



CITY OF COLLEGE STATION

## **2006-2007 Action Plan**

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**CDBG B-06-MC-48-0007**

**HOME M-06-MC-48-0219**

**For Questions or Comments  
Please call the Community Development Office  
(979) 764-3778**

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# A. FORMS / APPLICATIONS FOR FEDERAL ASSISTANCE

APPLICATION FOR FEDERAL ASSISTANCE		2. DATE SUBMITTED	Applicant Identifier
		8/11/2006	
1. TYPE OF SUBMISSION:		3. DATE RECEIVED BY STATE	State Application Identifier
Application			
<input type="checkbox"/> Construction		4. DATE RECEIVED BY FEDERAL AGENCY	Federal Identifier
<input type="checkbox"/> Pre-application			B-06-MC-48-0007
<input type="checkbox"/> Construction			
<input checked="" type="checkbox"/> Non-Construction			
<input type="checkbox"/> Non-Construction			
5. APPLICANT INFORMATION			
Legal Name:		Organizational Unit:	
City of College Station		Department: Community Development	
Organizational DUNS: 109731997		Division:	
Address:		Name and telephone number of person to be contacted on matters involving this application (give area code)	
Street: P. O. Box 9960 1207 Texas Avenue		Prefix: Mrs.	
City: College Station		First Name: Debbie	
County: Brazos		Middle Name K.	
State: Texas		Last Name Eller	
Zip Code 77642		Suffix:	
Country: United States		Email: deller@cstx.gov	
6. EMPLOYER IDENTIFICATION NUMBER (EIN):		Phone Number (give area code)	
7 4 - 6 0 0 0 5 3 4		979-764-3778	
8. TYPE OF APPLICATION:		Fax Number (give area code)	
<input type="checkbox"/> New		979-764-3785	
<input checked="" type="checkbox"/> Continuation		7. TYPE OF APPLICANT: (See back of form for Application Types)	
<input type="checkbox"/> Revision		Municipal	
If Revision, enter appropriate letter(s) in box(es) (See back of form for description of letters.)		Other (specify)	
Other (specify)		9. NAME OF FEDERAL AGENCY: U. S. Department of Housing and Urban Development	
10. CATALOG OF FEDERAL DOMESTIC ASSISTANCE NUMBER:		11. DESCRIPTIVE TITLE OF APPLICANT'S PROJECT:	
1 4 - 2 1 8		Programs designed to enhance the community by providing safe, decent and affordable housing; improved infrastructure, supportive services; and a suitable living environment, principally for low and moderate income residents of College Station.	
TITLE (Name of Program): Community Development Block Grant			
12. AREAS AFFECTED BY PROJECT (Cities, Counties, States, etc.):			
City of College Station			
13. PROPOSED PROJECT		14. CONGRESSIONAL DISTRICTS OF:	
Start Date: 10/01/2006		a. Applicant 6th Congressional District	
Ending Date: 9/30/2007		b. Project 8th Congressional District	
15. ESTIMATED FUNDING:		16. IS APPLICATION SUBJECT TO REVIEW BY STATE EXECUTIVE ORDER 12372 PROCESS?	
a. Federal \$ 1,146,137 <sup>00</sup>		a. Yes <input type="checkbox"/> THIS PREAPPLICATION/APPLICATION WAS MADE AVAILABLE TO THE STATE EXECUTIVE ORDER 12372 PROCESS FOR REVIEW ON	
b. Applicant \$ <sup>00</sup>		DATE: August 1, 2008	
c. State \$ <sup>00</sup>		b. No <input checked="" type="checkbox"/> PROGRAM IS NOT COVERED BY E. O. 12372	
d. Local \$ <sup>00</sup>		<input type="checkbox"/> OR PROGRAM HAS NOT BEEN SELECTED BY STATE FOR REVIEW	
e. Other \$ <sup>00</sup>		17. IS THE APPLICANT DELINQUENT ON ANY FEDERAL DEBT?	
f. Program Income \$ <sup>00</sup>		<input type="checkbox"/> Yes If "Yes" attach an explanation. <input checked="" type="checkbox"/> No	
g. TOTAL \$ 1,146,137 <sup>00</sup>			
18. TO THE BEST OF MY KNOWLEDGE AND BELIEF, ALL DATA IN THIS APPLICATION/PREAPPLICATION ARE TRUE AND CORRECT. THE DOCUMENT HAS BEEN DULY AUTHORIZED BY THE GOVERNING BODY OF THE APPLICANT AND THE APPLICANT WILL COMPLY WITH THE ATTACHED ASSURANCES IF THE ASSISTANCE IS AWARDED.			
a. Authorized Representative			
Prefix Mr.		First Name Glenn	
Last Name Brown		Middle Name	
b. Title City Manager		Suffix	
d. Signature of Authorized Representative		c. Telephone Number (give area code) 979-764-3419	
		e. Date Signed	
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**APPLICATION FOR FEDERAL ASSISTANCE**

Version 7/03

<b>1. TYPE OF SUBMISSION:</b> Application <input type="checkbox"/> Construction <input checked="" type="checkbox"/> Non-Construction		<b>2. DATE SUBMITTED</b> 8/11/2006	Applicant Identifier
<input type="checkbox"/> Pre-application <input type="checkbox"/> Construction <input checked="" type="checkbox"/> Non-Construction		<b>3. DATE RECEIVED BY STATE</b>	State Application Identifier
<b>5. APPLICANT INFORMATION</b>		<b>4. DATE RECEIVED BY FEDERAL AGENCY</b> M-06-MC-48-0219	
Legal Name: City of College Station		Organizational Unit: Department: Community Development	
Organizational DUNS: 108731997		Division:	
<b>Address:</b> Street: P. O. Box 9960 1207 Texas Avenue City: College Station County: Brazos State: Texas Country: United States		Name and telephone number of person to be contacted on matters involving this application (give area code) Prefix: Mrs. First Name: Debbie Middle Name: K. Last Name: Eller Suffix:	
Zip Code: 77842		Email: dellen@csbx.gov	
<b>6. EMPLOYER IDENTIFICATION NUMBER (EIN):</b> 7 4 - 6 0 0 0 5 3 4		Phone Number (give area code): 979-764-3778	Fax Number (give area code): 979-764-3785
<b>8. TYPE OF APPLICATION:</b> <input type="checkbox"/> New <input checked="" type="checkbox"/> Continuation <input type="checkbox"/> Revision If Revision, enter appropriate letter(s) in box(es) (See back of form for description of letters.) Other (specify) <input type="checkbox"/> <input type="checkbox"/>		<b>7. TYPE OF APPLICANT:</b> (See back of form for Application Types) Municipal Other (specify)	
<b>10. CATALOG OF FEDERAL DOMESTIC ASSISTANCE NUMBER:</b> TITLE (Name of Program): HOME Investment Partnership 1 4 - 2 3 9		<b>9. NAME OF FEDERAL AGENCY:</b> U. S. Department of Housing and Urban Development	
<b>12. AREAS AFFECTED BY PROJECT (Cities, Counties, States, etc.):</b> City of College Station		<b>11. DESCRIPTIVE TITLE OF APPLICANT'S PROJECT:</b> Programs designed to enhance the community by providing safe, decent and affordable housing; improved infrastructure, supportive services; and a suitable living environment, principally for low and moderate income residents of College Station.	
<b>13. PROPOSED PROJECT</b> Start Date: 10/01/2006 Ending Date: 9/30/2007		<b>14. CONGRESSIONAL DISTRICTS OF:</b> a. Applicant 8th Congressional District b. Project 8th Congressional District	
<b>15. ESTIMATED FUNDING:</b>		<b>16. IS APPLICATION SUBJECT TO REVIEW BY STATE EXECUTIVE ORDER 12372 PROCESS?</b>	
a. Federal	\$ 671,418 <sup>00</sup>	a. Yes <input type="checkbox"/> THIS PREAPPLICATION/APPLICATION WAS MADE AVAILABLE TO THE STATE EXECUTIVE ORDER 12372 PROCESS FOR REVIEW ON DATE:	
b. Applicant	\$ . <sup>00</sup>	b. No <input checked="" type="checkbox"/> PROGRAM IS NOT COVERED BY E. O. 12372	
c. State	\$ . <sup>00</sup>	<input type="checkbox"/> OR PROGRAM HAS NOT BEEN SELECTED BY STATE FOR REVIEW	
d. Local	\$ . <sup>00</sup>	<b>17. IS THE APPLICANT DELINQUENT ON ANY FEDERAL DEBT?</b>	
e. Other	\$ . <sup>00</sup>	<input type="checkbox"/> Yes if "Yes" attach an explanation. <input checked="" type="checkbox"/> No	
f. Program Income	\$ . <sup>00</sup>		
g. TOTAL	\$ 671,418 <sup>00</sup>		
<b>18. TO THE BEST OF MY KNOWLEDGE AND BELIEF, ALL DATA IN THIS APPLICATION/PREAPPLICATION ARE TRUE AND CORRECT. THE DOCUMENT HAS BEEN DULY AUTHORIZED BY THE GOVERNING BODY OF THE APPLICANT AND THE APPLICANT WILL COMPLY WITH THE ATTACHED ASSURANCES IF THE ASSISTANCE IS AWARDED.</b>			
a. Authorized Representative			
Prefix M.	First Name Glenn	Middle Name	
Last Name Brown		Suffix	
b. Title City Manager		c. Telephone Number (give area code) 979-764-3419	
d. Signature of Authorized Representative		e. Date Signed	

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## **B. EXECUTIVE SUMMARY**

This document serves as the City of College Station's 2006 Action Plan for the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) Programs. In accordance with 24 CFR Part 91.220 of Title I of the Housing and Community Development Act of 1974, as amended, the City of College Station is required to submit a One-Year Action Plan to the U.S. Department of Housing and Urban Development (HUD). The Plan outlines the specific projects and services that will be funded during the 2006 – 2007 program year to address College Station's strategies as stated in the City's 2005 - 2009 Five-Year Consolidated Plan.

Citizen comments on the proposed FY2006-2007 Action Plan were accepted through July 24, 2006 and considered in the final development of the Plan. Any additional comments received on the plan will be considered by the City and, as needed, immediately forwarded to HUD to be included in this document (see Citizen Participation, page 17, for information on public hearings and comments and comments received, pages 157 - 159).

Based on the needs analysis of the City of College Station and as required by the U.S. Dept. of HUD, the following goals/objectives were identified and are addressed in the 2006 Action Plan:

### Housing Goals/Objectives:

- Ensure Adequate Affordable Rental Housing Opportunities for Lower Income Individuals and Families
- Ensure adequate Affordable Housing Opportunities for Lower Income Special Needs Populations
- Ensure Adequate Housing Assistance for Lower Income Home Owners
- Ensure Adequate Affordable Housing Opportunities for Lower Income First-Time Home Buyers
- Ensure Affordable, Safe and Secure Housing Opportunities for Lower Income Occupants

### Continuum of Goals/Objectives:

- Help low-income families avoid becoming homeless
- Reach out to homeless persons and assess their individual needs
- Address the emergency shelter and transitional housing needs of homeless persons
- Help homeless persons make the transition to permanent housing and independent living

### Non-Housing Goals/Objectives:

- Encourage the Delivery of Human Services to Assist Families in Reaching Their Fullest Potentials
- Support Public Facilities and Infrastructure to Provide Safe, Secure and Healthy Environments for Families
- Expand Economic Opportunities for Development of Strong and Diverse Economic Environment to Break Cycle of Poverty

- Revitalize Declining Neighborhoods in Support of Well Planned Neighborhoods for Development of Families

## C. Evaluation of Past Performance

**During HUD's most recent assessment of the City's performance, the following accomplishments were noted by the HUD-CPD reviewing office.**

*Overall Program Benefit.* In the most recent reporting period, the City expended 99.92 percent of its Community Development Block Grant (CDBG) funds for activities which principally benefit low-and moderate-income (LMI) persons. This meets the 70 percent minimum standard for overall LMI program benefit.

*Overall Program Progress.* The City is implementing its CDBG and HOME programs in a timely manner. HUD's CDBG timeliness standard is that 60 days before the end of the program year, a grantee must not have more than 1.50 program years of grant funds in its line of credit. The City's line of credit balance was 1.01 grant years as of August 2, 2005. This rate of progress assures that the benefits of the CDBG program are reaching the intended beneficiaries within a reasonable period of time after grant approval. The city also met its HOME commitment and expenditure deadlines during the 2004 - 05 program year.

*Planning and Administration and Public Service Caps.* The amount of funds expended on planning and administration was 13.76 percent, which is below the 20 percent cap for such activities. The amount of funds expended on public service activities was 14.72 percent, which is below the 15 percent cap for such activities.

*Provide Decent Housing.* In its effort to provide decent and affordable housing, the City assisted a total of 71 households during the program year.

Through the city's CDBG Housing Rehabilitation and Acquisition programs, one home received rehabilitation assistance and three lots were acquired. Two of the acquired lots were conveyed to Habitat for Humanity, which completed the construction of an affordable single-family home that will be sold to an eligible homebuyer. The third lot will be donated to the city's Community Housing Development Organization (CHDO), Brazos Valley Community Action Agency (BVCAA), for the construction of an affordable single-family home that will be sold to an eligible homebuyer.

Through the City's HOME CHDO Housing program, BVCAA completed the construction of an affordable single-family home that will be sold to an eligible homebuyer. Through the city's HOME Rehabilitation Assistance/Reconstruction program and in association with the City's CDBG Optional Relocation Program, three substandard structures were demolished and reconstructed. Through the city's HOME Down Payment Assistance and Tenant Based Rental Assistance programs, two first-time homebuyers received down payment assistance and successfully purchased homes and 65 households were provided with security deposit assistance.

Provide a Suitable Living Environment. In its effort to provide a suitable living environment, the city completed improvements at the Lincoln Center and acquired real property and demolished a structure for a future neighborhood park development. The city also processed 2,848 code enforcement cases in LMI target areas for various code violations.

Public Services. Through CDBG public service activities, the city and its subrecipients assisted a total of 31,220 persons during the program year. Hospice Brazos Valley, Health for All Clinic, MHMR Authority of Brazos Valley, Literacy Volunteers of America, College Station Independent School District, and Brazos Valley Food Bank, assisted 372 people through three health and medical care programs, 3,447 people through three education programs, 174 people with childcare services, and 27,219 people through food distribution. The City also assisted eight people through a job skills development internship program.

Expand Economic Opportunity. In its effort to expand economic opportunity, the City carries out activities through the use of non-federal funds.

Continuum of Care for the Homeless. As member of the Bryan/College Station/Brazos County Continuum of Care for the homeless, the city supports area service agencies providing a continuum of care for the homeless. In the most recent reporting period, Twin City Mission received a Supportive Housing Program (SHP) grant to implement a homeless management information system and an SHP renewal grant to continue its transitional housing program for homeless persons.

Leveraging of Non-Federal Resources and Available Matching Resources. The City identified federal, state, local, public and private resources that were available to fund their projects and that were used to leverage CDBG and HOME funds. The City's match requirement for the HOME program was reduced by 100 percent due to fiscal distress.

On-site Monitoring. On June 27-30, 2005, HUD conducted a monitoring review of the city's CDBG and HOME programs. The CDBG and HOME program areas reviewed during the visit included overall program management and lead-based paint. The results of the review included one finding of non-compliance based on regulatory or statutory requirements. On August 19, 2005, based on the city's corrective action, the finding was cleared. Overall, HUD concluded that the city had the capacity to continue the implementation and delivery of its affordable housing, rehabilitation and tenant based rental assistance programs at current and proposed levels.

## **D. LOW / MOD INCOME BENEFIT – MINORITY OUTREACH**

### **Low/Mod Income Benefit**

Based on past performance and anticipated activities, the City anticipates that in excess of 70% of the CDBG funds expended will be used for activities benefiting low and moderate income persons. In the most recent performance assessment received by HUD, 99% of the program funds were used to benefit low and moderate income persons.

Related to the number of minority persons expected to be assisted in becoming homeowners, the City estimates that 5 of the 15 estimated home-buyers assisted will be minorities. This number is based on a review of the last three years of down-payment assistance projects which showed that approximately 32% of the assisted home-buyers were minorities.

### **Minority Outreach**

To ensure employment and business opportunities for minority businesses and lower income persons who are residents of the Bryan - College Station MSA (referred to as the Section-3 Area under the Community Development Block Grant Program) the City will ensure that it complies with Section-3 of the Housing and Urban Development Act of 1968, and related regulations at 24 CFR Part 135 specifically, and as required for project contracts of \$200,000 or more. The City also maintains a listing of area HUB's (Historically Underutilized Businesses) to invite to bid on covered projects. The City will require prime contractors to include a Section-3 clause in each covered subcontract for work in connection with Section-3 covered projects. Prime contractors will not be allowed to subcontract with subcontractors previously found in violation of the regulations and will not execute any subcontract unless the subcontractor has first provided a preliminary statement of ability to comply with the requirements of these regulations. City staff will also perform debarment reviews to ensure that no previously debarred contractors are allowed to participate in federally funded projects.

## **E. AFFORDABLE HOUSING / AFFIRMATIVE MARKETING**

### **Affordable Housing**

One-year goals for affordable housing activities funded with federal funds provided to the City can be found in Table 3B of the Appendix. This table includes goals for homeless, non-homeless, special needs, rental assistance, production of new affordable units, rehabilitation of existing units and acquisition of new affordable units.

### **Affirmative Marketing**

In accordance with HOME regulations and to promote affirmative marketing and equal opportunity in housing, the City has procedures to ensure affirmatively marketing of units assisted using HOME funds. These are intended to further the objectives of Title VIII of the Civil Rights Act of 1968, the Fair Housing Amendments of 1988, Executive Order 11063, and City of College Station's Fair Housing Law contained in City of College Station Fair Housing Ordinance, Chapter 4, Section 12, Code of Ordinances. Owners/managers of HOME subsidized properties using City HOME funds are required to follow affirmative marketing procedures.

The City will ensure that owners, managers and residents of HOME-assisted units are informed that the grantee is operating under an established affirmative marketing policy and other applicable federal, state, and local housing laws. This policy is included in agreements with owners/managers, and must be promoted in the community through media and other outlets, and be communicated to tenants. Owners/managers of HOME-assisted units shall also affirmatively market their units by advertising vacant units in local newspapers and using other appropriate methods.

Owners of these properties must provide appropriate notification when any units become vacant. All forms of program marketing should depict the Equal Housing Opportunity logotype or slogan. As part of their efforts to ensure that available units are affirmatively marketed to persons not likely to apply for such housing, grantees are encouraged to make HOME information available in non-English languages spoken by minority groups residing in or near the community. Furthermore, grantees are encouraged to distribute marketing materials to area social service agencies that work with minorities, disabled individuals, or other protected class groups.

## **F. CHRONIC HOMELESSNESS / DISCHARGE POLICY / HIV / AIDS HOUSING GOALS**

**In 2006-07, the City of College Station plans to address homelessness needs through the following activities and Resources:**

College Station will provide Twin City Mission's the Bridge \$25,829 (the City of Bryan will provide \$2,671) to provide for partial salary of a case manager and client services) for client services expenses such as limited childcare, transportation, and tuition fees while the client is in the self sufficiency program. The Bridge program provides an emergency shelter for homeless men, women, and families and supportive services. Services include transportation, nutritious meals, daily needs (clothing, toiletries) and case management. Expanded services will include additional case management and educational training classes. The Bridge will serve an estimated 547 unduplicated clients during the program year. While the City is not entitled to directly receive Emergency Shelter Grant (ESG) funds from HUD, it does work with local non-profit agencies for such funds through the Texas Department of Housing and Community Affairs (TDHCA). Twin City Mission has recently been notified that they will receive an \$80,000 ESG grant on September 1, 2006. Of these funds, \$8,000 for operation administration funds; \$24,000 will be used to provide the salary for the Bridge Case Manager who will assist families and individuals in identifying needs and resources and formulating plans to address them. The remaining \$48,000 will be used to provide maintenance, operating and furnishings for The Bridge (men, women, and family shelter) and Phoebe's Home (domestic violence shelter). These services consist of food and utilities for the above programs.

While the City has planned no specific activities in 2006 to address permanent supportive housing (medium need), transitional housing (high need), or permanent housing for the homeless (medium need), other providers have identified activities. Twin City Mission has partnered with a for-profit developer for a Low Income Housing Tax Credit project that provides 24 units of permanent housing specifically to homeless. This project expands the existing Housing Services program and provides increased services to assist in self-sufficiency. Twin City Mission receives funds from TDHCA (\$466,667 for 2003-2007 with a balance of \$254,228 for rent/deposits; HUD's McKinney-Vento Homeless Assistance Programs, Supportive Housing Program, \$122,726 for renewal of supportive services from 2006-2008; renewal of HMIS Implementation for \$64,664; and new HUD funds for

Supportive Housing which have been conditionally funded for \$322,576 (\$238,176 for rental assistance and \$84,400 for supportive services). Twin City Mission receives deposit assistance funds for \$25,000 through the City of College Station, Texas for tax credit properties. The United Way of the Brazos Valley also provides operating funding to Twin City Mission agencies. Outreach and assessment are handled by a variety of local social service providers. As homeless and potentially homeless individuals are identified, they are referred to Twin City Mission. A full-time case manager at The Bridge facility assists in needs identification and delivery of appropriate services. As in the current fiscal year, the Salvation Army will apply for emergency utility assistance through the HOLT Foundation for \$15,000, which is expected to serve 150 families, as well as continue with facilitating area church funds for emergency utility assistance (estimated \$12,000), expected to serve 208 families in the next fiscal year. The Mental Health Mental Retardation Authority of the Brazos refers clients to other appropriate services in the community including those previously mentioned for appropriate housing. They are also applying for the McKinney-Vento Homeless Assistance Program Continuum of Care for Supportive Housing Funds for \$432,093 which includes rental leases (13 scattered sites, supportive services, HMIS, and administrative costs).

The City of College Station also provides technical assistance to the Brazos Valley Coalition for the Homeless (BVCH), which brings together representatives of numerous agencies dealing with “special needs” clientele to identify needs, resources, and to collaborate on solutions. The coalition continues to meet and has increased collaboration among agencies with the assistance of the Texas Homeless Network. The City continues to provide technical assistance to area non-profits.

Listed below are the Low Income Housing Tax Credit properties in Bryan / College Station that provide reduced rent or accept Section 8 vouchers for special needs groups, including homeless, elderly, handicapped, mentally impaired, and low to moderate-income individuals. Average occupancy rate for all properties is 93%.

TDHCA MONITORED HTC, AHDP & HOME PROJECTS IN B/CS			
Property	Program	Total Units	Program Units
<b>BRYAN</b>			
<u>Avalon(FKA:Landing-Bryan)</u>	95 AHDP	145	109
<u>Emerald Park Apartments (part of Master LURA)</u>	93 HTC, '95 AHDP	64	48
<u>Forest Park Apartments</u>	03 HTC	140	119
<u>Oak Creek Condominiums</u>	95 AHDP	40	40
<u>Saddlewood Club</u>	94 HTC	232	232
<u>Sterling Park Square</u>	94 HOME	14	14
<u>Windwood II Apartments</u>	93 HTC	34	34
TOTAL		669	
<b>COLLEGE STATION</b>			

<u>Cedar Creek Condos</u>	95 AHDP	67	50
<u>Haven</u>	00 HTC	24	24
<u>Heritage at Dartmouth</u>	98 HOME, '98 HTC	96	72
<u>Southgate Village Apartments</u>	01 HTC	200	199
<u>Terrace Pines</u>	04 HTC	100	80
<u>Treehouse Apartments (part of Master LURA)</u>	95 HTC	156	117
<u>Villas of Rock Prairie</u>	94 HTC	132	92
<u>Windsor Pointe Town homes</u>	94 HTC	192	192
-	TOTAL	967	

Texas Department of Housing and Community Affairs (TDHCA)

### **Other Actions**

**The City of College Station will also undertake the following described actions to help alleviate obstacles, identified as part of the 2005-09 Consolidated Plan process, including homeless and chronic homelessness, to meeting the City's identified needs.**

### **Meeting Underserved Needs**

The main obstacle to meeting underserved needs is lack of funding. The City will continue to research funding opportunities and work with local for-profit and non-profit providers to prepare funding applications. This cooperation includes Twin City Mission's application for Emergency Shelter Grant funds (awarded \$80,000) through the Texas Department of Housing and Community Affairs. These programs assist the homeless through vouchers and supportive services. Twin City Mission continues to provide support services to participants in the Home Services Program, the agency's transitional housing program through \$466,667 (2003-2007) with a balance left of \$254,228 for rent/deposits); HUD supportive housing program (McKinney-Vento Homeless Assistance Programs), \$122,726 for renewal of Supportive Services from 2006-08; renewal of HMIS Implementation for \$64,664; and new HUD funds for supportive housing which have been conditionally funded for \$322,576 (\$238,176 for rental assistance and \$84,400 for supportive services). Twin City Mission also receives additional sources of revenue from foundations, fundraising and donations.

During the last six years several area agencies and both the Cities of Bryan and College Station have worked together to more accurately estimate the gaps analysis for the homeless. A summary of that work includes: 1) a working session conducted by BVCH to update the gaps analysis in 2001. Each agency serving the homeless received an information packet prior to the workshop. This packet directed agencies through a preliminary data gathering process to update the statistics used in the gaps analysis process. Based on the results of the gaps analysis update, utilizing the consultant from Enterprise Foundation and minutes from BVCH meetings, priorities and gaps were re-established; 2) in April 2001 an additional workshop was held to strengthen and streamline the Continuum of Care system using

feedback from HUD on the 2000 Continuum of Care application and from the Enterprise Foundation; 3) BVCH conducted a homeless survey again in February 2002 that incorporated several Homeless Coalition planning meetings between November 2001 and February 2002. Analysis from this survey and gaps analysis worksheets sent to emergency shelter and supportive services providers assisted in the results of the 2002 gaps analysis update; 4) On April 1, 2004 the BVCH completed another point in time survey after several planning sessions beginning in September 2003. Analysis from this survey, gaps analysis surveys sent to homeless shelters and a discussion of the data at the July Homeless Coalition meeting assisted in the results of the 2004 gaps analysis update, reported in prior CAPs.

Information for the 2005 Table 1A was obtained through a planned process in conjunction with the BVHC and based upon historical data, surveys, and the knowledge of the many different providers' staff. The City, as part of the BVHC worked closely with Twin City Mission staff to conduct a point in time survey to count sheltered and unsheltered homeless, subpopulation groups, and identify gaps and needs for housing and supportive services. Using resources identified through the BVCH, two Twin City Mission Housing Services Case Managers conducted a point-in-time phone survey. The "Shelter & Housing Inventory Point-In-Time" survey was conducted on January 27, 2005 and included an update of the current emergency, transitional housing and permanent supportive housing inventory, as well as those under development. Specifically, the definitions used for survey purposes were: 1) Emergency Shelter: Buildings designed to house persons experiencing homelessness and 2) Transitional Housing: Temporary and transitional housing programs for persons experiencing homelessness and which may include supportive services. The response rate was 100% for all categories.

The BVCH point-in-time homeless survey done January 27, 2005 conducted by the BVCH Ad Hoc Survey Committee, specifically included: Survey forms reflected the following designations: sheltered (including emergency and transitional housing), unsheltered, homeless individuals, and homeless families with children and persons in homeless families with children. Further, homeless subpopulations were tallied for "sheltered" persons in each category. In addition, for unsheltered persons, a further attempt was made to indicate the name of the person and identify the person's "usual geographic location".

The BVCH has conducted annual counts of homeless (sheltered and unsheltered) persons since 2002. BVCH homeless counts have typically been preceded by media coverage and efforts to contact key persons in each geographic area to assist with the counting process. In January 2007, the BVCH intends to implement many of the strategies recommended by HUD, as well as other experts in the field of homelessness, in regards to planning and implementing a comprehensive count. In addition, newly identified locations will be visited and an aggressive outreach effort will coincide with efforts to carry out the count.

Unmet housing needs were agreed upon by the BVCH after a phone survey was conducted polling agencies staff for their opinion of unmet needs that exist within their target population. As recommended by Martha R. Burt and Carol Wilkins in the CSH publication, "Estimating the Need", ([www.csh.org](http://www.csh.org)), the BVCH chose to use a method that combined the

Use of Expert Opinions by Emergency Shelter staff, Transitional Housing staff and direct care workers during the course of a year with a Review of Personal Characteristics.

In April 2006 the BVCH completed another survey and count of the 7 county region. A preliminary review of the data appears that there is a slight increase in homeless, but a final analysis was not available before the due date of the CAP. The next count will be done in January 2007. The Brazos Valley Coalition for the Homeless continues to meet and partner with local agencies to assist in better coordination of homeless services, including transitional housing, emergency housing, permanent housing, and supportive services. Priority housing homeless issues are as follows: 1) transitional shelter and supportive services, 2) permanent supportive housing, and 3) permanent affordable housing. The BVCH voted to meet quarterly instead of monthly to allow for more focused meetings. Committee meetings are held every other month or on an as needed basis. A continued emphasis has been to concentrate on goals to eliminate chronic homeless as well as general population homelessness.

The Coalition voted to concentrate efforts on bringing in new community resources from all seven counties and formed a committee to plan a strategy to bring additional resources to the Coalition, which they have worked out through this year. Other efforts focused on Committee organizing, Committee meetings, a Continuum of Care workshop, and working on the Continuum of Care plan. Future emphasis will also be on fundraising and outreach for the Coalition.

### **Chronic Homelessness Steps**

Specific homeless strategies are included in the 2005-09, 5-Year Plan, Sub-Section 91.215c Homelessness. In addition, the City, as part of the continuum care, through the Brazos Valley Coalition for the Homeless, worked with participating housing and supportive service agencies to develop a plan for action steps to end chronic homelessness. Steps taken include:

? In 2003-2004, the BVCH developed strategies and programs for eliminating chronic homelessness in the Brazos Valley Region. Identifying local trends in chronic homelessness and developing a plan to end chronic homelessness in local communities were identified as high priorities for the Brazos Valley Region Continuum of Care. An ad hoc An End Chronic Homelessness committee was formed. Research included review of developed plans to end chronic homelessness from other localities. An evaluation of local trends common among this area's chronically homeless population was also compiled. A detailed plan was developed, presented to the BVCH and incorporated into the Continuum of Care process.

?The homeless survey instrument was amended to include additional questions related to issues of chronic homelessness and related trends.

?A point in time count conducted January 27, 2005 by the BVCH included questions to further help surveyors identify chronically homeless individuals.

? HMIS was implemented by Twin City Mission, a BVCH partner through a CoC HUD grant, in order to assist with tracking/trending data of persons who are chronically homeless by participating CoC grant recipients.

?The BVCH restructured the coalition’s standing committees to include: Resource Funds, Education, Public Awareness, and Membership Committees. Special emphasis was placed on including representatives from all geographic areas.

? During 2004, a series of meetings were held as MHMR Authority of Brazos Valley convened a region-wide effort to develop a local “Jail Diversion Plan a key component of the plan included efforts to prevent homelessness for persons experiencing mental illness during the process. As persons with mental illness can often end up chronically homeless, particularly when resources for mental health services have continued to shrink, this effort has been viewed as particularly relevant in efforts to prevent chronic homelessness. The program was funded by CDBG and anticipates being funded by CDBG in the 2006 program year.

?In the current program year the BVCH reviewed the status of the chronic homeless plan and updated it. MHMR of the Brazos Valley applied for Continuum of Care funds. Included in the appendix is the 2006 Continuum of Care Chronic Homeless Plan. Also attached is the 2006 Continuum of Care discharge policy plan chart. The BVCH will be formalizing a discharge plan in the 2006 program year.

## **G. PUBLIC HOUSING**

The City of College Station does not have Public Housing Units. There are other federally subsidized units in the community and those are noted in the previous section.

## **H. ALLOCATION POLICIES**

### **Geographic distribution / Community Development Program**

For the purposes of satisfying the requirements of Chapter-373 of the Texas Local Government Code and to establish a Community Development Program as defined by that statute, the City identifies areas of the municipality in which predominately low and moderate income persons reside, areas that are blighted or slum areas, areas that the Census Block Groups identify as having 51% or more low and moderate income populations as documented by data from the 2000 Census (see map of eligible Community Development areas in the Appendix and the low-income Census Block Group table below). Further, these lower income areas represent program areas in which building rehabilitation and the acquisition of privately owned buildings and/or land may take place, using federal funds, to advance one or more of HUD’s National Objectives. Public facilities and infrastructure improvements will also be provided in areas of the city where 51% or more of the service population (defined as citizens benefiting from the activity) meets low and moderate-income guidelines, or where the nature and use of a facility can be documented and reasonably assumed to benefit and serve low-income citizens. Public facility projects identified for funding also fall with geographic areas of minority concentrations. Specifically, the park/facility improvements proposed at the Lincoln Center (W. A. Tarrow Park) fall within a concentration of African American and Hispanic citizens. Other park improvements at Oaks Park and Gabbard Park fall within a low and moderate income census block group and service area. In addition are proposed improvements at Central Park for facilities that serve the surrounding low and moderate income census block group and service area. These improvements are also in close proximity to concentrations of lower income senior citizens

and designed to meet some of their particular recreational needs. Eligible projects will be defined and approved by City Council as the need for new or improved infrastructure improvements and/or public or private public facility projects are identified. Currently, improvements to College Main Sidewalks are underway and design and engineering for the Tauber and Stasney Street improvements are underway using allocations from previous year grant allocations. Both these projects fall within a census area containing a concentration of Asian minorities. The construction of these street improvements currently being designed will be funded and carried out in a subsequent program year.

While the City does not prioritize single-family housing assistance on a geographical basis, a large majority of the housing rehabilitation, replacement and construction is performed in low-income census tracts that contain concentrations of minorities (see maps in Appendix). Home-buyer assistance is more evenly distributed throughout the community. Because most areas of the City contain lower income populations, the City has decided to provide assistance based on household income and need only. Like HUD, the City's goal is to reduce concentrations of lower-income populations. Therefore, limiting housing activities on a geographic basis, rather than an individual income basis, would be contradictory to local and federal goals. As noted above, there are two neighborhoods that have been identified in Presumption of Affordability Studies that do have somewhat higher concentrations of lower-income persons and concentrations of Hispanic and African American citizens. Higher numbers of certain housing assistance programs are processed for applicants in those areas due to the larger percentage of low-income families living in those neighborhoods. More Owner-Occupied Rehabilitations, Optional Relocations (Reconstructions) and New Construction Projects are typically seen in these neighborhoods because the homes are more modest, and the available lots are more affordable. In those instances, the City's projects help encourage and promote redevelopment in those neighborhoods. Multi-family developments are, however, considered and recommended based on a variety of geographical criteria, to include: proximity to amenities; appropriateness of site; access; environmental appropriateness; zoning, and; whether the site is designated as a Qualifying Census Tract, or other such designations that might strengthen the financial viability of the development.

<b>Block Group Low Mod Estimates for College Station</b>				
<b>Census Tract</b>	<b>Block Group</b>	<b>Low/Mod</b>	<b>Low/Mod Univ</b>	<b>Low/Mod Pct</b>
002002	3	0	0	0.0%
002001	2	37	1772	2.1%
002001	2	0	485	0.0%
002001	1	229	1627	14.1%
001802	1	26	2014	1.3%
002002	3	0	60	0.0%
002005	1	3217	3546	90.7%
001801	3	782	2251	34.7%
001801	2	805	2401	33.5%
001802	2	1889	3641	51.9%
002003	1	370	1152	32.1%
002003	2	26	503	5.2%
002003	2	0	237	0.0%
002003	3	54	338	16.0%

002003	3	43	694	6.2%
002003	4	15	513	2.9%
002003	4	71	1522	4.7%
002005	1	0	133	0.0%
002005	2	0	0	
002005	2	0	0	
001801	1	505	661	76.4%
001601	4	722	913	79.1%
002004	1	0	43	0.0%
001303	3	1862	2191	85.0%
001603	2	606	1252	48.4%
001700	2	1456	1799	80.9%
001301	1	1261	1724	73.1%
001302	1	1921	2340	82.1%
001302	2	486	1573	30.9%
001303	2	412	1171	35.2%
000202	2	26	39	66.7%
001400	1	1334	1454	91.7%
001400	2	825	1028	80.3%
001400	3	604	739	81.7%
001604	3	698	855	81.6%
001303	1	590	877	67.3%
001700	1	3496	4351	80.3%
001500	1	10	10	100.0%
001604	2	250	885	28.2%
001604	1	1386	1995	69.5%
001603	4	1275	1662	76.7%
001603	3	1000	1368	73.1%
001603	1	1396	1711	81.6%
001601	3	574	1362	42.1%
001601	2	116	562	20.6%
001601	1	1301	1741	74.7%

## I. GRANT GOALS USING CDBG & HOME FUNDS

The City's Strategic Plan determines priorities and creates a shared commitment among City Council, City staff and citizens around the City's vision statements. The Strategic plan drives the budget preparations and service delivery implementation to ensure that the City's resources are allocated in accordance with the City's vision. The following are those strategic plans, by Vision Statement, identified as using federal CDBG/HOME funds.

**Core Services Vision Statement** - We will provide high quality customer-focused basic city services at a reasonable cost.

Strategy #2 - We will promote public safety and health.

Strategy #4 - We will rehabilitate infrastructure as needed.

Strategy #5 - We will provide streets, traffic and transportation systems.

**Parks and Leisure Services Vision Statement** - We will promote a wide range of leisure, recreational and cultural arts opportunities

Strategy #2 - We will promote programs and facilities that target all age groups.

**Planning and Development Vision Statement** - We will promote a well-planned community.

Strategy #3 - We will provide for a well planned community.

**Economic Development Vision Statement** - We will promote a strong and diverse economic environment.

Strategy #4 - We will promote revitalization and redevelopment

## **J. FUNDING SUMMARY**

The City of College Station is an entitlement city of the Community Development Block Grant and HOME Investment Partnership Programs. The City of College Station's 2006 allocation for CDBG is \$1,146,137 and for HOME is \$671,418 from the U.S. Department of Housing and Urban Development. The 2006 Action Plan serves as the City of College Station application to HUD for CDBG and HOME funds. The Form SF-424 applications for Community Development Block Grant and HOME Investment Partnership Program funds are included. The HOME program does not currently require a local match for the City of College Station.

## **K. SUMMARY OF SPECIFIC ANNUAL OBJECTIVES**

Specific Annual Objectives are identified in Tables 1C, 2C, 3A and 3C in the Appendix.

## **L. RESOURCES**

Resources are identified in Tables 1C, 2C and 3C in the Appendix following.

## **M. CITIZEN PARTICIPATION**

To ensure citizen participation in the 2006 Action Plan process, the City followed its Citizen Participation Plan. A public hearing was held on March 6, 2006 to solicit citizen input regarding the needs and priorities of the City and how citizens feel that the 2006 funds should be allocated. The hearing was held in a low and moderate-income neighborhood community center.

Additional Public hearings were also held by the Joint Relief Funding Review Committee (JRFRC) to review applications from Public Service Agencies requesting CDBG funds for social service programs. After holding a Pre-Application Workshop on February 17, 2006, the JRFRC held seven other public JRFRC Workshop Meetings to review applications and three final public hearings to rank and recommend funding allocations for local agencies.

The two final hearings were held on June 5, 2006 and June 7, 2006 and were held to receive public input on the selection of public service programs to recommend to the Bryan and College Station City Councils for CDBG funding. Note that the Cities of Bryan and College Station allocate Public Service funds through a joint process as previously approved by HUD.

On June 25, 2006, a notice was run in the local newspaper to notify the public of the 30-day Public Comment Period, which began June 25, 2006 and ran through July 24, 2006. The notice summarized the Plan along with information regarding the public hearing and the 30-day comment period. Local agencies were also informed of the draft plan and comment period. Finally, a notice summarizing the Plan was also run on the City's informational television channel.

A draft of the Consolidated and Action Plan was also made available at the City's Community Development Office, City Secretary's Office, Public Library and at the Lincoln Center, which is located in a low-income neighborhood.

A final public hearing was held on July 10, 2006 to review the goals, objectives and strategies stated in the Consolidated Plan and the proposed projects and allocations that are to be carried out in the 2006 – 2007 program year. The Plan was adopted by the City Council on August 7, 2006 in preparation to be forwarded to the U.S. Dept. of Housing and Urban Development.

All comments and suggestions received are considered in the drafting of the Plan. The Plan incorporates public comment by funding activities and projects identified by the public as important or necessary (see U.S. Dept. of HUD CPD Consolidated Plan Listing of Projects). Specific projects recommended by consensus that require lengthy planning and/or design periods are referred to the appropriate departments for inclusion into their planning calendars for future action using either local or federal funding sources.

The comments and priority rankings of proposed activities as received at the public hearings and during the 30-day comment period are indicated in the Appendix. Following is the City's Citizen Participation Plan regarding notice, publications and public input procedures for Consolidated and Action Plan activities.

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### **CITY OF COLLEGE STATION CITIZEN PARTICIPATION PLAN**

In accordance with 24 CFR 91 – Consolidated Submission for Community Planning and Development Programs and in furtherance of the City of College Station's commitment to facilitating the exchange of information between the City and its citizens, the City of College Station has established procedures to provide citizens with a reasonable opportunity to participate in the development of the Citizen participation Plan, the Consolidated Plan and the Annual Performance Report.

## **CITIZEN PARTICIPATION PLAN**

The City of College Station is committed to the goal of providing opportunities for citizens to review and comment on the Citizen Participation Plan and any amendments to the Citizen Participation Plan. The following steps will be utilized to meet this goal:

1. A public hearing to review the proposed Citizen Participation Plan will be held and copies of the proposed Plan will be available at the public hearing, in local neighborhood center, the library and the City of College Station Community Development Office.
2. Citizen comment and review of the proposed Citizen Participation Plan will be encouraged by residents of assisted housing developments and low-income residents of targeted revitalization areas by holding the public hearing in a targeted area that allows easy access by low-income citizens.
3. Amendments to the Citizen Participation Plan will be published in the local newspaper and will include a 10-day comment period for citizen input before approval by City Council. The amended plan will be available for citizen review by placing copies in the local library, local neighborhood centers and the City's Community Development office.
4. All public hearings will be held in facilities that are wheelchair accessible and provide handicapped parking. Interpretive services for deaf or non-English speaking citizens will be available with an advance notice of forty-eight (48) hours. Arrangements for such services can be made by calling the Community Development Office or (TDD) 1-800-735-2989.

## **CONSOLIDATED PLAN**

**The City of College Station is committed to providing citizens with the opportunity to participate in the development of the Consolidated Plan, any substantial amendments to the Consolidated Plan and the Annual Performance Report. To accomplish these goals, the following procedures will be utilized:**

- 1) The City will hold a minimum of two public hearings per year to be conducted at two different stages of the program year. Citizen's views on housing and community development needs, including priority non-housing needs will be solicited.

The first hearing will be held prior to the City adopting the Consolidated Plan and will discuss the amount of assistance the City expects to receive, the range of activities that may be undertaken, and the estimated amount that will benefit low-moderate income persons.

The second hearing will discuss any comments received regarding the proposed Consolidated Plan, any changes to the proposed plan and provide a review of program performance.

- 2) Notice of the public hearings will be placed in the local newspaper at least 2 weeks prior to the hearing. Notices will also be placed on the local cable television information system, in neighborhood centers and mailed to local agencies providing services to low-moderate income citizens.
- 3) A summary of the proposed Consolidated Plan will be published in the local newspaper. The summary will describe the contents and purpose of the proposed Consolidated Plan and provide the locations where copies of the entire Consolidated Plan may be reviewed.
- 4) Residents of assisted housing developments and low-income residents of targeted revitalization areas will be encouraged to participate in the development and review of the proposed Consolidated Plan by holding the public hearings in targeted areas that allow easy access by low-income citizens and by special outreach programs to be determined by the City.
- 5) A 30-day comment period will be allowed for citizens to comment on the proposed Consolidated Plan. All comments or views of citizens received in writing or orally at the public hearings will be considered in preparing the final Consolidated Plan. A summary of these comments or views, and a summary of any comments or views not accepted and the reason therefore, shall be attached to the final Consolidated Plan.
- 6) A 15-day comment period will be allowed for citizens to comment on the Annual Performance Report. A summary of all comments or views of citizens received in writing or orally at public hearings will be attached to the Annual Performance Report.
- 7) Amendments to the Consolidated Plan will be published in the local newspaper and the amended Plan will be available at the Community Development Office, local library, and neighborhood centers for review.
- 8) Citizens will be given a 30 day period to comment on any substantial amendment to the Consolidated Plan. All comments of citizens will be considered and a summary of comments or views not accepted and the reasons therefore, will be attached to the amended Consolidated Plan.
- 9) Technical assistance will be provided to groups representative of persons of low-moderate income that request such assistance in developing proposals for funding assistance that are consistent with the goals and priorities contained in the Consolidated Plan. The level and type of assistance will be determined by the City on a case-by-case basis.

- 10) The City will provide timely, substantive written response to the respective citizen regarding every written citizen comment related to the Consolidated Plan, amendments and the Performance Report, within fifteen (15) working days where practical.
- 11) Provide citizens, public agencies and other interested parties with reasonable and timely access to information and records relating to the Consolidated Plan and the use of assistance under the program covered by the Plan during the preceding five (5) years.
- 12) All public hearings will be held in facilities that are wheelchair accessible and provide handicapped parking. Interpretive services for deaf or non-English speaking citizens will be available with an advance notice of forty-eight (48) hours. Arrangement for such services can be made by calling the Community Development Office or (TDD) 1-800-735-2989.

### **DISPLACEMENT INTERVENTION**

The City of College Station does not anticipate any displacement of citizens resulting from programs covered by the Consolidated Plan and will take an active role in preventing such displacement, by:

- 1) Thoroughly analyzing projects on a case-by-case basis to determine if any displacement might occur in connection with an individual project.
- 2) Seeking alternatives which could achieve the public purpose without displacement.
- 3) Advising non-resident owners of their responsibilities and potential costs involved with projects resulting in displacement.

In the event that displacement does occur from programs covered by the Consolidated Plan, relocation benefits will be provided to displaced individuals in circumstances covered by the Uniform Relocation and Real Property Acquisition Act of 1970 and 24 CFR 570.104(d), where applicable.

### **LOCAL DEFINITION OF SUBSTANTIAL CHANGE TO THE CONSOLIDATED PLAN**

Amendments to the Consolidated Plan require notice to the public and an opportunity for citizen comment.

Amendments are required whenever a project is deleted or added as required by HUD regulatory requirement.

**Amendments are required when there will be a substantial change in the purpose, scope, location or beneficiaries of a project.**

Additionally, for the City of College Station Consolidated Plan, a substantial change is defined as each individual budget transfer of more than 15% of the City's total annual Federal allocation reported in the Consolidated Plan that is directed to a different project than originally allocated in the Consolidated Plan.

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## **N. PROCEDURES FOR RECAPTURED HOME FUNDED HOME-BUYER AND HOME-OWNER PROGRAMS**

The Down-payment Assistance Program (DAP) offers a maximum of \$7,500 for non-city owned property and the City requires a 5-year forgivable, deferred-forgivable loan. It also offers a maximum of \$15,000 for city developed properties and requires a 10-year forgivable deferred loan. Recapture of funds will be required upon resale, failure to maintain as homestead, or transfer of ownership during the recapture period. The HOME investment amount subject to recapture is based on the amount of HOME assistance that enabled the homebuyer to purchase the dwelling unit. The recapture is prorated on a monthly basis according to how long the resident lives in the property. The HOME investment includes any assistance that reduced the purchase price from the fair market value to an affordable price. The recaptured funds must be used to carry out HOME eligible activities. Similarly, homeowner assistance programs like Owner-Occupied Rehabilitation and Optional Relocation (Reconstruction) activities also use lien documents to ensure that funds are recaptured if applicants fail to satisfy program requirements. The Owner-Occupied Rehabilitation Program (\$25,000 limit) places a 5-year recapture lien on the subject property, and the Owner-Occupied Optional Relocation Program (\$60,000 limit) places a 10-year recapture lien on the property.

Two neighborhoods in the City, Southside West and Eastgate North, are designated Resale Presumption of Affordability Neighborhoods, thereby satisfying affordability requirements in those areas. Presumption of Affordability Studies have been prepared and approved by HUD, demonstrating the affordability of housing in those neighborhoods. The Southside West Study and Eastgate North studies have been reviewed in preparation for this Action Plan and continued affordability for these two neighborhoods was confirmed. Finally, liens for recapture of funds are still used in these neighborhoods in order to assure ongoing affordability and to ensure that all statutory requirements are met. These studies have been revalidated within the previous twelve month period and the "presumptions of affordability" found to remain warranted. These, and any subsequently developed presumption of affordability studies will be reviewed and updated annually.

## **O. PROGRAM MONITORING**

The City of College Station Monitoring Plan will consist of three reviews:

### **Internal Review of City Programs**

Forms used in the Community Development Programs and used as part of the implementation of the program and which constitute legal instruments, such as contracts, will

be approved by the City Attorney prior to their use. Other forms necessary for program use will be developed and approved by the Community Development staff. Community Development staff will be responsible for maintaining accurate and complete files as required by HUD on each participant and recipient of assistance.

In addition, staff will conduct regular reviews to determine compliance with short and long-term program requirements. Additionally, activities that provide owner-occupied housing assistance and housing to special needs population or homeless will be monitored for compliance with the Fair Housing and Equal Opportunities (FHEO) laws. The City of College Station, with the technical assistance from HUD FHEO staff, has completed a Fair Housing Plan. The City will update the Plan as necessary and will promote Fair Housing through a variety of means, to include: public hearings; Home-buyer counseling and training sessions; City-sponsored Neighborhood Block Parties and Conferences; Community Development Newsletters; adoption of Fair Housing Ordinances; outreach to housing providers; and inclusion of Fair Housing links and information on the City's Community Development Web-site.

The City of College Station will also conduct reviews of subrecipient projects for compliance with Section 504 Handicapped Accessibility, Lead-Based Paint, Housing Quality Standards, Davis-Bacon Labor Standards, and other rules as applicable. The City has also adopted the International Code Council Standards to ensure quality and energy efficient construction and property maintenance.

The City of College Station shall meet all requirements set forth by the Office of Management and Budget and shall comply with the requirements and standards of OMB Circular No's. A-87 and A-128, and with the applicable sections of 24 CFR Part 85. An independent audit of the City is also conducted on an annual basis to ensure that CDBG funds are used in accordance with all program requirements. The City also performs a monthly review of its progress regarding the timeliness of expenditure requirements for CDBG funds. When and if benchmarks are not being met to ensure compliance with expenditure requirements, program managers are contacted and discussions held to identify and address delays.

CDBG and/or HOME funded housing projects are carried out in accordance with the locally adopted construction and property maintenance codes (see adopted codes on page 75 of the 2005-09 Consolidated Plan). The City funds code enforcement activities carried out in the L/M portions of the City to ensure maintenance of properties to local code requirements. The city also places the required liens against properties to ensure the required length of affordability, and performs an annual audit of city projects to ensure continued maintenance, code compliance, current taxes and required occupancy status. Finally, staff also inspects a all of TBRA units assisted with city HOME funds, and agencies receiving TBRA funds are required to inspect every unit for compliance with occupancy codes.

### **Subrecipient Monitoring**

Monitoring subrecipients provides a basis for assessing each program's operations and allows the City to document successes and identify problems. A secondary goal of monitoring is to obtain ongoing data for use in identifying needs and for program reporting. Evaluations will summarize monitoring findings and program goals and measure progress toward those goals during the provision of services. All subrecipients will be monitored at least once a year. Currently, the City's CHDO is required to provide a written report of its activities on a bi-annual basis and staff monitors the agency twice annually. City staff also reviews and approves each CHDO sponsored project using HOME program funding.

The City of College Station has the responsibility for overall CDBG and HOME performance and Consolidated Plan compliance, including the performance of its subrecipients. Clear record keeping requirements for subrecipients are essential for grant accountability. Responsibility for maintaining many of the records is assigned to the subrecipient. This includes responsibility for documenting activities with special requirements, such as necessary determinations, income certifications, or written agreements with beneficiaries, where applicable.

The City of College Station serves as Grantee and contracts with Subrecipient Organizations to provide services to low-income citizens. The contract details the services to be provided and a concise statement of conditions, requirements, reporting and performance criteria. All contracts shall be approved by the City Attorney's Office prior to use.

## **P. REVIEW OF OTHER ENTITIES COMPLIANCE WITH CONSOLIDATED PLAN ACTIVITIES**

The City will coordinate with and provide support to other entities that either directly or indirectly help in accomplishing Consolidated Plan goals locally. Organizations having contractual agreements with the City will be monitored as outlined above. Other entities contributing to Consolidated Plan endeavors, but not receiving CDBG/HOME funds from the City, will be supported and encouraged as appropriate. City staff will participate in coordination efforts among local health and social service providers to help further Consolidated Plan goals and objectives.

## **Q. LISTING OF PROPOSED ACTIVITIES**

Refer to Table 3 C included in Appendix D

## **R. HOUSING COMMUNITY DEVELOPMENT STRATEGIES**

The following strategies were included in the approved 2005 – 2009 Consolidated Plan.

**HOUSING COMMUNITY DEVELOPMENT STRATEGIES**

**GOAL: ENSURE ADEQUATE AFFORDABLE RENTAL HOUSING OPPORTUNITIES FOR LOWER INCOME INDIVIDUALS AND FAMILIES.**

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
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**Objective: Encourage new construction and rehabilitation of affordable rental units, and the continuation of rental assistance programs as needed.**

As needed, maintain or increase the number of certificates/units available for rental assistance.	Number of available rental subsidy units (vouchers and/or certificates) maintained or increased as needed.	Continued support of Housing Assistance programs through BVCOG, LULAC, Southgate Village, etc.
Encourage/facilitate the rehabilitation of affordable rental units.	Rehabilitation of 20 affordable rental units/year for a total of 100 units during the five year plan period	Continued support of Housing Assistance programs through BVCOG, LULAC, Southgate Village, HTC, etc.
Encourage/facilitate the construction of affordable rental units.	Construction of 100 affordable rental units during the five year plan period	Continued support of Housing Assistance programs through BVCOG, LULAC, Southgate village, HTC, etc. Development of additional elderly housing units.

**Objective: Encourage programs that promote self-sufficiency.**

Encourage/facilitate lower income tenants in becoming homeowners.	50 low and moderate income tenants become homeowners over the five year plan period	Downpayment Assistance program, CHDO funding, Habitat for Humanity, Homebuyers Education Coalition
Encourage/facilitate programs helping households move from rental subsidies to self-sufficiency.	10 rental recipient households move off rental subsidies and achieve self-sufficiency	Downpayment Assistance program, Section 8, Twin City Mission programs, MHMR, Habitat for Humanity, CHDO, Homebuyers Education Coalition, etc.

**GOAL: ENSURE ADEQUATE AFFORDABLE HOUSING ASSISTANCE FOR LOWER INCOME HOME OWNERS.**

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
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**Objective: Encourage and facilitate the maintenance, rehabilitation, and continued affordability of owner-occupied residential properties.**

Encourage and facilitate maintenance of residential units by lower income owners.	5 residential properties will be renovated per year to total 25 rehabilitations in the 5 year period.	Single Family Housing Assistance program (primarily on post 1978 properties), Optional Relocation Program, referrals to volunteer organizations.
Assist lower-income home owners with emergency repair and/or weatherization assistance.	5 emergency and/or weatherization projects will take place in College Station per year, for a total of 25 during the 5 year planning period.	Single Family Housing Assistance program (primarily on post 1978 properties), referrals to volunteer organizations.
Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership.	500 L/M persons counseled and provided information on ownership, codes, budgeting and maintenance issues.	Downpayment Assistance program, Single Family Housing Assistance program, Optional Relocation Program, Code Enforcement, Neighborhood Block Events, Informational Fairs throughout the City

**Objective: Encourage and facilitate the removal and replacement of dilapidated residential structures.**

Encourage and facilitate the removal and replacement of dilapidated single family residential structures.	20 dilapidated structures demolished and reconstructed during the five year period.	Demolition project, Optional Relocation Program project, Code Enforcement program
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Educate lower-income home owners regarding city code issues, maintenance and budgeting issue related to home ownership.	500 lower income persons counseled and provided information on ownership, codes, budgeting and maintenance issues.	Downpayment Assistance Counseling, Demolition project, Optional Relocation Program project, Code Enforcement program
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**GOAL: RETAIN AND EXPAND AFFORDABLE HOUSING OPPORTUNITIES FOR LOWER INCOME HOME BUYERS.**

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
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**Objective: Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties.**

Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes.	15 L/M first-time home buyers assisted each year for a total of 75 assisted during the 5 year reporting period	Downpayment Assistance program, Homebuyer Education Coalition, BVCOG's Homebuyers program, CHDO Housing Development, Habitat for Humanity Support
Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls.	50 L/M home buyers counseled each year for a total of 250 assisted during the 5 year reporting period	Downpayment Assistance program, CHDO Funding, Homebuyer Education Coalition, Habitat for Humanity

**Objective: Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers.**

Encourage and support programs and projects that provide assistance to lower-income purchasers of newly constructed affordable homes.	5 new affordable SF units constructed annually and sold to L/M home-buyers, for a total of 20 during the 5 year reporting period.	Downpayment Assistance program, New Construction program, Acquisition program, CHDO funding, Habitat for Humanity and acquisition programs, BVCOG
Encourage and support programs and projects that provide incentives to developers of new affordable single-family residential units.	5 new affordable SF units constructed annually due to public or private incentives for affordable units. A total of 20 constructed during the 5 year reporting period.	Downpayment Assistance program, New Construction program, Acquisition program, CHDO funding, Habitat for Humanity and acquisition programs, BVCOG

**GOAL: ENSURE ADEQUATE AFFORDABLE HOUSING OPPORTUNITIES FOR LOWER INCOME SPECIAL NEEDS POPULATIONS.**

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
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**Objective: Encourage and facilitate programs that maintain and/or create housing options for special needs populations.**

Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs.	An increased capacity and/or efficiency in delivery of assistance to targeted populations.	Special needs housing programs through BVCAA-HOPWA, MHMR, HTC, etc., develop additional elderly housing units
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**Objective: Encourage and facilitate organizations that provide social and/or housing services to special needs populations.**

Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services.	An increased number and/or capacity for agencies delivering assistance to targeted populations..	Special needs housing programs through BVCAA-HOPWA, MHMR, HTC, etc., develop additional elderly housing units
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**GOAL: ENSURE AFFORDABLE, SAFE AND SECURE HOUSING OPPORTUNITIES FOR LOWER INCOME OCCUPANTS.**

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
<b>Objective: Mitigate health and safety issues in residential properties occupied by lower income persons.</b>		
Educate lower income homeowners, home-buyers and tenants	100 lower income persons provide information and/or counseling annually.	Downpayment Assistance program, CHDO Funding, Habitat for Humanity, Homebuyer Education Coalition
Reduce lead paint hazards in project properties	Lead paint hazard reduction achieved on 4 properties annually, for a total of 20 in the five-year period.	Single Family Housing Assistance program, Demolition program, Optional Relocation Program, HTC, etc.
Encourage and facilitate training and certification for local contractors and employees	An increase in the number of trained and certified contractors, workers and employees.	Single Family Housing Assistance project, New Construction project, Optional Relocation Program project, CHDO funding, Information provided through Community Development Bi-annual newsletter and on City's Website

## S. HOMELESSNESS AND THE CONTINUUM OF CARE STRATEGIES

### HOMELESSNESS AND THE CONTINUUM OF CARE STRATEGY

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
<b>Objective: Help low-income families avoid becoming homeless.</b>		
Rental Rehabilitation	Existing rental vouchers or subsidies should be increased reflecting funds available from other financial resources	Support Section 8 activities, Support proposed HTC Multi-family rehab projects
Rental/Mortgage Assistance	Demonstration of coordinated effort among non-profits providing rental subsidies	Review efforts of non-profits providing rental subsidies and provide Tenant Based Rental Assistance for security deposits
Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Demonstration of coordinated effort among non-profits providing eviction prevention assistance	Review the provisions of eviction prevention assistance, Fair Housing informational presentations, Community Development Bi-annual newsletter, City's Website
<b>Objective: Reach out to homeless persons and assess their individual needs.</b>		
Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Establish a job training program during the five year planning period	Review and support Twin City Mission programs when appropriate

Support and expand collaboration and networking of local non-profit agencies through out the community	Establish an evaluation tool during five year planning period to monitor the status of the homeless in our community	Review and support Twin City Mission programs when appropriate
Coordinate among appropriate entities regarding potential referrals to local shelters	Continuation of a network of organizations providing information regarding unidentified homeless persons	Review and support Twin City Mission programs when appropriate

**Objective: Address the emergency shelter and transitional housing needs of homeless persons.**

Increase the capacity or number of emergency and transitional shelters for families	Expansion of 20 additional spaces for families within the next five years	Review and support Twin City Mission programs when appropriate
Increase the capacity or number of emergency and transitional shelters for persons with special needs	Expansion of at least 5 additional units for homeless persons with special needs	Review and support Twin City Mission programs when appropriate

**Objective: Help homeless persons make the transition to permanent housing and independent living.**

Provide employment training and counseling to homeless individuals	Assist 40 homeless persons during 5 year planning period	Review and support Twin City Mission and MHMR programs
Assist homeless persons in meeting various human and health service needs	To assist 100 homeless persons through coordinated efforts of local agencies during 5 year planning period	Review success of PSA programs directed to homeless persons – 20 persons

## T. NON - HOUSING COMMUNITY DEVELOPMENT STRATEGIES

**NON-HOUSING COMMUNITY DEVELOPMENT STRATEGIES**

**GOAL: ENCOURAGE THE DELIVERY OF HEALTH AND HUMAN SERVICES TO ASSIST FAMILIES IN REACHING THEIR FULLEST POTENTIALS**

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
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**Objective: Improve health and dental care services available to low-income households**

Encourage, support and continue the access of health and dental care services to all community residents	Continued and/or increased access to health and dental facilities	Coordinate assessment activities with Project Unity, United Way, and City of Bryan to determine extent of health and dental care needs.
Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	Maintain and/or increase the number of clients receiving health and or dental services.	JRFRC Process/Public Service Agency Funding

**Objective: Develop support system for senior citizens**

Facilitate development of services directed to the growing population of senior citizens	Evidence of additional senior care opportunities	JRFRC Process/Public Service Agency Funding & possible Public Facility activities
Encourage continued development of senior citizen programs for the City of College Station	Evidence of additional senior care opportunities	JRFRC Process/Public Service Agency Funding & possible Public Facility activities

**Objective: Develop child care options for low/moderate income families**

Facilitate development of child care programs	Evidence of additional child care opportunities	JRFRC Process/Public Service Agency Funding
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**Objective: Continue, maintain and support information, referral, case coordination and community needs assessment systems**

Support information and Referral systems that inform and educate those in most need of health and human services available in the community	Increased client usage of information and referral services.	Encourage and facilitate public awareness of information and referral services to include 211 Texas
Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	Agency focus group studies on how specific needs are being met in the community.	Continued participation in Project Unity endeavors and Barbara Bush Parent Center projects and the collaborative efforts of the Community Partnership Board.
Work with non-profit public service agencies to deliver programs to low and moderate income families	Increase lower-income persons receiving services provided by programs of local agencies.	Facilitate JRFRC process for Public Service Agency funding in 2005-2006
Assist non-profit agencies in developing other sources of funding for health and human service programs	Increased number of funding sources available for health and human service programs of local non-profit agencies.	Administrative support of United Way's Loaned Executive program and non-profit development activities

**Objective: Insure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty**

Facilitate the provision of Health & Human services and promote effective collaboration among non-profit agencies	Increased number of families that achieve self sufficiency	Facilitate JRFRC process for Public Service Agency funding in 2005-2006
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**GOAL: Support Public Facilities/Infrastructures to provide safe, secure and healthy environments for families**

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
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**Objective: Improvement of accessibility to health and human service facilities**

Centralized and improved accessibility to health services	Improved access to health and dental care delivery systems	Provide technical assistance and facilitate ongoing collaborative efforts of health service delivery
Centralized and improved accessibility to human services	Improved access to local providers of human services	Focus on improving access to human services through improved information and referral systems

**Objective: Improvement of infrastructure systems affecting the health and safety of neighborhood residents**

Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	Completion of rehabilitation projects in designated low/mod income neighborhoods	Street and sidewalk improvements, park improvements, and public service agency improvements and other Public Facility Activities as approved by City Council
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**Objective: Rehabilitation and improved accessibility of public services facilities**

Improve or expand park facilities including green space, neighborhood parks and recreational facilities	Completion of Parks projects in designated low/mod income neighborhoods	Expand and improve park facilities
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**GOAL: PROVIDE ECONOMIC OPPORTUNITIES FOR DEVELOPMENT OF STRONG AND DIVERSE ECONOMIC ENVIRONMENT TO BREAK THE CYCLE OF POVERTY**

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
<b>Objective: Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy</b>		
Provide businesses seeking to locate in College Station with a high quality environment	Measurable increase in job opportunities for residents of College Station	Participate in economic development activities providing incentives to local businesses
<b>Objective: Retain support for healthy existing businesses and industry and to increase the number of jobs</b>		
Facilitate city financing mechanisms where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Measurable increase in job opportunities for residents of College Station	Participate in economic development activities providing incentives to local businesses
<b>Objective: Support and expand training and employment activities for the under employed</b>		
Support and expand community wide training and employment activities targeted to low/mod income households	Increase the number of participants in training programs	Continue to review outside agency training programs (BV Workforce Solutions, Twin City Mission, Project Unity's SWAT, etc.)

**GOAL: REVITALIZE DECLINING NEIGHBORHOODS IN SUPPORT OF WELL-PLANNED NEIGHBORHOODS FOR DEVELOPMENT OF FAMILIES**

Strategy	5-yr Projected Outcome	1-yr Proposed Activities
<b>Objective: Emphasize Neighborhood Integrity</b>		
Utilize code enforcement regulations to maintain the integrity of older neighborhoods	Increased compliance to city codes and ordinances in low/mod income neighborhoods	Funding of Code Enforcement officers
Annual partnership of Texas A&M students, neighborhood residents, and City employees to provide "sweat equity" for improvements in low/mod income neighborhoods through the "BIG EVENT"	Increased property maintenance and compliance to city codes and ordinances in low/mod income neighborhoods	Sponsor City's participation in the Big Event to include funding from City's general fund
<b>Objective: Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area</b>		
Demolition of vacant structures in low/mod income areas to provide space for park facilities	Completion of Parks projects in designated low/mod income neighborhoods	Identification of potential Demolition projects necessary to facilitate Parks facility improvements

**U. PUBLIC SERVICE AGENCY SUPPORT**

The Joint Relief Funding Review Committee (JRFRC) received and reviewed fourteen applications from local providers of health and human services for CDBG funding of direct public services to low and moderate income residents of Bryan and College Station. Public hearings were held by the JRFRC on June 5 and June 7, 2006 to select 10 public service programs to recommend to the Bryan and College Station City Councils. The City of

College Station will also assist in the administration of an additional two CDBG funded public service programs serving children from lower-income families of College Station.

## V. ENVIRONMENTAL COMPLIANCE

For the purposes of CDBG and/or HOME funded activities, the City of College Station is the “Responsible Entity” under the National Environmental Policy Act (NEPA). The City Manager is given the capacity of Certifying Officer under 24 CFR 58.13. To ensure compliance with NEPA and HUD environmental regulations (24 CFR Part 58), the City complies with prescribed environment review requirements as noted below.

A project binder titled "NEPA Clearance and Authorization to Commit Federal Funds" is maintained in the Office of the Community Revitalization Coordinator. This binder contains individual Environmental Review Record (ERR) Coversheets documenting environmental clearance for each CDBG and HOME funded activity.

Documents certifying NEPA clearance are the responsibility of the Community Revitalization Coordinator and the Housing Programs Analyst, respectively. The necessary documents, as required by activity for ERR clearance, are placed in project files by the Community Revitalization Coordinator prior to commencement of project activities or commitment of funds.

A copy of the ERR Coversheet documenting environmental clearance is forwarded to the CD Projects Coordinator. As staff responsible to request purchase orders and process payments for program expenses, the Projects Coordinator, ensures that no federal funds are committed nor expended on an activity prior to receipt of an ERR Coversheet verifying project eligibility under NEPA for that activity.

Activities defined as Categorically Excluded (24 Sec. 58.35) and reverting to Exempt, will be so documented. Projects with environmental conditions triggering the need for a full Format II Environmental Assessment will have a completed ERR and a Finding of No Significant Impact (FONSI) will have been published and a Request for Release of Funds (RROF) received prior to commitment of funds.

An ERR Coversheet is prepared for each project which includes the type activity, project name and description, grant and year and approval to proceed. Other required ERR documents are attached to the coversheet. Following is a list of the required ERR clearances and documents typically required for the various CDBG and HOME funded activities.

<b>Program</b>	<b>Applicable Statute</b>	<b>Typical Clearance Documentation Required</b>
Administration	24 Sec. 58.34 (a)	Exempt (24 Sec. 58.34 (a))
Public Services	24 Sec. 58.34 (a)	Exempt (24 Sec. 58.34 (a))

Home-Buyer Assistance	24 Sec. 58.35 (b)	Categorical Exclusion (not subject to 58.5) and related documents
Single-Family Rehab and Optional Relocation	24 Sec. 58.35 (a)	Categorical Exclusion (subject to 58.5) Reverting to Exempt unless environmental conditions require an Environmental Assessment, FONSI and RROF
Housing Construction	24 Sec. 58.35 (a)	Categorical Exclusion (subject to 58.5) Reverting to Exempt unless environmental conditions require an Environmental Assessment, FONSI and RROF
Commercial Revitalization	24 Sec. 58.35 (a)	Categorical Exclusion (subject to 58.5) Reverting to Exempt unless environmental conditions require an Environmental Assessment, FONSI and RROF
Public Facilities	24 Sec. 58.35 (a)	Categorical Exclusion (subject to 58.5) Reverting to Exempt unless environmental conditions require an Environmental Assessment, FONSI and RROF
Emergencies	24 Sec. 58.34 (a)	Exempt (24 Sec. 58.34 (a))

**ERR forms used for CDBG and/or HOME funded programs and projects include:**

- Environmental Review Record Coversheet
- Environmental File Checklist (for Federally Assisted Housing Projects)
- Environmental File Checklist (for Federally Public Facility Development)
- Environmental File Checklist (for Federally Assisted Multifamily Development)
- Exempt Activity - 24 Sec. 58.34 (a)
- Categorical Exclusion - (not subject to 58.5)
- Categorical Exclusion - (subject to 58.5)
- Statutory Checklist - Federal Laws and Authorities listed at Sec. 58.5
- Environmental Assessment Checklist - Federal Laws & Authorities listed at Sec. 58.5
- Compliance Documentation Checklist - Other Requirements (24 CFR Part 58.6)
- Notice to Prospective Buyers of Properties Located in Runway Clear Zones
- Notice for Request for Release of Funds & Finding of No Significant Impact

## APPENDIX

### A. GLOSSARY OF TERMS AND ACRONYMS

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**Acquisition:** Obtaining real property, following state and federal regulatory requirements, for the purpose of preparing a proposed, eligible city activity.

**Affordable Housing:** Affordable housing is generally defined as housing where the occupant is paying no more than 30% gross income for housing costs.

**Allocation:** Funds set aside for a particular approved activity.

**Area of Minority Concentration:** Any neighborhood in which the percentage of households in a particular racial or ethnic minority group is at least 20 percentage points higher than the percentage of that minority group for the MSA.

**Area of Low-Income Concentration:** A census tract where over 51% of the population consists of households with incomes below 80%.

**BVCAA (Brazos Valley Community Action Agency):** Local non-profit service provider agency, providing a variety of services to the low-income and special needs population.

**BVCASA (Brazos Valley Council on Alcohol and Substance Abuse):** Local non-profit service provider agency, providing assistance to individuals who suffer from the effects of alcohol and substance abuse.

**BVCH (Brazos Valley Coalition for the Homeless):** Coordinates planning to address homeless and shelter needs in the Brazos Valley.

**BVCOG (Brazos Valley Council of Governments):** Multi-county consortia agency that provides low-income housing assistance programs to the multi-county region it serves.

**CDBG (Community Development Block Grant):** An annual grant of federal dollars to the City of College Station from the U.S. Department of Housing and Urban Development. The funds are spent on activities that benefit low and moderate income persons, eliminate slum and blight, or address an urgent need.

**CHDO (Community and Housing Development Organization):** A type of nonprofit housing provider that must receive a minimum of 15 percent of all Federal HOME Investment Partnership funds. The primary difference between CHDO and other nonprofits is the level of low-income resident participation on the Board of Directors.

**Consolidated Plan:** Developed by City with input from citizens and community groups, the Consolidated Plan serves four functions: 1) it is a planning document for the community, built upon public participation and input; 2) it is the application for funds under HUD's formula grant programs (CDBG, HOME, ESG, and HOPWA); 3) it lays out local priorities; and 4) it lays out a 5 year strategy the City will follow in implementing HUD programs.

**Continuum of Care:** A comprehensive system for moving individuals and families from homelessness to permanent housing by providing services (e.g. job training, counseling, budget counseling, education, etc.)

**Cost Burden:** The extent to which gross housing costs, including utility income, exceed 30% of gross income, based on available data from the U. S. Census Bureau.

**Demolition:** The act of removing a structure, or component of a structure, in order to prepare a project site for an eligible activity. Waste materials from the demolition are discarded in an appropriate landfill.

**Elderly:** A person who is at least 62 years of age. For the purposes of some HTC projects, the age of 55 years old may be applied.

**Emergency Shelter:** Any facility with overnight sleeping accommodations, the primary purpose of which is to provide temporary shelter for the homeless in general or for specific populations of the homeless.

**ESG (Emergency Shelter Grant):** HUD provides funds to improve the quality of emergency shelter, to help make available emergency shelter, and to help meet operating costs and costs of essential social services to homeless individuals.

**Extremely Low-Income Family:** A Family whose income is between 0% and 30% of the median income for the area, as determined by HUD.

**FEMA (Federal Emergency Management Agency):** Administers funds to local emergency service organization for responses to emergency situations.

**FIPAC:** Façade Improvement Program Advisory Committee

**Frail Elderly:** An elderly person (62+) who is unable to perform at least three activities of daily living, such as eating, dressing, bathing, grooming, or household management.

**FY (Fiscal Year):** The budget calendar year whereby all accounting transactions commence and complete. The City's Fiscal Year and HUD's fiscal are October 1<sup>st</sup> – September 30<sup>th</sup>.

**GIS:** Geographic Information System

**HOME (HOME Investment Partnership Grant):** An annual grant from the U.S. Department of Housing and Urban Development that provides funds for affordable housing projects/programs.

**Homeless Person:** Unaccompanied person 17 years of age or younger who is living in situations described by terms “sheltered” or “unsheltered”.

**Housing Problems:** Households with housing problems including physical defects, overcrowding and cost burden. Overcrowding is a housing unit containing more than one person per room.

**HTC (Housing Tax Credits):** A way of obtaining financing to develop low-income housing. Government programs provide dollar-for-dollar credit toward taxes owed by the housing owner. These tax credits can be sold, or used to back up bonds that are sold, to obtain financing to develop the housing.

**HUD:** U. S. Department of Housing and Urban Development.

**I&R:** Information and Referral

**IDIS:** Integrated Disbursement information System

**JRFRC:** Joint Relief Funding Review Committee.

**Jurisdiction:** A state or unit of general local government.

**Lead-Based Paint Hazard:** Any condition that causes exposure to lead form lead-contaminated dust, soil and paint that is deteriorated or present in accessible surfaces, friction surfaces or impact surfaces that would result in adverse human health effects.

**L/M Income or LMI:** Low to Moderate income

**Low Income:** Households whose income is below 80% of the area median income. This is referred to as moderate income in the CDBG program.

**LULAC:** League of United Latin American Citizens

**MHMR:** Mental Health Mental Retardation

**MSA:** Metropolitan Statistical Area.

**ORP (Optional Relocation Program):** A housing assistance program providing funds to a low income owner-occupant to be temporarily relocated during the demolition and reconstruction of a new housing unit, when the existing structure has deteriorated to a point that rehabilitation is no longer feasible or cost efficient.

**PJ:** Participating Jurisdiction

**Presumption of Affordability Study:** For the purposes of continued affordability for the HOME program, a study for a specific geographic area demonstrating the affordability of housing for low/mod populations.

**Rehabilitation Program:** A city designed housing assistance program that provides funding to an owner-occupant for necessary renovation and repairs to their existing structure, when the rehabilitation is considered feasible and cost effective.

**Section 8 Program:** The program provides rental assistance. Those who receive the assistance pay no more than 30% of their gross income for rent.

**Self Sufficiency:** A program designed to provide support services to enable participating families to achieve economic independence and self-sufficiency.

**Standard Condition:** Improvements / structures which are determined to be in compliance with the City of College Station Building Codes.

**Substandard Condition:** Improvements / structures which are determined to be in non-compliance with the City of College Station Building Codes.

**Substandard - Suitable for Rehabilitation (Repairable):** An improvement / structure which is structurally sound, and for which the cost to address the identified City of College Station Building Code deficiencies will not cause the total property indebtedness to exceed 90 percent of the after-rehabilitation property value.

**Substandard - Not Suitable for Rehabilitation (Non-Repairable):**

**1) Structurally Infeasible for Rehabilitation:** An improvement / structure in which the majority of the primary structural components have deteriorated to the extent that the physical integrity is seriously compromised. The structure can only be brought into code compliance through new construction activities.

**2) Economically Infeasible for Rehabilitation:** An improvement / structure for which the cost required to address the identified City of College Station Building Code deficiencies will cause the total property indebtedness to exceed the after-rehabilitation property value.

**Substandard Condition and Not Suitable for Rehab:** By local definition, dwelling units that are in such poor condition as to be neither structurally nor financially feasible for rehabilitation.

**Substandard Condition but Suitable for Rehab:** By local definition, dwelling units that do not meet standard conditions but are both financially and structurally feasible for

rehabilitation. This does not include units that require only cosmetic work, correction of minor livability problems or maintenance work.

**TBRA (Tenant Based Rental Assistance):** A HUD funded rental subsidy provided to low income individuals through the HOME program that can be used by the individuals for rent or security deposit expenses.

**TDHCA (Texas Department of Housing and Community Affairs):** State agency that receives and administers federal funding for all the major HUD sponsored grants.

## **B. CERTIFICATIONS**

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In accordance with the applicable statutes and the regulations governing the Consolidated Plan regulations, the City of College Station certifies that:

**Affirmatively Further Fair Housing --** The City of College Station will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the City Limits, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

**Anti-displacement and Relocation Plan --** It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential anti-displacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

**Drug Free Workplace --** It will or will continue to provide a drug-free workplace by:

1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
2. Establishing an ongoing drug-free awareness program to inform employees about:
  - (a) The dangers of drug abuse in the workplace;
  - (b) The grantee's policy of maintaining a drug-free workplace;
  - (c) Any available drug counseling, rehabilitation, and employee assistance programs; and
  - (d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1;
4. Notifying the employee in the statement required by paragraph 1 that, as a condition of employment under the grant, the employee will -
  - (a) Abide by the terms of the statement; and

- (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
  6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted -
    - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
    - (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
  7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

**Anti-Lobbying --** To the best of the City of College Station's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers

(including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

**Authority of Jurisdiction** -- The consolidated plan is authorized under State and local law (as applicable) and the City of College Station possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

**Consistency with plan** -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

**Section 3** -- It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

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Glenn Brown  
City Manager  
City of College Station

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Date

### **Specific CDBG Certifications**

The City of College Station certifies that:

**Citizen Participation** -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

**Community Development Plan** -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

**Following a Plan** -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

**Use of Funds** -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);

2. Overall Benefit. The aggregate use of CDBG funds including section 108 guaranteed loans during program year 2005 (a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The City of College Station will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

**Excessive Force --** It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

**Compliance With Anti-discrimination laws --** The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

**Lead-Based Paint** -- Its notification, inspection, testing and abatement procedures concerning lead-based paint will comply with the requirements of 24 CFR §570.608;

**Compliance with Laws** -- It will comply with applicable laws.

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Glenn Brown  
City Manager  
City of College Station

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Date

## Specific HOME Certifications

The City of College Station certifies that:

**Tenant Based Rental Assistance** -- If the City of College Station intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the City of College Station's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

**Eligible Activities and Costs** -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

**Appropriate Financial Assistance** -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

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Glenn Brown  
City Manager  
City of College Station

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Date

## **C. APPENDIX TO CERTIFICATIONS**

### INSTRUCTIONS CONCERNING LOBBYING AND DRUG-FREE WORKPLACE REQUIREMENTS:

#### Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

#### Drug-Free Workplace Certification

By signing and/or submitting this application or grant agreement, the grantee is providing the certification.

The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the grantee knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.

Workplaces under grants, for grantees other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.

Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g., all vehicles of a mass transit authority or State highway department while in operation, State employees in each local unemployment office, performers in concert halls or radio stations).

If the workplace identified to the agency changes during the performance of the grant, the grantee shall inform the agency of the change(s), if it previously identified the workplaces in question (see paragraph three).

The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of Performance (Street address, city, county, state, zip code)

1207 Texas Avenue, College Station, Texas 77840

1101 Texas Avenue, College Station, Texas 77840

Check \_\_\_ if there are workplaces on file that are not identified here.

The certification with regard to the drug-free workplace is required by 24 CFR part 24, subpart F.

Definitions of terms in the Nonprocurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. Grantees' attention is called, in particular, to the following definitions from these rules:

"Controlled substance" means a controlled substance in Schedules I through V of the Controlled Substances Act (21 U.S.C. 812) and as further defined by regulation (21 CFR 1308.11 through 1308.15);

"Conviction" means a finding of guilt (including a plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes;

"Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any controlled substance;

"Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including: (i) All "direct charge" employees; (ii) all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and (iii) temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the grantee's payroll. This definition does not include workers not on the payroll of the grantee (e.g., volunteers, even if used to meet a matching requirement; consultants or independent contractors not on the grantee's payroll; or employees of subrecipients or subcontractors in covered workplaces).

## D. TABLES

**Table 1A  
Homeless and Special Needs Populations**

**Continuum of Care: Housing Gap Analysis Chart**

		<b>Current Inventory</b>	<b>Under Development</b>	<b>Unmet Need/ Gap</b>
<b>Individuals</b>				
<b>Example</b>	<b>Emergency Shelter</b>	<b>100</b>	<b>40</b>	<b>26</b>
<b>Beds</b>	Emergency Shelter	130	n/a	155
	Transitional Housing	20	n/a	110
	Permanent Supportive Housing	0	0	0
	<b>Total</b>	<b>150</b>	<b>n/a</b>	<b>368</b>
<b>Persons in Families With Children</b>				
<b>Beds</b>	Emergency Shelter	47	n/a	105
	Transitional Housing	47	n/a	145
	Permanent Supportive Housing	0	n/a	138
	<b>Total</b>	<b>94</b>	<b>n/a</b>	<b>388</b>

**Continuum of Care: Homeless Population and Subpopulations Chart**

Part 1: Homeless Population	Sheltered		Unsheltered	Total
	Emergency	Transitional		
Number of Families with Children (Family Households):	9 (A)	24 (A)	2 (N)	35
1. Number of Persons in Families with Children	28 (A)	56 (A)	6 (N)	90
2. Number of Single Individuals and Persons in Households without children	82 (A)	21 (A)	19 (N)	135
<b>(Add Lines Numbered 1 &amp; 2 Total Persons)</b>	<b>91</b>	<b>45</b>	<b>21</b>	<b>170</b>
Part 2: Homeless Subpopulations	Sheltered		Unsheltered	Total
a. Chronically Homeless	39 (A)			
b. Seriously Mentally Ill	25 (A)			
c. Chronic Substance Abuse	34 (A)			
d. Veterans	8 (A)			
e. Persons with HIV/AIDS	1 (A)			
f. Victims of Domestic Violence	30 (A)			
g. Unaccompanied Youth (Under 18)	2 (A)			

Information for Table 1A was obtained through a planned process in conjunction with the BVHC and based upon historical data, surveys, and the knowledge of the many different providers' staff. The City, as part of the BVHC worked closely with Twin City Mission staff to conduct a point in time survey to count sheltered and unsheltered homeless, subpopulation groups, and identify gaps and needs for housing and supportive services. Using resources identified through the BVCH, two Twin City Mission Housing Services Case Managers conducted a point-in-time phone survey. The "Shelter & Housing Inventory Point-In-Time" survey was conducted on January 27, 2005 and included an update of the current emergency, transitional housing and permanent supportive housing inventory, as well as those under development. Specifically, the

definitions used for survey purposes include: 1) Emergency Shelter: Buildings designed to house persons experiencing homelessness and 2) Transitional Housing: Temporary and transitional housing programs for persons experiencing homelessness and which may include supportive services. The response rate was 100% for all categories.

The BVCH point-in-time homeless survey done January 27, 2005 specifically included: Survey forms reflected the following designations: sheltered (including emergency and transitional housing), unsheltered, homeless individuals, and homeless families with children and persons in homeless families with children. Further, homeless subpopulations were tallied for “sheltered” persons in each category. In addition, for unsheltered persons, a further attempt was made to indicate the name of the person and identify the person’s “usual geographic location”.

The BVCH has conducted annual counts of homeless (sheltered and unsheltered) persons since 2002. BVCH homeless counts have typically been preceded by media coverage and efforts to contact key persons in each geographic area to assist with the counting process. In January 2007, the BVCH intends to implement many of the strategies recommended by HUD, as well as other experts in the field of homelessness, in regards to planning and implementing a comprehensive count. In addition, newly identified locations will be visited and an aggressive outreach effort will coincide with efforts to carry out the count.

Unmet housing needs were agreed upon by the BVCH after a phone survey was conducted polling agencies staff for their opinion of unmet needs that exist within their target population. As recommended by Martha R. Burt and Carol Wilkins in the CSH publication, “Estimating the Need”, ([www.csh.org](http://www.csh.org)), the BVCH chose to use a method that combined the Use of Expert Opinions by Emergency Shelter staff, Transitional Housing staff and direct care workers during the course of a year with a Review of Personal Characteristics.

**Table 1B  
Special Needs (Non-Homeless) Populations**

<b>SPECIAL NEEDS SUBPOPULATIONS</b>	<b>Priority Need Level High, Medium, Low, No Such Need</b>	<b>Unmet Need</b>	<b>Dollars to Address Unmet Need</b>	<b>Goals</b>
Elderly	High			
Frail Elderly	High			
Severe Mental Illness	High			
Developmentally Disabled	Medium			
Physically Disabled	Medium			
Persons w/ Alcohol/Other Drug Addictions	Medium			
Persons w/HIV/AIDS	Medium			
Other				
<b>TOTAL</b>				

**Table 1C**  
**Summary of Specific Homeless/Special Needs Objectives**  
**(Table 1A/1B Continuation Sheet)**

Obj #	Specific Objectives/Strategies	Sources of Funds	Performance Indicators	Expected Number	Actual Number	Outcome/Objective*
	<b>Homeless Objectives</b>					
10a	Help low-income families avoid becoming homeless/ Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units			DH1 DH2
10b	Help low-income families avoid becoming homeless – Rental/Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	75		DH1 DH2
10c	Help low-income families avoid becoming homeless – Legal assistance – involving tenant/landlord disputes, particularly fair housing issues and matters of eviction.	Private and public sources of funding	Improved access to services			DH3
11a	Reach out to homeless persons and assess their individual needs - Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc	Private and public sources of funding	Improved access to services	547		DH1 DH2
11b	Reach out to homeless persons and assess their individual needs - Support and expand collaboration and networking of local non-profit agencies through out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services			DH1
11c	Reach out to homeless persons and assess their individual needs - Coordinate among appropriate entities regarding potential referrals to local shelters	Local resources	Improved access to services			DH1

12a	Address the emergency shelter and transitional housing needs of homeless persons - Increase the capacity or number of emergency and transitional shelters for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units			DH1
12b	Address the emergency shelter and transitional housing needs of homeless persons - Increase the capacity or number of emergency and transitional shelters for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units			DH1
13a	Help homeless persons make the transition to permanent housing and independent living - Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	547		EO1
13b	Help homeless persons make the transition to permanent housing and independent living - Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	547		SL1 SL2
<b>Special Needs Objectives</b>						
15a	Develop support system for senior citizens - Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services			SL1 SL2
15b	Develop support system for senior citizens - Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services			SL1 SL2
<b>Other Objectives</b>						

**\*\* The accomplishments reflected as the Expected Number are those numbers anticipated utilizing funding from only the City's CDBG and HOME funded activities. Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

**\*Outcome/Objective Codes**

	Availability/Accessibility	Affordability	Sustainability
Decent Housing	DH-1	DH-2	DH-3
Suitable Living Environment	SL-1	SL-2	SL-3
Economic Opportunity	EO-1	EO-2	EO-3

**Table 1C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH1.1</b>	Help low-income families avoid becoming homeless/ Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH1.2</b>	Help low-income families avoid becoming homeless – Rental/Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125		
				2006	75		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH1.3</b>	Reach out to homeless persons and assess their individual needs - Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc	Private and public sources of funding	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			

**Table 1C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.4</b>	Reach out to homeless persons and assess their individual needs - Support and expand collaboration and networking of local non-profit agencies through out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.5</b>	Reach out to homeless persons and assess their individual needs - Coordinate among appropriate entities regarding potential referrals to local shelters	Local resources	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.6</b>	Address the emergency shelter and transitional housing needs of homeless persons - Increase the capacity or number of emergency and transitional shelters for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 1C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.7</b>	Address the emergency shelter and transitional housing needs of homeless persons - Increase the capacity or number of emergency and transitional shelters for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.1</b>	Help low-income families avoid becoming homeless/ Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.2</b>	Help low-income families avoid becoming homeless – Rental/Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125		
				2006	75		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			

**Table 1C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.3</b>	Reach out to homeless persons and assess their individual needs - Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc	Private and public sources of funding	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.1</b>	Help low-income families avoid becoming homeless – Legal assistance – involving tenant/landlord disputes, particularly fair housing issues and matters of eviction.	Private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1</b>	Develop support system for senior citizens - Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 1C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.2</b>	Develop support system for senior citizens- Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.3</b>	Develop support system for senior citizens- Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.1</b>	Help homeless persons make the transition to permanent housing and independent living- Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			

**Table 1C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.2</b>	Develop support system for senior citizens- Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
				<b>MULTI-YEAR GOAL</b>			
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.3</b>	Develop support system for senior citizens- Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
				<b>MULTI-YEAR GOAL</b>			
<b>EO-1 Availability/Accessibility of Economic Opportunity</b>							
<b>EO-1.1</b>	Help homeless persons make the transition to permanent housing and independent living- Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
				<b>MULTI-YEAR GOAL</b>			

**\*\* The accomplishments reflected as the Expected Number are those numbers anticipated utilizing funding from only the City's CDBG and HOME funded activities. Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

**Table 2A  
Priority Needs Summary**

<b>PRIORITY HOUSING NEEDS (households)</b>	<b>Priority Need Level High, Medium, Low</b>			<b>Unmet Need</b>	<b>Goals</b>
<b>Renter</b>	<b>Small Related</b>	0-30%	H	844	84
		31-50%	H	625	63
		51-80%	H	448	22
	<b>Large Related</b>	0-30%	H	95	10
		31-50%	H	94	10
		51-80%	M	89	9
	<b>Elderly</b>	0-30%	H	60	6
		31-50%	H	60	6
		51-80%	H	85	9
	<b>All Other</b>	0-30%	M	5,212	261
		31-50%	M	2,271	114
		51-80%	L	923	0
<b>Owner</b>	0-30%	H	458	46	
	31-50%	H	175	18	
	51-80%	H	276	28	
<b>Special Needs</b>	0-80%	H	119	12	
<b>Total Goals</b>				698	
<b>Total 215 Goals</b>				698	
<b>Total 215 Renter Goals</b>				594	
<b>Total 215 Owner Goals</b>				104	

**Table 2B  
Community Development Needs**

<b>PRIORITY COMMUNITY DEVELOPMENT NEEDS</b>	<b>Priority Need Level High, Medium, Low, No Such Need</b>	<b>Unmet Priority Need</b>	<b>Dollars to Address Unmet Priority Need</b>	<b>Goals</b>
<b>PUBLIC FACILITY NEEDS</b> (projects)				
Senior Centers	H			
Handicapped Centers	M			
Homeless Facilities	M			
Youth Centers	M			
Child Care Centers	H			
Health Facilities	H			
Neighborhood Facilities	M			
Parks and/or Recreation Facilities	M			
Parking Facilities	L			
Non-Residential Historic Preservation	L			
Homeless Facilities – Families	H			
<b>INFRASTRUCTURE</b> (projects)				
Water/Sewer Improvements	H			
Street Improvements	H			
Sidewalks	H			
Solid Waste Disposal Improvements	L			
Flood Drain Improvements	M			
Other Infrastructure Needs-Weather Warning	L			
Other Infrastructure Needs-Street Lights	H			
<b>PUBLIC SERVICE NEEDS</b> (people)				
Senior Services	H			
Handicapped Services	H			
Youth Services	H			
Child Care Services	H			

Transportation Services	H			
Substance Abuse Services	H			
Employment Training	H			
Health Services	H			
Lead Hazard Screening	L			
Crime Awareness	H			
Other Public Service Needs- Hunger	H			
Other Public Service Needs- Family Deterioration	H			
Other Public Service Needs- Information and Referral	H			
<b>ECONOMIC DEVELOPMENT</b>				
ED Assistance to For- Profits(businesses)	M			
ED Technical Assistance(businesses)	M			
Micro-Enterprise Assistance(businesses)	M			
Rehab; Publicly- or Privately- Owned Commercial/Industrial (projects)	M			
C/I* Infrastructure Development (projects)	L			
Other C/I* Improvements(projects)	M			
Micro-Enterprise Assistance	M			
<b>PLANNING</b>				
Planning	H			
<b>TOTAL ESTIMATED DOLLARS NEEDED:</b>				

\* Commercial or Industrial Improvements by Grantee or Non-profit

**Table 2C**  
**Summary of Specific Housing/Community Development Objectives**  
**(Table 2A/2B Continuation Sheet)**

Obj #	Specific Objectives/Strategies	Source of Funds	Performance Indicators	Expected Number	Actual Number	Outcome/Objective *
<b>Rental Housing Objectives</b>						
<b>Goal: Ensure adequate affordable rental housing opportunities for lower income individuals and families</b>						
1a	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/Maintain or increase the number of certificates/units available for rental assistance	Section 202 and 236 Rental Subsidy, the HTC programs, the HOME TBRA program and Section-8 Rental Assistance Programs.	Maintain or increase the number of affordable housing units			DH1.1 DH2.1
1b	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the rehabilitation of affordable rental units	TDHCA, Section 202, Section 236, other HUD funds, private sector funds and bond funding options, etc.	Maintain or increase the number of affordable housing units			DH1.2 DH2.2
1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	1		DH1.3 DH2.3
2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	18		DH1.4 DH2.4
2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs			DH1.5 DH2.5
<b>Owner Housing Objectives</b>						
<b>Goal: Ensure adequate affordable housing assistance for lower income homeowners.</b>						

3a	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	5		DH3.1
3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	5		DH2.6 DH3.2
3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	100		DH2.7 DH3.3
4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	4		DH2.8 DH3.4
4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	100		DH2.9 DH3.5
<b>Goal: Retain and expand affordable housing opportunities for lower income home buyers</b>						

5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	18		DH1.6 DH2.10
5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	100		DH1.7 DH2.11
6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchasers of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	5		DH1.8 DH2.12
6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	5		DH1.9 DH2.13
<b>GOAL: Ensure adequate affordable housing opportunities for lower income special needs populations.</b>						
7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service			DH1.10 DH2.14 SL1.1 SL2.1
8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service			DH1.11 DH2.15 SL1.2 SL2.2
<b>GOAL: Ensure affordable, safe and secure housing opportunities for lower income occupants.</b>						

9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	100		DH1.12 SL1.3
9b	Mitigate health and safety issues in residential properties occupied by lower income persons/ Reduce lead paint hazards in project properties	City of College Station CDBG and HOME grant funding. Other available state and federal funds.	Increase the number of units brought into compliance with lead safe housing rule	4		SL3.1
9c	Mitigate health and safety issues in residential properties occupied by lower income persons/ Encourage and facilitate training and certification for local contractors and employees	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Local Administration			SL3.2
<b>Homelessness and the Continuum of Care</b>						
<b>GOAL: Help low-income families avoid becoming homeless.</b>						

10a	Help low-income families avoid becoming homeless/Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units			DH1.13 DH2.16
10b	Help low-income families avoid becoming homeless/Rental-Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	75		DH1.14 DH2.17
10c	Help low-income families avoid becoming homeless/ Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services			DH1.15 DH2.18
11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	547		DH1.16 DH2.19
11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services			DH1.17 DH2.20
11c	Reach out to homeless persons and assess their individual needs/Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services			DH1.18 DH2.21
12a	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units			DH1.19 DH2.22
12b	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units			DH1.20 DH2.23
13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless	CDBG and other private and public sources of funds	Improved access to services	547		DH1.21 DH2.24

	individuals					
13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	547		DH1.22 DH2.25
<b>Community Development Objectives</b>						
<i>Please refer to all Objectives listed on this table.</i>						
<b>Public Services Objectives</b>						
<b>GOAL: Encourage the delivery of health and human services to assist families in reaching their fullest potentials</b>						
14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	8,417		SL1.4 SL2.3
14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	8,417		SL1.5 SL2.4

15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services			SL1.6 SL2.5
15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services			SL1.7 SL2.6
16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services			SL1.8 SL2.7
17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services			SL1.9 SL2.8
17b	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	CDBG funds, public and private grants	Improved access to services			SL1.10 SL2.9
17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	10,264		SL1.11 SL2.10
17d	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Assist nonprofit agencies in developing other sources of funding for health and human service programs	Community Development Division staff support and United Way staff	Improved access to services			SL1.12 SL2.11
18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services			SL1.13 SL2.12
<b>Public Facilities and Infrastructure Objectives</b>						
<b>GOAL: Support Public Facilities/Infrastructures to provide safe, secure and healthy environments for families.</b>						

19a	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to health services	CDBG Public Facility funds and grants from public and private sources	Improved access to services			SL1.14 SL3.3
19b	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to human services	Investigate various leveraged sources based on CDBG Public Facility funding	Improved access to services			SL1.15 SL3.4
20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services			SL1.16 SL3.5
21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services	6		SL1.17 SL3.6
<b>Economic Development Objectives</b>						
<b>GOAL: Provide economic opportunities for development of strong and diverse economic environment to break the cycle of poverty</b>						
22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted			EO1.1 EO3.1
23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted			EO1.2 EO3.2
24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services			EO1.3 EO3.3
<b>Other Objectives</b>						
<b>GOAL: Revitalize declining neighborhoods in support of well-planned neighborhoods for development of families</b>						
25a	Emphasize neighborhood integrity/Utilize code enforcement regulations to maintain the integrity of older	CDBG Code Enforcement funds will be utilized to expand code	Increase the number of LMI persons assisted	4,620		SL3.7

	neighborhoods	enforcement efforts in low/mod income areas				
25b	Emphasize neighborhood integrity/Annual partnership with Texas A&M students, neighborhood residents & City employees to provide “sweat equity” for improvements in low/mod income neighborhoods through the “BIG EVENT”	Cities of Bryan and College Station and other private or corporate donations and contributions	Increase the number of LMI households assisted			SL2.13 SL3.8
26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted			SL1.8 SL3.9

**\*\* The accomplishments reflected as the Expected Number are those numbers anticipated utilizing funding from only the City’s CDBG and HOME funded activities. Expected Number may reflect anticipated clients served by a program that meets multiple Objectives**

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.1</b> 1a	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/Maintain or increase the number of certificates/units available for rental assistance	Section 202 and 236 Rental Subsidy, the HTC programs, the HOME TBRA program and Section-8 Rental Assistance Programs.	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.2</b> 1b	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the rehabilitation of affordable rental units	TDHCA, Section 202, Section 236, other HUD funds, private sector funds and bond funding options, etc.	Maintain or increase the number of affordable housing units	2005	20		
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>20</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.3</b> 1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	2005	20		
				2006	1		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>21</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.4</b> 2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	2005	10		
				2006	18		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>28</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.5</b> 2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	2		
				2006	0		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>2</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.6</b> 5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15		
				2006	18		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>33</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.7</b> 5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	2005	50		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>150</b>		
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.8</b> 6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.9</b> 6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.10</b> 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.11</b> 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.12</b> 9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants.	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.13</b> 10a	Help low-income families avoid becoming homeless/Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.14</b> 10b	Help low-income families avoid becoming homeless/Rental-Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125		
				2006	75		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.15</b> 10c	Help low-income families avoid becoming homeless/ Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.16</b> 11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.17</b> 11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.18</b> 11c	Reach out to homeless persons and assess their individual needs/Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.19</b> 12a	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.20</b> 12b	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.21</b> 12c	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.22</b> 13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.1</b> 1a	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/Maintain or increase the number of certificates/units available for rental assistance	Section 202 and 236 Rental Subsidy, the HTC programs, the HOME TBRA program and Section-8 Rental Assistance Programs.	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.2</b> 1b	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the rehabilitation of affordable rental units	TDHCA, Section 202, Section 236, other HUD funds, private sector funds and bond funding options, etc.	Maintain or increase the number of affordable housing units	2005	20		
				2006	1		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>21</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.3</b> 1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	2005	20		
				2006	1		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>21</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.4</b> 2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	2005	10		
				2006	18		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>28</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.5</b> 2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	2		
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>2</b>		

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.6</b> 3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.7</b> 3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>200</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.8</b> 4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	2005	4		
				2006	4		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>8</b>		

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective  Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.9</b> 4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.10</b> 5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15		
				2006	18		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>33</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.11</b> 5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	2005	50		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>150</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.12</b> 6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.13</b> 6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.14</b> 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.15</b> 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.16</b> 10a	Help low-income families avoid becoming homeless/Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.17</b> 10b	Help low-income families avoid becoming homeless/Rental-Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125		
				2006	75		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.18</b> 10c	Help low-income families avoid becoming homeless/ Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.19</b> 11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.20</b> 11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.21</b> 11c	Reach out to homeless persons and assess their individual needs/Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.22</b> 12a	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.23</b> 12b	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expeded Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.24</b> 13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.25</b> 13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.1</b> 3a	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>10</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective  Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.2</b> 3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.3</b> 3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>200</b>		
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.4</b> 4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	2005	4		
				2006	4		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>8</b>		

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.5</b> 4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>200</b>		
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1</b> 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.2</b> 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective  Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.3</b> 9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.4</b> 14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	2005	6,026		
				2006	8,417		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>14,443</b>			
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.5</b> 14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	2005	6,026		
				2006	8,417		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>14,443</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.6</b> 15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.7</b> 15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005			
				2006	5,042		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>5,042</b>			
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.8</b> 16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.9</b> 17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.10</b> 17b	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	CDBG funds, public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.11</b> 17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	2005	6,026		
				2006	10,264		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>16,290</b>			

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.12</b> 17d	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Assist nonprofit agencies in developing other sources of funding for health and human service programs	Community Development Division staff support and United Way staff	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.13</b> 18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.14</b> 19a	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to health services	CDBG Public Facility funds and grants from public and private sources	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.15</b> 19b	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to human services	Investigate various leveraged sources based on CDBG Public Facility funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.16</b> 20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.17</b> 21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
SL-1.18 26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.1 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.2 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.3</b> 14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	2005	6,026		
				2006	8,417		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>14,443</b>		
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.4</b> 14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	2005	6,026		
				2006	8,417		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>14,443</b>		
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.5</b> 15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.6</b> 15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.7</b> 16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.8</b> 17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.9 17b	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	CDBG funds, public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.10 17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	2005	6,026		
				2006	10,264		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>16,290</b>			
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.11 17d	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Assist nonprofit agencies in developing other sources of funding for health and human service programs	Community Development Division staff support and United Way staff	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.12</b> 18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.13</b> 25b	Emphasize neighborhood integrity/Annual partnership with Texas A&M students, neighborhood residents & City employees to provide “sweat equity” for improvements in low/mod income neighborhoods through the “BIG EVENT”	Cities of Bryan and College Station and other private or corporate donations and contributions	Increase the number of LMI households assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
<b>SL-3.1</b> 9b	Mitigate health and safety issues in residential properties occupied by lower income persons/ Reduce lead paint hazards in project properties	City of College Station CDBG and HOME grant funding. Other available state and federal funds.	Increase the number of units brought into compliance with lead safe housing rule	2005	4		
				2006	4		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>8</b>		

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.2 9c	Mitigate health and safety issues in residential properties occupied by lower income persons/ Encourage and facilitate training and certification for local contractors and employees	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Local Administration	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.3 19a	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to health services	CDBG Public Facility funds and grants from public and private sources	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.4 19b	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to human services	Investigate various leveraged sources based on CDBG Public Facility funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.5 20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services	2005	1		
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>1</b>		
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.6 21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services	2005	3		
				2006	6		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>9</b>		
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.7 25a	Emphasize neighborhood integrity/Utilize code enforcement regulations to maintain the integrity of older neighborhoods	CDBG Code Enforcement funds will be utilized to expand code enforcement efforts in low/mod income areas	Increase the number of LMI persons assisted	2005	5,250		
				2006	4,620		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>9,870</b>		

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-3 Sustainability of Suitable Living Environment</b>							
<b>SL-3.8</b> 25b	Emphasize neighborhood integrity/Annual partnership with Texas A&M students, neighborhood residents & City employees to provide "sweat equity" for improvements in low/mod income neighborhoods through the "BIG EVENT"	Cities of Bryan and College Station and other private or corporate donations and contributions	Increase the number of LMI households assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
<b>SL-3.9</b> 26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>EO-1 Availability/Accessibility of Economic Opportunity</b>							
<b>EO-1.1</b> 22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>EO-1 Availability/Accessibility of Economic Opportunity</b>							
<b>EO-1.2</b> 23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>EO-1 Availability/Accessibility of Economic Opportunity</b>							
<b>EO-1.3</b> 24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 2C Summary of Specific Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>EO-3 Sustainability of Economic Opportunity</b>							
<b>EO-3.1</b> 22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>EO-3 Sustainability of Economic Opportunity</b>							
<b>EO-3.2</b> 23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>EO-3 Sustainability of Economic Opportunity</b>							
<b>EO-3.3</b> 24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**\*\* The accomplishments reflected as the Expected Number are those numbers anticipated utilizing funding from only the City's CDBG and HOME funded activities. Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

**Table 3A  
Summary of Specific Annual Objectives**

<b>Obj #</b>	<b>Specific Objectives</b>	<b>Sources of Funds</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Outcome/ Objective*</b>
<b>Rental Housing Objectives</b>						
<b>Goal: Ensure adequate affordable rental housing opportunities for lower income individuals and families</b>						
1a	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/Maintain or increase the number of certificates/units available for rental assistance	Section 202 and 236 Rental Subsidy, the HTC programs, the HOME TBRA program and Section-8 Rental Assistance Programs.	Maintain or increase the number of affordable housing units			DH1.1 DH2.1
1b	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the rehabilitation of affordable rental units	TDHCA, Section 202, Section 236, other HUD funds, private sector funds and bond funding options, etc.	Maintain or increase the number of affordable housing units	20		DH1.2 DH2.2
1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	20		DH1.3 DH2.3
2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	10		DH1.4 DH2.4
2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	2		DH1.5 DH2.5
<b>Owner Housing Objectives</b>						
<b>Goal: Ensure adequate affordable housing assistance for lower income homeowners.</b>						

3a	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	5		DH3.1
3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	5		DH2.6 DH3.2
3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	100		DH2.7 DH3.3
4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	4		DH2.8 DH3.4
4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	100		DH2.9 DH3.5
<b>Goal: Retain and expand affordable housing opportunities for lower income home buyers</b>						

5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	15		DH1.6 DH2.10
5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	50		DH1.7 DH2.11
6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	5		DH1.8 DH2.12
6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	5		DH1.9 DH2.13

**GOAL: Ensure adequate affordable housing opportunities for lower income special needs populations.**

7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service			DH1.10 DH2.14 SL1.1 SL2.1
8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service			DH1.11 DH2.15 SL1.2 SL2.2

**GOAL: Ensure affordable, safe and secure housing opportunities for lower income occupants.**

9a	Mitigate health and safety issues in residential properties occupied by lower income persons/Educate lower income homeowners, home buyers and tenants	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	100		DH1.12 SL1.3
9b	Mitigate health and safety issues in residential properties occupied by lower income persons/Reduce lead paint hazards in project properties	City of College Station CDBG and HOME grant funding. Other available state and federal funds.	Increase the number of units brought into compliance with lead safe housing rule	4		SL3.1
9c	Mitigate health and safety issues in residential properties occupied by lower income persons/Encourage and facilitate training and certification for local contractors and employees	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Local Administration			SL3.2
<b>Homeless Objectives</b>						
10a	Help low-income families avoid becoming homeless/Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units			DH1.13 DH2.16
10b	Help low-income families avoid becoming homeless/Rental-Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units			DH1.14 DH2.17
10c	Help low-income families avoid becoming homeless/ Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services			DH1.15 DH2.18
11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services			DH1.16 DH2.19
11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services			DH1.17 DH2.20
11c	Reach out to homeless persons and assess their individual needs/Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services			DH1.18 DH2.21
12a	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	4		DH1.19 DH2.22

12b	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	1		DH1.20 DH2.23
13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	8		DH1.21 DH2.24
13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	25		DH1.22 DH2.25
<b>Special Needs Objectives</b>						
15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services			SL1.6 SL2.5
15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	5,042		SL1.7 SL2.6
<b>Community Development Objectives</b>						
<i>Please refer to all Objectives listed on this table.</i>						
<b>Infrastructure Objectives</b>						
<b>GOAL: Support Public Facilities/Infrastructures to provide safe, secure and healthy environments for families.</b>						
20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services			SL1.16 SL3.5
<b>Public Facilities Objectives</b>						
<b>GOAL: Support Public Facilities/Infrastructures to provide safe, secure and healthy environments for families.</b>						
19a	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to health services	CDBG Public Facility funds and grants from public and private sources	Improved access to services			SL1.14 SL3.3
19b	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to human services	Investigate various leveraged sources based on CDBG Public Facility funding	Improved access to services			SL1.15 SL3.4
21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services			SL1.17 SL3.6
<b>Public Services Objectives</b>						
<b>GOAL: Encourage the delivery of health and human services to assist families in reaching their fullest potentials</b>						

14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services			SL1.4 SL2.3
14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services			SL1.5 SL2.4
15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services			SL1.6 SL2.5
15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	5,042		SL1.7 SL2.6
16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services			SL1.8 SL2.7
17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services			SL1.9 SL2.8
17b	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	CDBG funds, public and private grants	Improved access to services			SL1.10 SL2.9
17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services			SL1.11 SL2.10
17d	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Assist nonprofit agencies in developing other sources of funding for health and human service programs	Community Development Division staff support and United Way staff	Improved access to services			SL1.12 SL2.11
18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services			SL1.13 SL2.12
	<b>Economic Development Objectives</b>					
<b>GOAL: Provide economic opportunities for development of strong and diverse economic environment to break the</b>						

<b>cycle of poverty</b>						
22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted			EO1.1 EO3.1
23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted			EO1.2 EO3.2
24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services			EO1.3 EO3.3
<b>Other Objectives</b>						
<b>GOAL: Revitalize declining neighborhoods in support of well-planned neighborhoods for development of families</b>						
25a	Emphasize neighborhood integrity/Utilize code enforcement regulations to maintain the integrity of older neighborhoods	CDBG Code Enforcement funds will be utilized to expand code enforcement efforts in low/mod income areas	Increase the number of LMI persons assisted			SL3.7
25b	Emphasize neighborhood integrity/Annual partnership with Texas A&M students, neighborhood residents & City employees to provide "sweat equity" for improvements in low/mod income neighborhoods through the "BIG EVENT"	Cities of Bryan and College Station and other private or corporate donations and contributions	Increase the number of LMI households assisted			SL2.13 SL3.8
26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted			SL1.8 SL3.9

**\*Outcome/Objective Codes**

	Availability/Accessibility	Affordability	Sustainability
<b>Decent Housing</b>	DH-1	DH-2	DH-3
<b>Suitable Living Environment</b>	SL-1	SL-2	SL-3
<b>Economic Opportunity</b>	EO-1	EO-2	EO-3

**\*\* The accomplishments reflected as the Expected Number are those numbers anticipated utilizing funding from only the City's CDBG and HOME funded activities. Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.1</b> 1a	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/Maintain or increase the number of certificates/units available for rental assistance	Section 202 and 236 Rental Subsidy, the HTC programs , the HOME TBRA program and Section-8 Rental Assistance Programs.	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.2</b> 1b	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the rehabilitation of affordable rental units	TDHCA, Section 202, Section 236, other HUD funds, private sector funds and bond funding options, etc.	Maintain or increase the number of affordable housing units	2005	20		
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>20</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.3</b> 1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	2005	20		
				2006	1		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>21</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.4</b> 2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	2005	10		
				2006	18		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>28</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.5</b> 2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	2		
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>2</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.6</b> 5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15		
				2006	18		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>33</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.7</b> 5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	2005	50		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>150</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.8</b> 6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>10</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.9</b> 6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>10</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.10</b> 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.11</b> 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.12</b> 9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants.	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	2005	50		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>150</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.13</b> 10a	Help low-income families avoid becoming homeless/Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.14</b> 10b	Help low-income families avoid becoming homeless/Rental-Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125		
				2006	75		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>100</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.15</b> 10c	Help low-income families avoid becoming homeless/ Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.16</b> 11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.17</b> 11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.18</b> 11c	Reach out to homeless persons and assess their individual needs/Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.19</b> 12a	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.20</b> 12b	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.21</b> 12c	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-1 Availability/Accessibility of Decent Housing</b>							
<b>DH-1.22</b> 13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>1,127</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.1</b> 1a	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/Maintain or increase the number of certificates/units available for rental assistance	Section 202 and 236 Rental Subsidy, the HTC programs, the HOME TBRA program and Section-8 Rental Assistance Programs.	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.2</b> 1b	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the rehabilitation of affordable rental units	TDHCA, Section 202, Section 236, other HUD funds, private sector funds and bond funding options, etc.	Maintain or increase the number of affordable housing units	2005	20		
				2006	1		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>21</b>		

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.3</b> 1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	2005	20		
				2006	1		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>21</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.4</b> 2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	2005	10		
				2006	18		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>28</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.5</b> 2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	2		
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>2</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.6</b> 3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.7</b> 3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>200</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.8</b> 4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	2005	4		
				2006	4		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>8</b>		

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.9</b> 4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.10</b> 5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15		
				2006	18		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>23</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.11</b> 5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	2005	50		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>150</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.12</b> 6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.13</b> 6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.14</b> 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.15</b> 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.16</b> 10a	Help low-income families avoid becoming homeless/Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.17</b> 10b	Help low-income families avoid becoming homeless/Rental-Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125		
				2006	75		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.18</b> 10c	Help low-income families avoid becoming homeless/ Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.19</b> 11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	2005	580		
				2006	547		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>1,127</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.20</b> 11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.21</b> 11c	Reach out to homeless persons and assess their individual needs/Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.22</b> 12a	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.23</b> 12b	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.24</b> 13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.25</b> 13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.1</b> 3a	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>10</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.2</b> 3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5		
				2006	5		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>10</b>		
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.3</b> 3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>200</b>		
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.4</b> 4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	2005	4		
				2006	4		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>8</b>		

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>DH-3 Sustainability of Decent Housing</b>							
<b>DH-3.5</b> 4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>					<b>200</b>		
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1</b> 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.2</b> 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.3</b> 9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	2005	100		
				2006	100		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>200</b>			
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.4</b> 14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	2005	6,026		
				2006	8,417		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>14,443</b>			
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.5</b> 14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	2005	6,026		
				2006	8,417		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>14,443</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
SL-1.6 15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
SL-1.7 15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
SL-1.8 16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.9</b> 17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.10</b> 17b	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	CDBG funds, public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.11</b> 17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	2005	6,026		
				2006	10,264		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>16,290</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.12</b> 17d	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Assist nonprofit agencies in developing other sources of funding for health and human service programs	Community Development Division staff support and United Way staff	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.13</b> 18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.14</b> 19a	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to health services	CDBG Public Facility funds and grants from public and private sources	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
SL-1.15 19b	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to human services	Investigate various leveraged sources based on CDBG Public Facility funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
SL-1.16 20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
SL-1.17 21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
SL-1.18 26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.1 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.2 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.3 14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	2005	6,026		
				2006	8,417		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>14,443</b>			
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.4 14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	2005	6,026		
				2006	8,417		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>14,443</b>			
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.5 15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.6 15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.7 16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.8 17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.9</b> 17b	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	CDBG funds, public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.10</b> 17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
<b>SL-2.11</b> 17d	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Assist nonprofit agencies in developing other sources of funding for health and human service programs	Community Development Division staff support and United Way staff	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.12 18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-2 Affordability of Suitable Living Environment</b>							
SL-2.13 25b	Emphasize neighborhood integrity/Annual partnership with Texas A&M students, neighborhood residents & City employees to provide “sweat equity” for improvements in low/mod income neighborhoods through the “BIG EVENT”	Cities of Bryan and College Station and other private or corporate donations and contributions	Increase the number of LMI households assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.1 9b	Mitigate health and safety issues in residential properties occupied by lower income persons/ Reduce lead paint hazards in project properties	City of College Station CDBG and HOME grant funding. Other available state and federal funds.	Increase the number of units brought into compliance with lead safe housing rule	2005	4		
				2006	4		
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>				<b>8</b>			

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.2 9c	Mitigate health and safety issues in residential properties occupied by lower income persons/ Encourage and facilitate training and certification for local contractors and employees	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Local Administration	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.3 19a	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to health services	CDBG Public Facility funds and grants from public and private sources	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.4 19b	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to human services	Investigate various leveraged sources based on CDBG Public Facility funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.5 20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.6 21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
SL-3.7 25a	Emphasize neighborhood integrity/Utilize code enforcement regulations to maintain the integrity of older neighborhoods	CDBG Code Enforcement funds will be utilized to expand code enforcement efforts in low/mod income areas	Increase the number of LMI persons assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>SL-3 Sustainability of Suitable Living Environment</b>							
<b>SL-3.8</b> 25b	Emphasize neighborhood integrity/Annual partnership with Texas A&M students, neighborhood residents & City employees to provide "sweat equity" for improvements in low/mod income neighborhoods through the "BIG EVENT"	Cities of Bryan and College Station and other private or corporate donations and contributions	Increase the number of LMI households assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>SL-3 Sustainability of Suitable Living Environment</b>							
<b>SL-3.9</b> 26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>EO-1 Availability/Accessibility of Economic Opportunity</b>							
<b>EO-1.1</b> 22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>EO-1 Availability/Accessibility of Economic Opportunity</b>							
<b>EO-1.2</b> 23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>EO-1 Availability/Accessibility of Economic Opportunity</b>							
<b>EO-1.3</b> 24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**Table 3A Summary of Specific Annual Objectives**

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
<b>EO-3 Sustainability of Economic Opportunity</b>							
EO-3.1 22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>EO-3 Sustainability of Economic Opportunity</b>							
EO-3.2 23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							
<b>EO-3 Sustainability of Economic Opportunity</b>							
EO-3.3 24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
<b>MULTI-YEAR GOAL</b>							

**\*\* The accomplishments reflected as the Expected Number are those numbers anticipated utilizing funding from only the City's CDBG and HOME funded activities. Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

**Table 3B  
Annual Housing Completion Goals**

	Annual Number Expected Units To Be Completed	Resources used during the period			
		CDBG	HOME	ESG	HOPWA
<b>ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)</b>					
Homeless households	2	<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
Non-homeless households	33	X	X	<input type="checkbox"/>	<input type="checkbox"/>
Special needs households	5	<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
<b>ANNUAL AFFORDABLE RENTAL HOUSING GOALS (SEC. 215)</b>					
Acquisition of existing units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Rehabilitation of existing units	N/A	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance	72	<input type="checkbox"/>	X		<input type="checkbox"/>
<b>Total Sec. 215 Affordable Rental</b>	72	<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
<b>ANNUAL AFFORDABLE OWNER HOUSING GOALS (SEC. 215)</b>					
Acquisition of existing units	7	X	<input type="checkbox"/>		
Production of new units	4	<input type="checkbox"/>	X		
Rehabilitation of existing units	7	X	X		
Homebuyer Assistance	15	<input type="checkbox"/>	X		<input type="checkbox"/>
<b>Total Sec. 215 Affordable Owner</b>	33	X	X	<input type="checkbox"/>	<input type="checkbox"/>
<b>ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)</b>					
Acquisition of existing units	7	X	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units	4	<input type="checkbox"/>	X		<input type="checkbox"/>
Rehabilitation of existing units	7	X	X	<input type="checkbox"/>	<input type="checkbox"/>
Homebuyer Assistance	15	<input type="checkbox"/>	X		<input type="checkbox"/>
<b>Total Sec. 215 Affordable Housing</b>	33	X	X	<input type="checkbox"/>	<input type="checkbox"/>
<b>ANNUAL HOUSING GOALS</b>					
Annual Rental Housing Goal	72	<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
Annual Owner Housing Goal	33	X	X	<input type="checkbox"/>	<input type="checkbox"/>
<b>Total Annual Housing Goal</b>	105	X	X	<input type="checkbox"/>	<input type="checkbox"/>

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name:** City of College Station

**Priority Need:** Owner-Occupied Housing

**Project Title:**  
Housing Assistance – Single Family

**Description:**  
Housing rehabilitation, emergency repairs, weatherization, and home security to low-moderate income homeowners; the removal of architectural barriers; and the inspection, testing and abatement of lead hazards.

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

Community wide

<b>Objective Number</b> 3, 9	<b>Project ID</b> 8001
<b>HUD Matrix Code</b> 14A	<b>CDBG Citation</b> 24 CFR 570.202
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b> LMH
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b> Housing Units	<b>Annual Units</b> 7
<b>Local ID</b>	<b>Units Upon Completion</b> 7

<b>Funding Sources:</b>	
<b>CDBG</b>	<b>\$25,000</b>
<b>ESG</b>	
<b>HOME</b>	<b>\$15,151</b>
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$40,151</b>
<b>Prior Year Funds</b>	<b>\$67,191</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$107,342</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Owner-Occupied Housing**

**Project Title: Rehabilitation Administration**

**Description:**

**Program delivery costs including staff salaries and benefits to support the Single-Family Housing Rehabilitation project and to process all housing program applications.**

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number</b> 2, 3, 5, 9	<b>Project ID</b> 8001
<b>HUD Matrix Code</b> 14A	<b>CDBG Citation</b> 24 CFR 570.202
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b> LMH
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b>	<b>Annual Units</b>
<b>Local ID</b>	<b>Units Upon Completion</b>

<b>Funding Sources:</b>	
<b>CDBG</b>	<b>\$63,682</b>
<b>ESG</b>	
<b>HOME</b>	
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$63,682</b>
<b>Prior Year Funds</b>	
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$63,682</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name:** City of College Station

**Priority Need:** Owner-Occupied Housing

**Project Title:** Optional Relocation Program

**Description:**

Funds will be used for the relocation expense involved in re-housing homeowners who occupy dilapidated structures infeasible to rehabilitate and in need of demolition. Homeowners will be offered a variety of re-housing options. Demolition of the existing structure and re-construction of a new safe and affordable unit will be included in the expenses. Funds will also be used for program delivery including staff salaries and benefits.

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

Community wide

<b>Objective Number</b> 4, 9	<b>Project ID</b> 8002
<b>HUD Matrix Code</b> 08	<b>CDBG Citation</b> 24 CFR 570.201(I)
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b> LMH
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b> Households	<b>Annual Units</b> 3
<b>Local ID</b>	<b>Units Upon Completion</b> 3

<b>Funding Sources:</b>	
<b>CDBG</b>	<b>\$37,710</b>
<b>ESG</b>	
<b>HOME</b>	<b>\$210,750</b>
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$248,460</b>
<b>Prior Year Funds</b>	<b>\$43,306</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$293,766</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Other**

**Project Title: Clearance and Demolition**

**Description:**

**Clearance, demolition and removal of dilapidated structures that have been deemed uninhabitable in accordance with City codes, including the movement of structures to other sites. HOME funds will only be used in conjunction with HOME-eligible Optional Relocation Program activities. Funds will also be used for program delivery costs including staff salaries and benefits.**

**Objective category:**

✓ Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

✓ Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number 4, 26</b>	<b>Project ID 8003</b>
<b>HUD Matrix Code 04</b>	<b>CDBG Citation 24 CFR 570.201(d)</b>
<b>Type of Recipient Local Government</b>	<b>CDBG National Objective LMH</b>
<b>Start Date 10-01-2006</b>	<b>Completion Date 9-30-2007</b>
<b>Performance Indicator Households</b>	<b>Annual Units 3</b>
<b>Local ID</b>	<b>Units Upon Completion 3</b>

<b>Funding Sources:</b>	
<b>CDBG</b>	<b>\$10,000</b>
<b>ESG</b>	
<b>HOME</b>	
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$10,000</b>
<b>Prior Year Funds</b>	<b>\$30,868</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$40,868</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name:** City of College Station

**Priority Need:** Other

**Project Title:** Acquisition

**Description:**

Funds will be used to acquire properties to facilitate affordable housing activities and for use as park development in low-moderate income neighborhoods. Funds will also be used for program delivery including staff salaries and benefits.

**Objective category:**    Suitable Living Environment    Decent Housing    Economic Opportunity

**Outcome category:**    Availability/Accessibility    Affordability    Sustainability

**Location/Target Area**

Community wide

<b>Objective Number</b> 6	<b>Project ID</b> 8004
<b>HUD Matrix Code</b> 01	<b>CDBG Citation</b> 24 CFR 570.201(a)
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b> LMH
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b> Households	<b>Annual Units</b> 3
<b>Local ID</b>	<b>Units Upon Completion</b> 3

<b>Funding Sources:</b>	
<b>CDBG</b>	<b>\$144,702</b>
<b>ESG</b>	
<b>HOME</b>	
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$144,702</b>
<b>Prior Year Funds</b>	<b>\$159,618</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$304,320</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Public Services**

**Project Title: Public Service Agency Funding**

**Description:**

**Funds will be used to support a variety of Public Service programs to support low and moderate income individuals and families in College Station and Bryan. The following agencies/programs will receive funds in 2006 – 2007:**

Hospice Brazos Valley – Non-funded Hospice Care Program: \$37,075; 155 Proposed Clients; 502 W. 26<sup>th</sup> St., Bryan, Texas 77803  
 Brazos Valley Food Bank – B/CS Backpack Outreach Program: \$23,224; 250 Proposed Clients; 1514 Shiloh Ave., Bryan, Texas 77803  
 Health For All – Primary Health Care Program-Mid Level Provider: \$25,000; 1350 Proposed Clients; 214 N. Main, Bryan, Texas 77803  
 BVCAA – Community Health Dental Clinic: \$20,000; 5100 Proposed Clients; 3370 S. Texas Avenue, Bryan, Texas 77802  
 Twin City Mission – The Bridge: \$25,829; 547 Proposed Clients; 2505 South College, Bryan, Texas 77801  
 COCS PARD & CSISD – Kids Klub: \$23,710; 165 Proposed Clients; 1300 George Bush Dr, College Station, Texas 77840  
 COCS PARD – Lincoln Center Summer Fun and Enrichment Program 2007: \$17,082; 700 Proposed Clients; 1000 Eleanor, College Station, Texas 77840

**Objective category:**     Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**     Availability/Accessibility     Affordability     Sustainability

**Location/Target Area  
Community wide**

<b>Objective Number</b> 11, 13, 14, 15, 16, 17, 18	<b>Project ID</b> 8009
<b>HUD Matrix Code</b> 05N	<b>CDBG Citation</b> 24 CFR 570.201(e)
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b> LMC
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b> People	<b>Annual Units</b> 10,264
<b>Local ID</b>	<b>Units Upon Completion</b> 10,264

<b>Funding Sources:</b>	
<b>CDBG</b>	<b>\$171,920</b>
<b>ESG</b>	
<b>HOME</b>	
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$171,920</b>
<b>Prior Year Funds</b>	
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$171,920</b>

The primary purpose of the project is to help:     the Homeless     Persons with HIV/AIDS     Persons with Disabilities     Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Planning/Administration**

**Project Title: Program Administration**

**Description:**

**Management, planning and administration of the City's 2006 CDBG, HOME and other eligible grant programs for LMI citizens. Staff will provide capacity building and technical assistance as needed to citizens, builders, developers and service providers. Funds will also be used for administrative support, planning and capacity building services provided by Project Unity.**

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number</b>	<b>Project ID</b> 942
<b>HUD Matrix Code</b> 14A	<b>CDBG Citation</b> 24 CFR 570.206
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b>
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b>	<b>Annual Units</b>
<b>Local ID</b>	<b>Units Upon Completion</b>

<b>Funding Sources:</b>	
<b>CDBG</b>	<b>\$229,227</b>
<b>ESG</b>	
<b>HOME</b>	<b>\$67,141</b>
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$296,368</b>
<b>Prior Year Funds</b>	<b>\$308</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$296,676</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Other**

**Project Title: Code Enforcement**

**Description:**

**Funds will be used for salary and benefits to support code enforcement activities in targeted low-moderate income areas in College Station.**

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**CT & BG**

CT: 001301 BG: 1  
County: 48041  
CT: 001400 BG: 3  
County: 48041  
CT: 001303 BG: 1  
County: 48041  
CT: 001801 BG: 1  
County: 48041  
CT: 001603 BG: 4  
County: 48041

CT: 000202 BG: 2  
County: 48041  
CT: 001400 BG: 2  
County: 48041  
CT: 001700 BG: 1  
County: 48041  
CT: 001603 BG: 1  
County: 48041  
CT: 001603 BG: 3  
County: 48041

CT: 002005 BG: 1  
County: 48041  
CT: 001400 BG: 1  
County: 48041  
CT: 001700 BG: 2  
County: 48041  
CT: 001601 BG: 1  
County: 48041  
CT: 001604 BG: 3  
County: 48041

CT: 001303 BG: 3  
County: 48041  
CT: 001302 BG: 1  
County: 48041  
CT: 001604 BG: 1  
County: 48041  
CT: 001601 BG: 4  
County: 48041  
CT: 001802 BG: 2  
County: 48041

<b>Objective Number</b> 25	<b>Project ID</b> 8011
<b>HUD Matrix Code</b> 15	<b>CDBG Citation</b> 24 CFR 570.202 ( c )
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b> LMA
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b> People	<b>Annual Units</b> 4,620
<b>Local ID</b>	<b>Units Upon Completion</b> 4,620

<b>Funding Sources:</b>	
<b>CDBG</b>	<b>\$59,751</b>
<b>ESG</b>	
<b>HOME</b>	
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$59,751</b>
<b>Prior Year Funds</b>	<b>\$46,986</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$106,737</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Public Facilities and/or Infrastructure**

**Project Title: Public Facility**

**Description:**

**Improvement and installation of public facility and infrastructure to low-income neighborhoods including curb and gutter, storm drains, water and sewer lines and sidewalks. Improvement and expansion of existing neighborhood recreation public facilities and other public facilities. Funds will also be used for program delivery including staff salaries and benefits.**

Lincoln Center Additional Parking: \$99,000; 1000 Eleanor, College Station, Texas 77840

Lincoln Center Reception Area: \$15,000; 1000 Eleanor, College Station, Texas 77840

Gabbard Park Improvements: \$140,000; 1201 Dexter, College Station, Texas 77840

Oaks Park Improvements: \$143,000; Harvey Rd & Stallings, College Station, Texas 77840

Oaks Park Basketball Pavilion: \$230,000; Harvey Rd & Stallings, College Station, Texas 77840

Central Park Life Trail: \$40,000; 1000 Krenek Tap Rd, College Station, Texas 77840

**Objective category:**     Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**     Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number</b> 20, 21	<b>Project ID</b> 8010
<b>HUD Matrix Code</b> 03	<b>CDBG Citation</b> 24 CFR 570.201( c )
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b> LMA
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b> Public Facilities	<b>Annual Units</b> 6
<b>Local ID</b>	<b>Units Upon Completion</b> 6

<b>Funding Sources:</b>	
<b>CDBG</b>	<b>\$402,145</b>
<b>ESG</b>	
<b>HOME</b>	
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$402,145</b>
<b>Prior Year Funds</b>	<b>\$409,564</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$811,709</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Owner-Occupied Housing**

**Project Title: Homebuyer's Assistance**

**Description:**

**Downpayment and closing cost assistance provided to eligible, qualified homebuyers through deferred forgivable loans. Funds will be used for program delivery costs including staff salaries and benefits.**

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number</b> 2, 3, 4, 5, 6, 9	<b>Project ID</b> 8106
<b>HUD Matrix Code</b> 13	<b>CDBG Citation</b>
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b> LMH
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b> Households	<b>Annual Units</b> 15
<b>Local ID</b>	<b>Units Upon Completion</b> 15

<b>Funding Sources:</b>	
<b>CDBG</b>	
<b>ESG</b>	
<b>HOME</b>	<b>\$0</b>
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$0</b>
<b>Prior Year Funds</b>	<b>\$134,169</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$134,169</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Owner-Occupied Housing**

**Project Title: Community Housing Development Organization (CHDO)**

**Description:**

**Funds will be made available to an eligible CHDO for the acquisition, development, and construction of affordable housing units or the rehabilitation of existing housing units.**

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number</b> 2, 5, 6, 9	<b>Project ID</b> 8108
<b>HUD Matrix Code</b> 12	<b>CDBG Citation</b>
<b>Type of Recipient Subrecipient</b>	<b>CDBG National Objective</b>
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator Housing Units</b>	<b>Annual Units</b> 2
<b>Local ID</b>	<b>Units Upon Completion</b> 2

<b>Funding Sources:</b>	
<b>CDBG</b>	
<b>ESG</b>	
<b>HOME</b>	<b>\$100,712</b>
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$100,712</b>
<b>Prior Year Funds</b>	<b>\$341,892</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$442,604</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name : City of College Station**

**Priority Need: Owner-Occupied Housing**

**Project Title: New Construction**

**Description:**

**Funds will be used to facilitate the development of affordable housing including senior citizen rental units.**

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number</b> 6, 7, 9	<b>Project ID</b> 8105
<b>HUD Matrix Code</b> 12	<b>CDBG Citation</b>
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b>
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b>	<b>Annual Units</b> 1
<b>Local ID</b>	<b>Units Upon Completion</b> 1

<b>Funding Sources:</b>	
<b>CDBG</b>	
<b>ESG</b>	
<b>HOME</b>	<b>\$244,094</b>
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$244,094</b>
<b>Prior Year Funds</b>	
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$244,094</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  
 Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Owner-Occupied Housing**

**Project Title: Tenant Based Rental Assistance**

**Description:**

**Twin City Mission will administer a security deposit assistance program for low/moderate income individuals and families who will reside in housing units located in an HTC property located in College Station. Eligible properties include Terrace Pines, The Villa at Rock Prairie, The Haven, The Heritage at Dartmouth, and Windsor Pointe.**

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number 2, 10, 13</b>	<b>Project ID 8107</b>
<b>HUD Matrix Code 05T</b>	<b>CDBG Citation</b>
<b>Type of Recipient Subrecipient</b>	<b>CDBG National Objective</b>
<b>Start Date 10-01-2006</b>	<b>Completion Date 9-30-2007</b>
<b>Performance Indicator Households</b>	<b>Annual Units 75</b>
<b>Local ID</b>	<b>Units Upon Completion 75</b>

<b>Funding Sources:</b>	
<b>CDBG</b>	
<b>ESG</b>	
<b>HOME</b>	
<b>HOPWA</b>	
<b>Total Formula:</b>	
<b>Prior Year Funds</b>	<b>\$22,465</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$22,465</b>

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name:** City of College Station

**Priority Need:** Owner-Occupied Housing

**Project Title:** CHDO Operating Expenses

**Description:**

**Allowable 5% of grant for Operating/Administrative expenses incurred by eligible CHDO to build capacity to carryout current and future CHDO activities.**

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number</b> 2, 5, 6, 9	<b>Project ID</b> 8104
<b>HUD Matrix Code</b> 21I	<b>CDBG Citation</b>
<b>Type of Recipient</b> <b>Subrecipient</b>	<b>CDBG National Objective</b>
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b>	<b>Annual Units</b>
<b>Local ID</b>	<b>Units Upon Completion</b>

<b>Funding Sources:</b>	
<b>CDBG</b>	
<b>ESG</b>	
<b>HOME</b>	<b>\$33,570</b>
<b>HOPWA</b>	
<b>Total Formula:</b>	<b>\$33,570</b>
<b>Prior Year Funds</b>	<b>\$57,860</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$91,430</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  
 Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name: City of College Station**

**Priority Need: Other**

**Project Title: Interim Assistance**

**Description:**

**In case of a community emergency affecting the health and safety of residents, funds will be utilized to address immediate threats to health and safety and for financial and technical assistance for coordinate clean-up efforts to eligible households.**

**Objective category:**

Suitable Living Environment     Decent Housing     Economic Opportunity

**Outcome category:**

Availability/Accessibility     Affordability     Sustainability

**Location/Target Area**

**Community wide**

<b>Objective Number</b> 19, 20	<b>Project ID</b> 8006
<b>HUD Matrix Code</b> 06	<b>CDBG Citation</b> 24 CFR 570.201(f)
<b>Type of Recipient</b> Local Government	<b>CDBG National Objective</b> URG
<b>Start Date</b> 10-01-2006	<b>Completion Date</b> 9-30-2007
<b>Performance Indicator</b>	<b>Annual Units</b>
<b>Local ID</b>	<b>Units Upon Completion</b>

<b>Funding Sources:</b>	
<b>CDBG</b>	
<b>ESG</b>	
<b>HOME</b>	
<b>HOPWA</b>	
<b>Total Formula:</b>	
<b>Prior Year Funds</b>	<b>\$5,000</b>
<b>Assisted Housing</b>	
<b>PHA</b>	
<b>Other Funding</b>	
<b>Total</b>	<b>\$5,000</b>

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  
 Public Housing Needs

## E. COMMENTS

### Comments from March 6<sup>th</sup>, 2006 Public Hearing

Comments
Very appreciative of CDBG funds received over last few years.
Local funds allow agencies to leverage other funds and help more clients
Have observed the collaboration between two cities and appreciates the standardization and coordination
Please continue making the maximum 15% Public Service Agency funding available.
Reminder that local agencies have lost approximately 1.5 million dollars of state funding.
Help to agencies in categorizing and applying for funds needed and appreciated.
Also appreciative for the cities maximizing their PSA allocations – is an investment in the community.
Several comments made on behalf of Scotty’s House, especially as relates to needs and facilities
Several Scotty’s House representatives / citizens voiced a desire to see that agency receive public facilities assistance.
Another agency also commended the maximum PSA allocation recommended and approved each year.
Many mentally ill residents cannot afford housing and need affordable or special needs housing assistance
Counseling, clothing and dental care are tremendously important and needed.
Some clients are 95% of the low income / federal poverty level.
Some agency clients often unable to meet down payment requirements.

### Comments from the 30-Day Public Comment Period

Comments
One person commented that, as state funding decreases, additional special needs housing will be needed for the mentally disabled.
Another comment was received saying that social services were very important for the mentally disabled, who tend to be indigent.
An agency representative encouraged increasing TBRA funding for mentally disabled citizens.
Another agency representative commented that housing for low-income seniors was important.
One person said that B/CS has much underemployment and poverty and that low wages makes it difficult for working families to “make ends meet”. Consequently, basic health and human services are increasingly needed.
The same agency representative noted that their clients report that tenant-based rental assistance and utility assistance are continuing needs.

### Comments from July 10<sup>th</sup>, 2006 Public Hearing (Presentation of Draft Plans)

Comments
No comments received during the July 10 <sup>th</sup> , 2006 Public Hearing held at the Lincoln Center, 1000 Eleanor Street .

## Responses to Comments

Some of the comments received were simply observations or compliments related to current and/or past program accomplishments and activities. For those comments made to encourage or request a particular policy or project for consideration, the following items have been incorporated into this Plan (comments are bulleted– response are shaded).

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### Comments Related to Public Service Agency Funding and Availability

- Please continue making the maximum 15% Public Service Agency funding available.
- Reminder that local agencies have lost approximately 1.5 million dollars of state funding.
- Another agency also commended the maximum PSA allocation recommended and approved each year as an investment in the community.
- Counseling, clothing and dental care are tremendously important and needed.
- Some clients are 95% of the low income / federal poverty level.
- Another comment was received saying that social services were very important for the mentally disabled, who tend to be indigent.
- One person said that B/CS has much underemployment and poverty and that low wages make it difficult for working families to “make ends meet”. Consequently, basic health and human services are increasingly needed.

### Response and/or Action

**This Plan allocates the maximum 15% allowed Public Service Agency allowance and encourages and supports other health and human service providers and programs.**

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### Comments Related to PSA Processes and Technical Assistance to Agencies

- Help to agencies in categorizing and applying for funds needed and appreciated.

### Response and/or Action

**Pre-application workshops and technical assistance provided to agencies.**

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### Comments Related to Public Facility Requests from Local Agencies

- Several comments made on behalf of Scotty’s House, especially as relates to needs and facilities.
- Several Scotty’s House representatives / citizens voiced a desire to see that agency receive public facilities assistance.

### Response and/or Action

**No funds allocated to this project because the agency withdrew its request for funds.**

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### **Comments Related to Special Needs Housing, TBRA and/or Utility Assistance**

- Many mentally ill residents cannot afford housing and need affordable or special needs housing assistance.
- One person commented that, as state funding decreases, additional special needs housing will be needed for the mentally disabled.
- An agency representative encouraged increasing TBRA funding for mentally disabled citizens.
- Another agency representative commented that housing for low-income seniors was important.
- The same agency representative noted that their clients report that tenant-based rental assistance and utility assistance are continuing needs.
- Local funds allow agencies to leverage other funds and help more clients.

### **Response and/or Action**

**The Plan allocates funds for future new construction projects which may include special needs and/or senior housing developments. The Plan also continues the TBRA program using carry-over HOME funds to assist with security deposit needs of low-income persons, to include eligible elderly and/or mentally disabled citizens. Further, the Plan provides PSA funds for one program carried out by the local MHMR office in support of its clients. The Plan also recognizes other local subsidized housing providers, shelter providers, Section-8 rental subsidy programs, and other PSA agency support available to the mentally disabled. The City also used local funding to launch a utility assistance program and supports and coordinates with other similar agency programs.**

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### **Comments Related to Home-Buyer Assistance**

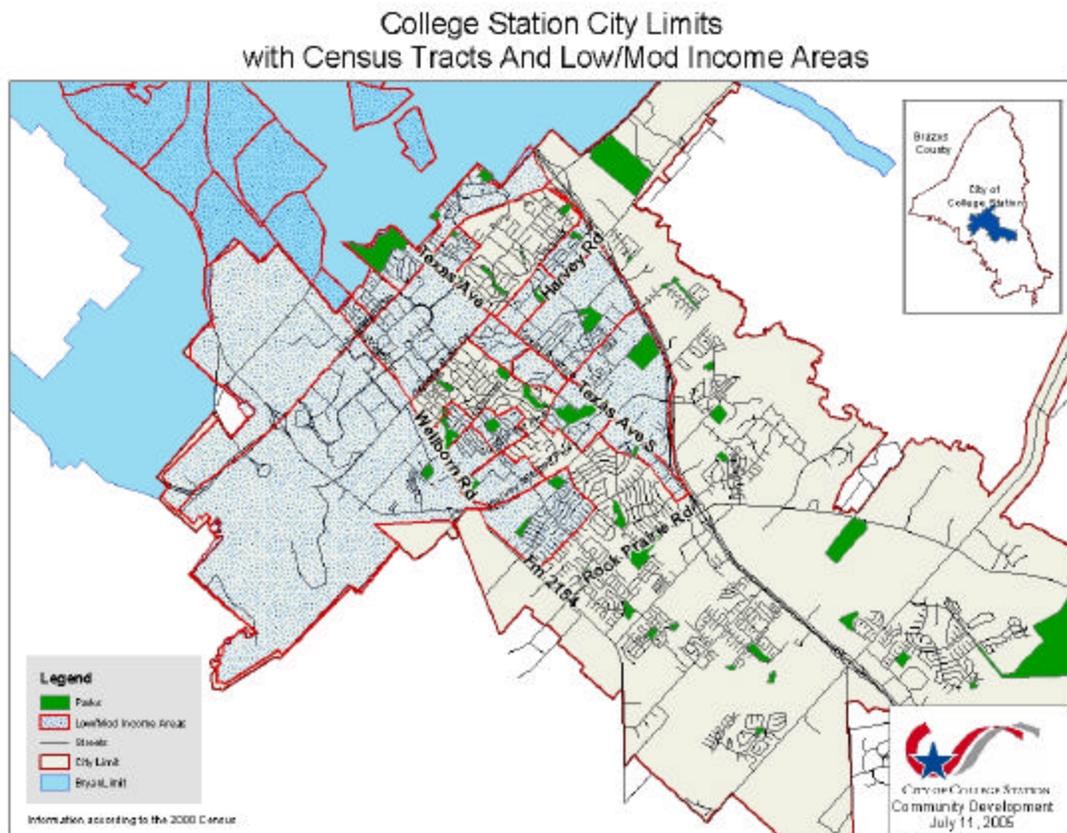
- Some agency clients often unable to meet down payment requirements.

### **Response and/or Action**

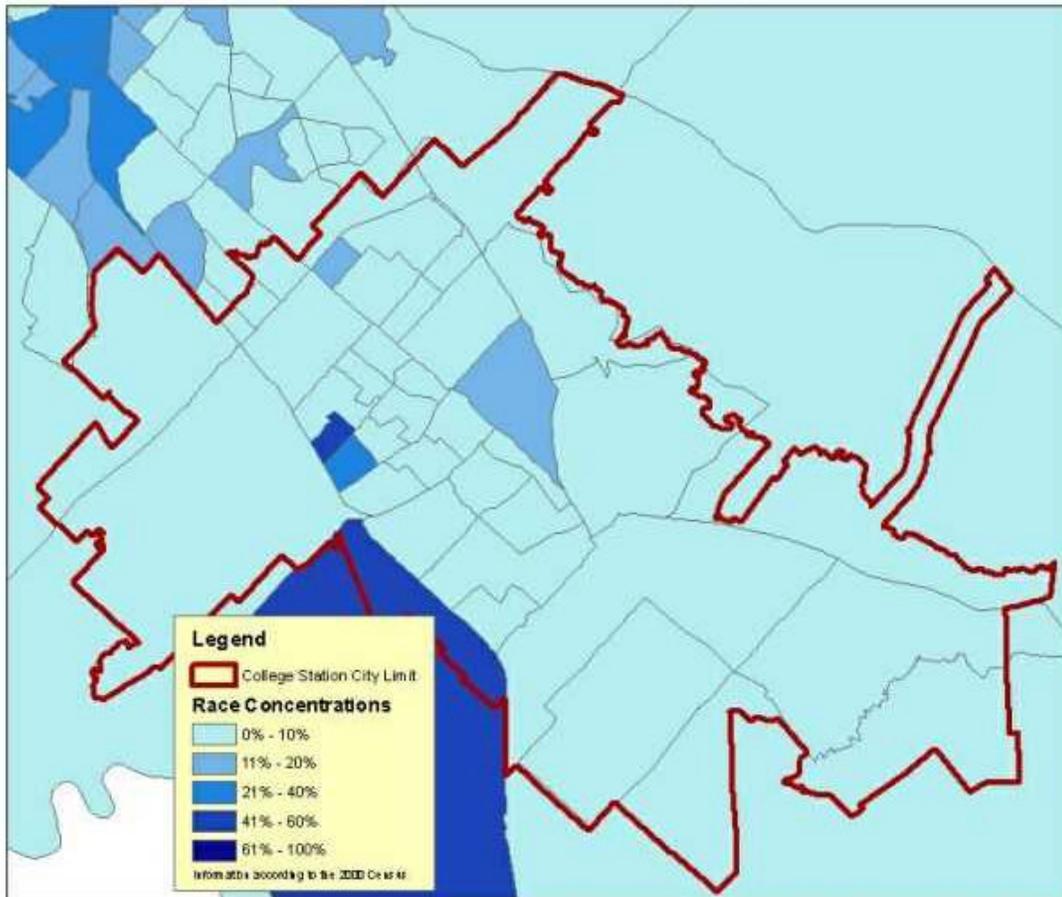
**The Plan allocates additional HOME and CDBG funds to continue home-buyer efforts, and to support other agencies doing likewise. The City also coordinates with other down-payment and home-buyer education providers, both public and private. The City's Community Development Budget also includes non-federal funding available for development of affordable housing, to include possible home-buyer type developments.**

## F. MAPS

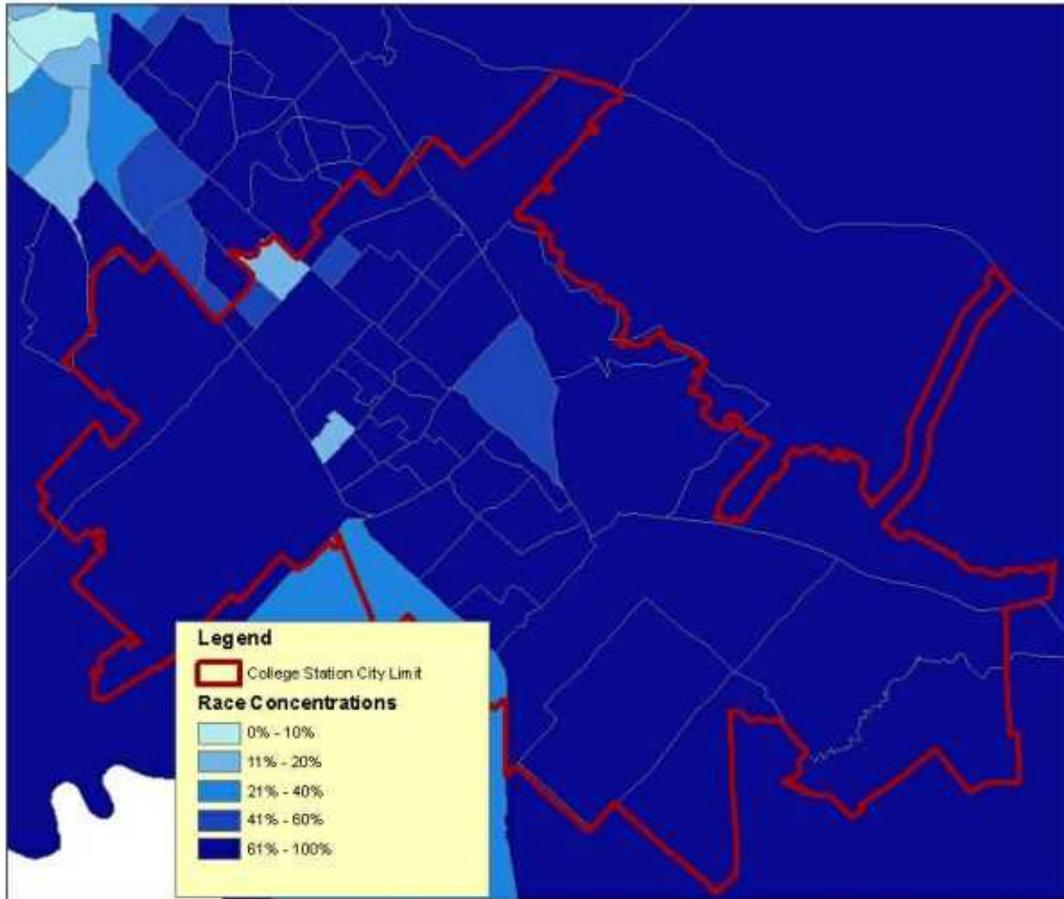
All maps created utilizing City of College Station ArcMap Software and 2000 U. S. Census information.



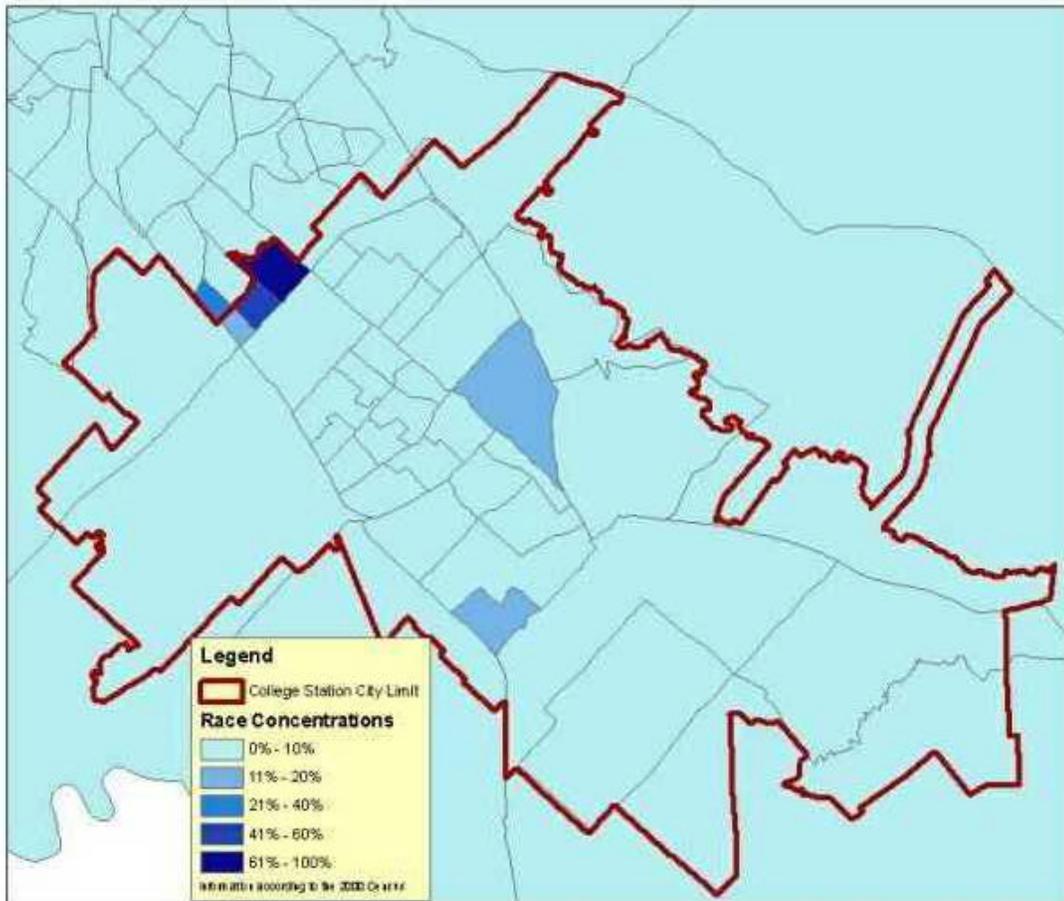
## Non-Hispanic, African American Concentrations within College Station



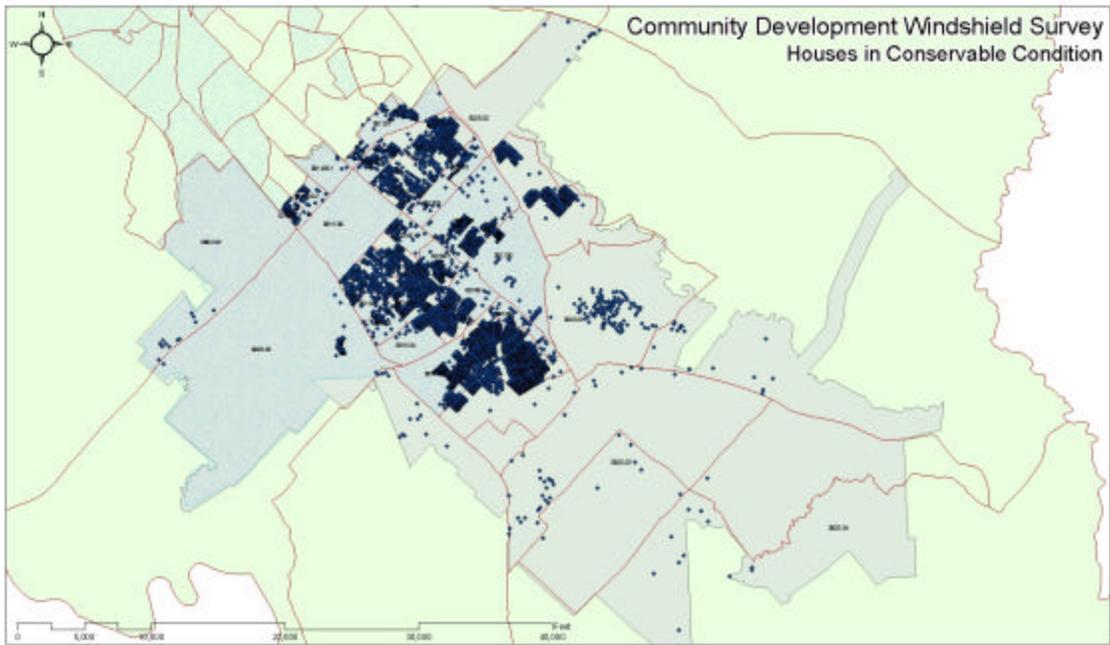
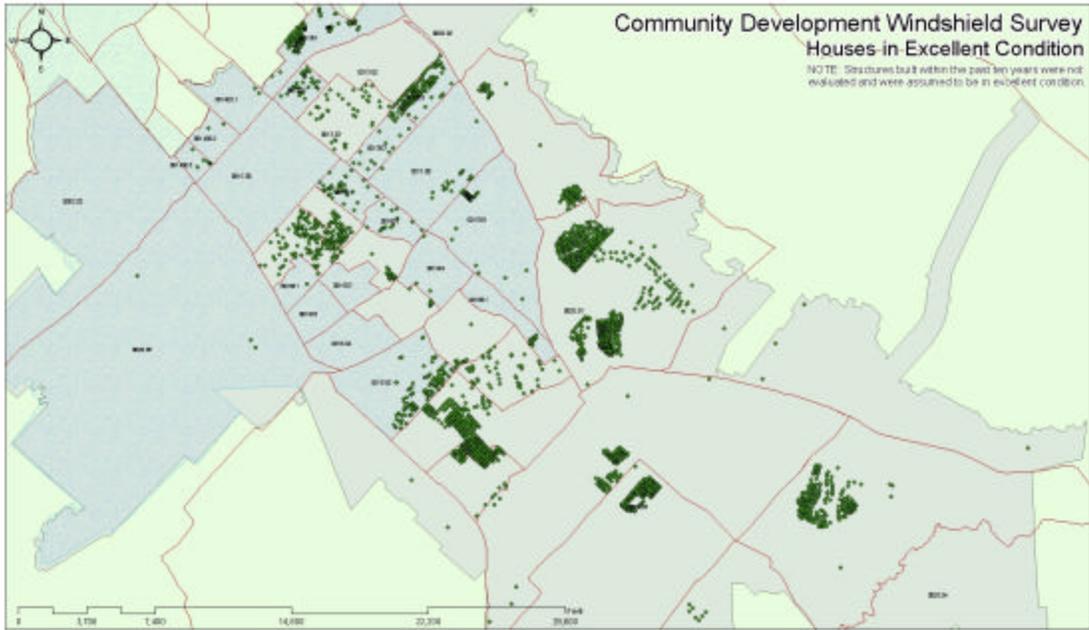
## Non-Hispanic, White Concentrations within College Station

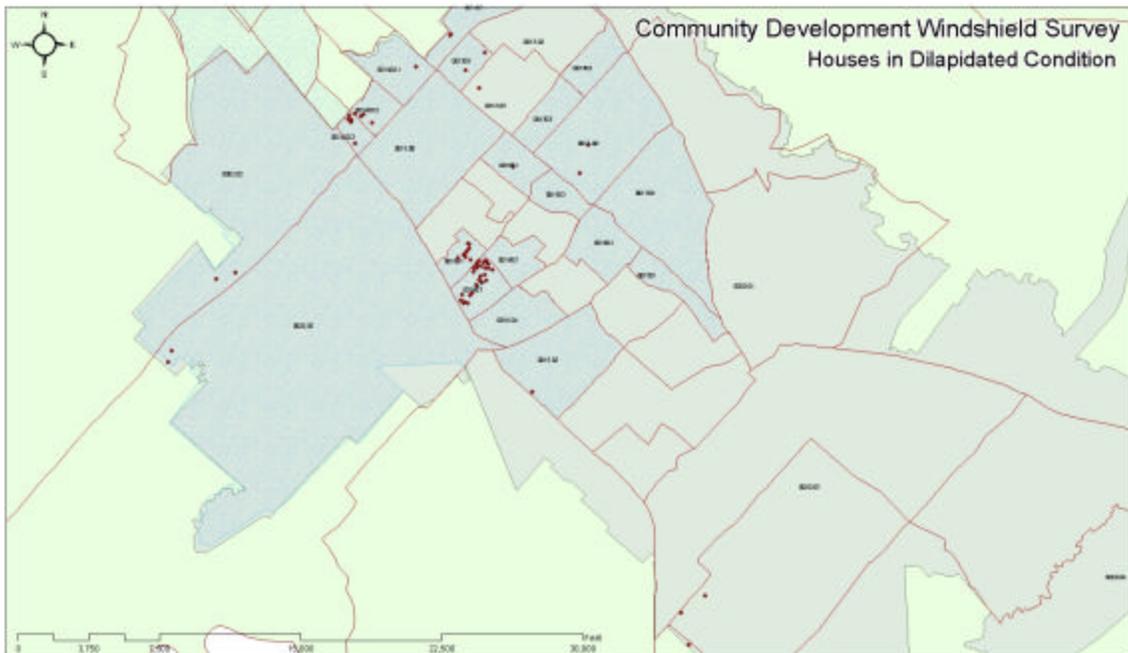
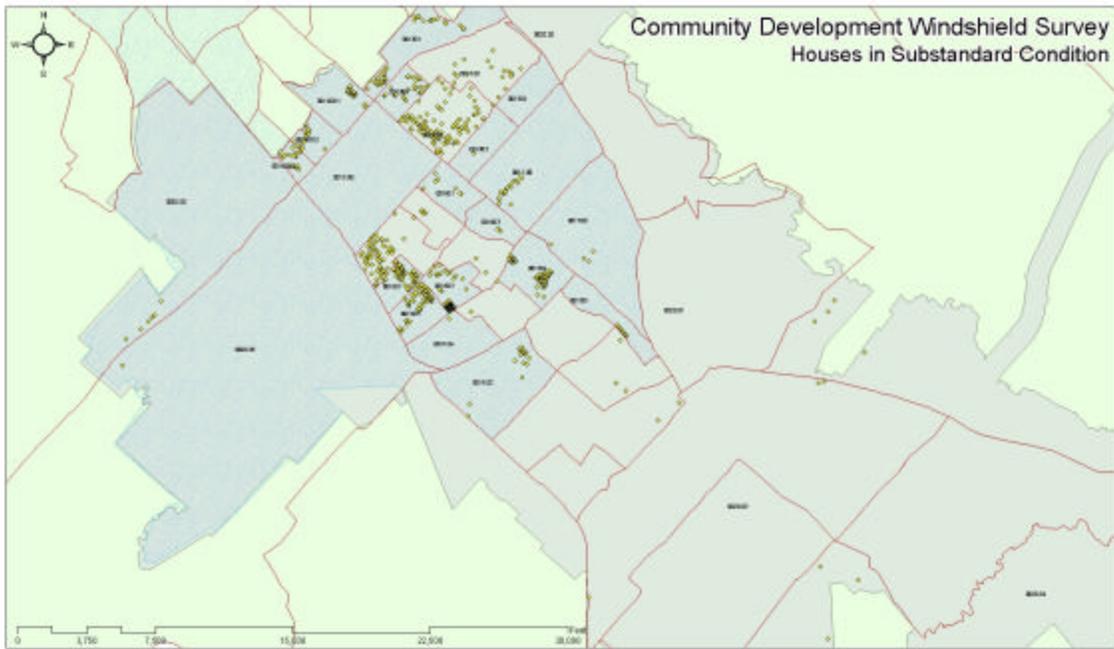


## Non-Hispanic, Asian Concentrations within College Station



The Racial Concentration maps were completed using information by Census Tract. The following racial groups have less than a 10% concentration people in any Census Tract in College Station: American Indian/Alaska Native, Native Hawaiian or Pacific Islander, or any race combination. College Station contains less than 10% Hispanic Concentration in all Census Tracts.





## G. Community Development Local Performance Measures

### General Government – Community Development 2006 – 2007 Local Performance Measures

<b>Description &amp; Budget Explanation:</b>				
The Community Development Division is responsible for providing low cost housing and public assistance through the Community Development Block Grant and HOME Investment Partnership grant from the Department of Housing and Urban Development. Programs include housing rehabilitation; down payment assistance; public facility improvements; public service agency assistance; and general oversight.				
	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
	<b>Actual</b>	<b>Actual</b>	<b>Estimate</b>	<b>Proposed</b>
<b>Budget Summary</b>	\$512,513	\$532,300	\$540,300	\$560,209
<b>Position Summary</b>	7	7	6.5	6.5

<b>Program Name: Revitalization of Eligible Areas and Properties</b>				
<b>Service Level:</b>	Provide various technical and financial assistance to promote the revitalization of eligible areas and properties throughout the City.			
<b>Performance Measures</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
	<b>Actual</b>	<b>Actual</b>	<b>Estimate</b>	<b>Proposed</b>
<b>Effectiveness</b>				
- Number of projects benefiting Low/Moderate Income Families and/or neighborhoods	100%	100%	100%	100%
<b>Efficiency</b>				
- Public Facility projects identified and funded for parks, streets, water, sewage, and infrastructure needs.	4	6	5	4
<b>Output</b>				
- Public facility projects completed	2	2(1)	4	5
- Code Enforcement Cases Processed	6323	2848	2709	2709

<b>Program Name: Public Services</b>				
<b>Service Level:</b>	Provide a variety of health and public services to low income residents through the funding of non-profit organizations.			
<b>Performance Measures:</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
	<b>Actual</b>	<b>Actual</b>	<b>Estimate</b>	<b>Proposed</b>
<b>Effectiveness</b>				
- Percent of public agencies funded that deliver services within the terms and conditions their contract with the City.	100%	100%	100%	100%
<b>Efficiency</b>				
- Agencies/contracts monitored per staff.	10	9	12	7
- On-site monitoring visits.	11	12	12	7
- Reimbursement requests reviewed.	26	22	41	23

<b>Output</b>				
- Agencies/contracts completed in compliance with policies.	10	8	12	7
<b>Program Name: Housing Assistance Programs</b>				
<b>Service Level:</b>	Assist low and moderate income residents with the purchase, rehabilitation, replacement, or construction of residential property and to improve and increase the existing housing inventory within the city.			
<b>Performance Measures:</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
	<b>Actual</b>	<b>Actual</b>	<b>Estimate</b>	<b>Proposed</b>
<b>Effectiveness</b>				
- Applications received.*	56	4	10	10
- Applications eligible for owner-occupied rehab program	0	1	1	1
- Applications eligible for ORP programs	1	2	1	2
- Down payment assistance applications received.**	34	27	37	30
- Projects satisfying program requirements/liens released	N/A	17	18	15
<b>Efficiency</b>				
- Owner-occupied Rehab program, Cost per unit.	\$3,760	\$19,855	\$17,450	\$21,000
- ORP program, Cost per unit.	\$54,680	\$64,138	\$67,350	\$71,000
- Demolition Program, cost per unit (resulting from ORP projects or stand-alone demo's).	\$3,125	\$3,500	\$4,500	\$3,500
- Down payment assistance program, Cost per unit.	\$7,459	\$7,500	\$8,750	\$7,500
- New construction	\$0	\$0	\$86,935	\$0
- Lot acquisition, cost per unit	0	\$18,014	\$55,295	\$57,000
<b>Output</b>				
- Owner-occupied Units rehabilitated.	1	1	1	2
- Units replaced (ORP).	2	3	1	3
- Dilapidated structures demolished.	2	3	3	3
- Applicants receiving homebuyer (DAP) assistance.	17	2	6	10
- Individuals receiving homebuyer and/or credit counseling.	33	51	32	30
- New construction units developed.	2	0	6	0
- Lots acquired and conveyed to Habitat for Humanity		1	3	3

\*Applicant will first be considered for a rehab. If the project is not feasible as a Rehab., it will be considered for the ORP.

\*\*Applicants not eligible or able to purchase received counseling and/or referral assistance.