



# 2009 - 2010 APPROVED ANNUAL BUDGET

CITY OF COLLEGE STATION

*Home of Texas A&M University®*



FIRE STATION NO. 3

# City of College Station, Texas Approved Budget for Fiscal Year 2010

October 1, 2009 to September 30, 2010

## Principal City Officials, October 2009

### *Elected Officials*



**Ben White**  
Mayor



**David Ruesink**  
Mayor Pro Tem



**John Crompton**  
Council - Place 1



**James Massey**  
Council - Place 2



**Dennis Maloney**  
Council - Place 3



**Katy-Marie Lyles**  
Council - Place 4



**Larry Stewart**  
Council - Place 5

### *City Administration*

City Manager .....	Glenn Brown
Assistant City Manager .....	Kathy Merrill
Assistant City Manager .....	David Neeley
Chief Financial Officer .....	Jeff Kersten
Director of Water Services Department .....	David Coleman
Director of Electric Utility.....	David Massey
Interim Chief of Police.....	Jeffrey Capps
Fire Chief .....	Robert B. Alley
Director of Public Works .....	Mark Smith
Director of Capital Projects .....	Charles Gilman
Director of Parks and Recreation .....	Marco A. Cisneros
Director of Planning and Development Services .....	Bob Cowell, Jr.
Director of Information Technology .....	Ben Roper
Director of Public Communications .....	Jay Socol
Director of Human Resources .....	Alison Pond
Director of Economic and Community Development .....	David Gwin
City Attorney .....	Harvey Cargill, Jr.
City Secretary .....	Connie L. Hooks
Internal Auditor.....	Ty Elliott



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of College Station  
Texas**

For the Fiscal Year Beginning

**October 1, 2008**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of College Station, Texas** for its annual budget for the fiscal year beginning **October 1, 2008**.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



# Community Profile

*City of College Station -  
Home of Texas A&M University®*

## Global Crossroads in the Heart of Texas

Nothing defines a city better than its people. In College Station you will find some of the friendliest and most patriotic people in the nation. It is home to Texas A&M University, one of the largest research institutions and public universities in the nation. It has also developed many military leaders over the years who have lead our nation in times of war. It is a Big XII Conference school, which makes college sports such as football, baseball, and basketball and many others highlights of the community.

College Station is the largest city in the metropolitan area, with a population of over 92,000 in 2009. Due to the international influence of Texas A&M, there is a healthy diversity of race, culture and nationality to College Station that reflects much of the vibrancy, tradition and spirit that make it a special place.



College Station is in the "heart" of central Texas. Only 100 miles from Houston and Austin and 160 miles from Dallas and San Antonio, College Station is within three hours driving time of most major cities. A network of well-maintained highways and a nearby regional airport serviced by major airlines facilitates quick transportation between College Station and the rest of the country.

## Quality Resources for Quality Living

Education is a major focus of the College Station community. College Station Independent School District has received many state and national awards. In 2008-2009 it was honored with 7 National Merit Finalists, 7 National Merit Semi-Finalists, 7 National Hispanic Recognition Program Finalists, a National team winner of Software Engineering Competition and 8 High School A Capella Choir National Champions.

The George Bush Presidential Library and Museum is one of the region's most popular tourist attractions with approximately 700,000 visitors annually. Former President George H. W. Bush and Barbara are often seen on campus or around town as they make College Station their second home.

College Station is also one of the safest and most family-friendly places to live in all of Texas. The city consistently maintains one of the lowest crime rates in the state, giving peace of mind and a sense of security to residents and business owners.



*George Bush Presidential Library and Museum on the campus of Texas A&M University*

## The Wisdom of Simple Pleasures

Nature is an integral part of life in College Station, with over 1300 acres of beautifully maintained public parks and sports facilities enhancing the city. Recreational activities are plentiful, with numerous golf courses, lush nature trails, challenging bike paths and sports leagues of every kind, including national, state and local tournaments.



*Wolf Pen Creek Park & Amphitheater*

## A Bright Business Future

College Station...where business meets knowledge. Business and technology companies are maximizing their relationships with Texas A&M University, home to the nation's largest engineering school and some of the smartest students in the United States. Companies are taking advantage of this asset, finding energetic, quality employees among annual college graduates, and the city's economic future is as bright as the sky over Texas.

## Brief College Station History

The City of College Station is a young municipality, with its beginnings in the founding of Texas A&M College. Texas' first state institution of higher education, the College was inaugurated in 1876.

Because of the school's isolation, school administrators provided facilities for those who were associated with the college. The campus became the focal point of community development. The area was designated "College Station, Texas" by the Postal Service in 1877. The name was derived from the train station located to the west of the campus.

Growth of both the community and college influenced residents' desire to create a municipal government. The City of College Station was incorporated in 1938. The incorporation was a result of a petition, by 23 men representing on and off campus interests, to the Board of Directors of Texas A&M College. The Board of Directors had no objection to the annexation, and suggested that a belt around the campus be included in the proposed city.

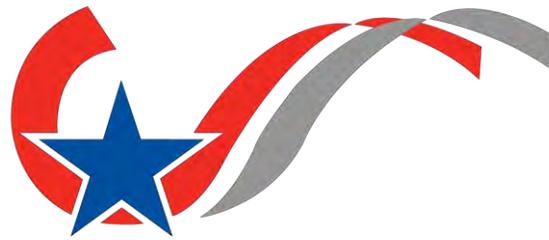


*The first College Station City Council, 1938-1939*

Citizens voted 217 to 39 on October 19, 1938 to incorporate the City of College Station. The first City Council meeting was held on February 25, 1939 in the Administration Building on the A&M campus.

The Council became interested in adopting a governmental structure similar to the council-manager form of government. At the time of incorporation, state law did not allow a general law city to hire a city manager. As a result, College Station employed a business manager until 1943 when state law was changed

to permit general law cities to make use of the council-manager form of government. College Station became the first general law city in the State of Texas to employ a city manager. In 1952, once College Station's population exceeded 5,000, College Station voters approved a home rule charter that provided for the council-manager form of government.



CITY OF COLLEGE STATION  
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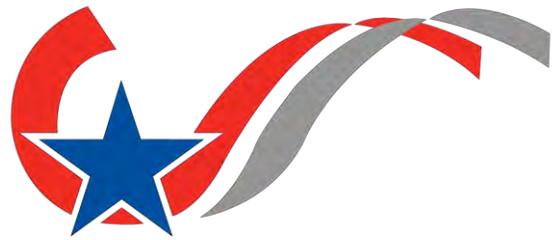
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**Cover Page**  
**City of College Station**  
**Statement Required by Texas House Bill 3195**

This budget will raise more total property taxes than last year's budget by \$1,563,007, or 7.1%, and of that amount \$909,109 is tax revenue to be raised from new property added to the tax roll this year.



CITY OF COLLEGE STATION  
*Home of Texas A&M University®*



October 1, 2009

Honorable Mayor and City Council:

In accordance with the City Charter, I am pleased to present the City of College Station Approved Fiscal Year (FY) 2009-2010 Annual Budget totaling \$259,499,268 for all funds. Of this amount, \$206,289,205 is approved for the operations and maintenance budget, and \$53,210,063 is approved for capital projects. The capital projects appropriations are for the many infrastructure projects either underway or planned to be underway in 2009-2010.

This approved budget results in an increase from the FY09 budget of 4.15%. This increase is due in part to the additional funds appropriated for capital projects, including street projects, as a result of the 2008 bond authorization election.

The key focus of the approved budget has been to prepare a budget that provides the core services for the citizens and visitors of College Station within very limited revenue resources, in an uncertain economy.

#### **Economic Conditions and Budget Preparation**

With the effects of the national economy finally being felt at the local level, this was a very challenging budget to prepare. Revenue streams that in the past saw steady and consistent growth are flat and even declining in some cases. One of the most significant revenue streams is sales tax which is the largest revenue stream in the General Fund. Sales tax revenues were forecast to increase by 4.5% in FY 2008-2009, however revenues came in well below the forecasted amount.

**It will be necessary to closely monitor economic conditions this fiscal year, and if sales tax and other revenues do not perform as forecasted, then some of the proposals in the budget will be delayed, or will not occur.**

#### **Budget Reductions – Prior Year FY 2009 and Current Year FY 2010**

Staff was proactive in identifying ways to reduce the FY 09 budget as well as the FY 10 budget in order to meet the lower than anticipated revenue estimates. The FY 09 General Fund budget was reduced by \$954,175. The FY 10 approved base budget was reduced by \$1.9 million, and of this amount \$1.2 million was reduced from the General Fund base budget. These reductions required careful consideration, and they were made with as little impact on services as possible. These reductions were made without eliminating any full time positions. The reductions do make it difficult to maintain the levels of service currently being provided, and may result in some changes in how services are provided and the level of services that are provided.

These reductions were necessary in order to ensure expenditures will not exceed lower than anticipated revenues last fiscal year and the upcoming fiscal year. It will be critical to monitor revenues and expenditures closely during the new fiscal year to ensure the budget remains in balance. For this reason many of the proposals included in the budget are not proposed to be implemented until later in the fiscal year.

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[www.csbx.gov](http://www.csbx.gov)

### **Pay Plan Proposals**

As a service organization salaries and benefits make up the majority of the operating portion of the budget each year. These are costs associated with the over 900 full time equivalent employees who provide the wide array of services for the City of College Station.

Potential pay adjustments included in the approved budget are \$400,000. Last fiscal year the City conducted a pay classification study of the City's positions. Implementing recommendations from the classification study and the minimal adjustments to the pay scale will help keep the city pay structure competitive. Proposed adjustments to the pay scale will primarily impact the lower paid employees in each part of the pay system. The potential pay plan in the approved budget also includes minimal amounts for the skills and performance portion of the pay plan. Only non-management staff below the Management Team, Assistant Directors, and Division Managers will be eligible for these potential performance increases in FY 10.

**The pay adjustments outlined above are not proposed to go into effect until April 2010, halfway through the fiscal year. This will provide an opportunity to assess the state of the economy and to make sure estimated revenues are going to meet proposed expenditures next fiscal year. If revenues do not meet expenditures then the implementation of these pay changes will be delayed, or will not occur.**

Also included in the approved budget is the implementation of the first phase of a step pay plan in the College Station Police Department. It is anticipated that implementing the step pay plan in the Police Department will allow the Police Department to be more competitive in recruiting and hiring new officers. The first phase of this plan is anticipated to cost \$350,000 next fiscal year and is proposed to be implemented January 1, 2010.

### **Retirement and Health Insurance**

The approved budget also includes cost increases related to benefits including retirement and health insurance. These are both very important components of the benefits package for the City of College Station, and help keep the City of College Station competitive in recruiting, attracting, and retaining top quality employees.

An additional \$250,000 is included in the approved budget to address increases in retirement costs. The increased costs are due to changes made by Texas Municipal Retirement System (TMRS) to ensure that the future retirement benefits can be paid as promised. There will be additional retirement cost increases in each of the next 6 years.

Health Insurance costs are also projected to continue to increase this next year. The approved budget includes an increase of approximately \$500,000 in health insurance premiums paid by the City of College Station. The City's average contribution per employee per payroll cycle increased about \$20 or 10%. Staff will continue to review the health plan and consider changes to it going into future years.

Staff provided more information to the City Council as part of the budget process in how the City is proposing to address retiree health insurance as part of the implementation of new accounting standards on reporting these retiree health insurance liabilities (GASB 45).

### **Hotel Tax and Convention Center Project**

The Convention Center project has been identified by the City Council as a top priority. The approved budget makes more funds available from the Hotel Tax Fund for this project. The impact this change has on other areas funded from the Hotel Tax Fund were reviewed with the City Council as part of the budget review process.

### **Capital Projects**

The approved budget includes \$53,210,063 for capital projects. These include projects associated with the 2008 bond authorization. Key projects from the bond authorization included in the approved budget planned for next year include the second phase of the Barron Road expansion project from Decatur to Highway 40 for \$11,415,000, and \$2,155,000 for the Victoria Avenue extension. Both of these projects are important transportation infrastructure projects around the area of the new high school being planned by College Station ISD. Also included in the approved capital budget are funds for the construction of Water Well #8 and associated collection line totaling \$6,670,000. Besides these specific projects, the

proposed capital budget includes appropriations for Street, Parks, Technology, and Wolf Pen Creek TIF projects. It also includes additional capital projects for the Electric, Water, Wastewater and Drainage Utilities.

### **Increased Service Levels**

**It is important to note that if revenues do not perform as projected in the first 6 months of the fiscal year, then the following Public Safety increases in service levels will be delayed, or not occur next fiscal year.**

### **Public Safety - Police Department – Portion of Blue Print Phase 2**

The approved budget includes additional funds in the amount of \$139,989 for the Police Department as part of the implementation of a portion of Phase 2 the Police Blueprint. **It is proposed that the implementation of this portion of the Police Blue Print not occur until July 2010, and this funding is for only the last 3 months of the fiscal year.**

### **Public Safety - Fire Department – Initial Operations Fire Station #6**

Additional funds in the amount of \$236,734 are included for the future operations of Fire Station #6 scheduled to be constructed in the next several years. These funds will be used for the future hiring of new positions for the new Fire Station. **No new fire positions will be filled in FY 2010, however it will allow the City to begin to set aside the funds for the operations of Fire Station #6.** There are significant additional costs that will need to be added in future years for the operations of Fire Station #6. The approved budget also includes \$391,423 for the replacement and upgrade of the Self Contained Breathing Apparatus. A grant is also being sought that if received will pay for a portion of this request.

### **Transportation - Public Works – Street Rehabilitation**

Funds in the amount of \$200,000 are approved in the Public Works budget for thoroughfare street rehabilitation projects. It is important to be able to continue to put funds aside for street rehabilitation projects. These funds were received as restitution as part of the resolution of legal action this past year and are currently available and were approved to go back into street maintenance.

### **Tax Rate**

The approved budget was prepared based on the existing tax rate of 43.94 cents per \$100 assessed valuation. Based on the final numbers received from the Brazos County Appraisal District – the effective tax rate for 2009 is 42.9033 cents. The effective tax rate is the rate that will raise the same revenues on the same properties this year as last year. The rollback tax rate is 44.5815 cents, or 0.6415 cents higher than the current tax rate of 43.94 cents.

The debt service component of the tax rate is 22.9433 cents, which is a reduction of the debt component from last year of 24.6048 cents. The operations and maintenance component of the tax rate is approved to be 20.9967 cents, which is an increase from last year's operations and maintenance portion of the tax rate of 19.3352 cents. This would keep the overall tax rate at 43.94 cents. This shift of 1.6615 cents for operations and maintenance to the General Fund provides additional resources to fund the approved budget within the overall existing tax rate of 43.94 cents.

### **FY 2010 Utilities**

#### **Electric Fund**

The approved budget includes a 9% increase in electric utility rates. This increase is needed to continue the planned increases in purchased power costs that have been phased in over the last several years. Approximately \$7 million of the \$10 million increase in the approved budget is in the Electric Utility operations. The planned increases in purchased power costs are included in the FY 10 approved Electric Utility budget.

The approved budget does **NOT** include any rate increases for the Water, Wastewater, Sanitation, or Drainage Utilities.

### **Conclusion**

As stated earlier this was a very difficult budget to prepare, and it does not address all of the needs that have been identified by staff. There are no additional funds included for a number of requests for service level increases in areas including Parks

and Recreation, Planning and Development Services, Public Works, and other areas. While some public safety requests are included in the approved budget, there are other requests that were not able to be included in the approved budget.

Developing the budget is a team effort that requires the participation of the Citizens, City Council, and City Staff. I would like to thank the Fiscal Services staff including Jeff Kersten, Carol Thompson, Courtney Kennedy, Heather Merkel, Luke Irvin, and Ron Price for all the hard work and effort put into preparing this approved budget. I would also like to thank the Management Team and other City employees who worked on the budget.

Thanks also to the City Council for providing the leadership and direction to make the decisions that will move College Station toward the vision for the future that has been determined.

Sincerely,

A handwritten signature in black ink, appearing to read "Glenn Brown". The signature is fluid and cursive, with the first name "Glenn" being more prominent than the last name "Brown".

Glenn Brown  
City Manager

# Executive Summary

## **City of College Station Mission Statement**

*On behalf of the citizens of College Station, home of Texas A&M University, we will continue to promote and advance the community's quality of life.*

A summary of key elements included in the Fiscal Year 2009-2010 Approved Budget for the City of College Station follows. The 2010 fiscal year begins October 1, 2009 and ends September 30, 2010. This budget provides the framework to implement the mission and vision of the City as outlined by City Council.

The budget is prepared in the context of the Financial Forecast. The forecast predicts the fiscal impact of current and future budgetary decisions in a five-year forecast based on a set of assumptions regarding revenues and expenditures. The budget also continues the implementation of decisions made by Council.

The budget is submitted to Council approximately 45 days prior to the end of the fiscal year. Copies are placed with the City Secretary and in the Larry J. Ringer Library for citizen review. The budget is also available on the City's Internet site at [www.cstx.gov](http://www.cstx.gov).

The budget document is presented by fund and is designed to provide decision makers with an overview of City resources and how resources are utilized to accomplish the policy direction of Council. The budget shows the City's commitments and how the City meets the financial policies approved by Council. The document is also designed to show services provided and associated costs.

The development of the budget is a key part of the Management Planning System that provides structure to the various planning tools used in the City. Below is a summary of the Fiscal Year 2009-2010 Approved Net Budget.

<b>FY10 Approved Net Budget Summary</b>	
<b>Fund Type</b>	<b>Approved Net Budget</b>
Governmental Funds	\$68,198,614
Enterprise Funds	128,772,980
Special Revenue Funds	9,242,611
Permanent Funds	75,000
<b>Subtotal O&amp;M</b>	<b>\$206,289,205</b>
Fund Balance/Working Cap Transfer to CIP Subtotal	9,700,000
Capital Projects Subtotal	43,510,063
<b>Total Approved Net Budget</b>	<b>\$259,499,268</b>

## **Budget Format**

The budget is presented in three sections: the Budget Summary, Fund Sections, and Appendices.

### ***Budget Summary Section***

The Budget Summary section provides a general overview of the approved budget and identifies key changes from the prior year. This section includes the Transmittal Letter and Executive Summary.

### ***Fund Sections***

The Fund sections of the budget provide a view of various services provided by the City and are organized around the Governmental, Enterprise, Special Revenue, Internal Service, and Brazos Valley Solid Waste Management (BVSWMA) funds. This part of the budget is designed to show services that are provided and the budget resources available.

Performance expectations are shown in the form of service levels and performance measures for each major activity. The service levels show the services that different functions and programs in the organization provide. Performance measures are specific measures that illustrate how well levels of service are being met.

Also included in these sections are budget summaries that provide a brief description of the activity, the approved budget, and the number of personnel included in the activity. Fund summaries and department summaries include prior year (FY08) actual revenues and expenditures, revised FY09 budget revenues and expenditures, FY09 year-end estimates, FY10 base departmental requests, and the total FY10 approved budget.

## **Appendices**

The final section of the budget is the Appendices, which includes supplemental information to meet specific Charter requirements and to provide an overview of the community. The appendices include a detail of positions in the budget, the Fiscal and Budgetary Policies, and other schedules necessary for a comprehensive budget document.

## **Budget Basis**

The City organization is composed of various departments or general service areas. Several departments are represented within more than one fund. Each department consists of one or more divisions and each division may have one or more activity (cost) center. Routine budget controls are exercised within activity centers at the category level (groupings of accounting objects into the items salaries and benefits, supplies, maintenance, purchased services, and capital outlay). On an annual basis, fiscal control is at the department level in the General Fund and at the fund level for other funds.

Also included in the budget is a summary of the approved Capital Improvement Projects Budget for FY10. This includes the General Government Capital Projects, Utility Capital Projects and Special Revenue Capital Projects.

## **Budgetary Management**

The strategic planning and budget processes are integrated to ensure that policy direction is implemented through the budget cycle. The development of the budget begins early in the calendar year with Budget staff preparing salary and benefit information based on Council approved pay policy for the upcoming budget year. The process continues through the spring and summer as departments prepare budget requests.

All salary and benefit amounts for regular full and part-time positions are budgeted approximately three percent lower than actual salary costs to account for anticipated vacancies that will occur during the fiscal year.

The Budget staff evaluated the FY09 budget prior to developing target budgets for FY10. Part of the analysis involved identifying and removal of all "one-time" expenditures (expenditures for capital, special studies and other like items) included in the current budget. Only one-time items not anticipated to be completed in FY09 are included in the FY10 base budget.

A detailed review of departmental submissions was conducted to ensure that requests were complete and within the guidelines of City Council. The Budget Office prepared and provided budget estimates to departments for many costs including salaries and benefits, equipment replacement, utilities, and other operating costs. Certain costs within the budget were adjusted for inflationary factors.

The base budgets, also called target budgets, prepared by departments are designed to provide the resources needed to maintain current service levels. Items determined to be in excess of the target budget were submitted and reviewed by staff as Service Level Adjustments (SLAs). The list was also reviewed with department directors and the Management Team. The Approved SLA list is included in Appendix B. There are very few recommended SLAs in the approved budget and those that are in the General Fund will not be implemented until well into the fiscal year.

SLAs are added to the budget based on several criteria: a) mandates due to federal or state statutes or regulations, contractual agreements, local policies, and capital projects; b) items directly related to the strategic goals of Council; c) other items of general value to the City, either as replacements or added efficiencies or improved services; d) items that maintain existing service levels in light of increasing demands for service due to growth. Many of the approved service level adjustments are for one-time expenditures rather than for programs that have ongoing costs.

In FY09 Economic conditions made budget preparation even more challenging. In order to meet lower than anticipated revenues in FY09 and FY10, staff reduced expenditures by \$954,175 in FY09 and reduced the FY10 base budget by \$1.9 million. Staff will continue to monitor revenues and expenditures closely during the new fiscal year to ensure the budget remains in balance.

## **Financial Fund Structure**

The accounts of the City are by fund, each of which operates separately and independently of one another. The operations of each fund are accounted for with a separate set of self-balancing accounts that are comprised of assets, liabilities, fund equity, revenues, and expenditures.

Major funds are any governmental fund that has revenues, expenditures, assets and/or liabilities that constitute more than 10% of the revenues, expenditures, assets, or liabilities of the total governmental funds budget. Additionally, the fund must be 5% of the total revenues, expenditures, assets and/or liabilities for the combined governmental funds *and* enterprise funds budget. Any fund the government feels is of considerable importance to financial statement readers may also be designated as a major fund.

## **Governmental Funds**

Governmental funds focus on near-term inflows and outflows of spendable resources. The budgets for the Governmental Funds are prepared using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. This is the same measurement focus and basis of accounting used for governmental fund financial statement reporting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period. The City considers revenues to be available if they are collected within 30 days of the end of the fiscal year. Expenditures are recognized when the related fund liability is incurred, with the exception of several items. The full listing of these items can be found in the Financial Policies beginning on Appendix page F-1.

## **Major Governmental Funds**

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. All general tax revenues and other receipts that are not restricted by law or contractual agreement to some other fund are accounted for in this fund. General operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are paid from the General Fund.

The Debt Service Fund accounts for the financial resources accumulated for the payment of principal, interest and related costs on long-term debt paid primarily from taxes levied by the City. The fund balance of the Debt Service Fund is reserved to signify that the amounts are restricted exclusively for debt service expenditures.

The Streets Capital Projects Fund accounts for the costs of street construction and improvements, and traffic signalization made with funds provided by proceeds from the sale of general obligation bonds and by investing those proceeds.

## **Non-Major (General) Governmental Funds**

Non-major governmental funds include the Economic Development Fund, Parks Xtra Education Fund, Efficiency Time Payment Fee Fund, Memorial Cemetery Fund, and Convention Center Fund.

For financial statement reporting purposes, the funds listed above are reported as a part of the Governmental Funds. They are combined into the Governmental Funds in the Summaries of Revenues and Other Financing Sources, and Expenditures and Other Financing Uses for: the prior year actual, current year budget, estimated current year actual, and approved budget contained in the Executive Summary section of this budget document. The above listed funds are budgeted as distinct funds. They are prepared using the *current financial resources measurement focus* and the *modified accrual basis of accounting*.

## **Non-Major Governmental Capital Projects Funds**

Non-major governmental capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Funds include the Parks Projects Fund, Facilities and Technology Projects Fund, Business Park Fund, and the Drainage Fund.

These funds, combined with the Special Revenue Funds, are reported as Non-Major Governmental Funds for financial statement purposes. They are displayed in this format in the Summaries of Revenues and Other Financing Sources, and Expenditures and Other Financing Uses for the prior year actual, current year budget, estimated current year actual and Approved budget contained in the Executive Summary section of this budget document.

## **Special Revenue Funds**

Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Funds include the Hotel Tax Fund, Community Development Fund, American Recovery Reinvestment Act Fund (ARRA), Red Light Camera Fund, Wolf Pen Creek Tax Increment Financing District Fund, Court Technology Fee Fund, Court Security Fee Fund, Juvenile Case Manager Fee Fund, Police Seizure Fund, and Parkland Dedication Fund. All special revenue funds are considered non-major and are prepared using the *current financial resources measurement focus* and the *modified accrual basis of accounting*.

## **Proprietary Funds**

Proprietary funds account for the acquisition, operation and maintenance of government facilities and services that are self-supported by user fees. The budgets for these funds are also prepared using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital (current assets less current liabilities). Proprietary Fund financial statements are prepared using the *economic resources measurement focus* and the *accrual basis of accounting*, where revenues are recorded when earned. Expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Thus, a measurement focus adjustment is necessary to arrive at Actual Working Capital because the proprietary funds' working capital results from using the *economic resources measurement focus* and the *accrual basis of accounting* for financial statement purposes. The City classifies both enterprise and internal service funds as proprietary funds. The City's proprietary funds are listed below.

## **Major Proprietary Funds**

The Electric Fund accounts for the activities necessary to provide electric services to the residents of the City. These activities include administration, distribution system operations and maintenance, transmission system operations and maintenance, capital improvements, financing, and related debt service. Billing and collection services are accounted for separately as an internal service fund.

The Water Fund accounts for the activities necessary to provide water services to the residents of the City. These activities include administrative services, water production and distribution system operations and maintenance, capital improvements, financing, and related debt service. Billing and collection services are accounted for as an internal service fund.

The Wastewater Fund accounts for the activities necessary to provide sewer collection and treatment services to the residents of the City. These activities include administrative services, wastewater system operations and maintenance, capital improvements, financing, and related debt service. Billing and collection services are accounted for as an internal service fund.

## **Non-Major Proprietary Funds**

The City's Sanitation Fund, Parking Enterprise Fund, and Brazos Valley Solid Waste Management Fund (a joint-venture with the City of Bryan) are all non-major proprietary funds. Additionally, the City has several impact fee funds that are not budgeted. These include the Harley Davidson Area, Service Area, Spring Creek Area, Alum Creek Area, and Steeplechase Area Funds.

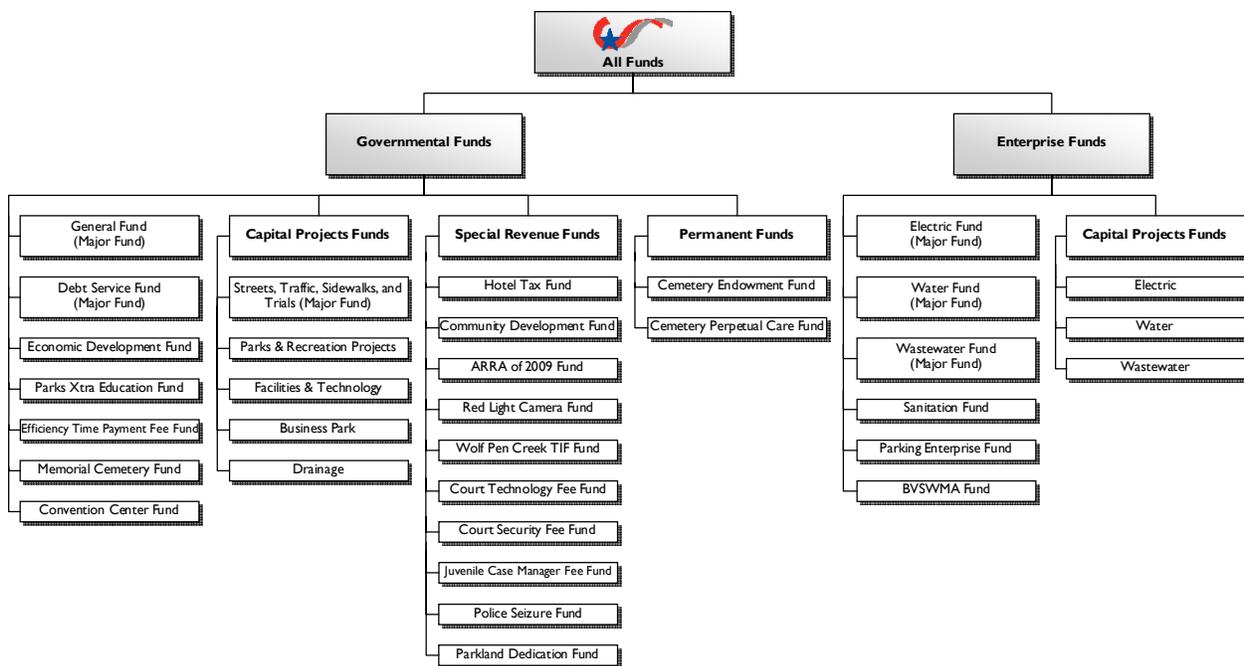
## Internal Service Funds

Internal service funds account for services and/or commodities furnished by a designated program to other programs within the City. Funds include the Self-Insurance Funds (Property Casualty, Employee Benefits, Workers Compensation, and Unemployment), Equipment Replacement Fund, Utility Customer Service Fund, and the Fleet Maintenance Fund. The funds are considered non-major and are budgeted on the *modified accrual basis of accounting*.

## Permanent Funds

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support City programs. The City's Cemetery Endowment Fund and Cemetery Perpetual Care Fund are the only permanent funds and are considered non-major. The funds are prepared using the *modified accrual basis of accounting*.

City of College Station Fund Structure  
As of October, 2009



## Fiscal and Budgetary Policies

Each year as part of the budget process, Fiscal and Budgetary Policies are reviewed. These policies are included as Appendix F in this document. These policies serve as the framework for preparing the budget as well as for the financial management of the City. During the budget preparation process these policies are reviewed with Council.

## Strategic Plan 2009-2014

*In College Station, we continually strive for excellence.* We conduct daily business as a City aiming to provide our citizens with the best quality of life possible. The City Council and City staff work hard to ensure that we are moving in a direction that is best for the overall character and betterment of our community based on the voices and opinions of those living in College Station. A highly qualified workforce, an extremely engaged citizenry and a set of focused goals are the cornerstones of what make this a successful community.

This is a one-of-a-kind community with a unique set of service demands from our citizens. As such, we demand a higher degree of innovation, technology and overall performance from our employees and staff. We have some of

the most motivated and highly productive employees in their respective fields and they focus on forward thinking policies that retain the integrity and standard of service to which our citizens have become accustomed.

The Strategic Plan is a collaboration of the City Council and the numerous City departments working together to create a cohesive forward direction for College Station in the upcoming years. Updates were made to the plan as a result of the City Council's annual strategic planning retreat. The following is an outline for the goals and practices we have set to achieve in the near future so that each citizen may enjoy a greater quality of life than ever before.

### ***Mission Statement***

ON BEHALF OF THE CITIZENS OF COLLEGE STATION, HOME OF TEXAS A&M UNIVERSITY, WE WILL CONTINUE TO PROMOTE AND ADVANCE THE COMMUNITY'S QUALITY OF LIFE.

### ***Community Vision***

College Station, the proud home of Texas A&M University and the heart of the Brazos Valley, will be a vibrant, progressive, knowledge-based community which promotes the highest quality of life by...

- ensuring safe, tranquil, clean, and healthy neighborhoods with enduring character;
- increasing and maintaining the mobility of College Station citizens through a well planned and constructed inter-modal transportation system;
- expecting sensitive development and management of the built and natural environment;
- supporting well planned, quality and sustainable growth;
- valuing and protecting our cultural and historical community resources;
- developing and maintaining quality cost-effective community facilities, infrastructure and services which ensure our city is cohesive and well connected; and
- pro-actively creating and maintaining economic and educational opportunities for all citizens

College Station will remain among the friendliest and most responsive of communities and a demonstrated partner in maintaining and enhancing all that is good and celebrated in the Brazos Valley. It will forever be a place where Texas and the world come to learn.

### ***City of College Station Core Values***

To promote:

- The health, safety, and general well being of the community
- Excellence in customer service
- Fiscal responsibility
- Involvement and participation of the citizenry
- Collaboration and cooperation
- Regionalism: be active member of the Brazos Valley community and beyond
- Activities that promote municipal empowerment

### ***Organizational Values***

- Respect everyone
- Deliver excellent service
- Risk, Create, Innovate
- Be one city, one team
- Be personally responsible
- Do the right thing - act with integrity and honesty
- Have fun

Using the community vision, mission statement, and values as a spring board, the College Station City Council has set the strategic direction for the city government through development of six goals with supporting action agendas. The Strategic Plan focuses organizational resources and identifies those intentional actions to be undertaken by city government to achieve the desired outcomes.

## **1. Financially Sustainable City Providing Response to Core Services and Infrastructure**

### **OBJECTIVES**

- Maintain sufficient, diverse city revenues to support defined core city services and service levels
- Maintain city reserves consistent with city policies
- Invest in the city's physical infrastructure which is well maintained and expands to meet future needs
- Deliver core services in the most efficient, cost effective manner
- Attract and retain highly competent city staff based upon performance
- Maintain a high level of customer satisfaction with city services
- Improve communications (two way) with residents on city plans, policies and services through diverse methods

### **MEANS TO CITIZENS**

- Value for their tax dollars and fees
- Easy access to city information and services
- Top-quality employees committed to serving the College Station community
- Responsible stewardship of the City's resources
- Reliable city services that are invisible on a daily basis

## **2. Neighborhood Integrity**

### **OBJECTIVES**

- Ensure that neighborhoods remain highly-livable and are driven by quality of life
- Implement the comprehensive plan through policies, ordinances and decisions
- Increase the safety of rental housing stock
- Support strong Homeowners Associations that work with residents and the City
- Develop sustainable neighborhoods that address the needs of various population groups
- Preserve the character of historic neighborhoods

### **MEANS TO CITIZENS**

- Protection of property values
- Attractive, livable neighborhoods
- Sense of neighborhood identity and pride with neighbors helping neighbors
- Place to live, raise our families and socialize with friends and neighbors
- Predictable future development and redevelopment

## **3. Diverse Growing Economy**

### **OBJECTIVES**

- Expand and diversify the local economy and tax base
- Collaborate with community partners (Texas A&M University and Economic Development Organizations) to produce economic benefit to all residents
- Develop opportunities and partnerships which position College Station as a national center for biotechnology
- Expand tourism economy and supporting infrastructure
- Redevelop strategic commercial areas of College Station
- Have land available for business development
- Maintain and enhance retail economy
- Develop and enhance medical and health care corridor

### **MEANS TO CITIZENS**

- Opportunities to work near home.
- Community partners working together.
- Opportunity to start and grow a business in College Station.
- Quality job opportunities for residents.

- Convenience for shopping, entertainment and jobs.

#### **4. Best City to Live In the United States**

##### OBJECTIVES

- Develop a reputation: “cool place” to live for attracting and retaining young professionals
- Maintain personal safety and security for College Station residents
- Expand leisure and recreational venues, programs and services responsive to the needs of all generations
- Continue as a place that is attractive for retirees

##### MEANS TO CITIZENS

- Being safe and secure at home, in the neighborhood and throughout the community
- Choices for your leisure time
- Convenience – you can stay in the community during your leisure activities
- Others desire to live in College Station, businesses desire to come here
- Protection of property and home values

#### **5. Green Sustainable City**

##### OBJECTIVES

- Reduce overall per capita water consumption
- Increase renewable green energy in a portion of purchased power while reducing the overall energy consumption
- Develop mechanisms to reuse water in the community
- Reduce the overall per capita volume of waste generated in the community
- Develop environmentally sound, economically feasible means to dispose of waste
- Reduce global warming emissions in the city operations through realistic targets
- Expand open, green spaces throughout the community
- Incorporate LEED or equivalent standards in development regulations and building codes
- Become recognized as a leader in application of green and sustainability concepts to the City and community

##### MEANS TO CITIZENS

- City acting as an environmental steward
- Creating a culture in the community that embraces sustainability
- Changing daily living patterns
- Conservation and preservation of College Station’s natural resources
- Attractive, beautiful community

#### **6. Exceptional Multi Modal Transportation**

##### OBJECTIVES

- Provide an efficient public and private transportation network to ensure mobility and safety to our residents
- Implement state-of-the-art transportation management programs and systems
- Improve the operational efficiency of existing transportation networks
- Expand multi use trail system within College Station
- Secure state and federal transportation funds to improve the transportation system
- Expand road capacity to accommodate traffic volume at the existing level of service
- Increase traffic and pedestrian safety throughout the city
- Maintain high quality city streets consistent with City’s policy

##### MEANS TO CITIZENS

- Predictable, acceptable travel times within College Station
- Mobility choices
- Leveraging city resources to improve the City’s transportation system

- Safer travel within College Station
- Quality, well-maintained city streets

### ***City of College Station Policy Agenda 2009-2010***

#### **Top Priority**

- Convention Center: Design, Financing Plan, Financial Impact Analysis, Business Plan
- Long-Term Water Plan: Development
- Long-Term Financial Plan with Projections: Development
- City Hall: Public Education, Direction, Location, Timing, Next Steps
- Landfill: Direction, City Action

#### **High Priority**

- Comprehensive Plan: Implementation Ordinances
- Signature Event for City of College Station: Direction, Funding
- UDO Oversight Committee: Definition, Direction, Revision
- Northgate Pedestrian Safety Project: Direction
- Redevelopment: Areas, Plans, City Actions

### ***City of College Station Management Agenda 2009-2010***

#### **Top Priority**

- Marketing and Communications Plan: Development and Action Steps
- Water Conservation Program: Enhancements
- Bryan/College Station Regional Mobility Initiative – Traffic Signal Synchronization: Funding
- Neighborhood Quality of Life Index: Definition, Development
- Fire Station #6 (University Drive): Location, Design
- Green and Sustainable Initiatives: Direction, Funding

#### **High Priority**

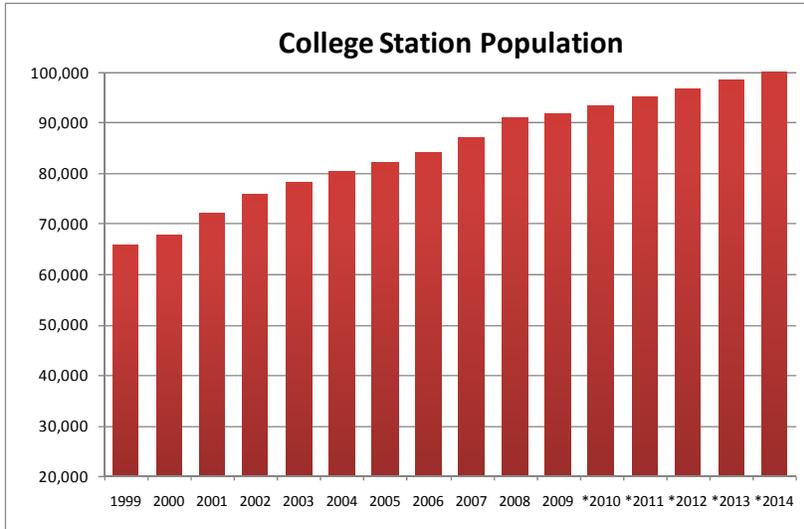
- Community Policing: Expansion
- Core Services Plan: Identification, Development (“Right Sizing”)
- Wolf Pen Creek Festival Ground: Funding
- Sustainability Coordinator: Position
- Medical Corridor Study: Completion

## **College Station Growth Trends**

The following sections highlight some of the key factors used in the preparation of the FY10 budget. These include a summary of the City’s key economic indicators and the financial forecast.

### ***Economic Indicators***

Effects of the national economy are being felt at the local level. Growth and revenue streams have flattened and in some cases declined. Historically, this growth has provided some of the additional resources needed to maintain service levels to the citizens and visitors of College Station. Indicators of growth include population increases, building activity, unemployment rate, ad valorem tax revenues, and sales tax revenues. The City will continue to monitor economic conditions this next year, and if sales tax and other revenues do not perform as forecasted certain proposals in the budget will be delayed, or will not occur.

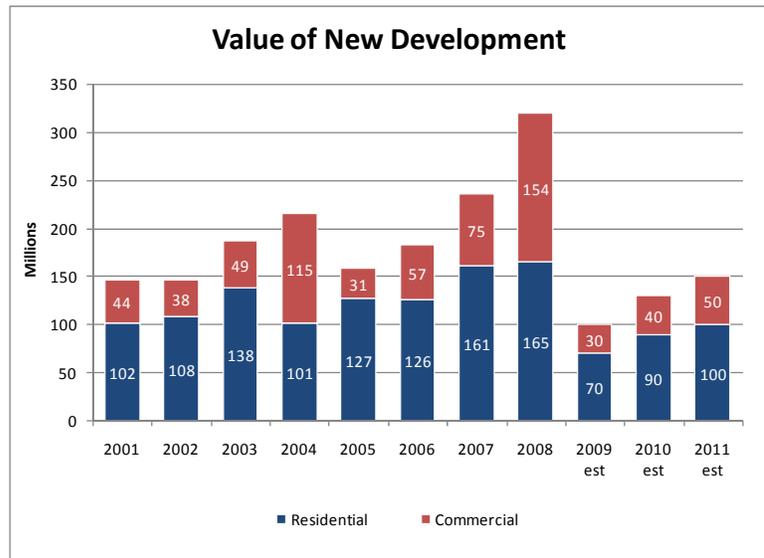


The 1990 Census reported the population of College Station to be 52,456. The 2000 Census reported the population to be 67,890. In 2006 the population Census count was 74,125. The current estimated population, provided by Planning & Development Services, through June 2009, is 91,649. This is a 35% increase in population since 2000, and a 75% increase since 1990. The population is projected to grow by approximately two percent per year over the next five years.

The above graph shows population growth in College Station over the last ten years and projects an average 2% growth from 2010 - 2014.

**1. Building Permits and Development:**

In 2008 the value of building permits issued was approximately \$319 million. The new property value added to the ad valorem tax base in 2008 was approximately \$292 million. In 2009, the new property value added to the tax base is approximately \$210 million. Both single family and multifamily residential construction has slowed. From January through September 2009, 416 new residential construction permits were issued. Commercial construction has slowed down as well. From January through September 2009, 23 new commercial construction permits were issued. Through September 2009 total permits for new construction issued are down 20% from September 2008.



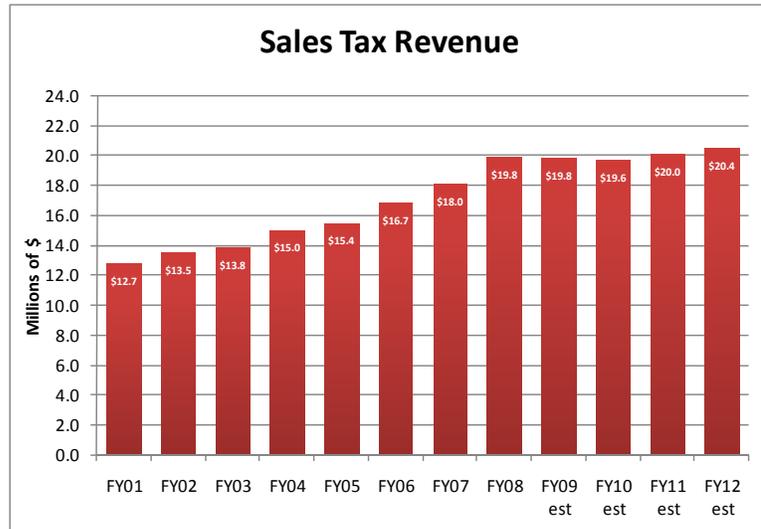
The above chart gives an overview of development over the last 10 years as well as the forecasted growth through 2011.

From January through September 2009, the City issued permits with a value of approximately \$88 million. From January through September of 2009, \$28 million in commercial construction was permitted and approximately \$60 million in residential construction was permitted.

- 2. Unemployment Rate:** The most recent statistics available from the Texas Work Force Commission show an unemployment rate of 6.0%.
- 3. Ad Valorem Valuations:** Ad valorem tax values remained relatively level from the mid 1980's until 1991. Beginning in 1995, total taxable assessment rose from approximately \$1.5 billion to over \$5 billion in 2008-2009. The certified values for FY2009-2010 are \$5,391,382,080. This represents an increase of \$367,227,867 or 7.31% over FY09. Of this increase, 56% or \$206,897,846 is due to new value being added to the tax rolls, and 44% or \$160,330,021 is due to increases in existing values. Increases in ad valorem value are directly related to new construction in the City. Current residential and commercial projects underway are anticipated to

add to the ad valorem tax base next year. As taxable ad valorem value increases, particularly through growth, it provides additional resources for both the General Fund and the Debt Service Fund of the City. This increase provides additional revenues needed to meet increasing service demands associated with growth in the City. These include needs for both capital projects and operating and maintenance costs of providing services to a growing City. The ad valorem tax rate approved for FY10 totals 43.94¢ per \$100 valuation. This is the same as the FY09 tax rate.

- Sales Tax Revenues:** Sales tax is the largest single revenue source for the General Fund, accounting for approximately 36% of General Fund revenues. College Station has seen sales tax numbers decline. The sales tax revenue received in FY08 was 10% above the FY07 actual. The City collected \$1,624,295 for the month of September 2009 (August sales); this is a 14% decrease in revenue from same month last year. Sales Tax Revenue for FY09 decreased from FY08 by \$380,269. Sales tax revenues in FY10 are projected to be down by an additional \$150,000. This reduction is a reflection of the slowdown in the economy and the impact it is beginning to have locally.



*This chart shows sales tax revenues received by the City of College Station.*

- Total Utility Revenues:** Utility revenues continue to increase from year to year. Changes in revenues have been affected by increased purchased power costs, rate changes, and weather conditions.

Economic and fiscal indicators show the local economy has been affected by the slowing national economy. This relatively flat growth and decrease in revenues made it difficult to balance expenditures. In order to maintain most current service levels staff identified certain budget reductions to offset the decline in revenues. The savings brought forward in FY09 amount to \$954,175. The approved FY10 base budget was reduced \$1.9 million, and of this amount \$1.2 million was reduced from the General Fund base budget. Monitoring is done in order to better respond to economic conditions that may indicate additional weakening or recovery in the local economy. Any such weakening could adversely affect the fiscal health of the City. If the economy does have an adverse effect on the City’s fiscal health, choices on revenues and expenditures will have to be made to address the impact. Fiscally conservative estimates are being made in forecasting future revenues. This approach is important to ensure that any additional slowdown in growth, or change in economic conditions does not significantly affect the financial position of the City.

**Financial Forecast**

The financial forecast is a tool used to indicate the actual and possible results of decisions made by Council over a number of years. The forecast has become an integral part of the planning and budget preparation processes. The forecast provides an opportunity to think strategically about the best ways to address growing service demand issues in the next several years. It also serves as the foundation for continued financial planning in the next 12 to 18 months. An overview of the financial forecast was reviewed with Council as part of the budget review process, and Council will continue to be updated throughout the next fiscal year.

It will be critical to monitor revenues and expenditures closely in the next fiscal year so the City can provide services. Currently these include increased public safety needs, pressure on the transportation system, demands for Parks and Recreation services, Planning and Development Services, and other services. Using the financial forecast the City will see if the economic conditions will allow the implementation of certain programs approved in the FY10 budget. If revenues remain flat or decline next year it will be necessary to consider further budget reductions. In

addition, it will be necessary to examine and consider alternatives on how services are delivered, as well as how some of these additional needs are funded in the future. Efforts continue to examine new and different revenue streams to help fund services.

**Property Tax Rate**

The approved tax rate of 43.94¢ per \$100 of valuation allows the City to fund growing demands for service. The approved tax rate provides for a diversified revenue stream for the City. College Station continues to have one of the lowest tax rates among surveyed Texas cities.

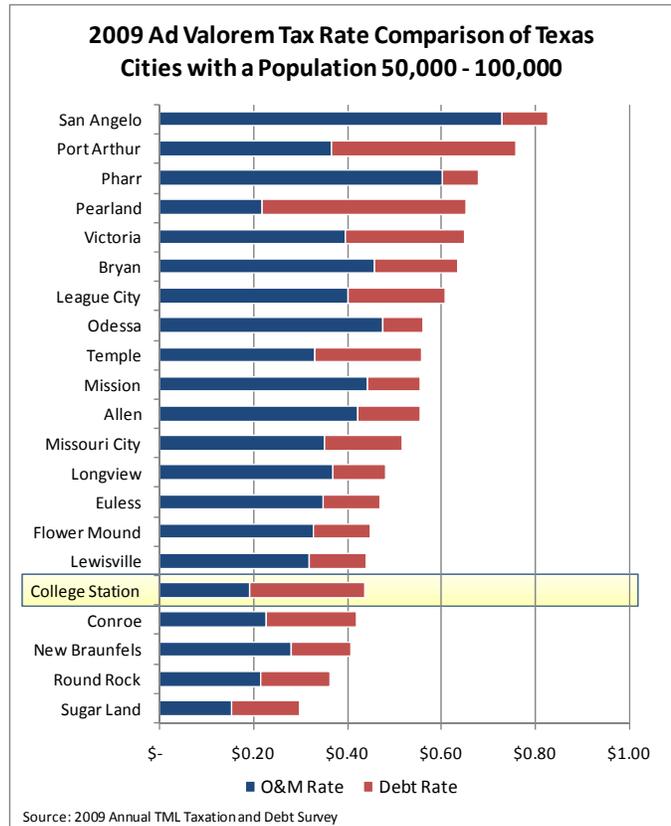
**Utility Rates**

The approved budget includes a 9% increase in Electric rates to pay for increased power supply costs, operating and non operating cost, and costs to expand the Electric Utility infrastructure. No rate increases are included for the Water, Wastewater, Drainage and Sanitation Funds.

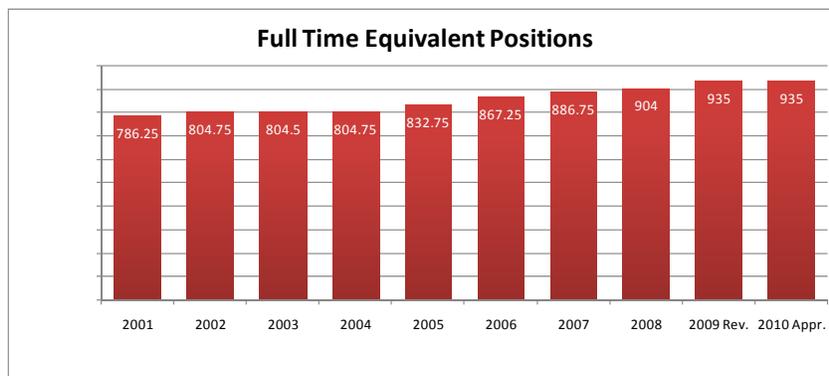
**Positions in the FY10 Budget**

As a service providing organization, salaries and benefits account for the largest percentage of City operating expenses. College Station is similar to other cities in this respect. Human resources are also one of the primary assets of the City. When the cost of purchased power is excluded, personnel expenditures account for approximately 61% of total City operating and maintenance expenditures. The FY10 approved budget, including SLAs, funds 935 full time equivalent positions.

The City accounts for temporary/seasonal funds by calculating the number of hours worked and approximating the number of Full Time Equivalent (FTE) positions. The approved budget includes approximately 66 FTE temp/seasonal positions. The Parks Department makes extensive use of these funds for seasonal programs and other departments also utilize these resources.



College Station continues to have one of the lowest tax rates among surveyed Texas cities with a population of 50,000 to 100,000.



The above chart shows the change in the number of positions over the last 10 years.

## **Approved Pay Changes**

The approved FY10 budget includes \$400,000 in approved pay adjustments for City staff. This is anticipated to be implemented April 1, 2010. Only the non-management staff below the Management Team, Assistant Directors, and Division Managers will be eligible for these approved pay increases in FY10. The approved FY10 budget also includes funds to implement recommendations from the pay classification study and the minimal adjustments to the pay scale. **These pay changes may go into effect halfway through the fiscal year. This provides an opportunity to assess the state of the economy and to make sure revenues are going to meet approved expenditures next fiscal year. If revenues do not meet expenditures then the implementation of the pay changes may be delayed, or will not occur.**

Also included in the approved budget is the implementation of the first phase of a step pay plan in the College Station Police Department. It is anticipated that implementing the step pay plan will allow the Police Department to be more competitive in recruiting and hiring new officers. The first phase is anticipated to go into effect January 1, 2010.

## ***Capital Improvement Projects***

The approved Capital Improvements Budget for FY10 totals \$53,210,063 for all funds that include capital projects. This budget amount does not, however, reflect all projected capital expenditures for FY10. In the case of projects for which funds have already been approved and budgeted, the City may continue to spend money to complete these projects without including the projected FY10 expense as a new appropriation. The project budgets that have been appropriated carry forward until the project is complete. Only portions of the projects that have not been previously appropriated are included as new appropriations in the FY10 budget. The total projected to be spent on capital projects including both new appropriations as well as existing appropriations is approximately \$89,000,000.

In FY10 it is anticipated that there will be considerable expenditures for both general government and utility capital projects. Significant infrastructure rehabilitation and improvement projects are scheduled in FY10. Other projects underway include a number of street projects from the 2003 and 2008 bond authorizations such street rehabilitation and extension projects, facility, park and fire station projects.

There are a number of Water and Wastewater capital projects that will incur expense in FY10. These projects are discussed in greater detail later in the budget overview and in the capital projects section of this document.

## Net Budget Expenditure Comparison

The following table shows the approved net operating and maintenance expenditures for FY10. Expenditures are budgeted to be \$206,289,205, a 2.51% increase over the FY09 original budget. Transfers from the fund balance for capital projects in FY10 are budgeted to be \$9,700,000, and the net approved capital budget is 43,510,063. The latter two items will provide a total of \$53,210,063 of new budget appropriation for capital projects. The total approved budget is \$259,499,268. This represents a 4.15% increase over the FY09 original budget.

Fund	Approved FY09 Budget	Approved FY10 Budget	Percent Change
General Fund	54,024,840	54,023,038	0.00%
Combined Utilities	106,972,072	114,778,903	7.30%
Sanitation	6,968,495	6,776,443	-2.76%
BVSWMA	10,069,570	5,598,996	-44.40%
Drainage	1,480,284	1,233,654	-16.66%
General Debt Service	12,050,130	12,222,459	1.43%
Hotel Tax	2,229,826	4,456,982	99.88%
Parking Fund	846,312	1,618,638	91.26%
Parks Xtra Education	106,755	112,507	5.39%
Police Seizure	20,501	20,796	1.44%
Wolf Pen Creek TIF	-	-	N/A
Municipal Court Funds	292,641	336,160	14.87%
Business Park Fund	250,000	250,000	0.00%
Community Development	4,024,517	2,873,865	-28.59%
Red Light Camera	1,067,090	1,889,328	77.05%
Cemetery Perpetual Care	-	-	N/A
Memorial Cemetery Endowment Fund	75,000	75,000	0.00%
Memorial Cemetery Fund	750,526	-	-100.00%
ARRA Fund	-	22,436	N/A
<b>Total O&amp;M Expenditures</b>	<b>201,228,559</b>	<b>206,289,205</b>	<b>2.51%</b>
Combined Utilities	7,350,000	9,700,000	31.97%
Community Development	-	-	N/A
Hotel Tax Fund	7,000,000	-	-100.00%
<b>Fund Balance/Working Xfers to CIP</b>	<b>14,350,000</b>	<b>9,700,000</b>	<b>-32.40%</b>
General Gov't CIP	3,120,689	18,945,296	507.09%
Utilities CIP	20,984,193	17,058,497	-18.71%
BVSWMA CIP	7,212,448	2,495,132	-65.41%
Special Revenue CIP	1,075,628	1,611,138	49.79%
Wolf Pen TIF CIP	1,196,115	3,400,000	184.25%
<b>Total Capital Expenditures</b>	<b>33,589,073</b>	<b>43,510,063</b>	<b>29.54%</b>
<b>TOTAL</b>	<b>\$ 249,167,632</b>	<b>\$ 259,499,268</b>	<b>4.15%</b>

## Budget Overview

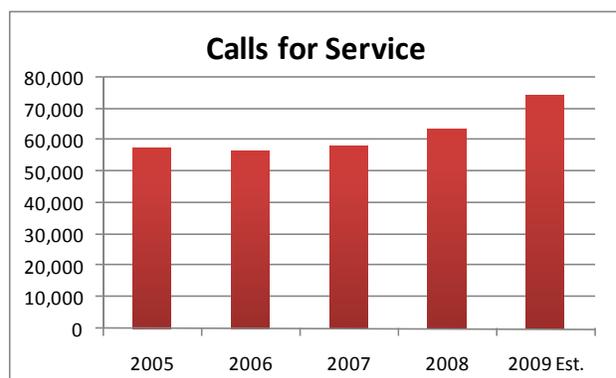
The text below focuses on the various City departments and functions provided by each department. The majority of the departmental budgets below reflect FY10 approved reductions amounting to \$1.9 million.

### Governmental Funds

#### Police Department

**\$14,215,466**

The Police Department provides a number of services that help to keep the community safe. Services provided include: 1) police patrol with certified police officers who are assigned to specific areas of the city and who are equipped with police vehicles and all necessary equipment; 2) criminal investigation for the investigation of reported crimes; 3) animal control; 4) communications and emergency medical dispatch support for police, fire and EMS; 5) short term jail/detention facilities that reduce the processing time of arrests; and 6) a recruiting and training division that serves as a support and training function for the Department.



*The above graph illustrates calls for service. A "Call for Service" is defined as any event or situation, reported by a citizen that requires a response from the Police Department.*

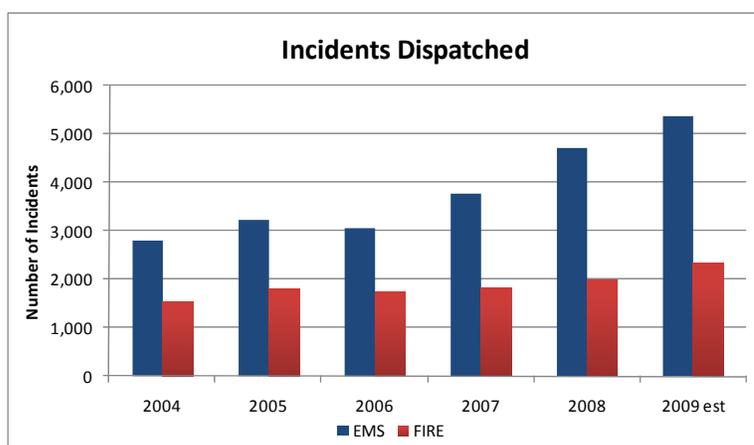
There are two approved SLAs in the Police Department totaling \$489,989. The first SLA is for \$139,989, which will partially fund the second phase of the Police Blue Print. The second SLA is for \$350,000, which will fund the implementation of the Step Pay System. The Police Department has identified a variety of needs including increased staffing and equipment. Implementation of the second phase of the Blue Print SLA would provide funding to address those needs, which will allow for an increase in the level of service provided and response to community need. Funding the step pay system will allow the Police Department to be more competitive in recruiting and hiring new officers.

#### Fire Department

**\$11,462,357**

The Fire Department provides services to College Station, City of Bryan—through an automatic aid program—and to rural areas around College Station through mutual aid agreements. The Fire Department operates out of five stations located throughout the City.

The basic services provided by the Fire Department include: 1) fire response; 2) emergency medical response; 3) fire prevention services, including commercial fire safety inspections and fire prevention training at local schools and various functions; and 4) hazardous material response.



*The above graph illustrates incidents responded to by the Fire Department over the last several years.*

There are two approved service level adjustments in the Fire Department totaling \$628,157. The first SLA is for \$236,734, which will set aside a portion of funding for future operations and maintenance costs for Fire Station Six. The second SLA is for \$391,423 for the purchase of 48 Self Contained Breathing Apparatus (SCBA's) and supplies required to upgrade 19 additional SCBA's. Departmental training, funding for replacement parts, and a computer that is required for the flow testing of

the equipment is included in this SLA. The Fire department will be submitting an application to the Federal Emergency Management Agency (FEMA) for a grant to reimburse the City for a portion of the purchase price of the equipment.

## **Public Works Department**

**\$7,462,930**

The Public Works Department maintains streets, drainage, and the City's traffic control system. It is also responsible for refuse collection, engineering and construction, as well as fleet and facilities maintenance. Funds in the amount of \$200,000 are approved for thoroughfare street rehabilitation projects. These funds were received as restitution as part of the resolution of legal action this past year and are approved to go back into street maintenance.

The **Traffic Engineering Division** conducts and reviews traffic engineering studies & plans; manages College Station's red light camera program, CARES; and evaluates on-street parking throughout the City. Additionally, the Traffic Engineering Division engages in public education, special programs, and project management of related capital projects.

The **Facilities Maintenance Division** provides support services to City departments through the maintenance of City facilities. This entails all City buildings including heating, ventilation and cooling systems. Additionally, Facilities Maintenance performs minor building construction and remodeling activities. The Division also utilizes facility repair funds to ensure facilities and equipment are repaired and replaced in a timely manner.

The **Streets Division** of the Public Works Department strives to ensure that the street system within the City of College Station is properly maintained. This is done through a number of programs, including a street rehabilitation program that addresses street repair before more expensive reconstruction measures are needed. The Streets Division coordinates with Engineering and the Capital Projects Department to plan and develop major street projects.

The Streets Division also provides routine pothole patching and other maintenance services. The Streets Division measures the effectiveness of this service by determining whether 95% of the streets in the City have a grade of "C" or better, using the Pavement Management System. The Streets FY10 Approved budget includes one service level adjustment in the amount of \$200,000 to fund the maintenance and repair of City streets.

Drainage issues impact health and public safety, as well as transportation and mobility. Service levels for the **Drainage Division** provide a drainage maintenance program that keeps the storm water carrying capacity of the system adequate in College Station. Right of way mowing and creek cleaning are the primary ways this service is provided. The Drainage Fund covers expenditures in the General Fund pertaining to Drainage operations.

The **Traffic Signs & Markings** and **Traffic Signals Divisions** in College Station service and maintain integral traffic flow control mechanisms throughout the City. The system is critical to City operations, most notably during peak traffic times such as the very busy Texas A&M football season. These divisions are also responsible for maintaining and repairing traffic signals and school warning devices in order to provide safe and efficient movement of vehicles and pedestrians.

## **Capital Projects Department**

**\$892,932**

The Capital Projects Department (CPD) is responsible for the administration of the City's capital improvement plan. This includes the building of projects proposed as part of bond elections such as streets, fire stations, libraries, and others. Some of the capital projects for public utilities such as Electric, Water, Wastewater and Drainage are also handled in this department.

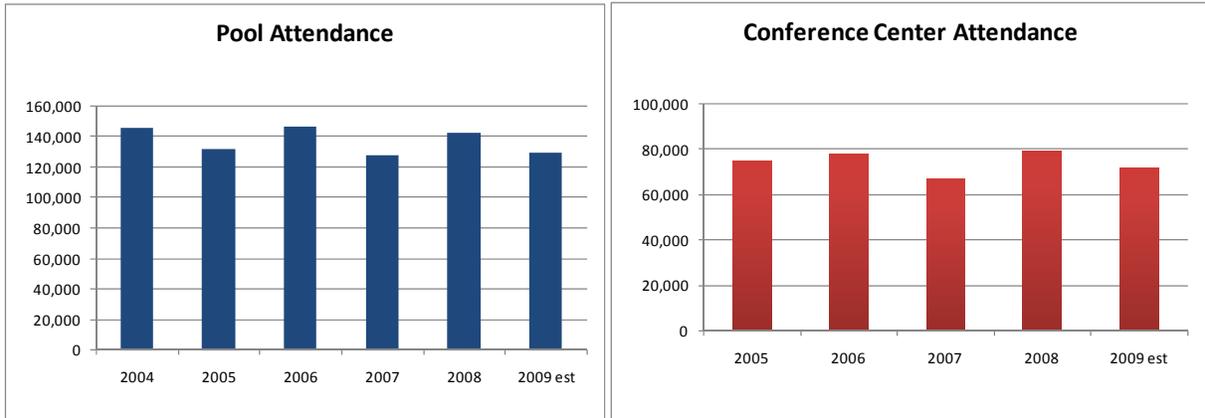
## **Parks and Recreation Department**

**\$9,069,889**

The Parks and Recreation Department is responsible for College Station park facilities and recreational programs. Among the services provided are athletics, recreation and instruction programs for youth and adults, and cemetery maintenance. Also provided are programs and special events at the Wolf Pen Creek Amphitheater and other park locations throughout the City. The Parks and Recreation Department operates a number of special facilities including three City-owned swimming pools and the CSISD natatorium.

The Conference Center is operated to provide meeting space for various groups and organizations. The Lincoln Center is a community center that provides positive programming and serves as a satellite center for social services.

Parks' Xtra Education provides citizens of all ages the opportunity to enhance their quality of life through various continuing education programs.



The above graphs illustrate the fluctuations in attendance at pool facilities and the Conference Center.

The **Parks Special Facilities Division** is responsible for the Lincoln Center, Conference Center, and all Pool facilities. Beginning in 2008, Special Facilities began to oversee the Larry J. Ringer Library facility.

The **Parks Recreation Division** oversees Athletics, Senior Services, Special Events, Wolf Pen Creek Amphitheater and Concessions operations. The Kids Klub after school care program, operated in collaboration with College Station Independent School District (CSISD), is also within this division.

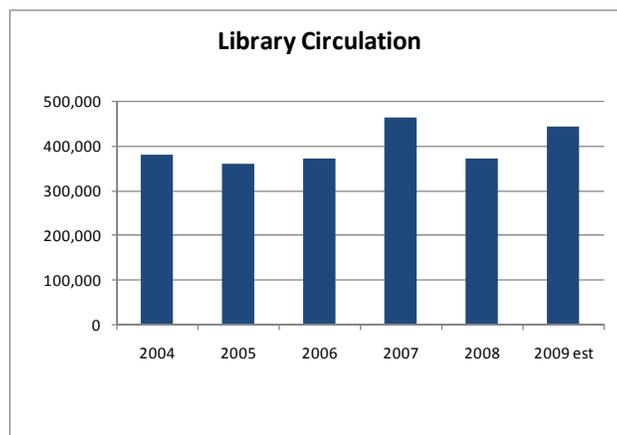
The **Parks Operations Division** maintains park facilities. An essential operation of this division is maintenance associated with operating City and Neighborhood parks such as Woodland Hills, Edelweiss Gartens, University Park and Nantucket Park.

The **Forestry Division**, through horticultural and landscaping efforts, ensures that City property is maintained in an aesthetically pleasing manner. The City Cemetery and the new Memorial Cemetery are included in the property maintained by the Forestry Division.

### Larry J. Ringer Library

**\$1,080,589**

The Larry J. Ringer Library facility is overseen by the City's Parks and Recreation Department. This facility is operated in collaboration with City of Bryan, which provides staffing for the College Station facility.



The above graph illustrates the circulation of the College Station Library over the last several years.

**Planning and Development Services Department** **\$2,698,317**

The Planning and Development Services Department provides oversight for development planning within the City of College Station. Planning and Development Services also reinforces compliance with zoning, subdivision, and drainage regulations as well as other City ordinances. This department works with citizens and other City departments to ensure City development in a manner consistent with policies established by Council.

The addition of Neighborhood Services in FY09 has allowed for increased interaction of neighborhoods, property owners, tenant associations, TAMU, and others. Code Enforcement also joined Planning and Development in FY 09. Code Enforcement is the central force behind community enhancement in the City. The FY10 budget does not include any Service Level Adjustments (SLAs) for the department.

**Information Technology Department** **\$4,117,715**

Information Technology implements and maintains the technology and computer based information systems used by all City Departments.

The Information Technology division includes IT Administration, Management Information Services (MIS), Geographic Information Services (GIS), E-Government, and Communication Services. FY10 will be the first year that Communication Services is budgeted in the General Fund. This will allow for better overall department management. The MIS division implements and supports computing platforms and applications for all City Departments, including Computer Aided Dispatch (911) for Public Safety and connectivity to the Internet. The GIS division is responsible for the coordination of all geographic data and its presentation to the public. The E-Government division is responsible for the City website, interactive web service provision, and the City's Intranet.

The FY10 approved budget for Information Technology does not include any additional service levels. Funding is included in the approved budget for the Brazos Valley Wide Area Communications System (BVWACS) which was approved in FY 2009.

**Fiscal Services Department** **\$3,206,341**

The Fiscal Services Department provides Fiscal Administration, Accounting, Purchasing, and Budgeting services to the City. This department also oversees the operations of Municipal Court and Utility Customer Service.

Fiscal Service Administration handles cash and debt issues for the City while ensuring all funds are prudently invested. The Accounting and Purchasing Divisions work closely together to ensure that purchases are made and recorded according to guidelines. Municipal Court collects fines and fees for the City while providing the City with administration for cases filed for enforcement of Class C misdemeanors. The Office of Budget and Strategic Planning prepares, monitors, and reviews the annual budget. The budget office also coordinates the City's strategic planning process, which is closely tied to the City's budget.

**General Government Department** **\$4,206,026**

The General Government Department includes many of the administrative functions of the City.

The **Mayor and Council Division** accounts for expenditures related to Council functions such as education and training. The approved budget for this division in FY10 is \$80,395.

The **City Secretary Division** is responsible for elections, records management, City Council support and other activities. The FY10 approved budget is \$399,654. This includes \$35,000 service level adjustment to cover costs associated with a special election on November 3, 2009 related to the Red Light Camera ordinance.

The **Internal Auditor Division** conducts independent financial and performance audits to provide the Council and the Mayor with objective information to assist in determining whether governmental operations are adequately controlled and to assure that a high degree of public accountability is maintained. The approved FY10 budget is \$118,547.

The **City Manager Division** is responsible for the day to day operations of the City, making recommendations to the City Council, and providing short and long-term direction to the organization. The FY10 City Manager's approved budget is \$792,705.

The **Legal Division** provides legal services and support to City Council and City staff. Among the services provided by this office are legal advice, contract writing, and litigation. The approved Legal Office budget is \$1,021,575.

The **Economic Development Division** is responsible for coordinating economic development activities in College Station. The Economic Development FY10 approved operating budget is \$566,082.

The **Public Communications Division** provides for the dissemination of City information through various media outlets. The total FY10 approved budget is \$625,005.

The **Human Resources Division** assists in recruiting and hiring qualified candidates for City positions. The division also provides employee training and administers the compensation and benefits program. The Risk Management function within Human Resources seeks to limit the exposure of the City to physical and financial losses through a number of programs that address worker safety. Risk Management was added to the Human Resources division in FY08 and the salary and benefits budget was moved to the Worker's Compensation and Property Casualty Funds in FY09. The approved Human Resources budget for FY10 is \$602,063.

**Other General Fund Expenditures** **\$1,942,542**

There are a number of expenditures budgeted in the General Fund that do not fall under the purview of any one department. Miscellaneous expenditures within the governmental funds include \$778,883 approved for public agency funding, \$690,659 for contingency transfers and other charges, \$200,000 approved for landfill legal costs, and \$273,000 for pay adjustments.

**Debt Service Fund** **\$12,222,459**

The Debt Service Fund is used to account for ad valorem tax revenue collected to pay for authorized general government debt. The debt service portion of the ad valorem tax totals 22.9433¢ per \$100 valuation, which accounts for 52% of the tax levy.

**Economic Development Fund** **\$967,000**

The City created an Economic Development Fund to account for resources and expenditures directed at providing incentives for businesses and industries that are planning to locate in College Station. Resources set aside for economic development purposes will be transferred into this fund and remain in the fund until expended. In FY10, \$967,000 is budgeted in this fund for economic development incentives and related expenditures.

**Business Park Fund** **\$250,000**

Resources are included in the budget for economic development activities. In FY10, it is projected that \$250,000 will be expended in the Business Park Fund for the TIPs project.

**Parks Xtra Education Fund** **\$112,507**

The Parks Xtra Education Fund was established in FY96 and is a joint effort between the City of College Station and College Station Independent School District to provide community based education programs. The FY10 approved Parks Xtra Education budget for program expenditures is \$96,474. \$15,661 is included for the Xtra Education portion of the General and Administrative (G&A) transfer to cover the cost of internal services such as Human Resources, Accounting and Budget.

**Efficiency Time Payment Fee Fund** **\$9,685**

The City is authorized by the State Legislature to collect fees on traffic tickets written by the City. There are four fees collected by Municipal Court. This fund is used for the purpose of improving the efficiency of the administration of justice in College Station.

## Memorial Cemetery Fund

**\$0**

This fund accounts for two thirds of cemetery lot sales as well as other revenue that is collected through the Memorial Cemetery and Aggie Field of Honor. The fund also accounts for expenditures on projects that take place at this location. There are no expenditures budgeted in this fund for FY10.

## Enterprise Funds

### Electric Fund

**\$90,652,684**

The Electric Division is responsible for providing cost efficient and reliable electric service to the citizens, businesses and institutions in College Station. Reliable electric service is necessary to ensure continued prosperity of the City.

### Water Fund

**\$19,517,622**

The City of College Station has the capacity to produce approximately 26 million gallons per day of potable water. The Water Division has developed high standards of reliability that assures customers' needs are met with a water supply that meets or exceeds all federal and state mandated standards. As a City enterprise, the full cost of service for water production, transmission and distribution is recovered by charging customers for consumption on a per unit basis.

An SLA totaling \$20,000 is included for the Water Fund in FY10. This SLA is for Storage Area Network (SAN) drives. The SAN drives will allow the utility to perform incremental and full backups of the database that is used for the process control of the plant and for reporting to meet the Texas Commission of Environmental Quality (TCEQ) and the Environmental Protection Agency (EPA) requirements. The SAN drives will also allow the utility to perform all server configurations and all control programs.

### Wastewater Fund

**\$14,308,597**

Effective sanitary sewer collection and treatment is essential to public health in an urban environment. Over the last several decades, standards have increased for this infrastructure. Past upgrades to the Carters Creek Wastewater Treatment Plant were directly related to changing standards. As the system continues to grow, additional capital is needed for line extensions. The existing system will have to be maintained with line replacements and plant enhancements and expansions. Wastewater services are provided as an enterprise function with service related fees paying for the cost of service.

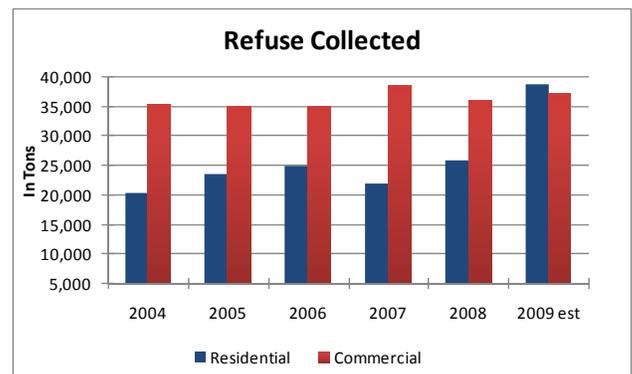
The FY10 Approved Budget includes \$70,000 for two SLAs in the Wastewater Division. The first SLA, in the amount of \$48,000, is for the purchase of a forklift for the Lick Creek Treatment Plant. The forklift will be used to move palletized materials, heavy equipment, and the grit and detritus containers at Lick Creek Wastewater Treatment Plant. The second SLA is for the purchase of portable flow monitors. The flow monitors are an integral part of the Capacity, Management, Operation, and Maintenance (CMOM) program required by EPA to eliminate wastewater overflows that may result in fines. This SLA totals \$22,000.

### Sanitation Fund

**\$6,776,443**

The Sanitation Division of Public Works provides services that meet the City's solid waste collection needs. These services include providing residential containers, curbside recycling, brush and grass clipping collection, street sweeping and the removal of waste. Commercial services are also provided to local businesses and offers collection in small and large containers. Customers with greater volumes have the option of using roll-off containers that are serviced by front load collection equipment.

The operating portion of the Sanitation fund for residential and commercial operations is approved for FY10 to be \$6,047,299. Non-operating expenditures are approved to be \$729,144. Revenues for FY10 in the fund are estimated to be \$7,182,159.



**Parking Enterprise Fund** **\$1,618,638**

The Parking Enterprise Fund accounts for parking operations in the City. This includes the parking lot, parking garage and on-street parking. The approved FY10 budget for parking operations is \$623,188. This amount includes three approved SLAs totaling \$110,236. \$63,570 in SLA funding is approved for operations & maintenance of the recently completed Northgate Restroom facility, \$17,000 is included for increased public safety presence at the Northgate Parking Garage during weekends, and \$29,666 is included for additional District Management equipment and supplies. Capital expenditures in the amount of \$350,000 are also included. In addition, \$541,070 is included for the debt service payment related to the construction of the parking garage. Parking fund revenues are projected to be \$1,198,685 in FY10.

***Special Revenue Funds***

**Hotel Tax Fund** **\$4,456,982**

The City receives a tax of 7% on room rental rates from persons staying in hotels within the City. The City's use of Hotel Tax funds is limited by State law to be used for the promotion of tourism in the City of College Station.

The approved FY10 budget includes \$250,982 for City Operations including Wolf Pen Creek Operations and other Parks programs and events that are eligible for Hotel Tax Funds. Additionally, \$2,700,000 of Hotel Tax Funds are appropriated for the future development of a Convention Center. Funding for Outside Agencies eligible for Hotel Tax funding is also included in the FY10 approved budget.

**Community Development Fund** **\$2,873,865**

Community Development helps provide low cost housing and other public assistance through Community Development Block Grant and Home Grant funds from the federal government. These funds are used to assist low to moderate-income residents of College Station. Assistance is provided through housing services, public agency funding, public facility improvements, and economic development activities.

**American Recovery Reinvestment Act Fund** **\$22,436**

The American Recovery and Reinvestment Act (ARRA) Fund accounts for revenue received and expenditures made by the City through the American Recovery and Reinvestment Act enacted in 2009. These funds are used primarily for one-time equipment and other purchases.

**Red Light Camera Fund** **\$1,889,328**

The Texas Legislature passed SB 1119 which became effective on September 1, 2007. This bill authorizes and controls the municipal use of red light camera equipment and was codified in the Texas Transportation Code, Section 707.003. Revenue sharing provisions are mandatory: after accounting for program expenditures, one half of all revenues received must be remitted to the state. The state will be using their portion of the revenue received to fund regional trauma centers. The remaining revenue retained by the City must be spent on traffic safety programs, intersection improvements, pedestrian safety programs, public safety programs and/or traffic enforcement programs. The City implemented the red light camera program in calendar year 2008 with 4 monitored intersections. In FY09, cameras were added to 5 additional intersection approaches. Note: On November 3, 2009, an election was held in which the majority of the voters voted to end the red light camera program.

**Wolf Pen Creek TIF Fund** **\$3,400,000**

The Wolf Pen Creek Tax Increment Finance (TIF) Zone generates revenues that must be utilized within the Wolf Pen Creek District. In FY10, expenditures totaling \$3,400,000 are projected to be spent on capital improvements in the Wolf Pen Creek area. These improvements include the construction of a festival site and water feature.

**Court Technology Fee Fund** **\$68,580**

The Court Technology Fee can be used to fund technology projects at the Municipal Court Facility. Approved FY10 expenditures of \$68,580 will be used for technology related purchases such as computer hardware and software for court facilities. Two SLA's totaling \$28,580 were approved in FY10. The first SLA in the amount of \$18,580 is for an automated system to notify defendants of being delinquent and setting up a payment plan. The

second is for a regional crime database in the amount of \$10,000 to share local warrant information throughout Brazos County.

**Court Security Fee Fund** **\$160,529**

The Court Security Fee is used to fund security projects at the Municipal Court building. In FY10 expenditures totaling \$160,529 are approved for this fund.

**Juvenile Case Manager Fee Fund** **\$97,366**

The Juvenile Case Manager Fee is used to fund the salary and benefits of a Juvenile Case Manager, as well as cover the salary and benefits of staff time spent administering Teen Court. In FY10 expenditures totaling \$97,366 are approved for this fund.

**Police Seizure Fund** **\$20,796**

The Police Seizure Fund accounts for revenues and expenditures related to property seized by College Station Police Department. Revenues are budgeted at \$10,339 for FY10 and expenditures at \$20,796.

**Memorial Cemetery Endowment Fund** **\$75,000**

This fund accounts for the remaining one third of the sales of cemetery lots that are accrued through the Memorial Cemetery Fund, which includes the Aggie Field of Honor. FY10 expenditures include \$75,000 for the continued marketing efforts of the new cemetery.

**Cemetery Perpetual Care Fund** **\$0**

This fund accounts for the sale of cemetery lots and other revenues that are collected through the College Station cemetery. The fund also accounts for expenditures on projects that take place in the cemetery. There are no expenditures anticipated in this fund in FY10.

***Internal Service Funds***

The City has established several internal service funds for areas where goods and services are provided to City departments on a cost-reimbursement basis. The Internal Service Funds include the Insurance Funds, the Equipment Replacement Fund, the Utility Customer Service Fund, and Fleet Maintenance Fund. The Communications Services division will be moved to the General Fund in FY10, and will no longer be an Internal Service Fund. Each of these funds receives revenues from City departments to which services are provided. Base budget revenues for the funds reflect the above policies. Internal Service funds have revenues transferred from departmental budgets on a monthly basis to ensure that funds are available to fund related expenses.

***Insurance Funds***

The City of College Station has four funds for insurance purposes, all of which are self-funded.

**Property Casualty Fund** **\$1,333,845**

The Property Casualty Fund ensures that the City can adequately cover potential property and liability losses. The FY10 estimated revenues for the Property Casualty fund are \$978,533. Approved expenditures total \$1,333,845.

**Employee Benefits Fund** **\$7,531,932**

The Employee Benefits Fund is self-funded and provides medical coverage to covered City employees. Estimated revenues for the employee benefits fund total \$7,171,170 for FY10, and budgeted expenditures total \$7,531,932.

**Workers Compensation Fund** **\$474,856**

The Workers Compensation Fund provides coverage against losses sustained through on the job injuries to employees. Revenues anticipated in the Workers Compensation fund are \$914,510; expenditures total \$474,856.

## Unemployment Compensation Fund

**\$33,990**

Revenues in the Unemployment Compensation Fund are estimated to be \$35,877. Expenditures in this fund are expected to be \$33,990.

## Equipment Replacement Fund

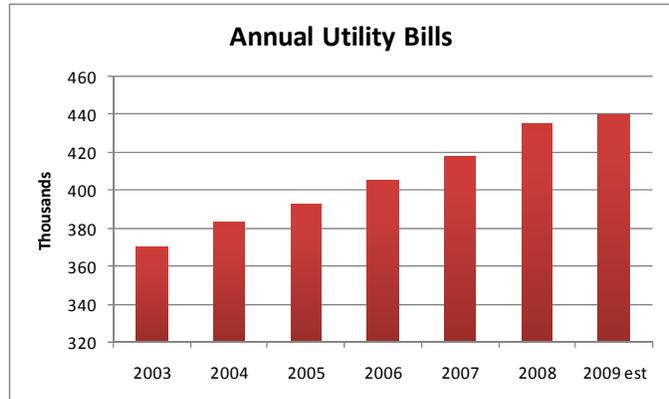
**\$3,494,524**

The City has a fund that serves to accumulate resources for the replacement of vehicles and large motorized equipment, the telephone and radio systems, to provide replacement assets for the existing major technological infrastructure, and the replacement of copiers. The anticipated revenues total \$4,076,002; expenditures total \$3,494,524.

## Utility Customer Service Fund **\$2,272,476**

The Utility Customer Service Division is the primary interface with the City's utility customers. Responsibilities include setting up customer accounts, connecting and disconnecting utility services, reading meters, billing and collecting utility customer accounts and addressing customer concerns. The division has an SLA totaling \$9,900. This SLA is for an automated notification system to notify delinquent customers prior to the disconnection date.

*The chart to the right illustrates the number of annual utility bills generated over the last several years.*



## Fleet Maintenance Fund

**\$1,545,726**

The Public Works **Fleet Services Division** manages the vehicle and equipment fleet. The division also performs preventive maintenance and vehicle repair. The City maintains a fleet of vehicles and heavy equipment to provide services to the citizens of College Station. Some of these services include Police and Fire response, Solid Waste Collection, Public Utilities, Building Inspection, and Parks operations. In FY10, revenues in the Fleet Fund are projected to be \$1,575,355. The FY10 budgeted expenditures are \$1,545,726.

## Communication Services Fund

**\$0**

The Communications Division is responsible for the implementation and maintenance of the network infrastructure, telephone, voice radio, data radio (mobile data) and paging systems and any other system requiring connectivity for communications. All of Communication's personnel, supplies, and maintenance is budgeted in the General Fund in the Information Technology department for FY10 forward. This will allow for all IT divisions to be in the General Fund and will create greater departmental management controls.

## Brazos Valley Solid Waste Management Agency (BVSWMA) Fund

**\$8,094,128**

BVSWMA was formed under a joint solid waste management agreement between the Cities of College Station and Bryan. The agency is responsible for providing solid waste disposal services within all appropriate guidelines and regulations. Revenues in the BVSWMA Fund are projected to be \$12,848,708. Approved expenditures total \$8,094,128. This includes operations and maintenance, non-departmental and appropriations for capital expenditures. Included is \$1,098,800 is included for the purchase of vehicles and equipment that are due for replacement. These include a roll-off truck; a 4 wheel drive ½ ton truck; a dozer, which is to be upgraded from a loader; and \$100,000 for a heavy equipment mechanic service truck. Also included in the BVSWMA approved budget are SLAs totaling \$260,800. The first SLA, in the amount of \$188,800, is to fund the costs associated with the transition of landfill operations from the Rock Prairie Road Landfill to the Twin Oaks Landfill in Grimes County. These costs include seven additional roll-off containers, two storage/work buildings, furniture and equipment, an additional Paradigm scale software license and procurement of general moving and heavy equipment specialty hauling. The second approved SLA is for the purchase of a diesel powered portable light tower. This light

tower will assist in providing employee and customer safety during limited visibility operations. This SLA is for \$12,000. The final SLA is for a GPS Peer to Peer CAES Upgrade and is in the amount of \$60,000.

## **Capital Project Funds**

**\$53,210,063**

The City has a number of capital project funds. General obligation bonds form the basic resource for general government projects such as streets, parks, traffic, public facilities and other such needs. However, the City has several other resources that may be used to supplement those resources and help to hold down the ad valorem taxes necessary to pay for general obligation bonds.

In addition to the general government projects, the City has bond funds for each of the utilities operated by the City. For FY10, operating funds from both the Water and Wastewater Funds in the amount of \$9,700,000 are projected to be used to fund capital projects in lieu of the issuance of additional debt.

Other resources to fund capital projects include the Wolf Pen Creek Tax Increment Financing District, the Drainage Utility and Parkland Dedication Funds. Each provides resources that will be used to complete a number of projects over the next five years.

## **General Government Capital Projects**

The following is a brief summary of some of the key general government projects included for FY10. More details of these projects can be found in the capital project summaries preceding each capital projects section in the budget document.

### **Street Capital Projects**

#### **Street Rehabilitation Projects**

In FY10, funds in the amount of \$1,684,013 are included for the Tauber and Stasney street rehabilitation project. These streets are located in the Northgate area. The project includes the rehabilitation of Tauber Street and Stasney Street from University Drive to Cherry Street as well as the design and construction of new sidewalks on College Main. The project also includes the water and wastewater line rehabilitation. Funds in the amount of \$417,225 are also projected in FY10 for other rehabilitation projects that may arise in the Northgate area. These funds reflect the balance of the Church Avenue rehabilitation project, which came in under budget. The construction funds for these Northgate area rehabilitation projects were authorized as part of the 2003 GO bond election.

#### **Street Extension Projects**

\$12,793,835 is the estimated expenditure included in the FY10 Approved Budget for various street extension and widening projects. Funds in the amount of \$1,700,000 are included for the extension of Holleman Drive. This project calls for Holleman Drive to be extended from Jones Butler Road to FM 2818. An estimated \$807,061 is included for extension of Discovery Drive. \$1,704,313 is projected for the extension of Victoria Avenue. Victoria Avenue will be extended from Southern Plantation Drive to connect with William D. Fitch Parkway (SH 40), aligning with the existing Victoria Avenue on the south side of William D. Fitch Parkway (SH 40). The roadway will be a major collector consisting of two travel lanes and a center turn lane with bike lanes, sidewalks, landscaping and storm drainage. An estimated \$360,865 is projected for the extension of Penberthy Boulevard. The project extends Penberthy Boulevard from the Luther Street / Jones Butler intersection across A&M property to the George Bush Drive / Penberthy Boulevard intersection. The project includes an equestrian crossing to accommodate University operations and a traffic signal will be installed at the George Bush Drive and Penberthy Boulevard intersection.

The approved budget also includes \$989,110 for the Rock Prairie Road Widening project. These funds will be used for design and right-of-way acquisition costs related to the future widening of Rock Prairie Road. Construction funds are not included in the project budget. \$115,000 is the projected FY10 expenditure for the Rock Prairie Road West right-of-way project. This project includes the purchase of additional right-of-way from State Highway 6 to Normand Drive to provide for the future widening of that section of Rock Prairie Road. In addition, \$5,707,500 is projected for the phase II of construction to Barron Road from Decatur Drive to William D. Fitch Parkway. This project will upgrade Barron Road from a two lane rural highway to a four lane road with sidewalks, raised center median, landscaping, storm sewers and street lighting. \$882,695 has been included for the completion of phase II of the widening of William D. Fitch Parkway. This project will widen William D. Fitch Parkway between Pebble

Creek Parkway and Rock Prairie Road. Finally, \$527,291 is included for other street extension projects that may arise or for projects that may go over budget. These funds came from the Dartmouth Extension project which was completed under budget.

### **Street TxDOT Projects**

\$596,399 is the estimated FY10 expenditure streetscaping along Texas Avenue. This streetscaping follows the completion of the TxDOT Texas Avenue Widening project.

### **Traffic Projects**

The FY10 Approved Budget includes an estimated \$670,272 for new traffic signal projects and traffic signal communication projects. Included is an estimated \$615,587 for new signals throughout the City. A signal warrant study was recently completed, the results of which have indicated the need for new signals at the following locations: William D. Fitch Parkway (SH40) at Barron Road, William D. Fitch Parkway (SH40) at Arrington Road, Texas Avenue at Krenok Tap Road, George Bush East at Dominik and SH30 at Copperfield. These are proposed to be the locations of the next new signals. In addition, \$54,685 is included in the budget for traffic signal communication projects. These projects support traffic signal connectivity as well as other City data and voice services.

### **Sidewalks and Trails Projects**

The City of College Station has worked over the years to ensure adequate transportation infrastructure for pedestrians and bicyclists. The City has an adopted sidewalk and bike loop plan. \$318,488 is the projected expenditure for the completion of the City's bike loop. This project will consist of signed bike routes, on-street bike lanes, and off-street bike paths to link the Texas A&M campus, City of College Station parks and local housing areas. In addition, the project will include improvements for pedestrians and bicyclists at the Longmire/FM 2818 intersection. A portion of the expenditures for the Bike Loop project will be reimbursed by TxDOT as part of an Intermodal Surface Transportation Efficiency Act (ISTEA) grant received by the City. Also included in the FY10 Approved Budget is an estimated \$249,550 for City of College Station Beautification Improvements. This project includes the addition of trees and other beautification improvements along the University Drive and Highway 6 entrance point. As new development occurs, sidewalks are an important aspect that must be considered. In FY10, \$100,000 is included for sidewalk improvements throughout the City. Finally, \$500,000 is included for the completion of the hike and bike trail as identified by the Hike and Bike Task Force.

### **Parks and Recreation Capital Projects**

In FY10, funds in the amount of \$2,285,840 are estimated for Parks and Recreation capital improvement projects. Included is \$140,840 for field redevelopment projects. A portion of the funds will be used for replacement and repairs to numerous athletic facilities throughout the City. Items include drinking fountains, shade covers, light and base replacement, as well as fence and bleacher repairs. Remaining funds will be used for turf repair on other athletic parks. The funds for these projects are collected from the fees paid by players and teams from both City leagues and outside user groups. The funds are used to pay for replacement items and facility upgrades at City athletic facilities.

Funds in the amount of \$464,000 are estimated in FY10 for the completion of Creek View neighborhood park. This park will be constructed adjacent to Creek View Elementary. \$270,000 is estimated to be issued for improvements to various neighborhood parks throughout the City. The approved improvements include improvements at Emerald Forest Park, a walking loop at Anderson Park and a running surface at Brothers Pond Park. \$815,000 is estimated for the construction of a skate park. An additional \$500,000 is included for the purchase of land for neighborhood parks. Finally, \$96,000 is included for the design of improvements at Beachy Central Park. These include a new concession complex and restroom building.

### **General Government & Capital Equipment Capital Projects**

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. The two main divisions within this category are public facilities and technology projects. In FY10, it is projected that \$6,009,409 will be spent on public facility projects. Included in this amount is \$660,000 for design and improvements of City Hall facilities. \$4,200,000 is estimated for the construction of Fire Station #6. Fire Station #6 will serve the busy University Drive corridor. Funds in the amount of \$932,000 have been included

for the expansion of the Larry J. Ringer library. It is estimated that the library will be expanded by approximately 15,000 square feet with an additional 16,000 square feet of parking. \$20,000 is included for the purchase of library books. The funds for the purchase of these books come from donations collected for this purpose. Finally, \$197,409 is included for other facility projects that may arise or for projects that may go over budget. These funds came from the Fire Station #3 relocation project which was completed under budget.

The FY10 Approved Budget also includes a projected expenditure of \$4,436,257 for technology projects. An estimated expenditure of \$3,900,000 has been included for the replacement of the City's 800 MHz radio system. A portion of the budget for this project (\$2,310,000) came from the Equipment Replacement Fund where they were set aside for this purpose. The remainder will come from CO's. The City, along with a number of local entities, was awarded a federal grant that will help fund a County-wide radio system. The funds received for this project will be used toward the City's portion of the system. \$110,000 is projected for the Wireless Infrastructure project which will provide funds for the installation of equipment that will allow wireless access by City employees at various locations throughout the City. \$150,000 is projected for Server Consolidation. This project provides additional hardware to accommodate the increasing demands for additional electronic storage and the software to better manage the data. The hardware upgrades will permit a doubling of the current storage allotted to each employee. \$221,000 is projected for a Fiber Optic Infrastructure project. This project will support the installation of fiber optic cable to continue expansion of the city's network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network. A projected \$55,000 is included for the CAD hardware operating system upgrade project. The current CAD operating system was installed in 2003. This project will change the server hardware, and replace the operating system used from AIX (UNIX) to a Windows based system. This change will enable greater support, less expensive hardware, and greater flexibility. Finally, \$257 is projected for miscellaneous IT projects. These funds reflect remaining balances of closed projects for which debt was issued.

### **Drainage Capital Projects**

Drainage capital projects are funded by revenue generated through a drainage utility fee that is collected from residential and commercial utility users. The FY10 drainage capital projects budget includes a projected expenditure of \$1,762,099 for capital improvements. Significant projects include a projected \$1,048,200 for Bee Creek IV and V. This project is for storm drainage improvements to the flow capacity of Bee Creek Tributary "A." These improvements include bank stabilization from Brothers Boulevard to Longmire Drive. \$463,899 is projected for Greenways land acquisition throughout the City. The City's Greenways Master Plan calls for future trail development in urban and suburban greenways. \$200,000 is included for Minor Drainage Improvement projects. These funds are used for minor unscheduled drainage projects that arise throughout the fiscal year. \$50,000 is included for Stormwater Mapping projects. These funds will be used for mapping of the City's stormwater infrastructure.

### **Convention Center Capital Projects**

The Convention Center Fund accounts for the receipt and expenditure of funds received by the City for the operation and maintenance of a convention center. In FY10, there is budgeted expenditure of \$750,000 in the Convention Center Fund. \$376,385 is budgeted for convention center project expenditures. \$100,000 of which is for the completion of a study that will provide recommendations as to the feasibility of a new convention center. In addition, funds in the amount of \$276,385 have been included for future design costs. \$223,615 is included for the debt service payment that will cover the debt that has been issued to date toward the land and design of the convention center. These funds will be transferred to the debt service fund out of which the debt service payment will be made. In addition, funds in the amount of \$150,000 have been estimated for maintenance costs related to the Chimney Hill property on which the convention center will be built. These expenses will be offset by lease revenue received from existing tenants.

### **Utility Capital Projects**

The following is a brief summary of some of the utility capital projects projected for FY10. These capital projects are funded either through existing revenues from these funds or through the issuance of utility revenue bonds.

## **Electric Capital Projects**

\$8,932,210 is the approved appropriation for electric capital projects in FY10. As the electric capital projects are considered competitive matter under Texas Senate Bill No. 7, details of these projects cannot be outlined in this summary, but have been provided to the City Council.

## **Water Capital Projects**

In FY10, \$12,948,894 is the approved new appropriation for water capital projects. Water production projects include an estimated FY10 expenditure of \$13,285,000. This includes \$4,500,000 for construction of phase I of the Parallel Wellfield Collection Line. This water line will run parallel to the existing water line which is currently operating at maximum capacity. The parallel line will increase system capacity. \$1,000,000 is included for the purchase of land for future well sites. As capacity needs grow, the City is preparing for the construction of new wells. A component of this is the land acquisition for new future wells. Also included in the FY10 Approved Budget are funds in the amount of \$4,875,000 for the construction of Well #8 and funds in the amount of \$2,000,000 for construction of the Well #8 Collection Line. The additional capacity is required to meet Texas Commission on Environmental Quality (TCEQ) regulations for pumping capacity to match the projected population.

\$400,000 is included for the design of the high service water pump improvements. This project will replace the existing high service pumps #3 and #4 with higher capacity fixed speed pumps. This project is in response to analysis of the water system capacities in relation to TCEQ requirements. An additional \$400,000 is included for the removal, inspection, and rehabilitation of the pumps and motors for two Simsboro water wells. The pumps in these two wells have reached their expected service life and need to be inspected and rehabilitated. \$110,000 is projected for the completion of the Supervisory Control and Data Acquisition (SCADA) system replacement. SCADA is a system that allows for computerized control over plant operations and remote facilities. This project will replace the control equipment that has exceeded its useful life.

Funds in the amount of \$5,134,824 are projected to be expended on Distribution projects in FY10. This includes \$100,000 of general oversize participation (OP) funds. These funds are used to help meet future capacity needs by oversizing water lines above the minimum size required to serve a development. \$2,650,000 is included in the FY10 budget for construction on the Reclaimed Water project. This is a multi-phase project to deliver irrigation water to major users in College Station. Phase I includes delivery of reclaimed water to Veterans Park. \$865,759 is the projected FY10 expenditure for the Wellborn Widening project. This project was for the relocation of water lines outside of future pavement areas in conjunction with Wellborn Widening. A final phase is expected to be completed in FY10. A portion of the expenditures for this project will be reimbursed by TxDOT. It is estimated that \$2,930,408 will be received over the next two fiscal years. 80% estimated to be received in FY10 and the balance in FY11 following the completion of the project. \$127,007 is included for the design of the Barron Road water line extension. This project is for the installation of water lines along Barron Road. Construction is estimated for FY11. A projected expenditure of \$366,000 is included for land acquisition related to the construction of water lines in annexed areas along Raymond Stotzer West. This project will provide water to areas along Raymond Stotzer West. \$150,000 is included for the relocation and improvements to water lines along Barron Road from Decatur Drive to William D. Fitch Parkway. In addition, \$217,500 is included for water line improvements along Victoria Avenue. These last two projects will be completed in conjunction with the corresponding street extension projects. \$25,000 is included for the land acquisition related to the project that will provide a connection of the 24" water line at Graham Road to the 24" water line at Barron Road. This is needed for the proper operation of the distribution system. An estimated \$299,500 is included for land acquisition related to the relocation of the water line for TxDOT's future widening of University Drive East. Water lines will need to be relocated into an easement outside of the right-of-way. A portion of the funds expended on this project will be eligible for reimbursement from TxDOT. Finally, \$334,058 is included for the William D. Fitch Parkway East project. This project is for the installation of a water line to serve the annexed area along William D. Fitch Parkway. Construction is estimated to be completed in FY10.

Rehabilitation projects included in the FY10 Approved Budget include \$120,000 for the adjustments to water lines that will occur as part of the Bee Creek IV and V drainage project which will provide storm drainage improvements to the flow capacity of Bee Creek Tributary "A." An estimate of \$77,688 is included for the replacement of water lines along Tauber Street and Stasney Street. This project is being completed in connection with the Streets rehabilitation project. The existing infrastructure is being replaced and capacity should increase as a result. \$1,436,866 is projected for the South Knoll/The Glade project. This project is for the replacement of water lines in

the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 water study as in need of replacement. In addition, \$1,267,823 has been estimated for the Southwood 5-7 project. This project is for the replacement of water lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood.

Contingency in the amount of \$150,000 has been included in the FY10 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns. Finally, \$360,000 has been included for the meter replacement program that was implemented in FY08. This program is for the replacement of water meters on a routine basis to ensure efficient water readings.

The FY10 Approved Budget includes an estimated \$7,000,000 in current revenues that will be transferred from operations to fund water capital projects. Additionally, a debt issue of \$12,025,000 is projected in FY10 for water capital projects.

### **Wastewater Capital Projects**

The FY10 Approved Budget includes \$4,877,393 in new appropriations for numerous wastewater capital projects. Collection projects include \$100,000 for oversize participation and planning. These funds are available to meet future anticipated capacity in the construction of wastewater lines above the minimum size needed to serve the development. \$557,000 is the estimated expenditure for land acquisition related to the construction of wastewater lines in annexed areas along Raymond Stotzer West. Due to annexation, development and expected future development, wastewater services are necessary. \$300,000 is the projected expenditure for the Koppe Bridge Lift Station project. This project is for the construction of a force main sewer line from the existing Koppe Bridge Lift Station to Creek Meadow Lift Station. This project will allow for the Meadow Creek Package Plant to be taken off line. \$307,790 is estimated for the Westminster sewer line construction. This project is being completed in conjunction with TxDOT's widening of Wellborn Road from FM 2818 to Barron and the line will serve properties along Wellborn Road and Barron Road. An expenditure of \$475,000 is estimated for the Nantucket Gravity Sewer project. This project will include the installation of a gravity sewer line. \$300,000 is projected for engineering associated with the Lick Creek Parallel Trunk Line – Phase I. This project involves the replacement of a trunk line in Lick Creek Park. This trunk line serves areas south of Barron Road. \$23,381 is included for wastewater line improvements along Victoria Avenue. In addition, \$100,000 is included for the relocation and improvements to wastewater lines along Barron Road from Decatur Drive to William D. Fitch Parkway. These last two projects will be completed in conjunction with the corresponding street extension projects.

An estimated \$291,094 is included for the Emerald Parkway/Bent Oak project. This project will provide for new alignment of approximately 1,000 feet of 24 inch wastewater collection line will be installed to provide better flow hydraulics and will have sealed and bolted manholes. \$300,000 is projected for the adjustments to wastewater lines that will occur as part of the Bee Creek IV and V drainage project which will provide storm drainage improvements to the flow capacity of Bee Creek Tributary "A." An estimate of \$261,820 is included for replacement of wastewater lines along Tauber Street and Stasney Street. This project is being completed in connection with the Streets rehabilitation project. Funds totaling \$1,361,513 are projected for the South Knoll/The Glade project. This project is for the replacement of wastewater lines in the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 wastewater study as in need of replacement. Finally, \$1,537,094 has been included for the Southwood 5-7 project. This project is for the replacement of wastewater lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood.

Funds in the amount of \$4,041,476 have been projected for Treatment and Disposal projects. \$500,000 is included for headworks improvements at the Carters Creek Wastewater Treatment Plant (CCWWTP). These improvements include the replacement of the motorized bar screens, replacement of the grit bridges, overhaul of the shaftless screw conveyor and the installation of mixers in the wells at the end of the grit bridges. In addition, \$310,000 is projected for the construction of catwalks around the Lick Creek clarifiers. The catwalks will provide safe access for the operators to operate and maintain the clarifiers. An estimated \$363,280 is included for centrifuge improvements at the Lick Creek Wastewater Treatment Plant (LCWWTP). Improvements include installing a larger sludge discharge hopper, a sludge conveyor and a work platform around the centrifuge. \$400,000 is included for completion of the Lick Creek Holding Tank Improvements. This project will ultimately expand the size of the waste sludge holding tank at the Lick Creek Wastewater Treatment Plant. An additional \$600,000 is estimated for ATAD improvements at the CCWWTP. This includes replacing the ATAD motor operated valves. \$200,000 is projected for Lick Creek

Return Activated Sludge Improvements. This project is for the hiring of an engineer to modify the existing pumps, flow measurement and sludge waste set up and for the implementation of necessary modifications.

Funds in the amount of \$155,196 are estimated for the SCADA replacement project. This project will replace the control equipment that has exceeded its useful life. \$890,000 is the projected expenditure for the Carters Creek Lab and SCADA Building project. The existing building no longer meets laboratory standards. The funds estimated in FY10 will be for the construction of the new building. In addition, \$123,000 is estimated for Process Control Improvements at LCWWTP. This project will be for the purchase and installation of improved process control instrumentation at the Plant. An additional \$80,000 has been included in FY10 for the installation of SCADA at the new lift stations. This will allow for monitoring and alarming of the new lift stations. Also included is \$300,000 for remote plant security. This project will address the physical access and monitoring of these plants. \$120,000 has been included for the Carters Creek Fiber Optic Ring. This project will implement a redundant Fiber Ring to Carters Creek Wastewater Treatment Plant. This will eliminate the spur and provide two paths of data into the Plant and will also eliminate extended outages of data loss from the LCWWTP.

Finally, contingency in the amount of \$150,000 has been included in the FY10 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns.

A total of \$2,700,000 in current revenues from operations is estimated to be used to fund wastewater capital projects. Additionally, a debt issue of \$7,600,000 is projected in FY10 for wastewater capital projects.

### **Special Revenue Capital Projects**

The following is a brief summary of some of the key special revenue projects scheduled for FY10.

#### **Parkland Dedication Capital Projects**

The Parkland Dedication Funds account for the receipt and expenditure of funds received by the City from residential land developers who dedicate land, or money in lieu of land, for use in the development of neighborhood parks in residential areas. The projects in the Parkland Dedication Capital Improvement Projects Funds are funded using the dedicated parkland funds.

Parkland dedication funds must be used for the development of parks within the zone to which the funds are dedicated. In FY10, appropriations in the amount of \$861,138 are included in the budget. Total expenditures are estimated at \$1,060,918 for projects that are anticipated to be completed in the various park zones. Funds in the amount of \$12,500 are included for improvements at Parkway Park. \$167,780 is projected in Zone 6 for the development of Southwest Park. This park will have amenities found in typical neighborhood parks such as a playground, walks and picnic tables. \$53,000 is the estimated FY10 expenditure for phase III of John Crompton Park and \$63,000 is projected for improvements at Emerald Forest Park. Additional funds are projected in a number of Park zones but have not yet been obligated to specific projects. These funds will be obligated to specific projects within these zones throughout the fiscal year as the projects arise. Funds not used in the fiscal year will carry over to future fiscal years.

#### **Additional O&M Costs**

The FY10 Approved Budget includes a number of capital projects that have been recently completed and have added operations and maintenance (O&M) expense. In particular, the City's general fund has been and will continue to be impacted by capital projects as they come online. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

Due to the limited availability of funds for FY10, increases in budgets for O&M related to capital projects were minimal. Instead, departments were asked to evaluate current operations and make adjustments that would allow service levels to be met without a corresponding increase in budget.

More detailed sheets that reflect the estimated O&M costs associated with the capital projects have been included following each of the CIP sections in this budget document. It is anticipated that the availability of funding for O&M costs will be limited in upcoming years. Therefore, departments will continue to evaluate current operations before increases in budget will be approved. Recommendations may also be made to delay projects for which O&M funding does not exist.

### ***Conclusion***

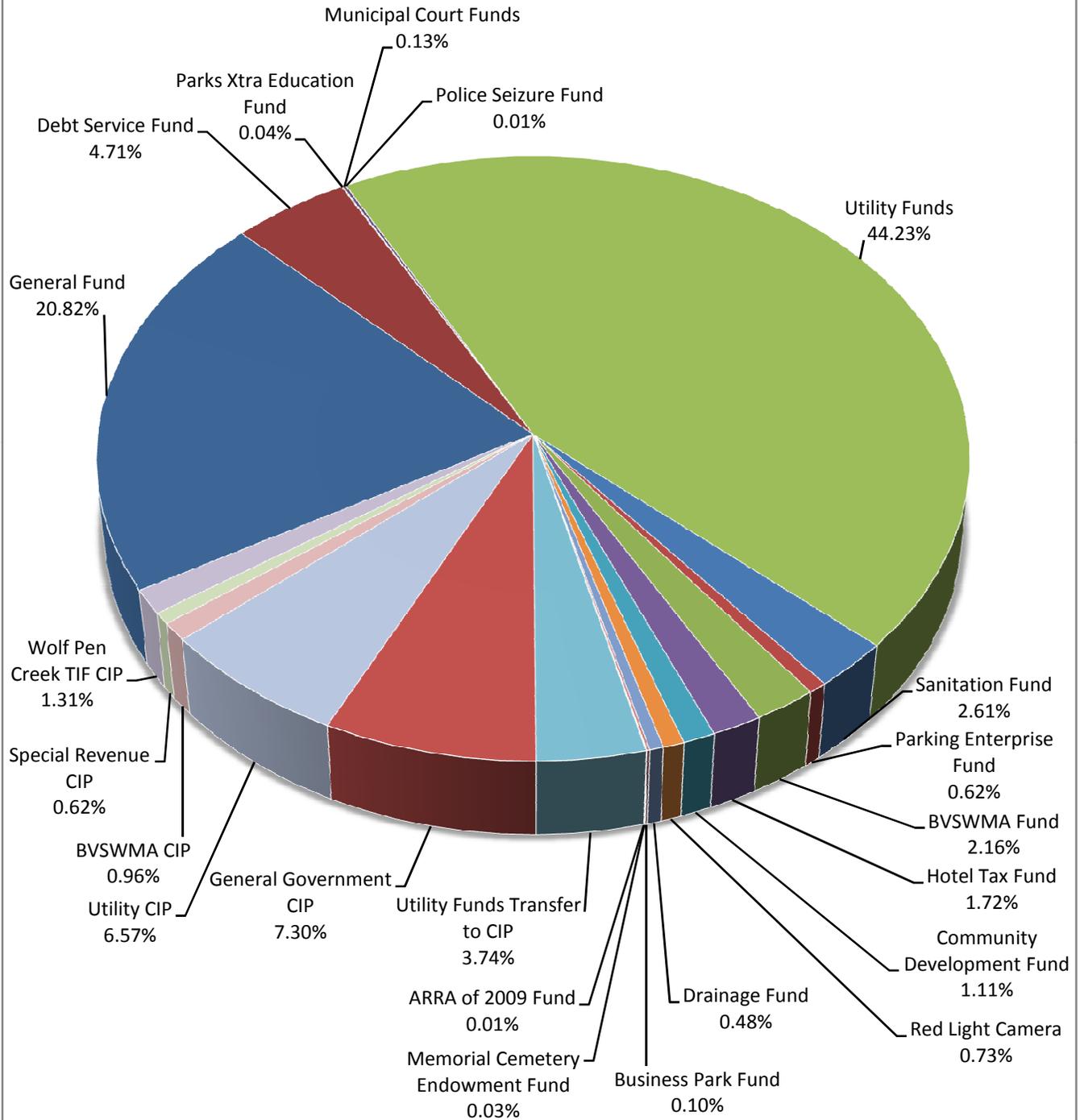
The previous discussion provided an overview of the approved FY10 budget and key changes from the FY09 budget. The following sections of the budget document provide additional discussion of the approved budget by fund.

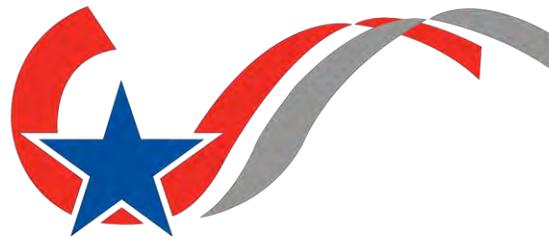
**City of College Station  
Fiscal Year Comparison Summary**

<b>Fiscal Year 2009-2010 Approved Budget</b>	<b>FY10 Approved Total Funds Available</b>	<b>FY10 Approved Total Appropriation of Funds</b>	<b>Transfers in</b>	<b>Net Operating and Capital Budget</b>	<b>% Change from Prior Fiscal Year</b>
General Fund	\$ 62,130,126	\$ 60,355,104	\$ (6,332,066)	\$ 54,023,038	0.00%
Debt Service Fund	16,831,470	12,222,459	-	12,222,459	1.43%
Economic Development Fund	1,505,276	967,000	(967,000)	-	N/A
Parks Xtra Education Fund	96,541	112,507	-	112,507	5.39%
Municipal Court Funds	1,052,285	336,160	-	336,160	14.87%
Police Seizure Fund	38,281	20,796	-	20,796	1.44%
Utility Funds	130,686,900	114,778,903	-	114,778,903	7.30%
Sanitation Fund	8,533,878	6,776,443	-	6,776,443	-2.76%
Parking Enterprise Fund	2,308,312	1,618,638	-	1,618,638	91.26%
BVSWMA Fund	10,910,381	5,598,996	-	5,598,996	-44.40%
Hotel Tax Fund	5,777,820	4,456,982	-	4,456,982	99.88%
Community Development Fund	3,220,747	2,873,865	-	2,873,865	-28.59%
Red Light Camera	2,139,315	1,889,328	-	1,889,328	77.05%
Insurance Funds	16,580,531	9,374,623	(9,374,623)	-	N/A
Utility Customer Service Fund	2,356,808	2,272,476	(2,272,476)	-	N/A
Internal Services Funds	10,663,241	5,040,250	(5,040,250)	-	N/A
Drainage Fund	3,576,195	1,233,654	-	1,233,654	-16.66%
Business Park Fund	631,640	250,000	-	250,000	0.00%
Cemetery Perpetual Care Fund	1,699,199	-	-	-	N/A
Memorial Cemetery Endowment Fund	395,500	75,000	-	75,000	0.00%
Memorial Cemetery Fund	857,557	-	-	-	-100.00%
ARRA of 2009 Fund	22,436	22,436	-	22,436	N/A
<b>Subtotal of Operations &amp; Maintenance</b>	<b>\$ 282,014,439</b>	<b>\$ 230,275,620</b>	<b>\$ (23,986,415)</b>	<b>\$ 206,289,205</b>	<b>2.51%</b>
Utility Funds Transfer to CIP	9,700,000	9,700,000	-	9,700,000	31.97%
Community Development Transfer to CIP	-	-	-	-	N/A
Hotel Tax Fund Transfer to CIP	-	-	-	-	-100.00%
<b>Capital Transfers to CIP</b>	<b>\$ 9,700,000</b>	<b>\$ 9,700,000</b>	<b>\$ -</b>	<b>\$ 9,700,000</b>	<b>-32.40%</b>
General Government Capital Imp. Proj.	\$ 36,421,145	\$ 18,945,296	\$ -	\$ 18,945,296	507.09%
Utility Capital Improvement Projects	42,806,832	26,758,497	(9,700,000)	17,058,497	-18.71%
BVSWMA Capital Improvement Projects	8,495,840	2,495,132	-	2,495,132	-65.41%
Special Revenue Capital Imp. Proj.	5,780,725	1,611,138	-	1,611,138	49.79%
Wolf Pen Creek TIF Capital Imp. Proj.	3,702,836	3,400,000	-	3,400,000	184.25%
<b>Subtotal of Capital Expenditures</b>	<b>\$ 97,207,378</b>	<b>\$ 53,210,063</b>	<b>\$ (9,700,000)</b>	<b>\$ 43,510,063</b>	<b>29.54%</b>
<b>Totals</b>	<b>\$ 388,921,817</b>	<b>\$ 293,185,683</b>	<b>\$ (33,686,415)</b>	<b>\$ 259,499,268</b>	<b>4.15%</b>

<b>Fiscal Year 2008-2009 Approved Budget</b>	<b>FY09 Approved Total Funds Available</b>	<b>FY09 Approved Total Appropriation of Funds</b>	<b>Transfers in</b>	<b>Net Operating and Capital Budget</b>	<b>% Change from Prior Fiscal Year</b>
General Fund	\$ 62,256,185	\$ 60,803,746	\$ (6,778,906)	\$ 54,024,840	6.65%
Debt Service Fund	18,694,506	14,464,475	(2,414,345)	12,050,130	9.38%
Economic Development Fund	1,845,060	842,127	(842,127)	-	N/A
Parks Xtra Education Fund	118,731	106,755	-	106,755	6.50%
Municipal Court Funds	1,123,434	292,641	-	292,641	17.08%
Police Seizure Fund	52,722	20,501	-	20,501	2.51%
Utility Funds	126,486,125	106,972,072	-	106,972,072	12.66%
Sanitation Fund	8,123,487	6,968,495	-	6,968,495	7.77%
Parking Enterprise Fund	1,757,063	846,312	-	846,312	16.88%
BVSWMA Fund	20,195,573	10,069,570	-	10,069,570	144.41%
Hotel Tax Fund	3,359,008	2,229,826	-	2,229,826	-58.93%
Community Development Fund	6,609,750	4,024,517	-	4,024,517	4.56%
Red Light Camera	1,298,260	1,067,090	-	1,067,090	376.91%
Insurance Funds	15,291,856	8,147,572	(8,147,572)	-	N/A
Utility Customer Service Fund	2,374,622	2,240,294	(2,240,294)	-	N/A
Internal Services Funds	10,153,393	5,963,859	(5,963,859)	-	N/A
Drainage Fund	3,537,530	1,480,284	-	1,480,284	71.24%
Business Park Fund	933,628	250,000	-	250,000	-50.00%
Cemetery Perpetual Care Fund	1,650,150	-	-	-	N/A
Memorial Cemetery Endowment Fund	973,284	75,000	-	75,000	N/A
Memorial Cemetery Fund	1,173,740	750,526	-	750,526	130.58%
<b>Subtotal of Operations &amp; Maintenance</b>	<b>\$ 288,008,107</b>	<b>\$ 227,615,662</b>	<b>\$ (26,387,103)</b>	<b>\$ 201,228,559</b>	<b>11.46%</b>
Utility Funds Transfer to CIP	7,350,000	7,350,000	-	7,350,000	75.00%
Community Development Transfer to CIP	-	-	-	-	NA
Hotel Tax Fund Transfer to CIP	7,000,000	7,000,000	-	7,000,000	NA
<b>Capital Transfers to CIP</b>	<b>\$ 14,350,000</b>	<b>\$ 14,350,000</b>	<b>\$ -</b>	<b>\$ 14,350,000</b>	<b>239.24%</b>
General Government Capital Imp. Proj.	\$ 31,579,745	\$ 3,120,689	\$ -	\$ 3,120,689	-74.76%
Utility Capital Improvement Projects	38,476,455	28,334,193	(7,350,000)	20,984,193	-14.07%
BVSWMA Capital Improvement Projects	7,212,448	7,212,448	-	7,212,448	154.11%
Special Revenue Capital Imp. Proj.	9,049,542	8,075,628	(7,000,000)	1,075,628	51.29%
Wolf Pen Creek TIF Capital Imp. Proj.	2,559,826	1,196,115	-	1,196,115	-0.29%
<b>Subtotal of Capital Expenditures</b>	<b>\$ 88,878,016</b>	<b>\$ 47,939,073</b>	<b>\$ (14,350,000)</b>	<b>\$ 33,589,073</b>	<b>-19.12%</b>
<b>Totals</b>	<b>\$ 391,236,123</b>	<b>\$ 289,904,735</b>	<b>\$ (40,737,103)</b>	<b>\$ 249,167,632</b>	<b>10.11%</b>

## City of College Station Net Budget - \$259,499,268





CITY OF COLLEGE STATION  
*Home of Texas A&M University®*

**2009-2010 Approved Annual Budget**  
**Combined Summary of Revenues & Expenditures**  
**With Comparisons to 2008-09 Budget**

	Governmental Funds			Enterprise Funds				Special Revenue Funds					
	General Fund	Debt Service	(1) Other	(2) Utilities	Sanitation	Parking Enterprise	BVSWMA	Hotel Tax	Community Development	ARRA of 2009	Red Light Camera	(3) Court Funds	Police Seizure
<b>BEGINNING BALANCE</b>	\$ 7,983,406	\$ 4,062,470	\$ 2,570,726	\$ 21,497,332	\$ 1,351,719	\$ 1,109,627	\$ 6,557,513	\$ 1,982,820	\$ 1,374,317	\$ -	\$ 117,776	\$ 772,781	\$ 27,943
<b>REVENUES:</b>													
Ad Valorem Tax	11,261,094	12,284,028	-	-	-	-	-	-	-	-	-	-	-
Sales Tax	19,624,512	-	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	2,676,000	-	-	-	-	-	-	3,767,000	-	-	-	-	-
Licenses & Permits	1,017,900	-	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental	202,305	-	-	-	-	-	-	-	1,846,430	22,436	-	-	-
Charges for Services	3,069,844	-	94,759	116,098,454	7,166,437	1,175,341	6,598,000	-	-	-	-	-	-
Fines, Forfeits & Penalties	3,233,872	-	7,000	-	-	9,000	-	-	-	-	2,020,950	230,000	10,000
Investment Earnings	275,000	170,000	52,046	568,777	9,678	10,100	120,000	26,000	-	-	589	7,500	339
Other	525,600	-	750,843	2,222,337	6,044	4,244	130,000	2,000	-	-	-	-	-
Return on Investment	12,254,762	-	-	-	-	-	-	-	-	-	-	-	-
Transfers In	-	223,615	3,310,000	-	-	-	6,000,708	-	-	-	-	-	-
Long Term Debt Issuance	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 54,140,889</b>	<b>\$ 12,677,643</b>	<b>\$ 4,214,648</b>	<b>\$ 118,889,568</b>	<b>\$ 7,182,159</b>	<b>\$ 1,198,685</b>	<b>\$ 12,848,708</b>	<b>\$ 3,795,000</b>	<b>\$ 1,846,430</b>	<b>\$ 22,436</b>	<b>\$ 2,021,539</b>	<b>\$ 237,500</b>	<b>\$ 10,339</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>62,124,295</b>	<b>16,740,113</b>	<b>6,785,374</b>	<b>140,386,900</b>	<b>8,533,878</b>	<b>2,308,312</b>	<b>19,406,221</b>	<b>5,777,820</b>	<b>3,220,747</b>	<b>22,436</b>	<b>2,139,315</b>	<b>1,010,281</b>	<b>38,282</b>
<b>EXPENDITURES:</b>													
General Government	4,206,026	-	-	-	-	-	-	-	-	-	-	-	-
Fiscal Services	3,206,341	-	-	-	-	-	-	-	-	-	-	-	-
Police	14,215,466	-	-	-	-	-	-	-	-	-	-	-	-
Fire	11,462,357	-	-	-	-	-	-	-	-	-	-	-	-
Planning & Development Services	2,698,317	-	-	-	-	-	-	-	-	-	-	-	-
Public Works	7,462,930	-	-	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	9,069,889	-	-	-	-	-	-	-	-	-	-	-	-
Information Services	4,117,715	-	-	-	-	-	-	-	-	-	-	-	-
Library	1,080,589	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	84,726,583	-	-	-	-	-	-	-	-	-
CIP Department	892,932	-	-	-	-	-	-	-	-	-	-	-	-
Projects/Direct Capital	-	-	-	758,660	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	5,403,519	-	-	-	-	-	-	-	-
Parking Enterprise	-	-	-	-	-	973,188	-	-	-	-	-	-	-
BVSWMA	-	-	-	-	-	-	4,164,863	-	-	-	-	-	-
Community Development	-	-	-	-	-	-	-	2,605,236	-	-	-	-	-
Outside Agency Funding	427,383	-	-	-	60,240	-	-	1,456,000	169,413	-	-	-	-
Debt Service	-	12,202,459	-	13,113,017	-	541,070	-	-	-	-	-	-	-
Return on Investment	-	-	-	11,538,118	716,644	-	-	-	-	-	-	-	-
Contingency	523,159	-	372	389,685	48,115	1,313	156,509	50,000	-	-	2,022	900	-
Internal Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Self-Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other/Other Transfers	339,204	20,000	1,063,474	1,886,195	164,656	-	1,007,786	2,700,000	-	22,436	1,847,099	325,575	20,000
General & Administrative Transfers	(5,679,270)	-	25,346	2,366,645	383,269	103,067	269,838	250,982	99,216	-	40,207	-	796
CIP Expenditures Less G&A Xfers*	-	-	750,000	-	-	-	2,495,132	-	-	-	-	-	-
Transfers to CIP Funds	-	-	-	9,700,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 54,023,038</b>	<b>\$ 12,222,459</b>	<b>\$ 1,839,192</b>	<b>\$ 124,478,903</b>	<b>\$ 6,776,443</b>	<b>\$ 1,618,638</b>	<b>\$ 8,094,128</b>	<b>\$ 4,456,982</b>	<b>\$ 2,873,865</b>	<b>\$ 22,436</b>	<b>\$ 1,889,328</b>	<b>\$ 326,475</b>	<b>\$ 20,796</b>
Change in Fund Balance	117,851	455,184	2,375,456	(5,589,335)	405,716	(419,953)	4,754,580	(661,982)	(1,027,435)	-	132,211	(88,975)	(10,457)
<b>ENDING FUND BALANCE</b>	<b>\$ 8,101,257</b>	<b>\$ 4,517,654</b>	<b>\$ 4,946,182</b>	<b>\$ 15,907,997</b>	<b>\$ 1,757,435</b>	<b>\$ 689,674</b>	<b>\$ 11,312,093</b>	<b>\$ 1,320,838</b>	<b>\$ 346,882</b>	<b>\$ -</b>	<b>\$ 249,987</b>	<b>\$ 683,806</b>	<b>\$ 17,486</b>

- (1) Other Governmental Funds comprised of the Economic Development, Parks Xtra Education, Memorial Cemetery, Convention Center, Efficiency Time Payment Funds
- (2) Utilities comprised of the Electric, Water and Wastewater Funds
- (3) Court Funds comprised of Court Technology, Court Security and Juvenile Case Manager Funds
- (4) Governmental Funds comprised of Streets, Parks, Facilities & Technology, Business Park, and Drainage Funds
- (5) Internal Services Funds comprised of Fleet Maintenance, Utility Customer Service, and Equipment Replacement
- (6) Self-Insurance Funds comprised of Workers Compensation, Employee Benefits, Property Casualty and Unemployment Funds

\*Total CIP expenditures reflected does not include General and Administrative transfers. General and Administrative transfers are reflected on a separate line.

								Budget Year			Current Year		Prior Year
		Permanent		Capital Projects Funds		Internal Services Funds		Total	Less Transfers	Net Total	Adopted	Amended	Actual
Parkland Dedication	Wolf Pen Creek TIF	Cemetery Perpetual	Mem Cemetery Endowment	(4) Governmental Funds	(2) Utility Funds	(5) Internal Services	(6) Self Insurance	All Funds	All Funds	2009-2010	2008-2009	2008-2009	2007-2008
\$ 1,188,689	\$ 2,500,412	\$ 1,657,199	\$ 222,899	\$ 21,655,580	\$ 2,416,506	\$ 5,161,023	\$ 7,480,441	\$ 91,691,179	\$ (12,641,464)	\$ 79,049,715	\$ 98,125,698	\$ 98,125,698	\$ 132,737,117
-	1,182,424	-	-	-	-	-	-	24,727,546	-	24,727,546	23,105,808	23,105,808	20,670,112
-	-	-	-	-	-	-	-	19,624,512	-	19,624,512	20,558,859	20,558,859	19,824,512
-	-	-	-	-	-	-	-	6,443,000	-	6,443,000	5,989,800	5,989,800	6,095,358
-	-	-	-	-	-	-	-	1,017,900	-	1,017,900	1,113,500	1,113,500	1,154,903
-	-	-	-	-	2,344,326	-	-	4,415,497	-	4,415,497	5,089,095	5,281,907	1,948,416
-	-	-	-	1,948,900	-	220,198	-	136,371,933	-	136,371,933	126,915,128	126,915,128	118,008,431
-	-	-	-	-	-	7,687	-	5,518,509	-	5,518,509	4,930,480	4,930,480	4,093,557
8,000	20,000	17,000	2,700	159,000	46,000	99,405	105,104	1,697,238	-	1,697,238	3,480,087	3,480,087	5,050,268
300,000	-	25,000	169,901	-	-	-	1,564,718	5,700,687	-	5,700,687	10,103,334	10,244,975	9,336,817
-	-	-	-	-	-	-	-	12,254,762	-	12,254,762	10,966,801	10,966,801	10,353,489
-	-	-	-	-	9,700,000	7,633,880	7,430,268	34,298,471	(34,298,471)	-	-	-	-
-	-	-	-	16,865,500	28,300,000	-	-	45,165,500	-	45,165,500	28,360,000	40,683,000	35,770,000
\$ 308,000	\$ 1,202,424	\$ 42,000	\$ 172,601	\$ 18,973,400	\$ 40,390,326	\$ 7,961,170	\$ 9,100,090	\$ 297,235,555	\$ (34,298,471)	\$ 262,937,084	\$ 240,612,892	\$ 253,270,345	\$ 232,305,863
1,496,689	3,702,836	1,699,199	395,500	40,628,980	42,806,832	13,122,193	16,580,531	388,926,734	(46,939,935)	341,986,799	338,738,590	351,396,043	365,042,980
-	-	-	-	-	-	-	-	4,206,026	-	4,206,026	4,347,691	4,464,685	4,431,062
-	-	-	-	-	-	-	-	3,206,341	-	3,206,341	3,375,611	3,231,038	3,343,997
-	-	-	-	-	-	-	-	14,215,466	-	14,215,466	14,306,878	14,308,120	13,155,250
-	-	-	-	-	-	-	-	11,462,357	-	11,462,357	11,606,479	11,734,266	11,200,791
-	-	-	-	-	-	-	-	2,698,317	-	2,698,317	2,938,471	3,018,193	2,277,722
-	-	-	-	-	-	-	-	7,462,930	-	7,462,930	7,998,597	7,721,036	7,276,896
-	-	-	-	-	-	-	-	9,069,889	-	9,069,889	9,187,624	9,197,353	8,881,958
-	-	-	-	-	-	-	-	4,117,715	-	4,117,715	3,402,779	3,361,513	3,318,493
-	-	-	-	-	-	-	-	1,080,589	-	1,080,589	1,130,871	1,150,599	993,102
-	-	-	-	-	-	-	-	84,726,583	-	84,726,583	79,041,065	79,225,849	73,775,665
-	-	-	-	-	-	-	-	892,932	-	892,932	883,807	876,793	838,136
-	-	-	-	-	-	-	-	758,660	-	758,660	6,161,023	6,198,406	2,467,249
-	-	-	-	-	-	-	-	5,403,519	-	5,403,519	5,841,863	5,841,863	5,509,267
-	-	-	-	-	-	-	-	973,188	-	973,188	507,342	556,190	477,854
-	-	-	-	-	-	-	-	4,164,863	-	4,164,863	4,605,503	4,617,503	4,296,706
-	-	-	-	-	-	-	-	2,605,236	-	2,605,236	3,764,295	3,764,295	1,488,794
-	-	-	-	-	-	-	-	2,113,036	-	2,113,036	2,654,790	2,754,790	2,742,101
-	-	-	-	-	-	-	-	25,856,546	-	25,856,546	24,636,603	24,636,603	23,153,229
-	-	-	-	-	-	-	-	12,254,762	-	12,254,762	10,966,801	10,966,801	10,303,435
-	-	-	-	-	-	-	-	1,172,075	-	1,172,075	787,000	624,265	-
-	-	-	-	-	-	7,312,726	-	7,312,726	(7,312,726)	-	-	-	-
-	-	-	-	-	-	-	9,334,623	9,334,623	(9,334,623)	-	-	-	-
(14,388)	-	-	75,000	(417,275)	(184,587)	-	-	8,855,175	(1,007,000)	7,848,175	3,083,465	5,656,147	3,742,543
14,388	-	-	-	1,900,929	184,587	-	40,000	-	-	-	-	-	-
861,138	3,400,000	-	-	18,945,296	26,758,497	-	-	53,210,063	(9,700,000)	43,510,063	33,589,073	46,547,324	51,900,133
-	-	-	-	-	-	-	-	9,700,000	-	9,700,000	14,350,000	14,350,000	-
\$ 861,138	\$ 3,400,000	\$ -	\$ 75,000	\$ 20,428,950	\$ 26,758,497	\$ 7,312,726	\$ 9,374,623	\$ 286,853,617	\$ (27,354,349)	\$ 259,499,268	\$ 249,167,631	\$ 264,803,632	\$ 309,350,048
(553,138)	(2,197,576)	42,000	97,601	(1,455,550)	13,631,829	648,444	(274,533)	10,381,938	(6,944,122)	3,437,816	(8,554,739)	(11,533,287)	(77,044,185)
\$ 635,551	\$ 302,836	\$ 1,699,199	\$ 320,500	\$ 20,200,030	\$ 16,048,335	\$ 5,809,467	\$ 7,205,908	\$ 102,073,117	\$ (19,585,586)	\$ 82,487,531	\$ 89,570,959	\$ 86,592,411	\$ 55,692,932

Total Revenues	\$ 217,771,584	\$ -	\$ 217,771,584
Transfers In	34,298,471	(34,298,471)	-
Long Term Debt Issuance	45,165,500	-	45,165,500
Decrease in Fund Balance	(10,381,938)	6,944,122	(3,437,816)
Total Appropriations	\$ 286,853,617	\$ (27,354,349)	\$ 259,499,268

**City of College Station**  
**All Funds Operations & Maintenance**  
**Summary**

EXPENDITURE BY FUND						
FUND	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
General Fund	\$ 55,879,297	\$ 59,333,060	\$ 59,347,032	\$ 57,295,623	\$ 58,612,562	-1.21%
Xtra Education Fund	98,801	96,474	95,217	96,474	96,474	0.00%
Court Security Fund	23,937	154,848	137,167	159,835	159,835	3.22%
Juvenile Case Mgr Fund	-	84,346	81,121	97,160	97,160	15.19%
ARRA Fund	-	-	92,235	22,436	22,436	N/A
Red Light Camera Fund	175,539	1,030,401	905,691	1,759,500	1,774,500	72.21%
Community Development	317,404	341,814	285,262	280,351	280,351	-17.98%
Parking Enterprise Fund	557,078	556,190	554,567	862,952	973,188	74.97%
Electric Fund	63,581,015	70,219,628	69,845,127	75,886,319	76,215,360	8.54%
Water Fund	4,203,436	4,635,272	4,360,775	4,324,936	4,344,936	-6.26%
Wastewater Fund	4,536,387	5,218,435	5,092,370	4,905,988	4,975,988	-4.65%
Sanitation Fund	5,509,267	5,841,863	5,560,278	5,403,519	5,403,519	-7.50%
Property Casualty	51	107,932	87,932	105,393	105,393	-2.35%
Employee Benefits	3,210	69,800	32,400	69,400	69,400	-0.57%
Workers Comp	40,500	174,085	118,285	121,834	121,834	-30.01%
Utility Customer Service Fund	2,135,813	2,220,921	2,281,018	2,223,353	2,233,253	0.56%
Fleet Fund	1,606,988	1,564,948	1,618,094	1,540,673	1,540,673	-1.55%
Communications Fund	651,964	804,644	714,003	-	-	-100.00%
BVSWMA Fund	4,296,706	4,617,503	4,436,106	2,805,263	4,164,863	-9.80%
<b>COMBINED FUND TOTAL</b>	<b>\$ 143,617,393</b>	<b>\$ 157,072,164</b>	<b>\$ 155,644,680</b>	<b>\$ 157,961,009</b>	<b>\$ 161,191,725</b>	<b>2.62%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 53,348,664	\$ 57,142,584	\$ 56,479,272	\$ 57,422,168	\$ 57,901,416	1.33%
Supplies	6,606,885	6,476,110	6,238,461	5,444,337	5,547,165	-14.34%
Maintenance	5,787,167	6,352,084	6,234,917	5,375,410	5,409,093	-14.85%
Purchased Services	74,950,347	84,169,869	83,876,223	88,416,306	89,291,540	6.08%
Capital Outlay	2,924,330	2,931,517	2,815,807	1,302,788	3,042,511	3.79%
<b>COMBINED FUND TOTAL</b>	<b>\$ 143,617,393</b>	<b>\$ 157,072,164</b>	<b>\$ 155,644,680</b>	<b>\$ 157,961,009</b>	<b>\$ 161,191,725</b>	<b>2.62%</b>

PERSONNEL SUMMARY BY FUND						
FUND	Actual FY07	Actual FY08	Revised Budget FY09	Proposed Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
General Fund	620.25	637.50	652.75	659.75	659.75	1.07%
Xtra Education Fund	-	-	-	-	-	0.00%
Court Security Fund	-	-	2.50	2.50	2.50	0.00%
Juvenile Case Mgr Fund	-	-	1.75	1.75	1.75	0.00%
ARRA Fund	-	-	-	-	-	0.00%
Red Light Camera Fund	-	-	1.00	1.00	1.00	0.00%
Community Development	-	4.00	4.50	4.50	4.50	0.00%
Parking Enterprise Fund	9.00	9.00	8.00	8.00	8.00	0.00%
Electric Fund	61.50	64.50	68.50	68.50	68.50	0.00%
Water Fund	30.00	30.00	29.00	29.00	29.00	0.00%
Wastewater Fund	46.00	46.00	49.00	49.00	49.00	0.00%
Sanitation Fund	36.50	35.00	35.25	35.25	35.25	0.00%
Property Casualty	-	-	1.50	1.50	1.50	0.00%
Employee Benefits	-	-	1.00	1.00	1.00	0.00%
Workers Comp	-	-	1.50	1.50	1.50	0.00%
Utility Customer Service Fund	29.50	29.50	29.50	29.50	29.50	0.00%
Fleet Fund	15.00	15.00	15.00	15.00	15.00	0.00%
Communications Fund	6.00	6.00	7.00	-	-	-100.00%
BVSWMA Fund	27.50	27.50	27.25	27.25	27.25	0.00%
<b>COMBINED FUND TOTAL</b>	<b>881.25</b>	<b>904.00</b>	<b>935.00</b>	<b>935.00</b>	<b>935.00</b>	<b>0.00%</b>

**Analysis of Tax Rate  
Fiscal Year 2009-2010**

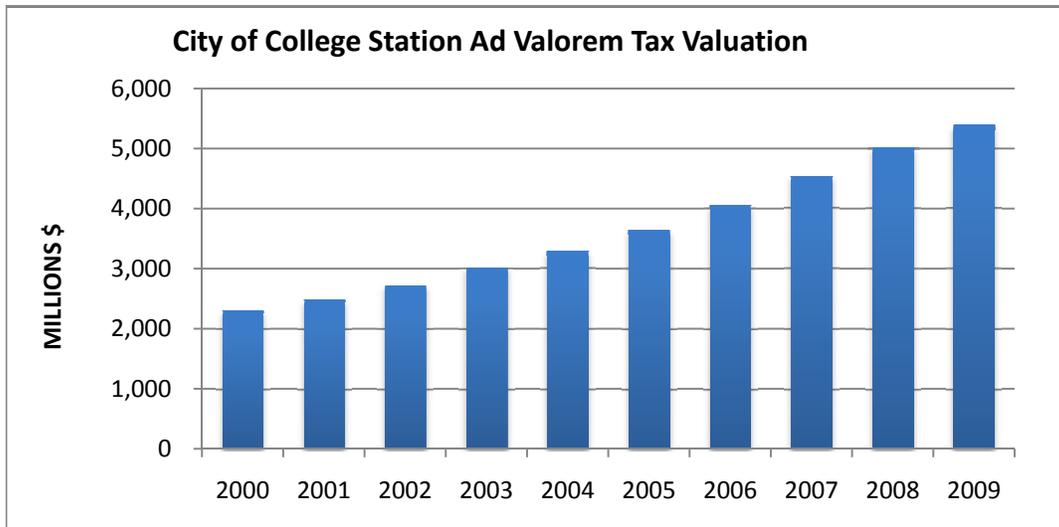
	<b>Approved FY 09</b>	<b>Approved FY 10</b>
<b>Assessed Valuation of Real and Exempt Property (Based on 100% of Market Value)</b>	\$5,726,153,143	\$6,235,564,687
<b>Less: Exempt Property</b>	\$539,969,838	\$654,168,327
<b>Less: Agricultural Loss</b>	\$74,249,560	\$99,640,840
<b>Less: Over 65 and Veterans Exemptions</b>	\$60,692,260	\$70,097,132
<b>Less: House Bill 366</b>	\$116,552	\$128,177
<b>Less: Abatements</b>	\$11,361,271	\$9,168,088
<b>Less: Proration</b>	\$941,750	\$501,052
<b>Less: Freeport</b>	\$14,667,699	\$10,478,991
<b>Taxable Assessed Value</b>	\$5,024,154,213	\$5,391,382,080
<b>Freeze Taxable</b>	NA	\$343,688,768
<b>Freeze Adjusted Taxable</b>	NA	\$5,047,693,312
<b>O&amp;M and Debt Service Portion</b>	\$4,946,071,349	\$5,322,008,668
<b>TIF Captured Value</b>	\$78,082,864	\$69,373,412
<b>Total</b>	\$5,024,154,213	\$5,391,382,080
<b>Apply Tax Rate per/\$100 Valuation</b>	0.4394/\$100	0.4394/\$100
<b>Freeze Actual Tax</b>	NA	\$1,447,374
<b>Amount lost to Tax Freeze</b>	NA	\$69,529
<b>Total Tax Levy</b>	\$22,076,134	\$23,626,939
<b>Estimate 100% Collection</b>	\$22,076,134	\$23,626,939

	<b>Tax Rate Per \$100 Valuation</b>		<b>Percent Of Levy</b>	<b>Revised Estimated Collections</b>	
<b>Debt Service</b>	0.229433	**	52.2%	<b>\$12,177,656</b>	<b>Estimate</b>
<b>General Fund</b>	0.209967	**	47.8%	<b>\$11,144,456</b>	<b>Estimate</b>
<b>TIF #1</b>	0.439400		100%	<b>\$304,827</b>	<b>Estimate</b>

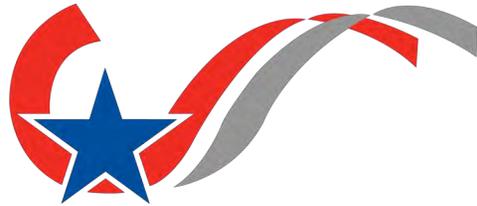
\*\* These represent the current tax rate.

## Analysis of Property Valuations

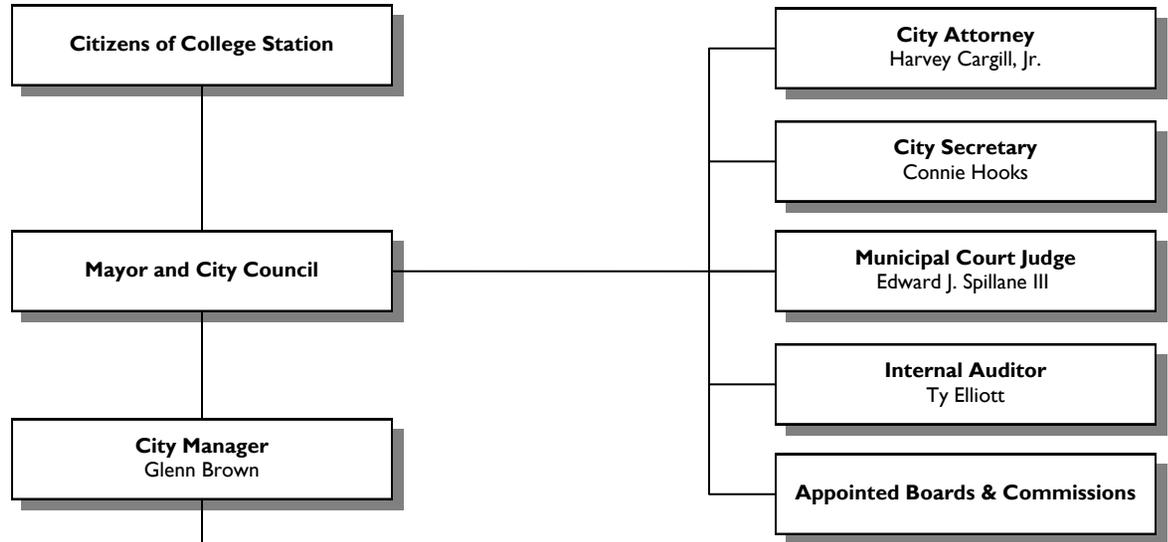
Appraisal Year	Total Market Valuation	Exempt Value	Total Taxable Value *
2000	2,661,115,250	345,752,888	2,315,362,362
2001	2,870,510,984	380,950,901	2,489,560,083
2002	3,151,961,166	428,395,713	2,723,565,453
2003	3,522,272,128	493,364,734	3,028,907,394
2004	3,847,854,578	556,723,136	3,291,131,442
2005	4,260,094,126	614,609,545	3,645,484,581
2006	4,698,557,824	643,387,278	4,055,170,546
2007	5,223,363,290	677,645,842	4,545,717,448
2008	5,726,153,143	701,998,930	5,024,154,213
2009	6,235,564,687	844,182,607	5,391,382,080



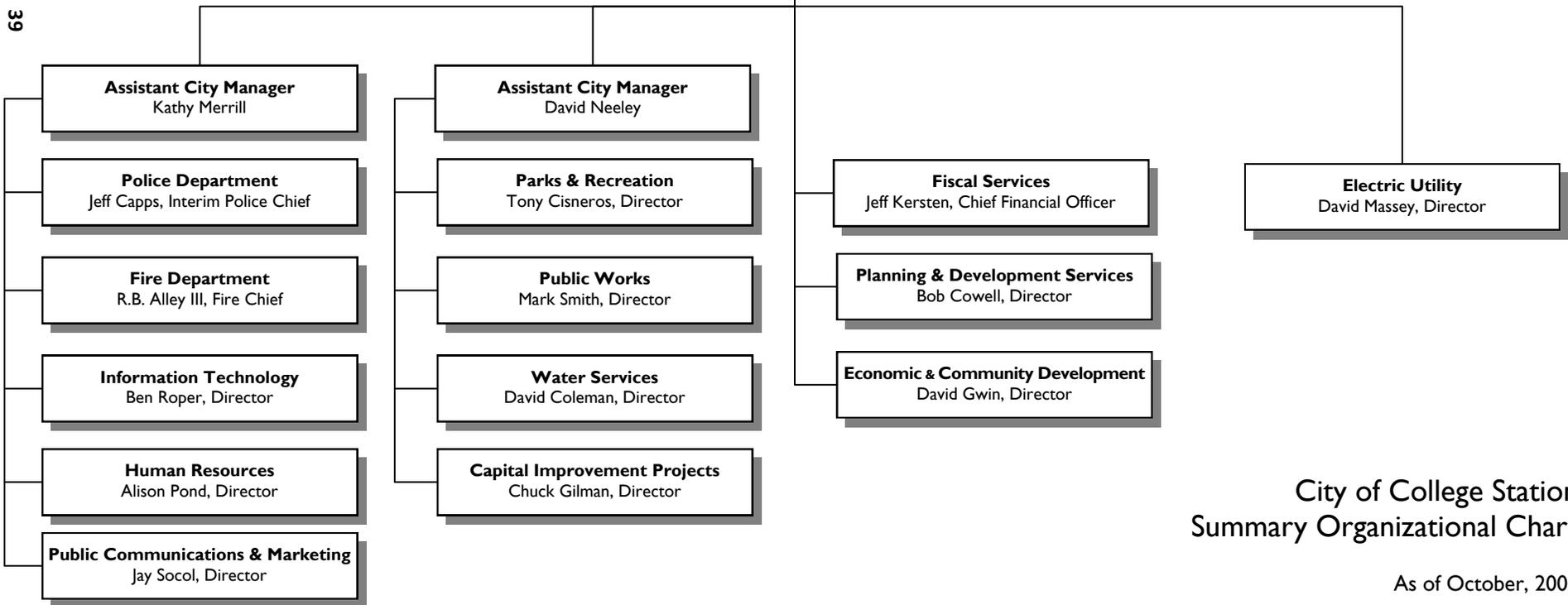
\* Assessed value is 100% of the estimated value.



CITY OF COLLEGE STATION  
*Home of Texas A&M University®*



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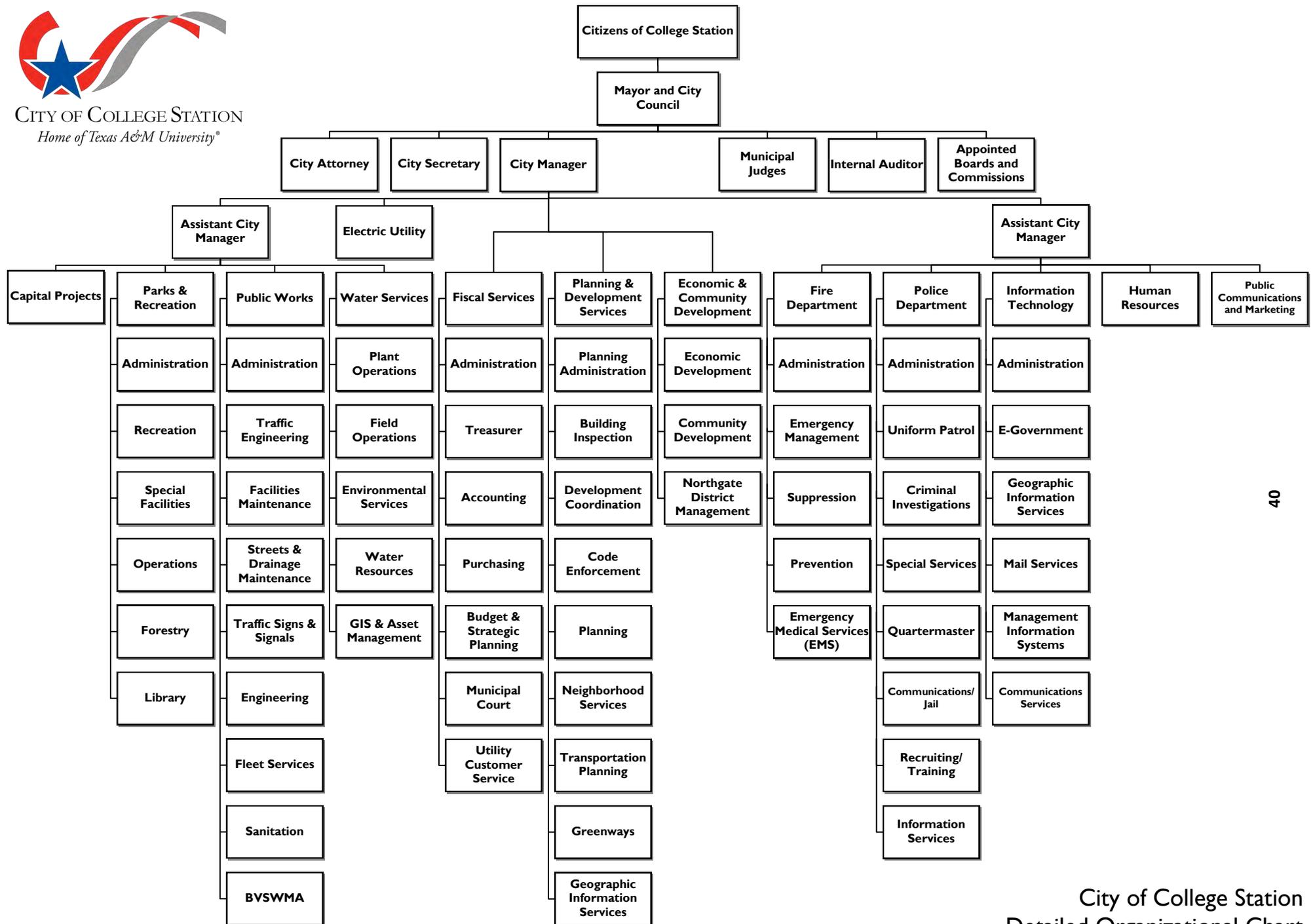


City of College Station  
Summary Organizational Chart

As of October, 2009

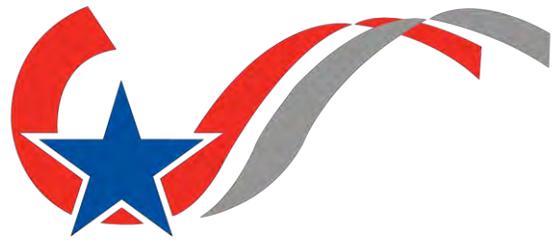


CITY OF COLLEGE STATION  
Home of Texas A&M University®



## Strategic Planning and Budget Process – FY 2009-2010

<b>January</b>	<ul style="list-style-type: none"> <li>▪ Personnel summaries and skill level data is sent to City departments to begin preparation of the Salary and Benefits portion of the budget.</li> <li>▪ Budget staff meets to go over general action plans for the upcoming budget season and assign duties and responsibilities.</li> <li>▪ Preliminary work begins on upcoming fiscal year budget.</li> </ul>
<b>February</b>	<ul style="list-style-type: none"> <li>▪ Requests for fixed cost information as well as vehicle and equipment replacement data is sent out to the City departments.</li> </ul>
<b>March</b>	<ul style="list-style-type: none"> <li>▪ Budget analysts prepare Department and Fund summaries, prepare and update the computer system, and finalize predetermined budget amounts for fixed costs.</li> <li>▪ Develop forecasts</li> </ul>
<b>April</b>	<ul style="list-style-type: none"> <li>▪ Budget department kicks off new budget year with City departments.</li> <li>▪ Analysts begin preliminary work with Departments and assist Departments in preparing their budget submittal.</li> </ul>
<b>May</b>	<ul style="list-style-type: none"> <li>▪ Department budgets are due back to the Budget Office.</li> <li>▪ Budget Analysts review base budget requests and requests for increases in funding via service level adjustments (SLAs).</li> </ul>
<b>June</b>	<ul style="list-style-type: none"> <li>▪ City Council participates in a Strategic Planning Retreat to review mission and vision statements and identify strategic priorities for the upcoming fiscal year.</li> <li>▪ Prepare Proposed Budgets.</li> </ul>
<b>July</b>	<ul style="list-style-type: none"> <li>▪ Budget Staff prepares Proposed Budgets and meets with Department Directors and City Manager to discuss budget requests.</li> <li>▪ Prepare Proposed Budget Document.</li> </ul>
<b>August</b>	<ul style="list-style-type: none"> <li>▪ Present Proposed Budget to City Council.</li> <li>▪ Review Proposed Operating and Capital Improvement Program.</li> </ul>
<b>September</b>	<ul style="list-style-type: none"> <li>▪ Public Hearing on Proposed Budget.</li> <li>▪ Council adoption of FY10 Budget.</li> <li>▪ Council adoption of Tax Rate.</li> </ul>
<b>October</b>	<ul style="list-style-type: none"> <li>▪ Prepare Approved Budget Document</li> </ul>
<b>November - December</b>	<ul style="list-style-type: none"> <li>▪ Reviews and Special Projects.</li> <li>▪ Monitor Budget.</li> </ul>



CITY OF COLLEGE STATION  
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## General Fund

The General Fund accounts for all activities typically considered governmental functions of the City. These include Public Safety, Public Works, Parks and Recreation, as well as Planning and Development Services. Also included are the primary support services for these areas such as Fiscal Services, Information Technology, and administrative services in General Government.

The General Fund is budgeted using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. This is the same measurement focus and basis of accounting used for governmental fund financial statement reporting. Revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The General Fund is influenced by current policies and approved policy changes. The policies include inter-fund equity; maintaining a balance between revenues and expenditures; and maintaining the level of service currently provided as the city experiences residential and commercial growth.

The approved FY10 General Fund revenues are \$54,140,889. This is a 2.09% increase over the FY09 revised budget. This increase is due to normal growth and increases in existing values influencing Ad Valorem tax values and Return on Investment from the City's enterprise funds. Due to the economic downturn that has been occurring since late 2008, Sales Tax revenues are projected to decrease 0.76% from the FY09 year-end estimate.

Revenue projections are realistic estimates relative to historical trends and consider economic variables that affect the City's revenue stream. Revenue streams such as Sales Tax, which in the past have seen steady and consistent growth, are flat or even declining in some cases. Appendix D provides historic data on all General Fund revenue categories. Major revenue estimates and assumptions are explained below.

1. **Property Taxes** in FY10 are projected to be \$11,261,094. The anticipated revenues are based on an operations and maintenance tax rate of 20.9967 cents per \$100 valuation.
2. **Sales Tax** is projected to be \$19,624,512 in FY10; this projection is a 4.54% decrease from the FY09 revised budget. Sales Tax revenue estimates are based on analysis of historic revenues and expected future retail sales and employment. As previously noted, Sales Tax revenue growth has flattened out in comparison to past years. Sales tax is the largest revenue stream in the General Fund, and makes up approximately 36% of overall General Fund revenues.
3. **Mixed Drink and Franchise Taxes** are projected to be \$2,676,000, which is 1.76% above the FY09 revised budget. Franchise taxes include phone, cable, and natural gas.
4. **Permit Revenue** for FY10 is projected to be \$1,017,900. This is an estimated reduction in projected permit revenue by 8.59% in fiscal year 2010. This decrease is mostly from a decrease in building permits issued due to the recent economic downturn.
5. **Intergovernmental Revenues** are projected to be lower than the year-end estimate in FY09. Among the intergovernmental revenues the City anticipates receiving are reimbursement from TAMU for staffing Fire Station #4, and reimbursement from City of Bryan, TAMU, and Brazos County for a portion of the staff assistant position for the Joint Emergency Operations Center. As grants are received, the FY10 budget will be amended for those amounts.
6. **Parks and Recreation** revenues are projected to be \$1,099,500 in FY10. This is a 5.12% increase from the FY09 revised budget due primarily to proposed fee increases.
7. **Other Service Charges** include miscellaneous charges and fees from various departments within the general fund, including Development Services, Police, Fire, and Municipal Court. These revenues are projected to be \$1,970,344 in FY10, which is less than the prior year due primarily to an anticipated decrease in Development fees.
8. **Fines, Forfeits, and Penalties** are principally ticket and court fines from Municipal Court. These fines are generated primarily through traffic citations. Fines, forfeits, and penalties are projected to be \$3,233,872 in FY10, which is in line with FY09 estimated year-end results.

9. **Investment earnings** are projected to be \$275,000 in FY10. This projection is 38.89% less than the FY09 revised budget amount, and is due primarily to the recent economic downturn.
10. **Miscellaneous Revenues** include such items as rents and royalties, various donations, collection service fees, sale of abandoned property, sale of fixed assets, etc. The FY10 Approved Budget is \$525,600.
11. **Return on Investment (ROI)** transfers from the enterprise funds are budgeted to be \$12,254,762 for FY10. This is an 11.74% increase above the FY09 revised budget.

Net Expenditures for FY10 are approved at \$54,023,038 or 1.79% below the FY09 revised budget.

The approved General Fund budget includes limited additional funds for public safety, street maintenance, and minimal salary increases. \$489,989 is budgeted in the Police Department for the implementation of a portion of the Police Blue Print that resulted from the recommendations of the Management Review that was completed in FY09 and for the first phase of a Step Pay plan for the Police Department. Additionally, funds in the amount of \$236,734 are approved to begin setting aside funds for the future operations of Fire Station #6. The Approved Budget also includes \$391,423 in the Fire Department for the replacement and upgrade of the Self Contained Breathing Apparatus. A grant is being applied for that could assist in funding a portion of this cost. \$200,000 is budgeted in Public Works for thoroughfare street rehabilitation projects. These funds were received as restitution as part of the resolution of legal action this past year and are approved to go back into street maintenance. Additional funds in the amount of \$273,000 are included in the approved budget as pay plan contingency.

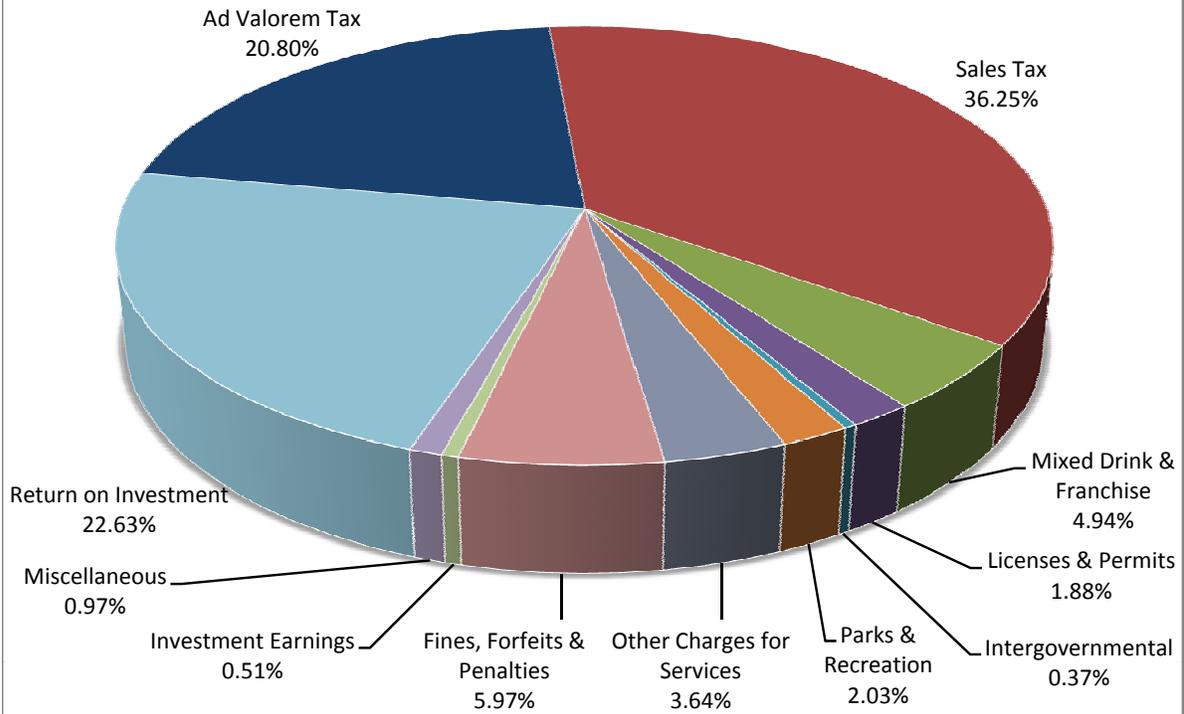
**These SLAs are not to be implemented until well into the fiscal year. This will provide an opportunity to assess the state of the economy and to make sure estimated revenues are going to meet approved expenditures this fiscal year. If revenues do not meet expenditures, then these increases in service levels will be delayed, or will not occur.**

A total of 659.75 positions are included in the approved General Fund budget. This is the same as the FY10 Base Budget and is a net increase of 7 positions over the FY09 Revised Budget. This increase in positions is a result of the City's Communications division moving from a separate internal service fund into the General Fund. A full listing of personnel can be found in Appendix C.

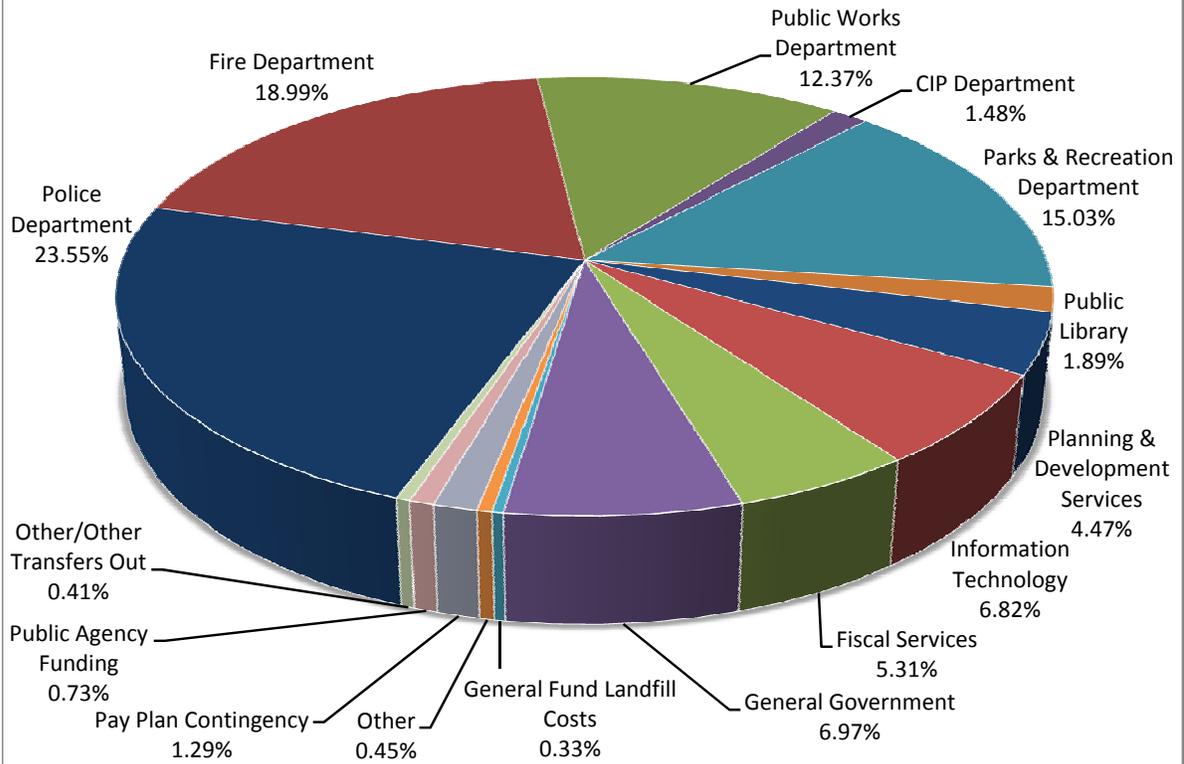
**City of College Station  
General Fund  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>Beginning Fund Balance</b>	\$ 10,794,461	\$ 10,227,379	\$ 10,227,379	\$ 7,983,406	\$ 7,983,406	
<b>REVENUES:</b>						
Ad Valorem Tax	\$ 8,651,989	\$ 9,668,376	\$ 9,668,376	\$ 11,266,925	11,261,094	16.47%
Sales Tax	19,824,512	20,558,859	19,774,512	19,624,512	19,624,512	-4.54%
Mixed Drink & Franchise	2,509,846	2,629,800	2,726,424	2,676,000	2,676,000	1.76%
Licenses & Permits	1,154,903	1,113,500	919,310	1,017,900	1,017,900	-8.59%
Intergovernmental	497,700	411,706	677,695	202,305	202,305	-50.86%
Parks & Recreation	962,628	1,045,910	1,021,832	1,099,500	1,099,500	5.12%
Other Charges for Services	1,830,368	2,065,080	2,043,813	1,970,344	1,970,344	-4.59%
Fines, Forfeits & Penalties	3,412,827	3,544,000	3,201,853	3,233,872	3,233,872	-8.75%
Investment Earnings	495,602	450,000	250,000	275,000	275,000	-38.89%
Miscellaneous	488,681	580,000	533,475	525,600	525,600	-9.38%
Return on Investment	10,353,489	10,966,801	10,966,801	12,254,762	12,254,762	11.74%
<b>TOTAL REVENUES</b>	<u>\$ 50,182,545</u>	<u>\$ 53,034,032</u>	<u>\$ 51,784,090</u>	<u>\$ 54,146,720</u>	<u>\$ 54,140,889</u>	2.09%
<b>TOTAL FUNDS AVAILABLE</b>	<u>\$ 60,977,006</u>	<u>\$ 63,261,411</u>	<u>\$ 62,011,469</u>	<u>\$ 62,130,126</u>	<u>\$ 62,124,295</u>	-1.80%
<b>EXPENDITURES:</b>						
Police Department	\$ 13,155,250	\$ 14,308,120	\$ 14,308,120	\$ 13,725,477	\$ 14,215,466	-0.65%
Fire Department	11,200,791	11,734,266	11,734,266	10,834,200	11,462,357	-2.32%
Public Works Department	7,276,896	7,721,036	7,721,036	7,262,930	7,462,930	-3.34%
CIP Department	838,136	876,793	876,793	892,932	892,932	1.84%
Parks & Recreation Department	8,881,958	9,197,353	9,211,325	9,045,357	9,069,889	-1.39%
Public Library	993,102	1,150,599	1,150,599	1,141,328	1,080,589	-6.08%
Planning & Development Services	2,277,722	3,018,193	3,018,193	2,698,317	2,698,317	-10.60%
Information Technology	3,318,493	3,361,513	3,361,513	4,117,715	4,117,715	22.50%
Fiscal Services	3,343,997	3,231,038	3,231,038	3,206,341	3,206,341	-0.76%
General Government	4,431,062	4,464,685	4,464,685	4,171,026	4,206,026	-5.79%
General Fund Landfill Legal Costs	161,890	269,464	269,464	200,000	200,000	-25.78%
Pay Plan Contingency	-	-	-	-	273,000	N/A
<b>Total Operating Expenditures</b>	<u>\$ 55,879,297</u>	<u>\$ 59,333,060</u>	<u>\$ 59,347,032</u>	<u>\$ 57,295,623</u>	<u>\$ 58,885,562</u>	-0.75%
<b>General &amp; Administrative Transfers</b>	<u>\$ (6,696,157)</u>	<u>\$ (6,778,907)</u>	<u>\$ (6,778,907)</u>	<u>\$ (6,332,066)</u>	<u>\$ (6,332,066)</u>	-6.59%
Public Agency Funding	\$ 656,542	\$ 778,938	\$ 778,938	\$ 778,883	\$ 778,883	-0.01%
Other/Other Transfers Out	932,717	596,000	606,000	440,500	440,500	-26.09%
Special Projects	155,000	-	-	-	-	
Contingency	-	100,293	75,000	250,159	250,159	149.43%
<b>Total Other Financing Sources (Uses)</b>	<u>\$ 1,744,259</u>	<u>\$ 1,475,231</u>	<u>\$ 1,459,938</u>	<u>\$ 1,469,542</u>	<u>\$ 1,469,542</u>	-0.39%
<b>TOTAL EXPENDITURES</b>	<u>\$ 50,927,399</u>	<u>\$ 54,029,384</u>	<u>\$ 54,028,063</u>	<u>\$ 52,433,099</u>	<u>\$ 54,023,038</u>	-0.01%
<b>Increase (Decrease) In Fund Balance</b>	<u>(744,854)</u>	<u>(995,352)</u>	<u>(2,243,973)</u>	<u>1,713,621</u>	<u>117,851</u>	
<b>Measurement Focus Adjustment</b>	177,772					
<b>Ending Fund Balance</b>	<u>\$ 10,227,379</u>	<u>\$ 9,232,027</u>	<u>\$ 7,983,406</u>	<u>\$ 9,697,027</u>	<u>\$ 8,101,257</u>	

### General Fund - Sources



### General Fund - Uses



**City of College Station**  
**General Fund Operations & Maintenance**  
**Summary**

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Police	\$ 13,155,250	\$ 14,308,120	\$ 14,308,120	\$ 13,725,477	\$ 14,215,466	-0.65%
Fire	11,200,791	11,734,266	11,734,266	10,834,200	11,462,357	-2.32%
Public Works	7,276,896	7,721,036	7,721,036	7,262,930	7,462,930	-3.34%
CIP	838,136	876,793	876,793	892,932	892,932	1.84%
Parks and Recreation	8,881,958	9,197,353	9,211,325	9,045,357	9,069,889	-1.39%
Library	993,102	1,150,599	1,150,599	1,141,328	1,080,589	-6.08%
Planning and Development Services	2,277,722	3,018,193	3,018,193	2,698,317	2,698,317	-10.60%
Information Technology	3,318,493	3,361,513	3,361,513	4,117,715	4,117,715	22.50%
Fiscal Services	3,343,997	3,231,038	3,231,038	3,206,341	3,206,341	-0.76%
General Government	4,431,062	4,464,685	4,464,685	4,171,026	4,206,026	-5.79%
General Fund Landfill Cost	161,890	269,464	269,464	200,000	200,000	-25.78%
<b>GENERAL FUND TOTAL</b>	<b>\$ 55,879,297</b>	<b>\$ 59,333,060</b>	<b>\$ 59,347,032</b>	<b>\$ 57,295,623</b>	<b>\$ 58,612,562</b>	<b>-1.21%</b>

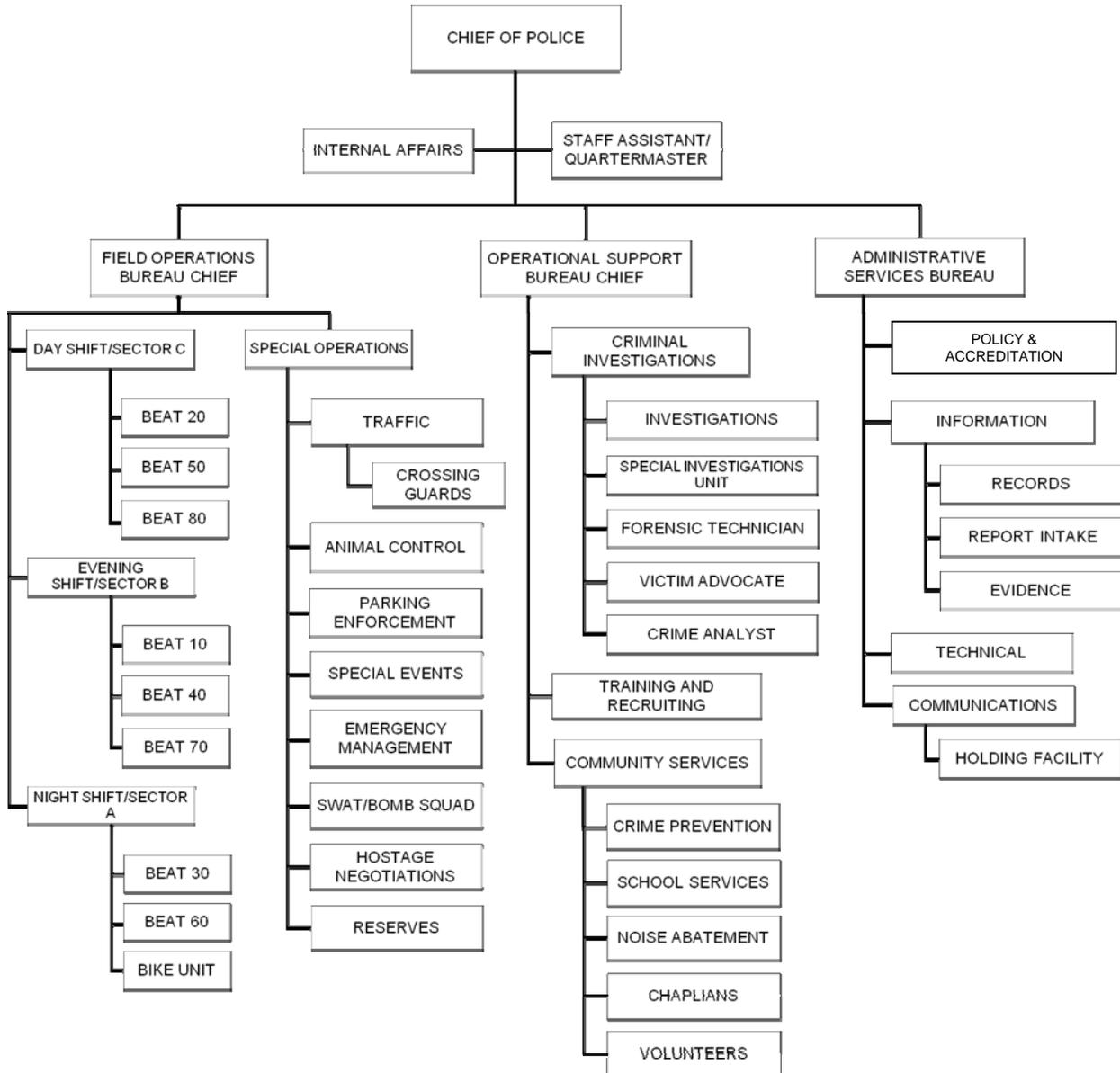
EXPENDITURE BY CLASSIFICATION						
CATEGORY	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 38,822,325	\$ 40,928,286	\$ 40,926,707	\$ 41,676,937	\$ 42,105,144	2.88%
Supplies	2,867,145	2,803,742	2,784,838	2,344,653	2,433,515	-13.20%
Maintenance	4,125,726	4,458,034	4,444,474	3,759,364	3,762,247	-15.61%
Purchased Services	9,371,359	10,781,060	10,825,117	9,335,677	9,775,541	-9.33%
Capital Outlay	692,742	361,938	365,896	178,992	536,115	48.12%
<b>GENERAL FUND TOTAL</b>	<b>\$ 55,879,297</b>	<b>\$ 59,333,060</b>	<b>\$ 59,347,032</b>	<b>\$ 57,295,623</b>	<b>\$ 58,612,562</b>	<b>-1.21%</b>

PERSONNEL BY DIVISION						
DEPARTMENT	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Police	164.50	166.50	177.50	177.50	177.50	0.00%
Fire	116.00	123.00	122.00	122.00	122.00	0.00%
Public Works	72.00	62.00	64.00	64.00	64.00	0.00%
CIP	-	11.00	10.00	10.00	10.00	0.00%
Parks and Recreation	124.50	131.00	133.00	133.00	133.00	0.00%
Library	-	-	-	-	-	N/A
Planning and Development Services	28.50	29.50	39.50	39.50	39.50	0.00%
Information Technology*	28.25	26.25	26.25	33.25	33.25	26.67%
Fiscal Services	44.50	44.25	40.50	40.50	40.50	0.00%
General Government	42.00	44.00	40.00	40.00	40.00	0.00%
<b>GENERAL FUND TOTAL</b>	<b>620.25</b>	<b>637.50</b>	<b>652.75</b>	<b>659.75</b>	<b>659.75</b>	<b>1.07%</b>

\* Communications Services moved from the Communication Fund to the General Fund in FY10.

# POLICE DEPARTMENT

CITY OF COLLEGE STATION



**City of College Station  
Police  
Department Summary**

EXPENDITURE BY DEPARTMENT						
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Police Administration	\$ 1,038,845	\$ 923,413	\$ 923,413	\$ 994,051	\$ 1,022,051	10.68%
Uniform Patrol	5,671,169	6,456,420	6,456,420	6,343,267	6,609,049	2.36%
Criminal Investigation	1,673,788	1,683,927	1,683,927	1,569,037	1,614,537	-4.12%
Recruiting and Training	458,601	445,815	445,815	453,009	473,000	6.10%
Quartermaster Division	1,721,522	2,245,342	2,245,342	1,710,197	1,763,913	-21.44%
Communication / Jail	1,421,406	1,558,588	1,558,588	1,604,466	1,649,966	5.86%
Special Services	778,356	670,708	670,708	718,252	739,252	10.22%
Information Services	391,563	323,907	323,907	333,198	343,698	6.11%
<b>DEPARTMENT TOTAL</b>	<b>\$ 13,155,250</b>	<b>\$ 14,308,120</b>	<b>\$ 14,308,120</b>	<b>\$ 13,725,477</b>	<b>\$ 14,215,466</b>	<b>-0.65%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 10,781,801	\$ 11,482,590	\$ 11,483,229	\$ 11,585,940	\$ 11,996,910	4.48%
Supplies	468,849	555,866	555,772	375,305	427,067	-23.17%
Maintenance	409,506	489,749	489,893	269,002	271,885	-44.48%
Purchased Services	1,472,663	1,683,901	1,683,212	1,474,310	1,498,684	-11.00%
Capital Outlay	22,431	96,014	96,014	20,920	20,920	-78.21%
<b>DEPARTMENT TOTAL</b>	<b>\$ 13,155,250</b>	<b>\$ 14,308,120</b>	<b>\$ 14,308,120</b>	<b>\$ 13,725,477</b>	<b>\$ 14,215,466</b>	<b>-0.65%</b>

PERSONNEL BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Police Administration	9.00	9.00	11.00	10.00	10.00	-9.09%
Uniform Patrol	81.50	81.50	90.50	92.50	92.50	2.21%
Criminal Investigation	19.00	19.00	21.00	20.00	20.00	-4.76%
Recruiting and Training	4.00	4.00	4.00	4.00	4.00	0.00%
Quartermaster Division	1.00	1.00	1.00	1.00	1.00	0.00%
Communication / Jail	29.00	31.00	32.00	33.00	33.00	3.13%
Special Services	13.00	13.00	9.00	9.00	9.00	0.00%
Information Services	8.00	8.00	9.00	8.00	8.00	-11.11%
<b>DEPARTMENT TOTAL</b>	<b>164.50</b>	<b>166.50</b>	<b>177.50</b>	<b>177.50</b>	<b>177.50</b>	<b>0.00%</b>

**Economic Conditions will drive much of what happens in FY 2010. The proposals for new programs will not be implemented until at least six months into the year, and only if revenues meet the budget estimates.**

Service Level Adjustments	One-Time	Recurring	Total
Police Phase 1 - Portion of Step Pay Plan	-	350,000	350,000
Police Portion of Blue Print - Patrol Sergeant (July implementation)	15,966	21,313	37,279
Police Portion of Blue Print - 3 Patrol Officers (July implementation)	48,838	53,872	102,710
<b>Police SLA TOTAL</b>	<b>\$ 64,804</b>	<b>\$ 425,185</b>	<b>\$ 489,989</b>

**POLICE DEPARTMENT  
ADMINISTRATION**

**Description & Budget Explanation**

The Administration Division is responsible for the administrative support of all divisions in the Police Department.

**Program Name: Administration**

**Service Level:** To ensure that Departmental programs and activities are in line with the department mission statement and accomplished within budgetary limitations.

<b>Performance Measures:</b>	<b>FY08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Complaints are investigated within 30 days of assignment.	84%	90%	90%	95%
<b>Efficiency</b>				
- The Department stays within budget overall.	100%	100%	100%	100%
<b>Output</b>				
- Percent chapters of policy reviewed annually per (CALEA) Communications for Law Enforcement Act.	100%	100%	70%	100%

**POLICE DEPARTMENT  
UNIFORM PATROL**

**Description & Budget Explanation:**

The Uniform Patrol Division is responsible for providing police patrol and traffic enforcement duties.

**Program Name: Uniform Patrol**

**Service Level:** Provide timely initial police services on a 24 hour basis incorporating a community policing philosophy with an emphasis on problem solving.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent of citizens satisfied with service provided.	N/A	85%	85%	90%
<b>Efficiency</b>				
- Percent of time Patrol Officers' time that is Available	13%	40%	45%	45%
- Percent of time Patrol Officers' time that is Obligated	87%	60%	55%	55%
- Average response time on high priority calls.	6:06	6:00	6:30	6:15
- Average response time on low priority calls.	10:08	10:00	11:00	10:30
- Community Oriented Projects resolved within 30 days.	N/A	85%	45%	N/A
<b>Output</b>				
- No. of high priority calls handled	5,103	4,900	7,020	7,000
- No. of low priority calls handled	45,340	45,000	45,970	46,000
- No. of Total calls handled.	57,661	62,000	56,854	57,000
- No. of Community Oriented Projects addressed.	N/A	60	40	60

**Program Name: Special Enforcement Section**

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**Service Level:** Provide traffic safety through various means in a professional manner.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent of citizens satisfied with service provided.	N/A	85%	85%	85%
<b>Efficiency</b>				
- Average number of hours spent in School Enforcement zones.	N/A	600 hrs.	440 hrs.	300 hrs.
- Ave. number of hours spent on Directed Traffic Patrols & TRASERS.	N/A	400 hrs.	700 hrs.	300 hrs.
<b>Output</b>				
- No. of school zone enforcement calls.	N/A	360	690	600
- No. of school zone enforcement contacts.	N/A	900	1245	1,250
- No. of directed traffic patrols/ TRASERS worked.	N/A	500	990	350
- No. of enforcement contacts during Directed Patrols/TRASERS.	N/A	700	1,600	1,200
- No. of directed traffic patrols contacts.	N/A	N/A	N/A	200
- No. of TRASER calls.	N/A	N/A	N/A	250
- No. of TRASER contacts.	N/A	N/A	N/A	400

**Program Name : Animal Control**

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**Service Level:** To provide adequate and professional animal control services to the citizens and visitors to the City of College Station.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent of citizens satisfied with servic	81%	85%	85%	85%
<b>Efficiency</b>				
- Percent of on-duty, animal calls responded to within 15 minutes.	76%	75%	77%	75%
<b>Output</b>				
- Calls for service per year	5,345	5,500	5,872	6,000
- No. of animals handled per year	2,033	2,000	1,700	2,000
- No. of special events participated in per year.	N/A	N/A	N/A	4

# POLICE DEPARTMENT

## CRIMINAL INVESTIGATION

**Description & Budget Explanation:**

The Criminal Investigation Division is responsible for the investigation of serious criminal offenses within the City of College Station.

**Program Name: Criminal Investigations**

- Service Level:**
- 1) To provide effective and efficient investigation of serious criminal offenses within a reasonable amount of time.
  - 2) To provide critical event counseling and advocacy to crime victims and witnesses.
  - 3) To review all offense and arrest reports for thoroughness and accuracy.

Performance Measures:	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Effectiveness</b>				
- Percent satisfied on customer survey:	80%	75%	75%	80%
- Percent cleared on follow-up cases:	71%	75%	75%	75%
- Percent cleared cases that are cleared by arrest:	26%	25%	25%	25%
<b>Efficiency</b>				
- Percent of assigned cases disposed of within 60 days:	72%	75%	75%	75%
- Percent of serious crime victims who receive personal contact from Crime Victims' Advocate:	100%	100%	100%	100%
<b>Output</b>				
- Number of cases reviewed:	18,247	17,000	19,000	19,500
- Number of cases assigned:	2,635	2,500	2,450	2,500
- Number of cases cleared:	1,876	1,800	1,950	1,900
- Number of cases cleared by arrest:	497	500	500	500

# POLICE DEPARTMENT

## RECRUITING AND TRAINING

**Description & Budget Explanation:**

The Recruiting and Training Division recruits, selects and trains sworn and civilian employees. Additionally, the Division provides continuing training to employees.

**Program Name: Recruiting & Training**

**Service Level:** To provide continuing education and training for the enhancement of the professional skills of employees.

Performance Measures:	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Effectiveness</b>				
- Percentage of sworn employees that receive an average of 40 hours of in-house training each.	100%	100%	100%	100%
- Percentage of sworn applicants background checks completed within 3 weeks.	N/A	95%	24%	80%
- Percentage of civilian employees that receive an average of 10 hours of in-house training each.	N/A	100%	100%	100%
- Percentage of civilian applicants background checks completed within 3 weeks.	N/A	95%	86%	80%
<b>Efficiency</b>				
- Avg. number of training hours provided per sworn employee, including part-time employees and FTO Program.	160	184	180	180
- Avg. number of training hours provided per civilian employee, including part-time employees and FTO Programs.	127	200	180	180
<b>Output</b>				
- No. of in-house training hours	20,889	18,000	21,000	20,000
- No. of sworn applicants processed	528	500	400	500
- No. of recruiting trips	19	15	20	15
- Orientation/Training hours Sworn	N/A	2560	3200	3,100
- Orientation/Training hours Civilian	N/A	1080	1000	1,100
- No. of outside training hours	5,935	7,400	7,400	7,500

## **POLICE DEPARTMENT**

### **QUARTERMASTER**

**Description & Budget Explanation:**

The Quartermaster Division is responsible for maintenance, equipment, and supplies purchased for the Police Department. The duties include the ordering and dispersal of supply and equipment items for use by all Department employees, and coordinating repairs for all the Department's facility and equipment needs.

**Program Name: Quartermaster**

---

**Service Level:** Provide equipment, supplies and maintenance for the Department.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- % satisfied on employee survey.	94%	94%	95%	95%
<b>Efficiency</b>				
- % of Supply requests filled within 5 working days.	99%	95%	95%	97%
<b>Output</b>				
- No. of supply requests filled within 5 working days.	858	950	960	960

## **POLICE DEPARTMENT COMMUNICATIONS/JAIL**

### **Description & Budget Explanation:**

The Communications/Jail Division is responsible for police communications and dispatch, provides safe and secure detention operations, and provides report taking capabilities for low priority calls.

### **Program Name: Public Safety Communications**

**Service Level:** Processing of Police, Fire, and EMS calls for service.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- % satisfied on Citizen Survey.	97%	90%	95%	90%
<b>Efficiency</b>				
- Percent of priority 1 police calls dispatched within 3 minutes.	98%	95%	97%	95%
- Percent of priority 1 fire calls dispatched within 1 minute.	95%	95%	95%	95%
- Percent of 911 calls answered within 10 seconds.	N/A	N/A	N/A	95%
<b>Output</b>				
- Phone calls processed monthly.	22,752	24,000	22,250	23,363
- Phone calls processed monthly (8am-5pm).	11,543	12,240	11,378	11,915
- 911 phone calls monthly	1,695	1,650	2,021	2,121
- Total police incidents monthly.	9,999	10,900	10,500	11,025
- Total fire incidents monthly.	536	536	550	577

**Program Name: Jail**

---

**Service Level:** Processing of prisoners allowing patrol officers to reduce transport and processing time of prisoners; keeping an officer in service by taking low priority calls for service over the phone or in person.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Length of time jailers are dedicated to jail operations	99%	100%	100%	100%
- Length of time jailers are dedicated to dispatch	1%	0%	0%	0%
<b>Efficiency</b>				
- Percent of priority 4 calls handled by Division.	4%	5%	5%	5%
<b>Output</b>				
- No. of meals served	3,159	3,553	3,150	3,200
- Average number of hours detainees held	10	10	10	10
- No. of reports taken by Division monthly.	120	80	135	125
- No. of prisoners processed monthly.	576	589	525	550

**POLICE DEPARTMENT  
SPECIAL SERVICES**

**Description & Budget Explanation:**

The Special Services Division is responsible for coordination of the Tech-Prep Criminal Justice Program at A&M Consolidated High and both Middle Schools. The Division is also responsible for a number of programs that involve the community and the public school system, in crime prevention and safety education for our children.

**Program Name: Tech-Prep Criminal Justice Program**

**Service Level:** Coordinate the Tech-Prep Criminal Justice Program at A&M Consolidated High and Middle Schools while establishing positive relationships with students, faculty, staff and mentoring At-Risk Students.  
In FY 2010 the SRO's will not teach Tech-Prep Criminal Justice classes.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Annual faculty and staff survey approval rate.	98%	95%	90%	90%
<b>Efficiency</b>				
- Percentage of students enrolled receiving a passing (70%) grade.	93%	90%	95%	0%
<b>Output</b>				
- No. of students in Tech-Prep Criminal Justice Courses.	326	390	305	0
- No. of at-risk students helped with mentoring sessions.	835	750	233	700

**Program Name: Drug Resistance Education (DARE)**

---

**Service Level:** To provide a quality D.A.R.E. program to students in selected grades in the CSISD system, for the purpose of educating students of the consequences of substance use and abuse.  
 FY 2010 D.A.R.E. is not being taught, it is now "CS 50" College Station 5th graders and officers.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Annual faculty and staff survey approval rate.	100%	95%	90%	90%
<b>Efficiency</b>				
- Percentage of students in 5th grade D.A.R.E. program that scored at least 70% on final written exam.	93%	90%	96%	90%
<b>Output</b>				
- No. of students taught in the 5th Grade curriculum.	620	725	768	700

**Program Name: Crime Prevention and Community Safety**

---

**Service Level:** To facilitate the exchange of expertise and experience; to promote good practice; and to help identify successful strategies for addressing issues of crime, crime prevention and reduction, and overall community safety and security.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percentage of citizens that feel "Safe" or "Very Safe" in the city, based on annual Citizen Survey.	N/A	90%	90%	90%
<b>Efficiency</b>				
- Percentage of follow-up action requested by those citizens that have attended a Crime Prevention program or presentation.	N/A	5%	1%	3%
<b>Output</b>				
- No. of Programs and Presentations made	N/A	180	165	150
- No. of citizens attending.	N/A	3,600	3,000	2,500

# POLICE DEPARTMENT INFORMATION SERVICES

## Description & Budget Services

The Information Services Division is responsible for processing and maintaining police records and evidence.

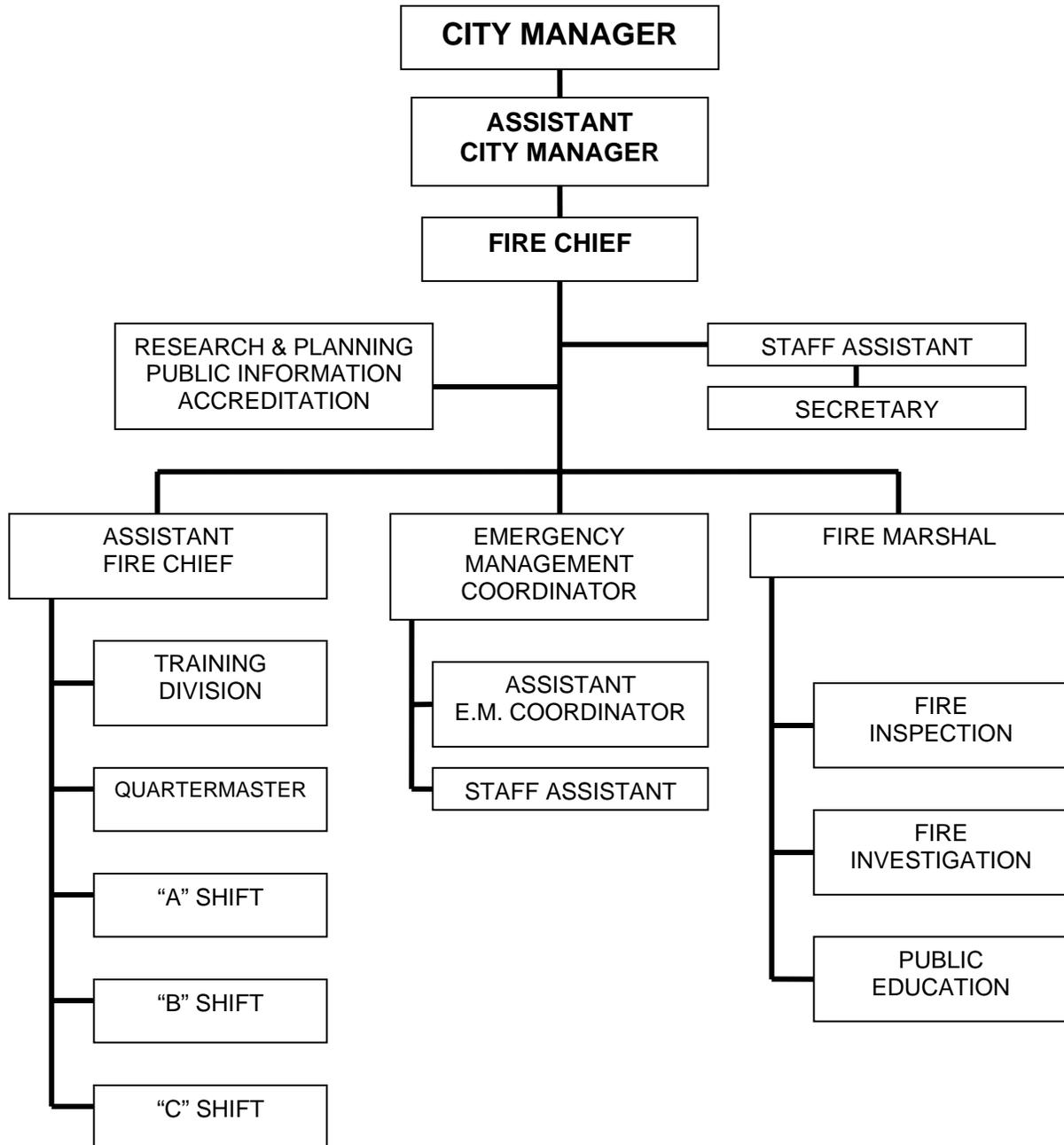
## Program Name: Information Services

**Service Level:** Process and maintain accurate police records and evidence and provide for the effective and efficient retrieval, distribution, and storage of departmental records and evidence so that information requested by other divisions of the department, prosecutors, and the citizens is readily available.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent satisfied on annual customer survey.	N/A	90%	90%	90%
- Percent of time that all incoming records/evidence are processed correctly.	99%	99%	99%	99%
<b>Efficiency</b>				
- Percent of time reports and supplements rec'd by 8 a.m. are processed by 2 p.m.	84%	85%	85%	85%
- Percent of time mail requests are answered within 48 hours of receipt	N/A	95%	95%	95%
<b>Output</b>				
- No. of reports processed annually.	16,095	15,321	16,166	16,974
- No. of Record Technicians used to process reports.	3	3	3	3
- No. of boxes scanned (avg 5000 pages per box)	N/A	12	12	12
- No. of evidence/property items processed annually.	10,043	9,316	11,134	11,690
- No. of evidence/property items disposed annually.	N/A	N/A	N/A	6,000

# FIRE DEPARTMENT

CITY OF COLLEGE STATION



**City of College Station  
Fire  
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Fire Administration	\$ 494,645	\$ 502,956	\$ 502,956	\$ 473,648	\$ 473,648	-5.83%
Emergency Management	422,463	286,064	286,064	281,259	281,259	-1.68%
Fire Suppression	6,762,149	7,573,748	7,573,748	6,885,380	7,276,803	-3.92%
Fire Prevention*	866,898	725,518	725,518	654,548	654,548	-9.78%
Emergency Medical Services	2,654,636	2,645,980	2,645,980	2,539,365	2,776,099	4.92%
<b>DEPARTMENT TOTAL</b>	<b>\$ 11,200,791</b>	<b>\$ 11,734,266</b>	<b>\$ 11,734,266</b>	<b>\$ 10,834,200</b>	<b>\$ 11,462,357</b>	<b>-2.32%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 9,082,580	\$ 9,151,204	\$ 9,151,204	\$ 9,195,433	\$ 9,195,433	0.48%
Supplies	552,093	565,694	565,727	411,547	440,847	-22.07%
Maintenance	319,591	390,217	390,212	168,001	168,001	-56.95%
Purchased Services	1,167,770	1,627,259	1,627,186	1,059,219	1,300,953	-20.05%
Capital Outlay	78,757	(108)	(63)	-	357,123	330769.44%
<b>DEPARTMENT TOTAL</b>	<b>\$ 11,200,791</b>	<b>\$ 11,734,266</b>	<b>\$ 11,734,266</b>	<b>\$ 10,834,200</b>	<b>\$ 11,462,357</b>	<b>-2.32%</b>

PERSONNEL BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Fire Administration	5.00	5.00	5.00	5.00	5.00	0.00%
Emergency Management	3.00	3.00	3.00	3.00	3.00	0.00%
Fire Suppression	67.00	74.00	77.00	78.00	78.00	1.30%
Fire Prevention*	10.00	10.00	6.00	6.00	6.00	0.00%
Emergency Medical Services	31.00	31.00	31.00	30.00	30.00	-3.23%
<b>DEPARTMENT TOTAL</b>	<b>116.00</b>	<b>123.00</b>	<b>122.00</b>	<b>122.00</b>	<b>122.00</b>	<b>0.00%</b>

\* Code Enforcement moved to Planning & Development in FY09.

**Economic Conditions will drive much of what happens in FY 2010. The proposals for new programs will not be implemented until at least six months into the year, and only if revenues meet the budget estimates.**

Service Level Adjustments	One-Time	Recurring	Total
Fire Portion of Funding for Station 6 - Future O&M	-	236,734	236,734
Fire Self Contained Breathing Apparatus Replacement & Upgrade	366,423	25,000	391,423
<b>Fire SLA TOTAL</b>	<b>\$ 366,423</b>	<b>\$ 261,734</b>	<b>\$ 628,157</b>

**FIRE DEPARTMENT  
ADMINISTRATION**

**Description & Budget Explanation:**

The Administration Division is responsible for the administrative oversight and administrative support of all divisions and operating units within the Fire Department.

**Program Name: Administration**

**Service Level:** Provide comprehensive planning, operational oversight, interdepartment communication, and budget preparation and monitoring for all divisions and functions within the Fire Department.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Ensure other divisions within the department regularly monitor and report their performance measures.	100%	98%	100%	98%
<b>Efficiency</b>				
- The department operates within Approved budget.	100%	97%	97%	97%
<b>Output</b>				
- Percent of policies annually reviewed and revised as needed.	100%	90%	100%	100%
- Quarterly company officers meetings conducted.	100%	100%	100%	100%
- Monthly battalion chiefs meetings conducted.	N/A	90%	100%	90%
- Quarterly operations division meetings conducted	N/A	90%	100%	100%
- Weekly department management team meeting conducted	N/A	90%	90%	90%

## FIRE DEPARTMENT

### HOMELAND SECURITY & EMERGENCY MANAGEMENT

**Description & Budget Explanation:**

The Division of Homeland Security & Emergency Management is responsible for protecting the city from all hazards through coordinating emergency and/or disaster training, mitigation, preparedness, planning, response and recovery.

**Program Name: Homeland Security and Emergency Management**

**Service Level:** Coordinate Homeland Security and Emergency Management efforts to provide for disaster training, mitigation, preparedness, planning, response and recovery for all hazards in the City.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- State Rating for Planning Preparedness	N/A	Advanced	Advanced	Advanced
- State Rating for Training Preparedness	N/A	Intermediate	Intermediate	Intermediate
- State Rating for Exercise Preparedness	N/A	Intermediate	Intermediate	Intermediate
- Homeland Security grant management IAW State & Federal Guidelines	N/A	Advanced	Advanced	Advanced
<b>Efficiency</b>				
- Percentage of Annexes Updated	N/A	100%	100%	100%
- Number of Exercises participated in	N/A	3	3	3
<b>Output</b>				
- Number of Public Information & Education Hours	N/A	30	36	30
- Number of Attendees of Public Information & Education	N/A	1500	1725	1500
- Staff complete 2 State/Federal Approved Courses	N/A	6	6	6
- Conduct Emergency Operations Related Training Events	N/A	6	7	6
- Conduct annual Emergency Management Academy.	N/A	1	1	1

## FIRE DEPARTMENT

### FIRE SUPPRESSION

#### Description & Budget Explanation:

The Fire Suppression Division provides emergency response to fire, aircraft, EMS, rescue and hazardous materials incidents. Training is another major portion of the Fire Operations function, this includes training with neighboring agencies to allow a more integrated emergency response to the community. Additionally, Fire Suppression assists Fire Prevention with the majority of public education programs.

#### Program Name: Fire Department Suppression

**Service Level:** Provide prompt, effective, and efficient response and mitigation for fire, rescue, and Haz-Mat emergencies.

Performance Measures:	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Effectiveness</b>				
- Percent of response time, which consists of dispatch to first arriving unit on scene (Response time consist of dispatch time*, turnout time, and drive time)				
>6	32%	33%	30%	30%
<6	64%	65%	70%	70%
<5	44%	38%	42%	42%
<4	27%	25%	25%	25%
<3	5%	5%	8%	8%
- Percent of time fire damage is confined to the room/structure of origin.	98%	96%	98%	96%
- Percent of time a stop loss*** on Haz-Mat incidents are achieved within 1 hour of on scene time.	99%	98%	98%	98%
<b>Output</b>				
- Total number of unit responses.	2,820	3,470	3,500	3,850
- Total number of incidents.	1,992	2,420	2,350	2,585

\*Dispatch time is tracked in Police Department's Communication Service Level

\*\*\*Stop loss is the point in time in which the spread of a material has been contained

Emergency Medical Service (EMS)

Hazardous Materials (Haz - Mat)

**Service Level:** Provide non emergency services to enhance the survivability of citizens, visitors and emergency response personnel in our community.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Output</b>				
- Total no. of station tours	160	150	150	150
- Total no. of station tour visitors	1,300	1,500	1,400	1,500
- Staff hours committed to station tours	560	500	460	500
- Total no. of public education appearances	170	150	160	150
- Staff hours committed to public education appearances	2,100	2,000	1,900	2,000
- Staff hours committed to reviewing SOP's / SOG's	750	750	720	750
- Total no. of EMS riders	230	200	225	200
- Staff hours committed to EMS riders.	2,050	2,400	2,300	2,400

Standard Operating Procedures (SOP's)  
Standard Operating Guidelines (SOG's)

**Program Name: Training**

**Service Level:** Coordinate training, testing, and support necessary to provide prompt, effective and efficient response and mitigation for fire, rescue and Haz-Mat emergencies.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Required/actual continuing education hours:				
Fire	2200 / 8497	2040/ 2040	2200 / 4500	2200 / 2200
ARFF (Aircraft Rescue Fire Fighting)	120 / 132	120/ 120	120 / 239	120 / 120
Haz-Mat (Hazardous Materials)	270 / 1246	216 /216	270 / 600	216 / 216
- No. of required/actual certifications maintained.	223 / 322	230 / 330	230 / 330	230 / 330
- No. of joint training hours with outside agencies	190	75	130	100
<b>Output</b>				
- No. of TXFIRS reports generated by CSFD*	6,230	6,600	6,704	7,374
- No. of total fire training hours	9,875	2,700	8,400	5,000
*TXFIRS reports now generated on every response				

College Station Fire Department (CSFD)  
Texas Fire Incident Reporting System (TXFIRS)

## FIRE DEPARTMENT

### FIRE PREVENTION

#### Description & Budget Explanation:

The Fire Prevention Division does a number of things related to safety to prevent fires as well as investigative services to determine the cause and origin of fires. Fire Prevention is involved in the development process including attendance in pre-application conference (PAC) meetings, site plans reviews, fire sprinkler, alarm systems plan reviews and testing. Inspection of new buildings to ensure compliance with the fire code for certificates of occupancy. Public safety and education programs are provided to the citizens of College Station.

#### Program Name: Fire Prevention

**Service Level:** Provide prompt and thorough system acceptance tests and conduct building fire safety inspections to ensure code compliance.

Performance Measures:	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Effectiveness</b>				
- Percent of time acceptance tests are conducted within 1 working day of requests.	98%	98%	98%	98%
- Percent of time new business final inspections are held within one working day of requests.	100%	100%	100%	100%
<b>Efficiency</b>				
- No. of inspections per month per officer.	75	25	25	30
- Per capita operating expenditures (for all Fire Prevention activities).*	\$8.91	\$6.63	\$6.63	\$7.24
<b>Output</b>				
- Total # of new construction-and redevelopment sites.	1,166	600	600	400
- No. of systems tests conducted per year.	506	150	175	100
- No. of fire safety inspections of businesses.	947	550	600	600
- Major violation complaint to response time.	1 Day	1day	1 day	1 day
- Minor violation complaint to response time.	1 day	3 days	2 days	3 days

\* Major violations are any problems that pose an immediate threat to life, property or the environment.

(Locked exits, sprinkler systems out of service, dumping of hazardous materials, unauthorized burning)

**Service Level:** Determine fire cause and origin of all fires responses and location by occupancy of fire injuries/deaths.

Performance Measures:	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Effectiveness</b>				
- Percent of time fire cause and origin are determined when an investigator is called	92%	98%	92%	92%

**Service Level:** Provide public safety education programs.

Performance Measures:	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Effectiveness</b>				
- Percent of class participants satisfied or very satisfied with public safety education programs.	98%	98%	98%	98%
- Percent of College Station Citizens receiving public safety education programs	25%	19%	20%	20%
<b>Output</b>				
- No. of participants in fire safety classes.	22,187	15,000	20,000	20,000
- No. of fire safety classes.	229	170	170	170

**FIRE DEPARTMENT  
EMERGENCY MEDICAL SERVICE (EMS)**

**Description & Budget Explanation:**

The Emergency Medical Service division provides emergency response to medically related emergency calls for assistance in College Station and South Brazos County. Automatic and mutual aid agreements with neighboring entities allow more integrated EMS response to the community. Training and quality assurance are also a major function of the division.

**Program Name: Emergency Medical Services**

**Service Level:** Provide timely response, prompt patient assessment, quality treatment, and transport.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent of ALS response time, which consists of dispatch to first arriving unit on scene (Response time consist of dispatch time*, turnout time, and drive time)				
>6	34%	30%	46%	46%
<6	65%	70%	52%	50%
<5	51%	53%	33%	33%
<4	28%	28%	15%	15%
<3	2%	3%	5%	5%
- Percent of time patient's condition remained the same or improved during transport.	96%	96%	98%	96%
<b>Output</b>				
- No. of ALS/BLS responses.**	1897 / 2820	1953 / 2656	2318 / 3286	2535 / 3361
- Total no. of unit responses.	5,369	5,150	5,886	6,474
- Total no. of incidents.	4,718	4,620	5,360	5,896

\*Dispatch time is tracked in Police Department's Communication Service Level.

\*\*Advanced life support (ALS) treatment including the administration of medications, defibrillation/cardio version (electric shocks to the heart), intravenous (IV) fluid therapy, advanced airway management, such as intubation, and blood pressure control with MAST (military anti-shock trousers). Basic life support (BLS) treatment including CPR, splitting, bandaging, spinal immobilization, and oxygen therapy.

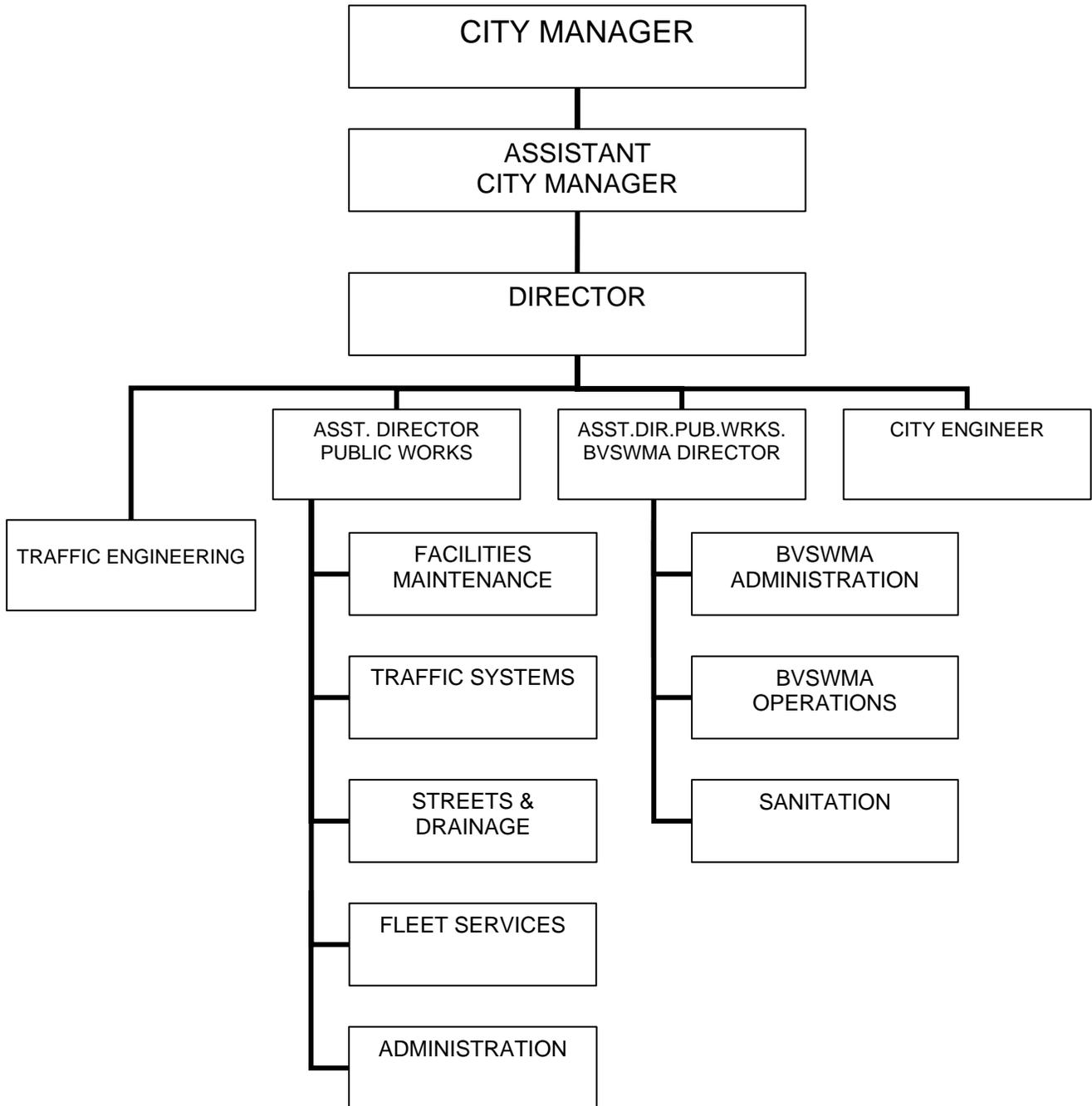
**Service Level:** Coordinate training, medical direction, and support necessary to provide timely response, prompt patient assessment, quality treatment and transport.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Required/actual continuing education hours:				
EMT-Basic	20 / 40	20 / 20	20 / 20	20 / 20
EMT-Intermediate	28 / 40	28 / 28	28 / 28	28 / 28
EMT-Paramedic	36 / 40	36 / 36	36 / 36	36 / 36
- Percent of EMS patient reports reviewed for maintained.	258 / 299	260 / 300	260 / 300	263 / 303
- No. of staff hours committed to protocol review	675	1,000	1,000	1,100
<b>Output</b>				
- No. of EMS patient reports generated by CSFD.	4,718	4,620	5,360	5,896
- No. of EMS training hours.	4,312	3,500	3,500	3,500

Emergency Medical Technician (EMT)

# PUBLIC WORKS

CITY OF COLLEGE STATION



**City of College Station  
Public Works  
Department Summary**

EXPENDITURE BY DIVISION							
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Public Works Administration*	\$ 427,774	\$ 559,028	\$ 559,028	\$ 432,077	\$ 432,077	-22.71%	
Traffic Engineering**	-	-	-	119,762	119,762	N/A	
Facilities Maintenance	1,179,358	1,344,785	1,344,785	1,292,982	1,292,982	-3.85%	
Streets Maintenance	3,098,209	3,027,498	3,027,498	2,796,804	2,996,804	-1.01%	
Drainage Maintenance	726,575	1,085,556	1,085,556	862,110	862,110	-20.58%	
Traffic Signs and Markings	358,442	251,432	251,432	333,304	333,304	32.56%	
Public Works Engineering*	818,860	786,984	786,984	758,544	758,544	-3.61%	
Traffic Signals	667,678	665,753	665,753	667,347	667,347	0.24%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 7,276,896</b>	<b>\$ 7,721,036</b>	<b>\$ 7,721,036</b>	<b>\$ 7,262,930</b>	<b>\$ 7,462,930</b>	<b>-3.34%</b>	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Salaries & Benefits	\$ 3,397,947	\$ 3,569,223	\$ 3,569,230	\$ 3,662,751	\$ 3,662,751	2.62%	
Supplies	421,677	283,801	283,696	338,546	338,546	19.29%	
Maintenance	2,032,960	2,101,581	2,101,695	1,985,159	1,985,159	-5.54%	
Purchased Services	1,404,287	1,753,535	1,753,437	1,276,474	1,476,474	-15.80%	
Capital Outlay	20,025	12,896	12,978	-	-	-100.00%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 7,276,896</b>	<b>\$ 7,721,036</b>	<b>\$ 7,721,036</b>	<b>\$ 7,262,930</b>	<b>\$ 7,462,930</b>	<b>-3.34%</b>	

PERSONNEL SUMMARY BY ACTIVITY							
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Public Works Administration*	7.00	4.00	5.00	4.00	4.00	-20.00%	
Traffic Engineering**	0.00	0.00	0.00	2.00	2.00	N/A	
Facilities Maintenance	7.00	7.00	7.00	7.00	7.00	0.00%	
Streets Maintenance	22.00	22.00	22.00	22.00	22.00	0.00%	
Drainage Maintenance	11.00	11.00	12.00	12.00	12.00	0.00%	
Traffic Signs and Markings	3.00	3.00	3.00	3.00	3.00	0.00%	
Public Works Engineering*	17.00	10.00	10.00	9.00	9.00	-10.00%	
Traffic Signals	5.00	5.00	5.00	5.00	5.00	0.00%	
<b>DEPARTMENT TOTAL</b>	<b>72.00</b>	<b>62.00</b>	<b>64.00</b>	<b>64.00</b>	<b>64.00</b>	<b>0.00%</b>	

\* Resources moved to CPD Department FY08, \$561,801, representing 10 FTE personnel, related supplies, maintenance and purchased services.

\*\* 1 Personnel FTE moved from Engineering to Traffic Engineering in FY10

**Economic Conditions will drive much of what happens in FY 2010. The proposals for new programs will not be implemented until at least six months into the year, and only if revenues meet the budget estimates.**

Service Level Adjustments Public Works	Portion of Street Rehabilitation Project 2009-2010	One-Time 200,000	Recurring -	Total 200,000
<b>Public Works SLA TOTAL</b>		<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 200,000</b>

**PUBLIC WORKS  
ADMINISTRATION**

**Description & Budget Explanation:**

The Administration Division serves as the primary customer contact point, and provides administrative support for the nine divisions of the Public Works Department.

**Program Name: Administration**

**Service Level:** Provide prompt and reliable service to our customers both internal and external.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Dashboard Indicator</b>				
- % variance of expenditure to budget	N/A	5.00%	2.50%	5.00%
<b>Effectiveness</b>				
- Percent of internal customers satisfied on customer survey.	95%	95%	95%	95%
<b>Efficiency</b>				
- % of reports submitted on time	N/A	100%	100%	100%
<b>Output</b>				
- No. of quarterly reports annually.	4	4	4	4

## **PUBLIC WORKS**

### **TRAFFIC ENGINEERING**

#### **Description & Budget Explanation:**

The Traffic Engineering Division is primarily responsible for conducting/reviewing traffic engineering studies or plans (i.e., signal warrant studies and traffic control plan), managing College Station's red light camera program, CARES, and evaluation of on-street parking. In addition to these responsibilities, other activities for this division include public education, special programs (i.e., traffic calming), and project management of related capital projects.

#### **Program Name: Traffic Engineering**

**Service Level:** Provide prompt and reliable service to our customers.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Dashboard Indicator</b>				
- # violations per month	N/A	1,900	1,000	2,250
<b>Effectiveness</b>				
- % decreases in right angle crashes	N/A	25%	25%	25%
<b>Efficiency</b>				
- % of reports submitted on time	N/A	100%	100%	100%
<b>Output</b>				
- No. of reports submitted	N/A	1	1	1

**PUBLIC WORKS**  
**FACILITIES MAINTENANCE**

**Description & Budget Explanation:**

The Facilities Maintenance Division is responsible for the maintenance of the City's office spaces and buildings.

**Program Name: Facilities Maintenance**

**Service Level:** Maintain clean, safe, and comfortable working environment for City employees, customers, and citizens.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent satisfied on customer survey.	87%	90%	90%	90%
<b>Efficiency</b>				
- Average response time to emergency repairs.	1 Day	1 Day	1 Day	1 Day
- Ratio of emergency repair hours to total of all maintenance hours.	2%	5%	4%	5%
- Work orders per employee.	350	460	400	450
- Total direct dollar cost/square foot of all maintained facilities	\$2.75	\$2.75	\$2.75	\$2.75
- Custodial cost per square foot.	\$1.20	\$1.20	\$1.20	\$1.20
<b>Output</b>				
- No. of Work orders annually.	2,097	2,400	2,000	2,500
- Total No. of labor hours to Work orders.	9,750	10,000	10,000	10,000
- Labor hrs to preventative maintenance.	1,952	2,000	2,000	2,000
- No of labor hrs to maintenance projects.	1,960	2,000	2,000	2,000
- No of labor hours to emergency repairs.	179	280	300	320

## **PUBLIC WORKS**

### **STREET MAINTENANCE**

#### **Description & Budget Explanation:**

This Division is responsible for the repair and maintenance of City streets and the annual residential street rehabilitation program. The Streets Maintenance Division also provides barricades for special events such as bonfire, football games, parades, etc. and emergencies such as flooding, fires, ice storms and hazardous materials spills.

#### **Program Name: Street Maintenance**

**Service Level:** Provide regular maintenance and care of city streets.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Workload Indicators</b>				
- Asphalt Failure Repairs: Square Feet	500000	500,000	500,000	500,000
- Pothole Operations: # of potholes repaired	20546	22,000	22,000	See line below
- Pothole Operations: # of square feet repaired	N/A	N/A	N/A	5,000
- Street Sweeping: # of curb miles	6955	6,500	6,500	6,500
- Seal Coat Pavement: # of lane miles	30	30	30	30
- Overlay Program: # of lane miles	15	5	5	5
<b>Efficiency Indicators</b>				
- Sq. Ft. of Asphalt per Man Hour	N/A	65.00	65.00	65.00
<b>Effectiveness Indicators</b>				
- Percentage of Planned Seal Coat Program	N/A	100%	100%	100%
- Percentage of Planned Overlay Program	N/A	100%	100%	100%

## **PUBLIC WORKS**

### **DRAINAGE MAINTENANCE**

**Description & Budget Explanation:**

The Drainage Maintenance Division is responsible for the care and maintenance of the drainage ways throughout the City.

**Program Name: Drainage Maintenance**

**Service Level:** Provide a drainage maintenance program that keeps the storm carrying capacity of the system adequate in College Station.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Workload Indicators</b>				
- Drainage Maintenance: # of linear feet cleaned	N/A	3,000	3,000	3,000
- Drainage Maintenance: # of linear feet improved	N/A	1,000	1,000	1,000
- ROW Mowing: # of curb miles	4,693	5,000	5,000	5,000
- Finish Mowing: # of curb miles	N/A	3,000	3,000	3,000
- Herbicide Spraying: # of curb miles	606	1,000	1,000	1,000
- Mosquito Control: # of dunks / # of gallons applied	N/A	350 / 10	350 / 10	350 / 10
<b>Efficiency Indicators</b>				
- Curb Miles per man hour of mowed ROW	N/A	2.50	2.50	2.50
<b>Effectiveness Indicators</b>				
- Percentage of Creeks Cleaned during year	N/A	50%	50%	50%

## **PUBLIC WORKS**

### **TRAFFIC SIGNS AND MARKINGS**

**Description & Budget Explanation:**

This division is responsible for the installation and maintenance of traffic signs and pavement markings.

**Program Name: Traffic Signs and Markings**

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**Service Level:** Maintain, repair, and install street signs and pavement markings to provide safe and efficient movement of motorists, bicyclist, and pedestrian.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Missing stop sign replacement time	1 hr	1 hr	1 hr	1 hr
- Replacement time for all other regulatory signs	72 hr	72 hrs	72 hrs	72 hrs
<b>Efficiency</b>				
- Cost per work order	N/A	\$250	\$300	\$350
- No. of work orders per employee	515	530	525	535
<b>Output</b>				
- Total No. of work orders per year	1,547	1,600	1,575	1,605
- No. of stop signs replaced	235	375	325	300

## **PUBLIC WORKS**

### **ENGINEERING**

#### **Description & Budget Explanation:**

Engineering is responsible for the administration of the applicable engineering regulations specifically involving the engineering review and permitting of development projects as well as oversight of the inspection of construction of all public infrastructure with Development and CIP projects. Also manage FEMA floodplains, ROW Abandonments, Oversized Participation, Oil and Gas Permits, Impact Fees, TxDOT permits, driveway permits, surety documents, TCEQ permits, etc.

#### **Program Name: Engineering**

**Service Level:** Provide excellent customer service protecting the public interest thorough, efficient engineering standards, processes, and review of permitting of development projects including ensuring quality construction through inspection of public infrastructure.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Valuation of Development Permits Issued / Inspector	N/A	\$1,085,620	\$1,547,131	\$1,593,545
- Valuation of Capital Improvement Projects requiring Inspection / Inspector	N/A	\$1,648,000	\$4,925,960	\$5,073,739
- Total Valuation of Permits and Projects requiring Inspection / Inspector	N/A	\$2,733,620	\$6,473,091	\$6,667,284
- Feedback on concerns internally and externally in Writing	N/A	0	0	0
<b>Efficiency</b>				
- Number of Development Permits Issued per review Engineer	N/A	48	44	45
- Valuation of Development Permits Issued per review Engineer	N/A	\$2,172,000	\$6,453,656	\$6,647,265
<b>Output</b>				
- Number of Development Permits Issued	N/A	119	83	85
- Valuation of Development Permits Issued	N/A	\$5,428,100	\$16,134,139	\$16,618,163
- Valuation of Capital Improvement requiring Inspection	N/A	\$8,240,000	\$24,629,802	\$25,368,697
- Total Valuation of Permits and Projects requiring Inspection	N/A	\$13,668,100	\$32,365,457	\$33,336,420

## **PUBLIC WORKS**

### **TRAFFIC SIGNALS**

**Description & Budget Explanation:**

The Traffic Division is responsible for the repair and maintenance of traffic signals.

**Program Name: Traffic Signals**

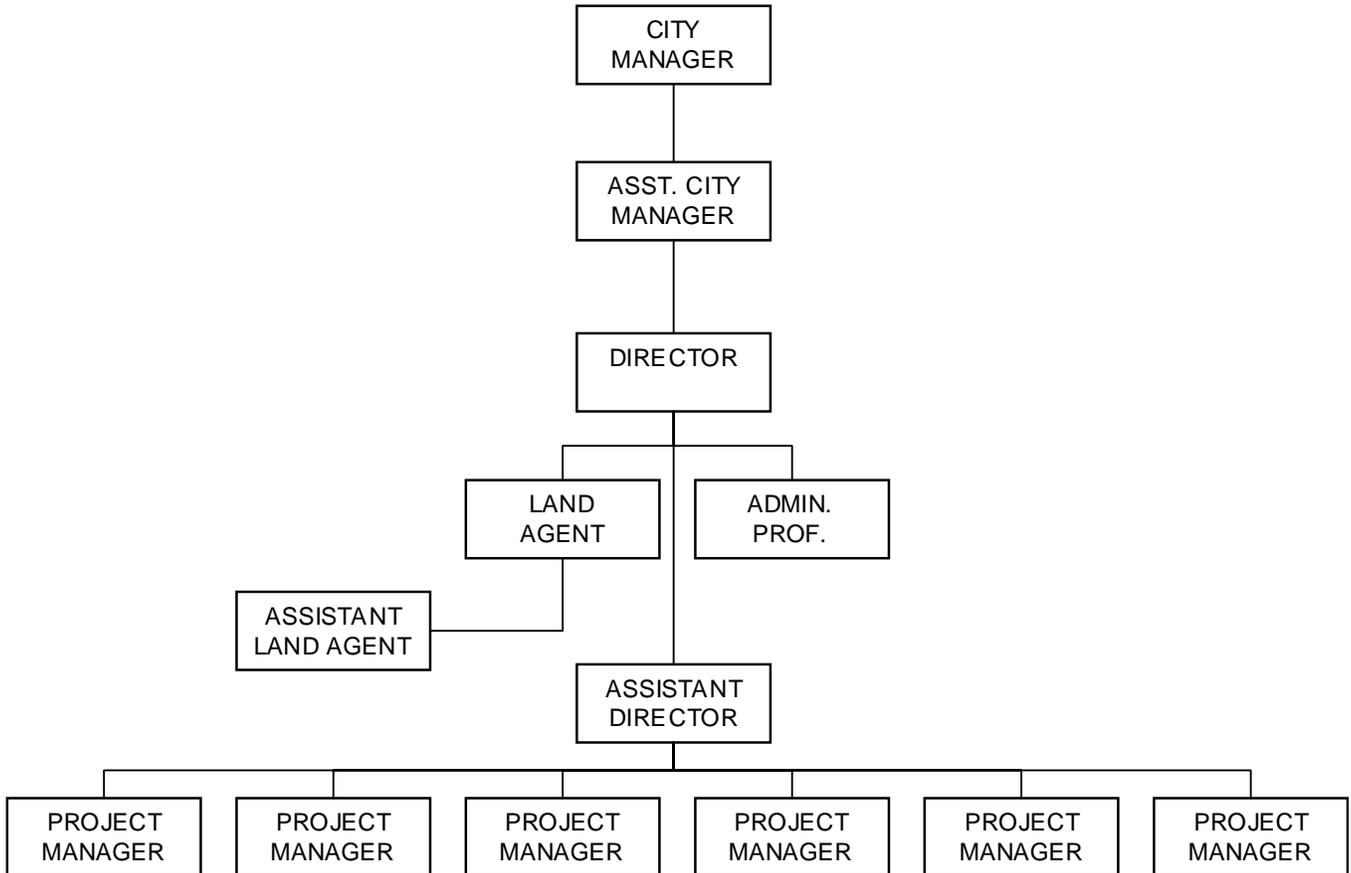
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**Service Level:** Maintain and repair traffic signals and school warning devices to provide safe and efficient movement of vehicles and pedestrians.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percentage of system available	100.00%	100%	100%	100%
<b>Efficiency</b>				
- Cost per work order	N/A	\$320	\$375	\$400
- Cost per intersection	N/A	\$5,200	\$5,500	\$5,700
- Total system downtime per year (5 hour power outage)	0 hr	0 hr	0 hr	0 hr
- Response time to after-hours calls	1 hr	1 hr	1 hr	1 hr
<b>Output</b>				
- No. of maintenance and repair work orders	1,333	1,500	1,400	1,575
- No. of signal heads replaced & repaired	82	40	50	25
- No. of operation hours per year	525,600	525,600	533,563	533,563

# CAPITAL PROJECTS DEPARTMENT

CITY OF COLLEGE STATION



**City of College Station  
Capital Projects  
Department Summary**

EXPENDITURE BY DIVISION							
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Capital Projects*	\$ 838,136	\$ 876,793	\$ 876,793	\$ 892,932	\$ 892,932	1.84%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 838,136</b>	<b>\$ 876,793</b>	<b>\$ 876,793</b>	<b>\$ 892,932</b>	<b>\$ 892,932</b>	<b>1.84%</b>	

EXPENDITURES BY CLASSIFICATION							
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Salaries & Benefits	\$ 756,780	\$ 826,290	\$ 826,290	\$ 841,914	\$ 841,914	1.89%	
Supplies	15,924	10,063	10,063	6,613	6,613	-34.28%	
Maintenance	6,590	6,250	6,250	1,508	1,508	-75.87%	
Purchased Services	58,842	34,190	34,190	42,897	42,897	25.47%	
Capital Outlay	-	-	-	-	-	N/A	
<b>DEPARTMENT TOTAL</b>	<b>\$ 838,136</b>	<b>\$ 876,793</b>	<b>\$ 876,793</b>	<b>\$ 892,932</b>	<b>\$ 892,932</b>	<b>1.84%</b>	

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Capital Projects*	-	11.00	10.00	10.00	10.00	0.00%
<b>DEPARTMENT TOTAL</b>	<b>-</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>0.00%</b>

\*Resources moved from Public Works Department in FY08 in the amount of \$561,801

## CAPITAL PROJECTS DEPARTMENT

### Description & Budget Explanation:

The Capital Projects Department is responsible for managing a significant portion of the capital projects that are included in the City's capital improvement plan (CIP). Capital projects managed by this department include Street, Park, Facility, Utility and Drainage projects.

### Program Name: Capital Project Management

**Service Level:** Deliver quality projects to the citizens of College Station within the defined scope, timeline and budget.

Performance Measures	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Effectiveness†</b>				
Change order percentage relative to construction contract amount:				
- Construction contract of \$249,000 or less	N/A	N/A	N/A	5% or less
- Construction contract of \$250,000 - \$999,000	N/A	N/A	N/A	4% or less
- Construction contract of \$1 million or greater	N/A	N/A	N/A	3% or less
Percent to budget at various project phases:				
- Conceptual Phase Budget	N/A	N/A	N/A	± 45%
- Preliminary Design Phase Budget	N/A	N/A	N/A	± 30%
- Detailed Design Phase Budget	N/A	N/A	N/A	± 15%
<b>Efficiency†</b>				
Percentage of funds encumbered/expended in the year that the funds are estimated:				
- Percentage of funds encumbered in year estimated	N/A	N/A	N/A	95%
- Percentage of funds expended in year estimated	N/A	N/A	N/A	90%

### Program Name: Land Acquisition

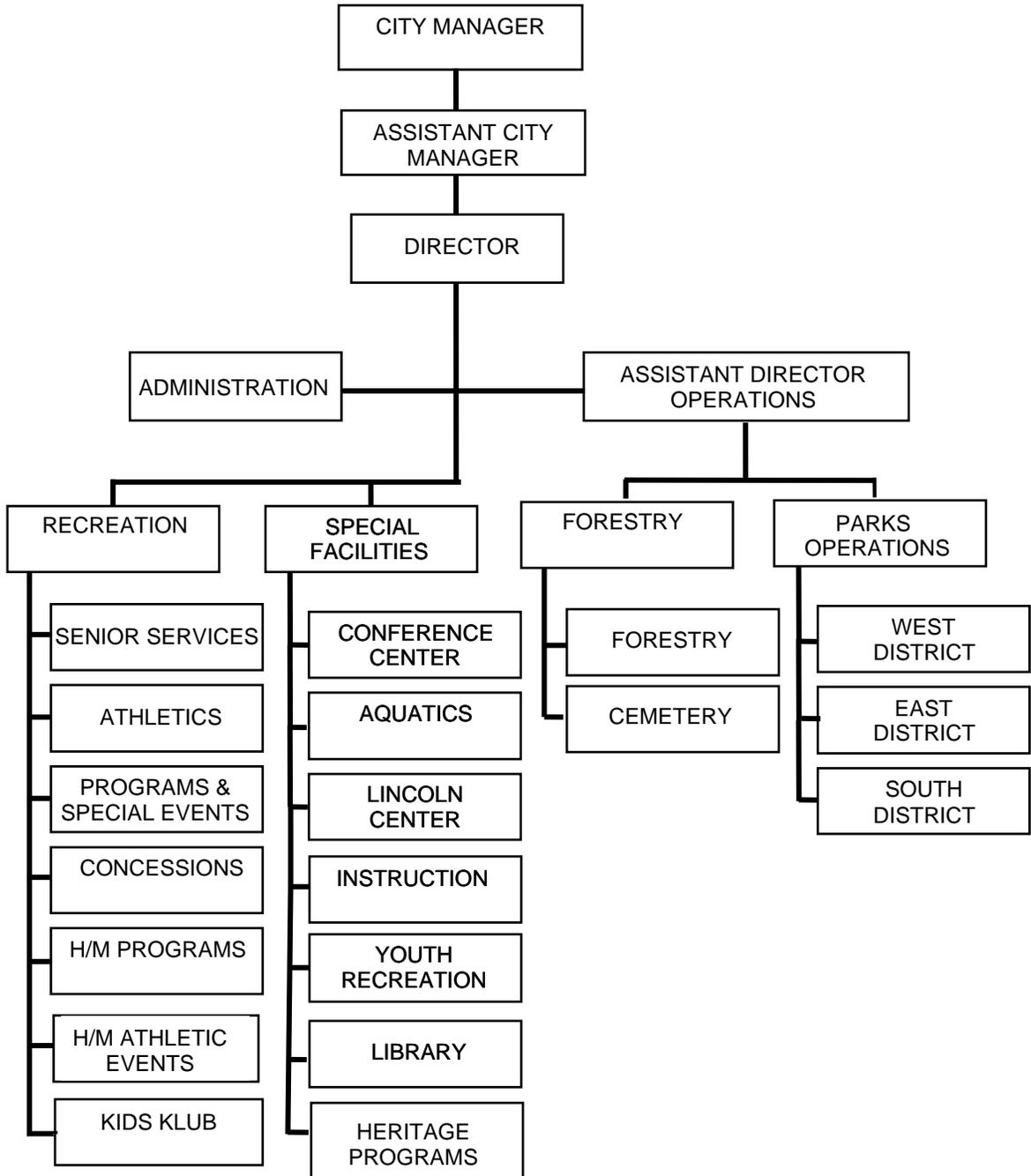
**Service Level:** Acquire real property, easements and right-of-way in a timely manner .

Performance Measures	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Effectiveness†</b>				
Amount of time spent on land acquisition:				
- Land acquisition on small assignments (1 - 5 parcels)	N/A	N/A	N/A	9 months or less
- Land acquisition on medium assignments (6-15 parcels)	N/A	N/A	N/A	16 months or less
- Land acquisition on large assignments (16-25 parcels)	N/A	N/A	N/A	24 months or less

† Assumes the CMO, City Council, and Client Department (PW, Elec, WS, etc) do not initiate a change that alters the scope, schedule, or budget of the project or assignment. Performance measure does not apply to projects in Northgate or involve the acquisition of land or easements owned by private utility companies (entities other than CSU or Water Services).

# PARKS AND RECREATION

CITY OF COLLEGE STATION



**City of College Station  
Parks and Recreation  
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Administration	\$ 871,872	\$ 835,282	\$ 858,403	\$ 819,480	\$ 819,480	-1.89%
Recreation	1,827,062	1,946,927	2,015,036	1,993,464	1,993,464	2.39%
Special Facilities*	2,258,365	2,247,283	2,356,712	2,164,220	2,188,752	-2.60%
Parks Operations	2,485,475	2,671,544	2,522,119	2,621,237	2,621,237	-1.88%
Forestry	1,439,184	1,496,317	1,459,055	1,446,956	1,446,956	-3.30%
<b>DEPARTMENT TOTAL</b>	<b>\$ 8,881,958</b>	<b>\$ 9,197,353</b>	<b>\$ 9,211,325</b>	<b>\$ 9,045,357</b>	<b>\$ 9,069,889</b>	<b>-1.39%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 5,459,354	\$ 5,780,212	\$ 5,770,050	\$ 5,857,358	\$ 5,874,595	1.63%
Supplies	745,146	702,064	691,618	606,552	614,352	-12.49%
Maintenance	440,698	447,073	433,326	345,435	345,435	-22.73%
Purchased Services	2,228,808	2,268,004	2,312,500	2,236,012	2,235,507	-1.43%
Capital Outlay	7,952	-	3,831	-	-	N/A
<b>DEPARTMENT TOTAL</b>	<b>\$ 8,881,958</b>	<b>\$ 9,197,353</b>	<b>\$ 9,211,325</b>	<b>\$ 9,045,357</b>	<b>\$ 9,069,889</b>	<b>-1.39%</b>

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Administration	10.50	10.50	10.50	10.50	10.50	0.00%
Recreation	16.50	16.50	17.50	17.50	17.50	0.00%
Special Facilities*	44.50	44.50	45.50	45.50	45.50	0.00%
Parks Operations	39.00	40.00	40.00	40.00	40.00	0.00%
Forestry	14.00	19.50	19.50	19.50	19.50	0.00%
<b>DEPARTMENT TOTAL</b>	<b>124.50</b>	<b>131.00</b>	<b>133.00</b>	<b>133.00</b>	<b>133.00</b>	<b>0.00%</b>

\* Heritage Programs moved from Public Communications to Parks Special Facilities in FY09.

## PARKS AND RECREATION ADMINISTRATION

### Description & Budget Explanation:

The Administration Division provides design and administration for all approved Parks capital improvement projects and provides graphics support. The Division serves as a primary customer contact point, and provides administrative assistance to other Departments and Divisions.

### Program Name: Administration

**Service Level:** Provide departmental administration, customer service, facility rentals, cemetery sales and records administration, all program registration and support, design and administration for all approved capital projects and graphic support. Administration of all Parks and Recreation Advisory Board and Cemetery Advisory Committee meetings.

<u>Performance Measures:</u>	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY10 Approved
- Ongoing compliance with requirements for Agency Accreditation	N/A	98%	98%	98%
- Number of cost centers monitored.	24	24	24	24
- Number of Capital Projects over \$50,000	N/A	N/A	19	19
- Number of construction projects under \$50,000	N/A	N/A	9	9
- Percentage of drafting/graphics work orders completed satisfactorily	97%	95%	95%	97%
- Number of acres of neighborhood and mini park land per 1,000 citizens**	3.42	3.53	3.6	3.46
- Number of acres of community park land per 1,000 citizens**	3.02	3.43	3.3	3.48
<b><u>Workload &amp; Efficiency Indicators</u></b>				
- Number of CIP projects completed.	21	N/A	17	TBD
- Number of work orders for assistance completed by Parks Planning	514	380	380	380
- Number of work orders for assistance completed per Park Planner	N/A	126	125	125
- Number of CIP assistance projects (landscape irrigation design)	8	10	6	10
- Number of publications produced	205	200	200	200
- Number of pavilion and athletic field rentals administered	N/A	950	950	950
- Total revenue generated from pavilion rentals	\$31,000	\$30,000	\$30,000	\$30,000
- Number of program registrations administered	N/A	4,500	4,500	4,500
- Number of Cemetery transactions administered***	1,876	3,500	3,500	3,500

\*\*Population estimates received from Office of Planning and Development Services. (Formula: Current population is divided by 1,000 X. Park acreage divided by X = Acres per 1,000)

\*\*\* Cemetery transaction administered total = the number of paperwork generated for: space sales, transfers, and interments, the number of documents scanned, data input into the cemetery database, monument permits scanned, and all above QA'd by a second person.

# PARKS AND RECREATION

## RECREATION

### Description & Budget Explanation:

The Recreation Division has several programs that are all directly related to providing recreational, leisure and educational programs and opportunities.

### Program Name: Athletics

**Service Level:** Provide athletic programs to meet the needs and desires of citizens of all ages, interests and skill levels; host high quality athletic events that will attract out-of-town visitors to our community & increase the economic prosperity of the local community through athletic events that will generate tourist dollars, assist organizations with planning and conducting athletic events that also attract tourist and generate economic growth in our community.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY10 Approved</b>
<b>Effectiveness</b>				
- Percent satisfied on customer survey:	98%	96%	98%	98%
Adult Softball	In Session	96%	100%	98%
Adult Flag Football	100%	96%	100%	98%
Girls Fast pitch Softball	100%	96%	100%	98%
Youth Basketball	97%	96%	96%	98%
Swim Team	100%	96%	98%	98%
Youth Flag Football	92%	96%	98%	98%
Adult Volleyball	100%	96%	100%	98%
Youth Volleyball	100%	96%	100%	98%
Swim Clinic	100%	96%	98%	98%
Challenger Sports Program	100%	96%	100%	98%
<b>Efficiency</b>				
- No. of adult teams City Leagues	786	650	650	650
- No. of youth participants City Leagues	4,183	2,750	3,000	3,000
- No. of participants for sponsored tournaments	5,872	5,000	7,000	8,000
- % Cost recovery for Leagues and Events	N/A	35%	35%	35%
<b>Output</b>				
- Total revenue.		\$280,000	\$280,000	\$280,000
- No of City Sponsored & Serviced Events	19	8	35	15
- No of Hotel Room nights generated from City Sponsored and Supported Events	7,376	6,800	6,800	7,000

\* Reductions in City Sponsored and Serviced Events is from the elimination of the Men's Fast Pitch Tournament as part of a budget reduction.

**Program Name: Senior**

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**Service Level:** To meet the needs and desires of the adult and senior populations in our community through continuing education programs, instructional and leisure activities that encourage positive mental, physical and social development of citizens.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percentage of satisfied customers on survey.	98%	98%	99%	98%
<b>Efficiency</b>				
- Total No. of Senior Citizen Programs Offered. *	140	18	70	70
- Total No. of Senior Special Events Offered.	20	4	10	7
- Total No. of Senior Participants Served.	8,934	3,000	5,500	5,000

\* Reduced due to new way of counting programs

**Program Name: Programs and Special Events**

---

**Service Levels:** Provide a variety of special events for the enjoyment of local citizens, and sponsor, co-sponsor and facilitate special events that will enhance local tourism, promote community pride, increase business revenues and increase hotel/motel sales tax revenues. Finally, provide and assist with programs that enhance the arts through encouragement, promotion, improvement, and application of the arts, including, but not limited to instrumental and vocal music, dance, drama, and other arts related, to the presentation, performance, execution and exhibition of these major art forms.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percentage satisfied on promoter survey.	97%	95%	97%	95%
<b>Efficiency</b>				
- No. of participants at WPC events.	33,593	38,500	39,000	38,500
- No. of participants, non WPC events.				
- % cost recovery from rentals **	N/A	50%	50%	50%
<b>Output</b>				
- Total programs and special events revenue.				
- No. of events at WPC amphitheater.	16	18	18	18
- No. of City programs offered (non WPC).	14	7	5	5
- No. of assisted non city programs/events.	5	5	5	5

\* No of Participants will decrease since 3 concerts were cancelled in FY 07 and one more approved cancelled in FY 08.

\*\* Does not count City Activities for which there is no charge

**Program Name: Kids Klub**

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**Service Levels:** Utilizing school district facilities to make after-school care for children available for the citizens of College Station and provide the opportunity for the participants to experience activities that will result in positive cognitive, physical, social and emotional youth development.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent satisfied on customer survey (parents and Kids Klub participants).	97%	95%	95%	95%
<b>Efficiency</b>				
- No. of CSISD students served by Kids Klub.	1,035	950	1,038	1,025
- Maintain a counselor to student ratio of 1:12 Number of Counselors. (Months Met)	9	9	9	9

**Program Name: Concessions**

---

**Service Levels:** Provide a variety of food service options at various city facilities and events to enhance the customers experience as well as improving the quality of those events.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent satisfied on customer survey	N/A	95%	95%	95%
<b>Efficiency</b>				
- Percentage of costs recovered	N/A	70%	65%	70%
- Average Score on Health Department Inspections	N/A	94%	94%	94%

## PARKS AND RECREATION

### SPECIAL FACILITIES

#### Description & Budget Explanation:

The Special Facilities Division operates the pools, the Conference Center, the Lincoln Center, the EXIT Teen Center, Xtra Education, Instruction, and Historic Programs.

#### Program Name: Instruction

**Service Level:** To meet the needs and desires of the youth, adult and senior populations in our community through continuing education programs, instructional and leisure activities that encourage positive mental physical and social development of citizens

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percentage of satisfied customers on survey.	98%	98%	99%	98%
<b>Efficiency</b>				
- Total No. of Instructional Classes Offered	686	380	380	380
- Percent expenditures covered by revenue in Instructions.	58%	55%	55%	55%
- Percent expenditure covered by revenue in Xtra Ed.	100	100	100	100
- Total No. of Xtra Ed. Classes Offered.	395	370	380	340
<b>Output</b>				
- Revenues from Xtra Education Classes	N/A	\$84,000	\$87,000	\$83,000
- Revenues from Instructional activities	N/A	\$125,000	\$126,000	\$125,000
- Total no. of Instructional participants.	3,538	3,400	3,200	3,000
- No. of Xtra Ed Catalogs distributed.	100,000	100,000	100,000	100,000
- Total no. of Xtra Ed Participants.	3,010	2,870	2,800	2,500
- No. of American Red Cross Certified lessons	N/A	280	280	280
- Number of seasonal employees supervised	30	60	65	65

FTEs = seasonal \$10,947.86/1850/avg. hourly rate(8.76)+2 fulltimers = 2.68 FTEs

**Program Name: Aquatics**

**Service Level:** Provide the public with safe, clean, attractive, professional operation of three city owned pools and one school owned pool for a reasonable fee. Activities include open swim, adult lap swim, pool parties, rentals, as well as support of the swim instruction program, competitive swim program, and Texas Public Pool Council.

<b>Performance Measure:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY10 Approved</b>
<b>Effectiveness</b>				
- Percent satisfied on customer survey.	NA	98%	98%	98%
- Meet standards on all International Pool & Waterpark life guard audits.	Exceeds Standars	Exceeds Standards	Exceeds Standards	Exceeds Standards
<b>Efficiency</b>				
- Percentage of expenditures covered by revenues.	35%	35%	35%	35%
- Average annual cost per participant (as per AS400).	\$6.00	\$6.70	\$6.70	\$6.70
<b>Output</b>				
- Revenue.	\$309,335	\$270,000	\$270,000	\$270,000
- No. of customers.	142,605	130,000	130,000	130,000
- National Pool & Waterpark audits.	3	3	3	3
- Conduct a minimum of 4 hours/ month/ guard staff safety training .	3,000	3,000	3,000	3,000
- Guard staff licensed through Ellis & Assoc.	100	100	100	100
- No. of rentals:	357	476	476	476
Theme Parties	3	N/A	N/A	N/A
After Hours Parties	130	N/A	N/A	N/A
Catered Pizza Parties	5	N/A	N/A	N/A
Pavilion Parties	219	N/A	N/A	N/A
Number of seasonal employees supervised	30	90	90	90

FTEs = seasonal \$96,138.18/1,850/avg. hourly rate(8.76)+2 fulltimers = 7.93 FTEs

Notes: Bad weather has a huge effect on these outputs and should be considered during review of such.

**Program Name: Conference Center**

**Service Level:** Provide a clean, convenient meeting space and accommodations through excellent customer service, at a reasonable fee for local citizens and out-of-town clients. Needs that can be met include meeting planning, room setup, event clean up, equipment rentals and catering service coordination.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percentage satisfied on customer survey.	99%	99%	99%	99%
<b>Efficiency</b>				
- Percentage of expenditures covered by revenues.	45%	35%	33%	35%
- Average No. of customers based on 355 days of operation.	223	202	202	208
<b>Output</b>				
- Total Revenue.	\$143,230	\$120,000	\$115,000	\$120,000
- No. of customers.	79,360	72,000	72,000	74,000
- No. of days the parking lot is overflowing.	98	N/A	88	N/A
- Number of <u>rentals</u> :				
Commercial	455	350	200	250
Non-Commercial	1,170	800	1,377	1,400
Internal/City Depts. @ no charge	405	475	498	520
CSISD use @ no charge	87	35	30	35
<b>Internal Users at No Charge:</b>				
No. of internal City users & CSISD at no charge	15,752	14,000	16,000	18,000
Potential \$ from internal City users & CSISD at n/c	44,205	35,000	44,000	46,000
Number of seasonal employees supervised = 9	9	11	10	11

FTEs = seasonal \$20,302.22/1,850/avg. hourly rate(8.76)+3 fulltimers = 4.25 FTEs

**Program Name: Lincoln Center**

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**Service Level:** Provide positive, drug-free environment where citizens and visitors can enjoy programming for a reasonable fee. Provide clean, safe, attractive facilities for an assortment of activities to include, but not limited to, youth athletics, educational programming, cultural events, and meeting rental space.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY10 Approved</b>
<b>Effectiveness</b>				
- Percentage satisfied on customer survey.	90%	99%	90%	99%
<b>Efficiency</b>				
- Cost per participant (Exp. vs Participation)	\$4.29	\$4.25	\$4.25	\$4.50
- Percentage of expenditures covered by revenues.	9.70%	10.00%	9.00%	10.00%
- Staff to youth ratio.	1:10	1:10	1:12	1:10
<b>Output</b>				
- Revenue.	\$39,004	\$32,000	\$29,000	\$33,000
- No. of days open.	346	355	355	356
- No. of Leisure, Recreation, & Sport activities	N/A	130	140	150
- No. of memberships sold	679	650	675	700
- No. of memberships retained	N/A	500	500	550
- No. of participants.	93,501	75,000	80,000	85,000
- Number of seasonal employees supervised	26	25	25	27

FTEs = seasonal \$44,546.42/1,850/avg. hourly rate(8.76)+ 3 fulltimers = 5.75 FTEs

**Program Name: Recreation Youth (EXIT)**

**Service Level:** Utilizing city-owned and operated teen center, park facilities and resources, as well as school and privately owned facilities and resources, to provide and make easily accessible programs and activities for College Station's youth population that will create positive mental, physical and social youth development.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percentage satisfied on customer survey.	98%	95%	98%	95%
<b>Efficiency</b>				
- No. of Teen Center members.	311	325	325	325
- No. of participants served through leisure/rec. activities.	14,448	15,500	15,000	15,500
- No. of participants served through educational activities.	811*	1,500	800	1,500
- Staff to youth ratio.	1 to 8	1 to 8	1 to 8	1 to 8
<b>Output</b>				
- No. of leisure/rec. activities provided.	337	400	400	400
- No. of educational programs provided.	41*	50	50	50
- Revenue generated through fees to participants.	N/A	\$5,000	\$5,000	\$5,000
- No. of memberships retained	N/A	85%	85%	85%
- No. of participants.	15,259	17,000	17,000	17,000
- No. of memberships sold.	128**	250	250	250
- No. of days Teen Center open.	253	260	260	260
- No. of rentals for external adult groups	81	75	75	75
- No. of rentals for external youth groups / Individuals	55	75	75	75
- Number of seasonal employees supervised	14	20	20	20

FTEs = seasonal \$30339.66/1,850/avg. hourly rate(8.76)+ 1 fulltime = 2.87 FTEs

\*Younglife outgrow our facility and stopped mtg. with us.

\*\* Co-sponsored LRC memberships

**PARKS AND RECREATION**  
**SPECIAL FACILITIES - HISTORIC PRESERVATION**

**Description & Budget Explanation:**

The Historic Preservation programs include the Historic Preservation Committee work products: Project HOLD, Exploring History Lunch Lecture series, the Historic Marker program and the Oral History project.

**Program Name: Heritage Programs**

**Service Level:** To aid in the collection and preservation of the history of the City of College Station and its environs, and to provide for education of citizens on the history of this City.

<b>Performance Measures:</b>	<b>FY08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Total no. of pages scanned for Project Hold	2,688	6,000	6,000	6,000
- Total no. of persons attending Historic Lunch Lectures	939	1,100	1,100	1,100
- Total no. of volunteer hours worked	348	500	500	500
- Total no. of historic markers awarded	10	12	6	6
- Total no. of awards granted	1	1	1	1
<b>Efficiency</b>				
- Average estimated cost per person for lunch lectures	\$ 5.95	\$ 7.00	\$ 6.75	\$ 7.25
- Total estimated dollars contributed for lunch lectures	\$ 3,390	\$ 5,500	\$ 3,700	\$ 4,000
<b>Output</b>				
- Total no. of Exploring History Lunch Lectures	8	11	11	11
- Total no. of community presentations	28	5	32	32
- Total no. of persons in attendance at community presentations	N/A	N/A	N/A	1,000
- Total no. of oral history interviews	4	10	10	10
- Total no. of exhibits or exhibitions	1	2	2	2

## **PARKS AND RECREATION OPERATIONS**

### **Description & Budget Explanation:**

The Operations Division is responsible for grounds maintenance, facilities repairs and replacements, and program support.

### **Program Name: Parks Operations**

**Service Level:** Provide clean, safe and well-maintained leisure facilities and provide support for recreation programs and special events.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY10 Approved</b>
<b>Effectiveness</b>				
- Percent satisfied or very satisfied on annual citizens' survey.	N/A	N/A	N/A	N/A
- Percent of overall park maintenance standards met.	91.0%	90.0%	92.0%	90.0%
<b>Efficiency</b>				
- No. of acres per full-time employee.	19.8	16.3	18	17.4
- Cost per regularly maintained acre.	N/A	\$4,015	\$4,006	\$3,910
<b>Output</b>				
- No. of acres regularly maintained.	633.1	662.8	666.4	694.8
- No. of pavilions regularly maintained.	7	7	7	7
- No. of play courts regularly maintained.	38.5	41.5	39.5	41.5
- No. of athletic fields regularly maintained.	46	46	46	46
- No. of park lights regularly maintained.	1,826	1,953	1,862	1,896
- No. of parks mowed and trimmed.	40	53	43	48
- No. of play units inspected and maintained.	49	57	57	61
- No. of special event ceremonies supported.	92	100	110	100

## PARKS AND RECREATION

### FORESTRY

#### Description & Budget Explanation:

The Forestry Division is responsible for the maintenance of the municipal cemeteries, and the maintenance of municipal trees, irrigation systems, and landscaped areas throughout the parks system, at municipal facilities, and selected streetscape areas.

#### Program Name: Cemetery

**Service Level:** Provide grounds maintenance and customer service for the municipal cemetery system.

<b>Performance Measures:</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 09</b>	<b>FY 10</b>
	<b>Actual</b>	<b>Revised</b>	<b>Estimate</b>	<b>Approved</b>
<b>Workload Indicators</b>				
- Revenue generated by space sales				
College Station Municipal Cemetery:	\$68,400	\$15,000	\$74,100	\$23,750
Memorial Cemetery of College Station:	\$591,800	\$1,697,850	\$228,500	\$800,700
- Number of burials				
College Station Municipal Cemetery:	109	90	90	45
Memorial Cemetery of College Station:	N/A	N/A	50	50
<b>Efficiency Indicators</b>				
- Percent satisfied on annual citizen survey:	N/A	95%	N/A	95%
<b>Effectiveness Indicators</b>				
- Number of spaces (standard size only) sold per year				
College Station Municipal Cemetery:	114	25	78	25
Memorial Cemetery of College Station				
Municipal:	49	103	30	106
AFOH:	304	800	100	350

**Program Name: Forestry**

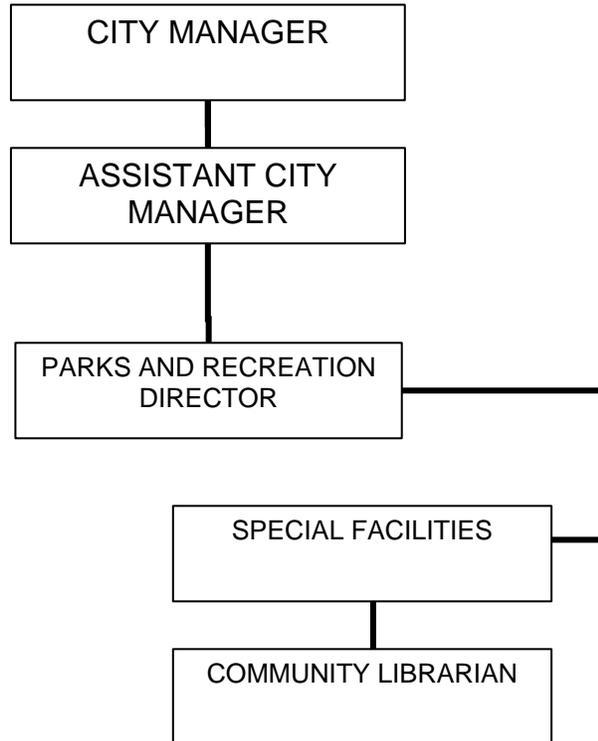
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**Service Level:** Provide landscape and grounds maintenance operations throughout the park system and other municipal facilities, and provide support for special events, programs, and activities.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Workload Indicators</b>				
- No. of labor-hours on Urban Forest Management:	2,045	3,700	3,700	3,700
- No. of labor-hours on horticultural maintenance:	3,221	3,700	3,700	3,700
- No. of labor-hours on irrigation system checks, repairs, and improvements:	2,511	3,700	3,700	3,700
- No. of labor-hours on special events:	2,011	3,000	4,000	3,000
<b>Efficiency Indicators</b>				
- Percent satisfied on annual citizen survey.	N/A	95%	N/A	95%
<b>Effectiveness Indicators</b>				
- On-going compliance with the requirements for agency accreditation	N/A	Yes	Yes	Yes

# COLLEGE STATION LIBRARY

CITY OF COLLEGE STATION



**City of College Station  
Library  
Department Summary**

EXPENDITURE BY DIVISION							
DEPARTMENT	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Library	\$ 993,102	\$ 1,150,599	\$ 1,150,599	\$ 1,141,328	\$ 1,080,589	-6.08%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 993,102</b>	<b>\$ 1,150,599</b>	<b>\$ 1,150,599</b>	<b>\$ 1,141,328</b>	<b>\$ 1,080,589</b>	<b>-6.08%</b>	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	N/A	
Supplies	1,097	1,030	1,030	667	667	-35.24%	
Maintenance	11,130	11,240	11,240	1,908	1,908	-83.02%	
Purchased Services	940,875	1,022,929	1,022,929	1,098,753	1,038,014	1.47%	
Capital Outlay	40,000	115,400	115,400	40,000	40,000	-65.34%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 993,102</b>	<b>\$ 1,150,599</b>	<b>\$ 1,150,599</b>	<b>\$ 1,141,328</b>	<b>\$ 1,080,589</b>	<b>-6.08%</b>	

PERSONNEL SUMMARY BY DIVISION							
DEPARTMENT	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Library	-	-	-	-	-	N/A	
<b>DEPARTMENT TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	

**PARKS AND RECREATION****LIBRARY SERVICES****Description & Budget Explanation:**

The Library is responsible for library services in Brazos County.

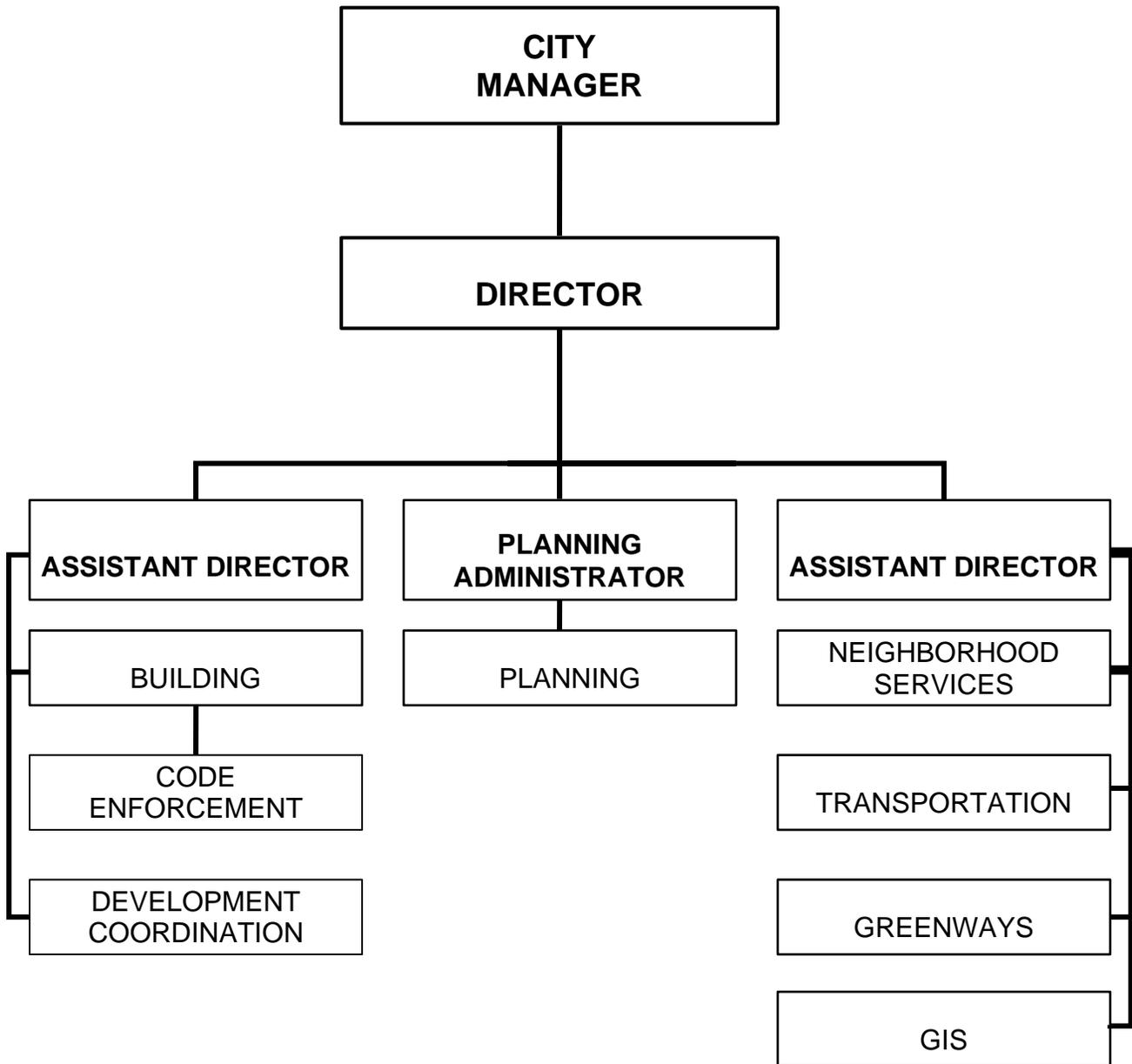
**Program Name: Library Services**

**Service Level:** Provide a helpful, friendly, customer oriented library service to Brazos County residents.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent satisfaction level of high or very high on citizen survey.	87%	88%	90%	90%
- Collection Turnover Rate.	4.5	5.3	5	5
<b>Efficiency</b>				
- Collection per staff (21 staff)	4,900	4,900	4,900	4,900
- Library cost per capita (91,009 in Januar	\$9.90	\$11.00	\$11.00	\$12.54
Circulation per capita (91,009 in Janua	5.00	5.00	5.00	4.95
<b>Output</b>				
- Circulation.	372,000	475,000	441,813	450,000
- Collection size.	86,000	87,000	87,000	88,000
- Reference transactions.	14,000	10,000	10,000	15,000
- Number of Library visitors.	190,000	210,000	210,000	223,782

# PLANNING & DEVELOPMENT SERVICES

CITY OF COLLEGE STATION



**City of College Station  
Planning and Development Services  
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Administration*	\$ 1,792,248	\$ 560,642	\$ 569,642	\$ 312,361	\$ 312,361	-44.29%
Building	485,474	503,432	503,432	497,901	497,901	-1.10%
Development Coordination	-	486,760	477,760	491,479	491,479	0.97%
Code Enforcement**	-	483,507	483,507	415,837	415,837	-14.00%
Planning	-	621,792	621,792	609,445	609,445	-1.99%
Neighborhood Services***	-	85,588	85,588	97,907	97,907	14.39%
Transportation	-	101,272	101,272	93,936	93,936	-7.24%
Greenways****	-	77,382	77,382	79,390	79,390	2.59%
Geographic Info. Services	-	97,818	97,818	100,061	100,061	2.29%
<b>DEPARTMENT TOTAL</b>	<b>\$ 2,277,722</b>	<b>\$ 3,018,193</b>	<b>\$ 3,018,193</b>	<b>\$ 2,698,317</b>	<b>\$ 2,698,317</b>	<b>-10.60%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 1,682,210	\$ 2,391,779	\$ 2,400,753	\$ 2,335,788	\$ 2,335,788	-2.34%
Supplies	61,381	90,257	81,405	77,842	77,842	-13.76%
Maintenance	32,021	57,887	57,760	21,362	21,362	-63.10%
Purchased Services	489,785	444,751	444,756	263,325	263,325	-40.79%
Capital Outlay	12,325	33,519	33,519	-	-	-100.00%
<b>DEPARTMENT TOTAL</b>	<b>\$ 2,277,722</b>	<b>\$ 3,018,193</b>	<b>\$ 3,018,193</b>	<b>\$ 2,698,317</b>	<b>\$ 2,698,317</b>	<b>-10.60%</b>

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Administration*	21.25	22.25	3.00	3.00	3.00	0.00%
Building	7.25	7.25	7.00	7.00	7.00	0.00%
Development Coordination	-	-	8.00	9.00	9.00	12.50%
Code Enforcement**	-	-	8.00	7.00	7.00	-12.50%
Planning	-	-	8.50	8.50	8.50	0.00%
Neighborhood Services***	-	-	1.00	1.00	1.00	0.00%
Transportation	-	-	1.00	1.00	1.00	0.00%
Greenways****	-	-	1.00	1.00	1.00	0.00%
Geographic Info. Services	-	-	2.00	2.00	2.00	0.00%
<b>DEPARTMENT TOTAL</b>	<b>28.50</b>	<b>29.50</b>	<b>39.50</b>	<b>39.50</b>	<b>39.50</b>	<b>0.00%</b>

\* In FY09, Admin. split into Admin., Dev. Coordination, Planning, Geographic Info. Services, Transportation and Greenways.

\*\* In FY09, Code Enforcement moved from the Fire Department to Planning and Development.

\*\*\* In FY09, Neighborhood Services moved from Public Communications to Planning and Development.

\*\*\*\* In FY08, Greenways moved from Parks to Planning and Development.

## PLANNING & DEVELOPMENT SERVICES

### ADMINISTRATION

#### Description & Budget Explanation:

Administration is responsible for providing support and leadership to the Planning, Building, Development Coordination, Transportation, Greenways, and GIS functions. Many of the implementation plans within the City Council's strategic plan are overseen by this division. Administration establishes and monitors the successful application of the Department's budget, engages in educational outreach opportunities, as well as disseminates important development information to the community.

**Note:** \*The Administration Division was divided up into additional cost centers in FY09 to provide better cost accounting.

#### Program Name: Administration

**Service Level:** Provide effective leadership for the Department. Efficiently manage all Department activities.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Workload Indicators</b>				
- No. of staff supervised**	N/A	32	36	38
- \$ of operating budget	N/A	\$2.42 mil	\$2.42 mil	\$2.8 mil
<b>Efficiency Indicators</b>				
- Percent of operating budget recovered through fees**	N/A	62%	60%	66%
- No. of staff supervised**	N/A	32	36	38
<b>Effectiveness Indicators</b>				
- No. of newsletter articles prepared annually**	N/A	10	10	10
- Percent of staff participating in professional	N/A	100%	100%	100%
<b>Note:</b> **Indicates a new performance measure effective FY '09 (per the SBP)				

## PLANNING & DEVELOPMENT SERVICES

### DEVELOPMENT SERVICES

#### Description & Budget Explanation:

The Development Services Division is responsible for providing support and leadership to the planning, building, and development coordination functions. Building and Development Coordination are included within the Development Services Division which is responsible for processing, reviewing, and coordinating all new public and private development within the City.

#### Program Name: Building

**Service Level:** Perform thorough and efficient building plan review, inspection services and permit administration. Perform efficient administration of property maintenance code.

Performance Measures:	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY10 Approved
<b>Effectiveness</b>				
- % of commercial plans reviewed within 5 days.	92%	90%	94%	90%
- % of buildings inspected within one half day of request.	99%	98%	99%	98%
- Update and adopt new codes within 18 months of publication**	N/A	0	0	1
- % of complaints regarding unsafe structures responded to within one week**	N/A	95%	99	95%
- Periodic minor amendments**	N/A	1	0	3
<b>Efficiency</b>				
- % of single family permits reviewed within 24 hrs.	92%	90%	95%	90%
- No. of inspections per day per inspector.	15	14	12	13
<b>Output</b>				
- Multi-family and commercial plans reviewed.	132	270	150	240
- Annual inspections performed.	13,188	13,900	11,200	13,100
- No. of building inspections per inspector.	3,395	3,723	2,800	3,275
- % of building department personnel maintaining minimum established educational training hours**	N/A	100	100	100
- No. of construction board meetings**	N/A	3	2	3
- No. of presentations**	N/A	6	6	10
- No. of articles prepared**	N/A	18	20	20
<b>Note:</b> ** Indicates a new performance measure effective FY '09 (per the SBP)				

**Program Name: Development Coordination**

**Service Level:** Provide comprehensive administrative support to all department staff, including Public Works Engineering staff, as well as the P&Z Commission and all other Boards and Committees. Process all permits and inspection requests, as well as all development submittals in a timely manner. Coordinate with various entities to secure appropriate addresses for all developing properties in College Station.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY10 Approved</b>
<b>Workload Indicators</b>				
- No. of customer contacts*	N/A	22,025	22,000	22,000
- No. of rental registrations**	N/A	N/A	5,000	5,200
- No. of development and engineering projects	N/A	610	450	500
- No. of building permits	6,647	8,300	8,000	8,000
- No. of inspections	13,814	13,115	11,200	13,100
- No. of comm., board, and special meetings	91	52	82	90
- No. of easements*	N/A	50	60	60
- No. of public notifications (ads)*	N/A	168	160	165
- No. of public notices (letters)*	N/A	1,350	1,300	1,310
- No. of public hearing signs posted*	N/A	150	126	130
- No. of open records requests*	N/A	70	100	100
- No. of code enforcement letters**	N/A	N/A	12,000	12,000
- No. of PACs	N/A	130	100	100
- Amount of fees processed	2.2 mil	2 mil	2 mil	2 mil
<b>Efficiency Indicators</b>				
- No. of customer contacts per support staff*	N/A	7,342	2,750	2,750
- No. of development submittals processed per CSR	487	560	750	750
- No. of building permits processed per CSR	2,216	2,700	2,667	2,750
- No. of inspections processed per CSR	4,605	3,750	4,233	4,367
- No. of commission, board, and special meetings coordinated per Staff Assistant	23	16	18	20
- No. of easements processed*	N/A	48	60	60
- No. of public notifications processed per Staff Assistant*	N/A	48	80	83
- Amount of fees processed per CSR*	N/A	\$670,000	\$670,000	\$670,000
<b>Effectiveness Indicators</b>				
- % of CSRs certified as Permit Technicians*	N/A	33%	33%	66%
- % of notifications processed within deadlines	100%	100%	100%	100%
- % of meeting minutes prepared within two meeting cycles	100%	100%	100%	100%
- % of inspections input within one hour	100%	100%		
- % of staff participating in professional development	100%	100%	100%	100%
<b>Input</b>				
- No. of staff	8	8	9	9
<b>Note:</b> * Indicates a new performance measure effective FY '09 (per the SBP) ** Indicates a new performance measures for FY '10				

**Program Name: Code Enforcement**

**Service Level:** Ensure a healthy and safe community through the timely, proactive, and reactive enforcement of property standards, codes and ordinances.

	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
- Percent of staff time spent on proactive code enforcement.	98%	96%	95%	96%
- Percent of cases resolved within 30 days.	98%	57%	97%	97%
- Percent of cases resolved by voluntary compliance.	98%	90%	99%	99%
- % of cases requiring administrative action.	2%	5%	1%	1%
<b>Efficiency</b>				
- No. of cases resolved per code officer.	3,122	2,000	1,900	2,000
<b>Output</b>				
- Total no. of cases.	11,885	7,400	11,870	12,463
- No. of cases resolved.	12,474	7,200	11,398	11,967
- No. of proactive cases.	11,630	7,000	11,326	11,892
- No. of cases taking 30 days or more.	113	250	328	312
- No. of cases resolved by voluntary compliance.	12,043	7,150	11,436	12,007
- No. of cases requiring administrative action.	160	1,500	34	32
- No. of Weeds & Grass cases.	1,482	800	484	508
- No. of Open storage cases.	807	600	1,356	1,423
- No. of sanitation related cases.	6,794	1,500	6,782	7,121
- No. of Junk/abandoned vehicle cases.	272	110	254	266
- No. of landscape and land-use zoning cases.	39	50	240	252
- No. of signs-handbills zoning cases.	652	500	746	783
- No. of parking tickets issued.	196	200	222	233
- No. of other code enforcement cases.	1,839	1,500	2,008	2,108
- No. of inter-departmental (joint) cases.	51	25	154	161
- No. of personal contacts.	9,460	6,000	1,748	1,835

\*Premise cases are nuisance issues like weeds and grass, junk vehicles, and litter. They also include zoning, sanitation and drainage ordinances.

## PLANNING & DEVELOPMENT SERVICES

### PLANNING

#### Description & Budget Explanation:

Planning is responsible for providing expertise in the field of urban planning to City leadership, citizens, developers, and City staff. Planning will provide current and long-range planning services through the Development Services Division and Community and Neighborhood Planning Division functions to help create a community that enhances and protects the quality of life in College Station.

\* The Planning Division and the Cost Center were created in FY09 (separated out of the Admin).

#### Program Name: Planning

**Service Level:** The Planning function is multifaceted and responsible for maintaining, monitoring and implementing the City's Comprehensive Plan, as well as having project management functions for the thorough and efficient review of platting, zoning and other development cases.

Performance Measures:	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Workload Indicators</b>				
- No. of development review projects	387	309	312	321
- No. of board and commission meetings	91	52	82	90
- No. of staff reports / coversheets produced	329	206	248	255
- No. of presentations to boards and commissions	N/A	173	202	208
- No. of code amendments	N/A	10	16	12
- No. of Planner on call contacts	N/A	1854	1398	1440
- No. of administrative permits	N/A	426	384	396
- Community Education: No. of presentations	N/A	3	34	19
- No. of meetings with other community orgs.	15	18	23	20
- Community Education: No. of outreach articles, brochures, etc	N/A	14	33	36
- No of Certification Maintenance credits/credit equivalents	N/A	19	120	224
<b>Efficiency Indicators</b>				
- No. of development review projects reviewed per Planner	N/A	52	45	46
- % of planners maintaining 6+ weeks of vacation/comp	N/A	50%	43%	43%
- No. of staff reports per planner	N/A	41	36	37
- No. of board and commission presentations per planner	N/A	35	29	30
- % City Council appointees participating in prof. training	N/A	73%	14%	43%
- No. of planner-on-call contacts per planner	N/A	265	200	206
<b>Effectiveness Indicators</b>				
- % of development review cases reviewed within five (5) working days.	N/A	90%	89%	89%
- % of small area plans completed within (9) months				
- Difference between comp time and time taken by planners	N/A	0	424	0
- No. of collaborative projects with other community	N/A	0	2	3
- % of planners maintaining minimum educational training	N/A	100%	100%	100%
- % of professional staff AICP	N/A	71%	63%	63%
- No. of staff	9	7.5	8.5	8.5

**PLANNING & DEVELOPMENT SERVICES**  
**COMMUNITY & NEIGHBORHOOD PLANNING**

**Description & Budget Explanation:**

Community & Neighborhood Planning evaluates current conditions, identifies trends, projects future issues and opportunities and aids the community in planning to achieve its goals for the future.

\* This is a new Division and three new cost centers (that were separated out of Admin) to provide for better cost accounting.

**Program Name: Neighborhood Services**

**Service Level:** Develop and administer a neighborhood services program that includes association support, Historic Preservation Committee support, planning, hosting related events.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Number of neighborhoods using Mosquito Abatement Program	2	15	10	10
- Number of NEW neighborhood associations registered	4	15	10	12
<b>Efficiency</b>				
- Average estimated cost per person for sponsored events	\$12.00	\$10.00	\$10.00	\$10.00
- Dollars reimbursed for Mosquito Abatement	\$253	\$3,500	\$600	\$800
- Dollars disbursed for Gateway Grants	\$0	\$15,000	\$15,000	\$15,000
<b>Output</b>				
- Number of Neighborhood Events sponsored	7	15	10	8
- Total number of registered Neighborhood Associations	57	63	70	75

**Program Name: Transportation**

**Service Level:** Plans and implements a multi-modal transportation system that provides a high degree of mobility for citizens and visitors to the City of College Station. To lead long-range planning efforts related to transportation and to provide support as different aspects of the transportation system are implemented through land acquisition and the development review process.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Workload Indicators</b>				
- No. of TxDOT permits processed annually**	N/A	20	12	15
- No. of TIAs reviewed annually**	N/A	18	6	12
- No. of newsletter articles written annually**	N/A	6	4	6
- No. of Comp Plan updates supported annually**	N/A	2	2	2
<b>Efficiency Indicators</b>				
- Percent of staff participating in professional** training	N/A	100%	100%	100%
- Percent of thoroughfares counted annually**	N/A	20%	10%	20%
<b>Input</b>				
- No. of staff	1	1	1	2

**Program Name: Greenways**

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**Service Level:** Maintain, update, and implement the Greenways Master Plan. Preserve greenways and park land through the development process and processing of targeted greenway acquisitions.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- No. of acres/year acquired for greenways**	N/A	10	10	10
<b>Input</b>				
- No. of staff	N/A	1	1	1

**Program Name: GIS Mapping**

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**Service Level:** Produce professional, accurate, high-quality data, maps, programs and analyses in a responsive, timely and efficient manner.

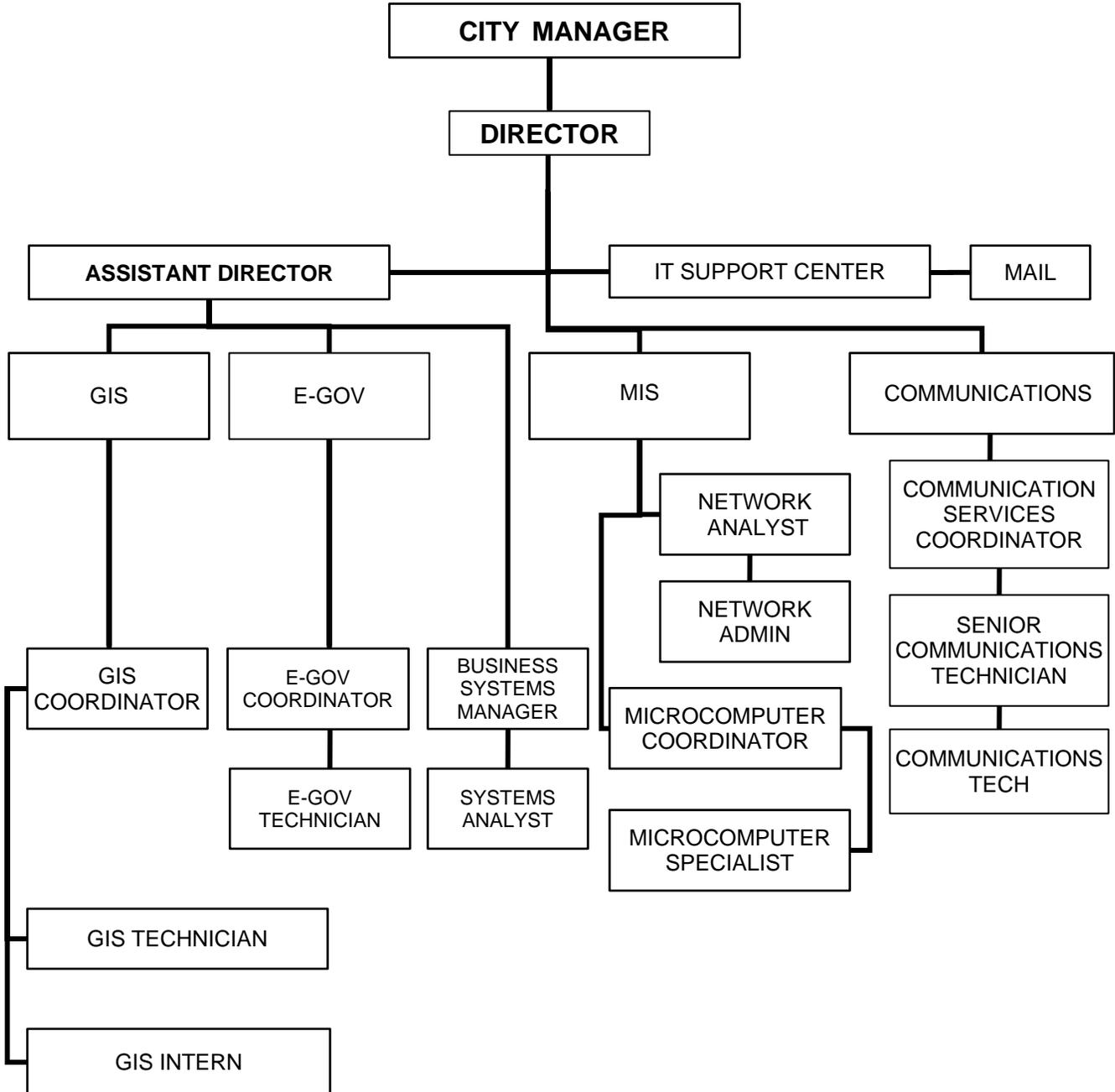
<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Workload Indicators</b>				
- No of SAMS and aerials produced for development cases annually	382	245	325	275
- No. of plans, studies, updates, and special projects supported	10%	5	5	5
- GIS training seminars/sessions/programs offered*	1	N/A	N/A	N/A
<b>Efficiency Indicators</b>				
- Percent of routine map requests produced W/I 24 hours**	N/A	90	90	90
- Percent of GIS database updates completed W/I 5 days of	N/A	90	90	90
<b>Effectiveness Indicators</b>				
- No. of items completed from Dept. GIS needs assessment*	N/A	N/A	N/A	N/A
- Percent of staff participating in GIS or other professional training	100%	100%	100%	100%
- Number of GISP certified staff**	N/A	1	0	0
<b>Input</b>				
- No. of staff	3	2	2	2

**Note:** \* Indicates a performance measure that will be discontinued beginning FY '09 (per the SBP)

\*\* Indicates a new performance measure effective FY '09 (per the SBP)

# INFORMATION TECHNOLOGY

CITY OF COLLEGE STATION



**City of College Station  
Information Technology  
Department Summary**

EXPENDITURE BY DIVISION							
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Information Technology Administration	\$ 571,957	\$ 464,211	\$ 464,211	\$ 447,529	\$ 447,529	-3.59%	
E-Government	150,683	166,268	166,268	156,598	156,598	-5.82%	
Geographic Information Services	190,713	210,670	210,670	207,668	207,668	-1.42%	
Mail *	85,836	78,065	78,065	106,481	106,481	36.40%	
Management Information Services	2,319,304	2,442,299	2,442,299	2,461,235	2,461,235	0.78%	
Communication Services***	-	-	-	738,204	738,204	N/A	
<b>DEPARTMENT TOTAL</b>	<b>\$ 3,318,493</b>	<b>\$ 3,361,513</b>	<b>\$ 3,361,513</b>	<b>\$ 4,117,715</b>	<b>\$ 4,117,715</b>	<b>22.50%</b>	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Salaries & Benefits	\$ 1,798,122	\$ 1,867,374	\$ 1,867,337	\$ 2,306,806	\$ 2,306,806	23.53%	
Supplies	274,820	323,044	323,080	280,577	280,577	-13.15%	
Maintenance	715,922	851,938	851,993	954,682	954,682	12.06%	
Purchased Services	195,054	251,057	251,003	457,578	457,578	82.26%	
Capital Outlay	334,575	68,100	68,100	118,072	118,072	73.38%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 3,318,493</b>	<b>\$ 3,361,513</b>	<b>\$ 3,361,513</b>	<b>\$ 4,117,715</b>	<b>\$ 4,117,715</b>	<b>22.50%</b>	

PERSONNEL SUMMARY BY DIVISION							
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Information Technology Administration *	5.00	5.00	5.00	5.00	5.00	0.00%	
E-Government	2.00	2.00	2.00	2.00	2.00	0.00%	
Geographic Information Services	2.50	2.50	2.50	2.50	2.50	0.00%	
Mail	-	1.75	1.75	1.75	1.75	0.00%	
Management Information Services	15.00	15.00	15.00	16.00	16.00	6.67%	
Communication Services***	-	-	-	6.00	6.00	N/A	
Community Programs **	1.75	-	-	-	-	N/A	
Neighborhood Services **	1.50	-	-	-	-	N/A	
Historic Programs **	0.50	-	-	-	-	N/A	
<b>DEPARTMENT TOTAL</b>	<b>28.25</b>	<b>26.25</b>	<b>26.25</b>	<b>33.25</b>	<b>33.25</b>	<b>26.67%</b>	

\* In FY08 the Mail portion of the Print Mail fund was added as an IT General Fund division.

\*\* The Community Programs, Neighborhood Services, and Historic Programs divisions were added to the Information Technology Department in FY07 but moved to Public Communications in FY08.

\*\*\* The Communications Services division of the Information Technology department moved from the Communication Fund to the General Fund in FY10.

## INFORMATION TECHNOLOGY

### Description & Budget Explanation:

The Information Technology department provides services in the following divisions. Administration / Action center provides a help desk and City-wide technology support. E-Government maintains and updates the City Internet and Intranet sites. Geographic Information Services creates and maintains the City's Geographic Information System (GIS). Management Information Services (MIS) manages all of the computers, networks, operating systems and applications for all City users.

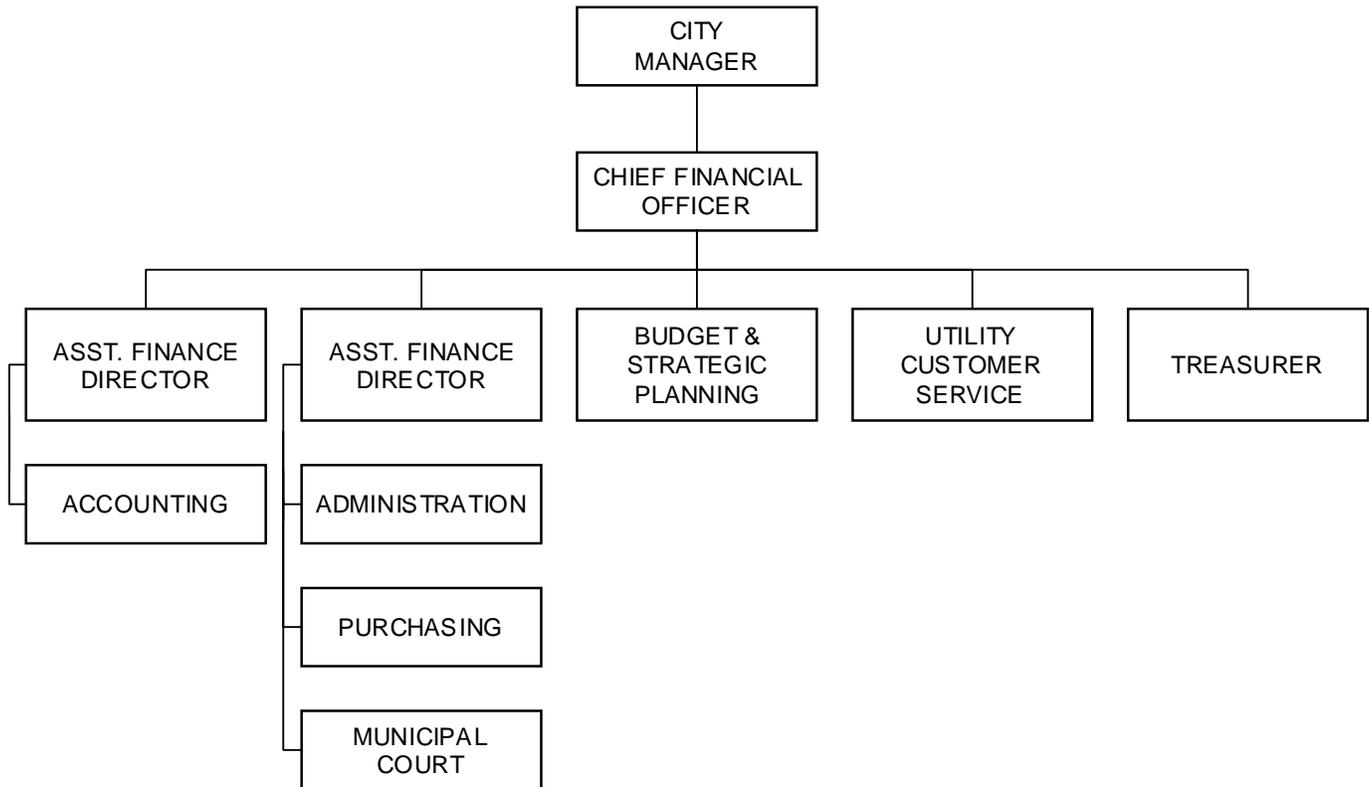
Performance Measures*	FY08 Actual	FY09 Revised	FY 09 Estimate	FY 10 Approved
<b>Admin/Support Center</b>				
- Percent Satisfied on IT Customer Satisfaction Survey	N/A	85%	85%	85%
- Percent total help calls closed by Support Center	N/A	35%	35%	35%
<b>GIS</b>				
- Percent Satisfied on IT Customer Satisfaction Survey	N/A	85%	85%	85%
- Percent GIS system availability	N/A	99%	99%	99%
<b>E-Government</b>				
- Percent Satisfied on IT Customer Satisfaction Survey	N/A	85%	85%	85%
- Percent Web site maintenance requests responded to within 1 business day	N/A	100%	100%	100%
<b>Communications</b>				
- Percent satisfied on IT Customer Satisfaction Survey	N/A	85%	85%	85%
- Percent Tier 1 Server and equipment uptime (*As identified in the IT Business Continuity and Recovery Plan)	N/A	99.9%	99.9%	99.9%
- Percent critical system* availability connectivity, paging system). (*800 MHz radio system, fiber optic network, telephone system, network)	N/A	99.9%	99.9%	99.9%
<b>MIS</b>				
- Percent Satisfied on IT Customer Satisfaction Survey	N/A	85%	85%	85%
- Percent Completion of E-Help work order projects, including Capital projects, by established completion date (System Analysts)	N/A	99%	99%	99%
- Percent support calls responded to within established criteria (Micros)	N/A	99%	99%	99%
- Cost per Call (Micros)	N/A	\$175	\$175	\$175
- Percent Tier 1 Server and equipment* uptime (Network Analysts) [*As identified in the IT Business Continuity and Recovery Plan]	N/A	99.9%	99.9%	99.9%
- Percent Virtual Server CPU Utilization Rate (Network Analysts)	N/A	40-55%	40-55%	40-55%
- Achieve designated Percent per year server environment cost reduction for 5 years - base cost \$7,020 (Network Analysts)	N/A	5%	5%	5%
<b>Mail</b>				
- Percent Satisfied on IT Customer Satisfaction Survey	N/A	85%	85%	85%

\* Information Technology has realigned their performance measures to better reflect the Strategic Plan.

The level of customer service, as judged by our customers, should be the overarching performance measurement for all Department Divisions. The additional performance measures deal primarily with our response time to customer service requests and server/critical system uptimes.

# FISCAL SERVICES

CITY OF COLLEGE STATION



**City of College Station  
Fiscal Services  
Department Summary**

EXPENDITURE BY DIVISION							
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY08 to FY09	
Fiscal Administration	\$ 517,076	\$ 587,139	\$ 587,139	\$ 582,795	\$ 582,795	-0.74%	
Accounting	833,360	780,359	780,359	761,811	761,811	-2.38%	
Purchasing	326,696	335,100	335,100	325,077	325,077	-2.99%	
Budget and Strategic Planning	353,864	383,162	383,162	387,617	387,617	1.16%	
Municipal Court*	1,313,001	1,145,278	1,145,278	1,149,041	1,149,041	0.33%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 3,343,997</b>	<b>\$ 3,231,038</b>	<b>\$ 3,231,038</b>	<b>\$ 3,206,341</b>	<b>\$ 3,206,341</b>	<b>-0.76%</b>	

EXPENDITURES BY CLASSIFICATION							
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY08 to FY09	
Salaries & Benefits	\$ 2,508,045	\$ 2,420,991	\$ 2,419,991	\$ 2,420,369	\$ 2,420,369	-0.03%	
Supplies	62,176	54,006	54,531	51,988	51,988	-3.74%	
Maintenance	44,547	45,760	45,765	7,344	7,344	-83.95%	
Purchased Services	716,904	706,689	707,159	726,640	726,640	2.82%	
Capital Outlay	12,325	3,592	3,592	-	-	-100.00%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 3,343,997</b>	<b>\$ 3,231,038</b>	<b>\$ 3,231,038</b>	<b>\$ 3,206,341</b>	<b>\$ 3,206,341</b>	<b>-0.76%</b>	

PERSONNEL SUMMARY BY DIVISION							
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Fiscal Administration	3.50	3.50	3.50	4.50	4.50	28.57%	
Accounting	11.00	10.00	10.00	9.00	9.00	-10.00%	
Purchasing	4.00	4.00	4.00	4.00	4.00	0.00%	
Budget and Strategic Planning	5.00	5.00	5.00	5.00	5.00	0.00%	
Municipal Court*	21.00	21.75	18.00	18.00	18.00	0.00%	
<b>DEPARTMENT TOTAL</b>	<b>44.50</b>	<b>44.25</b>	<b>40.50</b>	<b>40.50</b>	<b>40.50</b>	<b>0.00%</b>	

\*2 FTE's from Municipal Court will be paid out of the Court Security Fee Fund beginning in FY09

\*1.75 FTE's from Municipal Court will be paid out of the Juvenile Case Manager Fee Fund beginning in FY09

**FISCAL SERVICES  
ADMINISTRATION**

**Description & Budget Explanation**

The Fiscal Services Administration Division assists departments in delivering services through effective financial management. This activity is accomplished through the review of financial aspects of contracts, and administration of the finance, accounting, purchasing, risk management, and municipal court functions. Cash and debt management is also performed by this office.

**Program Name: Fiscal Services - Information**

**Service Level:** Provide accurate and timely information to the council and staff for use in planning, setting goals, and monitoring programs.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Annual internal survey of satisfaction rate.	N/A	N/A	N/A	N/A
<b>Efficiency</b>				
- Percent of all contracts reviewed within 2 working days of receipt.	92%	95%	93%	95%
- Percent of reports completed within 20 working days of the end of the period.	75%	100%	100%	100%
<b>Output</b>				
- No. of contracts reviewed annually.	346	375	380	390
- No. of quarterly investment reports.	3	4	4	4

**Program Name: Treasury**

**Service Level:** Administer cash and debt operations of City through management of cash flows, investments, and payments.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Portfolio rate of return as a percentage of similarly weighted average maturity treasury notes.	N/A	100%	100%	100%
<b>Efficiency</b>				
- Percent of available cash invested.	N/A	99%	99%	99%
<b>Output</b>				
- Annual dollar amount of investment income earned.	N/A	\$3,480,000	\$1,500,000	\$1,300,000
- Provide monthly investment market-to-market report.	9	12	12	12

## FISCAL SERVICES

### ACCOUNTING

**Description & Budget Explanation:**

The Accounting Division is responsible for processing, recording, and reporting all financial transactions of the City.

**Program Name: Accounting**

**Service Level:** Provide accurate and timely information to customers.

Performance Measures	FY 08 Actual	FY 09 Revised	FY09 Estimate	FY 10 Approved
<b>Effectiveness</b>				
- Receive the Certificate of Achievement for Excellence in Financial Reporting from GFOA for the Comprehensive Annual Financial Report.	Yes	Yes	Yes	Yes
- Receive an unqualified audit opinion from external auditors.	Yes	Yes	Yes	Yes
<b>Efficiency</b>				
- Percent of month-end transactions recorded by the 10th business day of each month.	95%	95%	99%	95%
- Complete and submit CAFR to GFOA by March 31	No (a)	Yes	Yes	Yes
- Complete financial statements by January 31	No (a)	Yes	Yes	Yes
(a) We were granted a 30 day extension.				

**Service Level:** Process and record all financial transactions for the City in an accurate, efficient, and timely manner.

Performance Measures:	FY 08 Actual	FY 09 Revised	FY09 Estimate	FY 10 Approved
<b>Effectiveness</b>				
- Percent of vendor invoices paid within 30 days of invoice date.	99%	90%	99%	99%
- Receive an unqualified audit opinion from external auditors.	Yes	Yes	Yes	Yes
- Clearing account reconciled by the 15th working day after the period close	Yes	Yes	Yes	Yes
- Contributed capital properly captured and recorded quarterly	No	Yes	Yes	Yes
- Capital asset inventory properly updated and maintained	Yes	Yes	Yes	Yes
- Annual physical inventory	N/A	Yes	No	Yes
- Intergovernmental reports submitted on time	Yes	Yes	Yes	Yes
<b>Efficiency</b>				
- Hours spent keying in other's time sheets	60.00	240.00	240.00	240
- Hours spent stuffing paper pay stubs for direct deposit payroll	60.00	240.00	240.00	240
<b>Output</b>				
- No. of p-card transactions processed	18,514	18,514	20,000	20,000
- No. of vendor invoices paid with EFT	1526	1526	500	1,500
- No. of A/P paper-check transactions.	34,652	34,652	35,000	34,000
- No. of A/P checks.	12,206	12,206		
- No. of vendor invoices paid.	21,916	21,916	22,000	22,000
- No. of Manual Payroll Checks including Gainsharing	1,021	1,021	1,000	1,000
- No. of payroll direct deposit "checks"	26,323	26,323	27,000	27,000
- Amounts collected.	8,800,044	9,000,000	9,000,000	9,000,000
- No. of credit card/ACH deposits processed	78,000	78,000	85,000	95000
- No. red light camera transactions	7,443	7,443	8,500	14,000
- No. of billing transactions.	10,731	10,731	11,000	11000
- No. of cash receipt transactions.	22,289	22,289	20,000	20000
- No. of general ledger reconciliations.	400	400	450	450

## FISCAL SERVICES

### PURCHASING

**Description & Budget Explanation:**

The Purchasing Division assists City departments in acquiring quality products and services in an efficient manner and at favorable prices. Purchasing also maintains open communication with City departments and vendors.

**Program Name: Purchasing**

**Service Level:** Acquire quality goods and services in a timely and efficient manner within legal parameters for continued City operations.

Performance Measures	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY10 Approved
<b>Effectiveness</b>				
- Satisfaction percentage on annual survey of departments.	85%	90%	90%	90%
- Satisfaction percentage on annual vendor survey.	95%	N/A <sup>1</sup>	N/A	95%
- Percent of total expenditures done through cooperative purchasing agreements.	5%	8%	8%	10%
- Percent of City's purchase transactions processed through field purchase orders and procurement cards.	96%	96%	96%	96%
- Percent of City's dollars handled through the purchasing department for commodities and services.	91%	91%	91%	90%
- Percent of total dollars utilizing blanket contracts.	21%	25%	23%	25%
- Percent of active suppliers accounting for 80% of City expenditures.	3%	4%	4%	4%
<b>Efficiency</b>				
- Average cost per purchase order.	\$278	\$280	\$285	\$295
<b>Output</b>				
- Total dollar value of all City purchases.	\$85,082,290	\$85,000,000	\$80,000,000	\$85,000,000
- No. of cooperative agreements in which the City participates.	14	22	22	24
- No. of FPO's and procurement card transactions processed by departments.	26,026	32,000	26,500	28,000
- Dollar value of P.O.'s processed by Purchasing staff.	\$77,676,750	\$90,000,000	\$80,000,000	\$85,000,000
- No. of the following purchasing activities:				
one-time bids	71	85	85	85
annual bids	29	30	26	30
formal contracts/agreements	310	325	300	300
- Total Number of active suppliers	1,923	2,200	2,000	2,000

<sup>1</sup> External Vendor Survey is conducted bi-annually

**Service Level:** Effectively and efficiently manage and dispose of surplus assets to obtain the greatest value for the City.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percentage of all surplus disposed within 6 months of being identified as surplus.	100%	100%	100%	100%
<b>Efficiency</b>				
- Recovery Percentage on surplus property.	22%	25%	22%	22%
- % of original value of heavy equipment and vehicles recovered through disposal methods.	23%	25%	21%	22%
<b>Output</b>				
- Net amount received after expenses of disposition.	\$411,946	\$275,000	\$450,000	\$350,000

## FISCAL SERVICES

### OFFICE OF BUDGET AND STRATEGIC PLANNING

**Description & Budget Explanation:**

The Office of Budget and Strategic Planning is responsible for preparing, monitoring and reviewing the City's annual budget. The office works to ensure the overall policy goals of the City are reflected in fund allocation and spending. The office facilitates City Strategic Planning efforts, which involves working with City Council and departments to actively plan for future growth. Ongoing organizational reviews are also conducted to strive towards continuous improvement of city processes.

**Program Name: Budget Preparation, Monitoring and Review**

**Service Level:** Prepare, monitor and review all aspects of the annual budget.

Performance Measures	FY08 Actual	FY09 Revised	FY09 Estimate	FY10 Approved
<b>Effectiveness</b>				
- Percent of operating expenditures to budget for Budget	98%	98%	98%	98%
- Annual budget document meets requirements for GFOA reporting excellence?	Yes	Yes	Yes	Yes
<b>Output</b>				
- Prepare & analyze 5 year revenue & expenditure forecasts monthly	N/A	27	27	27
- Prepare and distribute operations financial reports to management	quarterly	quarterly	quarterly	quarterly
- Prepare & analyze CIP financial reports for distribution to management annually	11	11	11	11
- No. of Approved Budget Reports prepared and distributed within 90 day of Council approval	N/A	35	35	35
- No. Budget analysis and reports to City Council and Dept. Directors through annual Budget workshops	N/A	4	4	4
- No. of Outside Agency contracts Managed	N/A	15	15	15
- No. of Outside Agency reports submitted and reviewed	N/A	15	15	15

**FISCAL SERVICES  
MUNICIPAL COURT**

**Description & Budget Explanation:**

Municipal Court provides a competent court system with quality service through the utilization of effective and efficient operating procedures.

**Program Name: Case Maintenance**

**Service Level:** Provide quality service while providing the City with administration for cases filed for enforcement of Class C misdemeanors.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Input</b>				
- Total Number of Citations Issued	29,017	30,000	27,000	27,000
<b>Effectiveness</b>				
- Percent of citizen survey respondents rating Court personnel as somewhat or very	80%	80%	80%	80%
- Percent of citizens survey respondents rating Court personnel as somewhat or very	80%	80%	80%	80%
<b>Output</b>				
- No. of cases disposed.	31,950	30,000	26,000	26,000

**Program Name: Court Collections**

**Service Level:** Provide quick and efficient collection of funds from citations issued by public safety officials.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent of payments collected by Court Collection Staff	46%	47%	48%	48%
<b>Efficiency</b>				
- Amount collected by Court Collections Staff	\$2,543,683	\$2,700,000	\$2,700,000	\$2,700,000
- Amount collected by walkins	\$3,031,990	\$3,100,000	\$3,100,000	\$3,100,000
- Amount collected per citation	\$197	\$175	\$175	\$175
<b>Output</b>				
- Total Amount Collected	\$5,575,673	\$5,800,000	\$5,368,016	\$5,368,016

**Program Name: Hearing Process**

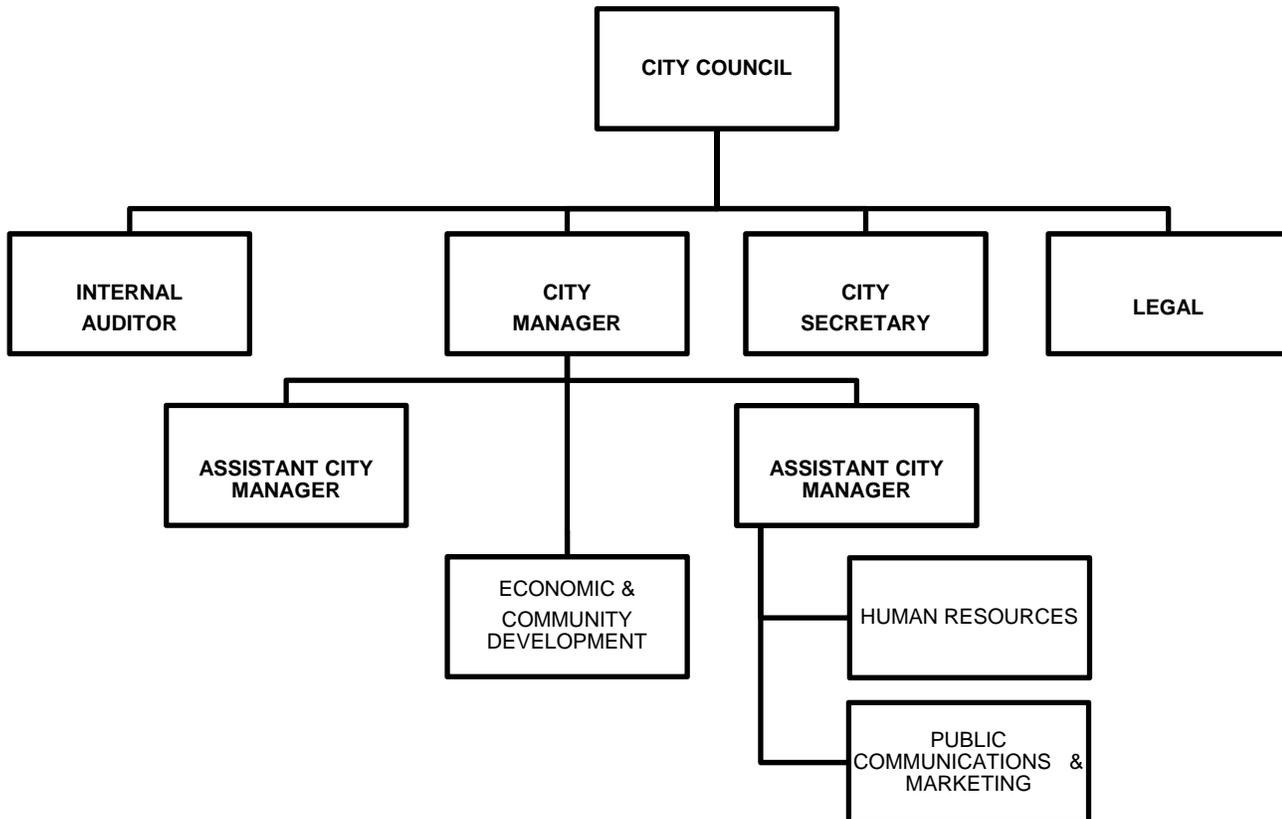
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**Service Level:** Maintain effective and efficient court procedures in order to earn a high level of public confidence.

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent of case paperwork prepared with notification to all parties ready at least 3 weeks prior to trial.	98%	98%	98%	98%
<b>Output</b>				
- No. of contested cases set.	1,766	1,800	1,800	1,800
- No. of summons issued.	342	400	400	400
- No. of subpoenas issued.	521	500	250	250

# GENERAL GOVERNMENT

CITY OF COLLEGE STATION



**City of College Station  
General Government  
Department Summary**

EXPENDITURE BY DIVISION							
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Mayor & Council	\$ 71,379	\$ 92,259	\$ 92,259	\$ 80,395	\$ 80,395	-12.86%	
City Secretary's Office	411,052	438,406	438,406	364,654	399,654	-8.84%	
Internal Auditor	127,058	119,266	119,266	118,547	118,547	-0.60%	
City Manager's Office	757,164	830,712	830,712	792,705	792,705	-4.58%	
Legal	934,508	960,227	960,227	1,021,575	1,021,575	6.39%	
Economic Development	416,335	562,080	562,080	566,082	566,082	0.71%	
Community Programs*	104,178	105,825	105,825	-	-	-100.00%	
Public Communications **	804,344	659,782	659,782	625,005	625,005	-5.27%	
Human Resources ***	805,044	696,128	696,128	602,063	602,063	-13.51%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 4,431,062</b>	<b>\$ 4,464,685</b>	<b>\$ 4,464,685</b>	<b>\$ 4,171,026</b>	<b>\$ 4,206,026</b>	<b>-5.79%</b>	

EXPENDITURES BY CLASSIFICATION							
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Salaries & Benefits	\$ 3,355,486	\$ 3,438,623	\$ 3,438,623	\$ 3,470,578	\$ 3,470,578	0.93%	
Supplies	263,982	217,917	217,916	195,016	195,016	-10.51%	
Maintenance	112,761	56,339	56,340	4,963	4,963	-91.19%	
Purchased Services	598,205	719,281	719,281	500,469	535,469	-25.55%	
Capital Outlay	100,628	32,525	32,525	-	-	-100.00%	
<b>DEPARTMENT TOTAL</b>	<b>\$ 4,431,062</b>	<b>\$ 4,464,685</b>	<b>\$ 4,464,685</b>	<b>\$ 4,171,026</b>	<b>\$ 4,206,026</b>	<b>-5.79%</b>	

PERSONNEL SUMMARY BY DIVISION							
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Mayor & Council	-	-	-	-	-	N/A	
City Secretary's Office	5.00	5.00	5.00	5.00	5.00	0.00%	
Internal Auditor	-	1.00	1.00	1.00	1.00	0.00%	
City Manager's Office	6.50	5.50	5.50	5.50	5.50	0.00%	
Legal	9.00	10.00	10.00	10.00	10.00	0.00%	
Economic Development	2.00	5.50	7.00	7.00	7.00	0.00%	
Community Programs*	-	1.00	1.00	-	-	-100.00%	
Public Communications **	3.00	6.00	4.50	5.50	5.50	22.22%	
Human Resources ***	10.00	10.00	6.00	6.00	6.00	0.00%	
Community Development	6.50	-	-	-	-	N/A	
<b>DEPARTMENT TOTAL</b>	<b>42.00</b>	<b>44.00</b>	<b>40.00</b>	<b>40.00</b>	<b>40.00</b>	<b>0.00%</b>	

\* The Community Programs division merged with Public Communications in FY10.

\*\* Neighborhood Services moved to P&DS and Historic Programs moved to Parks from Public Communications beginning in FY09.

\*\*\* Risk Management moved from HR to the Worker's Comp & Property Casualty funds in FY09

\*\*\* The Benefits Coordinator position moved from HR to the Employee Benefits fund for FY09

**GENERAL GOVERNMENT  
CITY SECRETARY**

**Description & Budget Explanation:**

The City Secretary Department provides services to the citizens of College Station and administrative support to the City Council in fulfilling its duties and responsibilities.

**Program Name: Council Services**

**Service Level:** Provide coordination and timely administrative support to the Council and Mayor.

<b>Performance Measures</b>	<b>FY08 Actual</b>	<b>FY09 Revised</b>	<b>FY09 Estimate</b>	<b>FY10 Approved</b>
<b>Efficiency</b>				
- No. of City-Wide Committee agendas	387	250	291	290
- No. of Council public activities	206	278	177	210
- No. of Mayor appointments & presentati resentations	194	288	450	470
- No. of Council minutes prepared	44	49	40	45

**Program Name: Public Records and Information**

**Service Level:** To maintain and provide public information in an efficient manner.

<b>Performance Measures:</b>	<b>FY08 Actual</b>	<b>FY09 Revised</b>	<b>FY09 Estimate</b>	<b>FY10 Approved</b>
<b>Efficiency</b>				
- No. of birth and death records reported to State Health Dept.	1,917	1,505	1,550	1,950
- No. of birth certificate request processed	889	772	700	850
- No. of death certificate request processed.	2,431	2,148	1,998	2,300
- Median No. of days for open records request to be completed.	6	6	6	6
- No. of open records request received.	155	137	110	120
- No. of Legal Notices Published	85	73	67	71

**GENERAL GOVERNMENT  
AUDITOR**

**Description & Budget Explanation:**

The City Internal Auditor is responsible for conducting audits of all departments, offices, boards, activities, and agencies of the city to independently determine if; indications of fraud, abuse, or illegal acts are present; management has established adequate internal controls to safeguard city assets; and city resources and public funds are utilized economically, efficiently, and effectively. The Internal Auditor also determines if financial and other reports are being provided that disclose fairly, accurately, and fully all information that is required by law.

**Program Name: Internal Auditor**

**Service Level:** Each fiscal year, the City Internal Auditor prepares an audit plan to serve as a guide to allocate scarce audit resources to areas that will most benefit the City of College Station. The City Internal Auditor executes the audit plan under the direction of the City Audit Committee and reports audit findings and recommendations to the City Council.

<b>Performance Measures:</b>	<b>FY08 Actual</b>	<b>FY09 Revised</b>	<b>FY09 Estimate</b>	<b>FY10 Approved</b>
<b>Effectiveness</b>				
- National Knighton Audit Award	N/A	Yes	No	Yes
- Receive the CFE Designation	N/A	Yes	Yes	Yes

# GENERAL GOVERNMENT

## CITY MANAGER'S OFFICE

### Description & Budget Explanation:

The City Manager's Office is responsible for the day to day administration of the City and for providing the City Council with recommendations on current and future issues. This is achieved by providing timely, complete and accurate information to the City Council. The City Manager's Office also involves providing the overall management philosophy and direction to the organization.

### Program Name: Administration

**Service Level:** Facilitate communication between the Council, citizens, and staff on City related matters.

Performance Measures:	FY08 Actual	FY09 Revised	FY09 Estimate	FY10 Approved
<b>Effectiveness</b>				
- Overall satisfaction with City services on Citizen Survey.	N/A	95%	N/A	N/A
- Maintenance of City of College Station bond rating.	Aa1/AA	Aa1/AA-	Aa1/AA	Aa1/AA
<b>Output</b>				
- No. of meetings w/CSISD.	2	4	3	4
- No. of meetings with City of Bryan/Brazos Co.	12	24	12	12
- No. Of meetings with Chamber of Commerce/Econ Development Corp.	12	12	12	12
- No. of Council Updates written.	61	45	45	45
- At least one retreat with Management Team annually.	Yes	Yes	Yes	Yes
- Review Strategic Plan w/City Council on semi-annual basis.	Yes	Yes	Yes	Yes

\* The first bond rating is from Moody's and the second bond rating is from Standard's & Poor's

\*\*Standard Response Time - depending upon type of complaint, average three to five business days.

## **GENERAL GOVERNMENT**

### **LEGAL**

**Description & Budget Explanation:**

The Legal Department is responsible for providing legal services to the City Council and to the city staff. Legal advice as to the best position for the City, contract writing, and litigation are some of the activities performed by the legal staff. The City Attorney's Office actively enforces ordinances as directed by the City Council, acquires real estate for easements, and handles real estate transactions.

**Program Name: Legal Department**

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**Service Level:** Provide in-house legal services to the City Council, staff, and boards and commissions; to maintain cost efficiencies in protecting the City from threatened or actual litigation; and effective preventative/proactive legal services.

**GENERAL GOVERNMENT**  
**PUBLIC COMMUNICATIONS**

**Description & Budget Explanation:**

The Public Communications Department is responsible for the city's website, TV19, marketing, media relations and all external communications.

**Program Name: Public Communications**

**Service Level:** Provide timely & accurate city information to residents, media & general public through a variety of methods.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
Internal survey of city depts.	N/A	Yes	Yes	Yes
External survey of media, residents	N/A	Yes	Yes	Yes
Industry survey of benchmark cities, overall pr profession	N/A	Yes	Yes	Yes
Local, state & national awards	N/A	Yes	Yes	Yes
<b>Efficiency</b>				
Department operates within Approved budget	Yes	Yes	Yes	Yes
Department evaluates tools (web analytics, e-news subscribers, etc.)	Yes	Yes	Yes	Yes
<b>Output</b>				
New releases distributed as needed	Yes	Yes	Yes	Yes
Write speeches, editorials, industry-publ. articles	Yes	Yes	Yes	Yes
Manage regularly scheduled radio-TV interviews	Yes	Yes	Yes	Yes
Coordinate media relations, press inquiries	Yes	Yes	Yes	Yes
Update website as needed (content, imagery, links, video stream, e-alerts)	Yes	Yes	Yes	Yes
Coordinate annual citizens academy	Yes	Yes	Yes	Yes
Assist city depts. with marketing/PR/gfx of events/programs/services	Yes	Yes	Yes	Yes
Publish weekly e-newsletter	Yes	Yes	Yes	Yes
Photograph events/presentations	Yes	Yes	Yes	Yes
Publish monthly resident newsletter	Yes	Yes	Yes	Yes
Publish annual citizens guide	Yes	Yes	Yes	Yes
Produce TV19 news programs	Yes	Yes	Yes	Yes
Cover public meetings for TV19	Yes	Yes	Yes	Yes
Update TV19 community bulletin board	Yes	Yes	Yes	<b>Yes</b>
Coordinate use of social media (FB, Twitter, YouTube)	N/A	Yes	Yes	<b>Yes</b>
Manage city advertising (COC, airport, etc.)	Yes	Yes	Yes	Yes
Update news hotline & LPAM radio station	N/A	Yes	Yes	Yes

## Debt Service Fund

The City's basic debt management policies are explained in the Financial Policy Statements included in the appendix to this document. The City continues to review its debt management policies and to address the particular concerns and needs of the citizens. The City strives to issue debt only to meet capital needs.

This fund is prepared on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

State law in Texas sets the maximum ad valorem tax rate, including all obligations of the city, for a home rule city, such as College Station, at \$2.50 per \$100 valuation. The FY09 tax rate to finance general governmental services, including debt service is 43.94 cents per \$100 of valuation.

Current policy is to maintain at least 8.33% of annual appropriated expenditures and any associated fees as the Debt Service Fund balance at fiscal year end. The fund is in compliance with that policy.

The most recent debt issued by the City of College Station has earned ratings\* from Moody's and Standard & Poor's as shown to the right.

Bond Type	Standard & Poor's	Moody's
General Obligation	AA+	Aa3
Utility Revenue	A+	A1
Certificates of Obligation	AA	Aa3

Revenues in the Debt Service Fund are anticipated to decrease in FY10 by 14.91% from the FY09 revised budget. This primarily reflects a change in the method by which the CO debt for the utilities is paid. The CO portion of the utility debt was previously paid out of the debt service fund and funds for this debt were transferred into the debt service fund from the utility funds to offset the payment. In FY10, the utility portion of the debt will be paid directly out of the utility funds; therefore, a transfer into the debt service fund is not included in the debt service fund budget. The proposed FY10 debt service portion of the tax rate is 22.9433 cents per \$100 of valuation.

Total revenues projected to pay on the City's existing debt in FY10 are \$12,677,643. Total expenditures out of the Debt service fund are estimated to be \$12,222,459. Of that total, expenditures on General Obligation Bonds are proposed at \$6,647,932 and Certificates of Obligation at \$5,554,527. An additional \$20,000 is included for agent fees associated with issuing debt.

In November 2003, the citizens of College Station approved \$38,405,000 in future General Obligation Bond (GOB) authorization for streets, traffic, police and fire station projects, the City Center project, and parks projects including the second phase of Veterans Park. A small amount of the 03 GOB debt remains to be issued. In November of 2008, voters approved \$76,950,000 in future GOB authorization for streets, traffic, fire station projects, the Library expansion project, and parks and recreation projects including an addition at the Lincoln Center and the Lick Creek Park Nature Center. In FY09, \$3,335,000 in General Obligation debt was issued. In FY10, it is projected that \$16,440,500 in General Obligation Bonds will be issued. These funds are proposed be used as follows:

- \$9,472,500 for Street and Transportation projects
- \$100,000 for Traffic Signals projects
- \$100,000 for Sidewalk Improvement projects
- \$1,586,000 for Parks and Recreation projects
- \$250,000 for City Hall facility improvements
- \$4,000,000 for Fire Station #6
- \$932,000 for the Library Expansion

It is also anticipated that the City will issue \$425,000 in Certificates of Obligation for General Government Capital projects. This debt is expected to be used for technology projects.

The FY10 estimated ending fund balance is anticipated to increase 11% when compared to the FY09 estimated ending fund balance. While ad valorem tax revenues are anticipated to be lower than the FY09 estimate, investment earnings and transfers

in are anticipated to be slightly higher than the FY09 estimates. In addition, expenditures are anticipated to be lower in FY10 than in FY09, primarily because the Parking Garage debt payment will be paid out of the Parking Garage Fund in FY10, rather than being paid out of the Debt Service Fund as it was in FY09.

Each year an analysis is done to determine what resources are needed and if refunding and call options are available and in the best interest of the City. Based on the most recent analysis, refunding will likely be recommended in FY10.

The following section contains a schedule of requirements and a summary of requirements for all General Obligation Bonds and Certificates of Obligation. The detailed information for each individual GOB and CO is found in *Appendix H*. The schedule of requirements and the individual detailed information for all Utility Revenue Bonds are also found in *Appendix H*.

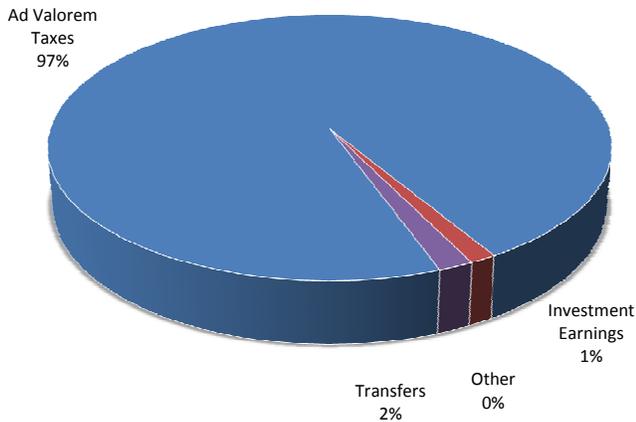
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\* The ratings are standard ratings of Moody's and S&P. The highest rating available on S&P is AAA and the lowest "investment grade" debt issue is BBB. In contrast, Moody's highest rating is Aaa and the lowest "investment grading" is Bbb.

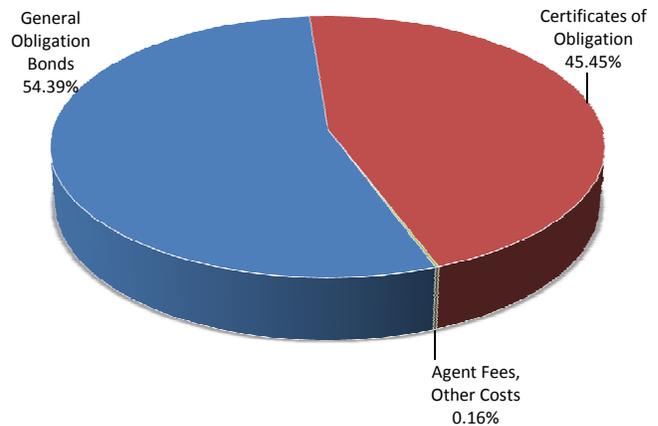
**City of College Station  
Debt Service  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved SLAs	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>Beginning Fund Balance</b>	\$ 3,466,058	\$ 3,817,694	\$ 3,817,694	\$ 4,062,470	\$ -	\$ 4,062,470	
<b>REVENUES</b>							
Ad Valorem Taxes	\$11,012,440	\$12,285,432	\$12,285,432	\$12,284,028	\$ -	\$12,284,028	-0.01%
Investment Earnings	350,744	200,000	100,000	170,000	-	170,000	-15.00%
Other	-	-	-	-	-	-	N/A
Transfers	1,422,163	2,414,345	180,350	223,615	-	223,615	-90.74%
<b>Total Revenues</b>	<u>\$12,785,347</u>	<u>\$14,899,777</u>	<u>\$12,565,782</u>	<u>\$12,677,643</u>	<u>\$ -</u>	<u>\$12,677,643</u>	-14.91%
<b>Total Funds Available</b>	<u>\$16,251,405</u>	<u>\$18,717,471</u>	<u>\$16,383,476</u>	<u>\$16,740,113</u>	<u>\$ -</u>	<u>\$16,740,113</u>	-10.56%
<b>EXPENDITURES &amp; TRANSFERS</b>							
General Obligation Bonds	\$ 6,898,413	\$ 7,490,790	\$ 7,490,790	\$ 6,647,932	\$ -	\$ 6,647,932	-11.25%
Certificates of Obligation	5,524,077	6,953,685	4,544,668	5,554,527	-	5,554,527	-20.12%
Agent Fees, Other Costs	11,221	20,000	-	20,000	-	20,000	0.00%
Transfer Out	-	-	285,548	-	-	-	N/A
Advance Refunding	-	-	-	-	-	-	N/A
<b>Total Operating Expenses/Transfers</b>	<u>\$12,433,711</u>	<u>\$14,464,475</u>	<u>\$12,321,006</u>	<u>\$12,222,459</u>	<u>\$ -</u>	<u>\$12,222,459</u>	-15.50%
<b>Increase in Fund Balance</b>	<u>\$ 351,636</u>	<u>\$ 435,302</u>	<u>\$ 244,776</u>	<u>\$ 455,184</u>	<u>\$ -</u>	<u>\$ 455,184</u>	
<b>Ending Fund Balance</b>	<u>\$ 3,817,694</u>	<u>\$ 4,252,996</u>	<u>\$ 4,062,470</u>	<u>\$ 4,517,654</u>	<u>\$ -</u>	<u>\$ 4,517,654</u>	

**Debt Service Fund - Sources**



**Debt Service Fund - Uses**

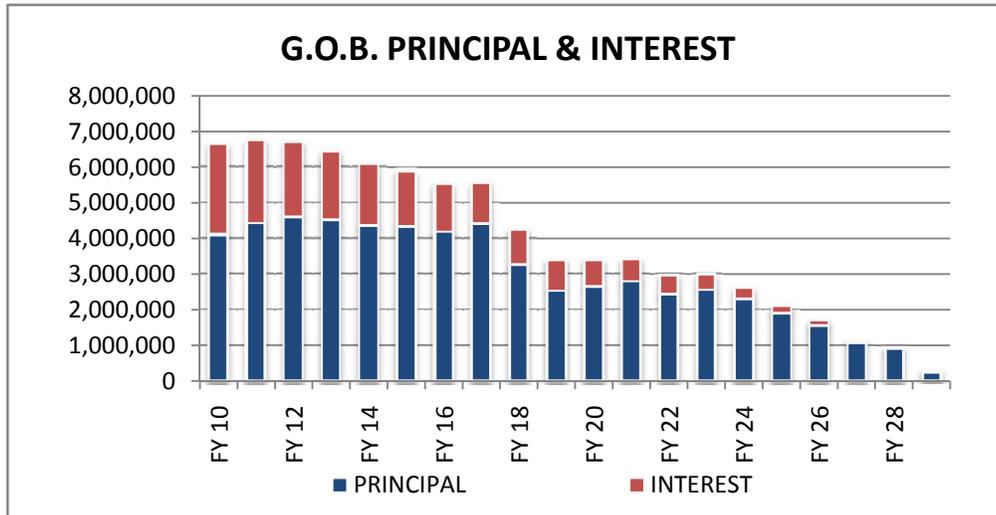


**DEBT SERVICE  
SUMMARY OF REQUIREMENTS  
GENERAL OBLIGATION BONDS  
ALL SERIES  
FY 2009-2010**

<u>Issue</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
G.O.B. Series 1998	360,000	26,980	386,980
G.O.B. Series 1999	365,000	149,461	514,461
G.O.B. Series 2000	420,000	33,955	453,955
G.O.B. Series 2001	180,000	79,885	259,885
G.O.B. Series 2002	270,000	208,346	478,346
G.O.B. Series 2003	210,000	135,450	345,450
G.O.B. Series 2004	1,125,000	387,108	1,512,108
G.O.B. Series 2005	185,000	193,500	378,500
G.O.B. Series 2006	225,000	284,734	509,734
G.O.B Series 2006 Refunding	310,000	436,650	746,650
G.O.B. Series 2007	90,000	123,481	213,481
G.O.B. Series 2008	265,000	351,694	616,694
G.O.B. Series 2009	95,000	136,687	231,687
<b>TOTAL</b>	<u>\$ 4,100,000</u>	<u>\$ 2,547,932</u>	<u>\$ 6,647,932</u>

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
GENERAL OBLIGATION BONDS  
ALL SERIES**

<b>FISCAL YEAR</b>	<b>PRINCIPAL</b>	<b>INTEREST</b>	<b>TOTAL DUE EACH YEAR</b>	<b>PRINCIPAL OUTSTANDING AS OF OCTOBER 1</b>
FY 10	4,100,000	2,547,932	6,647,932	59,145,000
FY 11	4,430,000	2,340,411	6,770,411	55,045,000
FY 12	4,590,000	2,131,025	6,721,025	50,615,000
FY 13	4,525,000	1,931,352	6,456,352	46,025,000
FY 14	4,360,000	1,735,033	6,095,033	41,500,000
FY 15	4,345,000	1,541,905	5,886,905	37,140,000
FY 16	4,180,000	1,353,909	5,533,909	32,795,000
FY 17	4,395,000	1,165,799	5,560,799	28,615,000
FY 18	3,265,000	1,004,079	4,269,079	24,220,000
FY 19	2,525,000	881,193	3,406,193	20,955,000
FY 20	2,650,000	768,168	3,418,168	18,430,000
FY 21	2,790,000	647,798	3,437,798	15,780,000
FY 22	2,435,000	532,409	2,967,409	12,990,000
FY 23	2,565,000	422,306	2,987,306	10,555,000
FY 24	2,310,000	312,679	2,622,679	7,990,000
FY 25	1,900,000	216,486	2,116,486	5,680,000
FY 26	1,560,000	137,528	1,697,528	3,780,000
FY 27	1,065,000	77,649	1,142,649	2,220,000
FY 28	895,000	32,818	927,818	1,155,000
FY 29	260,000	6,045	266,045	260,000



**DEBT SERVICE  
SUMMARY OF REQUIREMENTS  
CERTIFICATES OF OBLIGATION  
ALL SERIES  
FY 2009-2010**

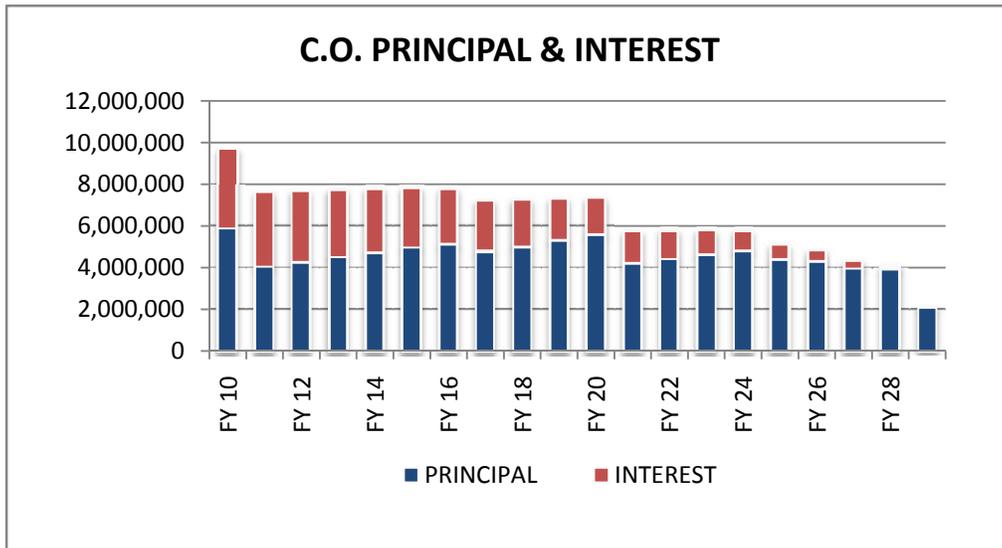
ISSUE - PRINCIPAL	GENERAL	EQUIP REPL ASSOCIATED	PARKING	ELECTRIC	WATER FUND ASSOCIATED	WASTE	NEW	CONVENTION	BVSWMA ASSOCIATED	TOTAL
	DEBT ASSOCIATED		ENTERPRISE ASSOCIATED	FUND ASSOCIATED		WATER FUND ASSOCIATED	MUNICIPAL CEMETERY ASSOCIATED	CENTER ASSOCIATED		
C.O. Series 2000	165,000	-	-	-	-	-	-	-	-	165,000
C.O. Series 2000 A	-	-	310,000	-	-	-	-	-	-	310,000
C.O. Series 2001	75,000	-	-	-	-	-	-	-	-	75,000
C.O. Series 2002	540,000	-	-	-	-	-	-	-	-	540,000
C.O. Series 2003A	35,000	-	-	-	-	-	-	-	-	35,000
C.O. Series 2004	-	-	-	200,275	-	169,725	-	-	-	370,000
C.O. Series 2005	215,000	260,000	-	-	-	-	60,000	-	-	535,000
C.O. Series 2006	220,000	-	-	-	-	-	90,000	-	-	310,000
C.O. Series 2007	75,000	-	-	-	-	-	20,000	-	-	95,000
C.O. Series 2008	105,000	-	-	210,000	215,000	70,000	210,000	-	-	810,000
C.O. Series 2009	1,775,000	-	-	200,000	215,000	-	10,000	95,000	355,000	2,650,000
<b>TOTAL PRINCIPAL</b>	<b>\$ 3,205,000</b>	<b>\$ 260,000</b>	<b>\$ 310,000</b>	<b>\$ 610,275</b>	<b>\$ 430,000</b>	<b>\$ 239,725</b>	<b>\$ 390,000</b>	<b>\$ 95,000</b>	<b>\$ 355,000</b>	<b>\$ 5,895,000</b>
<b>ISSUE - INTEREST</b>										
C.O. Series 2000	4,228	-	-	-	-	-	-	-	-	4,228
C.O. Series 2000 A	-	-	231,070	-	-	-	-	-	-	231,070
C.O. Series 2001	51,673	-	-	-	-	-	-	-	-	51,673
C.O. Series 2002	367,263	-	-	-	-	-	-	-	-	367,263
C.O. Series 2003A	22,945	-	-	-	-	-	-	-	-	22,945
C.O. Series 2004	-	-	-	174,599	-	147,965	-	-	-	322,564
C.O. Series 2005	118,699	3,900	-	-	-	-	13,176	-	-	135,775
C.O. Series 2006	275,726	-	-	-	-	-	33,987	-	-	309,713
C.O. Series 2007	97,893	-	-	-	-	-	26,976	-	-	124,869
C.O. Series 2008	106,049	-	-	272,851	280,916	89,504	274,738	-	-	1,024,058
C. O. Series 2009	57,015	-	-	276,436	297,399	-	21,647	128,615	402,255	1,183,366
<b>TOTAL INTEREST</b>	<b>\$ 1,101,489</b>	<b>\$ 3,900</b>	<b>\$ 231,070</b>	<b>\$ 723,886</b>	<b>\$ 578,315</b>	<b>\$ 237,469</b>	<b>\$ 370,523</b>	<b>\$ 128,615</b>	<b>\$ 402,255</b>	<b>\$ 3,777,522</b>
<b>TOTAL PAYMENT</b>	<b>\$ 4,306,489</b>	<b>* \$ 263,900</b>	<b>* \$ 541,070</b>	<b>\$ 1,334,161</b>	<b>\$ 1,008,315</b>	<b>\$ 477,194</b>	<b>\$ 760,523</b>	<b>* \$ 223,615</b>	<b>** \$ 757,255</b>	<b>\$ 9,672,522</b>

\*This portion of the CO debt will be paid put of the debt service fund. The remaining CO debt will be paid directly out of the fund with which the debt is associated.

\*\*Convention Center associated debt will be paid out of the Debt Service Fund, but funds for the debt service payment will be transferred into the Debt Service Fund from the Convention Center Fund.

**DEBT SERVICE**  
**SCHEDULE OF REQUIREMENTS**  
**CERTIFICATES OF OBLIGATION**  
**ALL SERIES**

<b>FISCAL YEAR</b>	<b>PRINCIPAL</b>	<b>INTEREST</b>	<b>TOTAL DUE ANNUALLY</b>	<b>PRINCIPAL OUTSTANDING AS OF OCTOBER 1</b>
FY 10	5,895,000	3,777,521	9,672,522	90,860,000
FY 11	4,065,000	3,556,783	7,621,783	84,965,000
FY 12	4,270,000	3,397,298	7,667,298	80,900,000
FY 13	4,495,000	3,230,167	7,725,167	76,630,000
FY 14	4,715,000	3,052,543	7,767,543	72,135,000
FY 15	4,975,000	2,860,716	7,835,716	67,420,000
FY 16	5,110,000	2,652,428	7,762,428	62,445,000
FY 17	4,775,000	2,438,394	7,213,394	57,335,000
FY 18	5,025,000	2,224,866	7,249,866	52,560,000
FY 19	5,305,000	2,001,341	7,306,341	47,535,000
FY 20	5,570,000	1,760,423	7,330,423	42,230,000
FY 21	4,190,000	1,547,288	5,737,288	36,660,000
FY 22	4,405,000	1,364,988	5,769,988	32,470,000
FY 23	4,630,000	1,170,558	5,800,558	28,065,000
FY 24	4,810,000	963,126	5,773,126	23,435,000
FY 25	4,360,000	752,916	5,112,916	18,625,000
FY 26	4,295,000	552,591	4,847,591	14,265,000
FY 27	3,960,000	365,122	4,325,122	9,970,000
FY 28	3,920,000	185,549	4,105,549	6,010,000
FY 29	2,090,000	48,070	2,138,070	2,090,000



## Economic Development Fund

The Economic Development Fund is utilized to account for funds that are to be used for business attraction and retention.

This fund is prepared on the *modified accrual basis of accounting*. Using this method, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies in the Appendix. Revenues for the Economic Development Fund are collected from the General Fund, Water, Wastewater, Sanitation, and the Business Park Funds. The FY10 total transfers in to the fund total \$610,000. Investment earnings of approximately \$20,000 are anticipated in FY10 and \$50,000 in funding from the College Station Medical Center is anticipated for a Medical Corridor Study.

The Economic Development Fund expenditures are comprised of “Cash Assistance” payments to various business prospects. This assistance is aimed at providing prospective businesses with start-up resources and provides existing businesses the opportunity to expand operations. \$655,000 is available in the FY10 Approved Budget for cash assistance.

As indicated in the table to the right, \$50,000 is included for Research Valley Partnership (RVP) marketing. In addition, expenditures of \$250,000 will be used for Research Valley Partnership Texas A&M Institute for Pre-Clinical Studies, \$300,000 will be available for Northgate Radakor, and \$55,000 will be available for other economic development prospects. If uncommitted at year-end, these funds will contribute to the fund balance carried over from year to year. This flexibility allows the City to recruit new and existing business, and ensures that College Station has a diverse and vibrant economy.

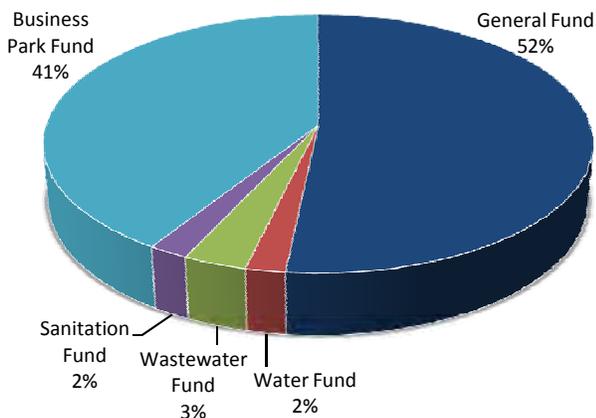
<b>Economic Development Cash Assistance</b>		
<b>Organization</b>	<b>FY09 Year End Est</b>	<b>FY10 Budget</b>
RVP Marketing	50,000	50,000
RVP TIPS	250,000	250,000
Northgate Radakor	206,100	300,000
Other	45,000	55,000
<b>Total</b>	<b>\$551,100</b>	<b>\$655,000</b>

Additionally, there is one Approved SLA in the Economic Development Fund totaling \$300,000. This SLA will provide the resources to contract with an outside consultant for the assessment, planning, and design of a Medical Corridor District in the area of the College Station Medical Center and the intersection of State Highway 6 and Rock Prairie Road. This SLA will be funded by \$250,000 of City of College Station Economic Development funds and \$50,000 in funding from the College Station Medical Center. Total budgeted expenditures for FY10 are \$967,000.

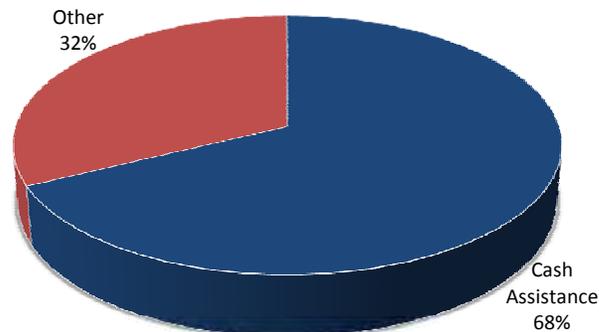
**City of College Station  
Economic Development Fund  
Fund Summary**

	<u>FY08 Actual</u>	<u>FY09 Revised Budget</u>	<u>FY09 Year-End Estimate</u>	<u>FY10 Approved Base Budget</u>	<u>FY10 Approved Budget</u>	<u>% Change in Budget from FY08 to FY09</u>
<b>BEGINNING BALANCE</b>	\$ 1,325,911	\$ 896,874	\$ 896,874	\$ 825,276	\$ 825,276	
<b>REVENUES</b>						
Operating transfers						
General Fund	\$ 715,000	\$ 315,000	\$ 315,000	\$ 315,000	\$ 315,000	0.00%
Water Fund	12,500	12,500	12,500	12,500	12,500	0.00%
Wastewater Fund	20,000	20,000	20,000	20,000	20,000	0.00%
Sanitation Fund	12,500	12,500	12,500	12,500	12,500	0.00%
Business Park Fund	500,000	250,000	250,000	250,000	250,000	0.00%
Investment Earnings	62,810	20,000	24,000	20,000	20,000	0.00%
Other Revenues	-	-	-	-	50,000	N/A
<b>Total Revenues</b>	<u>\$ 1,322,810</u>	<u>\$ 630,000</u>	<u>\$ 634,000</u>	<u>\$ 630,000</u>	<u>\$ 680,000</u>	7.94%
<b>Total Funds Available</b>	<u>\$ 2,648,721</u>	<u>\$ 1,526,874</u>	<u>\$ 1,530,874</u>	<u>\$ 1,455,276</u>	<u>\$ 1,505,276</u>	-1.41%
<b>EXPENDITURES &amp; TRANSFERS</b>						
Cash Assistance	\$ 418,851	\$ 842,127	\$ 551,100	\$ 655,000	\$ 655,000	-22.22%
Other	1,332,998	154,498	154,498	12,000	312,000	101.94%
<b>Total Operating Expenses &amp; Xfers</b>	<u>1,751,849</u>	<u>996,625</u>	<u>\$ 705,598</u>	<u>\$ 667,000</u>	<u>\$ 967,000</u>	-2.97%
<b>Increase/Decrease in Fund Balance</b>	<u>\$ (429,039)</u>	<u>\$ (366,625)</u>	<u>\$ (71,598)</u>	<u>\$ (37,000)</u>	<u>\$ (287,000)</u>	-21.72%
<b>GAAP Adjustment</b>	2					
<b>Ending Fund Balance</b>	<u>\$ 896,874</u>	<u>\$ 530,249</u>	<u>\$ 825,276</u>	<u>\$ 788,276</u>	<u>\$ 538,276</u>	

**Economic Development Fund - Sources**



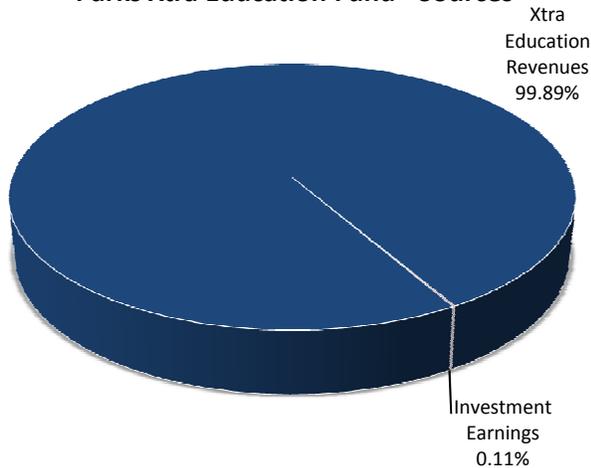
**Economic Development Fund - Uses**



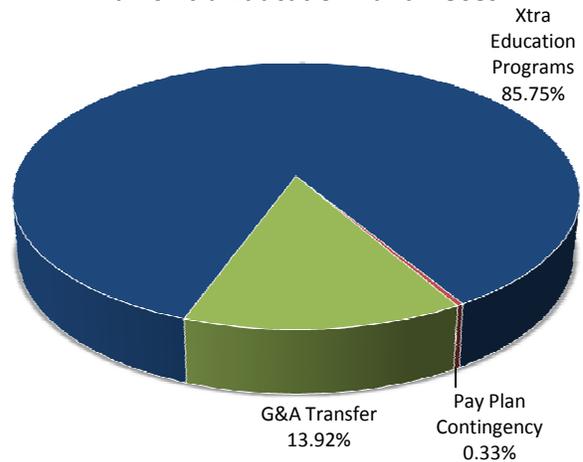
**City of College Station  
Parks Xtra Education  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>Beginning Fund Balance</b>	\$ 33,129	\$ 16,328	\$ 16,328	\$ 1,642	\$ 1,642	
<b>REVENUES</b>						
Xtra Education Revenues	\$ 85,803	\$ 94,759	\$ 88,303	\$ 94,759	\$ 94,759	0.00%
Investment Earnings	835	824	500	100	100	-87.86%
Other	(20)	-	-	-	-	0.00%
<b>Total Revenues</b>	<u>\$ 86,618</u>	<u>\$ 95,583</u>	<u>\$ 88,803</u>	<u>\$ 94,859</u>	<u>\$ 94,859</u>	-0.76%
<b>Total Funds Available</b>	<u>119,747</u>	<u>\$ 111,911</u>	<u>\$ 105,131</u>	<u>\$ 96,501</u>	<u>\$ 96,501</u>	-13.77%
<b>EXPENDITURES</b>						
Xtra Education Programs	\$ 98,801	\$ 96,474	\$ 93,208	\$ 96,474	\$ 96,474	0.00%
Pay Plan Contingency	-	-	-	-	372	N/A
General & Administrative Transfer	4,619	10,281	10,281	\$ 15,661	15,661	52.33%
<b>Total Expenditures</b>	<u>\$ 103,420</u>	<u>\$ 106,755</u>	<u>\$ 103,489</u>	<u>\$ 112,135</u>	<u>\$ 112,507</u>	5.39%
<b>Increase/Decrease in Fund Balance</b>	<u>\$ (16,802)</u>	<u>\$ (11,172)</u>	<u>\$ (14,686)</u>	<u>\$ (17,276)</u>	<u>\$ (17,648)</u>	
<b>Measurement Focus Adjustment</b>	<u>\$ 1</u>					
<b>Ending Fund Balance</b>	<u>\$ 16,328</u>	<u>\$ 5,156</u>	<u>\$ 1,642</u>	<u>\$ (15,634)</u>	<u>\$ (16,006)</u>	

**Parks Xtra Education Fund - Sources**



**Parks Xtra Education Fund - Uses**



Established in FY96, Parks Xtra Education is a joint effort of the City of College Station and the College Station Independent School District (CSISD) to provide community-based programs.

This fund is prepared on the *modified accrual basis of accounting*. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies in the Appendix.

Registration fees provide the primary funding for the Parks Xtra Education Fund. Revenues are projected to be \$94,859 in FY10.

Expenditures for FY10 are approved in the amount of \$112,507. These funds include \$96,474 to cover the cost of instructors, supplies, equipment, and various other program-related expenses. \$372 is included for an approved pay plan contingency. The remaining \$15,661 is allocated for general and administrative transfer related to expenses incurred by the program.

**City of College Station**  
**Parks Xtra Education Fund Operations & Maintenance**  
**Summary**

EXPENDITURE BY ACTIVITY						
DEPARTMENT	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Parks Xtra Education	\$ 98,801	\$ 96,474	\$ 95,217	\$ 96,474	\$ 96,474	0.00%
<b>FUND TOTAL</b>	<b>\$ 98,801</b>	<b>\$ 96,474</b>	<b>\$ 95,217</b>	<b>\$ 96,474</b>	<b>\$ 96,474</b>	<b>0.00%</b>

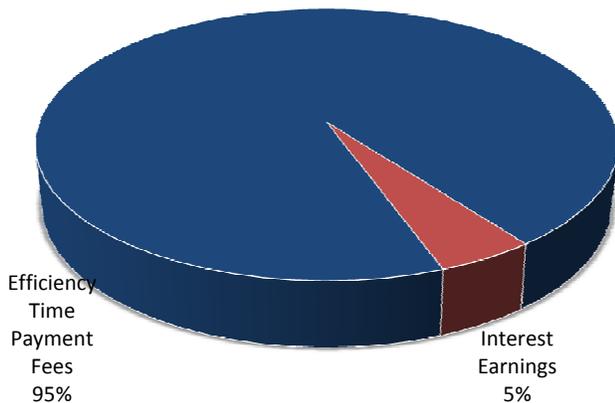
EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 8,907	\$ 10,835	\$ 9,127	\$ 10,835	\$ 10,835	0.00%
Supplies	9,916	14,080	9,669	14,080	14,080	0.00%
Maintenance	-	-	-	-	-	N/A
Purchased Services	79,978	71,559	76,421	71,559	71,559	0.00%
Capital Outlay	-	-	-	-	-	N/A
<b>FUND TOTAL</b>	<b>\$ 98,801</b>	<b>\$ 96,474</b>	<b>\$ 95,217</b>	<b>\$ 96,474</b>	<b>\$ 96,474</b>	<b>0.00%</b>

PERSONNEL SUMMARY BY ACTIVITY						
DEPARTMENT	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Parks Xtra Education	-	-	-	-	-	0.00%
<b>FUND TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

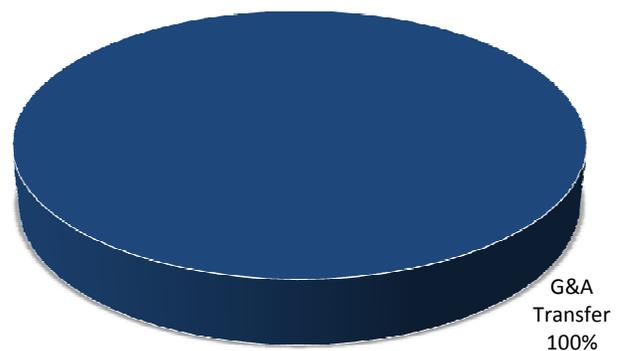
**City of College Station  
Efficiency Time Payment Fee  
Fund Summary**

	<b>FY08 Actual</b>	<b>FY09 Revised Budget</b>	<b>FY09 Year-End Estimate</b>	<b>FY10 Approved Base Budget</b>	<b>FY10 Approved Budget</b>	<b>% Change in Budget from FY09 to FY10</b>
<b>Beginning Fund Balance</b>	\$ 39,720	\$ 36,165	\$ 36,165	\$ 34,658	\$ 34,658	
<b>REVENUES</b>						
Efficiency Time Payment Fees	\$ 8,540	\$ 9,000	\$ 7,000	\$ 7,000	\$ 7,000	-22.22%
Interest Earnings	1,490	1,300	1,193	346	346	-73.38%
<b>Total Revenues</b>	<u>\$ 10,030</u>	<u>\$ 10,300</u>	<u>\$ 8,193</u>	<u>\$ 7,346</u>	<u>\$ 7,346</u>	-28.68%
<b>Total Funds Available</b>	\$ 49,750	\$ 46,465	\$ 44,358	\$ 42,004	\$ 42,004	
<b>EXPENDITURES</b>						
Operating Expenditures	\$ 5,385	\$ -	\$ -	\$ -	\$ -	N/A
General & Administrative Transfer	8,200	9,700	9,700	9,685	9,685	-0.15%
<b>Total Expenditures</b>	<u>\$ 13,585</u>	<u>\$ 9,700</u>	<u>\$ 9,700</u>	<u>\$ 9,685</u>	<u>\$ 9,685</u>	-0.15%
<b>Increase (Decrease) in Fund Balance</b>	<u>\$ (3,555)</u>	<u>\$ 600</u>	<u>\$ (1,507)</u>	<u>\$ (2,339)</u>	<u>\$ (2,339)</u>	
<b>Ending Fund Balance</b>	<u><u>\$ 36,165</u></u>	<u><u>\$ 36,765</u></u>	<u><u>\$ 34,658</u></u>	<u><u>\$ 32,319</u></u>	<u><u>\$ 32,319</u></u>	

**Efficiency Time Payment Fund - Sources**



**Efficiency Time Payment Fund - Uses**



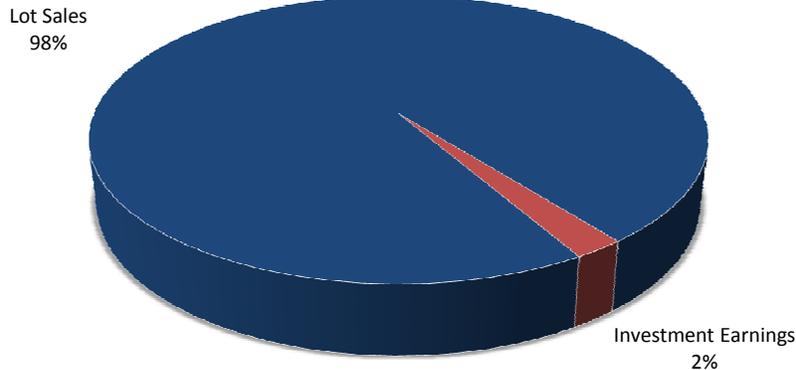
The Efficiency Time Payment Fee can be used for the purpose of improving the efficiency of the administration of justice in College Station.

Anticipated revenues in FY10 total \$7,346. The only expenditures budgeted are for the general and administrative transfer in the amount of \$9,685.

**City of College Station  
Memorial Cemetery Fund  
Fund Summary**

	<b>FY08 Actual</b>	<b>FY09 Revised Budget</b>	<b>FY09 Year-End Estimate</b>	<b>FY10 Approved Base Budget</b>	<b>FY10 Approved Budget</b>	<b>% Change in Budget From FY08 to FY09</b>
<b>REVENUES</b>						
Lot Sales	\$ 299,150	\$ 1,173,740	\$ 280,354	\$ 344,950	\$ 344,950	(70.61%)
Investment Earnings	1,923	-	7,500	8,000	8,000	N/A
Other	-	-	-	-	-	N/A
<b>Total Revenues</b>	<b>\$301,073</b>	<b>\$1,173,740</b>	<b>\$ 287,854</b>	<b>\$ 352,950</b>	<b>\$ 352,950</b>	<b>(69.93%)</b>
<b>EXPENDITURES</b>						
Operations and Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
General & Administrative Transfers	9,800	-	-	-	-	N/A
Advertising	23,171	51,829	51,829	-	-	(100.00%)
Capital Outlay	-	640,000	-	-	-	(100.00%)
Transfers / Debt Service	-	110,526	-	-	-	(100.00%)
<b>Total Expenditures</b>	<b>\$ 32,971</b>	<b>\$ 802,355</b>	<b>\$ 51,829</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(100.00%)</b>
Increase/Decrease in Fund Balance	\$268,102	\$ 371,385	\$ 236,025	\$ 352,950	352,950	
Beginning Fund Balance	\$ 480	\$ 268,582	\$ 268,582	\$ 504,607	\$ 504,607	
Ending Fund Balance	<u>\$268,582</u>	<u>\$ 639,967</u>	<u>\$ 504,607</u>	<u>\$ 857,557</u>	<u>\$ 857,557</u>	

**Memorial Cemetery Fund - Sources**



This fund is prepared on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

The Memorial Cemetery Fund accounts for two thirds of the sales of cemetery lots and other revenues that are accrued through the new Memorial Cemetery, which includes the Aggie Field of Honor. For FY10, estimated revenue earnings are included at \$352,950. Revenues are anticipated from the sale of lots at the new site, as well as from investment earnings.

The FY10 estimated ending fund balance is anticipated to increase 70% when compared to the FY09 estimated ending fund balance. This is a result of additional anticipated lot sales. In addition, no expenditures are budgeted for FY10 in this fund.

## **Governmental Capital Improvement Project Budgets**

On an annual basis, the City of College Station prepares a five-year Capital Improvements Program (CIP). The CIP is presented for City Council review as part of the annual budget process. The program consolidates all anticipated capital needs for which funding authorization exists. The program is divided into several sections depending on the services provided and the funding source.

Two categories of capital expenditures are defined by the City. The first category of capital expenditure is for major capital projects. Major capital projects are projects that cost more than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more. The second category of capital expenditure is for minor capital projects. Minor capital projects are projects that cost more than \$5,000 and less than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more.

The City only has legal authority to issue General Obligation (GO) debt after a successful citizen referendum. GO debt is debt that obligates the City to repay the issue with ad valorem tax revenues. The City uses GO debt for the acquisition and development of parks and recreation facilities; rights-of-way acquisition; construction of arterial streets; reconstruction of major arterial streets; and for public buildings such as City offices, libraries, swimming pools and other general use facilities.

The most recent General Obligation bond election was held in November of 2008. Voters approved \$76,950,000 in General Obligation Bond (GOB) authorization to be issued over 7-years for streets, traffic, and fire station projects, the Library expansion project, and parks projects including an addition at the Lincoln Center and the Lick Creek Park Nature Center. In November 2003, the citizens of College Station approved \$38,405,000 in GOB authorization for street, traffic, police and fire station projects, the City Center project, and parks projects including the second phase of Veterans Park. A small amount of the 03 GOB debt remains to be issued.

In FY09, the City issued \$3,335,000 in GOB debt for various General Government capital projects. Of this, \$1,050,000 was issued for street, traffic and sidewalk projects. This included \$455,000 for traffic signal and safety improvement projects. An additional \$100,000 was issued for oversize participation projects. These funds will be used toward building increased capacity into the streets that are being constructed by developers. \$100,000 will be used for various sidewalk improvements throughout the City. \$270,000 was issued for the design of the Victoria Avenue extension and \$125,000 was issued for the design of the hike and bike trail completion. In addition, \$1,535,000 was issued for Park projects. This included \$200,000 for the skate park design, \$515,000 for the construction of the Creek View neighborhood park, \$500,000 for the purchase of land for neighborhood parks and \$320,000 for improvements to various neighborhood parks throughout the City. Finally, \$750,000 in GOB debt was issued for the design of Fire Station #6. This fire station will serve the busy University Drive corridor.

The FY10 Approved Budget includes the projected issuance of \$16,440,500 in GO's. Included is \$9,672,500 for street, sidewalk, traffic and transportation projects. This includes \$1,080,000 for street oversize participation projects. These funds will be used toward building increased capacity into the streets that are being constructed by developers. An additional \$100,000 has been included for sidewalk improvements throughout the City and \$100,000 is included for new traffic signal projects. \$5,707,500 is projected for the phase II construction of Barron Road from Decatur Drive to William D. Fitch Parkway. An additional \$1,700,000 is projected to be used toward the construction of Victoria Avenue extension. Victoria Avenue will be extended from Southern Plantation Drive and will be connected with William D. Fitch Parkway (SH40). \$370,000 is projected for the design of the Penberthy extension. This project will extend Penberthy Boulevard from the Luther Street / Jones Butler intersection across A&M property to the George Bush Drive / Penberthy Boulevard intersection. \$500,000 is included to be issued for land acquisition and construction related to the hike and bike trail completion. Funds will be used to construct the Bee Creek West/South project which has been identified by the Hike and Bike Task Force. Finally, \$115,000 is estimated to be issued for the purchase of right-of-way along Rock Prairie Road West to provide for future widening.

FY10 GOB debt in the amount of \$1,586,000 is projected for Parks projects. This includes \$720,000 for the construction of a skate park. An additional \$500,000 is included for the purchase of land for neighborhood parks. \$270,000 is estimated to be issued for improvements to various neighborhood parks throughout the City. The proposed improvements include a walking loop at Anderson Park and a running surface at Brothers Pond Park. Additionally, \$96,000 is included for the design of improvements at Beachy Central Park. These include a new concession complex and restroom building.

Facility projects for which debt is projected to be issued in FY10 include Fire Station #6 in the amount of \$4,000,000. This fire station will serve the University Drive corridor. Debt for the design and construction of the station is scheduled to be issued over three fiscal years. \$250,000 is scheduled to be issued for design of City Hall facility improvements. Finally, \$932,000 is projected to be issued for the design of the library expansion. Construction is expected to occur in FY11 and FY12.

The City has statutory authority, and City Council policy allows for the use of non-voter authorized debt instruments such as certificates of obligation and contract obligations (generally referred to as CO's). City Council policy allows the City to use such instruments for capital items such as the following:

- The purchase and replacement of major computer systems and other technology-based items that have useful lives of not more than ten years.
- The purchase and replacement of major equipment items such as fire fighting equipment. The City has, however, developed policies and procedures to provide almost all of this equipment without issuing debt.
- The purchase of land and development of land for economic development uses.

In FY09, the City issued \$31,315,000 in CO debt. Included was \$3,250,000 for a variety of General Government Capital projects. \$540,000 was included for construction costs related to completion of the new City cemetery. The cemetery was completed in FY09. Funds in the amount of \$70,000 were issued for the purchase of a new scheduling system for the Police Department. \$2,490,000 was included for the replacement of the City's 800 MHz radio system. The current total budget for this project is \$4,885,000. The additional funds for the project came from funds set aside in the Equipment Replacement Fund for the replacement of the radio system. In addition, \$150,000 was issued for a Fiber Optic Infrastructure project. This project will support the installation of fiber optic cable to continue expansion of the city's network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network.

CO debt was also issued for the Convention Center project. A total of \$3,200,000 was issued for this project. \$2,600,000 was for a portion of the land cost of this project. The additional cost of the land was paid for with Hotel Tax funds. Additionally, \$600,000 was issued for the design of the Convention Center project.

In addition to the CO debt issued for General Government projects, \$10,240,000 in CO debt was issued for the construction of the new Brazos Valley Solid Waste Management Agency (BVSWM) landfill. However, as the City of Bryan has 50% ownership in BVSWM, it is anticipated that the City of Bryan will issue debt in FY10 for half of this amount. It is proposed that half of the CO debt previously issued by the City of College Station will be used for BVSWM and the remaining half will be used by the City of College Station's Water, Wastewater and/or Electric Utilities to fund capital projects. It is projected that the debt service on the debt issued for the landfill will be paid from tipping fees and other revenue generated by the landfill. Utility debt service will be paid with revenue generated by the Utilities.

\$14,475,000 in CO debt was issued for Utility projects. Utility Revenue Bond debt is typically used for the Utility projects. However, based on the recommendations from the City's financial advisors, and due to the marketability of the bonds as well as the volatility of the bond market, CO debt was issued for these projects in FY09. \$6,975,000 was issued for Electric projects and \$7,500,000 was issued for Water projects.

Finally, \$150,000 was issued to cover debt issuance costs.

The FY10 Approved Budget includes the issue of \$425,000 in CO debt for General Government projects. The amount includes \$150,000 for a Server Consolidation project. This project provides additional hardware to accommodate the increasing demands for additional electronic storage and the software to better manage the data. The hardware upgrades will permit a doubling of the current storage allotted to each employee. In addition, \$220,000 is projected to be issued for a Fiber Optic Infrastructure project. This project will support the installation of fiber optic cable to continue expansion of the city's network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network. Finally, \$55,000 is projected to be issued for the CAD hardware operating system upgrade. This project will change the server hardware, and replace the operating system used from AIX (UNIX) to a Windows based system. This change will enable greater support, less expensive hardware, and greater flexibility.

Combined Utility Revenue Bonds are traditionally issued to provide for capital expansion and replacements for the various utility services. In FY10, either Utility Revenue Bonds or Certificates of Obligation will be issued for Utility capital projects. Funds in the amount of \$12,025,000 are estimated for Water capital projects and funds in the amount of \$7,600,000 are estimated for Wastewater capital projects.

## **GOVERNMENTAL CAPITAL PROJECTS**

Below are descriptions of the governmental capital projects included in the FY10 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

### **STREETS, TRAFFIC, SIDEWALKS AND TRAIL CAPITAL PROJECTS**

#### **Street Rehabilitation Projects**

In FY10, funds in the amount of \$1,684,013 are included for the Tauber and Stasney street rehabilitation project. These streets are located in the Northgate area. The project includes the rehabilitation of Tauber Street and Stasney Street from University Drive to Cherry Street as well as the design and construction of new sidewalks on College Main. The project also includes the water and wastewater line rehabilitation. Funds in the amount of \$417,225 are also projected in FY10 for other rehabilitation projects that may arise in the Northgate area. These funds reflect the balance of the Church Avenue rehabilitation project, which came in under budget. The construction funds for these Northgate area rehabilitation projects were authorized as part of the 2003 GO bond election.

#### **Street Extension Projects**

\$12,793,835 is the estimated expenditure included in the FY10 Approved Budget for various street extension and widening projects. Funds in the amount of \$1,700,000 are included for the extension of Holleman Drive. This project calls for Holleman Drive to be extended from Jones Butler Road to FM 2818. An estimated \$807,061 is included for extension of Discovery Drive. \$1,704,313 is projected for the extension of Victoria Avenue. Victoria Avenue will be extended from Southern Plantation Drive to connect with William D. Fitch Parkway (SH40), aligning with the existing Victoria Avenue on the south side of William D. Fitch Parkway (SH40). The roadway will be a major collector consisting of two travel lanes and a center turn lane with bike lanes, sidewalks, landscaping and storm drainage. An estimated \$360,865 is projected for the extension of Penberthy Boulevard. The project extends Penberthy Boulevard from the Luther Street / Jones Butler intersection across A&M property to the George Bush Drive / Penberthy Boulevard intersection. The project includes an equestrian crossing to accommodate University operations and a traffic signal will be installed at the George Bush Drive and Penberthy Boulevard intersection.

The approved budget also includes \$989,110 for the Rock Prairie Road Widening project. These funds will be used for design and right-of-way acquisition costs related to the future widening of Rock Prairie Road. Construction funds are not included in the project budget. \$115,000 is the projected FY10 expenditure for the Rock Prairie Road West right-of-way project. This project includes the purchase of additional right-of-way from State Highway 6 to Normand Drive to provide for the future widening of that section of Rock Prairie Road. In addition, \$5,707,500 is projected for the phase II of construction to Barron Road from Decatur Drive to William D. Fitch Parkway. This project will upgrade Barron Road from a two lane rural highway to a four lane road with sidewalks, raised center median, landscaping, storm sewers and street lighting. \$882,695 has been included for the completion of phase II of the widening of William D. Fitch Parkway. This project will widen William D. Fitch Parkway between Pebble Creek Parkway and Rock Prairie Road. Finally, \$527,291 is included for other street extension projects that may arise or for projects that may go over budget. These funds came from the Dartmouth Extension project which was completed under budget.

#### **Street TxDOT Projects**

\$596,399 is the estimated FY10 expenditure streetscaping along Texas Avenue. This streetscaping follows the completion of the TxDOT Texas Avenue Widening project.

#### **Traffic Projects**

The FY10 Approved Budget includes an estimated \$670,272 for new traffic signal projects and traffic signal communication projects. Included is an estimated \$615,587 for new signals throughout the City. A signal warrant study was recently completed, the results of which have indicated the need for new signals at the following locations: William D. Fitch Parkway (SH40) at Barron Road, William D. Fitch Parkway (SH40) at Arrington Road, Texas Avenue at Krenek Tap Road, George Bush East at Dominik and SH30 at Copperfield. These are proposed to be the locations of the next new signals. In addition, \$54,685 is included in the budget for traffic signal communication projects. These projects support traffic signal connectivity as well as other City data and voice services.

#### **Sidewalks and Trail Projects**

The City of College Station has worked over the years to ensure adequate transportation infrastructure for pedestrians and bicyclists. The City has an adopted sidewalk and bike loop plan. \$318,488 is the projected expenditure for the completion of the City's bike loop. This project will consist of signed bike routes, on-street bike lanes, and off-street bike paths to link the Texas A&M campus, City of College Station parks and local housing areas. In addition, the project will include improvements for pedestrians and bicyclists at the Longmire/FM 2818 intersection. A portion of the expenditures for the

Bike Loop project will be reimbursed by TxDOT as part of an Intermodal Surface Transportation Efficiency Act (ISTEA) grant received by the City. Also included in the FY10 Approved Budget is an estimated \$249,550 for City of College Station Beautification Improvements. This project includes the addition of trees and other beautification improvements along the University Drive and Highway 6 entrance point. As new development occurs, sidewalks are an important aspect that must be considered. In FY10, \$100,000 is included for sidewalk improvements throughout the City. Finally, \$500,000 is included for the completion of the hike and bike trail as identified by the Hike and Bike Task Force.

### **PARKS AND RECREATION CAPITAL PROJECTS**

In FY10, funds in the amount of \$2,285,840 are estimated for Parks and Recreation capital improvement projects. Included is \$140,840 for field redevelopment projects. A portion of the funds will be used for replacement and repairs to numerous athletic facilities throughout the City. Items include drinking fountains, shade covers, light and base replacement, as well as fence and bleacher repairs. Remaining funds will be used for turf repair on other athletic parks. The funds for these projects are collected from the fees paid by players and teams from both City leagues and outside user groups. The funds are used to pay for replacement items and facility upgrades at City athletic facilities.

Funds in the amount of \$464,000 are estimated in FY10 for the completion of Creek View neighborhood park. This park will be constructed adjacent to Creek View Elementary. \$270,000 is estimated to be issued for improvements to various neighborhood parks throughout the City. The proposed improvements include improvements at Emerald Forest Park, a walking loop at Anderson Park and a running surface at Brothers Pond Park. \$815,000 is estimated for the construction of a skate park. An additional \$500,000 is included for the purchase of land for neighborhood parks. Finally, \$96,000 is included for the design of improvements at Beachy Central Park. These include a new concession complex and restroom building.

### **GENERAL GOVERNMENT AND CAPITAL EQUIPMENT CAPITAL PROJECTS**

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. The two main divisions within this category are public facilities and technology projects. In FY10, it is projected that \$6,009,409 will be spent on public facility projects. Included in this amount is \$660,000 for design and improvements of City Hall facilities. \$4,200,000 is estimated for the construction of Fire Station #6. Fire Station #6 will serve the busy University Drive corridor. Funds in the amount of \$932,000 have been included for the expansion of the Larry J. Ringer library. It is estimated that the library will be expanded by approximately 15,000 square feet with an additional 16,000 square feet of parking. \$20,000 is included for the purchase of library books. The funds for the purchase of these books come from donations collected for this purpose. Finally, \$197,409 is included for other facility projects that may arise or for projects that may go over budget. These funds came from the Fire Station #3 relocation project which was completed under budget.

The FY10 Approved Budget also includes a projected expenditure of \$4,436,257 for technology projects. An estimated expenditure of \$3,900,000 has been included for the replacement of the City's 800 MHz radio system. A portion of the budget for this project (\$2,310,000) came from the Equipment Replacement Fund where they were set aside for this purpose. The remainder will come from CO's. The City, along with a number of local entities, was awarded a federal grant that will help fund a County-wide radio system. The funds received for this project will be used toward the City's portion of the system. \$110,000 is projected for the Wireless Infrastructure project which will provide funds for the installation of equipment that will allow wireless access by City employees at various locations throughout the City. \$150,000 is projected for Server Consolidation. This project provides additional hardware to accommodate the increasing demands for additional electronic storage and the software to better manage the data. The hardware upgrades will permit a doubling of the current storage allotted to each employee. \$221,000 is projected for a Fiber Optic Infrastructure project. This project will support the installation of fiber optic cable to continue expansion of the city's network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network. A projected \$55,000 is included for the CAD hardware operating system upgrade project. The current CAD operating system was installed in 2003. This project will change the server hardware, and replace the operating system used from AIX (UNIX) to a Windows based system. This change will enable greater support, less expensive hardware, and greater flexibility. Finally, \$257 is projected for miscellaneous IT projects. These funds reflect remaining balances of closed projects for which debt was issued.

### **DRAINAGE PROJECTS**

Drainage capital projects are funded by revenue generated through a drainage utility fee that is collected from residential and commercial utility users. The FY10 drainage capital projects budget includes a projected expenditure of \$1,762,099 for capital improvements. Significant projects include a projected \$1,048,200 for Bee Creek IV and V. This project is for storm drainage improvements to the flow capacity of Bee Creek Tributary "A." These improvements include bank stabilization from Brothers Boulevard to Longmire Drive. \$463,899 is projected for Greenways land acquisition throughout the City. The City's Greenways Master Plan calls for future trail development in urban and suburban greenways. \$200,000 is included for Minor Drainage Improvement projects. These funds are used for minor unscheduled drainage projects that arise throughout

the fiscal year. \$50,000 is included for Stormwater Mapping projects. These funds will be used for mapping of the City's stormwater infrastructure.

### **CONVENTION CENTER CAPITAL PROJECTS**

The Convention Center Fund accounts for the receipt and expenditure of funds received by the City for the operation and maintenance of a convention center. In FY10, there is budgeted expenditure of \$750,000 in the Convention Center Fund. \$376,385 is budgeted for convention center project expenditures. \$100,000 of which is for the completion of a study that will provide recommendations as to the feasibility of a new convention center. In addition, funds in the amount of \$276,385 have been included for future design costs. \$223,615 is included for the debt service payment that will cover the debt that has been issued to date toward the land and design of the convention center. These funds will be transferred to the debt service fund out of which the debt service payment will be made. In addition, funds in the amount of \$150,000 have been estimated for maintenance costs related to the Chimney Hill property on which the convention center will be built. These expenses will be offset by lease revenue received from existing tenants.

### **ADDITIONAL O&M COSTS**

The FY10 Approved Budget includes a number of governmental capital projects that have been recently completed and have added operations and maintenance (O&M) expense. In particular, the City's general fund has been and will continue to be impacted by capital projects as they come online. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

The FY10 Approved Budget includes setting aside funds that will be used toward the anticipated O&M costs associated with the opening of Fire Station #6. \$236,734 was set aside in the FY10 budget for this purpose. Funds will continue to be allocated each year so that the station can be operated once opened. Due to the limited availability of funds for FY10, other increases in budgets for O&M related to governmental capital projects were not included. Instead, departments were asked to evaluate current operations and make adjustments that would allow service levels to be met without a corresponding increase in budget.

A more detailed sheet at the end of this section reflects the estimated O&M costs associated with the governmental capital projects. It is anticipated that the availability of funding for the O&M costs will be limited in upcoming years. Therefore, departments will continue to evaluate current operations before increases in budget will be approved. Recommendations may also be made to delay projects for which O&M funding does not exist.

**GENERAL GOVERNMENT  
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY08	BUDGET APPROPRIATIONS		
				REVISED FY 08-09 APPROPRIATIONS	APPROVED FY 09 -10 APPROPRIATIONS	
<b>BEGINNING FUND BALANCE:</b>				24,388,395	10,922,774	
ADDITIONAL RESOURCES:						
GENERAL OBLIGATION BONDS (03 GOB)				1,603,000	1,080,000	
GENERAL OBLIGATION BONDS (08 GOB)				-	8,592,500	
CERTIFICATES OF OBLIGATIONS				-	-	
INTERGOVERNMENTAL TRANSFERS				-	-	
INTRAGOVERNMENTAL TRANSFERS				130,671	-	
INVESTMENT EARNINGS				279,000	77,000	
OTHER				-	-	
SUBTOTAL ADDITIONAL RESOURCES				\$ 2,012,671	\$ 9,749,500	
TOTAL RESOURCES AVAILABLE				\$ 26,401,066	\$ 20,672,274	
<b>STREET REHABILITATION PROJECTS</b>						
	COLLEGE PARK/BREEZY HEIGHTS (SOUTHSIDE)	ST0507	2,454,520	2,454,520	-	-
2	NORTHGATE STREET REHAB	ST0518	417,225	417,225	-	-
1/2	TAUBER AND STASNEY REHAB/NG SIDEWALKS	ST0505	2,252,110	2,252,110	-	-
CLOSED PROJECTS						
SUBTOTAL				5,123,855	\$ -	\$ -
<b>STREET EXTENSION PROJECTS</b>						
2	OVERSIZE PARTICIPATION	ST0519	576,611	256,046	-	-
2	MANUEL DRIVE OP	ST0802	27,004	27,004	-	-
2	HOLLEMAN EXTENSION OP	ST0913	2,000,000	700,565	39,435	-
	DISCOVERY DRIVE EXTENSION	ST0804	2,000,000	2,000,000	-	-
	EAGLE AVENUE EXTENSION	ST0809	825,000	825,000	-	-
3	VICTORIA AVENUE EXT	ST0903	2,455,000	-	300,000	2,155,000
3	PENBERTHY EXTENSION	ST0905	3,283,500	8,500	-	360,865
<b>ROCK PRAIRIE ROAD PROJECTS</b>						
2	ROCK PRAIRIE RD WIDENING - DESIGN & ROW	ST0417	2,969,000	1,921,490	1,047,510	-
3	ROCK PRAIRIE RD WEST ROW	ST1025	740,000	-	-	115,000
<b>BARRON ROAD PROJECTS</b>						
*	BARRON ROAD RIGHT OF WAY	ST0006	431,000	431,000	-	-
2	BARRON ROAD REHABILITATION	ST0409	3,000,000	3,000,000	-	-
3	BARRON ROAD WIDENING PHASE II	ST1026	11,415,000	-	-	11,415,000
3	BARRON ROAD EAST/LAKEWAY	TBD	15,135,000	-	-	-
<b>WILLIAM D. FITCH PKWY ROAD PROJECTS</b>						
2	WILLIAM D. FITCH PKWY WIDENING PH II	ST0520	4,530,000	4,530,000	-	-
** CLOSED PROJECTS						125,000
SUBTOTAL				13,699,605	\$ 1,386,945	\$ 14,170,865
<b>STREET TXDOT PROJECTS</b>						
	TX AVE STREETScape PH II	ST9915	975,552	975,552	-	-
	WELLBORN RD WIDENING LANDSCAPING - 2818 to 40	ST0812	96,859	96,859	-	-
CLOSED TXDOT PROJECTS						
SUBTOTAL				1,072,411	\$ -	\$ -

**GENERAL GOVERNMENT  
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

**PROJECTED EXPENDITURES**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
	21,807,526	24,388,395	10,922,774	2,881,868	1,185,866	895,120	625,120	331,120
	9,415,000	655,000	1,080,000	440,000	-	-	-	-
	-	395,000	8,592,500	8,702,500	4,745,000	7,841,000	9,939,000	8,570,000
	1,817,160	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	143,563	130,671	-	-	-	-	-	-
	793,773	400,000	77,000	30,000	20,000	15,000	31,000	16,000
	41,392	-	-	-	-	-	-	-
	<u>\$ 12,210,888</u>	<u>\$ 1,580,671</u>	<u>\$ 9,749,500</u>	<u>\$ 9,172,500</u>	<u>\$ 4,765,000</u>	<u>\$ 7,856,000</u>	<u>\$ 9,970,000</u>	<u>\$ 8,586,000</u>
	<u>\$ 34,018,414</u>	<u>\$ 25,969,066</u>	<u>\$ 20,672,274</u>	<u>\$ 12,054,368</u>	<u>\$ 5,950,866</u>	<u>\$ 8,751,120</u>	<u>\$ 10,595,120</u>	<u>\$ 8,917,120</u>
	199,024	41,241	2,214,255	-	-	-	-	-
	-	-	417,225	-	-	-	-	-
	109,161	185,444	273,492	1,684,013	-	-	-	-
	-	-	-	-	-	-	-	-
	-	1,207,551	96,023	-	-	-	-	-
	<u>\$ 308,185</u>	<u>\$ 1,434,236</u>	<u>\$ 2,583,770</u>	<u>\$ 2,101,238</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	-	-	-	280,000	296,611	-	-	-
	-	4,991	22,013	-	-	-	-	-
	-	-	300,000	1,700,000	-	-	-	-
	-	46,919	1,146,020	807,061	-	-	-	-
	-	3,273	821,727	-	-	-	-	-
	-	-	264,550	1,704,313	486,137	-	-	-
	-	-	8,500	360,865	1,417,000	1,497,135	-	-
	693,937	47,980	121,610	989,110	1,111,363	5,000	-	-
	-	-	-	115,000	118,000	122,000	126,000	129,000
	-	-	-	-	-	-	-	130,000
	230,103	48,153	152,744	-	-	-	-	-
	384,088	87,145	2,528,767	-	-	-	-	-
	-	-	-	5,707,500	5,707,500	-	-	-
	-	-	-	-	-	1,685,000	4,280,000	4,495,000
	-	306,316	3,340,989	882,695	-	-	-	-
	-	4,623,807	555,291	527,291	-	-	-	-
	<u>\$ 1,308,128</u>	<u>\$ 5,168,582</u>	<u>\$ 9,262,211</u>	<u>\$ 12,793,835</u>	<u>\$ 9,120,000</u>	<u>\$ 3,605,746</u>	<u>\$ 4,406,000</u>	<u>\$ 4,624,000</u>
	<u>\$ 4,805,000</u>							
	315,926	63,227	-	596,399	-	-	-	-
	-	92,984	-	-	3,875	-	-	-
	-	484,200	382,054	-	-	-	-	-
	<u>\$ 315,926</u>	<u>\$ 640,411</u>	<u>\$ 382,054</u>	<u>\$ 596,399</u>	<u>\$ 3,875</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GENERAL GOVERNMENT  
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

			BUDGET APPROPRIATIONS		
	PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY08	REVISED FY 08-09 APPROPRIATIONS	APPROVED FY 09 -10 APPROPRIATIONS
<b>TRAFFIC PROJECTS</b>					
*	VIDEO DETECTION - 2009	ST0907	35,116	35,116	-
2	TRAFFIC SYSTEM SAFETY IMPR.	ST0511	41,370	41,370	-
2	LINCOLN/FOSTER IMPROVEMENTS	ST0909	46,220	46,220	-
2	BIRMINGHAM/LONGMIRE IMP	ST0908	120,000	20,000	100,000
2	SCHOOL ZONE/PEDESTRIAN FLASHERS	ST0916	20,000	20,000	-
2	NEW TRAFFIC SIGNAL PROJECTS (2003 GOB)	ST0512	579,807	260,587	71,157
2	NEW SIGNAL WARRANT STUDY	ST0912	39,400	-	39,400
2	UNIVERSITY/COPPERFIELD SIGNAL	ST0914	200,000	200,000	-
2	WELLBORN/CAPSTONE SIGNAL STUDY	ST0917	1,380	-	1,380
	SIGNAL @ GB DRIVE EAST & DOMINIK	ST0205	133,000	133,000	-
3	NEW TRAFFIC SIGNAL PROJECTS (2008 GOB)	ST1027	3,000,000	-	-
2	TRAFFIC SIGNAL COMMUNICATIONS	ST0411	82,240	82,240	-
2	SIGNAL CONTROLLERS FOR FIBER	ST0915	23,000	-	-
2	TEXAS AVENUE FIBER	ST0906	35,000	35,000	-
CLOSED PROJECTS					
SUBTOTAL			896,533	\$ 211,937	\$ 348,063
<b>SIDEWALKS &amp; TRAILS</b>					
	2005 BIKE LOOP - BIKE LOOP COMPLETION	ST0530	327,202	327,202	-
	MISC. BIKE TRAILS - BIKE LOOP COMPLETION	ST9803	169,000	169,000	-
2	HIKE AND BIKE TRAILS - LONGMIRE IMPROVEMENTS	ST0521	1,033,624	1,033,624	-
	COCS BEAUTIFICATION IMPROVEMENTS	ST0515	324,000	324,000	-
2	SIDEWALK IMPROVEMENTS (2003 GOB)	ST0517	14,112	14,112	-
2	LINCOLN SIDEWALKS	ST0910	149,167	49,167	100,000
3	SIDEWALK IMPROVEMENTS (2008 GOB)	ST1028	300,000	-	100,000
3	HIKE AND BIKE TRAIL COMPLETION	ST0904	1,000,000	-	333,000
3	LICK CREEK HIKE AND BIKE TRAIL	TBD	4,410,000	-	667,000
3	UNIVERSITY DR PEDESTRIAN IMP Ph II	TBD	7,055,000	-	-
CLOSED PROJECTS					
SUBTOTAL			1,917,105	\$ 433,000	\$ 767,000
CAPITAL PROJECTS SUBTOTAL			22,709,509	\$ 2,031,882	\$ 15,285,928
OTHER				57,000	-
LEGISLATIVE CONSULTING				-	-
DEBT ISSUANCE COSTS				11,000	45,000
GENERAL & ADMIN. CHARGES				424,682	415,624
<b>TOTAL EXPENDITURES</b>				<b>\$ 2,524,564</b>	<b>\$ 15,746,552</b>
<b>ENDING FUND BALANCE:</b>				<b>\$ 23,876,502</b>	<b>\$ 4,925,722</b>

\* - Indicates projects funded through November 1998 G.O. Bond Authorization  
 \*\* - Closed Projects includes balance of ST0211 - Dartmouth Extension.  
 1 - Funded through CDBG Funds.  
 2 - Indicates projects funded through 2003 G.O. Bond Authorization  
 3 - Indicates projects funded through 2008 G.O. Bond Authorization

**GENERAL GOVERNMENT  
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

**PROJECTED EXPENDITURES**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
-	-	35,116	-	-	-	-	-	-
-	-	41,370	-	-	-	-	-	-
-	-	46,220	-	-	-	-	-	-
-	-	120,000	-	-	-	-	-	-
-	-	20,000	-	-	-	-	-	-
-	-	64,220	515,587	-	-	-	-	-
-	-	39,400	-	-	-	-	-	-
-	-	200,000	-	-	-	-	-	-
-	-	1,380	-	-	-	-	-	-
33,373	-	-	-	99,627	-	-	-	-
-	-	-	100,000	500,000	600,000	600,000	600,000	600,000
22,430	5,125	-	54,685	-	-	-	-	-
-	-	23,000	-	-	-	-	-	-
-	-	35,000	-	-	-	-	-	-
	422,303	211,407	-	-	-	-	-	-
\$ 55,803	\$ 427,428	\$ 837,113	\$ 670,272	\$ 599,627	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
1,236	(1,021)	326,987	-	-	-	-	-	-
-	34,610	-	134,390	-	-	-	-	-
6,243	55,783	787,500	184,098	-	-	-	-	-
-	-	74,450	249,550	-	-	-	-	-
14,112	-	-	-	-	-	-	-	-
-	-	149,167	-	-	-	-	-	-
-	-	-	100,000	100,000	100,000	-	-	-
-	-	125,000	500,000	375,000	-	-	-	-
-	-	-	-	225,000	525,000	2,020,000	1,640,000	-
-	-	-	-	-	-	815,000	3,075,000	3,165,000
	783,310	31,358	-	-	-	-	-	-
\$ 21,591	\$ 872,682	\$ 1,494,462	\$ 1,168,038	\$ 700,000	\$ 625,000	\$ 2,835,000	\$ 4,715,000	\$ 3,165,000
\$ 2,009,633	\$ 8,543,338	\$ 14,559,610	\$ 17,329,782	\$ 10,423,502	\$ 4,830,746	\$ 7,841,000	\$ 9,939,000	\$ 8,570,000
	228,381	57,000	-	-	-	-	-	-
	37,045	-	-	-	-	-	-	-
	15,588	5,000	45,000	45,000	25,000	35,000	50,000	40,000
	805,667	424,682	415,624	400,000	200,000	250,000	275,000	250,000
	\$ 9,630,019	\$ 15,046,292	\$ 17,790,406	\$ 10,868,502	\$ 5,055,746	\$ 8,126,000	\$ 10,264,000	\$ 8,860,000
	\$ 24,388,395	\$ 10,922,774	\$ 2,881,868	\$ 1,185,866	\$ 895,120	\$ 625,120	\$ 331,120	\$ 57,120

**GENERAL GOVERNMENT  
PARKS AND RECREATION PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

				BUDGET APPROPRIATIONS		
PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY08	REVISED FY 08-09 APPROPRIATIONS	APPROVED FY 09-10 APPROPRIATIONS		
<b>BEGINNING FUND BALANCE:</b>				\$1,815,256	\$870,686	
ADDITIONAL RESOURCES:						
GENERAL OBLIGATION BONDS (2003 GOB)				-	-	
GENERAL OBLIGATION BONDS (2008 GOB)				2,225,000	1,586,000	
CERTIFICATES OF OBLIGATIONS				-	-	
INTERGOVERNMENTAL TRANSFERS				-	-	
INTRAGOVERNMENTAL TRANSFERS				86,896	-	
INVESTMENT EARNINGS				28,000	5,000	
OTHER				86,700	110,800	
SUBTOTAL ADDITIONAL RESOURCES				<u>\$2,426,596</u>	<u>\$1,701,800</u>	
TOTAL RESOURCES AVAILABLE				<u>\$4,241,852</u>	<u>\$2,572,486</u>	
<b>PARKS AND RECREATION PROJECTS</b>						
	FIELD REDEVELOPMENT	PK0300	ANNUAL	8,700	26,800	140,840
#	VETERANS PARK PHASE II	PK0501		6,922,000	-	-
	ADAMSON POOL BATH HOUSE REPLACEMENT	PK0701		1,332,830	-	-
1	CREEK VIEW NEIGHBORHOOD PARK	PK0906		515,000	-	-
1	NEIGHBORHOOD PARK IMPROVEMENTS	PK0910		284,000	-	270,000
1	PEBBLE CREEK BBALL PAVILION	PK0914		246,423	-	-
1	EMERALD FOREST PARK IMPROVEMENTS	PK0713		47,000	-	-
1	NEIGHBORHOOD PK IMP - FENCING	PK0917		30,000	-	-
1	ANDERSON PARK WALKING LOOP	PK1002		59,000	-	-
1	BROTHERS POND PARK RUNNING SURFACE	PK1003		160,000	-	-
1	MERRY OAKS PARK AREA LIGHTS	TBD		15,000	-	-
1	LEMONTREE PARK SWING SET	TBD		15,000	-	-
1	SKATE PARK	PK0911		920,000	-	-
1	NEIGHBORHOOD PARKS REVOLVING FUND	PK0912		1,000,000	-	500,000
1	BEACHY CENTRAL PARK IMPROVEMENTS	PK1001		930,000	-	96,000
1	LICK CREEK PK IRON BRIDGE TRAIL COMPL	TBD		100,000	-	-
1	LINCOLN CENTER ADDITION	TBD		4,285,000	-	-
1	EAST DISTRICT MAINTENANCE SHOP REP	TBD		1,645,000	-	-
1	LICK CREEK NATURE CENTER	TBD		2,495,000	-	-
CLOSED PROJECTS				5,227	198,054	187,177
CAPITAL PROJECTS SUBTOTAL				<u>\$8,268,757</u>	<u>\$2,436,277</u>	<u>\$1,194,017</u>
MISCELLANEOUS				-	-	-
DEBT ISSUANCE COST				-	-	10,000
GENERAL & ADMIN. CHARGES				74,211	-	65,665
<b>TOTAL EXPENDITURES</b>				<u>\$2,510,488</u>	<u>\$1,269,682</u>	<u>\$1,269,682</u>
<b>ENDING FUND BALANCE:</b>				<u>\$1,731,364</u>	<u>\$1,302,804</u>	<u>\$1,302,804</u>

\* - FUNDED THROUGH COMMUNITY DEVELOPMENT BLOCK GRANT

# - Indicates projects funded through 2003 G.O. Bond Authorization

1 - Indicates projects funded through 2008 G.O. Bond Authorization

**GENERAL GOVERNMENT  
PARKS AND RECREATION PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

**PROJECTED EXPENDITURES**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
	\$2,344,047	1,815,256	870,686	210,981	187,706	167,127	\$145,577	\$7,037
	40,000	-	-	-	-	-	-	-
	-	1,535,000	1,586,000	1,539,000	3,990,000	383,000	3,757,000	-
	1,440,530	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	579,603	96,973	-	-	-	-	-	-
	65,893	31,000	5,000	3,000	4,000	4,000	10,000	10,000
	77,415	94,000	110,800	113,000	115,300	117,600	120,000	122,400
	<u>\$2,203,441</u>	<u>\$1,756,973</u>	<u>\$1,701,800</u>	<u>\$1,655,000</u>	<u>\$4,109,300</u>	<u>\$504,600</u>	<u>\$3,887,000</u>	<u>\$132,400</u>
	<u>\$4,547,488</u>	<u>\$3,572,229</u>	<u>\$2,572,486</u>	<u>\$1,865,981</u>	<u>\$4,297,006</u>	<u>\$671,727</u>	<u>\$4,032,577</u>	<u>\$139,437</u>
	171,659	77,936	1,300	140,840	99,275	94,879	129,150	233,540
	6,205,333	663,615	53,052	-	-	-	-	-
	74,200	9,429	1,249,201	-	-	-	-	-
	-	-	51,000	464,000	-	-	-	-
	-	-	4,000	280,000	-	-	-	-
	-	-	246,423	-	-	-	-	-
	-	-	47,000	-	-	-	-	-
	-	30,000	-	-	-	-	-	-
	-	-	59,000	-	-	-	-	-
	-	-	160,000	-	-	-	-	-
	-	-	-	15,000	-	-	-	-
	-	-	-	15,000	-	-	-	-
	-	105,000	815,000	-	-	-	-	-
	-	500,000	500,000	-	-	-	-	-
	-	-	96,000	834,000	-	-	-	-
	-	-	-	-	100,000	-	-	-
	-	-	-	395,000	3,890,000	-	-	-
	-	-	-	-	-	152,000	1,493,000	-
	-	-	-	-	-	231,000	2,264,000	-
	-	1,952,286	381,356	-	-	-	-	-
	<u>\$6,451,192</u>	<u>\$2,703,266</u>	<u>\$2,617,332</u>	<u>\$2,285,840</u>	<u>\$1,638,275</u>	<u>\$4,084,879</u>	<u>\$512,150</u>	<u>\$3,990,540</u>
	<u>\$88,258</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	1,700	-	-	-	-	-	-	-
	5,846	10,000	10,000	10,000	25,000	4,000	25,000	-
	21,420	74,211	65,665	30,000	20,000	10,000	10,000	10,000
	<u>\$2,732,232</u>	<u>\$2,701,543</u>	<u>\$2,361,505</u>	<u>\$1,678,275</u>	<u>\$4,129,879</u>	<u>\$526,150</u>	<u>\$4,025,540</u>	<u>\$98,258</u>
	<u>\$1,815,256</u>	<u>\$870,686</u>	<u>\$210,981</u>	<u>\$187,706</u>	<u>\$167,127</u>	<u>\$145,577</u>	<u>\$7,037</u>	<u>\$41,179</u>

**GENERAL GOVERNMENT  
FACILITIES AND TECHNOLOGY CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

	<b>PROJECT BUDGET AMOUNT</b>	<b>APPROPRIATIONS THROUGH FY08</b>	<b>REVISED FY08-09 APPROPRIATIONS</b>	<b>APPROVED FY09-10 APPROPRIATIONS</b>
<b>BEGINNING FUND BALANCE:</b>			\$ 12,308,858	\$ 7,091,268
ADDITIONAL RESOURCES:				
GENERAL OBLIGATION BONDS (03 GOB)			\$ -	\$ 250,000
GENERAL OBLIGATION BONDS (08 GOB)			6,990,000	4,932,000
CERTIFICATES OF OBLIGATIONS			3,040,000	425,000
INTERGOVERNMENTAL TRANSFERS			-	-
INTRAGOVERNMENTAL TRANSFERS			662,749	-
INVESTMENT EARNINGS			172,000	47,000
OTHER			-	-
SUBTOTAL ADDITIONAL RESOURCES			\$ 10,864,749	\$ 5,654,000
TOTAL RESOURCES AVAILABLE			\$ 23,173,607	\$ 12,745,268
<b>PUBLIC FACILITIES</b>				
LIBRARY BOOK DONATIONS	GG9901	291,348	291,348	-
MEMORIAL CEMETERY	GG9905	9,930,000	9,930,000	-
1 CITY HALL IMPROVEMENTS	GG0408	4,300,000	645,000	203,535
NORTHGATE IMPROVEMENTS	GG0803	153,008	153,008	-
FIRST STREET FENCING	GG0902	37,153	37,153	-
NORTHGATE RESTROOMS	GG0522	431,000	431,000	-
MUNICIPAL FACILITY IMPROVEMENTS	GG0701	2,000,000	2,000,000	-
2 FIRE STATION #6	GG0903	6,990,000	-	6,990,000
2 LIBRARY EXPANSION	GG1010	8,385,000	-	932,000
* CLOSED PROJECTS			-	-
FACILITY PROJECTS SUBTOTAL		\$ 13,487,509	\$ 6,990,000	\$ 1,135,535
<b>TECHNOLOGY PROJECTS</b>				
MDT SYSTEM REPLACEMENT	CO0701	100,000	100,000	-
i5 ENHANCEMENT	TBD	250,000	-	-
UPS REPLACEMENT	CO0603	156,833	51,120	22,749
RADIO SYSTEM REPLACEMENT	CO0601	4,885,000	4,885,000	-
WIRELESS INFRASTRUCTURE	CO0704	200,000	200,000	-
SERVER CONSOLIDATION	CO0901	150,000	-	150,000
FIBER OPTIC INFRASTRUCTURE	CO0902	1,000,000	-	149,737
CAD HARDWARE OPERATING SYS UPGRADE	CO1001	55,000	-	55,000
** MISC INFORMATION TECHNOLOGY PROJECTS	CO0801	257	257	-
CLOSED PROJECTS			71,300	-
IT PROJECTS SUBTOTAL		\$ 5,236,377	\$ 393,786	\$ 244,263
CAPITAL PROJECTS SUBTOTAL		\$ 18,723,886	\$ 7,383,786	\$ 1,379,798
DEBT ISSUANCE COSTS			\$ 30,000	\$ 27,000
TRANSFERS			-	-
OTHER			25,000	-
GENERAL & ADMIN. CHARGES			96,427	91,147
<b>TOTAL EXPENDITURES</b>			\$ 7,535,213	\$ 1,497,945
<b>ENDING FUND BALANCE:</b>			\$ 15,638,394	\$ 11,247,323

1 - Indicates projects funded through 2003 G.O. Bond Authorization

2 - Indicates projects funded through 2008 G.O. Bond Authorization

\* - Closed projects includes balance of GG0401 - Fire Station #3 Relocation

\*\* - Miscellaneous Information Technology Projects includes balances from closed projects.

**GENERAL GOVERNMENT  
FACILITIES AND TECHNOLOGY CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
	\$ 12,509,488	\$ 12,308,858	\$ 7,091,268	\$ 2,181,455	\$ 2,778,955	\$ 965,790	\$ 926,790	\$ 922,790
	\$ -	\$ -	\$ 250,000	\$ 3,405,000	\$ -	\$ -	\$ -	\$ -
	-	750,000	4,932,000	7,540,000	2,153,000	-	-	-
	7,257,310	3,251,000	425,000	470,000	220,000	190,000	-	-
	-	525,000	-	-	-	-	-	-
	91,417	20,825	-	27,380	21,540	36,000	-	-
	437,755	146,000	47,000	40,000	41,000	22,000	21,000	21,000
	2,388	-	-	-	-	-	-	-
	<u>\$ 7,788,870</u>	<u>\$ 4,692,825</u>	<u>\$ 5,654,000</u>	<u>\$ 11,482,380</u>	<u>\$ 2,435,540</u>	<u>\$ 248,000</u>	<u>\$ 21,000</u>	<u>\$ 21,000</u>
	<u>\$ 20,298,358</u>	<u>\$ 17,001,683</u>	<u>\$ 12,745,268</u>	<u>\$ 13,663,835</u>	<u>\$ 5,214,495</u>	<u>\$ 1,213,790</u>	<u>\$ 947,790</u>	<u>\$ 943,790</u>
	139,898	19,180	20,000	20,000	20,000	20,000	20,000	12,270
	1,939,259	3,505,332	4,485,409	-	-	-	-	-
	165,396	23,139	-	660,000	2,080,000	1,371,465	-	-
	-	8,992	144,016	-	-	-	-	-
	-	-	37,153	-	-	-	-	-
	-	8,899	422,101	-	-	-	-	-
	21,847	52,124	1,926,029	-	-	-	-	-
	-	-	307,800	4,200,000	2,150,000	332,200	-	-
	-	-	-	932,000	5,231,500	2,221,500	-	-
	-	3,728,900	1,336,738	197,409	-	-	-	-
	<u>\$ 2,266,400</u>	<u>\$ 7,346,566</u>	<u>\$ 8,679,246</u>	<u>\$ 6,009,409</u>	<u>\$ 9,481,500</u>	<u>\$ 3,945,165</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
	-	-	-	100,000	-	-	-	-
	-	-	-	250,000	-	-	-	-
	25,279	25,986	20,648	-	27,380	21,540	36,000	-
	209	75,173	259,618	3,900,000	650,000	-	-	-
	-	-	90,000	110,000	-	-	-	-
	-	-	-	150,000	-	-	-	-
	-	-	118,000	221,000	221,000	220,000	220,000	-
	-	-	-	55,000	-	-	-	-
	-	-	0	257	-	-	-	-
	268,185	601,475	-	-	-	-	-	-
	<u>\$ 25,488</u>	<u>\$ 369,344</u>	<u>\$ 1,089,741</u>	<u>\$ 4,436,257</u>	<u>\$ 1,248,380</u>	<u>\$ 241,540</u>	<u>\$ 256,000</u>	<u>\$ -</u>
	<u>\$ 7,715,910</u>	<u>\$ 9,768,988</u>	<u>\$ 10,445,666</u>	<u>\$ 10,729,880</u>	<u>\$ 4,186,705</u>	<u>\$ 276,000</u>	<u>\$ 20,000</u>	<u>\$ 12,270</u>
	\$ 38,141	\$ 20,000	\$ 27,000	\$ 55,000	\$ 12,000	\$ 1,000	\$ -	\$ -
	4,552	-	-	-	-	-	-	-
	60,250	25,000	-	-	-	-	-	-
	170,647	96,427	91,147	100,000	50,000	10,000	5,000	2,500
	<u>\$ 7,989,500</u>	<u>\$ 9,910,415</u>	<u>\$ 10,563,813</u>	<u>\$ 10,884,880</u>	<u>\$ 4,248,705</u>	<u>\$ 287,000</u>	<u>\$ 25,000</u>	<u>\$ 14,770</u>
	<u>\$ 12,308,858</u>	<u>\$ 7,091,268</u>	<u>\$ 2,181,455</u>	<u>\$ 2,778,955</u>	<u>\$ 965,790</u>	<u>\$ 926,790</u>	<u>\$ 922,790</u>	<u>\$ 929,020</u>

**GENERAL GOVERNMENT  
BUSINESS PARK  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

<b>BUDGET APPROPRIATIONS</b>				
<b>PROJECT NUMBER</b>	<b>PROJECT BUDGET AMOUNT</b>	<b>APPROPRIATIONS THROUGH FY08</b>	<b>REVISED FY 08-09 APPROPRIATIONS</b>	<b>APPROVED FY 09-10 APPROPRIATIONS</b>
<b><i>BEGINNING FUND BALANCE:</i></b>			\$ 845,640	\$ 615,640
ADDITIONAL RESOURCES:				
CERTIFICATES OF OBLIGATIONS			\$ -	\$ -
INTRAGOVERNMENTAL TRANSFERS			-	-
INVESTMENT EARNINGS			22,000	16,000
OTHER			-	-
SUBTOTAL ADDITIONAL RESOURCES			\$ 22,000	\$ 16,000
TOTAL RESOURCES AVAILABLE			\$ 867,640	\$ 631,640
<b><i>BUSINESS PARK FUND</i></b>				
CLOSED PROJECTS			-	-
CAPITAL PROJECTS SUBTOTAL			\$ -	\$ -
OTHER			-	-
DEBT ISSUANCE COST			-	-
TRANSFER OUT			250,000	250,000
GENERAL & ADMIN CHARGES			-	-
<b>TOTAL EXPENDITURES</b>			<b>\$ 250,000</b>	<b>\$ 250,000</b>
<b><i>ENDING FUND BALANCE:</i></b>			<b>\$ 617,640</b>	<b>\$ 381,640</b>

**GENERAL GOVERNMENT  
BUSINESS PARK  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

**PROJECTED EXPENDITURES**

<b>PROJECT EXPENDITURES THROUGH FY07</b>	<b>ACTUAL FY 07-08</b>	<b>ESTIMATE FY 08-09</b>	<b>PROJECTED FY 09-10</b>	<b>PROJECTED FY 10-11</b>	<b>PROJECTED FY 11-12</b>	<b>PROJECTED FY 12-13</b>	<b>PROJECTED FY 13-14</b>	<b>PROJECTED FY 14-15</b>
	\$ 1,308,229	\$ 845,640	\$ 615,640	\$ 381,640	\$ 145,640	\$ 640	\$ 640	\$ 640
	-	-	-	-	-	-	-	-
	37,492	20,000	16,000	14,000	5,000	-	-	-
	-	-	-	-	-	-	-	-
	<u>\$ 37,492</u>	<u>\$ 20,000</u>	<u>\$ 16,000</u>	<u>\$ 14,000</u>	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	<u>\$ 1,345,721</u>	<u>\$ 865,640</u>	<u>\$ 631,640</u>	<u>\$ 395,640</u>	<u>\$ 150,640</u>	<u>\$ 640</u>	<u>\$ 640</u>	<u>\$ 640</u>
	81	-	-	-	-	-	-	-
<u>\$ -</u>	<u>\$ 81</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	500,000	250,000	250,000	250,000	150,000	-	-	-
	-	-	-	-	-	-	-	-
	<u>\$ 500,081</u>	<u>\$ 250,000</u>	<u>\$ 250,000</u>	<u>\$ 250,000</u>	<u>\$ 150,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	<u>\$ 845,640</u>	<u>\$ 615,640</u>	<u>\$ 381,640</u>	<u>\$ 145,640</u>	<u>\$ 640</u>	<u>\$ 640</u>	<u>\$ 640</u>	<u>\$ 640</u>

**DRAINAGE UTILITY  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

**BUDGET APPROPRIATIONS**

PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY07	REVISED FY08-09 APPROPRIATIONS	APPROVED FY09-10 APPROPRIATIONS
<b>BEGINNING FUND BALANCE:</b>			\$ 3,054,197	\$ 2,155,212
ADDITIONAL RESOURCES:				
UTILITY REVENUES			\$ 1,758,670	\$ 1,838,100
INTEREST ON INVESTMENTS			39,000	14,000
BOND PROCEEDS			-	-
INTERGOVERNMENTAL TRANSFERS			-	-
INTRAGOVERNMENTAL TRANSFERS			-	-
TRANSFERS OUT			-	-
OTHER			-	-
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 1,797,670</u>	<u>\$ 1,852,100</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 4,851,867</u>	<u>\$ 4,007,312</u>
BEE CREEK PH. IV & V.	SD0001 \$ 1,400,000	1,358,000	42,000	-
GREENWAYS PROJECTS	SD9903 \$ 3,640,000	3,640,000	-	-
MINOR DRAINAGE IMPROVEMENTS	SD1002 ANNUAL	-	-	200,000
W. KING COLE CULVERT REPLACEMENT	SD0904 \$ 265,000	-	265,000	-
COLLEGE PARK/BREEZY HEIGHTS	SD0601 \$ 443,525	443,525	-	-
STORMWATER MAPPING	SD0523 \$ 133,000	33,000	50,000	17,000
MITIGATION FENCING - ARRINGTON/DECATUI	SD0901 \$ 100,000	-	100,000	-
CLOSED PROJECTS			7,800	-
CAPITAL PROJECTS SUBTOTAL			<u>\$ 464,800</u>	<u>\$ 217,000</u>
OTHER COSTS			7,200	7,200
BEE CREEK MITIGATION MONITORING/REPORTING (SD0902)			20,000	36,000
DRAINAGE MAINTENANCE	ANNUAL		1,163,069	862,110
DRAINAGE SLA's	ANNUAL		-	-
TRANSFERS OUT			-	-
GENERAL & ADMIN.			501,425	542,461
<b>TOTAL EXPENDITURES</b>			<u>\$ 2,156,494</u>	<u>\$ 1,664,771</u>
<b>ENDING FUND BALANCE:</b>			<u>\$ 2,695,373</u>	<u>\$ 2,342,541</u>

**DRAINAGE UTILITY  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

**PROJECTED EXPENDITURES**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
	\$ 3,494,526	\$ 3,054,197	\$ 2,155,212	\$ 797,442	\$ 588,475	\$ 468,675	\$ 781,975	\$ 1,142,275
	\$ 1,254,611	\$ 1,784,557	\$ 1,838,100	\$ 1,893,200	\$ 1,950,000	\$ 2,008,500	\$ 2,068,800	\$ 2,130,900
	129,072	39,000	14,000	9,500	10,000	12,000	19,000	19,000
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	7,328	-	-	-	-	-	-	-
	<u>\$ 1,391,011</u>	<u>\$ 1,823,557</u>	<u>\$ 1,852,100</u>	<u>\$ 1,902,700</u>	<u>\$ 1,960,000</u>	<u>\$ 2,020,500</u>	<u>\$ 2,087,800</u>	<u>\$ 2,149,900</u>
	<u>\$ 4,885,537</u>	<u>\$ 4,877,754</u>	<u>\$ 4,007,312</u>	<u>\$ 2,700,142</u>	<u>\$ 2,548,475</u>	<u>\$ 2,489,175</u>	<u>\$ 2,869,775</u>	<u>\$ 3,292,175</u>
188,134	8,199	135,000	1,048,200	20,467	-	-	-	-
2,322,851	3,250	50,000	463,899	400,000	400,000	-	-	-
-	-	-	200,000	200,000	200,000	200,000	200,000	200,000
-	-	265,000	-	-	-	-	-	-
27,798	1,350	414,377	-	-	-	-	-	-
-	-	50,000	50,000	33,000	-	-	-	-
-	-	100,000	-	-	-	-	-	-
-	630,210	93,984	-	-	-	-	-	-
	<u>\$ 643,009</u>	<u>\$ 1,108,361</u>	<u>\$ 1,762,099</u>	<u>\$ 653,467</u>	<u>\$ 600,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>
	10,800	7,200	7,200	7,200	7,200	7,200	7,200	7,200
	-	20,000	36,000	13,000	8,000	8,000	-	-
	715,471	1,085,556	862,110	888,000	914,600	942,000	970,300	999,400
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	462,060	501,425	542,461	550,000	550,000	550,000	550,000	550,000
	<u>\$ 1,831,340</u>	<u>\$ 2,722,542</u>	<u>\$ 3,209,870</u>	<u>\$ 2,111,667</u>	<u>\$ 2,079,800</u>	<u>\$ 1,707,200</u>	<u>\$ 1,727,500</u>	<u>\$ 1,756,600</u>
	<u>\$ 3,054,197</u>	<u>\$ 2,155,212</u>	<u>\$ 797,442</u>	<u>\$ 588,475</u>	<u>\$ 468,675</u>	<u>\$ 781,975</u>	<u>\$ 1,142,275</u>	<u>\$ 1,535,575</u>

**GENERAL GOVERNMENT  
CONVENTION CENTER  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

					<b>BUDGET APPROPRIATIONS</b>	
<b>PROJECT NUMBER</b>	<b>PROJECT BUDGET AMOUNT</b>	<b>APPROPRIATIONS THROUGH FY08</b>	<b>REVISED FY08-09 APPROPRIATIONS</b>	<b>APPROVED FY09-10 APPROPRIATIONS</b>		
<b><i>BEGINNING FUND BALANCE:</i></b>			\$	341,251	\$	1,204,543
ADDITIONAL RESOURCES:						
CERTIFICATES OF OBLIGATION			\$	2,600,000	\$	-
INTERGOVERNMENTAL				-		-
INTRAGOVERNMENTAL TRANSFERS				7,141,641		2,700,000
INVESTMENT EARNINGS				8,000		23,600
OTHER				-		355,892
SUBTOTAL ADDITIONAL RESOURCES			\$	9,749,641	\$	3,079,492
TOTAL RESOURCES AVAILABLE			\$	10,090,892	\$	4,284,036
<b><i>PUBLIC FACILITIES</i></b>						
CONVENTION CNTR	GG0907	TBD	\$	-	\$	9,600,000
CLOSED PROJECTS						
CAPITAL PROJECTS SUBTOTAL			\$	9,600,000	\$	376,385
OTHER				150,000		150,000
TRANSFER OUT				130,671		223,615
DEBT ISSUANCE COSTS				-		-
GENERAL & ADMIN CHARGES				-		-
<b><i>TOTAL EXPENDITURES</i></b>			\$	9,880,671	\$	750,000
<b><i>ENDING FUND BALANCE:</i></b>			\$	210,221	\$	3,534,036

**GENERAL GOVERNMENT  
CONVENTION CENTER  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

**PROJECTED EXPENDITURES**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
	\$ 328,188	\$ 341,251	\$ 1,204,543	\$ 3,534,036	\$ 3,363,421	\$ 3,435,121	\$ 3,508,321	\$ 3,582,921
	-	3,220,000	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	7,000,000	2,700,000	-	-	-	-	-
	13,389	(30,000)	23,600	53,000	71,700	73,200	74,600	76,100
	-	613,948	355,892	150,000	-	-	-	-
	<u>\$ 13,389</u>	<u>\$ 10,803,948</u>	<u>\$ 3,079,492</u>	<u>\$ 203,000</u>	<u>\$ 71,700</u>	<u>\$ 73,200</u>	<u>\$ 74,600</u>	<u>\$ 76,100</u>
	<u>\$ 341,577</u>	<u>\$ 11,145,199</u>	<u>\$ 4,284,036</u>	<u>\$ 3,737,036</u>	<u>\$ 3,435,121</u>	<u>\$ 3,508,321</u>	<u>\$ 3,582,921</u>	<u>\$ 3,659,021</u>
<b>\$ 295</b>	<b>\$ -</b>	<b>\$ 9,639,985</b>	<b>\$ 376,385</b>	<b>\$ 223,615</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	\$ 326							
	<u>\$ 326</u>	<u>\$ 9,639,985</u>	<u>\$ 376,385</u>	<u>\$ 223,615</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	-	150,000	150,000	150,000	-	-	-	-
	-	130,671	223,615	-	-	-	-	-
	-	20,000	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	<u>\$ 326</u>	<u>\$ 9,940,656</u>	<u>\$ 750,000</u>	<u>\$ 373,615</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	<u>\$ 341,251</u>	<u>\$ 1,204,543</u>	<u>\$ 3,534,036</u>	<u>\$ 3,363,421</u>	<u>\$ 3,435,121</u>	<u>\$ 3,508,321</u>	<u>\$ 3,582,921</u>	<u>\$ 3,659,021</u>

**Governmental Funds Capital Improvement Projects  
Estimated Operations and Maintenance Costs\***

	Projected FY10	Projected FY11	Projected FY12	Projected FY13	Projected FY14	Projected FY15	Comments
<b>Street/Traffic Projects</b>							
Victoria Avenue Extension	-	-	7,000	7,210	7,426	7,649	Street Maintenance
Penberthy Extension	-	-	-	5,500	5,665	5,835	Street Maintenance
Barron Road Widening Phase II	-	-	11,000	11,330	11,670	12,020	Street Maintenance
Barron Road East/Lakeway Drive	-	-	-	-	-	-	TBD - O&M estimated to begin FY16
W.D. Fitch Widening Phase II	11,000	11,330	11,670	12,020	12,381	12,752	Street Maintenance
TX Ave Streetscaping Ph II	10,000	10,300	10,609	10,927	11,255	11,593	Landscaping and utility costs
TxDOT Landscaping - Wellborn: FM 2818 to SH40	-	-	12,000	12,360	12,731	13,113	Landscaping and utility costs
New Traffic Signals (2003 GOB)	1,800	3,654	3,764	3,877	3,993	4,113	Utility costs
Signal at University/Copperfield	1,800	1,854	1,910	1,967	2,026	2,087	Utility costs
Traffic Signal at George Bush/Dominik	-	-	1,800	1,854	1,910	1,967	Utility costs
New Traffic Signals (2008 GOB)	-	27,000	31,410	35,952	40,631	45,450	Utility costs
COCS Beautification Improvements	12,500	12,875	13,261	13,659	14,069	14,491	Landscaping and utility costs
Hike and Bike Trail Completion	-	-	1,000	1,030	1,061	1,093	Trail Maintenance costs
Lick Creek Hike and Bike Trail	-	-	-	-	-	3,000	Trail Maintenance costs
University Drive Pedestrian Improvements Ph II	-	-	-	-	-	-	TBD - O&M estimated to begin FY16
<b>Street/Traffic Project Totals</b>	<b>\$ 37,100</b>	<b>\$ 67,013</b>	<b>\$ 105,423</b>	<b>\$ 117,686</b>	<b>\$ 124,817</b>	<b>\$ 135,161</b>	
<b>Parks Projects</b>							
Veteran's Park and Athletic Complex, Phase II	390,686	390,491	402,206	414,272	426,700	439,501	Personnel (3 positions plus temp/seasonal funds); supplies; vehicle and machinery maintenance; landscaping service, utility costs; and two vehicles
Creek View Neighborhood Park	-	41,590	42,838	44,123	45,447	46,810	Personnel, maintenance and utility costs
Pebble Creek Basketball Pavilion	2,400	2,472	2,546	2,623	2,701	2,782	Maintenance costs
Merry Oaks Park Area Lights	1,750	1,803	1,857	1,912	1,970	2,029	Maintenance and utility costs
Skate Park	2,000	20,400	21,012	21,642	22,292	22,960	Maintenance and utility costs
Lick Creek Park Iron Bridge Trail Completion	-	-	-	2,200	2,266	2,334	Trail Maintenance costs
Lincoln Center Addition	-	-	-	124,800	128,544	132,400	Personnel (1 position plus temp/seasonal funds); utility costs; and facilities maintenance
Lick Creek Nature Center	-	-	-	-	-	300,000	Personnel (TBD); supplies; utility costs; facilities maintenance; and other services
Wolf Pen Creek Festival Site and Water Feature	-	170,000	175,100	180,353	185,764	191,336	Personnel, maintenance, supplies and utility costs
<b>Parks Project Totals</b>	<b>\$ 396,836</b>	<b>\$ 626,756</b>	<b>\$ 645,558</b>	<b>\$ 791,925</b>	<b>\$ 815,683</b>	<b>\$ 1,140,153</b>	
<b>Facility and Technology Projects</b>							
Memorial Cemetery	\$ 148,009	\$ 152,449	\$ 157,023	\$ 161,733	\$ 166,585	\$ 171,583	Personnel (3 positions); supplies; vehicle and machinery maintenance; landscaping service and utility costs; vehicles (1 truck, 1 trailer, 1 tractor one mower)
City Hall	-	-	-	TBD	TBD	TBD	TBD
Northgate Improvements	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Northgate Restroom Facility	10,000	10,300	10,609	10,927	11,255	11,593	Supplies, janitorial contract and utility costs
Municipal Facility Improvements	32,000	32,960	33,949	34,967	36,016	37,097	Supplies, janitorial and facility maintenance and utility costs
Fire Station #6	236,734	642,750	1,205,750	1,985,956	1,717,106	1,717,106	Personnel: ambulance company (9 FTE), engine company (12 FTE), ladder company (12 FTE); vehicles: ambulance, engine truck, ladder truck and command vehicle; vehicle maintenance and replacement; utility and landscaping service costs; and supplies. Estimated annual on-going cost after full implementation is approximately \$2.5 million.
Library Expansion	-	-	-	138,000	142,140	146,404	Personnel (2 positions); utility costs; book replacement; and facilities maintenance
MDT System Replacement	-	-	20,000	20,600	21,218	21,855	Maintenance contract
i5 Enhancement	-	-	18,000	18,540	19,096	19,669	Hardware and Software maintenance contract
Radio System Replacement Enhancement	69,264	130,541	210,811	219,319	228,226	228,227	Professional Services contract with BVCOG
Wireless Infrastructure	-	20,000	20,600	21,218	21,855	22,510	Supplies, Purchased Services and Capital Outlay
Server Consolidation	-	15,000	15,450	15,914	16,391	16,883	Purchased Services - contract
CAD Hardware Operating System Upgrade	-	15,000	15,450	15,914	16,391	16,883	Maintenance contract
<b>Facilities and Technology Project Totals</b>	<b>\$ 496,007</b>	<b>\$ 1,019,000</b>	<b>\$ 1,707,642</b>	<b>\$ 2,643,087</b>	<b>\$ 2,396,279</b>	<b>\$ 2,409,808</b>	
<b>Convention Center</b>							
Convention Center	-	TBD	TBD	TBD	TBD	TBD	Additional O&M expenses will be incurred as a component of a new convention center. However, estimates will not be available until the project is fully developed.
<b>Convention Center Project Totals</b>	<b>\$ -</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	
<b>Total Estimated O&amp;M Costs</b>	<b>\$ 929,943</b>	<b>\$ 1,712,769</b>	<b>\$ 2,458,623</b>	<b>\$ 3,552,698</b>	<b>\$ 3,336,778</b>	<b>\$ 3,685,122</b>	

\*The Operations and Maintenance costs reflected above are estimates based on anticipated costs associated with each project. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. As the projects become better defined, the O&M estimates may be revised.

## Combined Utility Funds

The combined utility funds account for revenues and expenditures in the Electric, Water and Wastewater funds.

The Electric, Water and Wastewater Funds' budgets are prepared using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital. The measurement focus adjustment to arrive at Actual 2008 Working Capital is necessary because the proprietary funds' financial statements are prepared using the *economic resources measurement focus* and the *accrual basis of accounting*.

The Electric Fund, the Water Fund and the Wastewater Fund account for the operation and maintenance of these Utility services that are self-supported by user fees.

### Electric Fund

The FY10 Electric Fund revenue is estimated to be \$92,138,000. Expenditures of \$90,652,684 are included in the FY10 Approved Budget. A rate increase of 9% is included in the FY10 Approved Budget to meet the operating, non-operating, capital and debt service coverage requirements in the Fund.

### Water Fund

Water Fund revenue for FY10 is estimated to be \$14,377,387. This is a 3.33% increase over the FY09 year end estimate of \$13,914,615. Customer growth is projected to be 3% based on historical trends, overall economic indicators and population projections; however, weather conditions may impact water consumption. In FY09, the residential water rates were converted from a flat rate to "conservation rates" or an inclined block rate structure. No rate increases are included for the Water Fund in FY10.

FY10 operating expenditures in the Water Fund are projected to be \$6,095,086 or 2.94% below the FY09 revised budget. An SLA totaling \$20,000 is included for the Water Fund in FY10. This SLA is for Storage Area Network (SAN) drives. The SAN drives will allow the utility to perform incremental and full backups of the database that is used for the process control of the plant and for reporting to meet the Texas Commission of Environmental Quality (TCEQ) and the Environmental Protection Agency (EPA) requirements. The SAN drives will also allow the utility to perform all server configurations and all control programs.

The FY10 non-operating expenditures are approved to be \$13,422,536 or 45.72% above the FY09 revised non-operating budget. This is primarily due to an increase from \$3,600,000 to \$7,000,000 in the amount budgeted to be transferred in FY10 to the capital budget for capital projects. Also accounting for the change is an increase in the debt service payment.

The FY10 estimated ending working capital is anticipated to decrease 67% when compared to the FY09 estimated ending working capital. This is due primarily to the anticipated \$7,000,000 transfer to the Water capital projects fund. These funds will be used in lieu of the issuance of additional debt for Water capital projects.

### Wastewater Fund

The total estimated Wastewater Fund revenue for FY10 is estimated to be \$12,374,181. This is a 2.66% increase over the FY09 year end estimate of \$12,053,767. No rate increase is included for the Wastewater Fund in the FY10 Approved Budget.

Wastewater Fund operating expenditures in FY10 are approved at \$5,978,960 or 2.84% less than the FY09 revised budget of \$6,153,506. The FY10 Approved Budget includes \$70,000 for two SLAs in the Wastewater Division. The first SLA, in the amount of \$48,000, is for the purchase of a forklift for the Lick Creek Treatment Plant. The forklift will be used to move palletized materials, heavy equipment, and the grit and detritus containers at Lick Creek Wastewater Treatment Plant. The second SLA is for the purchase of portable flow monitors. The flow monitors are an integral part of the Capacity, Management, Operation, and Maintenance (CMOM) program required by EPA to eliminate wastewater overflows that may result in fines. This SLA totals \$22,000.

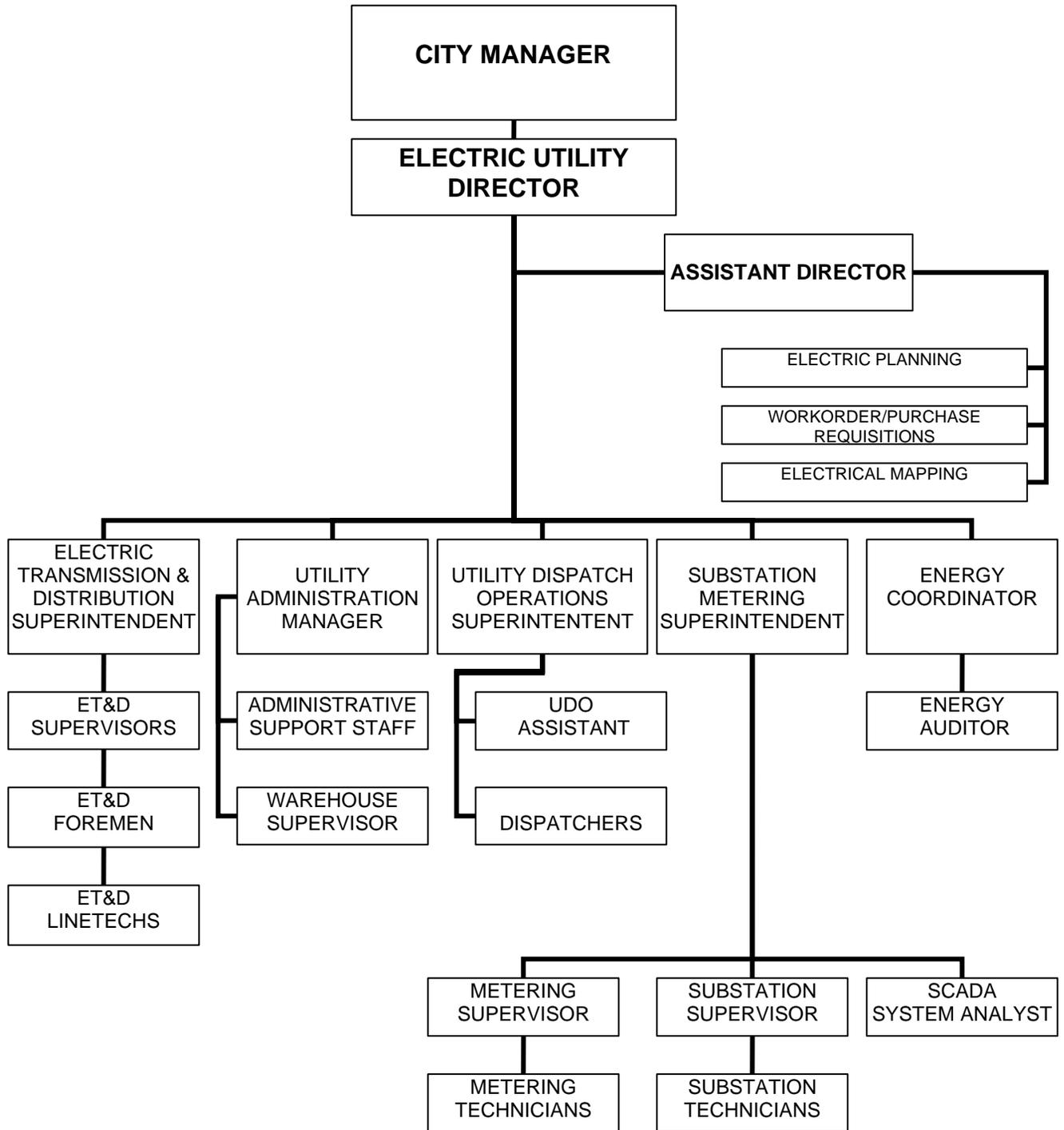
FY10 Approved Wastewater Fund non-operating expenditures are budgeted at \$8,329,637 or 10.75% below the FY09 revised non-operating budget. This is primarily due to a decrease from \$3,750,000 to \$2,700,000 in the amount budgeted to be transferred in FY10 to the capital budget for capital projects.

The FY10 estimated ending working capital is anticipated to decrease 38% when compared to the FY09 estimated ending working capital. This is due primarily to the anticipated \$2,700,000 transfer to the Wastewater capital projects fund. These funds will be used in lieu of the issuance of additional debt for Wastewater capital projects.

Combined Utility Revenue Bonds are traditionally issued to provide for capital expansion and replacements for the various utility services. In FY09, due to the volatility of the bond market, Certificates of Obligation were issued in lieu of utility revenue bonds. In FY10, either Utility Revenue Bonds or Certificates of Obligation will be issued for Utility capital projects. Funds in the amount of \$12,025,000 are included for Water capital projects and funds in the amount of \$7,600,000 for included for Wastewater capital projects.

# ELECTRIC UTILITY

CITY OF COLLEGE STATION



**City of College Station  
Electric Fund  
Fund Summary**

	<b>FY08 Actual</b>	<b>FY09 Revised Budget</b>	<b>FY09 Year-End Estimate</b>	<b>FY10 Approved Base Budget</b>	<b>FY10 Approved Budget</b>	<b>% Change in Budget from FY09 to FY10</b>
<b>REVENUES</b>						
Total Revenues	\$ 77,490,817	\$ 85,961,991	\$ 81,543,701	\$ 85,185,100	\$ 92,138,000	7.18%
<b>EXPENDITURES AND TRANSFERS</b>						
Total Expenditures and Transfers	\$ 76,002,864	\$ 83,541,170	\$ 82,996,669	\$ 90,323,643	\$ 90,652,684	8.51%
Increase/Decrease in Working Capital, <i>modified accrual budgetary basis</i>	\$ 1,487,953	\$ 2,420,821	\$ (1,452,968)	\$ (5,138,543)	\$ 1,485,317	
Measurement Focus Adjustment	\$ (1,640,002)					
Beginning Working Capital, <i>accrual basis of accounting</i>	\$ 10,311,581	\$ 10,159,532	\$ 10,159,532	\$ 8,706,564	\$ 8,706,564	
Ending Working Capital, <i>accrual basis of accounting</i>	<u>\$ 10,159,532</u>	<u>\$ 12,580,353</u>	<u>\$ 8,706,564</u>	<u>\$ 3,568,022</u>	<u>\$ 10,191,880</u>	

**ELECTRIC FUND  
OPERATIONS**

**Description & Budget Explanation:**

The Operations Division is responsible for the warehousing of supplies used in City operations, and the purchase and distribution of electric power to the customers of the electric utility.

**Program Name: Electrical Division**

**Service Level:** Provide reliable electric service to the citizens of College Station.

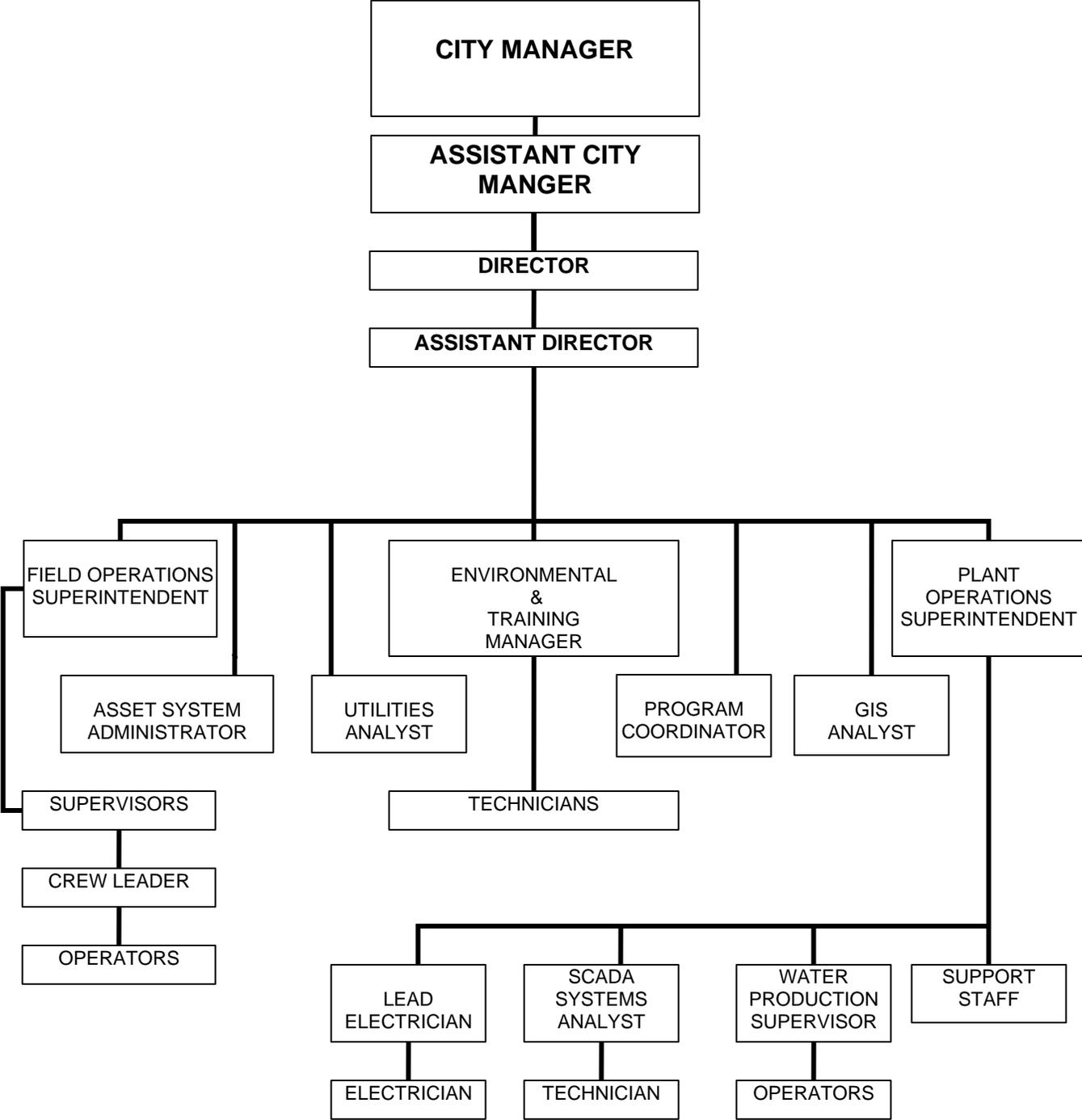
<b>Performance Measures</b>	<b>FY08 Actual</b>	<b>FY09 Revised</b>	<b>FY09 Estimate</b>	<b>FY10 Approved</b>
<b>Effectiveness</b>				
- Total % of time customer will be with power for the previous 12 months	99.99%	99.99%	99.99%	99.99%
- Avg. outage time in min. experienced per interruption (CAIDI -Customer Average Interruption Duration Index)	0.82	0.39	0.36	0.25
- Avg. number of outages experienced per customer (SAIFI - System Average Interruption Frequency Index)	0.27	0.18	0.44	0.30
<b>Output</b>				
- Number of residential job orders consisting of temporary services installed and removed, conduit installation and service conductor	2,342	2,000	1,400	1,500
- Number of primary conductor in ft. installed	147,909	100,000	90,000	100,000
- Number of customer service job orders consisting of trouble calls, street and security light repairs, and customer concerns	1,928	2,200	1,800	2,000
- Number of commercial electric revenue meters tested	1,501	2,000	1,570	1,650
- Number of residential electric revenue meters tested	1,595	800	1,200	1,000
- Estimated average revenue savings	\$21,900	\$15,000	\$21,820	\$20,645

**Service Level:** Provide education and incentives to increase existing and new home efficiencies in College Station

<b>Performance Measures</b>	<b>FY08 Actual</b>	<b>FY09 Revised</b>	<b>FY09 Estimate</b>	<b>FY10 Approved</b>
<b>Effectiveness</b>				
- Number of certified Good Cents homes and high efficiency air conditioner replacements for fiscal year	145	125	119	130
- Annual kW. Avoided/reduced	343	377	268	329
- Cumulative avoided/reduced kW based on 10 yr. equipment lifespan	41,447	35,970	38,604	38,673
- Number of on-site energy audits performed on commercial and residential	175	170	111	152
- Annual estimated savings to customer	\$236.67	\$199.75	\$224.79	\$220.40

# WATER SERVICES

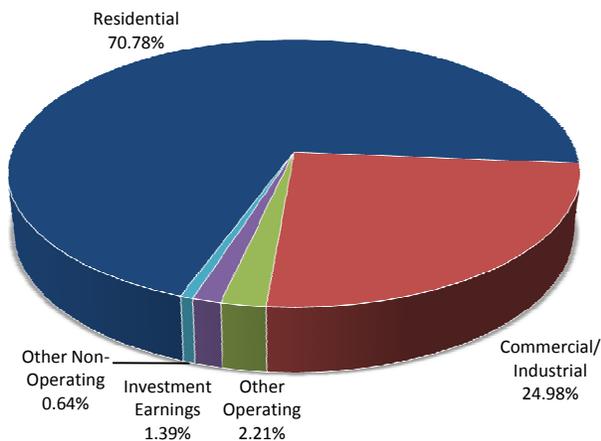
CITY OF COLLEGE STATION



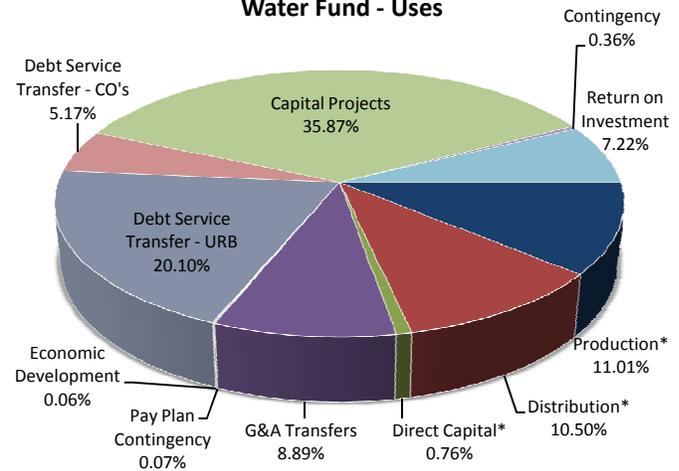
**City of College Station  
Water Fund  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>REVENUES</b>						
Residential	\$ 8,667,800	\$ 8,977,472	\$ 9,879,751	\$ 10,176,144	\$ 10,176,144	13.35%
Commercial/ Industrial	2,593,545	2,440,913	3,486,257	3,590,845	3,590,845	47.11%
Other Operating	498,000	534,155	308,798	318,062	318,062	-40.46%
Investment Earnings	249,848	200,000	109,724	200,000	200,000	0.00%
Other Non-Operating	142,841	75,000	130,085	92,337	92,337	23.12%
<b>Total Revenues</b>	<b>\$ 12,152,034</b>	<b>\$ 12,227,540</b>	<b>\$ 13,914,615</b>	<b>\$ 14,377,387</b>	<b>\$ 14,377,387</b>	<b>17.58%</b>
<b>EXPENDITURES AND TRANSFERS</b>						
Production*	\$ 2,013,767	\$ 2,262,493	\$ 2,256,062	\$ 2,148,002	\$ 2,148,002	-5.06%
Distribution*	2,119,752	2,179,229	2,011,456	2,048,984	2,048,984	-5.98%
Direct Capital*	69,917	193,550	93,257	127,950	147,950	-23.56%
General & Administrative Transfers	1,322,534	1,644,287	1,644,287	1,735,923	1,735,923	5.57%
Pay Plan Contingency*	-	-	-	-	14,227	N/A
Other	(12,852)	-	-	-	-	N/A
<b>Total Operating Expenditures &amp; Transfers</b>	<b>\$ 5,513,118</b>	<b>\$ 6,279,559</b>	<b>\$ 6,005,062</b>	<b>\$ 6,060,859</b>	<b>\$ 6,095,086</b>	<b>-2.94%</b>
<b>NONOPERATING EXPENDITURES</b>						
Economic Development	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	0.00%
Debt Service - URB	3,922,106	3,930,349	3,930,349	3,923,216	3,923,216	-0.18%
Debt Service - CO's	-	513,920	513,920	1,008,315	1,008,315	96.20%
Capital Projects	-	3,600,000	600,000	7,000,000	7,000,000	94.44%
Other	8,263	-	-	-	-	N/A
Contingency	-	45,000	-	70,000	70,000	55.56%
Return on Investment	1,107,238	1,109,573	1,109,573	1,408,505	1,408,505	26.94%
<b>Total Nonoperating Expenditures</b>	<b>\$ 5,050,107</b>	<b>\$ 9,211,342</b>	<b>\$ 6,166,342</b>	<b>\$ 13,422,536</b>	<b>\$ 13,422,536</b>	<b>45.72%</b>
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 10,563,225</b>	<b>\$ 15,490,901</b>	<b>\$ 12,171,404</b>	<b>\$ 19,483,395</b>	<b>\$ 19,517,622</b>	<b>25.99%</b>
<b>Increase/Decrease in Working Capital, modified accrual budgetary basis</b>	<b>\$ 1,588,809</b>	<b>\$ (3,263,361)</b>	<b>\$ 1,743,211</b>	<b>\$ (5,106,008)</b>	<b>\$ (5,140,235)</b>	
<b>Measurement Focus Adjustment</b>	<b>\$ (1,070,809)</b>					
<b>Beginning Working Capital, accrual basis of accounting</b>	<b>\$ 5,429,058</b>	<b>\$ 5,947,058</b>	<b>\$ 5,947,058</b>	<b>\$ 7,690,269</b>	<b>\$ 7,690,269</b>	
<b>Ending Working Capital, accrual basis of accounting</b>	<b>\$ 5,947,058</b>	<b>\$ 2,683,697</b>	<b>\$ 7,690,269</b>	<b>\$ 2,584,261</b>	<b>\$ 2,550,034</b>	

**Water Fund - Sources**



**Water Fund - Uses**



\* Production, Distribution, Approved Pay Plan and Direct Capital make up the Operations & Maintenance portion of the Water Budget.

**City of College Station  
Water Operations & Maintenance**

EXPENDITURE BY ACTIVITY CENTER						
ACTIVITY CENTER	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Production	\$ 2,013,767	\$ 2,262,493	\$ 2,256,062	\$ 2,148,002	\$2,148,002	-5.06%
Distribution	2,119,752	2,179,229	2,011,456	2,048,984	2,048,984	-5.98%
Direct Capital	69,917	193,550	93,257	127,950	147,950	-23.56%
<b>WATER FUND TOTAL</b>	<b>\$ 4,203,436</b>	<b>\$ 4,635,272</b>	<b>\$ 4,360,775</b>	<b>\$ 4,324,936</b>	<b>\$4,344,936</b>	<b>-6.26%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 1,761,679	\$ 1,729,657	\$ 1,632,357	\$ 1,746,650	\$1,746,650	0.98%
Supplies	487,271	509,972	493,266	457,152	457,152	-10.36%
Maintenance	110,241	105,959	104,884	82,279	82,279	-22.35%
Purchased Services	1,618,107	1,947,756	1,862,851	1,732,527	1,732,527	-11.05%
Other Purchased Services	156,221	148,378	174,160	178,378	178,378	0.00%
Direct Capital	69,917	193,550	93,257	127,950	147,950	-23.56%
<b>WATER FUND TOTAL</b>	<b>\$ 4,203,436</b>	<b>\$ 4,635,272</b>	<b>\$ 4,360,775</b>	<b>\$ 4,324,936</b>	<b>\$4,344,936</b>	<b>-6.26%</b>

PERSONNEL SUMMARY BY ACTIVITY CENTER						
ACTIVITY CENTER	Actual FY07	Actual FY08	Approved Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Production	5.00	5.00	5.00	5.00	5.00	0.00%
Distribution	25.00	25.00	24.00	24.00	24.00	0.00%
<b>WATER FUND TOTAL</b>	<b>30.00</b>	<b>30.00</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>0.00%</b>

Service Level Adjustments	
SAN Drives	\$ 20,000
<b>Water Services Total</b>	<b>\$ 20,000</b>

## WATER FUND

### WATER OPERATIONS

**Description & Budget Explanation:**

The Water Operations Division is responsible for the supply and delivery of water.

**Program Name: Water Production & Distribution**

**Service Level:** Provide reliable water service to the citizens of College Station.

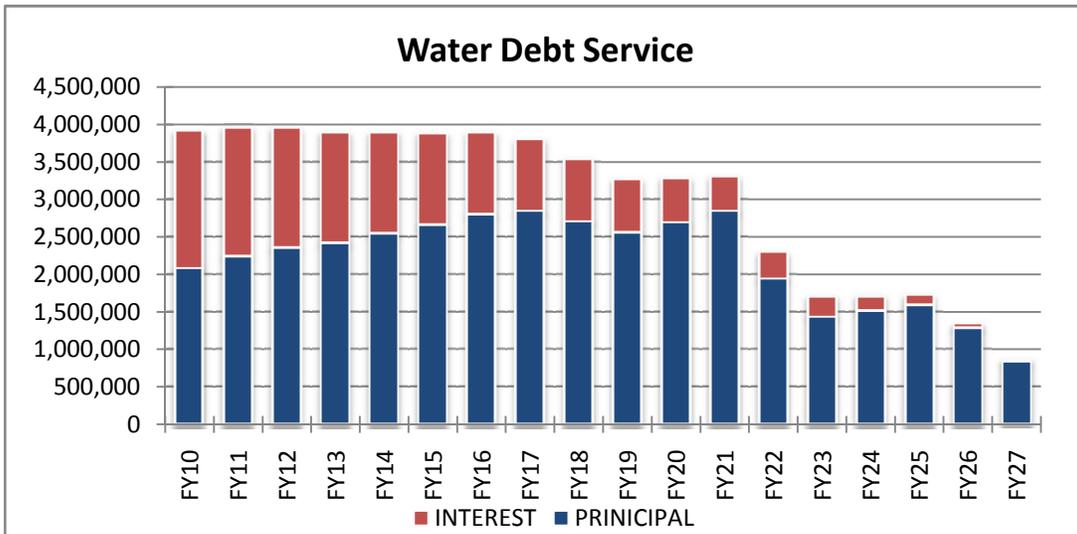
<b>Performance Measures:</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 09</b>	<b>FY10</b>
	<b>Actual</b>	<b>Revised</b>	<b>Estimate</b>	<b>Approved</b>
<b>Effectiveness</b>				
- Average customer outage duration in minutes for the previous 12 months.	8.40	8.00	8.00	8.00
- Average outage time in hours experienced per interruption.	0.64	1.00	1.00	1.00
- Average number of outages experienced per customer.	0.007	0.03	0.03	0.03
- Compliance with all regulatory requirements.	100%	100%	100%	100%
- Compliance with all water quality monitoring requirements.	100%	100%	100%	100%
<b>Efficiency</b>				
- Maintain O & M cost within +/- 10% of \$1.27 per 1,000 gal.	\$0.97	\$1.43	\$1.43	\$1.43
- Percent of unaccounted water	9%	10%	10%	10%
<b>Output</b>				
- Number of new services completed.	1,235	1,230	1,230	1,230
- Number of water meters tested.	732	1,600	1,600	1,600

**Service Level:** Provide education and incentives to increase awareness of water and wastewater system, and reduce overall per capita consumption.

<b>Performance Measures:</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 09</b>	<b>FY 10</b>
	<b>Actual</b>	<b>Revised</b>	<b>Estimate</b>	<b>Approved</b>
<b>Effectiveness</b>				
- Annual per person (capita) water use per day.	158	140	140	140
- Avoided water and wastewater consumption through water education programs (million gallons)	6.7	3.0	3.0	3.0
<b>Output</b>				
- Total number of customers contacted through all outreach and training programs.	4,660	7,000	7,000	7,000
- Total number of customers trained on water and wastewater resource issues	955	1,000	1,000	1,000

## Debt Service Requirements Water Fund All URB Series

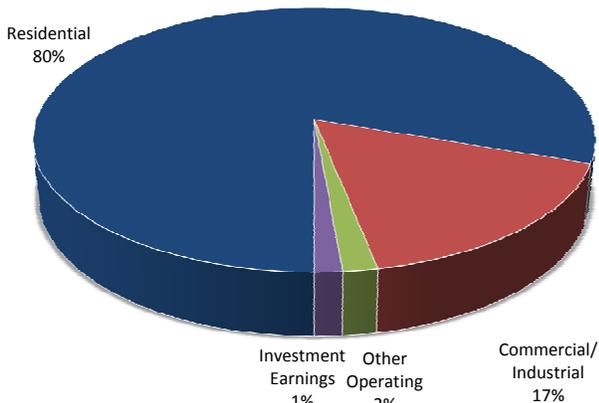
FISCAL YEAR	PRINICIPAL	INTEREST	FISCAL YEAR PAYMENT	PRINCIPAL OUTSTANDING OCT. 1
FY10	2,089,450	1,833,766	3,923,216	39,416,854
FY11	2,248,333	1,717,051	3,965,383	37,327,403
FY12	2,361,377	1,596,089	3,957,466	35,079,071
FY13	2,422,220	1,477,149	3,899,370	32,717,693
FY14	2,540,614	1,355,800	3,896,413	30,295,473
FY15	2,662,175	1,226,862	3,889,037	27,754,859
FY16	2,799,883	1,096,206	3,896,090	25,092,685
FY17	2,844,528	965,643	3,810,171	22,292,801
FY18	2,707,465	838,194	3,545,658	19,448,273
FY19	2,557,200	716,704	3,273,904	16,740,808
FY20	2,695,223	593,213	3,288,437	14,183,608
FY21	2,847,287	462,072	3,309,359	11,488,385
FY22	1,949,576	349,285	2,298,861	8,641,098
FY23	1,439,399	271,675	1,711,074	6,691,522
FY24	1,514,675	204,892	1,719,566	5,252,123
FY25	1,598,638	133,999	1,732,637	3,737,448
FY26	1,289,822	67,831	1,357,652	2,138,810
FY27	848,989	19,102	868,091	848,989



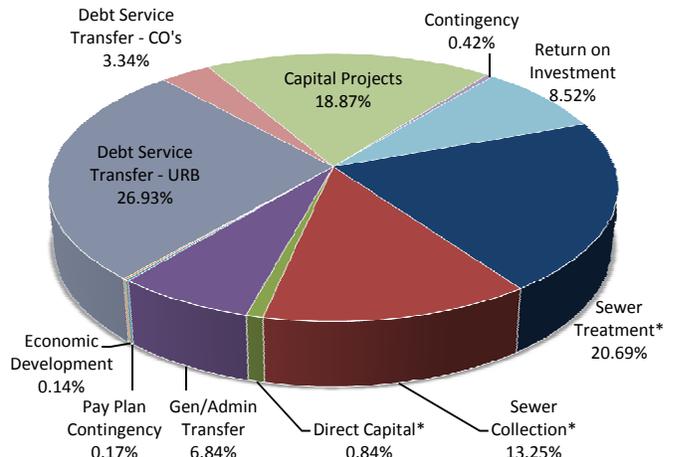
## City of College Station Wastewater Fund

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>REVENUES</b>						
Residential	\$ 8,966,761	\$ 8,980,911	\$ 9,644,022	\$ 9,933,343	\$ 9,933,343	10.61%
Commercial/ Industrial	2,004,960	2,043,159	1,995,409	2,055,272	2,055,272	0.59%
Other Operating	204,684	234,776	208,533	214,789	214,789	-8.51%
Investment Earnings	268,687	350,000	165,803	170,777	170,777	-51.21%
Other Non-Operating	7,711	55,450	40,000	-	-	-100.00%
<b>Total Revenues</b>	<b>\$ 11,452,803</b>	<b>\$ 11,664,296</b>	<b>\$ 12,053,767</b>	<b>\$ 12,374,181</b>	<b>\$ 12,374,181</b>	<b>6.09%</b>
<b>EXPENDITURES AND TRANSFERS</b>						
Sewer Treatment*	\$ 2,850,689	\$ 3,005,236	\$ 3,096,115	\$ 2,912,507	\$ 2,960,507	-1.49%
Sewer Collection*	1,610,983	2,091,289	1,926,607	1,895,771	1,895,771	-9.35%
Direct Capital*	74,715	121,910	69,648	97,710	119,710	-1.80%
Gen/Admin Transfer	775,947	935,071	935,071	978,555	978,555	4.65%
Pay Plan Contingency*	-	-	-	-	24,417	N/A
Other	4,136	-	-	-	-	N/A
<b>Total Operating Expenditures and Transfers</b>	<b>\$ 5,316,470</b>	<b>\$ 6,153,506</b>	<b>\$ 6,027,441</b>	<b>\$ 5,884,543</b>	<b>\$ 5,978,960</b>	<b>-2.84%</b>
<b>NONOPERATING EXPENDITURES</b>						
Economic Development	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.00%
Debt Service - URB	3,842,832	3,894,298	3,894,298	3,852,721	3,852,721	-1.07%
Debt Service - CO's	316,628	482,559	482,559	477,194	477,194	-1.11%
Capital Projects	1,000,000	3,750,000	2,250,000	2,700,000	2,700,000	-28.00%
Other	-	-	-	-	-	N/A
Contingency	-	60,000	-	60,000	60,000	0.00%
Return on Investment	1,092,115	1,125,885	1,125,885	1,219,722	1,219,722	8.33%
<b>Total Nonoperating Expenditures</b>	<b>\$ 6,271,575</b>	<b>\$ 9,332,742</b>	<b>\$ 7,772,742</b>	<b>\$ 8,329,637</b>	<b>\$ 8,329,637</b>	<b>-10.75%</b>
<b>Total Expenditures and Transfers</b>	<b>\$ 11,588,045</b>	<b>\$ 15,486,248</b>	<b>\$ 13,800,183</b>	<b>\$ 14,214,180</b>	<b>\$ 14,308,597</b>	<b>-7.60%</b>
<b>Increase/Decrease in Working Capital, modified accrual budgetary basis</b>	<b>\$ (135,242)</b>	<b>\$ (3,821,952)</b>	<b>\$ (1,746,416)</b>	<b>\$ (1,839,999)</b>	<b>\$ (1,934,416)</b>	
<b>Measurement Focus Adjustment</b>	<b>\$ (135,686)</b>					
<b>Beginning Working Capital, accrual basis of accounting</b>	<b>\$ 7,117,843</b>	<b>\$ 6,846,915</b>	<b>\$ 6,846,915</b>	<b>\$ 5,100,499</b>	<b>\$ 5,100,499</b>	
<b>Ending Working Capital, accrual basis of accounting</b>	<b>\$ 6,846,915</b>	<b>\$ 3,024,963</b>	<b>\$ 5,100,499</b>	<b>\$ 3,260,500</b>	<b>\$ 3,166,083</b>	

**Wastewater Fund - Sources**



**Wastewater Fund - Uses**



\* Sewer Treatment, Sewer Collection, Approved Pay Plan and Direct Capital make up the Operations & Maintenance portion of the Wastewater Budget.

**City of College Station  
Wastewater Operations & Maintenance  
Summary**

EXPENDITURE BY ACTIVITY CENTER						
ACTIVITY	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Sewer Treatment	\$ 2,850,689	\$ 3,005,236	\$ 3,096,115	\$ 2,912,507	\$ 2,960,507	-1.49%
Sewer Collection	1,610,983	2,091,289	1,926,607	1,895,771	1,895,771	-9.35%
Direct Capital	74,715	121,910	69,648	97,710	119,710	-1.80%
<b>WASTEWATER FUND TOTAL</b>	<b>\$ 4,536,387</b>	<b>\$ 5,218,435</b>	<b>\$ 5,092,370</b>	<b>\$ 4,905,988</b>	<b>\$ 4,975,988</b>	<b>-4.65%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 2,238,217	\$ 2,654,531	\$ 2,615,088	\$ 2,679,483	\$ 2,679,483	0.94%
Supplies	670,644	641,819	651,984	559,166	562,666	-12.33%
Maintenance	226,231	218,116	216,317	159,118	161,618	-25.90%
Purchased Services	1,326,580	1,582,059	1,539,333	1,410,511	1,452,511	-8.19%
Direct Capital	74,715	121,910	69,648	97,710	119,710	-1.80%
<b>WASTEWATER FUND TOTAL</b>	<b>\$ 4,536,387</b>	<b>\$ 5,218,435</b>	<b>\$ 5,092,370</b>	<b>\$ 4,905,988</b>	<b>\$ 4,975,988</b>	<b>-4.65%</b>

PERSONNEL SUMMARY BY ACTIVITY CENTER						
ACTIVITY	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Sewer Treatment	24.00	24.00	25.00	25.00	25.00	0.00%
Sewer Collection	22.00	22.00	24.00	24.00	24.00	0.00%
<b>WASTEWATER FUND TOTAL</b>	<b>46.00</b>	<b>46.00</b>	<b>49.00</b>	<b>49.00</b>	<b>49.00</b>	<b>0.00%</b>

Service Level Adjustments

Wastewater Treatment:	Lick Creek WWTP Forklift	\$ 48,000
Wastewater Collection:	Wastewater Flow Monitors - Portable	22,000
<b>Wastewater Total</b>		<b>\$ 70,000</b>

**WASTEWATER FUND**  
**WASTEWATER OPERATIONS**

**Description & Budget Explanation:**

The Wastewater Operations Division is responsible for the collection and treatment of wastewater in the City.

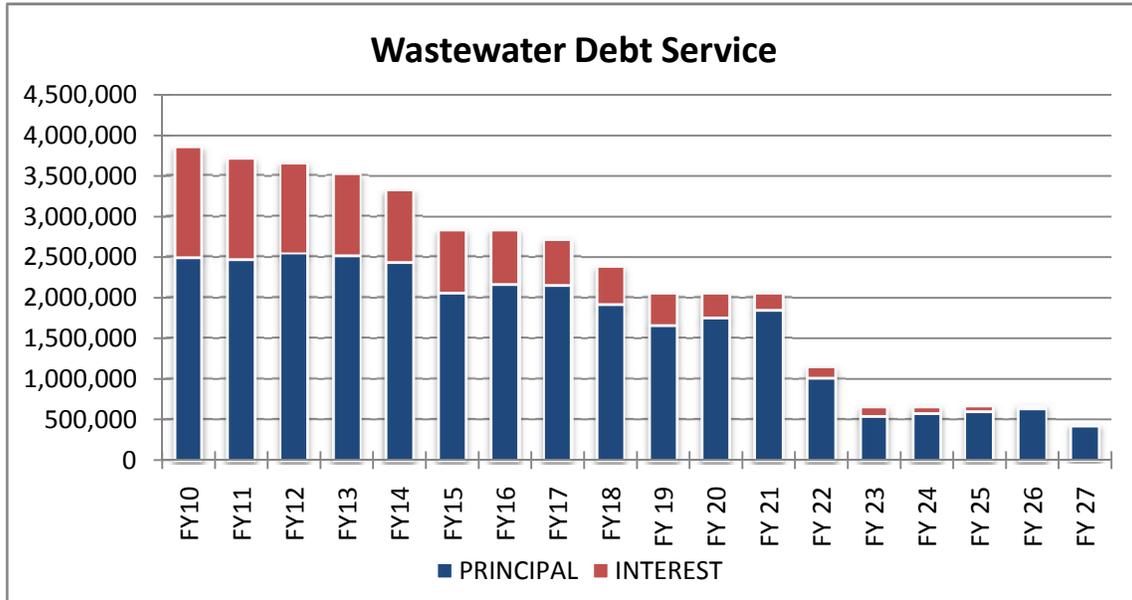
**Program Name: Wastewater Collection & Treatment**

**Service Level:** Provide reliable wastewater service to the citizens of College Station.

<b>Performance Measures:</b>	<b>FY08 Actual</b>	<b>FY09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Average customer stoppage duration in minutes.	53.00	40.00	40.00	40.00
- Average number of stoppages experienced per customer.	0.002	0.003	0.003	0.003
- Compliance with all Regulatory requirements.	100%	100%	100%	100%
- Compliance with all water quality monitoring requirements.	100%	100%	100%	100%
- Compliance with all permit reporting requirements.	100%	100%	100%	100%
<b>Efficiency</b>				
- Maintain O & M cost (within +/- 10% of \$1.85 /1,000 gal.)	\$1.84	\$2.09	\$2.09	\$2.09
<b>Output</b>				
- Number of new services completed.	781	1,140	1,140	1,140

## Debt Service Requirements Wastewater All URB Series

FISCAL YEAR	PRINCIPAL	INTEREST	FISCAL YEAR PAYMENT	PRINCIPAL OUTSTANDING OCT. 1
FY10	2,492,985	1,359,736	3,852,721	29,765,369
FY11	2,467,247	1,239,435	3,706,682	27,272,385
FY12	2,541,255	1,120,038	3,661,293	24,805,137
FY13	2,513,484	1,002,535	3,516,019	22,263,882
FY14	2,435,569	886,177	3,321,747	19,750,399
FY15	2,057,104	776,122	2,833,226	17,314,829
FY16	2,160,316	672,790	2,833,106	15,257,726
FY17	2,147,920	569,836	2,717,756	13,097,410
FY18	1,912,395	474,250	2,386,645	10,949,490
FY 19	1,657,481	390,013	2,047,494	9,037,095
FY 20	1,747,639	307,436	2,055,075	7,379,614
FY 21	1,845,067	219,882	2,064,949	5,631,976
FY 22	1,003,349	150,905	1,154,254	3,786,909
FY 23	545,590	114,561	660,151	2,783,560
FY 24	574,303	89,100	663,402	2,237,970
FY 25	605,873	62,124	667,997	1,663,668
FY 26	639,223	33,521	672,744	1,057,795
FY 27	418,571	9,418	427,989	418,572



## Sanitation Fund

The Sanitation Fund is a user-fee self-supported enterprise fund that accounts for the activities of collecting and disposing of residential and commercial refuse in the City. This service includes once a week residential collection, once a week bulky item pickup, once a week brush/yard clippings pick up, and once per week recycling pick up. The recycling program and Clean Green activities are designed to help reduce the amount of solid waste deposited into the landfill. The Sanitation Fund also funds the street sweeping operations of the City.

This fund is budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital. The measurement focus adjustment to arrive at Actual 2008 Working Capital is necessary because the proprietary fund's financial statements are prepared using the *economic resources measurement focus* and the *accrual basis of accounting*.

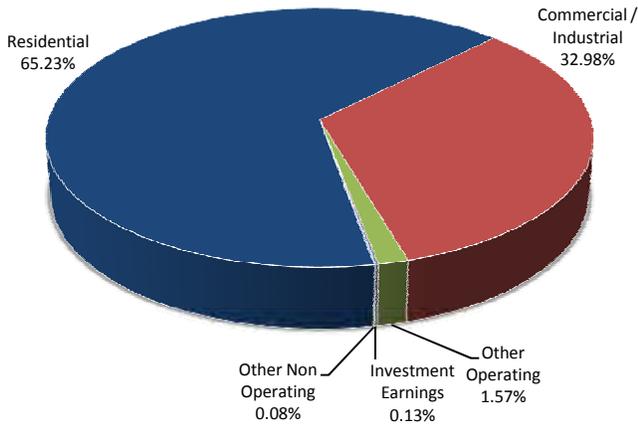
Revenues for the Sanitation Fund are forecasted to be \$7,182,159 in FY10. This is an increase of 3.10% over the FY09 revised budget. Operating expenditures for FY10 are expected to decrease by 6.52% from the FY09 revised budget. For FY10, the Return on Investment line item, which provides a benefit to the citizens for ownership of the Sanitation operation, has been approved to increase from 7% to 10% of budgeted operating revenues. The Fiscal & Budgetary Policies in Appendix F have been changed to reflect this approved change in policy. The approved Return on Investment for FY10 is \$716,644.

Approved total expenditures for FY10 are \$6,776,443. Historically, the Sanitation fund has provided funding for Keep Brazos Beautiful, an Outside Agency dedicated to beautification and litter abatement. The FY10 Keep Brazos Beautiful request in the amount of \$60,240 is included in the FY10 Sanitation approved budget.

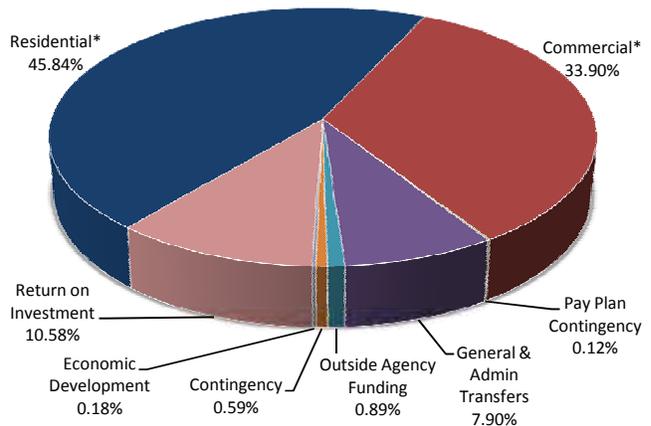
**City of College Station  
Sanitation Fund  
Fund Summary**

	<b>FY08 Actual</b>	<b>FY09 Revised Budget</b>	<b>FY09 Year-End Estimate</b>	<b>FY10 Approved Base Budget</b>	<b>FY10 Approved Budget</b>	<b>% Change in Budget from FY09 to FY10</b>
<b>REVENUES</b>						
Residential	\$ 4,331,271	\$ 4,450,000	\$ 4,548,617	\$ 4,685,075	\$ 4,685,075	5.28%
Commercial / Industrial	2,325,584	2,390,000	2,345,172	2,368,624	2,368,624	-0.89%
Other Operating	124,710	113,000	109,454	112,738	112,738	-0.23%
Investment Earnings	16,510	11,000	9,396	9,678	9,678	-12.02%
Other Non Operating	1,610	2,000	23,836	6,044	6,044	202.20%
<b>Total Revenues</b>	<b>\$ 6,799,685</b>	<b>\$ 6,966,000</b>	<b>\$ 7,036,475</b>	<b>\$ 7,182,159</b>	<b>\$ 7,182,159</b>	<b>3.10%</b>
<b>EXPENDITURES AND TRANSFERS</b>						
Residential*	\$ 3,140,280	\$ 3,451,918	\$ 3,282,520	\$ 3,106,229	\$ 3,106,229	-10.01%
Commercial*	2,368,987	2,389,945	2,277,758	2,297,290	2,297,290	-3.88%
Pay Plan Contingency	-	-	-	-	8,115	N/A
General & Admin Transfers	621,732	526,892	526,894	535,425	535,425	1.62%
Outside Agency Funding	40,418	60,240	60,240	60,240	60,240	0.00%
Contingency	-	40,000	-	40,000	40,000	0.00%
Inventory Loss	(52,923)	-	-	-	-	N/A
<b>Total Operating Expenditures &amp; Transfers</b>	<b>\$ 6,118,494</b>	<b>\$ 6,468,995</b>	<b>\$ 6,147,412</b>	<b>\$ 6,039,184</b>	<b>\$ 6,047,299</b>	<b>-6.52%</b>
<b>NONOPERATING EXPENDITURES</b>						
Economic Development	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	0.00%
Transfers	40,000	-	-	-	-	N/A
Return on Investment	463,000	487,000	487,000	716,644	716,644	47.15%
<b>Total Non Operating Expenditures</b>	<b>\$ 515,500</b>	<b>\$ 499,500</b>	<b>\$ 499,500</b>	<b>\$ 729,144</b>	<b>\$ 729,144</b>	<b>45.97%</b>
<b>Total Operating &amp; Non Operating Expenditures</b>	<b>\$ 6,633,994</b>	<b>\$ 6,968,495</b>	<b>\$ 6,646,912</b>	<b>\$ 6,768,328</b>	<b>\$ 6,776,443</b>	<b>-2.76%</b>
<b>Increase/Decrease in Working Capital, modified accrual budgetary basis</b>	<b>\$ 165,691</b>	<b>\$ (2,495)</b>	<b>\$ 389,563</b>	<b>\$ 413,831</b>	<b>\$ 405,716</b>	
<b>Measurement Focus Adjustment</b>	<b>\$ (95,704)</b>					
<b>Beginning Working Capital, accrual basis of accounting</b>	<b>\$ 892,169</b>	<b>\$ 962,156</b>	<b>\$ 962,156</b>	<b>\$ 1,351,719</b>	<b>\$ 1,351,719</b>	
<b>Ending Working Capital, accrual basis of accounting</b>	<b>\$ 962,156</b>	<b>\$ 959,661</b>	<b>\$ 1,351,719</b>	<b>\$ 1,765,550</b>	<b>\$ 1,757,435</b>	

**Sanitation Fund - Sources**



**Sanitation Fund - Uses**



\*Residential and Commercial Operations make up the O&M portion of the Sanitation Fund budget

**City of College Station**  
**Sanitation Operations & Maintenance**  
**Summary**

EXPENDITURE BY ACTIVITY						
	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Residential Collection	\$ 3,140,280	\$ 3,451,918	\$ 3,282,520	\$ 3,106,229	\$ 3,106,229	-10.01%
Commercial Collection	2,368,987	2,389,945	2,277,758	2,297,290	2,297,290	-3.88%
<b>DIVISION TOTAL</b>	<b>\$ 5,509,267</b>	<b>\$ 5,841,863</b>	<b>\$ 5,560,278</b>	<b>\$ 5,403,519</b>	<b>\$ 5,403,519</b>	<b>-7.50%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$1,730,968	\$1,797,924	\$1,779,730	\$ 1,794,072	\$1,794,072	-0.21%
Supplies	564,230	462,112	305,438	295,909	295,909	-35.97%
Maintenance	529,180	516,400	515,448	442,887	442,887	-14.24%
Purchased Services	2,684,889	3,065,427	2,959,662	2,870,651	2,870,651	-6.35%
Capital Outlay	-	-	-	-	-	N/A
<b>DIVISION TOTAL</b>	<b>\$ 5,509,267</b>	<b>\$ 5,841,863</b>	<b>\$ 5,560,278</b>	<b>\$ 5,403,519</b>	<b>\$ 5,403,519</b>	<b>-7.50%</b>

PERSONNEL SUMMARY BY ACTIVITY						
ACTIVITY	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Residential Collection	25.50	24.00	24.15	24.15	24.15	0.00%
Commercial Collection	11.00	11.00	11.10	11.10	11.10	0.00%
<b>DIVISION TOTAL</b>	<b>36.50</b>	<b>35.00</b>	<b>35.25</b>	<b>35.25</b>	<b>35.25</b>	<b>0.00%</b>

## **PUBLIC WORKS**

### **SANITATION**

**Description & Budget Explanation:**

The Sanitation Division is responsible for the collection of all municipal refuse, recycling and commercial refuse.

**Program Name: Residential Collection**

**Service Level:** Provide residential solid waste collection to College Station citizens.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent of missed collection reports per week	0.12%	1.00%	1.00%	1.00%
<b>Efficiency</b>				
- No. of labor hours per ton of household garbage	1.22	1.7	1.7	1.7
- No. of labor hours per ton of bulky waste	2.67	4.9	4.9	4.9
- No. of labor hours per ton of Clean Green	3.68	6.5	6.5	6.5
- Cost per ton of household garbage	\$81.95	\$80.00	\$80.00	\$80.00
- Cost per ton of bulky waste	\$179.69	\$240.00	\$240.00	\$240.00
- Cost per ton of Clean Green	\$247.95	\$320.00	\$320.00	\$320.00
- Residential monthly rate	\$14.40	\$14.40	\$14.40	\$14.40
<b>Output</b>				
- No. of household tons collected	13,160	17,748	17,800	18,156
- No. of bulky tons collected	6,384	5,814	5,900	6,018
- No. of Clean Green tons collected	2,647	2,652	2,700	2,754

**Program Name: Residential Recycling**

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**Service Level:** Provide residential recycling collection to College Station citizens.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent of missed collection reports per week	0.01%	1.00%	1.00%	1.00%
- Percent of Residential Municipal Solid Waste (MSW) diverted annually	15.89%	22.00%	22.00%	22.00%
- Lbs. Collected per household	10.3	15	15	15
<b>Efficiency</b>				
- Cost per ton, recycling	\$229.25	\$220.00	\$220.00	\$220.00
- Revenue per ton, recycling	\$72.10	\$40.00	\$40.00	\$40.00
- Net cost per ton, recycling (cost-revenues-avoided disposal costs)	\$134	\$180	\$180	\$180
<b>Output</b>				
- No. of tons collected, recycling	1,199	1,071	1,092	1,114
- Avoided landfill costs	\$28,177	\$28,091	\$28,091	\$28,651

**Program Name: Commercial Collection**

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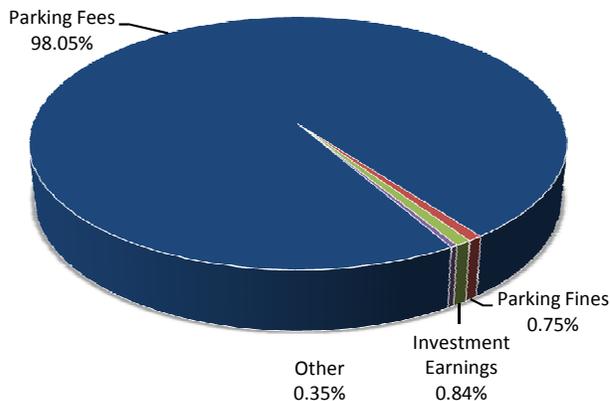
**Service Level:** Provide sanitation to College Station businesses and apartments.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent of missed collection reports	0.011%	1.000%	1.000%	1.000%
<b>Efficiency</b>				
- Labor-hours per ton	0.67	1.00	1.00	1.00
- Cost per ton	\$45.25	\$40.00	\$40.00	\$40.00
<b>Output</b>				
- No. of tons collected	38,709	37,080	37,080	3,819

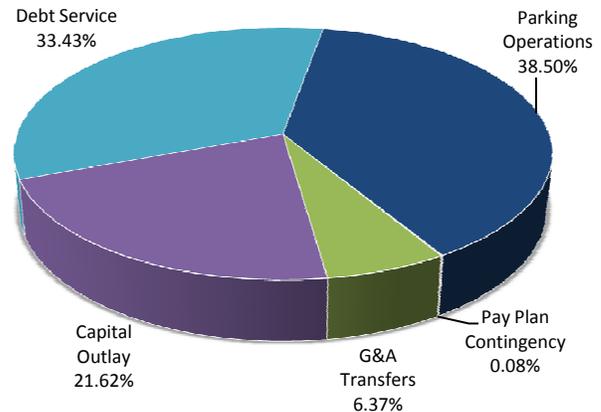
**City of College Station  
Parking Enterprise Fund  
Fund Summary**

	<b>FY08 Actual</b>	<b>FY09 Revised Budget</b>	<b>FY09 Year-End Estimate</b>	<b>FY10 Approved Base Budget</b>	<b>FY10 Approved Budget</b>	<b>% Change in Budget from FY09 to FY10</b>
<b>REVENUES</b>						
Parking Fees	\$ 664,960	\$ 661,500	\$ 918,789	\$ 1,175,341	\$ 1,175,341	77.68%
Parking Fines	8,808	16,480	7,927	9,000	9,000	(45.39%)
Investment Earnings	43,319	41,200	20,000	10,100	10,100	(75.49%)
Other	3,343	4,120	4,120	4,244	4,244	3.01%
<b>Total Revenues</b>	<b>\$ 720,430</b>	<b>\$ 723,300</b>	<b>\$ 950,836</b>	<b>\$ 1,198,685</b>	<b>\$ 1,198,685</b>	<b>65.72%</b>
<b>EXPENDITURES</b>						
Parking Operations	\$ 477,854	\$ 556,190	\$ 554,567	\$ 512,952	\$ 623,188	12.05%
Pay Plan Contingency	-	-	-	-	1,313	N/A
General & Administrative Transfers	33,692	88,970	88,970	103,067	103,067	15.84%
Capital Outlay	79,224	-	50,000	350,000	350,000	N/A
Debt Service	-	250,000	250,000	541,070	541,070	116.43%
<b>Total Expenditures</b>	<b>\$ 590,770</b>	<b>\$ 895,160</b>	<b>\$ 943,537</b>	<b>\$ 1,507,089</b>	<b>\$ 1,618,638</b>	<b>80.82%</b>
Increase/Decrease in Working Capital	\$ 129,660	\$ (171,860)	\$ 7,299	\$ (308,404)	\$ (419,953)	
Measurement focus adjustment	\$ (94,658)	\$ -	\$ -	\$ -	\$ -	
Beginning Working Capital	\$ 1,067,326	\$ 1,102,328	\$ 1,102,328	\$ 1,109,627	\$ 1,109,627	
Ending Working Capital	\$ 1,102,328	\$ 930,468	\$ 1,109,627	\$ 801,223	\$ 689,674	

**Parking Enterprise Fund - Sources**



**Parking Enterprise Fund - Uses**



The Parking Enterprise Fund accounts for revenues and expenditures from the City's Northgate parking facilities. These revenues come from the Patricia Street parking lot, the College Main Parking Garage, and metered street parking in the Northgate area.

This fund is budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital. The measurement focus adjustment to arrive at Actual 2008 Working Capital is necessary because the proprietary fund's financial statements are prepared using the *economic resources measurement focus* and the *accrual basis of accounting*.

Revenues from all parking fees and fines are estimated to be \$1,184,341. Total revenues in FY10 are estimated to be \$1,198,685. Approved expenditures related to parking operations are \$623,188. This amount includes 3 approved SLAs totalling \$110,236. \$63,570 in SLA funding is approved for operations & maintenance of the recently completed Northgate Restroom facility, \$17,000 is included for increased public safety presence at the Northgate Parking Garage during weekends, and \$29,666 is included for additional District Management equipment and supplies. Beginning in FY10, the Parking Enterprise fund will fully cover the debt service related to the College Main Parking Garage, totaling \$541,070 in FY10. Total approved expenditures are \$1,618,638.

**City of College Station  
Parking Enterprise Fund  
Summary**

EXPENDITURES						
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Parking	\$ 557,078	\$ 556,190	\$ 554,567	\$ 862,952	\$ 973,188	74.97%
<b>DIVISION TOTAL</b>	<b>\$ 557,078</b>	<b>\$ 556,190</b>	<b>\$ 554,567</b>	<b>\$ 862,952</b>	<b>\$ 973,188</b>	<b>74.97%</b>

EXPENDITURES BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 280,861	\$ 296,052	\$ 288,725	\$ 278,701	\$ 278,701	(5.86%)
Supplies	18,131	19,335	17,107	20,166	22,032	13.95%
Maintenance	22,616	21,435	24,245	36,209	48,009	123.97%
Purchased Services	156,246	170,520	175,641	177,876	274,446	60.95%
General Capital	79,224	48,848	48,849	350,000	350,000	616.51%
<b>DIVISION TOTAL</b>	<b>\$ 557,078</b>	<b>\$ 556,190</b>	<b>\$ 554,567</b>	<b>\$ 862,952</b>	<b>\$ 973,188</b>	<b>74.97%</b>

PERSONNEL SUMMARY						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Parking	9.00	9.00	8.00	8.00	8.00	0.00%
<b>DIVISION TOTAL</b>	<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>0.00%</b>

\* Two positions were transferred to the Police department in FY09 and one position was added in FY09 through a budget amendment.

Service Level Adjustments		One-Time	Recurring	Total
Parking	Northgate Restroom O&M	\$ -	\$ 63,570	\$ 63,570
Parking	Garage Public Safety Presence	-	17,000	17,000
Parking	NG District Mgmt & Parking Oper Vehicle	26,000	3,666	29,666
<b>Parking SLA TOTAL</b>		<b>\$ 26,000</b>	<b>\$ 84,236</b>	<b>\$ 110,236</b>

## **Utilities**

### **Capital Projects Budget**

On an annual basis, the City of College Station prepares a five-year Capital Improvements Program (CIP). The CIP is presented for City Council review as part of the annual budget process. The program consolidates all anticipated capital needs for which funding authorization exists. The program is divided into several sections depending on the services provided and the funding source.

Two categories of capital expenditures are defined by the City. The first category of capital expenditure is for major capital projects. Major capital projects are projects that cost more than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more. The second category of capital expenditure is for minor capital projects. Minor capital projects are projects that cost more than \$5,000 and less than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more.

Traditionally, revenue bonds are authorized to be issued any time there is a need for financing capital construction or acquisition and where the asset will reside in one or more of the City's enterprise funds. The City's enterprise funds include Electric, Water, Wastewater and Solid Waste Collection. In FY09, based on the recommendations from the City's financial advisors, and due to the marketability of the bonds as well as the volatility of the bond market, Certificates of Obligation were issued in lieu of utility revenue bonds. In FY10, either Utility Revenue Bonds or Certificates of Obligation will be issued for Utility capital projects. Generally, Certificates of Obligation and Utility Revenue Bonds do not require voter approval. The debt will be repaid from revenues generated by the utilities. Funds in the amount of \$12,025,000 are estimated to be issued for Water capital projects and funds in the amount of \$7,600,000 are estimated to be issued for Wastewater capital projects.

Among the decisions and proposals that accompany capital project recommendations is an analysis of potential ongoing costs and any potential impact on utility rates that a project may have.

#### **UTILITY CAPITAL PROJECTS**

Below are descriptions of the utility capital projects included in the FY10 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

##### **Electric Capital Projects**

\$8,932,210 is the approved appropriation for electric capital projects in FY10. As the electric capital projects are considered competitive matter under Texas Senate Bill No. 7, details of these projects cannot be outlined in this summary, but have been provided to the City Council.

##### **Water Capital Projects**

In FY10, \$12,948,894 is the approved new appropriation for water capital projects. Water production projects include an estimated FY10 expenditure of \$13,285,000. This includes \$4,500,000 for construction of phase I of the Parallel Wellfield Collection Line. This water line will run parallel to the existing water line which is currently operating at maximum capacity. The parallel line will increase system capacity. \$1,000,000 is included for the purchase of land for future well sites. As capacity needs grow, the City is preparing for the construction of new wells. A component of this is the land acquisition for new future wells. Also included in the FY10 Approved Budget are funds in the amount of \$4,875,000 for the construction of Well #8 and funds in the amount of \$2,000,000 for construction of the Well #8 Collection Line. The additional capacity is required to meet Texas Commission on Environmental Quality (TCEQ) regulations for pumping capacity to match the projected population.

\$400,000 is included for the design of the high service water pump improvements. This project will replace the existing high service pumps #3 and #4 with higher capacity fixed speed pumps. This project is in response to analysis of the water system capacities in relation to TCEQ requirements. An additional \$400,000 is included for the removal, inspection, and rehabilitation of the pumps and motors for two Simsboro water wells. The pumps in these two wells have reached their expected service life and need to be inspected and rehabilitated. \$110,000 is projected for the completion of the Supervisory Control and Data Acquisition (SCADA) system replacement. SCADA is a system that allows for computerized control over plant operations and remote facilities. This project will replace the control equipment that has exceeded its useful life.

Funds in the amount of \$5,134,824 are projected to be expended on Distribution projects in FY10. This includes \$100,000 of general oversize participation (OP) funds. These funds are used to help meet future capacity needs by oversizing water lines above the minimum size required to serve a development. \$2,650,000 is included in the FY10 budget for construction on the Reclaimed Water project. This is a multi-phase project to deliver irrigation water to major users in College Station. Phase I includes delivery of reclaimed water to Veterans Park. \$865,759 is the projected FY10 expenditure for the Wellborn Widening project. This project was for the relocation of water lines outside of future pavement areas in conjunction with Wellborn Widening. A final phase is expected to be completed in FY10. A portion of the expenditures for this project will be reimbursed by TxDOT. It is estimated that \$2,930,408 will be received over the next two fiscal years. 80% estimated to be received in FY10 and the balance in FY11 following the completion of the project. \$127,007 is included for the design of the Barron Road water line extension. This project is for the installation of water lines along Barron Road. Construction is estimated for FY11. A projected expenditure of \$366,000 is included for land acquisition related to the construction of water lines in annexed areas along Raymond Stotzer West. This project will provide water to areas along Raymond Stotzer West. \$150,000 is included for the relocation and improvements to water lines along Barron Road from Decatur Drive to William D. Fitch Parkway. In addition, \$217,500 is included for water line improvements along Victoria Avenue. These last two projects will be completed in conjunction with the corresponding street extension projects. \$25,000 is included for the land acquisition related to the project that will provide a connection of the 24" water line at Graham Road to the 24" water line at Barron Road. This is needed for the proper operation of the distribution system. An estimated \$299,500 is included for land acquisition related to the relocation of the water line for TxDOT's future widening of University Drive East. Water lines will need to be relocated into an easement outside of the right-of-way. A portion of the funds expended on this project will be eligible for reimbursement from TxDOT. Finally, \$334,058 is included for the William D. Fitch Parkway East project. This project is for the installation of a water line to serve the annexed area along William D. Fitch Parkway. Construction is estimated to be completed in FY10.

Rehabilitation projects included in the FY10 Approved Budget include \$120,000 for the adjustments to water lines that will occur as part of the Bee Creek IV and V drainage project which will provide storm drainage improvements to the flow capacity of Bee Creek Tributary "A." An estimate of \$77,688 is included for the replacement of water lines along Tauber Street and Stasney Street. This project is being completed in connection with the Streets rehabilitation project. The existing infrastructure is being replaced and capacity should increase as a result. \$1,436,866 is projected for the South Knoll/The Glade project. This project is for the replacement of water lines in the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 water study as in need of replacement. In addition, \$1,267,823 has been estimated for the Southwood 5-7 project. This project is for the replacement of water lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood.

Contingency in the amount of \$150,000 has been included in the FY10 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns. Finally, \$360,000 has been included for the meter replacement program that was implemented in FY08. This program is for the replacement of water meters on a routine basis to ensure efficient water readings.

The FY10 Approved Budget includes an estimated \$7,000,000 in current revenues that will be transferred from operations to fund water capital projects. Additionally, a debt issue of \$12,025,000 is projected in FY10 for water capital projects.

### **Wastewater Capital Projects**

The FY10 Approved Budget includes \$4,877,393 in new appropriations for numerous wastewater capital projects. Collection projects include \$100,000 for oversize participation and planning. These funds are available to meet future anticipated capacity in the construction of wastewater lines above the minimum size needed to serve the development. \$557,000 is the estimated expenditure for land acquisition related to the construction of wastewater lines in annexed areas along Raymond Stotzer West. Due to annexation, development and expected future development, wastewater services are necessary. \$300,000 is the projected expenditure for the Koppe Bridge Lift Station project. This project is for the construction of a force main sewer line from the existing Koppe Bridge Lift Station to Creek Meadow Lift Station. This project will allow for the Meadow Creek Package Plant to be taken off line. \$307,790 is estimated for the Westminster sewer line construction. This project is being completed in conjunction with TxDOT's widening of Wellborn Road from FM 2818 to Barron and the line will serve properties along Wellborn Road and Barron Road. An expenditure of \$475,000 is estimated for the Nantucket Gravity Sewer project. This project will include the installation of a gravity sewer line. \$300,000 is projected for engineering associated with the Lick Creek Parallel Trunk Line – Phase I. This project involves the replacement of a trunk line in Lick Creek Park. This trunk line serves areas south of Barron Road. \$23,381 is included for wastewater line improvements along Victoria Avenue. In addition, \$100,000 is included for the relocation and improvements to wastewater lines along Barron

Road from Decatur Drive to William D. Fitch Parkway. These last two projects will be completed in conjunction with the corresponding street extension projects.

An estimated \$291,094 is included for the Emerald Parkway/Bent Oak project. This project will provide for new alignment of approximately 1,000 feet of 24 inch wastewater collection line will be installed to provide better flow hydraulics and will have sealed and bolted manholes. \$300,000 is projected for the adjustments to wastewater lines that will occur as part of the Bee Creek IV and V drainage project which will provide storm drainage improvements to the flow capacity of Bee Creek Tributary "A." An estimate of \$261,820 is included for replacement of wastewater lines along Tauber Street and Stasney Street. This project is being completed in connection with the Streets rehabilitation project. Funds totaling \$1,361,513 are projected for the South Knoll/The Glade project. This project is for the replacement of wastewater lines in the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 wastewater study as in need of replacement. Finally, \$1,537,094 has been included for the Southwood 5-7 project. This project is for the replacement of wastewater lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood.

Funds in the amount of \$4,041,476 have been projected for Treatment and Disposal projects. \$500,000 is included for headworks improvements at the Carters Creek Wastewater Treatment Plant (CCWWTP). These improvements include the replacement of the motorized bar screens, replacement of the grit bridges, overhaul of the shaftless screw conveyor and the installation of mixers in the wells at the end of the grit bridges. In addition, \$310,000 is projected for the construction of catwalks around the Lick Creek clarifiers. The catwalks will provide safe access for the operators to operate and maintain the clarifiers. An estimated \$363,280 is included for centrifuge improvements at the Lick Creek Wastewater Treatment Plant (LCWWTP). Improvements include installing a larger sludge discharge hopper, a sludge conveyor and a work platform around the centrifuge. \$400,000 is included for completion of the Lick Creek Holding Tank Improvements. This project will ultimately expand the size of the waste sludge holding tank at the Lick Creek Wastewater Treatment Plant. An additional \$600,000 is estimated for ATAD improvements at the CCWWTP. This includes replacing the ATAD motor operated valves. \$200,000 is projected for Lick Creek Return Activated Sludge Improvements. This project is for the hiring of an engineer to modify the existing pumps, flow measurement and sludge waste set up and for the implementation of necessary modifications.

Funds in the amount of \$155,196 are estimated for the SCADA replacement project. This project will replace the control equipment that has exceeded its useful life. \$890,000 is the projected expenditure for the Carters Creek Lab and SCADA Building project. The existing building no longer meets laboratory standards. The funds estimated in FY10 will be for the construction of the new building. In addition, \$123,000 is estimated for Process Control Improvements at LCWWTP. This project will be for the purchase and installation of improved process control instrumentation at the Plant. An additional \$80,000 has been included in FY10 for the installation of SCADA at the new lift stations. This will allow for monitoring and alarming of the new lift stations. Also included is \$300,000 for remote plant security. This project will address the physical access and monitoring of these plants. \$120,000 has been included for the Carters Creek Fiber Optic Ring. This project will implement a redundant Fiber Ring to Carters Creek Wastewater Treatment Plant. This will eliminate the spur and provide two paths of data into the Plant and will also eliminate extended outages of data loss from the LCWWTP.

Finally, contingency in the amount of \$150,000 has been included in the FY10 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns.

A total of \$2,700,000 in current revenues from operations is estimated to be used to fund wastewater capital projects. Additionally, a debt issue of \$7,600,000 is projected in FY10 for wastewater capital projects.

#### **ADDITIONAL O&M COSTS**

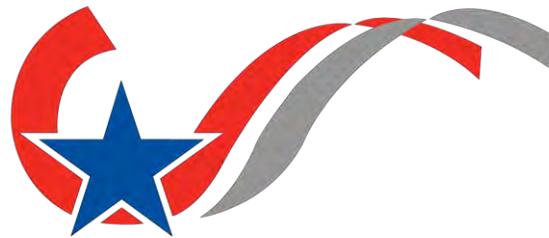
The City of College Station strives to provide superior electric, water, and wastewater services to its citizens. Part of this effort includes investment in the capital that makes up the infrastructure. These investments take place in the form of capital improvement projects. Some of these improvements require additional operating and maintenance (O&M) costs. These costs are identified and ultimately become part of the cost of providing these utility services. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

As part of the budget process, the Water Services Department evaluated current operations to determine if adjustments could be made that would allow service levels to be met without a corresponding increase in budget. Several adjustments were

made in the existing budget to accommodate anticipated O&M costs related to recently completed capital projects. Funds in the amount of \$12,400 were reallocated within the Water and Wastewater budgets to account for maintenance costs associated with the recently installed physical access security system and video surveillance system. In addition, \$14,000 was reallocated within the funds for a service agreement related to the emergency generators that were also recently installed. Finally, funds were reallocated in the Wastewater Fund to accommodate for an increase in the lift station O&M costs.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

A more detailed sheet at the end of this section reflects the estimated O&M costs associated with the utility capital projects. The departments will continue to evaluate current operations before increases in budget will be approved.



CITY OF COLLEGE STATION  
*Home of Texas A&M University®*

**ELECTRIC SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2013-2014**

	ACTUAL FY07-08	FY 08-09 REVISED BUDGET	ESTIMATE FY 08-09
<b>BEGINNING FUND BALANCE:</b>	\$ 2,805,968	\$ 872,560	\$ 392,526
 SUBTOTAL ADDITIONAL RESOURCES	 \$ 7,146,016	 \$ 9,751,000	 \$ 7,136,844
 TOTAL RESOURCES AVAILABLE	 \$ 9,951,984	 \$ 10,623,560	 \$ 7,529,370
 <b>TOTAL EXPENDITURES</b>	 \$ 9,717,537	 \$ 10,188,378	 \$ 7,089,322
 MEASUREMENT FOCUS ADJUSTMENT	 \$ 158,079		
 <b>ENDING FUND BALANCE:</b>	 \$ 392,526	 \$ 435,182	 \$ 440,048

**ELECTRIC SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2013-2014**

FY 09-10 APPROVED BUDGET	PROJECTED FY10-11	PROJECTED FY11-12	PROJECTED FY12-13	PROJECTED FY13-14
\$ 440,048	\$ 185,838	\$ 301,838	\$ 77,838	\$ 179,989
<u>\$ 8,678,000</u>	<u>\$ 6,313,000</u>	<u>\$ 8,688,000</u>	<u>\$ 7,599,151</u>	<u>\$ 7,113,000</u>
<u>\$ 9,118,048</u>	<u>\$ 6,498,838</u>	<u>\$ 8,989,838</u>	<u>\$ 7,676,989</u>	<u>\$ 7,292,989</u>
<u>\$ 8,932,210</u>	<u>\$ 6,197,000</u>	<u>\$ 8,912,000</u>	<u>\$ 7,497,000</u>	<u>\$ 7,167,000</u>
<u>\$ 185,838</u>	<u>\$ 301,838</u>	<u>\$ 77,838</u>	<u>\$ 179,989</u>	<u>\$ 125,989</u>

**WATER SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

PROJECT NUMBER	WORK REQUEST NUMBER	FY10	APPROPRIATIONS THROUGH FY08	APPROVED	APPROVED
		PROJECT BUDGET AMOUNT		FY08-09 APPROPRIATIONS	FY09-10 APPROPRIATIONS
<b>BEGINNING FUND BALANCE:</b>				\$ 3,021,021	\$ 1,453,809
ADDITIONAL RESOURCES:					
UTILITY REVENUE BONDS/CERTIFICATES OF OBLIGATION				\$ 10,750,000	\$ 12,025,000
INTEREST ON INVESTMENTS				12,000	18,000
TRANSFERS FROM OPERATIONS				3,600,000	7,000,000
OTHER				3,525,260	2,344,326
SUBTOTAL ADDITIONAL RESOURCES				\$ 17,887,260	\$ 21,387,326
TOTAL RESOURCES AVAILABLE				\$ 20,908,281	\$ 22,841,135

**PRODUCTION PROJECTS**

**SOURCE AND SUPPLY PLANT - WSWOC**

PARALLEL WELLFIELD COLL LINE PH I	-	WF0352553	5,081,362	2,275,191	1,987,555	818,616
LAND ACQUISITION - WELLS	WT0206	WF0377324	6,667,217	3,480,614	3,142,000	44,603
WELL #8	-	WF1097966	5,120,000	-	500,000	4,620,000
WELL#8 COLLECTION LINE	-	WF1097967	3,000,000	-	950,000	2,050,000
WELL #9	-	TBD	4,727,000	-	-	-
WELL #9 COLLECTION LINE	-	TBD	4,131,831	-	-	-
DOWLING ROAD 10 MG STORAGE TANK	WT0117	WF0353631	7,432,856	-	-	-

**WATER PUMPING AND TREATMENT PLANT - WPWOC**

SANDY POINT CHEMICAL SYS REPLACEMENT	-	TBD	1,698,964	-	-	-
HIGH SERVICE WATER PUMP IMPROVEMENTS	-	WF1223117	2,500,000	-	-	500,000
WELLS #1 AND #3 PUMP/MOTOR REHAB	-	TBD	400,000	-	-	400,000
COOLING TOWER EXPANSION	-	TBD	3,170,000	-	-	-
EMERGENCY ELECTRIC GENERATOR EXPANSION	-	TBD	700,000	-	-	-
WELL #1 MOTOR CONTROL CENTER REPLACEMENT	-	TBD	580,000	-	-	-
WELL #2 MOTOR CONTROL CENTER REPLACEMENT	-	TBD	580,000	-	-	-
WELL #3 MOTOR CONTROL CENTER REPLACEMENT	-	TBD	580,000	-	-	-

**WATER GENERAL PLANT - WGWOC**

SCADA REPLACEMENT	-	WF0742940	259,476	351,751	-	-
WATER PLANT SECURITY	-	WF0466439	1,489,480	1,567,969	-	-
UTILITY SERVICE CENTER RENOVATIONS	-	TBD	348,000	-	-	-
SCADA MAN MACHINE INTERFACE	-	TBD	205,000	-	-	-
COMMUNICATIONS INFRASTRUCTURE IMPROVEMENTS	-	TBD	480,000	-	-	-
DISTRIBUTION SCADA	-	TBD	900,000	-	-	-
CLOSED PROJECTS	-	-	-	-	-	-

SUBTOTAL

\$ 6,579,555      \$ 8,433,219

**DISTRIBUTION PROJECTS**

**TRANSMISSION AND DISTRIBUTION PLANT - WTWOC**

OVERSIZED PARTICIPATION	-	TBD	ANNUAL	-	100,000	100,000
WATER RECLAIM / IRRIGATION	WT0110	WF0995711	3,606,730	575,730	-	3,031,000
WELLBORN WIDENING	-	WF0613546	4,250,000	4,250,000	-	-
BARRON ROAD WATER SERVICE EXT	-	WF0379197	2,383,253	2,384,475	-	-
RAYMOND STOTZER WEST	-	WF1111167	3,440,000	-	1,000,000	-
EAGLE AVENUE EXT	-	WF1095364	101,464	92,000	-	-
W.D. FITCH WATER LINE EXTENSION	-	WF1092576	35,000	25,000	10,000	-
BARRON ROAD WIDENING PHASE II	-	TBD	150,000	-	-	150,000
VICTORIA AVENUE EXTENSION	-	WF1158553	228,375	-	15,000	213,375
SH 40 WATER LINE - GRAHAM TO BARRON	-	TBD	2,586,000	-	-	25,000
SH 40 WATER LINE - Iron Horse to Victoria	-	TBD	643,000	-	-	-
WATER RECLAMATION PHASE II	-	TBD	1,475,000	-	-	-
FM 60 WIDENING WATER RELOCATION	-	TBD	2,478,000	-	-	299,500

**WATER SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
	\$ 11,127,771	\$ 3,021,021	\$ 1,453,809	\$ 848,447	\$ 805,436	\$ 250,436	\$ 282,541	\$ 600,841
	\$ 6,900,000	\$ 7,535,000	\$ 12,025,000	\$ 6,750,000	\$ 10,800,000	\$ 9,000,000	\$ 7,300,000	\$ 5,250,000
	90,141	-	18,000	7,200	9,000	4,000	7,000	7,000
	-	600,000	7,000,000	600,000	1,300,000	2,250,000	2,000,000	2,050,000
	124,801	7,768	2,344,326	586,082	-	1,888,900	-	-
	<u>\$ 7,114,942</u>	<u>\$ 8,142,768</u>	<u>\$ 21,387,326</u>	<u>\$ 7,943,282</u>	<u>\$ 12,109,000</u>	<u>\$ 13,142,900</u>	<u>\$ 9,307,000</u>	<u>\$ 7,307,000</u>
	<u>\$ 18,242,713</u>	<u>\$ 11,163,789</u>	<u>\$ 22,841,135</u>	<u>\$ 8,791,729</u>	<u>\$ 12,914,436</u>	<u>\$ 13,393,336</u>	<u>\$ 9,589,541</u>	<u>\$ 7,907,841</u>

44,286	159,544	377,532	4,500,000	-	-	-	-	-
204,671	3,361,544	1,201,002	1,000,000	900,000	-	-	-	-
-	-	245,000	4,875,000	-	-	-	-	-
-	-	1,000,000	2,000,000	-	-	-	-	-
-	-	-	-	-	2,200,000	2,527,000	-	-
-	-	-	-	25,000	1,975,000	2,131,831	-	-
471,856	-	-	-	-	-	80,000	3,919,000	2,962,000
-	-	-	-	-	200,000	1,498,964	-	-
-	-	-	400,000	2,100,000	-	-	-	-
-	-	-	400,000	-	-	-	-	-
-	-	-	-	-	300,000	2,870,000	-	-
-	-	-	-	-	-	-	75,000	625,000
-	-	-	-	-	-	-	-	580,000
-	-	-	-	-	-	-	-	580,000
-	-	-	-	-	-	-	-	580,000
109,173	15,303	-	110,000	25,000	-	-	-	-
1,060,780	43,700	385,000	-	-	-	-	-	-
-	-	-	-	348,000	-	-	-	-
-	-	-	-	117,000	25,000	63,000	-	-
-	-	-	-	240,000	240,000	-	-	-
-	-	-	-	-	300,000	300,000	300,000	-
9,575,733	2,359,749	-	-	-	-	-	-	-
<u>\$ 1,890,766</u>	<u>\$ 13,155,823</u>	<u>\$ 5,568,283</u>	<u>\$ 13,285,000</u>	<u>\$ 3,755,000</u>	<u>\$ 5,240,000</u>	<u>\$ 9,470,795</u>	<u>\$ 4,294,000</u>	<u>\$ 5,327,000</u>

-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000
41,730	36,487	400,000	2,650,000	478,513	-	-	-	-
3,292,101	17,140	75,000	865,759	-	-	-	-	-
1,160,089	18,431	23,334	127,007	1,054,392	-	-	-	-
-	-	354,000	366,000	950,000	1,770,000	-	-	-
-	-	101,464	-	-	-	-	-	-
-	-	35,000	-	-	-	-	-	-
-	-	-	150,000	-	-	-	-	-
-	-	10,875	217,500	-	-	-	-	-
-	-	-	25,000	200,000	2,361,000	-	-	-
-	-	-	-	90,000	553,000	-	-	-
-	-	-	-	-	-	450,000	1,025,000	-
-	-	-	299,500	443,500	1,735,000	-	-	-

**WATER SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

	PROJECT NUMBER	WORK REQUEST NUMBER	FY10 PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY08	APPROVED FY08-09 APPROPRIATIONS	APPROVED FY09-10 APPROPRIATIONS
<b>2002 ANNEXATION PROJECTS</b>						
ROCK P RD S OF CARTER LAKE (AREA 5)	-	WF0805789	178,811	434,000	-	-
WILLIAM D FITCH EAST (AREA 6)	-	WF0805807	672,000	672,000	-	-
NANTUCKET EAST OF HARPERS FERRY (AREA 3)		TBD	95,000	-	-	-
DONATED WATER		NA				
CLOSED PROJECTS					1,300,000	-
SUBTOTAL					<u>\$ 2,425,000</u>	<u>\$ 3,818,875</u>
<b>REHABILITATION PROJECTS:</b>						
BARRON ROAD REHAB	-	WF0654325	\$ 100,000	100,000	-	-
BEE CREEK PHASES IV & V		TBD	120,000	120,000	-	-
TAUBER & STASNEY	-	WF0625888	305,660	120,000	159,347	26,313
COLLEGE PARK/BREEZY HEIGHTS	-	WF0595915	1,640,000	1,640,000	-	-
SOUTH KNOLL/THE GLADE	-	WF1044480	1,725,000	900,000	825,000	-
SOUTHWOOD 5-7	-	WF1105425	1,492,279	-	1,507,500	-
EASTGATE REHAB		TBD	2,275,000	-	-	-
MCCOLLOCH REHAB		TBD	1,782,500	-	-	-
NORTHGATE REHAB		TBD	1,500,000	-	-	-
THE KNOLL REHAB		TBD	1,489,200	-	-	-
CLOSED PROJECTS						
SUBTOTAL					<u>\$ 2,491,847</u>	<u>\$ 26,313</u>
CAPITAL PROJECTS CONTINGENCY	-	WF0608079	\$ 150,000	-	140,000	150,000
METER REPLACEMENT PROGRAM		WF1128579			360,000	360,000
CAPITAL PROJECTS SUBTOTAL					<u>\$ 11,996,402</u>	<u>\$ 12,788,407</u>
GENERAL AND ADMINISTRATIVE					83,757	80,487
DEBT ISSUANCE COST					106,000	80,000
<b>TOTAL EXPENDITURES</b>					<u>\$ 12,186,159</u>	<u>\$ 12,948,894</u>
MEASUREMENT FOCUS ADJUSTMENT						
<b>ENDING FUND BALANCE:</b>					<u>\$ 8,722,122</u>	<u>\$ 9,892,241</u>

**WATER SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
-								
19,300	139,644	19,867	-	-	-	-	-	-
3,942	-	334,000	334,058	-	-	-	-	-
-	-	-	-	-	-	95,000	-	-
	31,454							
	685,577	38,323						
<u>\$ 4,517,162</u>	<u>\$ 928,734</u>	<u>\$ 1,491,863</u>	<u>\$ 5,134,824</u>	<u>\$ 3,316,405</u>	<u>\$ 6,519,000</u>	<u>\$ 645,000</u>	<u>\$ 1,125,000</u>	<u>\$ 100,000</u>
-	-	48,825	-	-	-	-	-	-
-	-	-	120,000	-	-	-	-	-
21,403	-	206,570	77,688	-	-	-	-	-
87,467	13,358	1,539,175	-	-	-	-	-	-
-	134	138,000	1,436,866	150,000	-	-	-	-
-	-	94,569	1,267,823	129,888	-	-	-	-
-	-	-	-	-	225,000	2,050,000	-	-
-	-	-	-	-	-	-	928,100	854,400
-	-	-	-	-	-	275,000	1,225,000	-
-	-	-	-	-	-	-	776,600	712,600
	49,316	3,938						
<u>\$ 108,870</u>	<u>\$ 62,808</u>	<u>\$ 2,031,077</u>	<u>\$ 2,902,377</u>	<u>\$ 279,888</u>	<u>\$ 225,000</u>	<u>\$ 2,325,000</u>	<u>\$ 2,929,700</u>	<u>\$ 1,567,000</u>
-	-	140,000	150,000	150,000	150,000	150,000	150,000	150,000
-	-	360,000	360,000	360,000	360,000	360,000	360,000	360,000
<u>\$ 6,516,799</u>	<u>\$ 14,147,365</u>	<u>\$ 9,591,223</u>	<u>\$ 21,832,201</u>	<u>\$ 7,861,293</u>	<u>\$ 12,494,000</u>	<u>\$ 12,950,795</u>	<u>\$ 8,858,700</u>	<u>\$ 7,504,000</u>
	309,836	83,757	80,487	100,000	100,000	100,000	100,000	100,000
	(10,825)	35,000	80,000	25,000	70,000	60,000	30,000	20,000
	<u>\$ 14,446,376</u>	<u>\$ 9,709,980</u>	<u>\$ 21,992,688</u>	<u>\$ 7,986,293</u>	<u>\$ 12,664,000</u>	<u>\$ 13,110,795</u>	<u>\$ 8,988,700</u>	<u>\$ 7,624,000</u>
	\$ (775,316)							
	<u>\$ 3,021,021</u>	<u>\$ 1,453,809</u>	<u>\$ 848,447</u>	<u>\$ 805,436</u>	<u>\$ 250,436</u>	<u>\$ 282,541</u>	<u>\$ 600,841</u>	<u>\$ 283,841</u>

**WASTEWATER SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

PROJECT NUMBER	WORK REQUEST NUMBER	FY10	APPROPRIATIONS THROUGH FY08	REVISED	APPROVED
		PROJECT BUDGET AMOUNT		FY08-09 APPROPRIATIONS	FY09-10 APPROPRIATIONS
<b>BEGINNING FUND BALANCE:</b>				\$ 3,415,150	\$ 522,649
ADDITIONAL RESOURCES:					
UTILITY REVENUE BONDS/CERTIFICATES OF OBLIGATION				\$ 3,750,000	\$ 7,600,000
INTEREST ON INVESTMENTS				14,000	25,000
TRANSFERS FROM OPERATIONS				3,750,000	2,700,000
INTERGOVERNMENTAL				799,539	-
OTHER				-	-
SUBTOTAL ADDITIONAL RESOURCES				\$ 8,313,539	\$ 10,325,000
TOTAL RESOURCES AVAILABLE				\$ 11,728,689	\$ 10,847,649

**COLLECTION PROJECTS**

<b>COLLECTION PLANT - SCWOC</b>						
OVERSIZE PARTICIPATION	-	TBD	100,000	-	100,000	100,000
RAYMOND STOTZER WEST	-	WF1111168	3,788,000	1,978,000	-	-
KOPPE BRIDGE LIFT STATION	-	WF1097963	450,000	100,000	300,000	50,000
WESTMINSTER SEWER LINE	-	WF0786101	359,314	27,000	-	332,314
NANTUCKET GRAVITY SEWER	-	WF1094676	516,000	25,000	100,000	391,000
LICK CREEK PARALLEL TRUNK LINE - PHASE I	-	WF0912284	2,825,000	25,000	317,500	117,881
VICTORIA AVENUE EXTENSION	-	WF1158560	25,556	-	5,000	20,556
BARRON ROAD WIDENING PH II	-	TBD	100,000	-	-	100,000
NORTHEAST SEWER TRUNKLINE	-	TBD	2,830,000	-	-	-
LICK CREEK IMPACT FEE LINE	-	TBD	1,144,000	-	-	-
LICK CREEK PARALLEL TRUNKLINE PH II	-	TBD	3,896,000	-	-	-

**ANNEXATION PROJECTS**

ROCK P RD S OF CARTER LAKE (AREA 5)	-	WF0805744	221,000	221,000	-	-
WILLIAM D FITCH EAST (AREA 6)	-	WF0805756	638,000	638,000	-	-
CLOSED PROJECTS	-					
SUBTOTAL				\$ 822,500	\$ 1,111,751	

**REHABILITATION PROJECTS:**

EMERALD PKWY / BENT OAK	-	WF0626151	297,064	150,006	147,058	-
BARRON ROAD REHAB	-	WF0654332	10,850	100,000	-	-
BEE CREEK PH IV & V WASTEWATER	-	TBD	300,000	300,000	-	-
TAUBER & STASNEY REHAB	-	WF0625893	543,129	120,000	406,671	16,458
COLLEGE PARK/BREEZY HEIGHTS	-	WF0595926	1,305,000	1,305,000	-	-
SOUTH KNOLL / THE GLADE	-	WF1044485	1,701,647	634,200	581,200	486,247
SOUTHWOOD 5-7	-	WF1105424	1,809,221	-	1,794,000	15,221
EASTGATE REHAB	-	TBD	3,275,000	-	-	-
MCCULLOCH REHAB	-	TBD	1,476,500	-	-	-
NORTHGATE REHAB	-	TBD	1,750,000	-	-	-
THE KNOLL REHAB	-	TBD	1,654,600	-	-	-
CLOSED PROJECTS						
SUBTOTAL				\$ 2,928,929	\$ 517,926	

**WASTEWATER SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
	\$ 3,749,030	\$ 3,415,150	\$ 522,649	\$ 633,591	\$ 196,017	\$ 214,098	\$ 350,398	\$ 138,798
	\$ 2,200,000	\$ -	\$ 7,600,000	\$ 8,500,000	\$ 9,250,000	\$ 5,100,000	\$ 6,750,000	\$ 5,500,000
	52,192	50,000	25,000	7,900	8,700	11,300	10,800	10,800
	1,000,000	2,250,000	2,700,000	300,000	1,500,000	1,400,000	1,550,000	1,150,000
	734,997	-	-	-	-	-	-	-
	-	880,311	-	-	-	-	-	-
	\$ 3,987,189	\$ 3,180,311	\$ 10,325,000	\$ 8,807,900	\$ 10,758,700	\$ 6,511,300	\$ 8,310,800	\$ 6,660,800
	\$ 7,736,219	\$ 6,595,460	\$ 10,847,649	\$ 9,441,491	\$ 10,954,717	\$ 6,725,398	\$ 8,661,198	\$ 6,799,598

-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000
-	-	359,000	557,000	942,000	1,930,000	-	-	-
-	-	150,000	300,000	-	-	-	-	-
22,743	1,781	27,000	307,790	-	-	-	-	-
-	7,062	33,938	475,000	-	-	-	-	-
-	10,381	-	300,000	2,150,000	364,619	-	-	-
-	-	2,175	23,381	-	-	-	-	-
-	-	-	100,000	-	-	-	-	-
-	-	-	-	-	-	330,000	2,500,000	-
-	-	-	-	-	-	-	-	1,144,000
-	-	-	-	-	3,896,000	-	-	-
-	-	-	-	-	-	-	-	-
22,103	-	198,897	-	-	-	-	-	-
28,379	-	609,621	-	-	-	-	-	-
	496,473	85,690						
\$ 73,225	\$ 515,697	\$ 1,566,321	\$ 2,163,171	\$ 3,192,000	\$ 6,290,619	\$ 430,000	\$ 2,600,000	\$ 1,244,000

5,970	-	-	291,094	-	-	-	-	-
-	-	10,850	-	-	-	-	-	-
-	-	-	300,000	-	-	-	-	-
19,489	-	261,820	261,820	-	-	-	-	-
85,797	6,225	1,212,978	-	-	-	-	-	-
-	134	110,000	1,361,513	230,000	-	-	-	-
-	-	114,652	1,537,094	157,474	-	-	-	-
-	-	-	-	-	225,000	3,050,000	-	-
-	-	-	-	-	-	-	769,100	707,400
-	-	-	-	-	-	275,000	1,475,000	-
-	-	-	-	-	-	-	863,300	791,300
-	788,078	180,016						
\$ 111,256	\$ 794,436	\$ 1,890,316	\$ 3,751,521	\$ 387,474	\$ 225,000	\$ 3,325,000	\$ 3,107,400	\$ 1,498,700

**WASTEWATER SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

PROJECT NUMBER	WORK REQUEST NUMBER	FY10	APPROPRIATIONS THROUGH FY08	REVISED	APPROVED	
		PROJECT BUDGET AMOUNT		FY08-09 APPROPRIATIONS	FY09-10 APPROPRIATIONS	
<b>TREATMENT &amp; DISPOSAL PROJECTS</b>						
<b>TREATMENT &amp; DISPOSAL/PUMPING PLANT - SPWOC</b>						
	CARTERS CREEK CLARIFIER IMPROVEMENTS	WF1104545	372,000	205,000	167,000	-
	CARTERS CREEK HEADWORKS IMP	WF1223116	2,500,000	125,000	-	375,000
	CARTERS CREEK SERVICE WATER IMP	WF0930104	447,000	450,000	-	-
	LICK CREEK CLARIFIER CATWALKS	WF1042497	387,500	200,000	50,000	137,500
<b>SLUDGE TREATMENT &amp; DISPOSAL/PUMPING PLANT - SSWOC</b>						
	LICK CREEK CENTRIFUGE IMPROVEMENTS	WF1142617	400,000	50,000	-	350,000
	LICK CREEK SLUDGE HOLDING TANK IMP	WF1142618	500,000	97,514	-	402,486
	CARTERS CREEK ATAD IMPROVEMENTS	WF1104547	914,000	-	900,000	14,000
	CARTERS CREEK BAR SCREENS	WF1136522	50,000	50,000	-	-
	CC GRAVITY THICKENER	WF1104543	281,000	-	281,000	-
	LICK CREEK RETURN ACTIVATED SLUDGE MODIFICATIONS	WF1142623	250,000	-	60,000	190,000
	CC CENTRIFUGE IMPROVEMENTS	TBD	2,178,000	-	-	-
	CC BLOWER BLDGS IMPROVEMENTS	TBD	420,000	-	-	-
	COLLEGE STATION SLUDGE FACILITY	TBD	5,500,000	-	-	-
<b>SEWER GENERAL PLANT - SGWOC</b>						
	SCADA REPLACEMENT	WF0742950	445,340	362,000	-	83,340
	CARTERS CREEK FUELING STATION	TBD	150,000	-	-	-
	CARTERS CREEK LAB AND SCADA BUILDING	WF1129844	940,000	-	100,000	840,000
	CARTER CREEK PROCESS CONTROL IMPROVEMENTS	WF1104553	330,000	35,000	295,000	-
	LICK CREEK PROCESS CONTROL IMPROVEMENTS	WF1142624	203,000	-	105,500	97,500
	SCADA - NEW LIFT STATIONS	TBD	240,000	-	-	80,000
	REMOTE PLANT SECURITY	WF1219655	300,000	-	-	300,000
	LAND ACQUISITION - CCWWTP	TBD	2,000,000	-	-	-
	LAND ACQUISITION - LCWWTP	TBD	2,000,000	-	-	-
	CC FIBER RING	TBD	450,000	-	-	120,000
	LICK CREEK GENERATOR REPLACEMENT	TBD	700,000	-	-	-
	CC ELECTRICAL IMPROVEMENTS	TBD	1,300,000	-	-	-
	CCWWTP MAINTENANCE BLDG	TBD	330,000	-	-	-
	CC EQUIPMENT SHED	TBD	480,000	-	-	-
	UTILITY SERVICE CENTER RENOVATIONS	TBD	348,000	-	-	-
CLOSED PROJECTS						
SUBTOTAL				\$ 1,958,500	\$ 2,989,826	
CAPITAL PROJECTS CONTINGENCY				-	150,000	150,000
CAPITAL PROJECTS SUBTOTAL				\$ 5,859,929	\$ 4,769,503	
GENERAL AND ADMINISTRATIVE				82,227	77,890	
DEBT ISSUANCE COST				37,500	30,000	
<b>TOTAL EXPENDITURES</b>				<b>\$ 5,979,656</b>	<b>\$ 4,877,393</b>	
MEASUREMENT FOCUS ADJUSTMENT						
<b>ENDING FUND BALANCE:</b>				<b>\$ 5,749,033</b>	<b>\$ 5,970,256</b>	

**WASTEWATER SERVICE  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
-	-	372,000	-	-	-	-	-	-
-	-	-	500,000	2,000,000	-	-	-	-
-	-	447,000	-	-	-	-	-	-
-	1,806	75,694	310,000	-	-	-	-	-
-	-	36,720	363,280	-	-	-	-	-
-	-	100,000	400,000	-	-	-	-	-
-	-	214,000	600,000	100,000	-	-	-	-
-	-	50,000	-	-	-	-	-	-
-	-	281,000	-	-	-	-	-	-
-	-	50,000	200,000	-	-	-	-	-
-	-	-	-	1,263,000	915,000	-	-	-
-	-	-	-	-	-	250,000	170,000	-
-	-	-	-	-	-	150,000	2,350,000	3,000,000
-	-	-	-	-	-	-	-	-
34,144	81,000	175,000	155,196	-	-	-	-	-
-	-	-	-	150,000	-	-	-	-
-	-	50,000	890,000	-	-	-	-	-
-	-	330,000	-	-	-	-	-	-
-	-	80,000	123,000	-	-	-	-	-
-	-	-	80,000	80,000	80,000	-	-	-
-	-	-	300,000	-	-	-	-	-
-	-	-	-	-	2,000,000	-	-	-
-	-	-	-	-	-	2,000,000	-	-
-	-	-	120,000	-	330,000	-	-	-
-	-	-	-	-	-	-	70,000	630,000
-	-	-	-	750,000	550,000	-	-	-
-	-	-	-	240,000	90,000	-	-	-
-	-	-	-	480,000	-	-	-	-
-	-	-	-	348,000	-	-	-	-
-	-	-	-	-	-	-	-	-
-	2,278,082	122,533	-	-	-	-	-	-
<u>\$ 34,144</u>	<u>\$ 2,360,888</u>	<u>\$ 2,383,947</u>	<u>\$ 4,041,476</u>	<u>\$ 5,411,000</u>	<u>\$ 3,965,000</u>	<u>\$ 2,400,000</u>	<u>\$ 2,590,000</u>	<u>\$ 3,630,000</u>
-	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000
<u>\$ 218,625</u>	<u>\$ 3,671,021</u>	<u>\$ 5,990,584</u>	<u>\$ 10,106,168</u>	<u>\$ 9,140,474</u>	<u>\$ 10,630,619</u>	<u>\$ 6,305,000</u>	<u>\$ 8,447,400</u>	<u>\$ 6,522,700</u>
	290,418	82,227	77,890	50,000	50,000	50,000	50,000	50,000
	(6,583)	-	30,000	55,000	60,000	20,000	25,000	20,000
	<u>\$ 3,954,856</u>	<u>\$ 6,072,811</u>	<u>\$ 10,214,058</u>	<u>\$ 9,245,474</u>	<u>\$ 10,740,619</u>	<u>\$ 6,375,000</u>	<u>\$ 8,522,400</u>	<u>\$ 6,592,700</u>
	\$ (366,213)							
	<u>\$ 3,415,150</u>	<u>\$ 522,649</u>	<u>\$ 633,591</u>	<u>\$ 196,017</u>	<u>\$ 214,098</u>	<u>\$ 350,398</u>	<u>\$ 138,798</u>	<u>\$ 206,898</u>

**Enterprise Funds Capital Improvement Projects  
Estimated Operations and Maintenance Costs\***

	Projected FY10	Projected FY11	Projected FY12	Projected FY13	Projected FY14	Projected FY15	Comments
<b>Water Projects</b>							
Well #8	-	67,500	69,525	71,611	73,759	75,972	Supplies and utility costs
Well # 8 Collection Line	-	4,300	4,429	4,562	4,699	4,840	Line Maintenance
Well #9	-	-	-	-	67,500	69,525	Supplies and utility costs
Well #9 Collection Line	-	-	-	-	4,300	4,429	Line Maintenance
Dowling Road 10 MG Storage Tank	-	-	-	-	-	-	TBD - O&M estimated to begin FY16
SPPS Chemical System Replacement	-	-	-	-	35,200	36,256	Personnel (1 FTE), supplies and utility costs
High Service Water Pump Improvements	-	-	229,473	236,357	243,448	250,751	Supplies and utility costs
Cooling Tower Expansion	-	-	-	-	80,000	61,000	Supplies and utility costs
Emergency Electric Generator Expansion	-	-	-	-	-	-	TBD - O&M estimated to begin FY16
SCADA Man Machine Interface	-	-	-	-	7,500	7,725	Software maintenance contract
Water Plant Security	6,200	6,386	6,578	6,775	6,978	7,187	Repairs and software consultations
Reclaimed Water - Irrigation Phase I	-	-	76,000	78,280	80,628	83,047	Personnel (1 FTE), supplies, vehicle maintenance, training, utility costs and vehicle (1 pickup truck)
Raymond Stotzer	-	-	-	12,800	13,184	13,580	Supplies and utility costs
Reclaimed Water - Irrigation Phase II	-	-	-	-	-	31,500	Supplies and utility costs
FM60 Widening Water Line Relocation	-	-	-	12,800	13,184	13,580	Supplies and utility costs
<b>Water Project Totals</b>	<b>\$ 6,200</b>	<b>\$ 78,186</b>	<b>\$ 386,005</b>	<b>\$ 423,185</b>	<b>\$ 630,380</b>	<b>\$ 659,392</b>	
<b>Wastewater Projects</b>							
Koppe Bridge Lift Station	\$ -	\$ 11,000	\$ 11,330	\$ 11,670	\$ 12,020	\$ 12,381	Utility costs
Nantucket Gravity Sewer	-	200	206	212	219	225	Utility costs
Emerald Parkway/Bent Oak	-	6,200	3,125	3,219	3,315	3,415	Line Maintenance
Carters Creek Clarifier Improvements	2,700	2,781	2,864	2,950	3,039	3,130	Supplies and maintenance
Carters Creek Headworks Improvements	-	-	83,500	86,005	88,585	91,243	Supplies, maintenance contract and utility costs
Carters Creek Service Water Improvements	28,000	28,840	29,705	30,596	31,514	32,460	Supplies, maintenance contract and utility costs
SCADA Replacement	-	13,000	13,390	13,792	14,205	14,632	Maintenance and service contract
Carters Creek Lab and SCADA Building	-	900	927	955	983	1,013	Janitorial, Maintenance, Utility costs
Land Acquisition - CCWWTP	-	-	-	6,000	6,180	6,365	Land maintenance costs
Land Acquisition - LCWWTP	-	-	-	-	6,000	6,180	Land maintenance costs
<b>Wastewater Project Totals</b>	<b>\$ 30,700</b>	<b>\$ 62,921</b>	<b>\$ 145,048</b>	<b>\$ 155,399</b>	<b>\$ 166,061</b>	<b>\$ 171,043</b>	
<b>BVSWMA Projects</b>							
RPR Gas Recovery and Final Cover	7,000	7,210	7,426	7,649	7,879	8,115	Maintenance and supplies for flare system 7 roll-off containers, 2 storage/work buildings, furniture and equipment, scale software license and procurement of general moving and heavy equipment specialty hauling
Transition Costs for Twin Oaks	188,800	-	-	-	-	-	The estimated O&M costs of the new landfill are currently under review. It is anticipated that a significant portion of the O&M costs of the new landfill will be offset with the closing of the existing landfill.
Twin Oaks Buildings and Infrastructure	-	TBD	TBD	TBD	TBD	TBD	
Twin Oaks Cell Construction	-	TBD	TBD	TBD	TBD	TBD	
Twin Oaks Landfill Communications	-	TBD	TBD	TBD	TBD	TBD	
Twin Oaks Compost Facility	-	-	-	-	TBD	TBD	
<b>BVSWMA Project Totals</b>	<b>\$ 195,800</b>	<b>\$ 7,210</b>	<b>\$ 7,426</b>	<b>\$ 7,649</b>	<b>\$ 7,879</b>	<b>\$ 8,115</b>	
<b>Total Estimated O&amp;M Costs</b>	<b>\$ 232,700</b>	<b>\$ 148,317</b>	<b>\$ 538,479</b>	<b>\$ 586,233</b>	<b>\$ 804,320</b>	<b>\$ 838,549</b>	

\*The Operations and Maintenance costs reflected above are estimates based on anticipated costs associated with each project. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. As the projects become better defined, the O&M estimates may be revised.

## Hotel Tax Fund

The primary funding source for the Hotel Tax Fund is the Hotel tax, a consumption type tax authorized under state statute. This tax allows the City to collect up to its current tax rate of 7% on rental income of hotels and motels within the city limits.

The use of funds derived from the Hotel Tax Fund can only be spent if the following two-part test is met.

- I. Every expenditure must directly enhance and promote tourism and the convention and hotel industry.
- II. Every expenditure must clearly fit into one of eight statutorily provided categories for expenditure of local hotel occupancy tax revenues.
  1. Funding the establishment, improvement, or maintenance of a convention or visitor information center.
  2. Paying for the administrative costs for facilitating convention registration.
  3. Paying for tourism related advertising, and promotion of the city or its vicinity.
  4. Funding programs that enhance the arts.
  5. Funding historical restoration or preservation projects.
  6. Sporting events where the majority of participants are tourists in cities located in a county with a population of 290,000 or less.
  7. Enhancing and upgrading existing sport facilities or fields for certain municipalities
  8. Funding transportation systems for tourists

This fund is prepared on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

Hotel Tax Fund revenue is projected to increase by 10.48% over the FY09 revised budget to \$3,795,000.

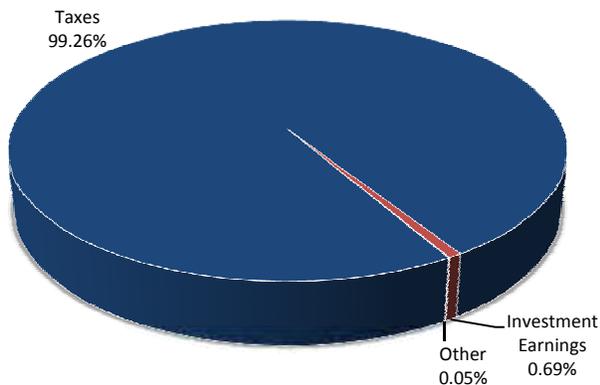
Total expenditures and transfers out of the Hotel Tax Fund are budgeted to be \$4,456,982. This is a 52.07% decrease from the FY09 revised budget due to the the removal of \$7,000,000 in one-time expenditures related to the purchase of land for a future Convention Center. In FY10, \$2,700,000 is budgeted to be transferred to the Convention Center Fund for the Convention Center project.

Additionally, the Hotel Tax fund includes \$1,456,000 in Outside Agency Funding Expenditures. Outside Agencies receiving funding from the Hotel Tax Fund include the Bryan/College Station Convention & Visitors Bureau, the Arts Council of Brazos Valley, the George Bush Presidential Library Foundation, and the Memorial for all Veterans of the Brazos Valley. This total amount reflects a 14.35% decrease from the FY09 revised budget.

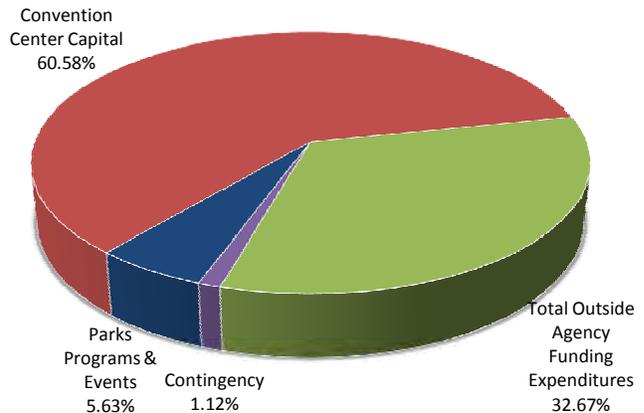
**City of College Station  
Hotel Tax Fund  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>Beginning Fund Balance</b>	\$ 5,666,904	\$ 7,579,646	\$ 7,579,646	\$ 1,982,820	\$ 1,982,820	
<b>REVENUES</b>						
Taxes	\$ 3,585,512	\$ 3,360,000	\$ 3,658,000	\$ 3,767,000	\$ 3,767,000	12.11%
Investment Earnings	284,054	75,000	25,000	26,000	26,000	-65.33%
Other	2,025	-	-	2,000	2,000	N/A
<b>Total Revenues</b>	<u>\$ 3,871,591</u>	<u>\$ 3,435,000</u>	<u>\$ 3,683,000</u>	<u>\$ 3,795,000</u>	<u>\$ 3,795,000</u>	10.48%
<b>Total Funds Available</b>	<u>\$ 9,538,495</u>	<u>\$ 11,014,646</u>	<u>\$ 11,262,646</u>	<u>\$ 5,777,820</u>	<u>\$ 5,777,820</u>	-47.54%
<b>EXPENDITURES &amp; TRANSFERS</b>						
City Operations:						
Parks Programs & Events	\$ 428,696	\$ 529,826	\$ 529,826	\$ 250,982	\$ 250,982	-52.63%
Convention Center Capital	-	7,000,000	7,000,000	2,700,000	2,700,000	-61.43%
Other	14,003	20,000	-	-	-	-100.00%
<b>Total City Operations Expenditures</b>	<u>\$ 442,699</u>	<u>\$ 7,549,826</u>	<u>\$ 7,529,826</u>	<u>\$ 2,950,982</u>	<u>\$ 2,950,982</u>	-60.91%
Outside Agency Funding Expenditures:						
B/CS Convention & Visitors Bureau	\$ 1,060,000	\$ 1,160,000	\$ 1,160,000	\$ 1,107,000	\$ 1,107,000	-4.57%
Arts Council of Brazos Valley	296,500	340,000	340,000	289,000	289,000	-15.00%
Northgate District Association	37,500	-	-	-	-	N/A
George Bush Presidential Library Foundation	100,000	100,000	100,000	50,000	50,000	-50.00%
Veterans Memorial	-	100,000	100,000	10,000	10,000	-90.00%
<b>Total Outside Agency Funding Expenditures</b>	<u>\$ 1,494,000</u>	<u>\$ 1,700,000</u>	<u>\$ 1,700,000</u>	<u>\$ 1,456,000</u>	<u>\$ 1,456,000</u>	-14.35%
Contingency	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	0.00%
<b>Total Operating Expenses &amp; Transfers</b>	<u>\$ 1,936,699</u>	<u>\$ 9,299,826</u>	<u>\$ 9,279,826</u>	<u>\$ 4,456,982</u>	<u>\$ 4,456,982</u>	-52.07%
<b>Measurement Focus Adjustment</b>	(22,150)					
<b>Increase (Decrease) in Fund Balance</b>	\$ 1,934,892	\$ (5,864,826)	\$ (5,596,826)	\$ (661,982)	\$ (661,982)	
<b>Ending Fund Balance</b>	<u>\$ 7,579,646</u>	<u>\$ 1,714,820</u>	<u>\$ 1,982,820</u>	<u>\$ 1,320,838</u>	<u>\$ 1,320,838</u>	

**Hotel Tax Fund - Sources**



**Hotel Tax Fund - Uses**



## Community Development Fund

The Community Development Fund is used to account for grants received by the City for use in revitalizing low-income areas and addressing the needs of low and moderate income citizens.

The City has submitted an action plan to HUD for FY10 to receive the Community Development Block Grant (CDBG) and the Home Grant. The CDBG program is a federal entitlement program that provides basic funding for general programs and administration. The grant allows administrators flexibility in the use of funds for a wide variety of eligible activities. The Home Grant is a yearly entitlement grant that can only be used for housing programs that assist Low/Moderate Income (LMI) individuals.

Community Development Block Grant funds are allocated to projects including housing assistance and rehabilitation, demolition projects and acquisitions. Other eligible expenditures include interim assistance, public service agency funding and Code Enforcement activities.

The City currently uses Home Grant funds for owner-occupied rehabilitation assistance and down payment assistance. Funds are also approved for Community Development Housing Organizations (CHDO) activities, new construction, and Tenant Based Rental Assistance (TBRA).

Community Development Funds are also used for capital projects in areas that qualify for these funds. Both CDBG and HOME allocations are based on a formula that includes criteria such as the age and condition of a community's housing stock, incidents of overcrowding, and the demographic characteristics of the city.

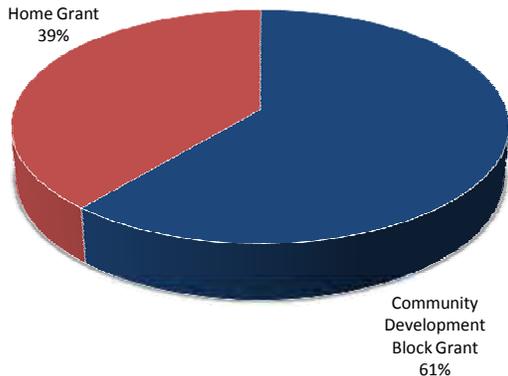
This fund is prepared on the *modified accrual basis of accounting*. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

For FY10, the City anticipates receiving \$3,220,747 in total authorizations from the federal government. This amount is comprised of new authorizations and unspent authorizations from the prior fiscal year. The City anticipates receiving \$1,129,425 in CDBG funds. HOME funds total \$717,005. Approved appropriations for FY10 total \$2,873,865. Of this total, \$1,226,538 is allocated for CDBG eligible expenditures and \$1,647,327 is for Home grant expenditures.

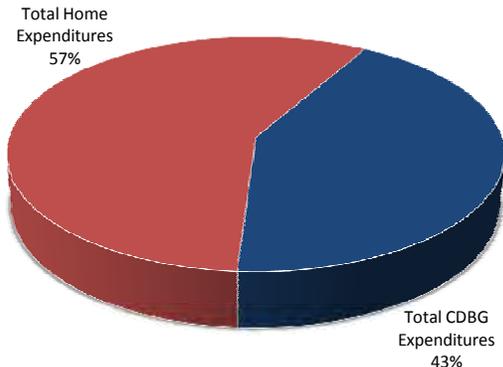
**City of College Station  
Community Development Fund  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>BEGINNING FUND BALANCE</b>	\$ 1,015,617	\$ 733,906	\$ 733,906	\$ 1,374,317	\$ 1,374,317	
<b>REVENUES</b>						
Grants						
Community Development Block Grant	\$ 517,462	\$ 2,563,184	\$ 2,563,184	\$ 1,129,425	\$ 1,129,425	-55.94%
Home Grant	652,160	1,461,333	1,461,333	717,005	717,005	-50.93%
Recaptured Funds	281,094	20,000	20,000	-	-	-100.00%
<b>Total Revenues</b>	<u>\$ 1,450,716</u>	<u>\$ 4,044,517</u>	<u>\$ 4,044,517</u>	<u>\$ 1,846,430</u>	<u>\$ 1,846,430</u>	-54.35%
<b>TOTAL FUNDS AVAILABLE</b>	<u>\$ 2,466,333</u>	<u>\$ 4,778,423</u>	<u>\$ 4,778,423</u>	<u>\$ 3,220,747</u>	<u>\$ 3,220,747</u>	-32.60%
<b>EXPENDITURES AND TRANSFERS</b>						
Community Development Block Grant						
Housing Assistance/Rehab	\$ 1,062	\$ 97,629	\$ 8,656	\$ 89,194	\$ 89,194	-8.64%
Clearance/Demolition	10,996	10,000	-	10,000	10,000	0.00%
Acquisitions	15,697	1,948,126	2,103,802	661,071	661,071	-66.07%
Interim Assistance	-	5,000	-	5,000	5,000	0.00%
Public Service Agency Funding	184,695	165,612	169,582	169,413	169,413	2.30%
Code Enforcement - Planning & Dev.	94,401	116,000	98,134	85,416	85,416	-26.37%
Code Enforcement - Econ. & Comm. Dev.	-	-	-	37,031	37,031	
Administrative Fees	214,220	220,817	179,190	169,413	169,413	-23.28%
Public Facilities Projects	532,182	-	156,446	-	-	N/A
<b>Total CDBG Expenditures</b>	<u>\$ 1,053,253</u>	<u>\$ 2,563,184</u>	<u>\$ 2,715,810</u>	<u>\$ 1,226,538</u>	<u>\$ 1,226,538</u>	-52.15%
Home Grant						
Housing Assistance/Rehab	\$ (329)	\$ 101,585	\$ -	\$ 107,159	\$ 107,159	5.49%
Homebuyer's Assistance	37,705	126,000	65,998	105,000	105,000	-16.67%
CHDO	91,780	562,598	110,000	560,149	560,149	-0.44%
New Construction	432,546	461,778	437,195	632,805	632,805	37.04%
Tenant Based Rental Assistance	34,300	50,000	13,700	33,915	33,915	-32.17%
CHDO Operating Expenses	-	94,812	15,197	118,246	118,246	24.72%
Administrative Fees	66,469	64,560	46,206	90,053	90,053	39.49%
<b>Total Home Expenditures</b>	<u>\$ 662,471</u>	<u>\$ 1,461,333</u>	<u>\$ 688,296</u>	<u>\$ 1,647,327</u>	<u>\$ 1,647,327</u>	12.73%
Non-reimbursed Expenses	\$ 889	\$ -	\$ -	\$ -	\$ -	N/A
<b>Total Non-reimbursed Expenditures</b>	<u>\$ 889</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
<b>Total Operating Expenses &amp; Transfers</b>	<u>\$ 1,716,613</u>	<u>\$ 4,024,517</u>	<u>\$ 3,404,106</u>	<u>\$ 2,873,865</u>	<u>\$ 2,873,865</u>	-28.59%
<b>Expenditures Under (Over) Revenues</b>	<u>\$ (265,897)</u>	<u>\$ 20,000</u>	<u>\$ 640,411</u>	<u>\$ (1,027,435)</u>	<u>\$ (1,027,435)</u>	
<b>Measurement Focus Adjustment</b>	(15,814)	-	-	-	-	
<b>ENDING FUND BALANCE</b>	<u>\$ 733,906</u>	<u>\$ 753,906</u>	<u>\$ 1,374,317</u>	<u>\$ 346,882</u>	<u>\$ 346,882</u>	

**Community Development Fund - Sources**



**Community Development Fund - Uses**



**City of College Station  
Community Development Operations & Maintenance  
Summary**

EXPENDITURE BY DEPARTMENT							
DEPARTMENT		Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Community Development	\$	317,404	\$ 341,814	\$ 285,262	\$ 280,351	\$ 280,351	-17.98%
<b>DIVISION TOTAL</b>	<b>\$</b>	<b>317,404</b>	<b>\$ 341,814</b>	<b>\$ 285,262</b>	<b>\$ 280,351</b>	<b>\$ 280,351</b>	<b>-17.98%</b>

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION		Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$	275,523	\$ 293,551	\$ 244,905	\$ 241,214	\$ 241,214	-17.83%
Supplies		1,078	3,996	1,507	3,497	3,497	-12.49%
Maintenance		8,530	7,960	7,960	-	-	-100.00%
Purchased Services		32,273	36,307	30,890	35,640	35,640	-1.84%
Capital Outlay		-	-	-	-	-	N/A
<b>DIVISION TOTAL</b>	<b>\$</b>	<b>317,404</b>	<b>\$ 341,814</b>	<b>\$ 285,262</b>	<b>\$ 280,351</b>	<b>\$ 280,351</b>	<b>-17.98%</b>

PERSONNEL BY DIVISION							
DIVISION		Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Community Development		0.0	4.0	4.5	4.5	4.5	0.00%
<b>DIVISION TOTAL</b>		<b>0.0</b>	<b>4.0</b>	<b>4.5</b>	<b>4.5</b>	<b>4.5</b>	<b>0.00%</b>

\*Community Development personnel was accounted for in the General Fund until FY08

## COMMUNITY DEVELOPMENT

### Description & Budget Explanation:

The Community Development Division is responsible for providing affordable housing and public assistance to benefit low/moderate Income individuals through the Community Development Block Grant (CDBG) and HOME Investment Partnership grants from the U. S. Department of Housing and Urban Development. Programs include housing rehabilitation, down payment assistance, public facility improvements, public service agency assistance, and general administrative oversight. Community Development was moved to the Community Development Fund in FY 08.

### Line of Business: Facilitate Strong and Effective Partnerships with Public Service Agencies

- Service Levels:**
- 1) Funding and oversight of health and human service programs
  - 2) Provide technical assistance
  - 3) Attend and participate in stakeholder meetings
  - 4) Assess program efficacy

Performance Measures	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Efficiency</b>				
- Number of desk / on-site monitorings*	7	40	31	34
<b>Output</b>				
- Number of programs provided technical assistance **	N/A	16	12	16
- Number of social service programs funded **	N/A	9	9	8
- Total clients assisted **	3,411	1,488	0	0

\* Includes technical assistance provided to both agencies funded by the City and those seeking funding and receiving assistance in program assessment and development

\*\* As level or reduced CDBG funding is expected, the number of public service agency programs funded is likely to remain the same. Ultimately, the number of programs funded and monitored and number of clients served is recommended by the JRFRC and approved by City Council based on local need

### Line of Business: Provide Affordable Housing

- Service Levels:**
- 1) Promote new affordable housing
  - 2) Renovate or replace existing sub-standard housing
  - 3) Demolish dilapidated housing
  - 4) Facilitate the provision of Tenant-Based Rental Assistance

Performance Measures:	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Efficiency</b>				
- Percentage of HOME disbursed on eligible projects	N/A	80%	0%	80%
<b>Output</b>				
- Home buyers counseling	45	45	45	45
- Home buyers assistance	10	10	4	6
- TBRA Applications processed		87	87	55
- Affordable units replaced, renovated, or constructed *	20	4	1	5
- Dilapidated structures demolished	2	2	3	2

\* Affordable units include owner-occupied repaired and replaced units, as well as newly constructed affordable units built by: the City, CHDO, Habitat for Humanity and other affordable housing developers, to include Housing Tax Credit prospects.

**Program Name: Development of Public Facilities and Infrastructure**

- Service Levels:**
- 1) Identify and assess public facility projects
  - 2) Prioritize projects
  - 3) Perform environmental reviews and other clearance approvals
  - 4) Monitor bid process and provide project oversight

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Output</b>				
- Number of projects identified and funded	10	0	4	0
- Number of citizen input opportunities facilitated *	N/A	2	6	0
- Number of compliance procedures initiated / completed **	N/A	1	6	0
- Number of infrastructure projects completed ***	8	0	4	0

No Public Facility activities will be funded in FY 10 so that resources can be focused on the a mixed-use development

\* Number of public hearings, neighborhood meetings and website and published notices are examples of citizen input opportunities

\*\* Number of environmental reviews, labor relations reviews and bidding processes completed .

\*\*\* Number of projects may include those currently approved and underway from previous budget years

**Program Name: Neighborhood Reinvestment and Development**

- Service Levels:**
- 1) Identify and provide funding for code enforcement and reinvestment efforts
  - 2) Engage and educate citizens and neighborhood groups
  - 3) Encourage sustainable development / redevelopment
  - 4) Facilitate inter-departmental cooperation

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Output</b>				
- Number of code enforcement cases processed	2,486	3,000	6,039	4,000
- Technical assistance provided *	N/A	12	0	12
- Contact with neighborhood groups **	N/A	2	2	2
- Contact with other City departments and stakeholders ***	N/A	3	0	3

\* Technical assistance includes coordinating of meetings with neighborhood representatives and appropriate city staff and providing advice to facilitate neighborhood reinvestment

\*\* Contacts include public hearings in low-income neighborhoods, and meetings with neighborhood representatives / organizations via telephone, email, regular mail and/or personal meetings

\*\*\* Stakeholders include involved City departments, neighborhood representatives and developers

**Program Name: Grant Planning, Implementation and Administration**

- Service Levels:**
- 1) Perform budget, payroll and payment reconciliation and processing
  - 2) Provide effective interdepartmental and external communication
  - 3) Perform and publish mandatory reviews, reports and publications

<b>Performance Measures:</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Resources Secured	\$1,142,480	\$1,104,086	\$1,142,480	\$1,129,492
CDBG / HOME	\$664,681	\$645,600	\$664,681	\$717,005
<b>Efficiency</b>				
- Major plans and reports completed and submitted on time *	N/A	10	13	10
- Percentage of grant resources allocated for administration **	N/A	20%	16%	15%
<b>Output</b>				
- Pre-bid / pre-construction meetings ***	N/A	0	5	4
- Project-based stakeholders engaged	N/A	4	5	4

\* Includes Annual Action Plan and Budget, CAPER, Labor Relations Reports and Environmental Reviews

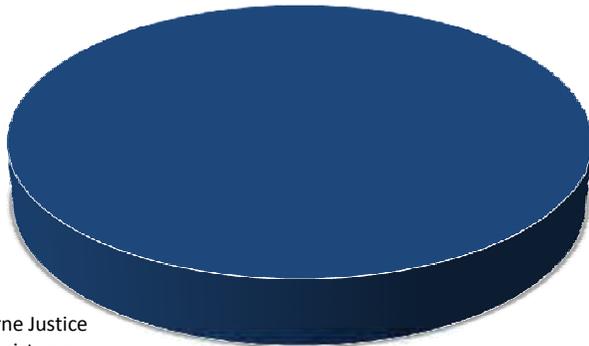
\*\* Administrative expenses are projected to drop slightly due to increased staffing efficiencies and anticipated reductions in future grant allocations

\*\*\* Includes pre-bid and pre-construction meetings for both public facility projects, housing and demolitions projects

**City of College Station  
ARRA Fund  
Fund Summary**

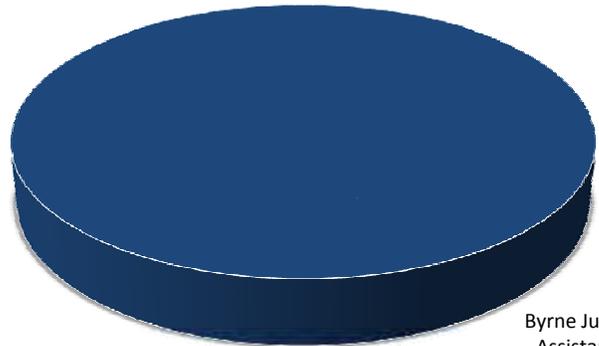
	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>Beginning Fund Balance</b>	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>REVENUES</b>						
Byrne Justice Assistance Grant	\$ -	\$ -	\$ 92,235	\$ 22,436	\$ 22,436	N/A
<b>Total Revenues</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 92,235</u>	<u>\$ 22,436</u>	<u>\$ 22,436</u>	N/A
<b>Total Funds Available</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 92,235</u>	<u>\$ 22,436</u>	<u>\$ 22,436</u>	N/A
<b>EXPENDITURES</b>						
Byrne Justice Assistance Grant	\$ -	\$ -	\$ 92,235	\$ 22,436	\$ 22,436	N/A
General & Administrative Transfer	-	-	-	-	-	N/A
<b>Total Expenditures</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 92,235</u>	<u>\$ 22,436</u>	<u>\$ 22,436</u>	N/A
<b>Increase (Decrease) in Fund Balance</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<b>Ending Fund Balance</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	

**ARRA Fund - Sources**



Byrne Justice  
Assistance  
Grant  
100%

**ARRA Fund - Uses**



Byrne Justice  
Assistance  
Grant  
100%

This fund is prepared using the modified accrual basis of accounting. This accounting method recognizes revenues when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The American Recovery and Reinvestment Act (ARRA) Fund accounts for revenue received and expenditures made by the City through the American Recovery and Reinvestment Act enacted in 2009. These funds are used primarily for one-time equipment and other purchases.

ARRA Fund revenues and expenditures are estimated to be \$22,436 in FY10.

## Red Light Camera Fund

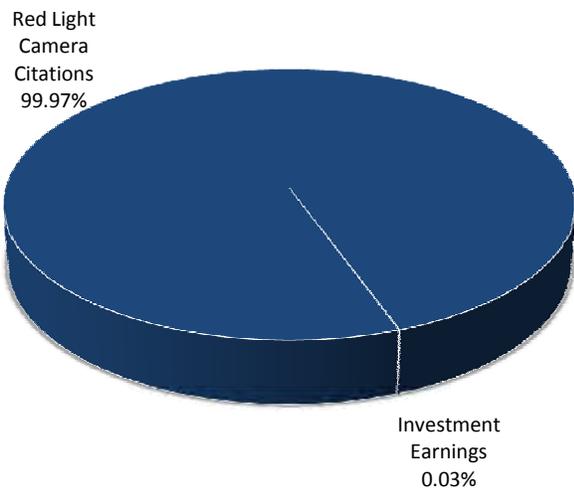
This fund is budgeted using the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

The Texas Legislature passed SB 1119 which became effective on September 1, 2007. This bill authorizes and controls the municipal use of red light camera equipment and was codified in the Texas Transportation Code, Section 707.003. Revenue sharing provisions are mandatory: after accounting for program expenditures, one half of all revenues received must be remitted to the state. The state will be using their portion of the revenue received to fund regional trauma centers. The remaining revenue retained by the City must be spent on traffic safety programs, intersection improvements, pedestrian safety programs, public safety programs and/or traffic enforcement programs. The City implemented the red light camera program in calendar year 2008 with 4 monitored intersections. In FY09, cameras were added to 5 additional intersection approaches. Note: On November 3, 2009, an election was held in which the majority of the voters voted to end the red light camera program.

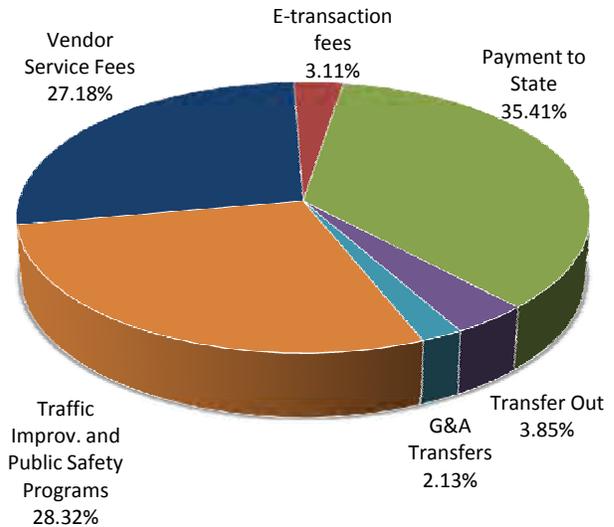
## City of College Station Red Light Camera Fund Summary

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>Beginning Fund Balance</b>	\$ -	\$ 184,467	\$ 184,467	\$ 117,776	\$ 117,776	
<b>REVENUES</b>						
Red Light Camera Citations	\$ 393,011	\$ 1,075,000	\$ 890,000	\$ 2,020,950	\$ 2,020,950	100.00%
Investment Earnings	2,752	-	9,000	589	589	N/A
<b>Total Revenues</b>	<b>\$ 395,763</b>	<b>\$ 1,075,000</b>	<b>\$ 899,000</b>	<b>\$ 2,021,539</b>	<b>\$ 2,021,539</b>	<b>88.05%</b>
<b>Total Funds Available</b>	<b>\$ 395,763</b>	<b>\$ 1,259,467</b>	<b>\$ 1,083,467</b>	<b>\$ 2,139,315</b>	<b>\$ 2,139,315</b>	<b>69.86%</b>
<b>EXPENDITURES &amp; TRANSFERS</b>						
Vendor Service Fees	\$ 140,900	\$ 323,000	\$ 323,000	\$ 513,000	\$ 513,000	58.82%
E-transaction fees	-	39,143	33,263	58,715	58,715	50.00%
Payment to State	-	384,000	236,868	668,214	668,214	74.01%
Transfer Out	28,233	45,000	60,000	72,599	72,599	61.33%
General & Administrative Transfers	-	-	-	40,207	40,207	
Traffic Improvements and Public Safety Programs	34,639	379,258	312,559	519,571	534,571	40.95%
Pay Plan Contingency	-	-	-	-	2,022	
<b>Total Operating Expenditures and Transfers</b>	<b>\$ 203,772</b>	<b>\$ 1,170,401</b>	<b>\$ 965,691</b>	<b>\$ 1,872,306</b>	<b>\$ 1,889,328</b>	<b>61.43%</b>
<b>Increase/Decrease in Fund Balance</b>	<b>\$ 191,991</b>	<b>\$ (95,401)</b>	<b>\$ (66,691)</b>	<b>\$ 149,233</b>	<b>\$ 132,211</b>	<b>-238.58%</b>
<b>Measurement Focus Adjustment</b>	<b>(7,524)</b>					
<b>Ending Fund Balance</b>	<b>\$ 184,467</b>	<b>\$ 89,066</b>	<b>\$ 117,776</b>	<b>\$ 267,009</b>	<b>\$ 249,987</b>	

**Red Light Camera Fund - Sources**



**Red Light Camera Fund - Uses**



**City of College Station**  
**Red Light Camera Operations & Maintenance**  
**Summary**

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Red Light Camera	\$ 175,539	\$ 1,030,401	\$ 905,691	\$ 1,759,500	\$ 1,774,500	72.21%
<b>DIVISION TOTAL</b>	<b>\$175,539</b>	<b>\$1,030,401</b>	<b>\$905,691</b>	<b>\$ 1,759,500</b>	<b>\$1,774,500</b>	<b>72.21%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ -	\$ 40,212	\$ 41,693	\$ 53,827	\$ 53,827	33.86%
Supplies	894	500	102,005	52,500	52,500	10400.00%
Maintenance	-	113,000	60,800	325,694	340,694	201.50%
Purchased Services	174,645	876,689	701,193	1,284,979	1,284,979	46.57%
Capital Outlay	-	-	-	42,500	42,500	N/A
<b>DIVISION TOTAL</b>	<b>\$175,539</b>	<b>\$1,030,401</b>	<b>\$905,691</b>	<b>\$ 1,759,500</b>	<b>\$1,774,500</b>	<b>72.21%</b>

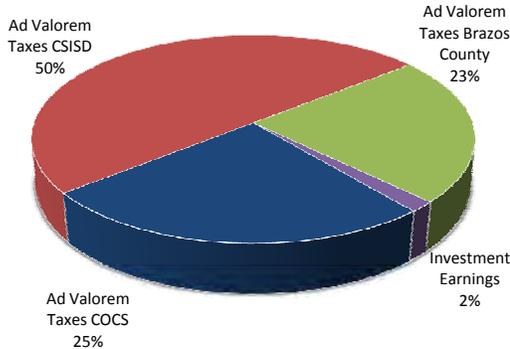
PERSONNEL BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Red Light Camera	0.0	0.0	1.0	1.0	1.0	0.00%
<b>DIVISION TOTAL</b>	<b>0.0</b>	<b>0.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>0.00%</b>

Service Level Adjustments		Total
Red Light Camera	Permanent Traffic Count Stations	\$ 15,000
<b>Red Light Camera SLA TOTAL</b>		<b>\$ 15,000</b>

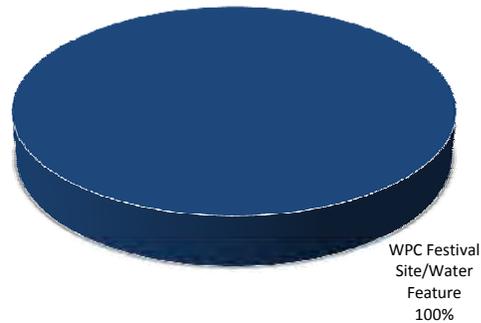
**City of College Station  
Wolf Pen Creek TIF Fund  
Fund Summary**

	<b>FY08 Actual</b>	<b>FY09 Revised Budget</b>	<b>FY09 Year-End Estimate</b>	<b>FY10 Approved Base Budget</b>	<b>FY10 Approved Budget</b>	<b>% Change in Budget from FY09 to FY10</b>
<b>BEGINNING BALANCE</b>	\$1,630,174	\$ 1,586,438	\$ 1,586,438	\$ 2,500,412	\$ 2,500,412	
<b>REVENUES</b>						
Ad Valorem Taxes COCS	\$ 246,893	\$ 254,000	\$ 254,600	\$ 304,827	\$ 304,827	20.01%
Ad Valorem Taxes CSISD	478,707	495,000	494,349	600,997	600,997	21.41%
Ad Valorem Taxes Brazos County	226,247	233,000	231,025	276,599	276,599	18.71%
Investment Earnings	50,393	10,000	35,000	20,000	20,000	100.00%
<b>Total Revenues</b>	<b>\$1,002,239</b>	<b>\$ 992,000</b>	<b>\$ 1,014,974</b>	<b>\$ 1,202,423</b>	<b>\$ 1,202,423</b>	<b>21.21%</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>\$2,632,413</b>	<b>\$ 2,578,438</b>	<b>\$ 2,601,412</b>	<b>\$ 3,702,836</b>	<b>\$ 3,702,836</b>	<b>43.61%</b>
<b>EXPENDITURES &amp; TRANSFERS</b>						
Additional Capital Projects						
WPC Festival Site/Water Feature	3,500	1,196,115	100,000	3,400,000	3,400,000	184.25%
Debt Service	1,042,475	-	-	-	-	N/A
Other	-	-	1,000	-	-	N/A
<b>Total Expenditures &amp; Transfers</b>	<b>\$1,045,975</b>	<b>\$ 1,196,115</b>	<b>\$ 101,000</b>	<b>\$ 3,400,000</b>	<b>\$ 3,400,000</b>	<b>184.25%</b>
<b>Increase (Decrease) in Fund Balance</b>	<b>\$ (43,736)</b>	<b>\$ (204,115)</b>	<b>\$ 913,974</b>	<b>\$ (2,197,577)</b>	<b>\$ (2,197,577)</b>	<b>976.64%</b>
<b>ENDING FUND BALANCE</b>	<b>\$1,586,438</b>	<b>\$ 1,382,323</b>	<b>\$ 2,500,412</b>	<b>\$ 302,836</b>	<b>\$ 302,836</b>	

**Wolf Pen Creek TIF Fund - Sources**



**Wolf Pen Creek TIF Fund - Uses**



The Wolf Pen Creek (WPC) TIF Fund accounts for ad valorem tax and other revenues that are accrued to the WPC TIF District. The fund also accounts for expenditures on projects that take place in the district.

The TIF receives ad valorem taxes from the City, School District and County on the incremental increase in assessed valuation (captured value) over the base year (1989).

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The ad valorem revenue estimate of \$1,182,423 is based on an estimate of the anticipated captured value in the TIF to be generated in FY10. An additional \$20,000 in investment earnings is also anticipated.

In FY10, expenditures totaling \$3,400,000 are projected to be spent on capital improvements in the Wolf Pen Creek area. These improvements include the construction of a festival site and water feature.

The FY10 estimated ending fund balance is anticipated to decrease 88% when compared to the FY09 estimated ending fund balance. This is a result of the expenditure of funds on the WPC Festival Site/Water Feature project. The WPC TIF will expire December 31, 2009 and the majority of the remaining TIF funds will be used for this project.

## **Municipal Court Fee Funds**

The College Station Municipal Court collects a number of special fees that are authorized by the Texas State Legislature. These fees are the Court Technology Fee, Court Security Fee, Time Efficiency Payment Fee, and Juvenile Case Manager Fee. These fees are paid by those who pay tickets at College Station Municipal Court.

These funds are prepared using the *modified accrual basis of accounting*. This accounting method realizes revenues when they become measurable and available to finance expenditures for the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

### **Court Technology Fee Fund**

The Court Technology Fee can be used to fund technology projects at the Municipal Court Facility. Projects can include enhancements and improvements to the Municipal Court computer system and other improvements that involve technology.

Revenues in the Court Technology Fund are generated from Court Technology Fees and are expected to be \$75,000 in FY10. Approved expenditures of \$68,580 will be used for technology related purchases such as computer hardware and software for court facilities. This includes an approved amount of \$28,580 for two SLAs. The first SLA in the amount of \$18,580 is for an automated system to notify defendants of being delinquent and setting up a payment plan. The second is for a regional crime database in the amount of \$10,000 to share local warrant information throughout Brazos County.

### **Court Security Fee Fund**

The Court Security Fee can be used to fund security projects at the Municipal Court building.

Revenues in the fund are anticipated to be \$52,926 in FY10. Approved expenditures total \$160,529 for court security personnel in this fund. This includes an approved pay plan contingency amount of \$694.

### **Juvenile Case Manager Fee Fund**

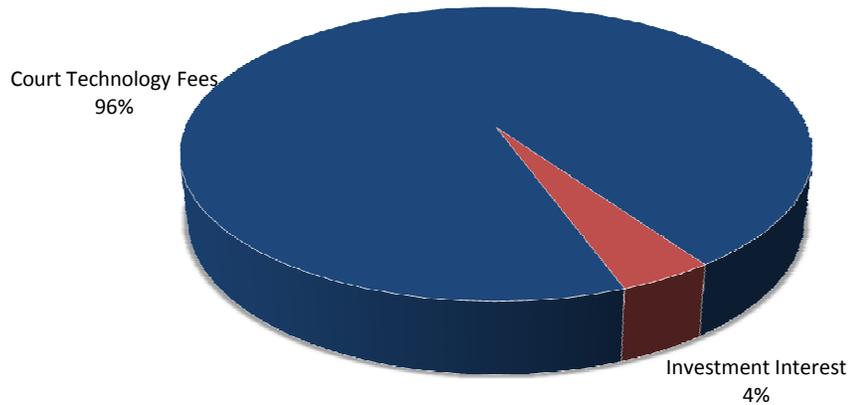
The Juvenile Case Manager Fee is used to fund the salary and benefits of a Juvenile Case Manager, as well as cover the salary and benefits of staff time spent administering Teen Court.

Revenues in the Juvenile Case Manager Fund are anticipated to be \$106,354 in FY10. \$97,366 is approved for salary and benefits for the Juvenile Case Manager position and the Community Programs Assistant position. This includes an approved pay plan amount for \$206.

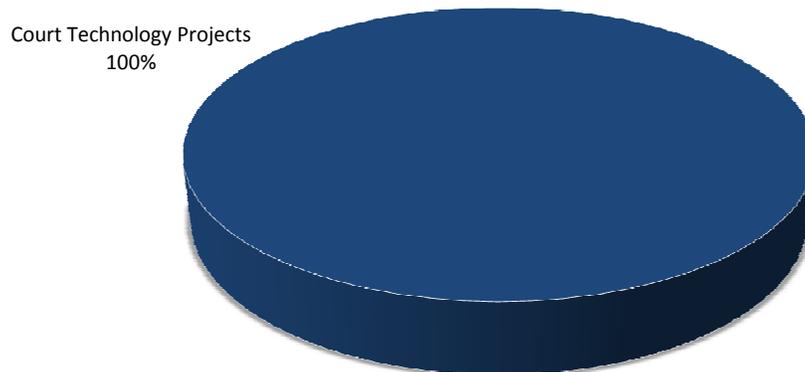
**City of College Station  
Court Technology Fee  
Fund Summary**

	<u>FY08 Actual</u>	<u>FY09 Revised Budget</u>	<u>FY09 Year-End Estimate</u>	<u>FY10 Approved Base Budget</u>	<u>FY10 Approved Budget</u>	<u>% Change in Budget from FY09 to FY10</u>
<b>Beginning Fund Balance</b>	\$ 197,703	\$ 267,742	\$ 267,742	\$ 327,093	\$ 327,093	
<b>REVENUES</b>						
Court Technology Fees	\$ 85,166	\$ 89,000	\$ 74,455	\$ 75,000	\$ 75,000	-15.73%
Investment Interest	9,964	9,000	6,030	3,220	3,220	-64.22%
<b>Total Revenues</b>	<u>\$ 95,130</u>	<u>\$ 98,000</u>	<u>\$ 80,485</u>	<u>\$ 78,220</u>	<u>\$ 78,220</u>	-20.18%
<b>Total Funds Available</b>	<u>\$ 292,833</u>	<u>\$ 365,742</u>	<u>\$ 348,227</u>	<u>\$ 405,313</u>	<u>\$ 405,313</u>	
<b>EXPENDITURES</b>						
Court Technology Projects	\$ 25,091	\$ 40,000	\$ 17,387	\$ 40,000	\$ 68,580	71.45%
General & Administrative Transfer	-	3,747	3,747	-	-	-100.00%
<b>Total Expenditures</b>	<u>\$ 25,091</u>	<u>\$ 43,747</u>	<u>\$ 21,134</u>	<u>\$ 40,000</u>	<u>\$ 68,580</u>	56.77%
<b>Increase (Decrease) in Fund Balance</b>	\$ 70,039	\$ 54,253	\$ 59,351	\$ 38,220	\$ 9,640	
<b>Ending Fund Balance</b>	<u>\$ 267,742</u>	<u>\$ 321,995</u>	<u>\$ 327,093</u>	<u>\$ 365,313</u>	<u>\$ 336,733</u>	

**Court Technology Fee Fund - Sources**



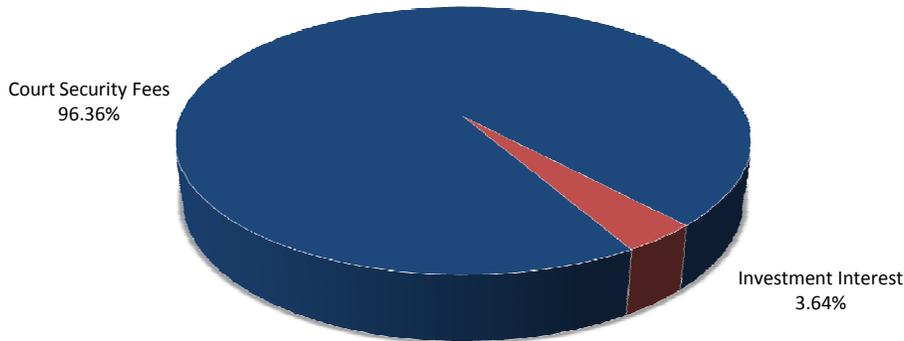
**Court Technology Fee Fund - Uses**



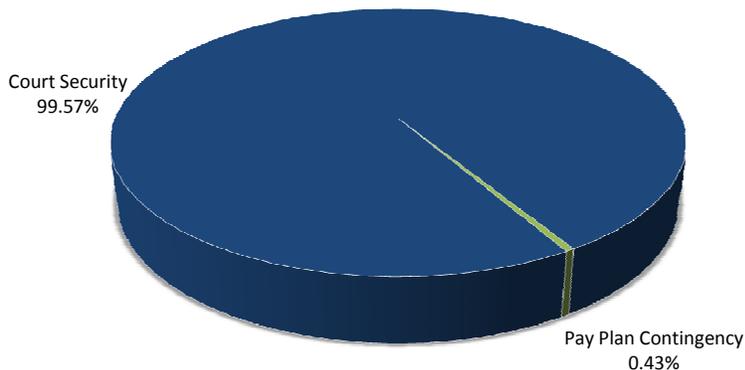
**City of College Station  
Court Security Fee Fund  
Fund Summary**

	<b>FY08 Actual</b>	<b>FY09 Revised Budget</b>	<b>FY09 Year-End Estimate</b>	<b>FY10 Approved Base Budget</b>	<b>FY10 Approved Budget</b>	<b>% Change in Budget from FY09 to FY10</b>
<b>BEGINNING FUND BALANCE</b>	\$343,966	\$291,628	\$291,628	\$ 210,282	\$ 210,282	
<b>REVENUES</b>						
Court Security Fees	\$ 63,903	\$ 67,000	\$ 50,000	\$ 51,000	\$ 51,000	-23.88%
Investment Interest	12,519	13,000	5,821	1,926	1,926	-85.18%
Other	-	-	-	-	-	N/A
<b>Total Revenues</b>	<b>\$ 76,422</b>	<b>\$ 80,000</b>	<b>\$ 55,821</b>	<b>\$ 52,926</b>	<b>\$ 52,926</b>	<b>-33.84%</b>
<b>Total Funds Available</b>	<b>\$420,388</b>	<b>\$371,628</b>	<b>\$347,449</b>	<b>\$ 263,208</b>	<b>\$ 263,208</b>	
<b>EXPENDITURES</b>						
Court Security	\$ 23,937	\$154,848	\$154,848	\$ 159,835	\$ 159,835	3.22%
General & Administrative Transfers	104,825	-	-	-	-	N/A
Pay Plan Contingency	-	-	-	-	694	N/A
Transfers Out	-	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$128,762</b>	<b>\$154,848</b>	<b>\$137,167</b>	<b>\$ 159,835</b>	<b>\$ 160,529</b>	<b>3.67%</b>
<b>Increase (Decrease) in Fund Balance</b>	<b>\$ (52,340)</b>	<b>\$ (74,848)</b>	<b>\$ (81,346)</b>	<b>\$ (106,909)</b>	<b>\$ (107,603)</b>	
<b>Measurement Focus Adjustment</b>	\$ 2					
<b>Ending Fund Balance</b>	<b>\$291,628</b>	<b>\$216,780</b>	<b>\$210,282</b>	<b>\$ 103,373</b>	<b>\$ 102,679</b>	

**Court Security Fee Fund - Sources**



**Court Security Fee Fund - Uses**



**City of College Station  
Court Security Operations & Maintenance  
Summary**

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Court Security	\$ 23,937	\$ 154,848	\$ 137,167	\$ 159,835	\$ 159,835	3.22%
<b>DIVISION TOTAL</b>	<b>\$23,937</b>	<b>\$154,848</b>	<b>\$137,167</b>	<b>\$ 159,835</b>	<b>\$159,835</b>	<b>3.22%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ -	\$ 138,848	\$ 132,607	\$ 159,835	\$ 159,835	15.12%
Supplies	-	-	-	-	-	N/A
Maintenance	-	16,000	4,000	-	-	-100.00%
Purchased Services	-	-	560	-	-	N/A
Capital Outlay	23,937	-	-	-	-	N/A
<b>DIVISION TOTAL</b>	<b>\$23,937</b>	<b>\$154,848</b>	<b>\$137,167</b>	<b>\$ 159,835</b>	<b>\$159,835</b>	<b>3.22%</b>

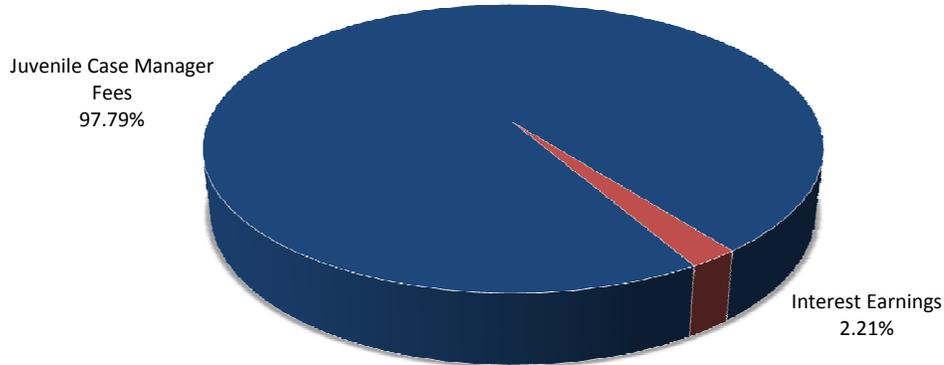
PERSONNEL BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Court Security*	0.0	0.0	2.5	2.5	2.5	0.00%
<b>DIVISION TOTAL</b>	<b>0.0</b>	<b>0.0</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>0.00%</b>

\*Court Security personnel was accounted for in the General Fund until FY09

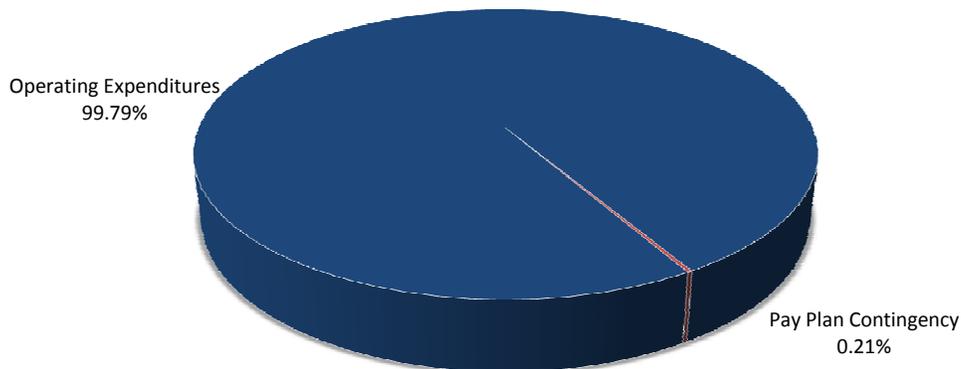
**City of College Station  
Juvenile Case Manager Fee Fund  
Fund Summary**

	<u>FY08 Actual</u>	<u>FY09 Revised Budget</u>	<u>FY09 Year-End Estimate</u>	<u>FY10 Approved Base Budget</u>	<u>FY10 Approved Budget</u>	<u>% Change in Budget from FY09 to FY10</u>
<b>Beginning Fund Balance</b>	\$ 169,345	\$ 209,943	\$ 209,943	\$ 235,406	\$ 235,406	
<b>REVENUES</b>						
Juvenile Case Manager Fees	\$ 112,669	\$ 115,000	\$ 103,000	\$ 104,000	\$ 104,000	-9.57%
Interest Earnings	8,976	8,200	6,809	2,354	2,354	-71.29%
<b>Total Revenues</b>	<u>\$ 121,645</u>	<u>\$ 123,200</u>	<u>\$ 109,809</u>	<u>\$ 106,354</u>	<u>\$ 106,354</u>	-13.67%
<b>Total Funds Available</b>	\$ 290,990	\$ 333,143	\$ 319,752	\$ 341,760	\$ 341,760	
<b>EXPENDITURES</b>						
Operating Expenditures	\$ -	\$ 84,346	\$ 84,346	\$ 97,160	\$ 97,160	15.19%
Pay Plan Contingency	-	-	-	-	206	N/A
General & Administrative Transfers	81,047	-	-	-	-	N/A
<b>Total Expenditures</b>	<u>\$ 81,047</u>	<u>\$ 84,346</u>	<u>\$ 84,346</u>	<u>\$ 97,160</u>	<u>\$ 97,366</u>	15.44%
<b>Increase (Decrease) in Fund Balance</b>	<u>\$ 40,598</u>	<u>\$ 38,854</u>	<u>\$ 25,463</u>	<u>\$ 9,194</u>	<u>\$ 8,988</u>	
<b>Ending Fund Balance</b>	<u>\$ 209,943</u>	<u>\$ 248,797</u>	<u>\$ 235,406</u>	<u>\$ 244,600</u>	<u>\$ 244,394</u>	

**Juvenile Case Manager Fee Fund - Sources**



**Juvenile Case Manager Fee Fund - Uses**



**City of College Station**  
**Juvenile Case Manager Operations & Maintenance**  
**Summary**

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Juvenile Case Manager	\$ -	\$84,346	\$ 81,121	\$ 97,160	\$97,160	15.19%
<b>DIVISION TOTAL</b>	<b>\$ -</b>	<b>\$84,346</b>	<b>\$ 81,121</b>	<b>\$ 97,160</b>	<b>\$97,160</b>	<b>15.19%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ -	\$84,346	\$ 81,121	\$ 97,160	\$97,160	15.19%
Supplies	-	-	-	-	-	N/A
Maintenance	-	-	-	-	-	N/A
Purchased Services	-	-	-	-	-	N/A
Capital Outlay	-	-	-	-	-	N/A
<b>DIVISION TOTAL</b>	<b>\$ -</b>	<b>\$84,346</b>	<b>\$ 81,121</b>	<b>\$ 97,160</b>	<b>\$97,160</b>	<b>15.19%</b>

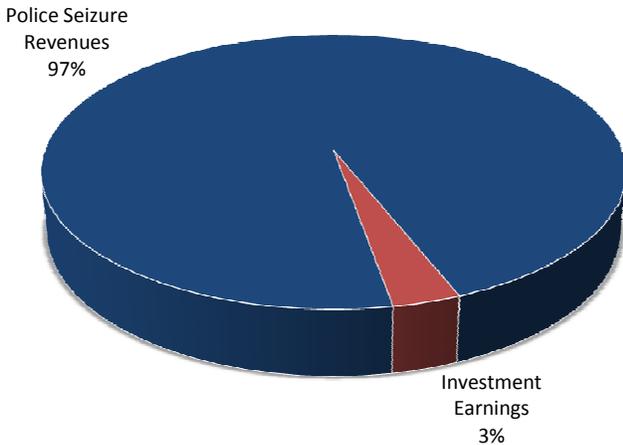
PERSONNEL BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Juvenile Case Manager*	0.0	0.0	1.75	1.75	1.75	0.00%
<b>DIVISION TOTAL</b>	<b>0.0</b>	<b>0.0</b>	<b>1.75</b>	<b>1.75</b>	<b>1.75</b>	<b>0.00%</b>

\*Juvenile Case Manager personnel was accounted for in the General Fund until FY09

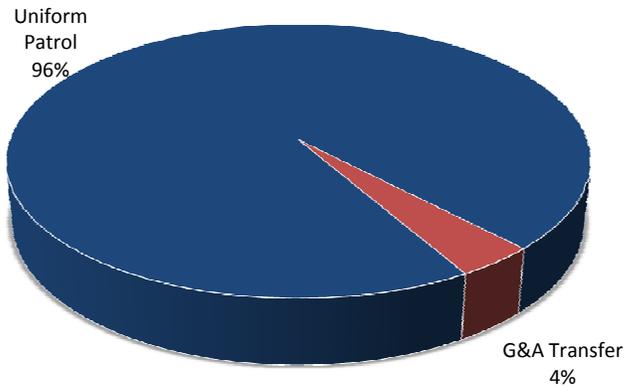
**City of College Station  
Police Seizure  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>Beginning Fund Balance</b>	\$ 28,351	\$ 38,144	\$ 38,144	\$ 27,943	\$ 27,943	
<b>REVENUES</b>						
Police Seizure Revenues	\$ 8,633	\$ 15,000	\$ 9,600	\$ 10,000	\$ 10,000	-33.33%
Investment Earnings	1,317	1,000	700	339	339	-66.10%
<b>Total Revenues</b>	<u>\$ 9,950</u>	<u>\$ 16,000</u>	<u>\$ 10,300</u>	<u>\$ 10,339</u>	<u>\$ 10,339</u>	-35.38%
<b>Total Funds Available</b>	<u>38,301</u>	<u>\$ 54,144</u>	<u>\$ 48,444</u>	<u>\$ 38,282</u>	<u>\$ 38,282</u>	-29.30%
<b>EXPENDITURES</b>						
Police Seizure Programs	\$ 157	\$ -	\$ -	\$ -	\$ -	N/A
Uniform Patrol		20,000	\$ 20,000	20,000	20,000	0.00%
General & Administrative Transfer	-	501	501	796	796	58.88%
<b>Total Expenditures</b>	<u>\$ 157</u>	<u>\$ 20,501</u>	<u>\$ 20,501</u>	<u>\$ 20,796</u>	<u>\$ 20,796</u>	1.44%
<b>Increase (Decrease) in Fund Balance</b>	<u>\$ 9,793</u>	<u>\$ (4,501)</u>	<u>\$ (10,201)</u>	<u>\$ (10,457)</u>	<u>\$ (10,457)</u>	
<b>Measurement Focus Adjustment</b>	<u>\$ 0</u>					
<b>Ending Fund Balance</b>	<u>\$ 38,144</u>	<u>\$ 33,643</u>	<u>\$ 27,943</u>	<u>\$ 17,486</u>	<u>\$ 17,486</u>	

**Police Seizure Fund - Sources**



**Police Seizure Fund - Uses**



This fund is prepared using the *modified accrual basis of accounting*. This accounting method recognizes revenues when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

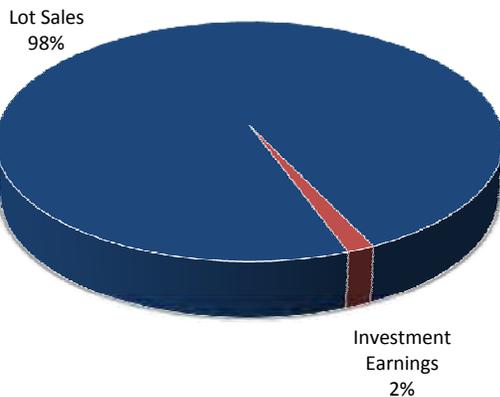
The Police Seizure Fund accounts for items received by the City through the Police Department as a result of criminal investigations. These funds are used for one-time equipment and other purchases to assist in police activities.

Police Seizure Fund revenues are estimated to be \$10,339 in FY10. Expenditures of \$20,796 are budgeted in FY10.

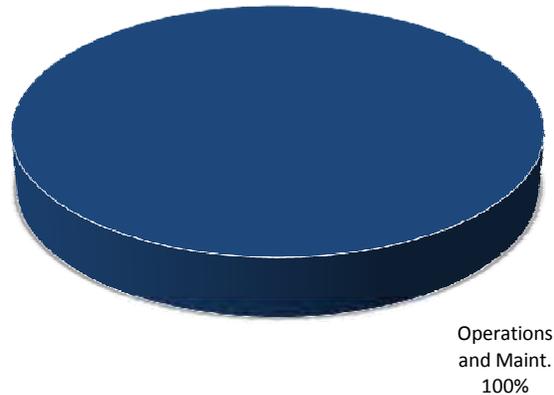
**City of College Station**  
**Memorial Cemetery Endowment Fund**  
**Fund Summary**

	<b>FY08 Actual</b>	<b>FY09 Revised Budget</b>	<b>FY09 Year-End Estimate</b>	<b>FY10 Approved Base Budget</b>	<b>FY10 Approved Budget</b>	<b>% Change in Budget From FY09 to FY10</b>
<b>REVENUES</b>						
Lot Sales	\$ 199,541	\$ 578,111	\$ 91,931	\$ 169,901	\$ 169,901	(70.61%)
Investment Earnings	1,427	14,500	5,000	2,700	2,700	(81.38%)
Other	-	-	-	-	-	N/A
<b>Total Revenues</b>	<b>\$ 200,968</b>	<b>\$ 592,611</b>	<b>\$ 96,931</b>	<b>\$ 172,601</b>	<b>\$ 172,601</b>	<b>(70.87%)</b>
<b>EXPENDITURES</b>						
Operations and Maintenance	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	0.00%
General & Administrative Transfers	-	-	-	-	-	N/A
Advertising	-	-	-	-	-	N/A
Capital Outlay	-	-	-	-	-	N/A
Transfers / Debt Service	-	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>0.00%</b>
Increase/Decrease in Fund Balance	\$ 200,968	\$ 517,611	\$ 21,931	\$ 97,601	97,601	
Beginning Fund Balance	\$ -	\$ 200,968	\$ 200,968	\$ 222,899	\$ 222,899	
Ending Fund Balance	<u>\$ 200,968</u>	<u>\$ 718,579</u>	<u>\$ 222,899</u>	<u>\$ 320,500</u>	<u>\$ 320,500</u>	

**Memorial Cemetery Endowment  
Fund - Sources**



**Memorial Cemetery Endowment Fund  
- Uses**



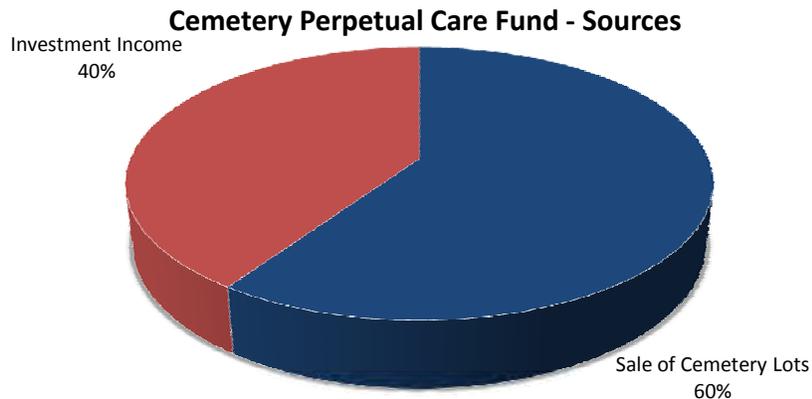
This fund is prepared on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

The Memorial Cemetery Endowment Fund is a Permanent Fund that is reflected under the Special Revenue Funds section for a more consolidated presentation. The fund accounts for one third of cemetery lot sales that are accrued through the Aggie Field of Honor. For FY10, revenues are projected at \$172,601. Revenues are projected to come from the sale of lots at the new site, as well as from investment earnings. FY10 expenditures are budgeted to be \$75,000. This budget is for additional marketing efforts of the new cemetery.

The FY10 estimated ending fund balance is anticipated to increase 44% when compared to the FY09 estimated ending fund balance. This is a result of additional anticipated lot sales.

**City of College Station  
Cemetery Perpetual Care Fund  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>Beginning Fund Balance</b>	\$ 1,429,900	\$ 1,555,199	\$ 1,555,199	\$ 1,657,199	\$ 1,657,199	
<b>REVENUES</b>						
Sale of Cemetery Lots	\$ 64,965	\$ 45,000	\$ 70,000	\$ 25,000	\$ 25,000	(44.44%)
Investment Income	60,679	55,000	32,000	17,000	17,000	(69.09%)
Other	2,210	-	-	-	-	N/A
<b>Total Revenues</b>	<u>\$ 127,854</u>	<u>\$ 100,000</u>	<u>\$ 102,000</u>	<u>\$ 42,000</u>	<u>\$ 42,000</u>	(58.00%)
<b>Total Funds Available</b>	<u>\$ 1,557,754</u>	<u>\$ 1,655,199</u>	<u>\$ 1,657,199</u>	<u>\$ 1,699,199</u>	<u>\$ 1,699,199</u>	2.66%
<b>EXPENDITURES &amp; TRANSFERS</b>						
Cemetery Maintenance	\$ 1,917	\$ -	\$ -	\$ -	\$ -	N/A
Other	638	-	-	-	-	N/A
<b>Total Expenditures &amp; Transfers</b>	<u>\$ 2,555</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
<b>Increase in Fund Balance</b>	<u>\$ 125,299</u>	<u>\$ 100,000</u>	<u>\$ 102,000</u>	<u>\$ 42,000</u>	<u>\$ 42,000</u>	
<b>Ending Fund Balance</b>	<u><u>\$ 1,555,199</u></u>	<u><u>\$ 1,655,199</u></u>	<u><u>\$ 1,657,199</u></u>	<u><u>\$ 1,699,199</u></u>	<u><u>\$ 1,699,199</u></u>	



This fund is budgeted using the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

The Cemetery Perpetual Care Fund is a Permanent Fund that is reflected under the Special Revenue Funds section for a more consolidated presentation. The fund accounts for sales of cemetery lots and other revenues that are accrued through the College Station Cemetery. The fund also accounts for expenditures on projects that take place in the Cemetery.

## **Special Revenue Capital Improvement Projects**

These funds are budgeted using the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

### **SPECIAL REVENUE CAPITAL PROJECTS**

Below are descriptions of the special revenue capital projects included in the FY10 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

#### **Parkland Dedication Capital Improvement Projects**

The Parkland Dedication Funds account for the receipt and expenditure of funds received by the City from residential land developers who dedicate land, or money in lieu of land, for use in the development of neighborhood parks in residential areas. The projects in the Parkland Dedication Capital Improvement Projects Funds are funded using the dedicated parkland funds.

Parkland dedication funds must be used for the development of parks within the zone to which the funds are dedicated. In FY10, appropriations in the amount of \$861,138 are included in the budget. Total expenditures are estimated at \$1,060,918 for projects that are anticipated to be completed in the various park zones. Funds in the amount of \$12,500 are included for improvements at Parkway Park. \$167,780 is projected in Zone 6 for the development of Southwest Park. This park will have amenities found in typical neighborhood parks such as a playground, walks and picnic tables. \$53,000 is the estimated FY10 expenditure for phase III of John Crompton Park and \$63,000 is projected for improvements at Emerald Forest Park. Additional funds are projected in a number of Park zones but have not yet been obligated to specific projects. These funds will be obligated to specific projects within these zones throughout the fiscal year as the projects arise. Funds not used in the fiscal year will carry over to future fiscal years.

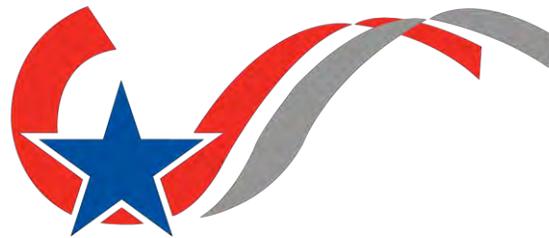
#### **Additional O&M Costs**

The FY10 Approved Budget includes a number of special revenue capital projects that have been recently completed and have added operations and maintenance (O&M) expense. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

Due to the limited availability of funds for FY10, increases in budgets for O&M related to special revenue capital projects were not included. Instead, departments were asked to evaluate current operations and make adjustments that would allow service levels to be met without a corresponding increase in budget.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

A more detailed sheet at the end of this section reflects the estimated O&M costs associated with the special revenue capital projects. It is anticipated that the availability of funding for the O&M costs will be limited in upcoming years. Therefore, departments will continue to evaluate current operations before increases in budget will be approved. Recommendations may also be made to delay projects for which O&M funding does not exist.



CITY OF COLLEGE STATION  
*Home of Texas A&M University®*

**GENERAL GOVERNMENT  
PARKLAND DEDICATION  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

			BUDGET APPROPRIATIONS	
PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY08	REVISED FY 08-09 APPROPRIATIONS	APPROVED FY 09-10 APPROPRIATIONS
<b>BEGINNING FUND BALANCE:</b>			\$ 1,610,534	\$ 1,188,689
ADDITIONAL RESOURCES:				
CONTRIBUTIONS			\$ 290,000	\$ 300,000
INVESTMENT EARNINGS			25,000	8,000
INTRAGOVERNMENTAL TRANSFERS			-	-
OTHER			-	-
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 315,000</u>	<u>\$ 308,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 1,925,534</u>	<u>\$ 1,496,689</u>
<b>PARKLAND DEDICATION FUND</b>				
<b>ZONE 1 PARK</b>	PK0051	18,000	-	18,000
<b>ZONE 2 PARK</b>	PK0052	-	-	-
PARKWAY PARK	PK0903	12,500	-	12,500
<b>ZONE 3 PARK</b>	PK0053	142,000	-	142,000
CENTRAL PARK POND SIDEWALK	PK0805	61,000	44,390	70,610
<b>ZONE 4 PARK</b>	PK0054	-	-	-
WINDWOOD PARK IMP	PK0916	76,500	-	76,500
<b>ZONE 5 PARK</b>	PK0055	-	-	-
STEEPLECHASE PARK BENCH	TBD	810	-	810
<b>ZONE 6 PARK</b>	PK0056	-	-	-
SOUTHWEST PARK DEVELOPMENT	PK0806	268,000	202,761	57,239
<b>ZONE 7 PARK</b>	PK0057	-	-	-
JOHN CROMPTON PARK PHASE III	PK0904	114,000	-	114,000
<b>ZONE 8 PARK</b>	PK0058	-	-	-
EMERALD FOREST PARK IMP.	PK0713	63,000	41,000	7,000
<b>ZONE 9 PARK</b>	PK0059	33,000	-	3,677
<b>ZONE 10 PARK</b>	PK0060	190,000	-	131,812
SOUTHERN OAKS TRAIL AND LIGHTS	PK0905	130,000	-	130,000
CASTLEROCK PARK DEVELOPMENT	PK0922	76,000	-	76,000
<b>ZONE 11 PARK</b>	PK0061	2,750	-	324
<b>ZONE 12 PARK</b>	PK0824	44,500	-	26,308
<b>ZONE 13 PARK</b>	PK0807	50,000	-	632
<b>ZONE 14 PARK</b>	PK0717	97,000	-	81,871
<b>ZONE 15 PARK</b>	PK0808	173,000	-	107,136
<b>ZONE 16 PARK</b>	TBD	-	-	-
CLOSED PROJECTS			42,422	
CAPITAL PROJECTS SUBTOTAL		<u>\$ 288,151</u>	<u>\$ 997,302</u>	<u>\$ 846,750</u>
OTHER			-	-
GENERAL & ADMIN. CHARGES			10,120	14,388
<b>TOTAL EXPENDITURES</b>			<u>\$ 1,007,422</u>	<u>\$ 861,138</u>
<b>ENDING FUND BALANCE:</b>			<u>\$ 918,112</u>	<u>\$ 635,551</u>

**GENERAL GOVERNMENT  
PARKLAND DEDICATION  
CAPITAL IMPROVEMENT PROJECTS  
FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

**PROJECTED EXPENDITURES**

PROJECT EXPENDITURES THROUGH FY07	ACTUAL FY 07-08	ESTIMATE FY 08-09	PROJECTED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15
	\$ 1,558,514	\$ 1,610,534	\$ 1,188,689	\$ 435,771	\$ 431,771	\$ 430,771	\$ 429,771	\$ 427,771
	\$ 599,840	\$ 290,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -
	63,096	20,000	8,000	6,000	9,000	9,000	8,000	8,000
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	<u>\$ 662,936</u>	<u>\$ 310,000</u>	<u>\$ 308,000</u>	<u>\$ 6,000</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>
	<u>\$ 2,221,450</u>	<u>\$ 1,920,534</u>	<u>\$ 1,496,689</u>	<u>\$ 441,771</u>	<u>\$ 440,771</u>	<u>\$ 439,771</u>	<u>\$ 437,771</u>	<u>\$ 435,771</u>
	-	-	18,000	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	12,500	-	-	-	-	-
	-	-	142,000	-	-	-	-	-
	-	61,000	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	76,500	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	810	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	220	100,000	167,780	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	61,000	53,000	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	63,000	-	-	-	-	-
	-	-	33,000	-	-	-	-	-
	-	-	190,000	-	-	-	-	-
	-	130,000	-	-	-	-	-	-
	-	76,000	-	-	-	-	-	-
	-	-	2,750	-	-	-	-	-
	-	-	44,500	-	-	-	-	-
	-	-	50,000	-	-	-	-	-
	-	-	97,000	-	-	-	-	-
	-	-	173,000	-	-	-	-	-
	-	-	-	-	-	-	-	-
	588,491	216,416	-	-	-	-	-	-
	<u>\$ -</u>	<u>\$ 588,711</u>	<u>\$ 1,046,530</u>	<u>\$ -</u>				
	785	-	-	-	-	-	-	-
	21,420	10,120	14,388	10,000	10,000	10,000	10,000	10,000
	<u>\$ 610,916</u>	<u>\$ 731,846</u>	<u>\$ 1,060,918</u>	<u>\$ 10,000</u>				
	<u>\$ 1,610,534</u>	<u>\$ 1,188,689</u>	<u>\$ 435,771</u>	<u>\$ 431,771</u>	<u>\$ 430,771</u>	<u>\$ 429,771</u>	<u>\$ 427,771</u>	<u>\$ 425,771</u>

**Special Revenue Funds Capital Improvement Projects  
Estimated Operations and Maintenance Costs\***

	Projected FY10	Projected FY11	Projected FY12	Projected FY13	Projected FY14	Projected FY15	Comments
<b>Parkland Dedication</b>							
Parkway Park	-	2,000	2,060	2,122	2,185	2,251	Supplies and additional for landscaping
Southwest Park Development	2,000	30,000	30,900	31,827	32,782	33,765	Personnel (1 FTE), supplies and landscaping contract
John Crompton Park Ph II	-	8,000	8,240	8,487	8,742	9,004	Supplies and additional for landscaping contract
Southern Oaks Trail and Lights	8,008	8,248	8,496	8,751	9,013	9,283	Supplies and utilities
Castle Rock Park	7,510	7,735	7,967	8,206	8,453	8,706	Additional for landscaping contract
<b>Parkland Projects Totals</b>	<b>\$ 17,518</b>	<b>\$ 55,984</b>	<b>\$ 57,663</b>	<b>\$ 59,393</b>	<b>\$ 61,175</b>	<b>\$ 63,010</b>	
<b>Total Estimated O&amp;M Costs</b>	<b>\$ 17,518</b>	<b>\$ 55,984</b>	<b>\$ 57,663</b>	<b>\$ 59,393</b>	<b>\$ 61,175</b>	<b>\$ 63,010</b>	

\*The Operations and Maintenance costs reflected above are estimates based on anticipated costs associated with each project. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. As the projects become better defined, the O&M estimates may be revised.

## Insurance Funds

The City of College Station is partially self-insured for property casualty and general liability, workers compensation and unemployment compensation. The City became self-funded for employee and dependent health care in January 2004. The current program is administered by Blue Cross/Blue Shield. These Insurance Funds are accounted for as Internal Service Funds.

Actuarially-based charges are made to each of the operating funds using relevant bases (i.e., health insurance is charged monthly per full-time participating employee, while unemployment and worker's compensation are charged as a percentage of gross salary). This method of funding allows the City to more accurately reflect the costs of claims against the various funds and to minimize potential risks.

For financial statement reporting, Insurance Funds (Internal Service Funds) are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. The Insurance Funds (Internal Service Funds) are budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital (current assets less current liabilities). The measurement focus adjustment to arrive at Actual 2008 Working Capital is necessary because the insurance funds' (internal service funds') working capital results from using the *economic resources measurement focus* and the *accrual basis of accounting* for financial reporting purposes.

### Property and Casualty Fund

The City has made changes to the risk management programs that are designed to control costs in the Property Casualty and Workers Compensation Funds. Property casualty costs are anticipated to increase in the future as the cost of insurance rises. Changes that have occurred in the last several years include increasing the deductibles for the City and implementing risk management and safety programs that better controls claims and costs. Examples include the implementation of a citywide safety training program along with other measures to effectively manage risk in the City.

FY10 budgeted revenues are based on the actual amounts assigned to the various operating activity centers. The total revenues for the property casualty fund are forecasted to be \$978,533. Expenditures in this fund are projected to be \$1,333,845.

### Employee Benefits Fund

The City collaborated with the City of Bryan and Brazos County and developed a joint proposal that has resulted in savings in health care costs over the last several years. Overall revenues in this fund are budgeted at \$7,171,170. Efforts over the last several years to increase the balance in this fund have been successful.

Through education and training programs, efforts are being made to reduce claims incurred. The City will continue to monitor claims to determine if additional plan changes need to be made. FY10 expenditures are based on estimates of future claims, premiums, and other miscellaneous costs. Total approved expenditures are \$7,531,932.

### Workers Compensation Fund

Budgeted premiums are based on the actual amounts charged to departments to cover the City's Workers Compensation costs. Approved revenues in this fund are \$914,510. The total approved expenditures in this fund for FY10 are \$474,856.

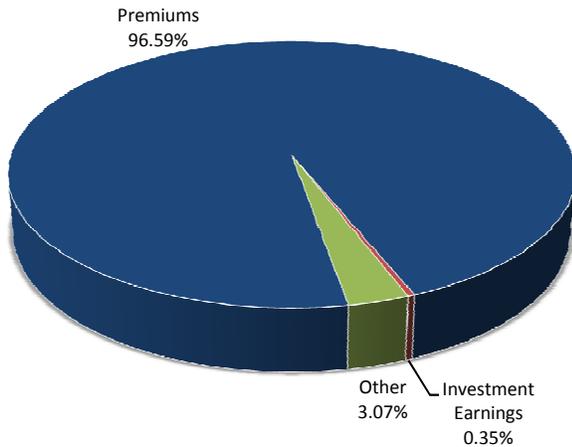
### Unemployment Fund

Revenues in this fund are collected based as a percentage of each employee's salary. The total approved revenues are \$35,877 for FY10. Approved expenditures in this fund are \$33,990.

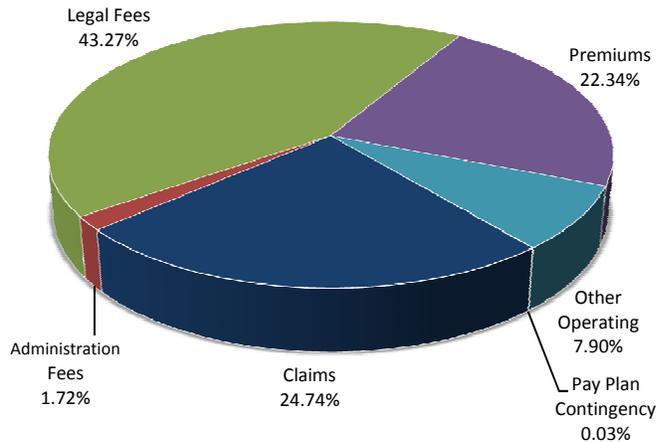
**City of College Station  
Property Casualty  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>REVENUES</b>						
Premiums	\$ 943,200	\$ 945,133	\$ 945,133	\$ 945,133	\$ 945,133	0.00%
Investment Earnings	39,265	15,200	20,000	3,400	3,400	-77.63%
Other	8,306	30,000	30,000	30,000	30,000	0.00%
<b>Total Revenues</b>	<b>\$ 990,771</b>	<b>\$ 990,333</b>	<b>\$ 995,133</b>	<b>\$ 978,533</b>	<b>\$ 978,533</b>	<b>-1.19%</b>
<b>EXPENDITURES AND TRANSFERS</b>						
Claims	\$ 245,905	\$ 330,000	\$ 330,000	\$ 330,000	\$ 330,000	0.00%
Administration Fees	9,888	593,455	18,646	22,880	22,880	-96.14%
Legal Fees	42,086	29,425	581,354	577,120	577,120	1861.33%
Premiums	247,287	283,800	283,800	297,990	297,990	5.00%
Other Operating	113	107,932	87,932	105,393	105,393	-2.35%
Pay Plan Contingency	-	-	-	-	462	N/A
General & Administrative Transfers	52,223	-	-	-	-	N/A
<b>Total Operating Expenses &amp; Xfers</b>	<b>\$ 597,502</b>	<b>\$ 1,344,612</b>	<b>\$ 1,301,732</b>	<b>\$ 1,333,383</b>	<b>\$ 1,333,845</b>	<b>-0.80%</b>
<b>Increase (Decrease) in Working Capital, modified accrual budgetary basis</b>	<b>\$ 393,269</b>	<b>\$ (354,279)</b>	<b>\$ (306,599)</b>	<b>\$ (354,850)</b>	<b>\$ (355,312)</b>	
<b>Measurement Focus Adjustment</b>	<b>\$ 103,092</b>					
<b>Beginning Working Capital, accrual basis of accounting</b>	<b>\$ 498,172</b>	<b>\$ 994,533</b>	<b>\$ 994,533</b>	<b>\$ 687,934</b>	<b>\$ 687,934</b>	
<b>Ending Working Capital, accrual basis of accounting</b>	<b>\$ 994,533</b>	<b>\$ 640,254</b>	<b>\$ 687,934</b>	<b>\$ 333,084</b>	<b>\$ 332,622</b>	

**Property Casualty Fund - Sources**



**Property Casualty Fund - Uses**



**City of College Station**  
**Property Casualty Operations & Maintenance**  
**Summary**

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Property Casualty	\$ 51	\$ 107,932	\$ 87,932	\$ 105,393	\$ 105,393	-2.35%
<b>DIVISION TOTAL</b>	<b>\$ 51</b>	<b>\$ 107,932</b>	<b>\$ 87,932</b>	<b>\$ 105,393</b>	<b>\$ 105,393</b>	<b>-2.35%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ -	\$ 104,985	\$ 81,932	\$ 99,393	\$ 99,393	-5.33%
Supplies	51	-	-	-	-	N/A
Maintenance	-	-	-	-	-	N/A
Purchased Services	-	2,947	6,000	6,000	6,000	103.60%
Capital Outlay	-	-	-	-	-	N/A
<b>DIVISION TOTAL</b>	<b>\$ 51</b>	<b>\$ 107,932</b>	<b>\$ 87,932</b>	<b>\$ 105,393</b>	<b>\$ 105,393</b>	<b>-2.35%</b>

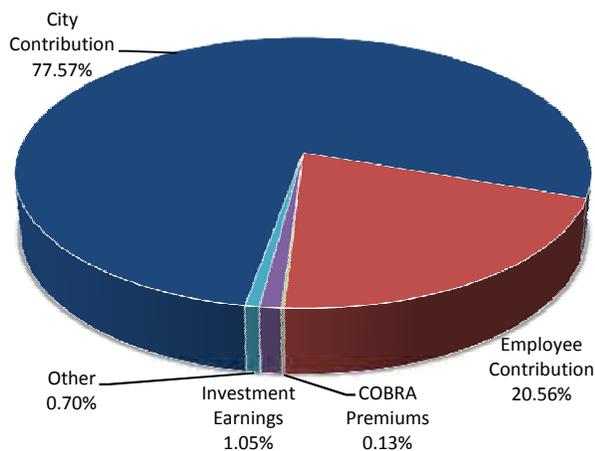
PERSONNEL BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Property Casualty*	0.0	0.0	1.5	1.5	1.5	0.00%
<b>DIVISION TOTAL</b>	<b>0.0</b>	<b>0.0</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	<b>0.00%</b>

\*Property Casualty personnel was accounted for in the General Fund until FY09

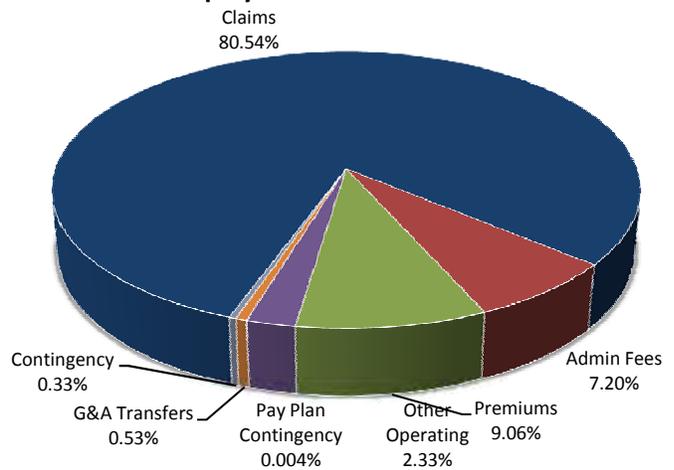
**City of College Station  
Employee Benefits  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>REVENUES</b>						
City Contribution	\$ 4,648,153	\$ 5,058,000	\$ 4,989,566	\$ 5,562,336	\$ 5,562,336	9.97%
Employee Contribution	1,326,115	1,385,000	1,431,571	1,474,518	1,474,518	6.46%
COBRA Premiums	12,978	9,100	7,800	9,200	9,200	1.10%
Investment Earnings	236,929	191,100	104,554	75,116	75,116	-60.69%
Other	39,098	20,000	50,645	50,000	50,000	150.00%
<b>Total Revenues</b>	<b>\$ 6,263,273</b>	<b>\$ 6,663,200</b>	<b>\$ 6,584,136</b>	<b>\$ 7,171,170</b>	<b>\$ 7,171,170</b>	<b>7.62%</b>
<b>EXPENDITURES &amp; TRANSFERS</b>						
Claims	\$ 4,318,618	\$ 5,330,000	\$ 5,514,985	\$ 6,066,484	\$ 6,066,484	13.82%
Administration Fees	500,983	517,000	532,732	542,183	542,183	4.87%
Premiums	599,607	551,000	593,492	682,139	682,139	23.80%
Other Operating	2,842	75,800	97,891	175,800	175,800	131.93%
Pay Plan Contingency	-	-	-	-	326	N/A
General & Administrative Transfers	109,414	40,000	40,000	40,000	40,000	0.00%
Contingency	-	25,000	25,000	25,000	25,000	0.00%
<b>Total Operating Expenses &amp; Transfers</b>	<b>\$ 5,531,464</b>	<b>\$ 6,538,800</b>	<b>\$ 6,804,100</b>	<b>\$ 7,531,606</b>	<b>\$ 7,531,932</b>	<b>15.19%</b>
<b>Increase (Decrease) in Working Capital, modified accrual budgetary basis</b>	<b>\$ 731,809</b>	<b>\$ 124,400</b>	<b>\$ (219,964)</b>	<b>\$ (360,436)</b>	<b>\$ (360,762)</b>	
<b>Measurement Focus Adjustment</b>	<b>\$ (280,179)</b>					
<b>Beginning Working Capital, accrual basis of accounting</b>	<b>\$ 4,776,072</b>	<b>\$ 5,227,702</b>	<b>\$ 5,227,702</b>	<b>\$ 5,007,738</b>	<b>\$ 5,007,738</b>	
<b>Ending Working Capital, accrual basis of accounting</b>	<b>\$ 5,227,702</b>	<b>\$ 5,352,102</b>	<b>\$ 5,007,738</b>	<b>\$ 4,647,302</b>	<b>\$ 4,646,976</b>	

**Employee Benefits Fund - Sources**



**Employee Benefits Fund - Uses**



**City of College Station**  
**Employee Benefits Operations & Maintenance**  
**Summary**

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Employee Benefits	\$ 3,210	\$ 69,800	\$ 32,400	\$ 69,400	\$ 69,400	-0.57%
<b>DIVISION TOTAL</b>	<b>\$ 3,210</b>	<b>\$ 69,800</b>	<b>\$ 32,400</b>	<b>\$ 69,400</b>	<b>\$ 69,400</b>	<b>-0.57%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ -	\$ 69,800	\$ 32,400	\$ 69,400	\$ 69,400	-0.57%
Supplies	-	-	-	-	-	N/A
Maintenance	-	-	-	-	-	N/A
Purchased Services	3,210	-	-	-	-	N/A
Capital Outlay	-	-	-	-	-	N/A
<b>DIVISION TOTAL</b>	<b>\$ 3,210</b>	<b>\$ 69,800</b>	<b>\$ 32,400</b>	<b>\$ 69,400</b>	<b>\$ 69,400</b>	<b>-0.57%</b>

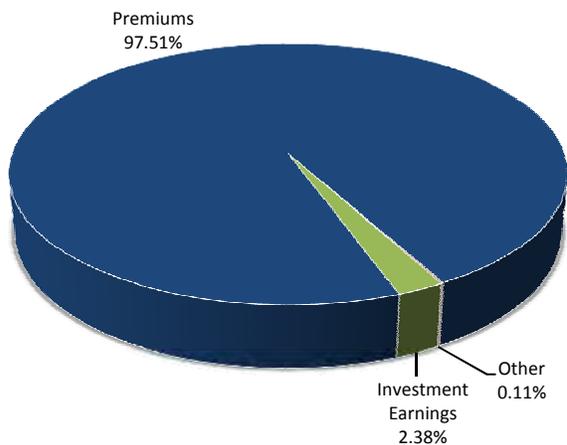
PERSONNEL BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Employee Benefits*	0.0	0.0	1.0	1.0	1.0	0.00%
<b>DIVISION TOTAL</b>	<b>0.0</b>	<b>0.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>0.00%</b>

\*Employee Benefits personnel was accounted for in the General Fund until FY09

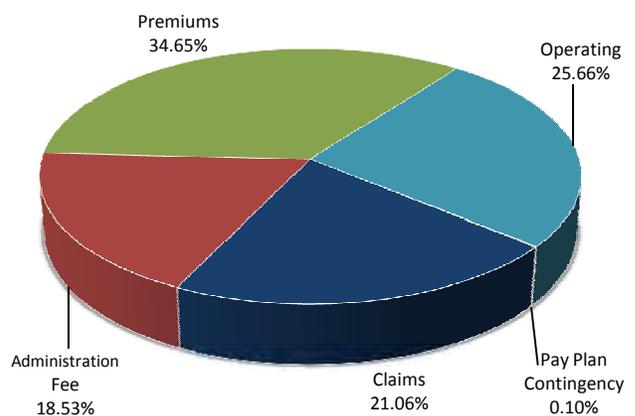
**City of College Station  
Workers Compensation  
Fund Summary**

	<b>FY08 Actual</b>	<b>FY09 Revised Budget</b>	<b>FY09 Year-End Estimate</b>	<b>FY10 Approved Base Budget</b>	<b>FY10 Approved Budget</b>	<b>% Change in Budget from FY09 to FY10</b>
<b>REVENUES</b>						
Premiums	\$ 848,619	\$ 903,200	\$ 865,750	\$ 891,700	\$ 891,700	-1.27%
Other	4,172	3,000	1,000	1,000	1,000	-66.67%
Investment Earnings	52,990	10,200	36,500	21,810	21,810	113.82%
<b>Total Revenues</b>	<b>\$ 905,781</b>	<b>\$ 916,400</b>	<b>\$ 903,250</b>	<b>\$ 914,510</b>	<b>\$ 914,510</b>	<b>-0.21%</b>
<b>EXPENDITURES AND TRANSFERS</b>						
Claims	\$ 103,428	\$ 401,000	\$ 100,000	\$ 100,000	\$ 100,000	-75.06%
Administration Fee	90,500	74,950	80,000	88,000	88,000	17.41%
Premiums	130,622	149,600	149,600	164,560	164,560	10.00%
Other	-	4,200	-	-	-	-100.00%
Operating	-	174,085	118,285	121,834	121,834	-30.01%
Pay Plan Contingency	-	-	-	-	462	N/A
General & Administrative Transfers	52,223	-	-	-	-	N/A
<b>Total Operating Expenses &amp; Xfers</b>	<b>\$ 376,773</b>	<b>\$ 803,835</b>	<b>\$ 447,885</b>	<b>\$ 474,394</b>	<b>\$ 474,856</b>	<b>-40.93%</b>
<b>Increase (Decrease) in Working Capital, modified accrual budgetary basis</b>	<b>\$ 529,008</b>	<b>\$ 112,565</b>	<b>\$ 455,365</b>	<b>\$ 440,116</b>	<b>\$ 439,654</b>	
<b>Measurement Focus Adjustment</b>	<b>\$ (43,058)</b>					
<b>Beginning Working Capital, accrual basis of accounting</b>	<b>\$ 604,557</b>	<b>\$ 1,090,507</b>	<b>\$ 1,090,507</b>	<b>\$ 1,545,872</b>	<b>\$ 1,545,872</b>	
<b>Ending Working Capital, accrual basis of accounting</b>	<b>\$ 1,090,507</b>	<b>\$ 1,203,072</b>	<b>\$ 1,545,872</b>	<b>\$ 1,985,988</b>	<b>\$ 1,985,526</b>	

**Workers Compensation Fund - Sources**



**Workers Compensation Fund - Uses**



**City of College Station**  
**Workers Compensation Operations & Maintenance**  
**Summary**

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Workers Comp	\$ 40,500	\$ 174,085	\$ 118,285	121,834	\$ 121,834	-30.01%
<b>DIVISION TOTAL</b>	<b>\$ 40,500</b>	<b>\$174,085</b>	<b>\$118,285</b>	<b>\$ 121,834</b>	<b>\$121,834</b>	<b>-30.01%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ -	\$ 104,985	\$ 100,670	\$ 99,393	\$ 99,393	-5.33%
Supplies	28,500	69,100	11,615	22,441	22,441	-67.52%
Maintenance	-	-	-	-	-	N/A
Purchased Services	12,000	-	6,000	-	-	N/A
Capital Outlay	-	-	-	-	-	N/A
<b>DIVISION TOTAL</b>	<b>\$ 40,500</b>	<b>\$174,085</b>	<b>\$118,285</b>	<b>\$ 121,834</b>	<b>\$121,834</b>	<b>-30.01%</b>

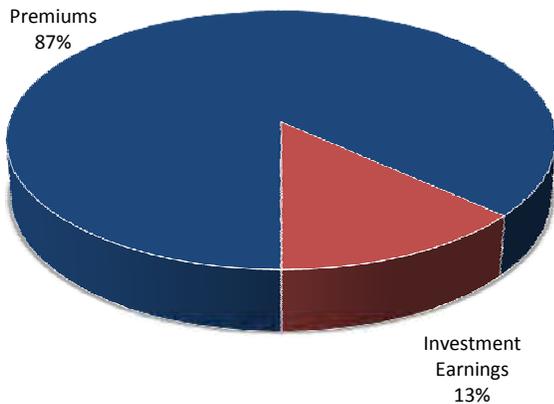
PERSONNEL BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Approved Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Workers Comp*	0.0	0.0	1.5	1.5	1.5	0.00%
<b>DIVISION TOTAL</b>	<b>0.0</b>	<b>0.0</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	<b>0.00%</b>

\*Workers Comp personnel were accounted for in the General Fund until FY09

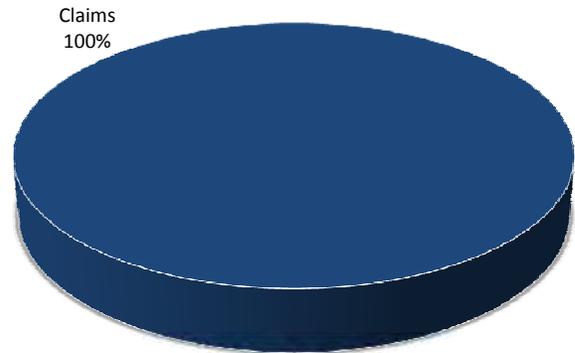
**City of College Station  
Unemployment Compensation  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>REVENUES</b>						
Premiums	\$ 30,847	\$ 30,792	\$ 30,792	\$ 31,099	\$ 31,099	1.00%
Investment Earnings	8,851	4,922	4,922	4,778	4,778	-2.93%
<b>Total Revenues</b>	<u>\$ 39,698</u>	<u>\$ 35,714</u>	<u>\$ 35,714</u>	<u>\$ 35,877</u>	<u>\$ 35,877</u>	0.46%
<b>EXPENDITURES</b>						
Claims	\$ 7,144	\$ 30,900	\$ 30,900	\$ 33,990	\$ 33,990	10.00%
<b>Total Operating Expenses &amp; Transfers</b>	<u>\$ 7,144</u>	<u>\$ 30,900</u>	<u>\$ 30,900</u>	<u>\$ 33,990</u>	<u>\$ 33,990</u>	10.00%
<b>Increase (Decrease) in Working Capital, modified accrual budgetary basis</b>	\$ 32,554	\$ 4,814	\$ 4,814	\$ 1,887	\$ 1,887	
<b>Measurement Focus Adjustment</b>	\$ (1,260)					
<b>Beginning Working Capital, accrual basis of accounting</b>	<u>\$ 202,789</u>	<u>\$ 234,083</u>	<u>\$ 234,083</u>	<u>\$ 238,897</u>	<u>\$ 238,897</u>	
<b>Ending Working Capital, accrual basis of accounting</b>	<u>\$ 234,083</u>	<u>\$ 238,897</u>	<u>\$ 238,897</u>	<u>\$ 240,784</u>	<u>\$ 240,784</u>	

**Unemployment Compensation Fund -  
Sources**



**Unemployment Compensation Fund -  
Uses**



## Equipment Replacement Fund

The Equipment Replacement Fund is an internal service fund that provides equipment and fleet replacements within the City of College Station. In an effort to better control costs, the fund receives rental charges from departments based on the economic life of their equipment and vehicles. The fund then purchases replacements as scheduled and/or as conditions warrant.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

Specific rental charges are based upon the estimated replacement price of the individual items. Specific approved replacement policies include the following:

1. All qualified existing fleet equipment will be replaced through the equipment replacement fund. Other equipment will be replaced through the budget process.
2. Each department will be charged an annual replacement fee based on the useful life and anticipated replacement cost of each vehicle assigned to that department. Each year, the fleet superintendent meets with various departments and determines what items need to be replaced and if funds are available to replace needed equipment. The list is then submitted to the Budget Office for inclusion in the annual budget.
3. Each department will be charged for the phone system based on the number of phone lines assigned. Charges for the 800 MHz radio system are charged based on the number of radio units (portable and mobile combined) assigned to the department.
4. Police, Fire, and Emergency Management are charged for Mobile Data Terminals (MDTs). The Information Technology department evaluates the hardware and software required to operate the system each year to determine what hardware may need to be replaced. The anticipated life of the MDT units is approximately five years. The funds for replacement are budgeted in the Equipment Replacement Fund and transferred to the General Government Facilities and Technology Fund for expenditure.
5. Each department will be charged an annual copier replacement rental fee based upon the number of authorized copiers. Each year, the company that has the contract to maintain copiers evaluates each copier and determines which copiers need to be replaced. The list is provided to Fiscal Services and Information Technology representatives who further evaluate the proposed replacement list based on funds available. New (additions to the inventory) copiers are funded through individual department's operating budget.
6. Uninterruptible Power Supplies (UPS) provide temporary battery power to run critical equipment in the event of a power interruption. These units generally serve equipment that supports all departments. The UPS at approved locations are funded from the equipment replacement fund and each department contributes to their replacement and maintenance.
7. Other equipment, not specifically detailed above, will be handled in a similar manner. Representatives of affected departments will be responsible for meeting with Fiscal Services to determine if inclusion in the Equipment Replacement Fund is warranted.

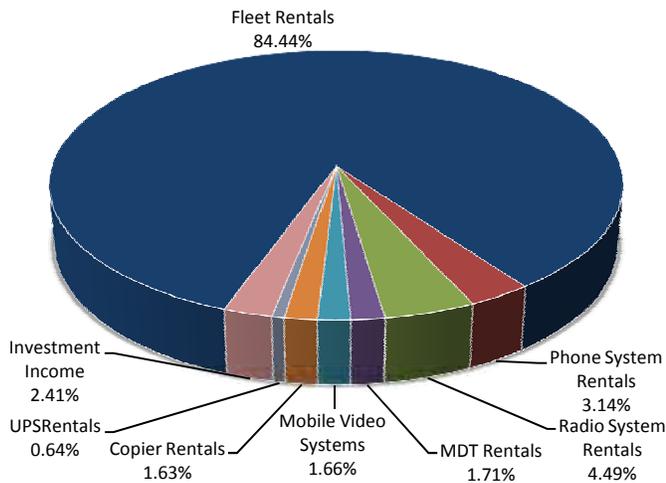
Budgeted revenues for the fund reflect the Equipment Replacement policies. The revenues are automatically transferred from departmental budgets on a monthly basis to ensure that sufficient funds will be available to fund expenses related to the specific functions. As of FY09 the Brazos Valley Solid Waste Management Agency (BVSWMA) no longer contributes to the Equipment Replacement Fund.

On some vehicle purchases, a trade-in is anticipated and the trade-in value is used to offset the expected cost of the vehicle. A list outlining the vehicles to be replaced is included on the following pages.

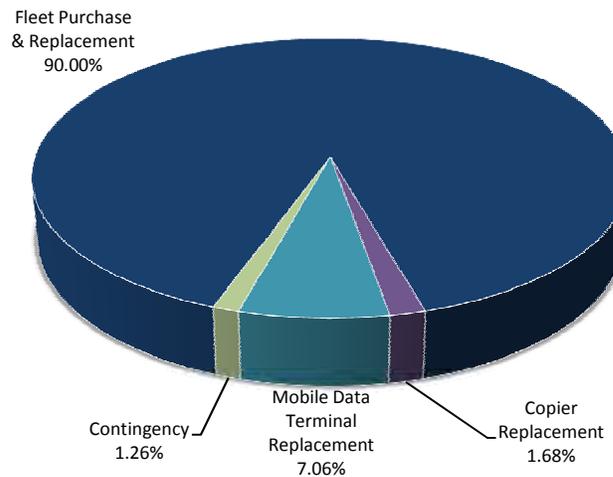
**City of College Station  
Equipment Replacement Fund  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>REVENUES</b>						
Fleet Rentals	\$ 2,762,845	\$ 4,166,003	\$ 4,166,003	\$ 3,209,479	\$ 3,441,979	-17.38%
Phone System Rentals	126,268	126,540	126,540	128,067	128,067	1.21%
Radio System Rentals	186,675	174,930	174,930	182,710	183,190	4.72%
Mobile Data Terminal Rentals	59,725	64,119	64,119	66,869	68,244	6.43%
Mobile Video Camera Systems	17,710	24,875	24,875	65,000	65,000	161.31%
Copier Rentals	70,525	67,345	67,345	66,387	66,387	-1.42%
Uninterruptible Power Supply Rentals	98,550	98,550	98,550	24,875	24,875	-74.76%
Investment Income	159,906	200,000	200,000	98,260	98,260	-50.87%
Other Non Operating Revenues	-	100,000	-	-	-	-100.00%
<b>Total Revenues</b>	<b>\$ 3,482,204</b>	<b>\$ 5,022,362</b>	<b>\$ 4,922,362</b>	<b>\$ 3,841,647</b>	<b>\$ 4,076,002</b>	<b>-18.84%</b>
<b>EXPENDITURES</b>						
Fleet Purchase & Replacement	\$ 1,938,357	\$ 3,743,798	\$ 3,743,798	\$ 2,954,500	\$ 3,145,000	-15.99%
Phone System Replacement	-	-	-	-	-	N/A
Radio System Replacement	6,343	18,882	18,878	-	-	-100.00%
Copier Replacement	27,803	58,250	74,350	58,650	58,650	0.69%
Mobile Data Terminal Replacement	-	200,966	-	246,874	246,874	22.84%
Mobile Video Camera Systems	-	260,000	260,000	-	-	-100.00%
Uninterruptible Power Supply Replacement	-	22,749	20,408	-	-	-100.00%
Debt Service Transfer	379,688	180,350	180,350	-	-	-100.00%
Contingency	90,552	25,118	25,118	44,000	44,000	75.17%
BVSWMA Fund	765,712	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 3,208,455</b>	<b>\$ 4,510,113</b>	<b>\$ 4,322,902</b>	<b>\$ 3,304,024</b>	<b>\$ 3,494,524</b>	<b>-22.52%</b>
<b>Increase (Decrease) in Working Capital, modified accrual budgetary basis</b>	<b>\$ 273,749</b>	<b>\$ 512,249</b>	<b>\$ 599,460</b>	<b>\$ 537,623</b>	<b>\$ 581,478</b>	
<b>Measurement Focus Adjustment</b>	<b>\$ 246,073</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Beginning Working Capital, accrual basis of accounting</b>	<b>\$ 3,765,715</b>	<b>\$ 4,285,537</b>	<b>\$ 4,285,537</b>	<b>\$ 4,884,997</b>	<b>\$ 4,884,997</b>	
<b>Ending Working Capital, accrual basis of accounting</b>	<b>\$ 4,285,537</b>	<b>\$ 4,797,786</b>	<b>\$ 4,884,997</b>	<b>\$ 5,422,620</b>	<b>\$ 5,466,475</b>	

**Equipment Replacement Fund - Sources**



**Equipment Replacement Fund - Uses**



## FY10 Approved Fleet Replacement Schedule

DEPARTMENT	REF #	YEAR	DESCRIPTION	REPLACEMENT
Police	4123	2007	Police Interceptor	38,000
Police	4124	2007	Police Interceptor	38,000
Police	4125	2007	Police Interceptor	38,000
Police	4126	2007	Police Interceptor	38,000
Police	4147	2007	Police Interceptor	38,000
Police	4151	2007	Police Interceptor	38,000
Police	4152	2007	Police Interceptor	38,000
Police	4153	2007	Police Interceptor	38,000
Police	4155	2007	Police Interceptor	38,000
Police	4156	2007	Police Interceptor	38,000
Police	4157	2007	Police Interceptor	38,000
Police	4158	2007	Police Interceptor	38,000
Police	4213	2002	Chevrolet Impala	27,000
Police	4303	1995	Chevrolet Step Van (2 for 1)	70,000
Police	4105	1995	GMC Van (2 for 1)	
<b>Police Department Total</b>				<b>\$ 553,000</b>
Fire	5121	2000	Frightliner Ambulance	145,000
Fire	5122	2002	Frazer Ambulance	145,000
<b>Fire Department Total</b>				<b>\$ 290,000</b>
Public Works	1907	2001	Chevrolet Extended Cab 1/2 Pickup	26,000
Public Works	3104	2003	Heavy Equipment Haul Trailer	87,000
Public Works	3151	2000	John Deere 5310 Tractor	30,000
Public Works	3170	1998	Woods D80 Shredder	6,000
Public Works	3171	1998	Woods D80 Shredder	6,000
Public Works	3177	2004	Grasshopper Mower	15,000
Public Works	3211	1998	John Deere 7210 Tractor	42,000
Public Works	3218	2004	John Deere 4115 Tractor/Mower	20,000
Public Works	3219	2004	Grasshopper Mower	15,000
Public Works	3401	2004	Ford Expedition XLT	30,000
<b>Public Works Total</b>				<b>\$ 277,000</b>
Planning & Development Services	6308	2001	Chevrolet 1/2 ton Pickup	25,000
Planning & Development Services	6322	2000	Chevrolet 1/2 ton Pickup	25,000
<b>Planning &amp; Development Services Total</b>				<b>\$ 50,000</b>
<b>General Fund Total</b>				<b>1,170,000</b>
Northgate Parking	5214	2002	Toyota 1/4 ton Pickup	21,000
<b>Parking Enterprise Fund Total</b>				<b>\$ 21,000</b>
Sanitation	7103	2003	Brush Truck	178,000
Sanitation	7122	2004	Automated Sideload Truck	260,000
Sanitation	7124	2004	Automated Sideload Truck	260,000
Sanitation	7217	2005	Automated Front-end Loader Truck	283,000
Sanitation	7223	2005	Automated Sideload Truck	260,000
Sanitation	7114	2003	GMC Retriever Truck	154,000
<b>Sanitation Fund Total</b>				<b>\$ 1,395,000</b>

## FY10 Approved Fleet Replacement Schedule

DEPARTMENT	REF #	YEAR	DESCRIPTION	REPLACEMENT
Electric Administration	9208	2000	Chevrolet Cargo Van	25,000
Electric Administration	9209	2001	Chevrolet Lumina	25,000
Electric Administration	9212	2000	Chevrolet 1/2 ton Pickup	25,000
Electric Administration	9235	2000	Digger Derrick	113,500
Electric Administration	9240	2000	GMC Aerial Truck	110,000
<b>Electric Fund Total</b>				<b>\$ 298,500</b>
Wastewater Treatment	9508	2001	Ford 1/2 ton Pickup	25,000
Wastewater Treatment	9561	2000	Ford F350 Utility Truck	45,000
<b>Wastewater Treatment Total</b>				<b>\$ 70,000</b>
<b>Total Vehicle Replacement Costs (All Funds)</b>				<b>\$ 2,954,500</b>

## FY10 Approved New Fleet Purchases

DEPARTMENT	DESCRIPTION	COST
Police	School Resource Officer - Police Interceptor	38,000
Northgate Parking	(1) Truck for Northgate District Management	26,000
Electric Administration	Digger Derrick Upgrade	126,500
<b>Total New Fleet Purchases (All Funds)</b>		<b>\$ 190,500</b>
<b>Total Vehicle Replacement and New Fleet Requests</b>		<b>\$ 3,145,000</b>

## FY10 Approved Copier Replacement Schedule

DEPARTMENT	DESCRIPTION	REPLACEMENT
Economic Development	IR3570/10602261	7,750
Police	IR3570/10602292	7,750
Police	IR5070/10602283	12,300
Wastewater	IR3300/10200219	11,250
Fire	IR3025/10948023	5,600
Parks and Recreation	Wide Format	14,000
<b>Total Copier Purchase / Replacement Costs (All Funds)</b>		<b>\$ 58,650</b>

## FY10 Mobile Data Terminal (MDT) Replacement Schedule

DEPARTMENT	DESCRIPTION	REPLACEMENT
Police	Panasonic Toughbook 29 - 36 Units	158,107
Police	Panasonic Toughbook 34 - 7 Units	19,446
Fire	Panasonic Toughbook 29 - 15 Units	66,126
Fire	Panasonic Toughbook 18 - 1 Unit	3,195
<b>Total Copier Purchase / Replacement Costs (All Funds)</b>		<b>\$ 246,874</b>

## Utility Customer Service Fund

The Utility Customer Service Fund is an Internal Service Fund used to account for expenses associated with meter services, billing, and collection for the City's Electric, Water, Wastewater, Sanitation and Drainage utilities. For financial statement reporting, Internal Service Funds are reported using the *economic resources measurement focus* and the *accrual basis of accounting*.

The Utility Customer Service Fund (Internal Service Fund) is budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital (current assets less current liabilities). The measurement focus adjustment to arrive at Actual 2008 Working Capital is necessary because the (internal service) fund's working capital results from using the *economic resources measurement focus* and the *accrual basis of accounting* for financial reporting purposes.

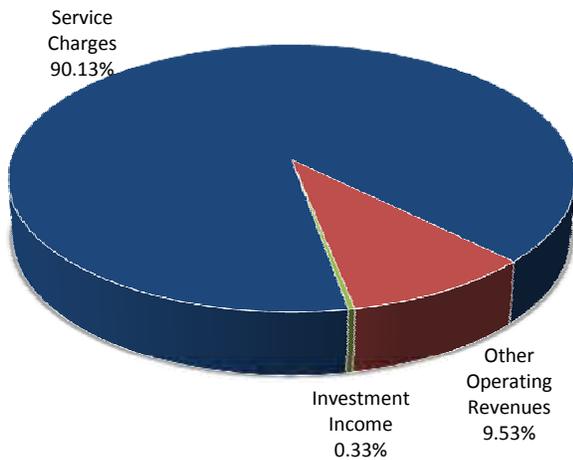
Revenues in the Utility Customer Service Fund are received as service charges from the various enterprise funds and the Drainage Fund. Revenues of \$2,309,813 are approved for fiscal year 2010.

FY10 approved expenses are \$2,272,476. The expenditures in the Utility Customer Service Fund include \$9,900 in approved service level adjustments for an automated system to contact delinquent utility customers prior to the disconnection date.

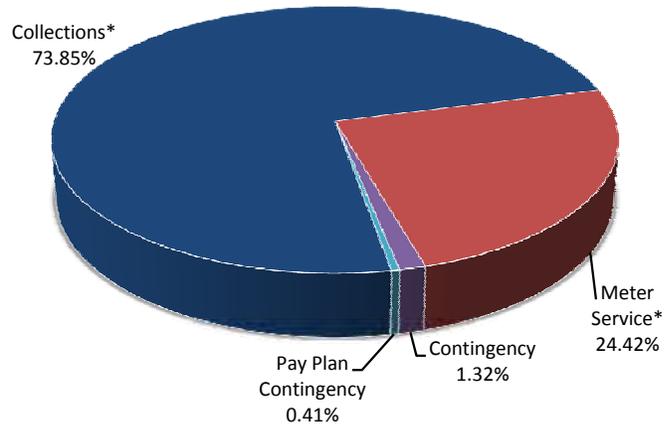
**City of College Station  
Utility Customer Service Fund  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 to FY10
<b>REVENUES &amp; SERVICE CHARGES</b>						
Service Charges	\$2,320,400	\$1,992,341	\$1,992,341	\$2,081,928	\$2,081,928	4.50%
Other Operating Revenues	212,820	231,000	213,782	220,198	220,198	(4.68%)
Investment Income	7,828	7,546	200	7,687	7,687	1.87%
Non Operating	(101)	-	-	-	-	N/A
<b>Total Revenues</b>	<u>\$2,540,947</u>	<u>\$2,230,887</u>	<u>\$2,206,323</u>	<u>\$2,309,813</u>	<u>\$2,309,813</u>	3.54%
<b>Total Funds Available</b>	<u>\$2,746,385</u>	<u>\$2,352,577</u>	<u>\$2,328,013</u>	<u>\$2,356,808</u>	<u>\$2,356,808</u>	0.18%
<b>EXPENDITURES</b>						
Collections*	\$1,563,168	\$1,617,863	\$1,701,177	\$1,668,396	\$1,678,296	3.74%
Meter Service*	572,799	592,431	569,214	\$554,957	554,957	(6.33%)
General & Administrative Transfer	442,553	-	-	-	-	N/A
Contingency	-	30,000	10,627	30,000	30,000	0.00%
Pay Plan Contingency	-	-	-	-	9,223	N/A
Other	37,293	-	-	-	-	N/A
<b>Total Expenditures</b>	<u>\$2,615,813</u>	<u>\$2,240,294</u>	<u>\$2,281,018</u>	<u>\$2,253,353</u>	<u>\$2,272,476</u>	1.44%
<b>Measurement Focus Adjustment</b>	\$ (8,882)					
<b>Increase/Decrease in Working Capital</b>	<u>\$ (74,866)</u>	<u>\$ (9,407)</u>	<u>\$ (74,695)</u>	<u>\$ 56,460</u>	<u>\$ 37,337</u>	
<b>BEGINNING WORKING CAPITAL</b>	\$ 205,438	\$ 121,690	\$ 121,690	\$ 46,995	\$ 46,995	
<b>ENDING WORKING CAPITAL</b>	<u>\$ 121,690</u>	<u>\$ 112,283</u>	<u>\$ 46,995</u>	<u>\$ 103,455</u>	<u>\$ 84,332</u>	

**Utility Customer Service Fund - Sources**



**Utility Customer Service Fund - Uses**



\* Collections and Meter services make up the Operations & Maintenance portion of the Utility Customer Service Budget.

**City of College Station**  
**Utility Customer Service Operations & Maintenance**  
**Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Billing/Collections	\$1,563,168	\$1,628,490	\$1,711,804	\$ 1,668,396	\$1,678,296	3.06%
Meter Services	572,645	592,431	569,214	554,957	554,957	-6.33%
<b>Utility Customer Service Total</b>	<b>\$2,135,813</b>	<b>\$2,220,921</b>	<b>\$2,281,018</b>	<b>\$ 2,223,353</b>	<b>\$2,233,253</b>	<b>0.56%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$1,367,020	\$1,391,373	\$1,358,636	\$ 1,392,198	\$1,392,198	0.06%
Supplies	63,969	81,977	62,078	57,720	57,720	-29.59%
Maintenance	45,701	48,614	47,952	19,127	19,127	-60.66%
Purchased Services	659,123	686,632	799,527	754,308	758,608	10.48%
Capital Outlay	-	12,325	12,825	-	5,600	-54.56%
<b>Utility Customer Service Total</b>	<b>\$2,135,813</b>	<b>\$2,220,921</b>	<b>\$2,281,018</b>	<b>\$ 2,223,353</b>	<b>\$2,233,253</b>	<b>0.56%</b>

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Billing Collections	19.00	19.00	19.00	19.00	19.00	0.00%
Meter Services	10.50	10.50	10.50	10.50	10.50	0.00%
<b>Utility Customer Service Total</b>	<b>29.50</b>	<b>29.50</b>	<b>29.50</b>	<b>29.50</b>	<b>29.50</b>	<b>0.00%</b>

Service Level Adjustments	Total Cost:
Billing/Collections:	
Tele Alertworks	\$ 9,900
<b>Utility Customer Service SLA Totals</b>	<b>\$ 9,900</b>

**FISCAL SERVICES****UTILITY CUSTOMER SERVICE****Description & Budget Explanation:**

The Utility Customer Service Division is responsible for connecting and disconnecting water and electric meters reading those meters and provide billing and collection services for the city to all customers of electric, water, sewer, sanitation and drainage services.

**Program Name: Utility Customer Service**

**Service Level:** Provide exceptional customer service to support the delivery of electric, water, sewer, sanitation and drainage services to the citizens of College Station.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Percent satisfied with courtesy of personnel on citizen survey.	N/A	N/A	N/A	N/A
- Percent satisfied with knowledge of personnel on citizen survey.	N/A	N/A	N/A	N/A
<b>Efficiency</b>				
- No. of customers per day per walk-up employee.	72	85	70	70
- Annual number of processed bills per employee.	22,922	22,500	23,000	23,000
- Cost per bill.	\$4.85	\$5.00	\$4.70	\$4.75
- Percent of bad debt expense annually.	0.30%	0.45%	0.45%	0.45%
<b>Output</b>				
- No. of incoming calls.	97,121	93,000	97,000	98,000
- No. of bills annually.	435,510	420,000	440,000	440,000
- No. of payments.	443,766	440,000	452,500	455,000
- No. of walk-up customers.	54,418	60,000	55,000	55,000
- No. of service orders.	100,861	105,000	102,000	105,000

**Program Name: Meter Service**

**Service Level:** Provide timely connection and disconnection of electric and water services.  
Maintain service installations to ensure accurate recording of utility consumption.  
Obtain accurate and timely readings for all electric and water meters.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY 10 Approved</b>
<b>Effectiveness</b>				
- Same day service percentage.	99.99%	99.99%	99.99%	99.99%
- Read accuracy percentage.	99.87%	99.85%	99.85%	99.85%
<b>Efficiency</b>				
- No. of completed service orders per person.	29,529	30,000	30,000	30,000
- No. of completed routine checks of electric meters per person annually.	1,365	1,600	1,800	2,000
- No. of meters read daily, per person.	410	420	430	413
- Cost per meter read	\$0.38	\$0.40	\$0.35	\$0.40
<b>Output</b>				
- No. of service orders completed.	88,857	90,000	90,000	90,000
- No. of meters/readings checked out.	4,096	4,500	4,000	4,200
- No. of theft/tampering incidents discovered.	60	75	50	50
- No. of utility payments taken in the field.	0	0		
- No. of meters read annually.	670,913	670,000	694,000	697,000
<b>Input</b>				
- No. of full-time technicians/commercial meter reader.	3	3	3	3
- No. of full-time meter readers	6.5	6.5	6.5	7.0

## Fleet Maintenance and Communications Funds

Included in the Internal Service Funds are the Communications and Fleet funds. In an effort to better control costs, the funds receive revenues based on the expected costs associated with the aforementioned services, and use them to pay for those services. For financial statement reporting, Internal Service Funds are reported using the *economic resources measurement focus* and the *accrual basis of accounting*.

The Internal Service Funds are budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital (current assets less current liabilities). The measurement focus adjustment to arrive at Actual 2008 Working Capital is necessary because the internal service fund's working capital results from using the *economic resources measurement focus* and the *accrual basis of accounting* for financial reporting purposes.

Estimates for annual funding levels have been developed using a number of techniques that forecast communications maintenance costs and fleet maintenance costs. The policies that were approved to set up the funds are as follows:

1. Annual communications maintenance charges will be prorated based on the number of phones and radios in each department. All other miscellaneous maintenance charges are forecast based on the number of work orders in the previous year. These charges will be used to pay for all expenses related to each specific function in Communications.
2. Each department with assigned vehicles will be charged an annual maintenance fee to cover inspections and maintenance problems.

Base budget revenues for the fund reflect the above policies. The revenues are transferred from departmental budgets on a monthly basis to ensure that sufficient funds will be available to fund all expenses related to the specific functions.

### Fleet Maintenance Fund

In FY10, revenues in the Fleet Maintenance Fund are anticipated to be \$1,575,355. The approved appropriations for expenditures in FY10 are \$1,545,726.

### Communications Fund

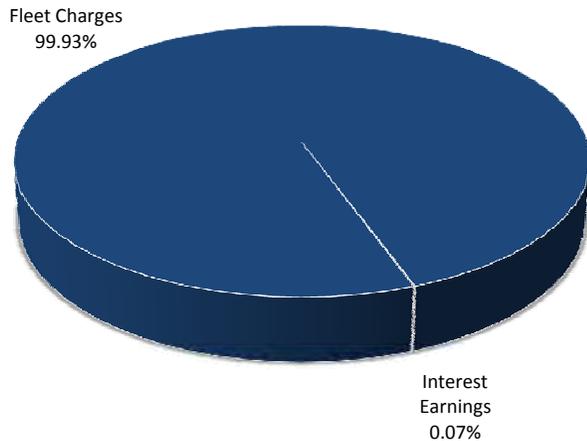
The Communications fund will be dissolved in FY10 in an effort to consolidate expenditures and provide the most cost effective service to the citizens of College Station. The Communications function will be reorganized into the Information Technology department as a part of the General Fund beginning in FY10.

Funding for the Brazos Valley Wide Area Communications System (BVWACS) will be out of the General Fund in FY10.

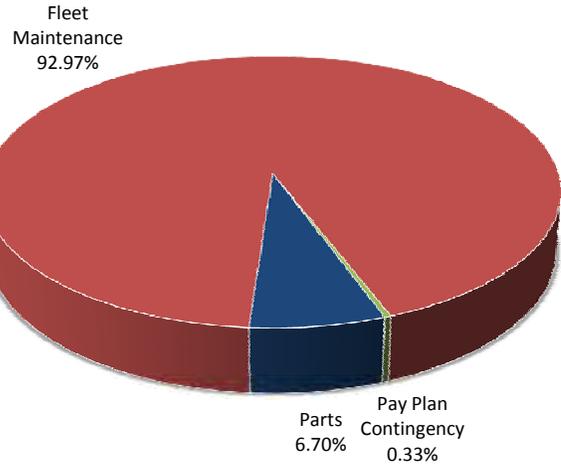
**City of College Station  
Fleet Maintenance Fund  
Fund Summary**

	FY08 Actual	FY09 Revised Budget	FY09 Year-End Estimate	FY10 Approved Base Budget	FY10 Approved Budget	% Change in Budget from FY09 To FY10
<b>REVENUES</b>						
Fleet Charges	\$ 1,744,865	\$ 1,756,180	\$ 1,756,180	\$ 1,574,210	\$ 1,574,210	-10.36%
Interest Earnings	(2,521)	5,000	5,000	1,145	1,145	-77.10%
Other	(800)	-	-	-	-	N/A
<b>Total Revenues</b>	<b>\$ 1,741,544</b>	<b>\$ 1,761,180</b>	<b>\$ 1,761,180</b>	<b>\$ 1,575,355</b>	<b>\$ 1,575,355</b>	<b>-10.55%</b>
<b>EXPENDITURES</b>						
Parts	\$ 85,227	\$ 102,192	\$ 106,605	\$ 103,557	\$ 103,557	1.34%
Fleet Maintenance	1,521,761	1,462,756	\$ 1,511,489	1,437,116	1,437,116	-1.75%
Pay Plan Contingency	-	-	-	-	5,053	N/A
General & Administrative Transfers	166,930	969	969	-	-	-100.00%
Other	2,264	-	(1,468)	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 1,776,182</b>	<b>\$ 1,565,917</b>	<b>\$ 1,617,595</b>	<b>\$ 1,540,673</b>	<b>\$ 1,545,726</b>	<b>-1.29%</b>
<b>Increase (Decrease) in Working Capital, Modified Accrual Basis of Accounting</b>	<b>\$ (34,638)</b>	<b>\$ 195,263</b>	<b>\$ 143,585</b>	<b>\$ 34,682</b>	<b>\$ 29,629</b>	
<b>Measurement Focus Adjustment</b>	<b>\$ 2,574</b>					
<b>Beginning Working Capital, Accrual Basis of Accounting</b>	<b>\$ 117,510</b>	<b>\$ 85,446</b>	<b>\$ 85,446</b>	<b>\$ 229,031</b>	<b>\$ 229,031</b>	
<b>Ending Working Capital, Accrual Basis of Accounting</b>	<b>\$ 85,446</b>	<b>\$ 280,709</b>	<b>\$ 229,031</b>	<b>\$ 263,713</b>	<b>\$ 258,660</b>	

**Fleet Maintenance Fund - Sources**



**Fleet Maintenance Fund - Uses**



**City of College Station**  
**Fleet Maintenance Operations & Maintenance**  
**Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Parts	\$ 85,227	\$ 102,192	\$ 106,605	\$ 103,557	\$ 103,557	1.34%
Administration	1,521,761	1,462,756	1,511,489	1,437,116	1,437,116	-1.75%
<b>DEPARTMENT TOTAL</b>	<b>\$ 1,606,988</b>	<b>\$ 1,564,948</b>	<b>\$ 1,618,094</b>	<b>\$ 1,540,673</b>	<b>\$ 1,540,673</b>	<b>-1.55%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 774,807	\$ 755,755	\$ 784,762	\$ 772,588	\$ 772,588	2.23%
Supplies	758,559	697,746	723,709	685,343	685,343	-1.78%
Maintenance	22,890	31,808	31,704	12,668	12,668	-60.17%
Purchased Services	50,732	79,639	77,919	70,074	70,074	-12.01%
General Capital	-	-	-	-	-	N/A
<b>DEPARTMENT TOTAL</b>	<b>\$ 1,606,988</b>	<b>\$ 1,564,948</b>	<b>\$ 1,618,094</b>	<b>\$ 1,540,673</b>	<b>\$ 1,540,673</b>	<b>-1.55%</b>

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY09 0	% Change in Budget from FY09 to FY10
Parts	2.00	2.00	2.00	2.00	2.00	0.00%
Administration	13.00	13.00	13.00	13.00	13.00	0.00%
<b>DEPARTMENT TOTAL</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>0.00%</b>

## **PUBLIC WORKS**

### **FLEET**

#### **Description & Budget Explanation:**

The Fleet Services Division is responsible for the care and maintenance of all vehicles and equipment in the City fleet.

#### **Program Name: Fleet Services**

**Service Level:** Provide prompt, reliable maintenance service at cost effective rates.

<b>Performance Measures</b>	<b>FY 08 Actual</b>	<b>FY 09 Revised</b>	<b>FY 09 Estimate</b>	<b>FY10 Approved</b>
<b>Effectiveness</b>				
- % of satisfaction with service provided	N/A	92%	93%	92%
- % of rework on work orders	N/A	3%	3%	3%
<b>Efficiency</b>				
- % of road side assistance within 1 hour.	N/A	95%	95%	95%
- % of PMs completed on time	N/A	90%	91%	90%
- % of PM turn around within 24 hours	N/A	95%	96%	95%
<b>Output</b>				
- No. of vehicles per mechanic.	\$55.00	60	64	64
- No. of PMs per day- heavy duty	N/A	2	2	2
- No. of PMs per day- light duty	N/A	4	5	4

**City of College Station**  
**Communication Services Fund**  
**Fund Summary**

	<u>FY08 Actual</u>	<u>FY09 Revised Budget</u>	<u>FY09 Year-End Estimate</u>	<u>FY10 Approved Base Budget</u>	<u>FY10 Approved Budget</u>	<u>% Change in Budget From FY09 to FY10</u>
<b>REVENUES</b>						
Communication Charges	\$ 784,630	\$ 807,683	\$ 807,683	\$ -	\$ -	(100.00%)
Other	12,564	-	-	-	-	N/A
Investment Income	3,790	5,000	500	-	-	(100.00%)
<b>Total Revenues</b>	<u>\$ 800,984</u>	<u>\$ 812,683</u>	<u>\$ 808,183</u>	<u>\$ -</u>	<u>\$ -</u>	<u>(100.00%)</u>
<b>EXPENDITURES</b>						
Operations	\$ 651,964	\$ 804,644	\$ 714,003	\$ -	\$ -	(100.00%)
General & Administrative Transfers	215,391	2,492	1,246	-	-	(100.00%)
<b>Total Expenditures</b>	<u>\$ 867,355</u>	<u>\$ 807,136</u>	<u>\$ 715,249</u>	<u>\$ -</u>	<u>\$ -</u>	<u>(100.00%)</u>
<b>Increase (Decrease) in Working Capital, modified accrual budgetary basis</b>	\$ (66,371)	\$ 5,547	\$ 92,934	\$ -	\$ -	
<b>Measurement Focus Adjustment</b>	\$ 690	\$ -	\$ (144,046)			
<b>Beginning Working Capital, accrual basis of accounting</b>	<u>\$ 116,793</u>	<u>\$ 51,112</u>	<u>\$ 51,112</u>	<u>\$ -</u>	<u>\$ -</u>	
<b>Ending Working Capital, accrual basis of accounting</b>	<u>\$ 51,112</u>	<u>\$ 56,659</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	

\* The Communications function has been reorganized into the General Fund portion of the Information Technology Department starting in FY10. This will allow better departmental organization for the IT department.

**City of College Station**  
**Communications Services Operations & Maintenance**  
**Summary**

EXPENDITURE BY ACTIVITY							
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Communication Services	\$ 651,964	\$ 804,644	\$ 714,003	\$ -	\$ -	-100.00%	
<b>DIVISION TOTAL</b>	<b>\$ 651,964</b>	<b>\$ 804,644</b>	<b>\$ 714,003</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(100.00%)</b>	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10	
Salaries & Benefits	\$ 404,017	\$ 470,504	\$ 408,661	\$ -	\$ -	-100.00%	
Supplies	48,790	71,156	81,832	-	-	-100.00%	
Maintenance	115,408	124,214	83,181	-	-	-100.00%	
Purchased Services	60,472	138,770	140,329	-	-	-100.00%	
General Capital	23,277	-	-	-	-	NA	
<b>DIVISION TOTAL</b>	<b>\$ 651,964</b>	<b>\$ 804,644</b>	<b>\$ 714,003</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(100.00%)</b>	

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Communication Services	6.00	6.00	7.00	-	-	-100.00%
<b>DIVISION TOTAL</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>-</b>	<b>-</b>	<b>-100.00%</b>

Communication Services operations moved into the Information Technology department of the General Fund in FY10

## Brazos Valley Solid Waste Management Agency Fund

The Brazos Valley Solid Waste Management Agency (BVSWMA) was formed under a joint solid waste management agreement between the Cities of College Station and Bryan. The agency is responsible for providing solid waste disposal services within all appropriate guidelines and regulations. This joint venture has resulted in cost savings and increased efficiencies due to the deletion of duplicated services, planning and staffing and the economies of scale offered by a larger operation.

This fund is budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital. The measurement focus adjustment to arrive at Actual 2008 Working Capital is necessary because the proprietary fund's financial statements are prepared using the *economic resources measurement focus* and the *accrual basis of accounting*.

Revenues in the BVSWMA Fund are projected to be \$12,848,708. Approved expenditures for Landfill Operations are \$2,538,411. The FY10 Administration budget is approved to be \$266,852. Also included is \$9,509 for potential pay plan adjustments. In addition, \$1,098,800 is included in the approved budget for the purchase of vehicles and equipment that are due for replacement. This includes \$180,000 for the purchase of a roll-off truck, \$35,800 for a 4 wheel drive ½ ton truck, the purchase of a dozer in the amount of \$783,000 which is proposed to be upgraded from a loader and \$100,000 for a heavy equipment mechanic service truck.

Also included in the BVSWMA approved budget are SLAs totaling \$260,800. The first of these SLAs is for budget to fund the costs associated with the transition of landfill operations from the Rock Prairie Road Landfill to the Twin Oaks Landfill in Grimes County. These costs include seven additional roll-off containers, two storage/work buildings, furniture and equipment, an additional Paradigm scale software license and procurement of general moving and heavy equipment specialty hauling. This SLA is in the amount of \$188,800. The second approved SLA is for the purchase of a diesel powered portable light tower. This light tower will assist in providing employee and customer safety during limited visibility operations. This SLA is for \$12,000. The final SLA is for a GPS Peer to Peer CAES Upgrade and is in the amount of \$60,000. These funds will be used to upgrade the GPS Computer Aided Earthmoving System to Peer to Peer, which permits multiple machines to work in teams when constructing or operating. The system will provide up-to-date, accurate information when multiple machines are working in the same area.

Non-departmental expenses in the amount of \$1,424,624 are included in the FY10 Approved Budget. This includes \$260,370 for the General and Administrative Transfer, \$80,000 for the Bryan Compost Facility, \$180,000 for the Grimes County Host Fees, and \$147,000 for contingency. An additional \$757,254 is for the FY10 debt service payment.

In addition, appropriations in the amount of \$2,495,132 are included in BVSWMA for capital project expenditures. These expenditures are related to construction of the Twin Oaks Landfill. Twin Oaks projects for which appropriations are approved include Construction Project Management, Access Improvements, Design Services, Buildings and Infrastructure construction, and Design Services.

**CITY OF COLLEGE STATION**  
**BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY (BVSWMA)**  
**PRO - FORMA**  
**FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

	<b>APPROPRIATIONS THROUGH FY08</b>	<b>FY 09 REVISED APPROPRIATIONS</b>	<b>FY 10 APPROVED APPROPRIATIONS</b>
<b>REVENUES</b>			
LANDFILL CHARGES		\$ 7,270,000	\$ 6,598,000
OTHER SALES - METHANE GAS		180,000	-
TRANSFER IN		-	6,000,708
INTEREST		447,000	120,000
OTHER		-	130,000
<b>TOTAL REVENUES</b>		<b>\$ 7,897,000</b>	<b>\$ 12,848,708</b>
<b>EXPENDITURES AND TRANSFERS</b>			
LANDFILL OPERATIONS		\$ 2,635,780	\$ 2,538,411
ADMINISTRATION		275,872	266,852
EQUIPMENT REPLACEMENT		566,000	1,098,800
APPROVED SLAs		1,116,450	260,800
PAY PLAN CONTINGENCY		23,401	9,509
<b>EXPEND &amp; TRANSFERS SUBTOTAL</b>		<b>\$ 4,617,503</b>	<b>\$ 4,174,372</b>
Cash for Capital Projects/Fill Sector Projects			\$ 550,421
Debt Funded Capital Projects			1,944,711
<b>Capital Projects Subtotal</b>		<b>11,922,448</b>	<b>2,495,132</b>
<b>NON-DEPARTMENTAL</b>			
CONTRIBUTIONS		\$ -	\$ -
OTHER		-	-
TRANSFERS OUT		-	-
DEBT SERVICE TRANSFER		-	757,254
GENERAL & ADMIN. TRANSFERS		361,067	260,370
BRYAN COMPOST FACILITY COSTS		80,000	80,000
HOST FEES		166,000	180,000
CONTINGENCY		135,000	147,000
<b>NON-DEPARTMENTAL SUBTOTAL</b>		<b>\$ 742,067</b>	<b>\$ 1,424,624</b>
<b>TOTAL EXPENDITURES AND TRANSFERS</b>		<b>\$ 17,282,018</b>	<b>\$ 8,094,128</b>
<b>INCREASE (DECREASE) IN WORKING CAPITAL FROM OPERATIONS, <i>modified accrual budgetary basis</i></b>		<b>\$ (9,385,018)</b>	<b>\$ 4,754,580</b>
<b>BEGINNING WORKING CAPITAL, <i>accrual basis of accounting</i></b>		<b>\$ 11,410,473</b>	<b>\$ 6,557,513</b>
Measurement Focus Adjustment			
<b>RESERVED FOR CLOSURE POST CLOSURE ENDING WORKING CAPITAL, <i>accrual basis of accounting</i></b>		<b>\$ 2,025,455</b>	<b>\$ 11,312,093</b>

**CITY OF COLLEGE STATION**  
**BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY (BVSWMA)**  
**PRO - FORMA**  
**FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

<b>FY 08 ACTUAL</b>	<b>FY 09 ESTIMATE</b>	<b>FY10 PROJECTED</b>	<b>FY 11 PROJECTED</b>	<b>FY 12 PROJECTED</b>	<b>FY 13 PROJECTED</b>	<b>FY 14 PROJECTED</b>	<b>FY 15 PROJECTED</b>
\$ 6,719,647	\$ 6,471,466	\$ 6,598,000	\$ 6,792,000	\$ 6,992,000	\$ 7,198,000	\$ 7,410,000	\$ 7,628,000
-	-	-	180,000	180,000	180,000	180,000	180,000
-	4,239,292	6,000,708	-	-	-	-	-
498,527	150,000	120,000	104,000	109,000	81,000	76,000	68,000
2,380,502	27,723	130,000	79,000	125,000	426,650	30,500	18,000
<u>\$ 9,598,676</u>	<u>\$ 10,888,481</u>	<u>\$ 12,848,708</u>	<u>\$ 7,155,000</u>	<u>\$ 7,406,000</u>	<u>\$ 7,885,650</u>	<u>\$ 7,696,500</u>	<u>\$ 7,894,000</u>
\$ 3,961,621	\$ 4,150,105	\$ 2,538,411	\$ 2,620,000	\$ 2,700,000	\$ 2,790,000	\$ 2,880,000	\$ 2,970,000
335,085	286,001	266,852	280,000	290,000	300,000	310,000	320,000
-	-	1,098,800	435,300	1,200,000	2,020,800	108,500	80,000
-	-	260,800	91,000	253,730	261,342	294,182	303,008
-	-	9,509	31,200	31,800	32,400	33,000	33,700
<u>\$ 4,296,706</u>	<u>\$ 4,436,106</u>	<u>\$ 4,174,372</u>	<u>\$ 3,457,500</u>	<u>\$ 4,475,530</u>	<u>\$ 5,404,542</u>	<u>\$ 3,625,682</u>	<u>\$ 3,706,708</u>
\$ 1,795,833	\$ 4,025,651	\$ 3,644,838	\$ 3,922,500	\$ 2,454,448	\$ 2,499,425	\$ 1,285,450	\$ 4,428,067
-	4,234,133	6,000,708	-	-	-	-	-
1,795,833	8,259,784	9,645,546	3,922,500	2,454,448	2,499,425	1,285,450	4,428,067
\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(765,112)	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	757,254	790,839	798,239	795,189	801,689	807,589
348,505	361,067	260,370	266,000	272,000	278,000	284,000	290,000
-	80,000	80,000	80,000	80,000	80,000	80,000	80,000
104,306	161,330	180,000	190,000	195,000	200,000	205,000	210,000
-	-	147,000	147,000	147,000	147,000	147,000	147,000
<u>\$ (262,301)</u>	<u>\$ 602,397</u>	<u>\$ 1,424,624</u>	<u>\$ 1,473,839</u>	<u>\$ 1,492,239</u>	<u>\$ 1,500,189</u>	<u>\$ 1,517,689</u>	<u>\$ 1,534,589</u>
\$ 5,830,238	\$ 13,298,287	\$ 15,244,542	\$ 8,853,839	\$ 8,422,217	\$ 9,404,156	\$ 6,428,821	\$ 9,669,363
\$ 3,768,439	\$ (2,409,806)	\$ (2,395,834)	\$ (1,698,839)	\$ (1,016,217)	\$ (1,518,506)	\$ 1,267,679	\$ (1,775,363)
\$ 11,256,238	\$ 8,967,319	\$ 6,557,513	\$ 4,161,679	\$ 5,462,840	\$ 4,446,623	\$ 2,928,117	\$ 4,195,797
\$ (2,153,379)							
3,903,979			(3,000,000)				
<u>\$ 8,967,319</u>	<u>\$ 6,557,513</u>	<u>\$ 4,161,679</u>	<u>\$ 5,462,840</u>	<u>\$ 4,446,623</u>	<u>\$ 2,928,117</u>	<u>\$ 4,195,797</u>	<u>\$ 2,420,433</u>

**CITY OF COLLEGE STATION**  
**BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY (BVSWMMA)**  
**PRO - FORMA**  
**FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

		<b>APPROPRIATIONS THROUGH FY08</b>	<b>FY 09 REVISED APPROPRIATIONS</b>	<b>FY 10 APPROVED APPROPRIATIONS</b>
<b>BVSWMA CIP</b>	<b>FY10 Approved</b>			
<b>Cash Funded Projects</b>	<b>Budget</b>			
BV0403 - RPR Gas Recovery and final cover	6,229,973	4,045,000	-	-
<b>Subtotal Rock Prairie Road Cash Funded Capital Projects</b>		4,045,000	-	-
BV0003 - Twin Oaks land purchase	2,990,063	2,608,500	-	-
BV0502 - Twin Oaks Permit Application/Legal Fees	2,203,802	1,880,278	-	-
BV0603 - Twin Oaks Design Services	2,715,120	1,747,000	417,700	550,421
BV0701 - Twin Oaks Cell Construction - Phase I	5,664,812	-	7,390,000	-
TBD - Twin Oaks Cell Construction - Phase II A	5,003,873	-	-	-
TBD - Twin Oaks Cell Construction - Phase II B	5,414,540	-	-	-
BV0802 - Twin Oaks Landfill Communications	125,000	40,000	85,000	-
TBD - Twin Oaks Compost Facility Design and Construction	2,139,563	-	-	-
TBD - Twin Oaks Petroleum Pipeline Relocation	855,954	-	-	-
<b>Subtotal Twin Oaks Cash Funded Capital Projects</b>		6,275,778	7,892,700	550,421
<b>Debt Funded Projects</b>				
BV0901 - Twin Oaks Construction Project Management	928,300	0	768,500	159,800
BV0601 - Twin Oaks Access	4,457,118	1,289,330	2,447,503	720,285
BV0602 - Twin Oaks Buildings & Infrastructure	4,855,269	1,251,710	813,745	1,064,626
<b>Subtotal Twin Oaks Debt Funded Capital Projects</b>		2,541,040	4,029,748	1,944,711
Closed Projects		-	-	-
<b>Total Capital Projects</b>		<b>\$ 12,861,818</b>	<b>\$ 11,922,448</b>	<b>\$ 2,495,132</b>

**CITY OF COLLEGE STATION  
 BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY (BVSWMMA)  
 PRO - FORMA  
 FISCAL YEAR 2009-2010 THROUGH FISCAL YEAR 2014-2015**

<b>FY 08 ACTUAL</b>	<b>FY 09 ESTIMATE</b>	<b>FY10 PROJECTED</b>	<b>FY 11 PROJECTED</b>	<b>FY 12 PROJECTED</b>	<b>FY 13 PROJECTED</b>	<b>FY 14 PROJECTED</b>	<b>FY 15 PROJECTED</b>
-	-	-	3,000,000	-	-	-	-
-	-	-	3,000,000	-	-	-	-
657,228	105,000	-	-	-	-	-	-
436,976	104,444	383,056	872,500	-	-	-	-
599,211	645,237	638,910	-	-	-	-	-
-	3,126,940	2,537,872	-	-	-	-	-
-	-	-	50,000	2,454,448	2,499,425	-	-
-	-	-	-	-	-	100,000	2,618,000
-	40,000	85,000	-	-	-	-	-
-	-	-	-	-	-	1,185,450	954,113
-	-	-	-	-	-	-	855,954
1,693,415	4,021,621	3,644,838	922,500	2,454,448	2,499,425	1,285,450	4,428,067
-	385,911	542,389	-	-	-	-	-
-	1,751,333	2,699,939	-	-	-	-	-
-	2,096,889	2,758,380	-	-	-	-	-
-	4,234,133	6,000,708	-	-	-	-	-
102,418	4,030	-	-	-	-	-	-
\$ 1,795,833	\$ 8,259,784	\$ 9,645,546	\$ 3,922,500	\$ 2,454,448	\$ 2,499,425	\$ 1,285,450	\$ 4,428,067

**City of College Station**  
**Brazos Valley Solid Waste Management Agency**  
**Operations & Maintenance Summary**

EXPENDITURE BY DEPARTMENT						
DIVISION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Approved Base Budget FY10	Approved Budget FY10	% Change in Budget from FY09 to FY10
Landfill Operations	\$ 3,961,621	\$ 4,312,062	\$ 4,150,105	\$ 2,538,411	\$3,898,011	-9.60%
Administration	335,085	305,441	286,001	266,852	266,852	-12.63%
<b>DEPARTMENT TOTAL</b>	<b>\$ 4,296,706</b>	<b>\$ 4,617,503</b>	<b>\$ 4,436,106</b>	<b>\$ 2,805,263</b>	<b>\$4,164,863</b>	<b>-9.80%</b>

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY08	Revised Budget FY09	Estimated Year-End FY09	Proposed Base Budget FY10	Proposed Budget FY10	% Change in Budget from FY09 to FY10
Salaries & Benefits	\$ 1,361,663	\$ 1,490,974	\$ 1,412,779	\$ 1,497,214	\$1,497,214	0.42%
Supplies	640,039	518,330	432,615	403,441	411,541	-20.60%
Maintenance	295,498	356,220	370,196	327,460	327,960	-7.93%
Purchased Services	565,372	591,979	581,551	577,148	593,148	0.20%
General Capital	1,433,734	1,660,000	1,638,965	-	1,335,000	-19.58%
Other Purchased Services	400	-	-	-	-	N/A
<b>DEPARTMENT TOTAL</b>	<b>\$ 4,296,706</b>	<b>\$ 4,617,503</b>	<b>\$4,436,106</b>	<b>\$ 2,805,263</b>	<b>\$4,164,863</b>	<b>-9.80%</b>

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY07	Actual FY08	Revised Budget FY09	Proposed Base Budget FY10	Proposed Budget FY10	% Change in Budget from FY09 to FY10
Landfill Operations	24.50	24.50	24.50	24.50	24.50	0.00%
Administration	3.00	3.00	2.75	2.75	2.75	-8.33%
<b>DEPARTMENT TOTAL</b>	<b>27.50</b>	<b>27.50</b>	<b>27.25</b>	<b>27.25</b>	<b>27.25</b>	<b>0.00%</b>

Service Level Adjustments:	Total Cost:
BVSWMA Landfill Operations Roll-off Truck	\$ 180,000
BVSWMA 4WD Diesel 1/2 Ton Truck - Environ Comp Officer	35,800
BVSWMA Track Loader Upgrade to Dozer	783,000
BVSWMA Heavy Equip Mechanic Svc Truck Upgrade	100,000
<u>Total Equipment Replacement SLAs</u>	<u>1,098,800</u>
BVSWMA Landfill Operations - Transition to Grimes County	188,800
BVSWMA Diesel Powered Portable Light Tower	12,000
BVSWMA GPS Peer to Peer CAES Upgrade	60,000
<u>Total Non-Equipment Replacement SLAs</u>	<u>260,800</u>
<u><b>BVSWMA SLA Totals</b></u>	<u><b>\$ 1,359,600</b></u>

## BRAZOS VALLEY SOLID WASTE MANAGEMENT AGENCY OPERATIONS

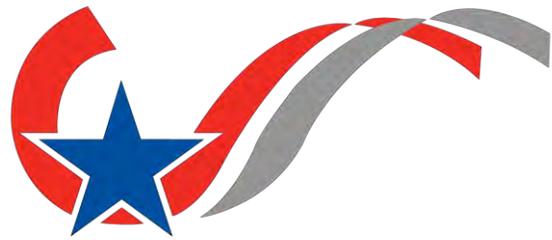
**Description & Budget Explanation:**

The Brazos Valley Solid Waste Management Agency is responsible for the operation of the Rock Prairie Road Landfill, a regional landfill serving the Cities of College Station and Bryan, Texas A&M University and the 19 surrounding counties.

**Program Name: Operations**

**Service Level:** Provide Landfill disposal services to the Cities of College Station and Bryan, Texas A&M University and the surrounding counties.

Performance Measures	FY 08 Actual	FY 09 Revised	FY 09 Estimate	FY 10 Approved
<b>Workload Indicators</b>				
- # of tons disposed	314,883	N/A	315,969	312,613
- # of disposal facilities managed	1	N/A	1	2
- # of HHW collection events	2	N/A	2	2
- # of Master Composter classes	2	N/A	2	2
- # of educational outreach presentations	67	N/A	60	26
<b>Efficiency Indicators</b>				
- No. of labor hours per ton of waste received at the landfill for disposal.	0.12	0.19	0.18	0.19
- Cost per ton of waste received at the landfill for disposal.	\$10.40	\$12.00	\$12.00	\$12.36
- Landfill Density survey results (lbs. per CY)	1789	1300	1300	1300
- Constructed disposal capacity >180 days	Yes	N/A	Yes	Yes
<b>Effectiveness Indicators</b>				
- # of tons diverted from landfill disposal to be reused or recycled. (i.e. concrete, metal, soil, HHW)	21,696	20,000	20,000	20,600
- Landfill tipping rate	\$25.30	N/A	\$25.30	\$25.30
- Facilities in TCEQ Compliance	Yes	Yes	Yes	Yes



CITY OF COLLEGE STATION  
*Home of Texas A&M University®*

**ORDINANCE NO. 3202**

**AN ORDINANCE ADOPTING A BUDGET FOR THE 2009-10 FISCAL YEAR AND AUTHORIZING EXPENDITURES AS THEREIN PROVIDED.**

**WHEREAS**, a proposed budget for the fiscal year October 1, 2009, to September 30, 2010, was prepared and presented to the City Council and a public hearing held thereon as prescribed by law and the Charter of the City of College Station, Texas, notice of said hearing having first been duly given; and

**WHEREAS**, the City Council has reviewed and amended the proposed budget and changes as approved by the City Council have been identified and their effect included in the budget; now therefore,

**BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COLLEGE STATION, TEXAS:**

**PART 1:** That the proposed budget as amended by the City Council of the City of College Station, which is made a part hereof to the same extent as if set forth at length herein, is hereby adopted and approved, a copy of which is on file in the Office of the City Secretary in College Station, Texas.

**PART 2:** That authorization is hereby granted for the expenditure of the same under the respective items contained in said budget with the approved fiscal procedures of the City.

**PART 3:** That the City Manager and his authorized and designated employees, at his discretion, be, and are hereby authorized to sign or release utility easements; to negotiate and sign documents related to the settlement of disputed assessments for paving, weed mowing, demolition, and other disputes based on legal questions of whether the assessments are enforceable or other extenuating circumstances; to sign contracts and documents authorizing the payment of funds and to expend public funds for expenditures that are \$50,000 or less; to sign change orders authorizing the expenditure of funds pursuant to SECTION 252.048 of the TEXAS LOCAL GOVERNMENT CODE or as provided in the original contract document. The intent of this section is to provide the ability to conduct daily affairs of the City which involve numerous decisions of a routine nature.

**PART 4:** That the City Manager and his authorized and designated employees, at his discretion, be, and are hereby, authorized to provide for transfers of any unexpended or unencumbered appropriation balance within each of the various departments in the General Fund and within any other fund of the City and to authorize transfers of Contingent Appropriations within a fund up to an amount equal to expenditures that are \$15,000 or less.

**PART 5:** That the City Council hereby approves the funding for the outside agencies and organizations in this budget and authorizes the City Manager and his authorized and designated employees, at his discretion, to sign contracts and documents authorizing the payment of funds,

Ordinance No. 3202

and to expend public funds for expenditures that are \$50,000 or less that have been expressly approved and appropriated in this budget, as set out in Appendix J of the 2009-10 Fiscal Year Budget.

**PART 6:** That the City Council hereby approves the funding and the purchases that are made pursuant to interlocal agreements as provided by CHAPTER 271, SUBCHAPTERS (D) AND (F) of the TEXAS LOCAL GOVERNMENT CODE, in this budget and authorizes the City Manager and his authorized and designated employees, at his discretion, to sign contracts and documents authorizing the payment of funds, and to expend public funds that have been expressly designated, approved, and appropriated in this budget, as set out in the 2009-10 Fiscal Year Equipment Replacement Fund, and Attachment "A" to this Ordinance.

**PART 7:** That this ordinance shall become effective immediately after passage and approval.

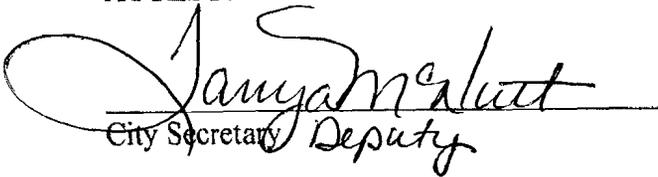
**PASSED AND APPROVED THIS 10th DAY OF SEPTEMBER, 2009.**

**APPROVED:**



\_\_\_\_\_  
Mayor

**ATTEST:**



\_\_\_\_\_  
City Secretary Deputy

**APPROVED:**



\_\_\_\_\_  
City Attorney

Attachment "A"

Potential FY10 Technology Purchases through GSA Schedule 70,  
 HGAC, TXMAS, Texas Department of Information Resources, TCPN or Buy Board Purchases

ITEM	Quantity	Estimated Unit Cost	Projected Total
<b>Scheduled Replacement/Repair/Additions</b>			
Replacement PCs	100	1,000.00	100,000.00
Replacement Monitors	50	190.00	9,500.00
Replacement Printers	12	2,200.00	26,400.00
Replacement Laptops	20	1,200.00	24,000.00
Replacement Copiers			65,000.00
Printer replacement Parts			20,000.00
PC Replacement Parts (Video Cards, Hard Drive & Memory)			25,000.00
Replace 3servers	3	7,500.00	22,500.00
Server replacement parts			20,000.00
Server OS replacement			10,000.00
Replacement UPS battery/units			35,000.00
Estimated Additional Desktop Software			80,000.00
Includes but not limited to New & Upgrade versions of Adobe Acrobat, PageMaker, Photoshop Illustrator, Premier, Audition, Microsoft Publisher, Windows XP, Frontpage, Project, Visio, Vstudio.net, AutoCAD, ESRI ArcGIS, Crystal, Corel Draw, Cognos, Novell			
Public Safety MDT replacement			246,873.00
Handheld Radio Battery Replacement			10,000.00
Computer Network Maint and Equipment Replacement			55,500.00
Motorola Radio Repair/Replacement			35,000.00
Telephone Repair/Replacement			25,000.00
Fiber installation on Texas Avenue			30,000.00
BVWACS radio equipment purchases			2,500,000.00
Municourt Upstairs Phone and Computer Network equipment			25,000.00
SCADA Replacement Wastewater			205,000.00
SCADA Man Machine Upgrade Wastewater			60,000.00
Communications Infrastructure Improvements Wastewater			30,000.00
<b>Subtotal - Scheduled Replacement</b>			<b>3,659,773.00</b>
<b>Service Level Adjustments</b>			
SLA - new position equipment			4,024.00
includes desktop pc, extended warranty, network card, added memory, monitor, laptop, printer, standard software, additional phones and radios			
SLA - Brazos Valley Crime Center Information Database			10,000.00
SLA - Automated system to call customers and deliver a prerecorded message			11,200.00
SLA - GPS Peer to Peer CAES Upgrade			60,000.00
SLA - BVSWMA Transition to Grimes County			17,000.00
SLA - SAN Drives			20,000.00
<b>Subtotal - Service Level Adjustments</b>			<b>122,224.00</b>

**Ordinance No. 3202**

**Unscheduled Replacements/Additions**

Estimated Additional PC setups not identified specifically in budget includes but not limited to: Monitor, network card, extended warranty, added memory	15	2,100.00	31,500.00
Estimated Standard Desktop Software not identified specifically in budget Includes but not limited to: Microsoft Office 2007, Norton Antivirus, Microsoft Windows client access license	15	415.00	6,225.00
Estimated Additional Desktop Software Includes but not limited to New & Upgrade versions of Adobe Acrobat, PageMaker, Photoshop Illustrator, Premier, Audition Microsoft Publisher, Windows XP Frontpage, Project, Visio, Vstudio.net AutoCAD, ESRI ArcGIS, Crystal Corel Draw, Cognos, Novell			45,000.00
Estimated Additional Printers/Plotters			40,000.00
Estimated Memory upgrades includes: desktop pcs, printers laptops	300	100.00	30,000.00
Estimated PC misc parts includes: CD Burners, harddrives modems, network cards, DVD Burner mice, network cables			10,000.00
Estimated Monitor upgrades includes: Flat Panel and larger than 19" monitor			30,000.00
Estimated Additional Scanners	10	1,200.00	12,000.00
Estimated Additional Laptops/Toughbooks	15	4,000.00	60,000.00
Estimated Network Upgrades			50,000.00
<b>Sub-Total Unscheduled Replacement/Additions</b>			<b>314,725.00</b>
<b>Phone System Maintenance</b>			
Cisco			30,400.00
<b>Subtotal - Phone System Maintenance</b>			<b>30,400.00</b>

**Ordinance No. 3202**

**Network Software on Master License Agreement (MLA)**

Border Manager - 652 nodes (Dropped)	0.00
GroupWise - 262 additional mailboxes	5,502.00
Novell Open Workgroup Suite (1Zen/1Groupwise/1 ODES) -721	47,586.00
Netware ODES - 160 additional nodes	4,160.00
ZenWorks Asset Management -721 nodes	3,605.00
ZenWorks Patch Management - 721 nodes	7,931.00
<b>Subtotal - Network Software on MLA</b>	<b>68,784.00</b>

**PC Hardware and Software Maintenance**

VIPRE/Ghost	6,130.00
HP Printer Maintenance	4,345.00
AutoCAD	12,904.00
Barracuda Spam/Spyware	1,750.00
<b>Subtotal - PC Software Maintenance</b>	<b>25,129.00</b>

**IBM Hardware and Software Maintenance**

Hardware Maintenance (2 i5s and 2 p-series)	20,320.00
i5 Software Subscription and Support	2 7,595.00
AIX Software Subscription and Support	2 1,338.00
<b>Subtotal - IBM Hardware and Software Maintenance</b>	<b>29,253.00</b>

**GIS Software Maintenance**

ArcInfo Concurrent Use License Annual Maintenance (Primary 1)	3,250.00
ArcInfo Concurrent Use License Annual Maintenance (Secondary 9)	11,500.00
Primary Maintenance for ArcView Concurrent Use License (2)	1,450.00
Secondary Maintenance for ArcView Concurrent Use License (13)	7,000.00
Primary Maintenance for ArcView Single Use License (3)	1,325.00
Secondary Maintenance for ArcView Single Use License (26)	7,800.00
Primary Maintenance for ArcGIS Spatial Analyst Concurrent Use License (1)	550.00
Secondary Maintenance for ArcGIS Spatial Analyst Concurrent Use License (2)	450.00
Primary Maintenance for ArcGIS 3D Analyst Concurrent Use License (1)	550.00
Secondary Maintenance for ArcGIS 3D Analyst Concurrent Use License (1)	200.00
Primary Maintenance for ArcGIS Tracking Analyst Concurrent Use License (1)	550.00
ArcIMS 1Server/2 CPU ArcSDE developer Support Group 1SVR 2CPUs 5 Read Write	6,000.00
Primary Maintenance for ArcCOGO Concurrent Use License (1)	550.00
Secondary Maintenance for ArcCOGO Concurrent Use License (1)	225.00
Primary Maintenance for MAPLEX Concurrent Use License (1)	550.00
Secondary Maintenance for MAPLEX Concurrent Use License (1)	200.00
MapObjects Win Ed Developers Kit Maint. (1)	1,300.00
Primary ArcGIS Publisher Concurrent (1)	550.00
<b>Subtotal - GIS Software Maintenance</b>	<b>44,000.00</b>

**Grand Total      4,294,288.00**

**AN ORDINANCE LEVYING THE AD VALOREM TAXES FOR THE USE AND SUPPORT OF THE MUNICIPAL GOVERNMENT OF THE CITY OF COLLEGE STATION, TEXAS, AND PROVIDING FOR THE GENERAL DEBT SERVICE FUND FOR THE YEAR 2009-10 AND APPORTIONING EACH LEVY FOR THE SPECIFIC PURPOSES.**

**BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COLLEGE STATION, TEXAS:**

**SECTION 1.** That there is hereby levied and there shall be collected for the use and support of the municipal government of the City of College Station, Texas, and to provide General Debt Service for the 2009-10 fiscal year upon all property, real, personal and mixed within the corporate limits of said city subject to taxation, a tax of forty three and ninety four hundredths cents (\$0.439400) on each one hundred dollar (\$100.00) valuation of property, and said tax being so levied and apportioned to the specific purpose herein set forth:

1. For the maintenance and support of the general government (General Fund), twenty and ninety nine hundredths and sixty seven thousandths cents (\$0.209967) on each one hundred dollar (\$100.00) valuation of property; and
2. For the general obligation debt service (Debt Service Fund), twenty two and ninety four hundredths and thirty three thousandths cents (\$0.229433) on each one hundred dollars (\$100.00) valuation of property to be used for principal and interest payments on bonds and other obligations of the fund.

**SECTION II.** All moneys collected under this ordinance for the specific items therein named, shall be and the same are hereby appropriated and set apart for the specific purpose indicated in each item and the Assessor and Collector of Taxes and the Chief Financial Officer shall keep these accounts so as to readily and distinctly show the amount collected, the amounts expended and the amount on hand at any time, belonging to such funds. It is hereby made the duty of the Tax Assessor and Collector to deliver a statement at the time of depositing any money, showing from what source such taxes were received and to what account (General Fund or General Debt Service Fund) the funds were deposited.

**Section III.** THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE RAISED BY 2.416364% AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$10.37.

**SECTION IV.** That this ordinance shall take effect and be in force from and after its passage.

**PASSED AND APPROVED THIS 10th DAY OF September, 2009.**

APPROVED:



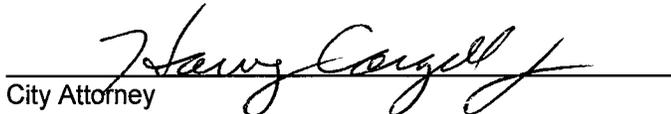
\_\_\_\_\_  
Mayor

ATTEST:



\_\_\_\_\_  
City Secretary

APPROVED:



\_\_\_\_\_  
City Attorney

ORDINANCE NO. 3208

**AN ORDINANCE (BUDGET AMENDMENT 1) AMENDING ORDINANCE NUMBER 3202 WHICH WILL AMEND THE BUDGET FOR THE 2009-2010 FISCAL YEAR AND AUTHORIZING AMENDED EXPENDITURES AS THEREIN PROVIDED.**

**WHEREAS**, the City Council of the City of College Station, Texas, approved its Budget Ordinance for the 2009-2010 Fiscal Year on September 10, 2009; and

**WHEREAS**, the City Council of the City of College Station, Texas, desires to amend the approved Budget Ordinance; and

**WHEREAS**, this amendment was prepared and presented to the City Council and a public hearing held thereon as prescribed by law and the Charter of the City of College Station, Texas, after notice of said hearing having been first duly given; now, therefore,

**BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COLLEGE STATION, TEXAS:**

**Part 1:** That Part 1 of the Budget Ordinance for the 2009-2010 Fiscal Year is amended to read as follows:

**"PART 1:** That the proposed budget as amended by the City Council of the City of College Station, which is made a part hereof to the same extent as if set forth at length herein, is hereby adopted and approved, a copy of which is on file in the Office of the City Secretary in College Station Texas. Amended appropriations for fiscal year 2009-2010 for the Brazos Valley Solid Waste Management Fund are \$8,094,128. All other appropriations as originally adopted and amended by the City Council remain in full force and effect."

**Part 2:** That this ordinance shall become effective immediately after passage and approval.

**PASSED and APPROVED** this 24th day of September 2009.

**ATTEST:**

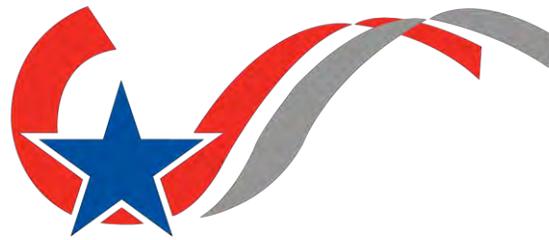
  
\_\_\_\_\_  
City Secretary

**APPROVED:**

  
\_\_\_\_\_  
Mayor

**APPROVED:**

  
\_\_\_\_\_  
City Attorney



CITY OF COLLEGE STATION  
*Home of Texas A&M University®*

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) RECOMMENDED LISTING**

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
Police	Phase 1 - Portion of Step Pay Plan <sup>1</sup>	-	350,000	350,000	-	350,000	-
Police	Portion of Blue Print - Patrol Sergeant (July implementation) <sup>2</sup>	15,966	21,313	37,279	-	37,279	-
Police	Portion of Blue Print - 3 Patrol Officers (July implementation) <sup>3</sup>	48,838	53,872	102,710	-	102,710	-
<b>TOTAL POLICE</b>		<b>64,804</b>	<b>425,185</b>	<b>489,989</b>	-	<b>489,989</b>	-
Fire	Portion of Funding for Station 6 - Future O&M <sup>4</sup>	-	236,734	236,734	-	236,734	-
Fire	Self Contained Breathing Apparatus Repl & Upgrade	366,423	25,000	391,423	-	391,423	-
<b>TOTAL FIRE</b>		<b>366,423</b>	<b>261,734</b>	<b>628,157</b>	-	<b>628,157</b>	-
Public Works	Portion of Street Rehabilitation Project 2009-2010 <sup>5</sup>	200,000	-	200,000	-	200,000	-
<b>TOTAL PUBLIC WORKS</b>		<b>200,000</b>	-	<b>200,000</b>	-	<b>200,000</b>	-
<b>TOTAL GENERAL FUND</b>		<b>631,227</b>	<b>686,919</b>	<b>1,318,146</b>	-	<b>1,318,146</b>	-
Econ Dev	Medical Corridor Assessment, Planning & Design	300,000	-	300,000	50,000	250,000	-
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>		<b>300,000</b>	-	<b>300,000</b>	<b>50,000</b>	<b>250,000</b>	-
Fiscal	Auto Sys to Call Cust & Leave Message (w/UCS)	2,000	16,580	18,580	-	18,580	-
Fiscal	BV Crime Information Center Database	10,000	-	10,000	-	10,000	-
<b>TOTAL COURT TECHNOLOGY FEE FUND</b>		<b>12,000</b>	<b>16,580</b>	<b>28,580</b>	-	<b>28,580</b>	-
Red Light Camera	Permanent Traffic Count Stations	15,000	-	15,000	-	15,000	-
<b>TOTAL RED LIGHT CAMERA FUND</b>		<b>15,000</b>	-	<b>15,000</b>	-	<b>15,000</b>	-
Econ Dev	Northgate Restroom O&M	-	63,570	63,570	-	63,570	-
Northgate Parking	Garage Public Safety Presence	-	17,000	17,000	-	17,000	-
Northgate Parking	NG District Mgmt & Parking Oper Vehicle	26,000	3,666	29,666	-	29,666	-
<b>TOTAL NORTHGATE PARKING FUND</b>		<b>26,000</b>	<b>84,236</b>	<b>110,236</b>	-	<b>110,236</b>	-
<b>TOTAL ELECTRIC FUND</b>		<b>115,000</b>	<b>163,000</b>	<b>278,000</b>	-	<b>278,000</b>	-
Water	SAN Drives	20,000	-	20,000	-	20,000	-
<b>TOTAL WATER FUND</b>		<b>20,000</b>	-	<b>20,000</b>	-	<b>20,000</b>	-
Wastewater	Lick Creek WWTP Forklift	42,000	6,000	48,000	-	48,000	-
Wastewater	Wastewater Flow Monitors - Portable	22,000	-	22,000	-	22,000	-
<b>TOTAL WASTEWATER FUND</b>		<b>64,000</b>	<b>6,000</b>	<b>70,000</b>	-	<b>70,000</b>	-
Fiscal	Auto Sys to Call Cust & Leave Message (w/Court)	2,000	7,900	9,900	-	9,900	-
<b>TOTAL UTILITY CUSTOMER SERVICE FUND</b>		<b>2,000</b>	<b>7,900</b>	<b>9,900</b>	-	<b>9,900</b>	-
BVSWMA	Landfill Operations Roll-off Truck	180,000	-	180,000	-	180,000	-
BVSWMA	Landfill Operations - Transition to Grimes County	188,800	-	188,800	-	188,800	-
BVSWMA	4WD Diesel 1/2 Ton Truck - Environ Comp Officer	33,000	2,800	35,800	-	35,800	-
BVSWMA	Track Loader Upgrade to Dozer	783,000	-	783,000	-	783,000	-
BVSWMA	Heavy Equip Mechanic Svc Truck Upgrade	100,000	-	100,000	-	100,000	-
BVSWMA	Diesel Powered Portable Light Tower	11,000	1,000	12,000	-	12,000	-
BVSWMA	GPS Peer to Peer CAES Upgrade	60,000	-	60,000	-	60,000	-
<b>TOTAL BVSWMA FUND</b>		<b>1,355,800</b>	<b>3,800</b>	<b>1,359,600</b>	-	<b>1,359,600</b>	-
<b>TOTAL ALL FUNDS</b>		<b>2,541,027</b>	<b>968,435</b>	<b>3,509,462</b>	<b>50,000</b>	<b>3,459,462</b>	-

<u>Partial SLA Funding Detail</u>	<u>Not</u>		<u>SLA</u>
	<u>Recommended</u>	<u>Recommended</u>	<u>Total</u>
1. Phase 1 - Portion of Step Pay Plan	350,000	606,400	956,400
2. Portion of Blue Print - Patrol Sergeant (July implementation)	37,279	63,940	101,219
3. Portion of Blue Print - 3 Patrol Officers (July implementation)	102,710	279,443	382,153
4. Portion of Funding for Station 6 - Future O&M	236,734	1,067,363	1,304,097
5. Portion of Street Rehabilitation Project 2009-2010	200,000	150,000	350,000

**B-1 Service Level Adjustments**

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) RECOMMENDED LISTING**

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
Police	Phase 1 - Portion of Step Pay Plan <sup>1</sup>	-	350,000	350,000	-	350,000	-
Police	Portion of Blue Print - Patrol Sergeant (July implementation) <sup>2</sup>	15,966	21,313	37,279	-	37,279	-
Police	Portion of Blue Print - 3 Patrol Officers (July implementation) <sup>3</sup>	48,838	53,872	102,710	-	102,710	-
<b>TOTAL POLICE</b>		<b>64,804</b>	<b>425,185</b>	<b>489,989</b>	-	<b>489,989</b>	-
Fire	Portion of Funding for Station 6 - Future O&M <sup>4</sup>	-	236,734	236,734	-	236,734	-
Fire	Self Contained Breathing Apparatus Repl & Upgrade	366,423	25,000	391,423	-	391,423	-
<b>TOTAL FIRE</b>		<b>366,423</b>	<b>261,734</b>	<b>628,157</b>	-	<b>628,157</b>	-
Public Works	Portion of Street Rehabilitation Project 2009-2010 <sup>5</sup>	200,000	-	200,000	-	200,000	-
<b>TOTAL PUBLIC WORKS</b>		<b>200,000</b>	-	<b>200,000</b>	-	<b>200,000</b>	-
<b>TOTAL GENERAL FUND</b>		<b>631,227</b>	<b>686,919</b>	<b>1,318,146</b>	-	<b>1,318,146</b>	-
Econ Dev	Medical Corridor Assessment, Planning & Design	300,000	-	300,000	50,000	250,000	-
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>		<b>300,000</b>	-	<b>300,000</b>	<b>50,000</b>	<b>250,000</b>	-
Fiscal	Auto Sys to Call Cust & Leave Message (w/UCS)	2,000	16,580	18,580	-	18,580	-
Fiscal	BV Crime Information Center Database	10,000	-	10,000	-	10,000	-
<b>TOTAL COURT TECHNOLOGY FEE FUND</b>		<b>12,000</b>	<b>16,580</b>	<b>28,580</b>	-	<b>28,580</b>	-
Red Light Camera	Permanent Traffic Count Stations	15,000	-	15,000	-	15,000	-
<b>TOTAL RED LIGHT CAMERA FUND</b>		<b>15,000</b>	-	<b>15,000</b>	-	<b>15,000</b>	-
Econ Dev	Northgate Restroom O&M	-	63,570	63,570	-	63,570	-
Northgate Parking	Garage Public Safety Presence	-	17,000	17,000	-	17,000	-
Northgate Parking	NG District Mgmt & Parking Oper Vehicle	26,000	3,666	29,666	-	29,666	-
<b>TOTAL NORTHGATE PARKING FUND</b>		<b>26,000</b>	<b>84,236</b>	<b>110,236</b>	-	<b>110,236</b>	-
<b>TOTAL ELECTRIC FUND</b>		<b>115,000</b>	<b>163,000</b>	<b>278,000</b>	-	<b>278,000</b>	-
Water	SAN Drives	20,000	-	20,000	-	20,000	-
<b>TOTAL WATER FUND</b>		<b>20,000</b>	-	<b>20,000</b>	-	<b>20,000</b>	-
Wastewater	Lick Creek WWTP Forklift	42,000	6,000	48,000	-	48,000	-
Wastewater	Wastewater Flow Monitors - Portable	22,000	-	22,000	-	22,000	-
<b>TOTAL WASTEWATER FUND</b>		<b>64,000</b>	<b>6,000</b>	<b>70,000</b>	-	<b>70,000</b>	-
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BVSWMA	Landfill Operations Roll-off Truck	180,000	-	180,000	-	180,000	-
BVSWMA	Landfill Operations - Transition to Grimes County	188,800	-	188,800	-	188,800	-
BVSWMA	4WD Diesel 1/2 Ton Truck - Environ Comp Officer	33,000	2,800	35,800	-	35,800	-
BVSWMA	Track Loader Upgrade to Dozer	783,000	-	783,000	-	783,000	-
BVSWMA	Heavy Equip Mechanic Svc Truck Upgrade	100,000	-	100,000	-	100,000	-
BVSWMA	Diesel Powered Portable Light Tower	11,000	1,000	12,000	-	12,000	-
BVSWMA	GPS Peer to Peer CAES Upgrade	60,000	-	60,000	-	60,000	-
<b>TOTAL BVSWMA FUND</b>		<b>1,355,800</b>	<b>3,800</b>	<b>1,359,600</b>	-	<b>1,359,600</b>	-
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<b>TOTAL PUBLIC WORKS</b>		<b>200,000</b>	-	<b>200,000</b>	-	<b>200,000</b>	-
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Econ Dev	Medical Corridor Assessment, Planning & Design	300,000	-	300,000	50,000	250,000	-
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>		<b>300,000</b>	-	<b>300,000</b>	<b>50,000</b>	<b>250,000</b>	-
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BVSWMA	Track Loader Upgrade to Dozer	783,000	-	783,000	-	783,000	-
BVSWMA	Heavy Equip Mechanic Svc Truck Upgrade	100,000	-	100,000	-	100,000	-
BVSWMA	Diesel Powered Portable Light Tower	11,000	1,000	12,000	-	12,000	-
BVSWMA	GPS Peer to Peer CAES Upgrade	60,000	-	60,000	-	60,000	-
<b>TOTAL BVSWMA FUND</b>		<b>1,355,800</b>	<b>3,800</b>	<b>1,359,600</b>	<b>-</b>	<b>1,359,600</b>	<b>-</b>
<b>TOTAL ALL FUNDS</b>		<b>2,541,027</b>	<b>968,435</b>	<b>3,509,462</b>	<b>50,000</b>	<b>3,459,462</b>	<b>-</b>

<u>Partial SLA Funding Detail</u>	<u>Not</u>		<u>SLA</u>
	<u>Recommended</u>	<u>Recommended</u>	<u>Total</u>
1. Phase 1 - Portion of Step Pay Plan	350,000	606,400	956,400
2. Portion of Blue Print - Patrol Sergeant (July implementation)	37,279	63,940	101,219
3. Portion of Blue Print - 3 Patrol Officers (July implementation)	102,710	279,443	382,153
4. Portion of Funding for Station 6 - Future O&M	236,734	1,067,363	1,304,097
5. Portion of Street Rehabilitation Project 2009-2010	200,000	150,000	350,000

**B-1 Service Level Adjustments**

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) RECOMMENDED LISTING**

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
Police	Phase 1 - Portion of Step Pay Plan <sup>1</sup>	-	350,000	350,000	-	350,000	-
Police	Portion of Blue Print - Patrol Sergeant (July implementation) <sup>2</sup>	15,966	21,313	37,279	-	37,279	-
Police	Portion of Blue Print - 3 Patrol Officers (July implementation) <sup>3</sup>	48,838	53,872	102,710	-	102,710	-
<b>TOTAL POLICE</b>		<b>64,804</b>	<b>425,185</b>	<b>489,989</b>	<b>-</b>	<b>489,989</b>	<b>-</b>
Fire	Portion of Funding for Station 6 - Future O&M <sup>4</sup>	-	236,734	236,734	-	236,734	-
Fire	Self Contained Breathing Apparatus Repl & Upgrade	366,423	25,000	391,423	-	391,423	-
<b>TOTAL FIRE</b>		<b>366,423</b>	<b>261,734</b>	<b>628,157</b>	<b>-</b>	<b>628,157</b>	<b>-</b>
Public Works	Portion of Street Rehabilitation Project 2009-2010 <sup>5</sup>	200,000	-	200,000	-	200,000	-
<b>TOTAL PUBLIC WORKS</b>		<b>200,000</b>	<b>-</b>	<b>200,000</b>	<b>-</b>	<b>200,000</b>	<b>-</b>
<b>TOTAL GENERAL FUND</b>		<b>631,227</b>	<b>686,919</b>	<b>1,318,146</b>	<b>-</b>	<b>1,318,146</b>	<b>-</b>
Econ Dev	Medical Corridor Assessment, Planning & Design	300,000	-	300,000	50,000	250,000	-
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>		<b>300,000</b>	<b>-</b>	<b>300,000</b>	<b>50,000</b>	<b>250,000</b>	<b>-</b>
Fiscal	Auto Sys to Call Cust & Leave Message (w/UCS)	2,000	16,580	18,580	-	18,580	-
Fiscal	BV Crime Information Center Database	10,000	-	10,000	-	10,000	-
<b>TOTAL COURT TECHNOLOGY FEE FUND</b>		<b>12,000</b>	<b>16,580</b>	<b>28,580</b>	<b>-</b>	<b>28,580</b>	<b>-</b>
Red Light Camera	Permanent Traffic Count Stations	15,000	-	15,000	-	15,000	-
<b>TOTAL RED LIGHT CAMERA FUND</b>		<b>15,000</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>15,000</b>	<b>-</b>
Econ Dev	Northgate Restroom O&M	-	63,570	63,570	-	63,570	-
Northgate Parking	Garage Public Safety Presence	-	17,000	17,000	-	17,000	-
Northgate Parking	NG District Mgmt & Parking Oper Vehicle	26,000	3,666	29,666	-	29,666	-
<b>TOTAL NORTHGATE PARKING FUND</b>		<b>26,000</b>	<b>84,236</b>	<b>110,236</b>	<b>-</b>	<b>110,236</b>	<b>-</b>
<b>TOTAL ELECTRIC FUND</b>		<b>115,000</b>	<b>163,000</b>	<b>278,000</b>	<b>-</b>	<b>278,000</b>	<b>-</b>
Water	SAN Drives	20,000	-	20,000	-	20,000	-
<b>TOTAL WATER FUND</b>		<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>-</b>
Wastewater	Lick Creek WWTP Forklift	42,000	6,000	48,000	-	48,000	-
Wastewater	Wastewater Flow Monitors - Portable	22,000	-	22,000	-	22,000	-
<b>TOTAL WASTEWATER FUND</b>		<b>64,000</b>	<b>6,000</b>	<b>70,000</b>	<b>-</b>	<b>70,000</b>	<b>-</b>
Fiscal	Auto Sys to Call Cust & Leave Message (w/Court)	2,000	7,900	9,900	-	9,900	-
<b>TOTAL UTILITY CUSTOMER SERVICE FUND</b>		<b>2,000</b>	<b>7,900</b>	<b>9,900</b>	<b>-</b>	<b>9,900</b>	<b>-</b>
BVSWMA	Landfill Operations Roll-off Truck	180,000	-	180,000	-	180,000	-
BVSWMA	Landfill Operations - Transition to Grimes County	188,800	-	188,800	-	188,800	-
BVSWMA	4WD Diesel 1/2 Ton Truck - Environ Comp Officer	33,000	2,800	35,800	-	35,800	-
BVSWMA	Track Loader Upgrade to Dozer	783,000	-	783,000	-	783,000	-
BVSWMA	Heavy Equip Mechanic Svc Truck Upgrade	100,000	-	100,000	-	100,000	-
BVSWMA	Diesel Powered Portable Light Tower	11,000	1,000	12,000	-	12,000	-
BVSWMA	GPS Peer to Peer CAES Upgrade	60,000	-	60,000	-	60,000	-
<b>TOTAL BVSWMA FUND</b>		<b>1,355,800</b>	<b>3,800</b>	<b>1,359,600</b>	<b>-</b>	<b>1,359,600</b>	<b>-</b>
<b>TOTAL ALL FUNDS</b>		<b>2,541,027</b>	<b>968,435</b>	<b>3,509,462</b>	<b>50,000</b>	<b>3,459,462</b>	<b>-</b>

<u>Partial SLA Funding Detail</u>	<u>Not</u>		<u>SLA</u>
	<u>Recommended</u>	<u>Recommended</u>	<u>Total</u>
1. Phase 1 - Portion of Step Pay Plan	350,000	606,400	956,400
2. Portion of Blue Print - Patrol Sergeant (July implementation)	37,279	63,940	101,219
3. Portion of Blue Print - 3 Patrol Officers (July implementation)	102,710	279,443	382,153
4. Portion of Funding for Station 6 - Future O&M	236,734	1,067,363	1,304,097
5. Portion of Street Rehabilitation Project 2009-2010	200,000	150,000	350,000

**B-1 Service Level Adjustments**

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) RECOMMENDED LISTING**

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
Police	Phase 1 - Portion of Step Pay Plan <sup>1</sup>	-	350,000	350,000	-	350,000	-
Police	Portion of Blue Print - Patrol Sergeant (July implementation) <sup>2</sup>	15,966	21,313	37,279	-	37,279	-
Police	Portion of Blue Print - 3 Patrol Officers (July implementation) <sup>3</sup>	48,838	53,872	102,710	-	102,710	-
<b>TOTAL POLICE</b>		<b>64,804</b>	<b>425,185</b>	<b>489,989</b>	<b>-</b>	<b>489,989</b>	<b>-</b>
Fire	Portion of Funding for Station 6 - Future O&M <sup>4</sup>	-	236,734	236,734	-	236,734	-
Fire	Self Contained Breathing Apparatus Repl & Upgrade	366,423	25,000	391,423	-	391,423	-
<b>TOTAL FIRE</b>		<b>366,423</b>	<b>261,734</b>	<b>628,157</b>	<b>-</b>	<b>628,157</b>	<b>-</b>
Public Works	Portion of Street Rehabilitation Project 2009-2010 <sup>5</sup>	200,000	-	200,000	-	200,000	-
<b>TOTAL PUBLIC WORKS</b>		<b>200,000</b>	<b>-</b>	<b>200,000</b>	<b>-</b>	<b>200,000</b>	<b>-</b>
<b>TOTAL GENERAL FUND</b>		<b>631,227</b>	<b>686,919</b>	<b>1,318,146</b>	<b>-</b>	<b>1,318,146</b>	<b>-</b>
Econ Dev	Medical Corridor Assessment, Planning & Design	300,000	-	300,000	50,000	250,000	-
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>		<b>300,000</b>	<b>-</b>	<b>300,000</b>	<b>50,000</b>	<b>250,000</b>	<b>-</b>
Fiscal	Auto Sys to Call Cust & Leave Message (w/UCS)	2,000	16,580	18,580	-	18,580	-
Fiscal	BV Crime Information Center Database	10,000	-	10,000	-	10,000	-
<b>TOTAL COURT TECHNOLOGY FEE FUND</b>		<b>12,000</b>	<b>16,580</b>	<b>28,580</b>	<b>-</b>	<b>28,580</b>	<b>-</b>
Red Light Camera	Permanent Traffic Count Stations	15,000	-	15,000	-	15,000	-
<b>TOTAL RED LIGHT CAMERA FUND</b>		<b>15,000</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>15,000</b>	<b>-</b>
Econ Dev	Northgate Restroom O&M	-	63,570	63,570	-	63,570	-
Northgate Parking	Garage Public Safety Presence	-	17,000	17,000	-	17,000	-
Northgate Parking	NG District Mgmt & Parking Oper Vehicle	26,000	3,666	29,666	-	29,666	-
<b>TOTAL NORTHGATE PARKING FUND</b>		<b>26,000</b>	<b>84,236</b>	<b>110,236</b>	<b>-</b>	<b>110,236</b>	<b>-</b>
<b>TOTAL ELECTRIC FUND</b>		<b>115,000</b>	<b>163,000</b>	<b>278,000</b>	<b>-</b>	<b>278,000</b>	<b>-</b>
Water	SAN Drives	20,000	-	20,000	-	20,000	-
<b>TOTAL WATER FUND</b>		<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>-</b>
Wastewater	Lick Creek WWTP Forklift	42,000	6,000	48,000	-	48,000	-
Wastewater	Wastewater Flow Monitors - Portable	22,000	-	22,000	-	22,000	-
<b>TOTAL WASTEWATER FUND</b>		<b>64,000</b>	<b>6,000</b>	<b>70,000</b>	<b>-</b>	<b>70,000</b>	<b>-</b>
Fiscal	Auto Sys to Call Cust & Leave Message (w/Court)	2,000	7,900	9,900	-	9,900	-
<b>TOTAL UTILITY CUSTOMER SERVICE FUND</b>		<b>2,000</b>	<b>7,900</b>	<b>9,900</b>	<b>-</b>	<b>9,900</b>	<b>-</b>
BVSWMA	Landfill Operations Roll-off Truck	180,000	-	180,000	-	180,000	-
BVSWMA	Landfill Operations - Transition to Grimes County	188,800	-	188,800	-	188,800	-
BVSWMA	4WD Diesel 1/2 Ton Truck - Environ Comp Officer	33,000	2,800	35,800	-	35,800	-
BVSWMA	Track Loader Upgrade to Dozer	783,000	-	783,000	-	783,000	-
BVSWMA	Heavy Equip Mechanic Svc Truck Upgrade	100,000	-	100,000	-	100,000	-
BVSWMA	Diesel Powered Portable Light Tower	11,000	1,000	12,000	-	12,000	-
BVSWMA	GPS Peer to Peer CAES Upgrade	60,000	-	60,000	-	60,000	-
<b>TOTAL BVSWMA FUND</b>		<b>1,355,800</b>	<b>3,800</b>	<b>1,359,600</b>	<b>-</b>	<b>1,359,600</b>	<b>-</b>
<b>TOTAL ALL FUNDS</b>		<b>2,541,027</b>	<b>968,435</b>	<b>3,509,462</b>	<b>50,000</b>	<b>3,459,462</b>	<b>-</b>

<u>Partial SLA Funding Detail</u>	<u>Not</u>		<u>SLA</u>
	<u>Recommended</u>	<u>Recommended</u>	<u>Total</u>
1. Phase 1 - Portion of Step Pay Plan	350,000	606,400	956,400
2. Portion of Blue Print - Patrol Sergeant (July implementation)	37,279	63,940	101,219
3. Portion of Blue Print - 3 Patrol Officers (July implementation)	102,710	279,443	382,153
4. Portion of Funding for Station 6 - Future O&M	236,734	1,067,363	1,304,097
5. Portion of Street Rehabilitation Project 2009-2010	200,000	150,000	350,000

**B-1 Service Level Adjustments**

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) NOT RECOMMENDED LISTING**

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
City Secretary	Recodification of Code of Ordinances	7,000	5,000	12,000	-	12,000	-
<b>TOTAL CITY SECRETARY</b>		<b>7,000</b>	<b>5,000</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>-</b>
Legal	Various supplies, on-line services, publications, etc.	-	8,819	8,819	-	8,819	-
<b>TOTAL LEGAL</b>		<b>-</b>	<b>8,819</b>	<b>8,819</b>	<b>-</b>	<b>8,819</b>	<b>-</b>
Public Comm	2 Public Comm. Coordinators replacing 1 position	22,400	-	22,400	-	22,400	1.00
Public Comm	Staff Assistant	-	42,461	42,461	-	42,461	1.00
Public Comm	Marketing	-	70,800	70,800	-	70,800	-
<b>TOTAL PUBLIC COMMUNICATIONS</b>		<b>22,400</b>	<b>113,261</b>	<b>135,661</b>	<b>-</b>	<b>135,661</b>	<b>2.00</b>
H/R	Recruiting Position/Strategy	8,000	87,594	95,594	-	95,594	1.00
H/R	Wellness (in Benefits Fund)	-	-	-	-	-	-
H/R	Project Manager	3,000	43,506	46,506	-	46,506	0.50
H/R	Upgrade Basic Needs for H/R Dept	-	26,000	26,000	-	26,000	-
<b>TOTAL HUMAN RESOURCES</b>		<b>11,000</b>	<b>157,100</b>	<b>168,100</b>	<b>-</b>	<b>168,100</b>	<b>1.50</b>
Fiscal	Accounting Tech.	6,424	53,253	59,677	-	59,677	1.00
Fiscal	Capital Asset Inventory Bar Code Solution	21,598	1,099	22,697	-	22,697	-
Fiscal	Click2gov for Employee Self Service	21,300	3,840	25,140	-	25,140	-
<b>TOTAL FISCAL</b>		<b>49,322</b>	<b>58,192</b>	<b>107,514</b>	<b>-</b>	<b>107,514</b>	<b>1.00</b>
Police	Phase 1 - Portion of Step Pay Plan <sup>1</sup>	-	606,400	606,400	-	606,400	-
Police	Blue Print - Criminal Investigations Division	7,029	40,848	47,877	-	47,877	1.00
Police	Blue Print - Executive Assistant	4,036	49,944	53,980	-	53,980	1.00
Police	Portion of Blue Print - Patrol Sergeant (July implementation) <sup>2</sup>	-	63,940	63,940	-	63,940	1.00
Police	Portion of Blue Print - 3 Patrol Officers (July implementation) <sup>3</sup>	117,840	161,603	279,443	-	279,443	3.00
Police	Blue Print - 2 Public Safety Officers	1,198	78,347	79,545	-	79,545	2.00
Police	Blue Print - Quartermaster/Fleet Manager	4,619	62,459	67,078	-	67,078	1.00
Police	Field Training Officer Pay Increase	-	4,000	4,000	-	4,000	-
Police	Breath Alcohol Testing Instrument/Intoxilyzer	6,240	-	6,240	-	6,240	-
Police	Confidential Funds	-	7,000	7,000	-	7,000	-
<b>TOTAL POLICE</b>		<b>140,962</b>	<b>1,074,541</b>	<b>1,215,503</b>	<b>-</b>	<b>1,215,503</b>	<b>9.00</b>
Fire	Portion of Funding for Station 6 - Future O&M <sup>4</sup>	581,695	625,668	1,207,363	140,000	1,067,363	12.00
Fire	National Accreditation for Fire Service	-	16,500	16,500	-	16,500	-
Fire	Public Education Assistant	40,950	64,983	105,933	-	105,933	1.00
<b>TOTAL FIRE</b>		<b>622,645</b>	<b>707,151</b>	<b>1,329,796</b>	<b>140,000</b>	<b>1,189,796</b>	<b>13.00</b>
Planning & Dev	Annexation Preparation Work	42,000	-	42,000	-	42,000	-
Planning & Dev	Enhanced Transportation Planning	8,380	5,617	13,997	-	13,997	0.50
Planning & Dev	Fee Increase for Inflation - Work Supplies	-	9,899	9,899	-	9,899	-
Planning & Dev	Neighborhood Services Intern	-	5,811	5,811	5,811	-	0.50
<b>TOTAL PLANNING &amp; DEVELOPMENT</b>		<b>50,380</b>	<b>21,327</b>	<b>71,707</b>	<b>5,811</b>	<b>65,896</b>	<b>1.00</b>
Public Works	One Facility Maintenance Tech w/Truck	28,300	51,921	80,221	-	80,221	1.00
Public Works	Portion of Street Rehabilitation Project 2009-201 <sup>5</sup>	-	150,000	150,000	-	150,000	-
Public Works	New Signs & Marking Tech	400	41,838	42,238	-	42,238	1.00
Public Works	Graduate Civil Engineer/Asst City Engineer	7,160	75,731	82,891	-	82,891	1.00
Public Works	Service Vehicle	29,200	3,800	33,000	-	33,000	-
Public Works	Emergency Generators Maintenance Costs	-	20,000	20,000	-	20,000	-
Public Works	Bike & Hike Trail Maintenance	45,000	43,218	88,218	-	88,218	1.00
Public Works	Enhanced Maintenance	-	40,000	40,000	-	40,000	-
Public Works	New Sign Plotter/Cutter	10,000	-	10,000	-	10,000	-
Public Works	Traffic Poles Preservation	75,000	-	75,000	-	75,000	-
Public Works	Sidewalk ADA Compliance	100,000	-	100,000	-	100,000	-
Public Works	Reclass Asst. City Engineer to Traffic Engineer	-	16,211	16,211	-	16,211	-
<b>TOTAL PUBLIC WORKS</b>		<b>295,060</b>	<b>442,719</b>	<b>737,779</b>	<b>-</b>	<b>737,779</b>	<b>4.00</b>
CIP Dept	Project Manager	11,072	84,472	95,544	-	95,544	1.00
CIP Dept	CPD Intern	-	18,207	18,207	-	18,207	1.00
CIP Dept	Professional Engineering Services	-	15,000	15,000	-	15,000	-
CIP Dept	Car Allowance for Land Agents	-	4,800	4,800	-	4,800	-
<b>TOTAL CIP DEPARTMENT</b>		<b>11,072</b>	<b>122,479</b>	<b>133,551</b>	<b>-</b>	<b>133,551</b>	<b>2.00</b>
PARD	Temp Seasonal Pay Increase	-	261,666	261,666	-	261,666	-
PARD	1 Cemetery Groundswoker	-	36,430	36,430	-	36,430	1.00
PARD	Athletic Field Package	223,659	163,147	386,806	-	386,806	3.00
PARD	Ultra Violet Lights - Tarrow Spray Park for Sanitation	42,000	-	42,000	-	42,000	-
PARD	Thomas Pool Bath House - Replaster Pool Shell	450,000	-	450,000	-	450,000	-
PARD	Food Service Improvements	20,000	6,500	26,500	-	26,500	-
PARD	Assistant Director Position	10,885	119,340	130,225	-	130,225	1.00
PARD	Aquatics Various Budget Increases	-	68,000	68,000	-	68,000	-
PARD	Sir Services Coordinator Increase	-	17,642	17,642	-	17,642	-
PARD	Park Maintenance Package	151,536	177,386	328,922	-	328,922	2.00
PARD	Office Set-up for Asst Pool Supervisor	16,000	-	16,000	-	16,000	-
PARD	Special Facilities Equipment Replacement Fund	-	300,000	300,000	-	300,000	-
PARD	Lincoln Center FT Secretary and Mileage Reimbursement	-	40,000	40,000	-	40,000	1.00
PARD	Program Event Assistant Position	-	36,007	36,007	23,000	13,007	1.00
PARD	Asst Supervisor Programs and Special Events	-	51,665	51,665	-	51,665	1.00
PARD	Increase in Admin Costs	3,400	23,600	27,000	-	27,000	-
PARD	Janitorial Svc for 3 buildings, Floor Maint for 1 bldg	-	52,800	52,800	-	52,800	-
PARD	Interim Senior Center Operations Budget	47,850	145,405	193,255	-	193,255	1.00
PARD	Contract Coordinator - Grounds Operations & Maintenance	24,000	48,308	72,308	-	72,308	1.00

**B-2 Service Level Adjustments**

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) NOT RECOMMENDED LISTING**

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
City Secretary	Recodification of Code of Ordinances	7,000	5,000	12,000	-	12,000	-
<b>TOTAL CITY SECRETARY</b>		<b>7,000</b>	<b>5,000</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>-</b>
Legal	Various supplies, on-line services, publications, etc.	-	8,819	8,819	-	8,819	-
<b>TOTAL LEGAL</b>		<b>-</b>	<b>8,819</b>	<b>8,819</b>	<b>-</b>	<b>8,819</b>	<b>-</b>
Public Comm	2 Public Comm. Coordinators replacing 1 position	22,400	-	22,400	-	22,400	1.00
Public Comm	Staff Assistant	-	42,461	42,461	-	42,461	1.00
Public Comm	Marketing	-	70,800	70,800	-	70,800	-
<b>TOTAL PUBLIC COMMUNICATIONS</b>		<b>22,400</b>	<b>113,261</b>	<b>135,661</b>	<b>-</b>	<b>135,661</b>	<b>2.00</b>
H/R	Recruiting Position/Strategy	8,000	87,594	95,594	-	95,594	1.00
H/R	Wellness (in Benefits Fund)	-	-	-	-	-	-
H/R	Project Manager	3,000	43,506	46,506	-	46,506	0.50
H/R	Upgrade Basic Needs for H/R Dept	-	26,000	26,000	-	26,000	-
<b>TOTAL HUMAN RESOURCES</b>		<b>11,000</b>	<b>157,100</b>	<b>168,100</b>	<b>-</b>	<b>168,100</b>	<b>1.50</b>
Fiscal	Accounting Tech.	6,424	53,253	59,677	-	59,677	1.00
Fiscal	Capital Asset Inventory Bar Code Solution	21,598	1,099	22,697	-	22,697	-
Fiscal	Click2gov for Employee Self Service	21,300	3,840	25,140	-	25,140	-
<b>TOTAL FISCAL</b>		<b>49,322</b>	<b>58,192</b>	<b>107,514</b>	<b>-</b>	<b>107,514</b>	<b>1.00</b>
Police	Phase 1 - Portion of Step Pay Plan <sup>1</sup>	-	606,400	606,400	-	606,400	-
Police	Blue Print - Criminal Investigations Division	7,029	40,848	47,877	-	47,877	1.00
Police	Blue Print - Executive Assistant	4,036	49,944	53,980	-	53,980	1.00
Police	Portion of Blue Print - Patrol Sergeant (July implementation) <sup>2</sup>	-	63,940	63,940	-	63,940	1.00
Police	Portion of Blue Print - 3 Patrol Officers (July implementation) <sup>3</sup>	117,840	161,603	279,443	-	279,443	3.00
Police	Blue Print - 2 Public Safety Officers	1,198	78,347	79,545	-	79,545	2.00
Police	Blue Print - Quartermaster/Fleet Manager	4,619	62,459	67,078	-	67,078	1.00
Police	Field Training Officer Pay Increase	-	4,000	4,000	-	4,000	-
Police	Breath Alcohol Testing Instrument/Intoxilyzer	6,240	-	6,240	-	6,240	-
Police	Confidential Funds	-	7,000	7,000	-	7,000	-
<b>TOTAL POLICE</b>		<b>140,962</b>	<b>1,074,541</b>	<b>1,215,503</b>	<b>-</b>	<b>1,215,503</b>	<b>9.00</b>
Fire	Portion of Funding for Station 6 - Future O&M <sup>4</sup>	581,695	625,668	1,207,363	140,000	1,067,363	12.00
Fire	National Accreditation for Fire Service	-	16,500	16,500	-	16,500	-
Fire	Public Education Assistant	40,950	64,983	105,933	-	105,933	1.00
<b>TOTAL FIRE</b>		<b>622,645</b>	<b>707,151</b>	<b>1,329,796</b>	<b>140,000</b>	<b>1,189,796</b>	<b>13.00</b>
Planning & Dev	Annexation Preparation Work	42,000	-	42,000	-	42,000	-
Planning & Dev	Enhanced Transportation Planning	8,380	5,617	13,997	-	13,997	0.50
Planning & Dev	Fee Increase for Inflation - Work Supplies	-	9,899	9,899	-	9,899	-
Planning & Dev	Neighborhood Services Intern	-	5,811	5,811	5,811	-	0.50
<b>TOTAL PLANNING &amp; DEVELOPMENT</b>		<b>50,380</b>	<b>21,327</b>	<b>71,707</b>	<b>5,811</b>	<b>65,896</b>	<b>1.00</b>
Public Works	One Facility Maintenance Tech w/Truck	28,300	51,921	80,221	-	80,221	1.00
Public Works	Portion of Street Rehabilitation Project 2009-201 <sup>5</sup>	-	150,000	150,000	-	150,000	-
Public Works	New Signs & Marking Tech	400	41,838	42,238	-	42,238	1.00
Public Works	Graduate Civil Engineer/Asst City Engineer	7,160	75,731	82,891	-	82,891	1.00
Public Works	Service Vehicle	29,200	3,800	33,000	-	33,000	-
Public Works	Emergency Generators Maintenance Costs	-	20,000	20,000	-	20,000	-
Public Works	Bike & Hike Trail Maintenance	45,000	43,218	88,218	-	88,218	1.00
Public Works	Enhanced Maintenance	-	40,000	40,000	-	40,000	-
Public Works	New Sign Plotter/Cutter	10,000	-	10,000	-	10,000	-
Public Works	Traffic Poles Preservation	75,000	-	75,000	-	75,000	-
Public Works	Sidewalk ADA Compliance	100,000	-	100,000	-	100,000	-
Public Works	Reclass Asst. City Engineer to Traffic Engineer	-	16,211	16,211	-	16,211	-
<b>TOTAL PUBLIC WORKS</b>		<b>295,060</b>	<b>442,719</b>	<b>737,779</b>	<b>-</b>	<b>737,779</b>	<b>4.00</b>
CIP Dept	Project Manager	11,072	84,472	95,544	-	95,544	1.00
CIP Dept	CPD Intern	-	18,207	18,207	-	18,207	1.00
CIP Dept	Professional Engineering Services	-	15,000	15,000	-	15,000	-
CIP Dept	Car Allowance for Land Agents	-	4,800	4,800	-	4,800	-
<b>TOTAL CIP DEPARTMENT</b>		<b>11,072</b>	<b>122,479</b>	<b>133,551</b>	<b>-</b>	<b>133,551</b>	<b>2.00</b>
PARD	Temp Seasonal Pay Increase	-	261,666	261,666	-	261,666	-
PARD	1 Cemetery Groundswoker	-	36,430	36,430	-	36,430	1.00
PARD	Athletic Field Package	223,659	163,147	386,806	-	386,806	3.00
PARD	Ultra Violet Lights - Tarrow Spray Park for Sanitation	42,000	-	42,000	-	42,000	-
PARD	Thomas Pool Bath House - Replaster Pool Shell	450,000	-	450,000	-	450,000	-
PARD	Food Service Improvements	20,000	6,500	26,500	-	26,500	-
PARD	Assistant Director Position	10,885	119,340	130,225	-	130,225	1.00
PARD	Aquatics Various Budget Increases	-	68,000	68,000	-	68,000	-
PARD	Sir Services Coordinator Increase	-	17,642	17,642	-	17,642	-
PARD	Park Maintenance Package	151,536	177,386	328,922	-	328,922	2.00
PARD	Office Set-up for Asst Pool Supervisor	16,000	-	16,000	-	16,000	-
PARD	Special Facilities Equipment Replacement Fund	-	300,000	300,000	-	300,000	-
PARD	Lincoln Center FT Secretary and Mileage Reimbursement	-	40,000	40,000	-	40,000	1.00
PARD	Program Event Assistant Position	-	36,007	36,007	23,000	13,007	1.00
PARD	Asst Supervisor Programs and Special Events	-	51,665	51,665	-	51,665	1.00
PARD	Increase in Admin Costs	3,400	23,600	27,000	-	27,000	-
PARD	Janitorial Svc for 3 buildings, Floor Maint for 1 bldg	-	52,800	52,800	-	52,800	-
PARD	Interim Senior Center Operations Budget	47,850	145,405	193,255	-	193,255	1.00
PARD	Contract Coordinator - Grounds Operations & Maintenance	24,000	48,308	72,308	-	72,308	1.00

**B-2 Service Level Adjustments**

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) NOT RECOMMENDED LISTING**

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
City Secretary	Recodification of Code of Ordinances	7,000	5,000	12,000	-	12,000	-
<b>TOTAL CITY SECRETARY</b>		<b>7,000</b>	<b>5,000</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>-</b>
Legal	Various supplies, on-line services, publications, etc.	-	8,819	8,819	-	8,819	-
<b>TOTAL LEGAL</b>		<b>-</b>	<b>8,819</b>	<b>8,819</b>	<b>-</b>	<b>8,819</b>	<b>-</b>
Public Comm	2 Public Comm. Coordinators replacing 1 position	22,400	-	22,400	-	22,400	1.00
Public Comm	Staff Assistant	-	42,461	42,461	-	42,461	1.00
Public Comm	Marketing	-	70,800	70,800	-	70,800	-
<b>TOTAL PUBLIC COMMUNICATIONS</b>		<b>22,400</b>	<b>113,261</b>	<b>135,661</b>	<b>-</b>	<b>135,661</b>	<b>2.00</b>
H/R	Recruiting Position/Strategy	8,000	87,594	95,594	-	95,594	1.00
H/R	Wellness (in Benefits Fund)	-	-	-	-	-	-
H/R	Project Manager	3,000	43,506	46,506	-	46,506	0.50
H/R	Upgrade Basic Needs for H/R Dept	-	26,000	26,000	-	26,000	-
<b>TOTAL HUMAN RESOURCES</b>		<b>11,000</b>	<b>157,100</b>	<b>168,100</b>	<b>-</b>	<b>168,100</b>	<b>1.50</b>
Fiscal	Accounting Tech.	6,424	53,253	59,677	-	59,677	1.00
Fiscal	Capital Asset Inventory Bar Code Solution	21,598	1,099	22,697	-	22,697	-
Fiscal	Click2gov for Employee Self Service	21,300	3,840	25,140	-	25,140	-
<b>TOTAL FISCAL</b>		<b>49,322</b>	<b>58,192</b>	<b>107,514</b>	<b>-</b>	<b>107,514</b>	<b>1.00</b>
Police	Phase 1 - Portion of Step Pay Plan <sup>1</sup>	-	606,400	606,400	-	606,400	-
Police	Blue Print - Criminal Investigations Division	7,029	40,848	47,877	-	47,877	1.00
Police	Blue Print - Executive Assistant	4,036	49,944	53,980	-	53,980	1.00
Police	Portion of Blue Print - Patrol Sergeant (July implementation) <sup>2</sup>	-	63,940	63,940	-	63,940	1.00
Police	Portion of Blue Print - 3 Patrol Officers (July implementation) <sup>3</sup>	117,840	161,603	279,443	-	279,443	3.00
Police	Blue Print - 2 Public Safety Officers	1,198	78,347	79,545	-	79,545	2.00
Police	Blue Print - Quartermaster/Fleet Manager	4,619	62,459	67,078	-	67,078	1.00
Police	Field Training Officer Pay Increase	-	4,000	4,000	-	4,000	-
Police	Breath Alcohol Testing Instrument/Intoxilyzer	6,240	-	6,240	-	6,240	-
Police	Confidential Funds	-	7,000	7,000	-	7,000	-
<b>TOTAL POLICE</b>		<b>140,962</b>	<b>1,074,541</b>	<b>1,215,503</b>	<b>-</b>	<b>1,215,503</b>	<b>9.00</b>
Fire	Portion of Funding for Station 6 - Future O&M <sup>4</sup>	581,695	625,668	1,207,363	140,000	1,067,363	12.00
Fire	National Accreditation for Fire Service	-	16,500	16,500	-	16,500	-
Fire	Public Education Assistant	40,950	64,983	105,933	-	105,933	1.00
<b>TOTAL FIRE</b>		<b>622,645</b>	<b>707,151</b>	<b>1,329,796</b>	<b>140,000</b>	<b>1,189,796</b>	<b>13.00</b>
Planning & Dev	Annexation Preparation Work	42,000	-	42,000	-	42,000	-
Planning & Dev	Enhanced Transportation Planning	8,380	5,617	13,997	-	13,997	0.50
Planning & Dev	Fee Increase for Inflation - Work Supplies	-	9,899	9,899	-	9,899	-
Planning & Dev	Neighborhood Services Intern	-	5,811	5,811	5,811	-	0.50
<b>TOTAL PLANNING &amp; DEVELOPMENT</b>		<b>50,380</b>	<b>21,327</b>	<b>71,707</b>	<b>5,811</b>	<b>65,896</b>	<b>1.00</b>
Public Works	One Facility Maintenance Tech w/Truck	28,300	51,921	80,221	-	80,221	1.00
Public Works	Portion of Street Rehabilitation Project 2009-201 <sup>5</sup>	-	150,000	150,000	-	150,000	-
Public Works	New Signs & Marking Tech	400	41,838	42,238	-	42,238	1.00
Public Works	Graduate Civil Engineer/Asst City Engineer	7,160	75,731	82,891	-	82,891	1.00
Public Works	Service Vehicle	29,200	3,800	33,000	-	33,000	-
Public Works	Emergency Generators Maintenance Costs	-	20,000	20,000	-	20,000	-
Public Works	Bike & Hike Trail Maintenance	45,000	43,218	88,218	-	88,218	1.00
Public Works	Enhanced Maintenance	-	40,000	40,000	-	40,000	-
Public Works	New Sign Plotter/Cutter	10,000	-	10,000	-	10,000	-
Public Works	Traffic Poles Preservation	75,000	-	75,000	-	75,000	-
Public Works	Sidewalk ADA Compliance	100,000	-	100,000	-	100,000	-
Public Works	Reclass Asst. City Engineer to Traffic Engineer	-	16,211	16,211	-	16,211	-
<b>TOTAL PUBLIC WORKS</b>		<b>295,060</b>	<b>442,719</b>	<b>737,779</b>	<b>-</b>	<b>737,779</b>	<b>4.00</b>
CIP Dept	Project Manager	11,072	84,472	95,544	-	95,544	1.00
CIP Dept	CPD Intern	-	18,207	18,207	-	18,207	1.00
CIP Dept	Professional Engineering Services	-	15,000	15,000	-	15,000	-
CIP Dept	Car Allowance for Land Agents	-	4,800	4,800	-	4,800	-
<b>TOTAL CIP DEPARTMENT</b>		<b>11,072</b>	<b>122,479</b>	<b>133,551</b>	<b>-</b>	<b>133,551</b>	<b>2.00</b>
PARD	Temp Seasonal Pay Increase	-	261,666	261,666	-	261,666	-
PARD	1 Cemetery Groundswoker	-	36,430	36,430	-	36,430	1.00
PARD	Athletic Field Package	223,659	163,147	386,806	-	386,806	3.00
PARD	Ultra Violet Lights - Tarrow Spray Park for Sanitation	42,000	-	42,000	-	42,000	-
PARD	Thomas Pool Bath House - Replaster Pool Shell	450,000	-	450,000	-	450,000	-
PARD	Food Service Improvements	20,000	6,500	26,500	-	26,500	-
PARD	Assistant Director Position	10,885	119,340	130,225	-	130,225	1.00
PARD	Aquatics Various Budget Increases	-	68,000	68,000	-	68,000	-
PARD	Sir Services Coordinator Increase	-	17,642	17,642	-	17,642	-
PARD	Park Maintenance Package	151,536	177,386	328,922	-	328,922	2.00
PARD	Office Set-up for Asst Pool Supervisor	16,000	-	16,000	-	16,000	-
PARD	Special Facilities Equipment Replacement Fund	-	300,000	300,000	-	300,000	-
PARD	Lincoln Center FT Secretary and Mileage Reimbursement	-	40,000	40,000	-	40,000	1.00
PARD	Program Event Assistant Position	-	36,007	36,007	23,000	13,007	1.00
PARD	Asst Supervisor Programs and Special Events	-	51,665	51,665	-	51,665	1.00
PARD	Increase in Admin Costs	3,400	23,600	27,000	-	27,000	-
PARD	Janitorial Svc for 3 buildings, Floor Maint for 1 bldg	-	52,800	52,800	-	52,800	-
PARD	Interim Senior Center Operations Budget	47,850	145,405	193,255	-	193,255	1.00
PARD	Contract Coordinator - Grounds Operations & Maintenance	24,000	48,308	72,308	-	72,308	1.00

**B-2 Service Level Adjustments**

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) RECOMMENDED LISTING**

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
Police	Phase 1 - Portion of Step Pay Plan <sup>1</sup>	-	350,000	350,000	-	350,000	-
Police	Portion of Blue Print - Patrol Sergeant (July implementation) <sup>2</sup>	15,966	21,313	37,279	-	37,279	-
Police	Portion of Blue Print - 3 Patrol Officers (July implementation) <sup>3</sup>	48,838	53,872	102,710	-	102,710	-
<b>TOTAL POLICE</b>		<b>64,804</b>	<b>425,185</b>	<b>489,989</b>	-	<b>489,989</b>	-
Fire	Portion of Funding for Station 6 - Future O&M <sup>4</sup>	-	236,734	236,734	-	236,734	-
Fire	Self Contained Breathing Apparatus Repl & Upgrade	366,423	25,000	391,423	-	391,423	-
<b>TOTAL FIRE</b>		<b>366,423</b>	<b>261,734</b>	<b>628,157</b>	-	<b>628,157</b>	-
Public Works	Portion of Street Rehabilitation Project 2009-2010 <sup>5</sup>	200,000	-	200,000	-	200,000	-
<b>TOTAL PUBLIC WORKS</b>		<b>200,000</b>	-	<b>200,000</b>	-	<b>200,000</b>	-
<b>TOTAL GENERAL FUND</b>		<b>631,227</b>	<b>686,919</b>	<b>1,318,146</b>	-	<b>1,318,146</b>	-
Econ Dev	Medical Corridor Assessment, Planning & Design	300,000	-	300,000	50,000	250,000	-
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>		<b>300,000</b>	-	<b>300,000</b>	<b>50,000</b>	<b>250,000</b>	-
Fiscal	Auto Sys to Call Cust & Leave Message (w/UCS)	2,000	16,580	18,580	-	18,580	-
Fiscal	BV Crime Information Center Database	10,000	-	10,000	-	10,000	-
<b>TOTAL COURT TECHNOLOGY FEE FUND</b>		<b>12,000</b>	<b>16,580</b>	<b>28,580</b>	-	<b>28,580</b>	-
Red Light Camera	Permanent Traffic Count Stations	15,000	-	15,000	-	15,000	-
<b>TOTAL RED LIGHT CAMERA FUND</b>		<b>15,000</b>	-	<b>15,000</b>	-	<b>15,000</b>	-
Econ Dev	Northgate Restroom O&M	-	63,570	63,570	-	63,570	-
Northgate Parking	Garage Public Safety Presence	-	17,000	17,000	-	17,000	-
Northgate Parking	NG District Mgmt & Parking Oper Vehicle	26,000	3,666	29,666	-	29,666	-
<b>TOTAL NORTHGATE PARKING FUND</b>		<b>26,000</b>	<b>84,236</b>	<b>110,236</b>	-	<b>110,236</b>	-
<b>TOTAL ELECTRIC FUND</b>		<b>115,000</b>	<b>163,000</b>	<b>278,000</b>	-	<b>278,000</b>	-
Water	SAN Drives	20,000	-	20,000	-	20,000	-
<b>TOTAL WATER FUND</b>		<b>20,000</b>	-	<b>20,000</b>	-	<b>20,000</b>	-
Wastewater	Lick Creek WWTP Forklift	42,000	6,000	48,000	-	48,000	-
Wastewater	Wastewater Flow Monitors - Portable	22,000	-	22,000	-	22,000	-
<b>TOTAL WASTEWATER FUND</b>		<b>64,000</b>	<b>6,000</b>	<b>70,000</b>	-	<b>70,000</b>	-
Fiscal	Auto Sys to Call Cust & Leave Message (w/Court)	2,000	7,900	9,900	-	9,900	-
<b>TOTAL UTILITY CUSTOMER SERVICE FUND</b>		<b>2,000</b>	<b>7,900</b>	<b>9,900</b>	-	<b>9,900</b>	-
BVSWMA	Landfill Operations Roll-off Truck	180,000	-	180,000	-	180,000	-
BVSWMA	Landfill Operations - Transition to Grimes County	188,800	-	188,800	-	188,800	-
BVSWMA	4WD Diesel 1/2 Ton Truck - Environ Comp Officer	33,000	2,800	35,800	-	35,800	-
BVSWMA	Track Loader Upgrade to Dozer	783,000	-	783,000	-	783,000	-
BVSWMA	Heavy Equip Mechanic Svc Truck Upgrade	100,000	-	100,000	-	100,000	-
BVSWMA	Diesel Powered Portable Light Tower	11,000	1,000	12,000	-	12,000	-
BVSWMA	GPS Peer to Peer CAES Upgrade	60,000	-	60,000	-	60,000	-
<b>TOTAL BVSWMA FUND</b>		<b>1,355,800</b>	<b>3,800</b>	<b>1,359,600</b>	-	<b>1,359,600</b>	-
<b>TOTAL ALL FUNDS</b>		<b>2,541,027</b>	<b>968,435</b>	<b>3,509,462</b>	<b>50,000</b>	<b>3,459,462</b>	-

<u>Partial SLA Funding Detail</u>	<u>Not</u>		<u>SLA</u>
	<u>Recommended</u>	<u>Recommended</u>	<u>Total</u>
1. Phase 1 - Portion of Step Pay Plan	350,000	606,400	956,400
2. Portion of Blue Print - Patrol Sergeant (July implementation)	37,279	63,940	101,219
3. Portion of Blue Print - 3 Patrol Officers (July implementation)	102,710	279,443	382,153
4. Portion of Funding for Station 6 - Future O&M	236,734	1,067,363	1,304,097
5. Portion of Street Rehabilitation Project 2009-2010	200,000	150,000	350,000

**B-1 Service Level Adjustments**

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) NOT RECOMMENDED LISTING**

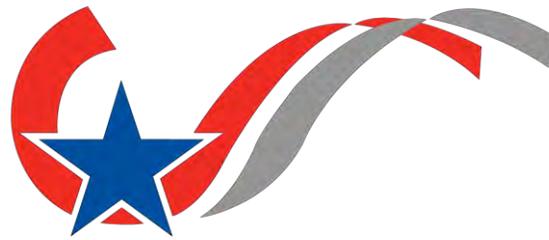
<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
City Secretary	Recodification of Code of Ordinances	7,000	5,000	12,000	-	12,000	-
<b>TOTAL CITY SECRETARY</b>		<b>7,000</b>	<b>5,000</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>-</b>
Legal	Various supplies, on-line services, publications, etc.	-	8,819	8,819	-	8,819	-
<b>TOTAL LEGAL</b>		<b>-</b>	<b>8,819</b>	<b>8,819</b>	<b>-</b>	<b>8,819</b>	<b>-</b>
Public Comm	2 Public Comm. Coordinators replacing 1 position	22,400	-	22,400	-	22,400	1.00
Public Comm	Staff Assistant	-	42,461	42,461	-	42,461	1.00
Public Comm	Marketing	-	70,800	70,800	-	70,800	-
<b>TOTAL PUBLIC COMMUNICATIONS</b>		<b>22,400</b>	<b>113,261</b>	<b>135,661</b>	<b>-</b>	<b>135,661</b>	<b>2.00</b>
H/R	Recruiting Position/Strategy	8,000	87,594	95,594	-	95,594	1.00
H/R	Wellness (in Benefits Fund)	-	-	-	-	-	-
H/R	Project Manager	3,000	43,506	46,506	-	46,506	0.50
H/R	Upgrade Basic Needs for H/R Dept	-	26,000	26,000	-	26,000	-
<b>TOTAL HUMAN RESOURCES</b>		<b>11,000</b>	<b>157,100</b>	<b>168,100</b>	<b>-</b>	<b>168,100</b>	<b>1.50</b>
Fiscal	Accounting Tech.	6,424	53,253	59,677	-	59,677	1.00
Fiscal	Capital Asset Inventory Bar Code Solution	21,598	1,099	22,697	-	22,697	-
Fiscal	Click2gov for Employee Self Service	21,300	3,840	25,140	-	25,140	-
<b>TOTAL FISCAL</b>		<b>49,322</b>	<b>58,192</b>	<b>107,514</b>	<b>-</b>	<b>107,514</b>	<b>1.00</b>
Police	Phase 1 - Portion of Step Pay Plan <sup>1</sup>	-	606,400	606,400	-	606,400	-
Police	Blue Print - Criminal Investigations Division	7,029	40,848	47,877	-	47,877	1.00
Police	Blue Print - Executive Assistant	4,036	49,944	53,980	-	53,980	1.00
Police	Portion of Blue Print - Patrol Sergeant (July implementation) <sup>2</sup>	-	63,940	63,940	-	63,940	1.00
Police	Portion of Blue Print - 3 Patrol Officers (July implementation) <sup>3</sup>	117,840	161,603	279,443	-	279,443	3.00
Police	Blue Print - 2 Public Safety Officers	1,198	78,347	79,545	-	79,545	2.00
Police	Blue Print - Quartermaster/Fleet Manager	4,619	62,459	67,078	-	67,078	1.00
Police	Field Training Officer Pay Increase	-	4,000	4,000	-	4,000	-
Police	Breath Alcohol Testing Instrument/Intoxilyzer	6,240	-	6,240	-	6,240	-
Police	Confidential Funds	-	7,000	7,000	-	7,000	-
<b>TOTAL POLICE</b>		<b>140,962</b>	<b>1,074,541</b>	<b>1,215,503</b>	<b>-</b>	<b>1,215,503</b>	<b>9.00</b>
Fire	Portion of Funding for Station 6 - Future O&M <sup>4</sup>	581,695	625,668	1,207,363	140,000	1,067,363	12.00
Fire	National Accreditation for Fire Service	-	16,500	16,500	-	16,500	-
Fire	Public Education Assistant	40,950	64,983	105,933	-	105,933	1.00
<b>TOTAL FIRE</b>		<b>622,645</b>	<b>707,151</b>	<b>1,329,796</b>	<b>140,000</b>	<b>1,189,796</b>	<b>13.00</b>
Planning & Dev	Annexation Preparation Work	42,000	-	42,000	-	42,000	-
Planning & Dev	Enhanced Transportation Planning	8,380	5,617	13,997	-	13,997	0.50
Planning & Dev	Fee Increase for Inflation - Work Supplies	-	9,899	9,899	-	9,899	-
Planning & Dev	Neighborhood Services Intern	-	5,811	5,811	5,811	-	0.50
<b>TOTAL PLANNING &amp; DEVELOPMENT</b>		<b>50,380</b>	<b>21,327</b>	<b>71,707</b>	<b>5,811</b>	<b>65,896</b>	<b>1.00</b>
Public Works	One Facility Maintenance Tech w/Truck	28,300	51,921	80,221	-	80,221	1.00
Public Works	Portion of Street Rehabilitation Project 2009-201 <sup>5</sup>	-	150,000	150,000	-	150,000	-
Public Works	New Signs & Marking Tech	400	41,838	42,238	-	42,238	1.00
Public Works	Graduate Civil Engineer/Asst City Engineer	7,160	75,731	82,891	-	82,891	1.00
Public Works	Service Vehicle	29,200	3,800	33,000	-	33,000	-
Public Works	Emergency Generators Maintenance Costs	-	20,000	20,000	-	20,000	-
Public Works	Bike & Hike Trail Maintenance	45,000	43,218	88,218	-	88,218	1.00
Public Works	Enhanced Maintenance	-	40,000	40,000	-	40,000	-
Public Works	New Sign Plotter/Cutter	10,000	-	10,000	-	10,000	-
Public Works	Traffic Poles Preservation	75,000	-	75,000	-	75,000	-
Public Works	Sidewalk ADA Compliance	100,000	-	100,000	-	100,000	-
Public Works	Reclass Asst. City Engineer to Traffic Engineer	-	16,211	16,211	-	16,211	-
<b>TOTAL PUBLIC WORKS</b>		<b>295,060</b>	<b>442,719</b>	<b>737,779</b>	<b>-</b>	<b>737,779</b>	<b>4.00</b>
CIP Dept	Project Manager	11,072	84,472	95,544	-	95,544	1.00
CIP Dept	CPD Intern	-	18,207	18,207	-	18,207	1.00
CIP Dept	Professional Engineering Services	-	15,000	15,000	-	15,000	-
CIP Dept	Car Allowance for Land Agents	-	4,800	4,800	-	4,800	-
<b>TOTAL CIP DEPARTMENT</b>		<b>11,072</b>	<b>122,479</b>	<b>133,551</b>	<b>-</b>	<b>133,551</b>	<b>2.00</b>
PARD	Temp Seasonal Pay Increase	-	261,666	261,666	-	261,666	-
PARD	1 Cemetery Groundswoker	-	36,430	36,430	-	36,430	1.00
PARD	Athletic Field Package	223,659	163,147	386,806	-	386,806	3.00
PARD	Ultra Violet Lights - Tarrow Spray Park for Sanitation	42,000	-	42,000	-	42,000	-
PARD	Thomas Pool Bath House - Replaster Pool Shell	450,000	-	450,000	-	450,000	-
PARD	Food Service Improvements	20,000	6,500	26,500	-	26,500	-
PARD	Assistant Director Position	10,885	119,340	130,225	-	130,225	1.00
PARD	Aquatics Various Budget Increases	-	68,000	68,000	-	68,000	-
PARD	Sir Services Coordinator Increase	-	17,642	17,642	-	17,642	-
PARD	Park Maintenance Package	151,536	177,386	328,922	-	328,922	2.00
PARD	Office Set-up for Asst Pool Supervisor	16,000	-	16,000	-	16,000	-
PARD	Special Facilities Equipment Replacement Fund	-	300,000	300,000	-	300,000	-
PARD	Lincoln Center FT Secretary and Mileage Reimbursement	-	40,000	40,000	-	40,000	1.00
PARD	Program Event Assistant Position	-	36,007	36,007	23,000	13,007	1.00
PARD	Asst Supervisor Programs and Special Events	-	51,665	51,665	-	51,665	1.00
PARD	Increase in Admin Costs	3,400	23,600	27,000	-	27,000	-
PARD	Janitorial Svc for 3 buildings, Floor Maint for 1 bldg	-	52,800	52,800	-	52,800	-
PARD	Interim Senior Center Operations Budget	47,850	145,405	193,255	-	193,255	1.00
PARD	Contract Coordinator - Grounds Operations & Maintenance	24,000	48,308	72,308	-	72,308	1.00

**B-2 Service Level Adjustments**

**FY2010 SERVICE LEVEL ADJUSTMENT (SLA) NOT RECOMMENDED LISTING**

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>
PARD	Contract Landscape Maintenance Funding	-	183,000	183,000	-	183,000	-
PARD	El Camino Real de los Tejas Matching Grant	10,000	-	10,000	-	10,000	-
PARD	Rental Pavilion Custodial Contract	-	24,000	24,000	-	24,000	-
PARD	Wellness Supervisor Position	2,300	103,915	106,215	-	106,215	1.00
PARD	Welcome to College Station Gateway Signs	24,000	-	24,000	-	24,000	-
<b>TOTAL PARKS AND RECREATION</b>		<b>1,025,630</b>	<b>1,858,811</b>	<b>2,884,441</b>	<b>23,000</b>	<b>2,861,441</b>	<b>13.00</b>
IT	Communications Tech.	2,885	55,638	58,523	-	58,523	1.00
<b>TOTAL IT DEPARTMENT</b>		<b>2,885</b>	<b>55,638</b>	<b>58,523</b>	<b>-</b>	<b>58,523</b>	<b>1.00</b>
<b>TOTAL GENERAL FUND</b>		<b>2,238,356</b>	<b>4,625,038</b>	<b>6,863,394</b>	<b>168,811</b>	<b>6,694,583</b>	<b>47.50</b>
Fiscal	Upgrade Position for Security to PT Deputy Marshal	-	30,856	30,856	-	30,856	-
<b>TOTAL COURT SECURITY FEE FUND</b>		<b>-</b>	<b>30,856</b>	<b>30,856</b>	<b>-</b>	<b>30,856</b>	<b>-</b>
Red Light Camera	Graduate Civil Engineer	8,849	70,198	79,047	-	79,047	1.00
<b>TOTAL RED LIGHT CAMERA FUND</b>		<b>8,849</b>	<b>70,198</b>	<b>79,047</b>	<b>-</b>	<b>79,047</b>	<b>1.00</b>
Hotel Tax/PARD	Grand Slam Tennis Tournament	-	12,000	12,000	-	12,000	-
Hotel Tax/ED	Special Events (from Econ Dev)	150,000	-	150,000	-	150,000	-
<b>TOTAL HOTEL TAX FUND</b>		<b>150,000</b>	<b>12,000</b>	<b>162,000</b>	<b>-</b>	<b>162,000</b>	<b>-</b>
<b>TOTAL ELECTRIC FUND</b>		<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>-</b>
Water	SCADA Systems Tech & Vehicle	29,250	61,532	90,782	-	90,782	1.00
Water	Vehicle for Water Auditor	31,000	3,700	34,700	-	34,700	-
Water	Certification Pay Program	-	23,400	23,400	-	23,400	-
Water	Water Production Operator	6,300	48,512	54,812	-	54,812	1.00
Water	Simsboro Water Well #8 Operation	-	62,800	62,800	-	62,800	-
<b>TOTAL WATER FUND</b>		<b>66,550</b>	<b>199,944</b>	<b>266,494</b>	<b>-</b>	<b>266,494</b>	<b>2.00</b>
Wastewater	Laboratory Technician	-	41,773	41,773	-	41,773	1.00
Wastewater	Certification Pay Program	-	40,300	40,300	-	40,300	-
Wastewater	Private Wastewater Coll Svc Lateral Inspections	-	285,000	285,000	-	285,000	-
Wastewater	Collection System Dynamic Computer Model	215,000	-	215,000	-	215,000	-
<b>TOTAL WASTEWATER FUND</b>		<b>215,000</b>	<b>367,073</b>	<b>582,073</b>	<b>-</b>	<b>582,073</b>	<b>1.00</b>
Sanitation	Street Sweeping Upg - Central Bus Dist & Annexed	177,550	47,597	225,147	-	225,147	1.00
<b>TOTAL SANITATION FUND</b>		<b>177,550</b>	<b>47,597</b>	<b>225,147</b>	<b>-</b>	<b>225,147</b>	<b>1.00</b>
Benefits	City Wide Health & Wellness Initiative	-	150,000	150,000	-	150,000	-
<b>TOTAL EMPLOYEE BENEFITS FUND</b>		<b>-</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>150,000</b>	<b>-</b>
Fiscal	Upg PT Meter Service Field Rep to FT	-	12,736	12,736	-	12,736	0.50
<b>TOTAL UTILITY CUSTOMER SERVICE FUND</b>		<b>-</b>	<b>12,736</b>	<b>12,736</b>	<b>-</b>	<b>12,736</b>	<b>0.50</b>
Fleet	Funding for Overtime	-	14,000	14,000	-	14,000	-
Fleet	Employee Training	-	6,000	6,000	-	6,000	-
Fleet	Removal of Underground Storage Tank at PD	15,000	-	15,000	-	15,000	-
<b>TOTAL FLEET MAINTENANCE FUND</b>		<b>15,000</b>	<b>20,000</b>	<b>35,000</b>	<b>-</b>	<b>35,000</b>	<b>-</b>
BVSWMA	Secretary/Scale Operator - Landfill Operations	4,424	36,242	40,666	-	40,666	1.00
<b>TOTAL BVSWMA FUND</b>		<b>4,424</b>	<b>36,242</b>	<b>40,666</b>	<b>-</b>	<b>40,666</b>	<b>1.00</b>
<b>TOTAL ALL FUNDS</b>		<b>2,925,729</b>	<b>5,571,684</b>	<b>8,497,413</b>	<b>168,811</b>	<b>8,328,602</b>	<b>54.00</b>

<u>Partial SLA Funding Detail</u>	<u>Not Recommended</u>		<u>SLA Total</u>
	<u>Recommended</u>	<u>Recommended</u>	<u>Total</u>
1. Phase 1 - Portion of Step Pay Plan	350,000	606,400	956,400
2. Portion of Blue Print - Patrol Sergeant (July implementation)	37,279	63,940	101,219
3. Portion of Blue Print - 3 Patrol Officers (July implementation)	102,710	279,443	382,153
4. Portion of Funding for Station 6 - Future O&M	236,734	1,067,363	1,304,097
5. Portion of Street Rehabilitation Project 2009-2010	200,000	150,000	350,000



CITY OF COLLEGE STATION  
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## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
<b>Police Department</b>								
<b>Administration Division</b>								
Police Chief	1.00	1.00	1.00	\$ 122,890	\$ 129,555	\$ 135,872	\$ -	\$ 135,872
Assistant Chief	2.00	2.00	3.00	180,853	188,090	285,033	-	285,033
Lieutenant	1.00	1.00	1.00	65,867	70,685	71,540	-	71,540
Sergeant	1.00	1.00	0.00	63,531	66,075	-	-	-
Tech. Svcs. Coordinator	1.00	1.00	1.00	64,365	65,116	65,116	-	65,116
Accreditation Manager	0.00	1.00	1.00	-	-	55,689	-	55,689
Staff Assistant	1.00	1.00	1.00	38,481	38,481	38,481	-	38,481
Secretary	2.00	3.00	2.00	57,003	57,003	77,777	-	47,200
<b>Total</b>	<b>9.00</b>	<b>11.00</b>	<b>10.00</b>	<b>\$ 592,990</b>	<b>\$ 615,005</b>	<b>\$ 729,508</b>	<b>\$ -</b>	<b>\$ 698,931</b>
<b>Uniform Patrol Division</b>								
Lieutenant	3.00	4.00	4.00	207,654	\$ 211,323	\$ 276,335	\$ -	\$ 276,335
Sergeant	7.00	10.00	12.00	599,046	601,603	729,291	-	729,291
Master Officer	19.00	19.00	18.00	935,191	1,030,009	911,624	-	952,501
Senior Officer	12.00	11.00	13.00	529,479	513,086	593,469	-	593,469
Police Officer	38.00	38.00	38.00	1,325,939	1,387,432	1,594,236	-	1,553,359
Animal Control Supervisor	0.00	1.00	1.00	-	39,462	39,900	-	39,900
Animal Control Officer	0.00	3.00	3.00	-	80,467	78,736	-	78,736
Parking Enforcement Officer	0.00	2.00	2.00	-	-	30,853	-	30,853
* School Crossing Guard (temp/seasonal)	2.50	2.50	2.50	41,875	41,991	42,106	-	42,106
<b>Total</b>	<b>81.50</b>	<b>90.50</b>	<b>93.50</b>	<b>\$ 3,639,183</b>	<b>\$ 3,905,373</b>	<b>\$ 4,296,550</b>	<b>\$ -</b>	<b>\$ 4,296,550</b>
<b>Criminal Investigation Division</b>								
Lieutenant	1.00	1.00	1.00	\$ 73,209	\$ 68,787	\$ 84,012	\$ -	\$ 84,012
Sergeant	3.00	3.00	2.00	179,873	185,244	128,334	-	128,334
Master Officer	11.00	12.00	11.00	583,102	633,786	642,880	-	597,683
Senior Officer	3.00	3.00	2.00	126,144	135,903	45,197	-	90,394
Criminal Intelligence Analyst	0.00	0.00	1.00	-	-	52,706	-	52,706
Victim Advocate	1.00	1.00	1.00	48,493	50,433	52,433	-	52,433
Secretary	0.00	1.00	1.00	-	-	22,693	-	22,693
<b>Total</b>	<b>19.00</b>	<b>21.00</b>	<b>19.00</b>	<b>\$ 1,010,821</b>	<b>\$ 1,074,152</b>	<b>\$ 1,028,255</b>	<b>\$ -</b>	<b>\$ 1,028,255</b>
<b>Recruiting and Training Division</b>								
Lieutenant	1.00	1.00	1.00	\$ 68,933	\$ 70,998	\$ 72,812	\$ -	\$ 72,812
Sergeant	1.00	1.00	1.00	64,887	66,826	67,765	-	67,765
Master Officer	2.00	2.00	2.00	104,661	106,455	111,127	-	111,127
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>\$ 238,481</b>	<b>\$ 244,279</b>	<b>\$ 251,704</b>	<b>\$ -</b>	<b>\$ 251,704</b>
<b>Quartermaster Division</b>								
Quartermaster	1.00	1.00	1.00	\$ 24,966	\$ 25,967	\$ 27,010	\$ -	\$ 27,010
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ 24,966</b>	<b>\$ 25,967</b>	<b>\$ 27,010</b>	<b>\$ -</b>	<b>\$ 27,010</b>
<b>Communication/Jail Division</b>								
Communication Manager	1.00	1.00	1.00	\$ 64,741	\$ 67,330	\$ 72,023	\$ -	\$ 72,023
Communication Supervisor	3.00	3.00	3.00	166,503	167,691	167,691	-	167,691
Sr. Communications Operator	4.00	4.00	4.00	141,912	143,914	148,983	-	148,983
Communications Operator	16.00	16.00	16.00	469,464	466,199	473,979	-	473,979
Public Safety Officer	7.00	7.00	7.00	200,605	205,902	199,749	-	199,749
Holding Facility Supervisor	0.00	1.00	1.00	-	39,000	39,900	-	39,900
Dispatch Assistant	0.00	0.00	1.00	-	-	-	-	30,577
<b>Total</b>	<b>31.00</b>	<b>32.00</b>	<b>33.00</b>	<b>\$ 1,043,225</b>	<b>\$ 1,090,036</b>	<b>\$ 1,102,325</b>	<b>\$ -</b>	<b>\$ 1,132,902</b>
<b>Special Services Division</b>								
Lieutenant	1.00	1.00	1.00	\$ 77,672	\$ 80,780	\$ 67,223	\$ -	\$ 67,223
Master Officer	4.00	4.00	3.00	214,995	224,757	166,732	-	166,732
Senior Officer	2.00	1.00	3.00	89,769	49,640	140,035	-	140,035
Sergeant	1.00	1.00	1.00	60,736	62,551	65,053	-	65,053
Police Officer	0.00	1.00	0.00	-	43,341	-	-	-
* School Crossing Guard (temp/seasonal)	0.00	0.00	0.00	-	-	-	-	-
Police Assistant	1.00	1.00	1.00	27,511	27,511	27,511	-	27,511
Animal Control Officer	4.00	0.00	0.00	-	-	-	-	-
<b>Total</b>	<b>13.00</b>	<b>9.00</b>	<b>9.00</b>	<b>\$ 470,683</b>	<b>\$ 488,579</b>	<b>\$ 466,554</b>	<b>\$ -</b>	<b>\$ 466,554</b>
<b>Information Services Division</b>								
Information Services Manager	1.00	1.00	1.00	\$ 57,774	\$ 60,085	\$ 62,489	\$ -	\$ 62,489
Evidence Technician	1.00	1.00	1.00	25,133	30,577	33,392	-	33,392
Records Technician	4.00	4.00	3.00	108,479	101,637	71,352	-	71,352
Sr. Records Technician	0.00	0.00	1.00	-	-	33,392	-	33,392
Criminal Intelligence Analyst	1.00	1.00	0.00	52,706	52,706	-	-	-
Police Assistant	1.00	2.00	2.00	29,701	30,597	59,339	-	59,339
<b>Total</b>	<b>8.00</b>	<b>9.00</b>	<b>8.00</b>	<b>\$ 273,793</b>	<b>\$ 275,602</b>	<b>\$ 259,964</b>	<b>\$ -</b>	<b>\$ 259,964</b>
<b>Police</b>								
Full Time Total	164.00	175.00	175.00	\$ 7,252,267	\$ 7,638,002	\$ 8,119,764	\$ -	\$ 8,119,764
* Temp/Seasonal Total	2.50	2.50	2.50	\$ 41,875	\$ 41,991	\$ 42,106	\$ -	\$ 42,106
<b>Police Department Totals</b>	<b>166.50</b>	<b>177.50</b>	<b>177.50</b>	<b>\$ 7,294,142</b>	<b>\$ 7,679,993</b>	<b>\$ 8,161,870</b>	<b>\$ -</b>	<b>\$ 8,161,870</b>
<b>Fire Department</b>								
<b>Fire Administration</b>								
Fire Chief	1.00	1.00	1.00	\$ 116,174	\$ 129,302	\$ 134,870	\$ -	\$ 134,870

\* Temporary / Seasonal Position

## C-1 Personnel

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
Planning and Research Coordinator	1.00	1.00	1.00	61,716	65,081	67,684	-	67,684
Staff Assistant	2.00	2.00	2.00	70,017	71,603	73,250	-	73,250
Secretary	1.00	1.00	1.00	24,069	24,778	25,529	-	25,529
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>\$ 271,976</b>	<b>\$ 290,763</b>	<b>\$ 301,333</b>	<b>\$ -</b>	<b>\$ 301,333</b>
<b>Emergency Management</b>								
Emergency Management Coordinator	1.00	1.00	1.00	\$ 53,227	\$ 55,356	\$ 58,124	\$ -	\$ 58,124
Asst. Emergency Management Coordinator	1.00	1.00	1.00	30,973	31,911	32,871	-	32,871
Staff Assistant	1.00	1.00	1.00	29,742	30,827	31,745	-	31,745
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>\$ 113,942</b>	<b>\$ 118,095</b>	<b>\$ 122,740</b>	<b>\$ -</b>	<b>\$ 122,740</b>
<b>Fire Suppression Division</b>								
Asst. Fire Chief	1.00	1.00	1.00	\$ 90,812	\$ 95,353	\$ 100,120	\$ -	\$ 100,120
Battalion Chief	3.00	3.00	3.00	222,504	229,952	238,780	-	238,780
Captain	3.00	3.00	4.00	195,537	204,229	273,378	-	273,378
Lieutenant	11.00	11.00	11.00	658,067	611,311	669,585	-	669,585
Apparatus Operator	15.00	18.00	18.00	756,043	940,636	982,171	-	982,171
Firefighter I	23.00	24.00	29.00	983,603	1,151,268	1,358,764	-	1,358,764
Firefighter II	6.00	9.00	8.00	226,884	365,701	320,032	-	320,032
Firefighter III	12.00	8.00	4.00	436,785	291,650	152,774	-	152,774
<b>Total</b>	<b>74.00</b>	<b>77.00</b>	<b>78.00</b>	<b>\$ 3,570,235</b>	<b>\$ 3,890,099</b>	<b>\$ 4,095,604</b>	<b>\$ -</b>	<b>\$ 4,095,604</b>
<b>Fire Prevention Division</b>								
Fire Marshal	1.00	1.00	1.00	\$ 93,941	\$ 98,638	\$ 103,570	\$ -	\$ 103,570
Deputy Fire Marshal	3.00	4.00	4.00	171,779	234,497	245,091	-	245,091
Public Education Officer	1.00	1.00	1.00	54,875	56,521	58,500	-	58,500
Code Enforcement Supervisor	1.00	0.00	0.00	44,342	-	-	-	-
Code Enforcement Officer	4.00	0.00	0.00	127,688	-	-	-	-
<b>Total</b>	<b>10.00</b>	<b>6.00</b>	<b>6.00</b>	<b>\$ 492,625</b>	<b>\$ 389,656</b>	<b>\$ 407,161</b>	<b>\$ -</b>	<b>\$ 407,161</b>
<b>EMS Division</b>								
Lieutenant - Fire	4.00	4.00	3.00	\$ 230,417	\$ 236,344	\$ 177,586	\$ -	\$ 177,586
Apparatus Operator	6.00	6.00	6.00	304,032	312,237	323,770	-	323,770
Fire/EMS Training Coordinator	1.00	1.00	1.00	64,553	67,781	70,831	-	70,831
Firefighter I	18.00	11.00	14.00	798,226	519,702	650,138	-	650,138
Firefighter II	2.00	4.00	5.00	75,628	159,490	200,020	-	200,020
Firefighter III	0.00	5.00	1.00	-	178,295	38,194	-	38,194
<b>Total</b>	<b>31.00</b>	<b>31.00</b>	<b>30.00</b>	<b>\$ 1,472,856</b>	<b>\$ 1,473,848</b>	<b>\$ 1,460,539</b>	<b>\$ -</b>	<b>\$ 1,460,539</b>
<b>Fire</b>								
Full Time Total	123.00	250.00	122.00	\$ 5,921,634	\$ 6,162,461	\$ 6,387,377	\$ -	\$ 6,387,377
* Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Fire Department Totals</b>	<b>123.00</b>	<b>122.00</b>	<b>122.00</b>	<b>\$ 5,921,634</b>	<b>\$ 6,162,461</b>	<b>\$ 6,387,377</b>	<b>\$ -</b>	<b>\$ 6,387,377</b>
<b>Public Works Department</b>								
<b>Public Works Admin. Division</b>								
Director of Public Works/Special Projects	1.00	1.00	1.00	\$ 125,331	\$ 125,331	\$ 129,856	\$ -	\$ 129,856
Asst. Public Works Director	1.00	1.00	1.00	90,520	92,494	92,494	-	92,494
Assistant City Engineer	0.00	1.00	0.00	-	69,886	-	-	-
Customer Service Representative	2.00	2.00	2.00	54,145	54,896	53,269	-	53,269
<b>Total</b>	<b>4.00</b>	<b>5.00</b>	<b>4.00</b>	<b>\$ 269,996</b>	<b>\$ 342,606</b>	<b>\$ 275,619</b>	<b>\$ -</b>	<b>\$ 275,619</b>
<b>Traffic Engineering</b>								
Assistant City Engineer	0.00	0.00	1.00	\$ -	\$ -	\$ 71,982	\$ -	\$ 71,982
* Public Works Intern	0.00	0.00	0.50	-	-	8,089	-	8,089
* Engineering Intern (temp/seasonal)	0.00	0.00	0.50	-	-	8,089	-	8,089
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>2.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 88,160</b>	<b>\$ -</b>	<b>\$ 88,160</b>
<b>Facilities Maintenance Division</b>								
Facility Maint. Superintendent	1.00	1.00	1.00	\$ 69,016	\$ 71,080	\$ 73,209	\$ -	\$ 73,209
Sr. Facility Maint. Technician	1.00	1.00	1.00	50,391	50,391	50,399	-	50,399
Facility Maint. Technician	5.00	5.00	5.00	192,928	197,246	198,289	-	198,289
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>\$ 312,335</b>	<b>\$ 318,717</b>	<b>\$ 321,897</b>	<b>\$ -</b>	<b>\$ 321,897</b>
<b>Streets Maintenance Division</b>								
Street Superintendent	1.00	1.00	1.00	\$ 65,137	\$ 67,097	\$ 69,110	\$ -	\$ 69,110
Crew Leader	2.00	2.00	2.00	112,295	76,191	78,486	-	78,486
Equipment Operator	15.00	15.00	15.00	414,036	417,560	430,699	-	430,699
Light Equipment Operator	4.00	4.00	4.00	87,268	99,342	100,657	-	100,657
<b>Total</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>\$ 678,736</b>	<b>\$ 660,191</b>	<b>\$ 678,952</b>	<b>\$ -</b>	<b>\$ 678,952</b>
<b>Drainage Division</b>								
Foreman	1.00	1.00	1.00	\$ 48,097	\$ 50,495	\$ 50,495	\$ -	\$ 50,495
Crew Leader	1.00	1.00	1.00	32,913	34,439	36,041	-	36,041
Equipment Operator	5.00	6.00	6.00	139,911	172,899	174,303	-	174,303
Drainage Inspector	1.00	1.00	1.00	42,067	45,823	45,823	-	45,823
GIS Technician	1.00	1.00	1.00	36,479	36,479	34,769	-	34,769
Light Equipment Operator	2.00	2.00	2.00	44,510	45,306	47,346	-	47,346
<b>Total</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>	<b>\$ 343,977</b>	<b>\$ 385,442</b>	<b>\$ 388,777</b>	<b>\$ -</b>	<b>\$ 388,777</b>
<b>Traffic Division</b>								

\* Temporary / Seasonal Position

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
Signs Technician	3.00	3.00	3.00	\$ 104,974	\$ 108,019	\$ 105,203	\$ -	\$ 105,203
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>\$ 104,974</b>	<b>\$ 108,019</b>	<b>\$ 105,203</b>	<b>\$ -</b>	<b>\$ 105,203</b>
<b>Public Works Engineering</b>								
City Engineer	1.00	1.00	1.00	\$ 92,501	\$ 95,245	\$ 92,494	\$ -	\$ 92,494
Senior Asst. City Engineer	1.00	1.00	1.00	79,278	73,059	75,952	-	75,952
Assistant City Engineer	1.00	1.00	1.00	66,055	63,230	65,798	-	65,798
Graduate Civil Engineer	2.00	1.00	1.00	114,735	50,137	51,642	-	51,642
Construction Inspector	4.00	5.00	5.00	149,150	164,479	215,954	-	215,954
* Public Works Intern (temp/seasonal)	0.50	0.50	0.00	8,405	8,067	-	-	-
* Engineering Intern (temp/seasonal)	0.50	0.50	0.00	8,045	8,067	-	-	-
<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>9.00</b>	<b>\$ 518,169</b>	<b>\$ 462,285</b>	<b>\$ 501,840</b>	<b>\$ -</b>	<b>\$ 501,840</b>
<b>Traffic Signal Systems</b>								
Traffic Systems Superintendent	1.00	1.00	1.00	\$ 71,561	\$ 73,429	\$ 73,429	\$ -	\$ 73,429
Traffic Systems Foreman	1.00	1.00	1.00	56,711	57,816	57,816	-	57,816
Traffic Signal Technician	3.00	3.00	3.00	139,034	142,600	146,646	-	146,646
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>\$ 267,306</b>	<b>\$ 273,845</b>	<b>\$ 277,891</b>	<b>\$ -</b>	<b>\$ 277,891</b>
<b>Public Works</b>								
Full Time Total	61.00	63.00	63.00	\$ 2,479,043	\$ 2,534,971	\$ 2,638,339	\$ -	\$ 2,638,339
* Temp/Seasonal Total	1.00	1.00	1.00	16,450	16,134	-	-	-
<b>Public Works Department Totals</b>	<b>62.00</b>	<b>64.00</b>	<b>64.00</b>	<b>\$ 2,495,493</b>	<b>\$ 2,551,105</b>	<b>\$ 2,638,339</b>	<b>\$ -</b>	<b>\$ 2,638,339</b>
<b>Capital Improvements Department</b>								
Director of Capital Projects	1.00	1.00	1.00	\$ 100,000	\$ 110,302	\$ 115,316	\$ -	\$ 115,316
Assistant Director of Capital Projects	0.00	0.00	1.00	-	-	90,247	-	90,247
Assistant City Engineer	3.00	3.00	2.00	125,831	199,481	128,860	-	128,860
Graduate Civil Engineer	2.00	2.00	3.00	173,303	112,857	174,055	-	174,055
Water Engineer	1.00	1.00	0.00	-	59,998	-	-	-
Land Agent	1.00	1.00	1.00	61,487	63,639	65,866	-	65,866
Assistant Land Agent	1.00	1.00	1.00	39,879	41,276	36,860	-	36,860
Staff Assistant	1.00	1.00	1.00	37,939	38,481	38,481	-	38,481
* Engineering Aide (temp/seasonal)	1.00	0.00	0.00	16,810	16,856	-	-	-
<b>Total</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>\$ 555,249</b>	<b>\$ 642,891</b>	<b>\$ 649,685</b>	<b>\$ -</b>	<b>\$ 649,685</b>
<b>Capital Improvements Department</b>								
Full Time Total	10.00	10.00	10.00	\$ 602,220	\$ 626,035	\$ 649,685	\$ -	\$ 649,685
* Temp/Seasonal Total	1.00	0.00	0.00	16,810	16,856	-	-	-
<b>Capital Improvement Department Totals</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>\$ 555,249</b>	<b>\$ 642,891</b>	<b>\$ 649,685</b>	<b>\$ -</b>	<b>\$ 649,685</b>
<b>Parks &amp; Recreation Department</b>								
<b>Parks &amp; Recreation Administration Division</b>								
Director of Parks & Rec.	1.00	1.00	1.00	\$ 113,776	\$ 120,330	\$ 126,346	\$ -	\$ 126,346
Asst. Director of Parks & Rec.	1.00	1.00	1.00	88,059	92,494	82,225	-	82,225
Sr. Parks Planner	1.00	1.00	1.00	63,239	64,504	66,439	-	66,439
Parks Planner	2.00	2.00	2.00	110,168	114,030	117,451	-	117,451
Administrative Support Supervisor	1.00	1.00	1.00	33,726	42,321	44,437	-	44,437
Staff Assistant	2.00	2.00	2.00	-	58,921	60,841	-	60,841
Secretary	2.00	2.00	2.00	101,303	50,808	53,289	-	53,289
* Secretary (temp/seasonal)	0.50	0.50	0.50	1,777	1,835	1,835	-	1,835
<b>Total</b>	<b>10.50</b>	<b>10.50</b>	<b>10.50</b>	<b>\$ 512,048</b>	<b>\$ 545,242</b>	<b>\$ 552,863</b>	<b>\$ -</b>	<b>\$ 552,863</b>
<b>Hotel Tax Fund Programs Activity Center</b>								
* Special Events Workers (temp/seasonal)	0.50	0.50	0.50	\$ 9,047	\$ 9,123	\$ 9,123	\$ -	\$ 9,123
<b>Total</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>\$ 9,047</b>	<b>\$ 9,123</b>	<b>\$ 9,123</b>	<b>\$ -</b>	<b>\$ 9,123</b>
<b>Recreation Administration Activity Center</b>								
Recreation Superintendent	1.00	1.00	1.00	\$ 67,786	\$ 69,819	\$ 71,914	\$ -	\$ 71,914
Recreation Supervisor	1.00	1.00	1.00	56,669	58,329	60,079	-	60,079
Assistant Recreation Supervisor - School Age Care	0.00	1.00	1.00	-	32,926	39,775	-	39,775
* Custodian (temp/seasonal)	0.50	0.50	0.50	3,207	3,312	3,316	-	3,316
<b>Total</b>	<b>2.50</b>	<b>3.50</b>	<b>3.50</b>	<b>\$ 127,662</b>	<b>\$ 164,387</b>	<b>\$ 175,084</b>	<b>\$ -</b>	<b>\$ 175,084</b>
<b>Recreation Athletics Activity Center</b>								
Recreation Supervisor	2.00	2.00	2.00	\$ 114,673	\$ 117,926	\$ 121,380	\$ -	\$ 121,380
Asst. Recreation Supervisor	1.00	1.00	1.00	39,462	40,651	41,860	-	41,860
* Special Events Worker (temp/seasonal)	3.00	3.00	3.00	64,269	66,374	66,576	-	66,576
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>\$ 218,404</b>	<b>\$ 224,951</b>	<b>\$ 229,816</b>	<b>\$ -</b>	<b>\$ 229,816</b>
<b>Recreation Concession Activity Center</b>								
Concession Supervisor	1.00	1.00	1.00	\$ 46,581	\$ 46,748	\$ 48,151	\$ -	\$ 48,151
* Concession Worker (temp/seasonal)	2.00	2.00	2.00	42,116	43,495	43,495	-	43,495
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>\$ 88,697</b>	<b>\$ 90,243</b>	<b>\$ 91,646</b>	<b>\$ -</b>	<b>\$ 91,646</b>
<b>Special Events Activity Center</b>								
Recreation Supervisor	1.00	1.00	1.00	\$ 58,108	\$ 59,805	\$ 61,377	\$ -	\$ 61,377
* Recreation Assistant/ Special Events (temp/seasonal)	1.50	1.50	1.50	32,176	33,230	33,230	-	33,230
* Special Events Workers (temp/seasonal)	0.00	0.00	1.00	-	-	54,356	-	-
<b>Total</b>	<b>2.50</b>	<b>2.50</b>	<b>3.50</b>	<b>\$ 90,284</b>	<b>\$ 93,035</b>	<b>\$ 148,963</b>	<b>\$ -</b>	<b>\$ 148,963</b>

\* Temporary / Seasonal Position

## C-3 Personnel

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
<b>Senior Services Activity Center</b>								
Senior Services Coordinator (PT Regular)	0.50	0.50	0.50	\$ 23,600	\$ 24,309	\$ 25,039	\$ -	\$ 25,039
* Program Assistant (temp/seasonal)	0.50	0.50	0.50	8,823	9,112	9,135	-	9,135
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ 32,423</b>	<b>\$ 33,421</b>	<b>\$ 34,174</b>	<b>\$ -</b>	<b>\$ 34,174</b>
<b>Hotel Tax Fund Programs Activity Center</b>								
* Special Events Workers (temp/seasonal)	1.00	1.00	0.00	\$ 32,284	\$ 38,556	-	-	-
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>\$ 32,284</b>	<b>\$ 38,556</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Instruction Activity Center</b>								
Recreation Supervisor	1.00	1.00	1.00	\$ 58,838	\$ 60,603	\$ 61,377	\$ -	\$ 61,377
Asst. Recreation Supervisor	1.00	1.00	1.00	41,151	42,382	42,068	-	42,068
* Tennis Leaders (temp/seasonal)	0.50	0.50	0.50	8,774	16,308	16,308	-	16,308
* Water Safety Instructor (temp/seasonal)	4.00	4.00	4.00	70,184	65,233	65,233	-	65,233
<b>Total</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>\$ 178,947</b>	<b>\$ 184,526</b>	<b>\$ 184,986</b>	<b>\$ -</b>	<b>\$ 184,986</b>
<b>Hotel Tax Programs - Heritage Programs</b>								
Heritage Programs Staff Assistant	0.00	1.00	1.00	\$ -	\$ 28,336	\$ 13,747	\$ -	\$ 27,494
<b>Total</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ -</b>	<b>\$ 28,336</b>	<b>\$ 13,747</b>	<b>\$ -</b>	<b>\$ 27,494</b>
<b>Special Facilities Administration Activity Center</b>								
Recreation Superintendent	1.00	1.00	1.00	\$ 65,763	\$ 67,587	\$ 69,615	\$ -	\$ 69,615
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ 65,763</b>	<b>\$ 67,587</b>	<b>\$ 69,615</b>	<b>\$ -</b>	<b>\$ 69,615</b>
<b>Special Facilities Aquatic Activity Center</b>								
Pools Supervisor	1.00	1.00	1.00	\$ 60,423	\$ 62,236	\$ 61,377	\$ -	\$ 61,377
Asst. Pools Supervisor	1.00	1.00	1.00	33,643	39,056	40,421	-	40,421
* Pool Manager/ Asst. Manager (temp/seasonal)	6.00	6.00	6.00	104,622	107,438	110,661	-	110,661
* Lifeguards (temp/seasonal)	12.00	12.00	12.00	54,438	330,909	330,909	-	330,909
<b>Total</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>\$ 253,126</b>	<b>\$ 539,639</b>	<b>\$ 543,368</b>	<b>\$ -</b>	<b>\$ 543,368</b>
<b>Special Facilities Conference Center Activity Center</b>								
Conference Center Supervisor	1.00	1.00	1.00	\$ 58,921	\$ 60,689	\$ 61,377	\$ -	\$ 61,377
Assist. Conference Center Supervisor	1.00	1.00	1.00	34,852	33,622	34,831	-	34,831
Secretary	1.00	1.00	1.00	24,111	24,069	24,799	-	24,799
* Part-time Receptionist (temp/seasonal)	1.00	1.00	1.00	13,658	14,338	14,338	-	14,338
* Building Attendant (temp/seasonal)	2.50	2.50	2.50	34,143	35,328	35,328	-	35,328
<b>Total</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>\$ 165,685</b>	<b>\$ 168,046</b>	<b>\$ 170,673</b>	<b>\$ -</b>	<b>\$ 170,673</b>
<b>Special Facilities Lincoln Center Activity Center</b>								
Center Supervisor	1.00	1.00	1.00	\$ 56,606	\$ 58,305	\$ 60,053	\$ -	\$ 60,053
Center Assistant Supervisor	2.00	2.00	2.00	74,293	76,525	78,819	-	78,819
* Recreation Assistant (temp/seasonal)	3.50	3.50	3.50	73,536	75,944	75,944	-	75,944
<b>Total</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>\$ 204,435</b>	<b>\$ 210,773</b>	<b>\$ 214,816</b>	<b>\$ -</b>	<b>\$ 214,816</b>
<b>Youth Recreation</b>								
Recreation Supervisor	1.00	1.00	1.00	\$ 55,459	\$ 57,123	\$ 58,836	\$ -	\$ 58,836
* Teen Center Staff Attendant (temp/seasonal)	3.00	3.00	3.00	64,812	66,933	69,933	-	69,933
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>\$ 120,271</b>	<b>\$ 124,056</b>	<b>\$ 128,769</b>	<b>\$ -</b>	<b>\$ 128,769</b>
<b>Operations Administration Activity Center</b>								
Parks Superintendent	1.00	1.00	1.00	\$ 66,472	\$ 68,427	\$ 70,480	\$ -	\$ 70,480
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ 66,472</b>	<b>\$ 68,427</b>	<b>\$ 70,480</b>	<b>\$ -</b>	<b>\$ 70,480</b>
<b>East District Operations Activity Center</b>								
Parks Operations Supervisor	1.00	1.00	1.00	\$ 41,735	\$ 43,174	\$ 44,467	\$ -	\$ 44,467
Parks Crew Leader	3.00	3.00	3.00	103,639	106,872	109,916	-	109,916
Light Equipment Operator	4.00	4.00	4.00	106,540	107,790	109,978	-	109,978
Grounds Worker	5.00	5.00	5.00	110,814	110,147	136,571	-	136,571
* Part-time Groundswoker (temp/seasonal)	2.00	2.00	2.00	34,290	39,425	39,425	-	39,425
<b>Total</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>\$ 397,018</b>	<b>\$ 407,408</b>	<b>\$ 440,357</b>	<b>\$ -</b>	<b>\$ 440,357</b>
<b>South District Operations Activity Center</b>								
Parks Operations Supervisor	1.00	1.00	1.00	\$ 41,735	\$ 41,735	\$ 41,735	\$ -	\$ 41,735
Parks Crew Leader	2.00	2.00	2.00	72,187	74,335	76,191	-	76,191
Light Equipment Operator	2.00	2.00	2.00	51,705	53,561	54,083	-	54,083
Grounds Worker	6.00	6.00	6.00	31,600	135,154	138,531	-	138,531
* Part-time Groundswoker (temp/seasonal)	1.00	1.00	1.00	14,546	15,022	15,022	-	15,022
<b>Total</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>\$ 211,773</b>	<b>\$ 319,807</b>	<b>\$ 325,562</b>	<b>\$ -</b>	<b>\$ 325,562</b>
<b>West District Parks Operations Activity Center</b>								
Parks Operations Supervisor	1.00	1.00	1.00	\$ 43,174	\$ 43,174	\$ 43,175	\$ -	\$ 43,175
Parks Crew Leader	2.00	2.00	2.00	68,328	70,143	71,728	-	71,728
Light Equipment Operator	2.00	2.00	2.00	52,477	54,020	55,209	-	55,209
Grounds Worker	6.00	6.00	6.00	140,597	140,535	146,124	-	146,124
* Part-time Groundswoker (temp/seasonal)	1.00	1.00	1.00	14,539	15,015	15,015	-	15,015
<b>Total</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>\$ 319,115</b>	<b>\$ 322,887</b>	<b>\$ 331,251</b>	<b>\$ -</b>	<b>\$ 331,251</b>
<b>Cemetery Activity Center</b>								
Cemetery Sexton	1.00	1.00	1.00	\$ 40,296	\$ 43,174	\$ 43,174	\$ -	\$ 43,174

\* Temporary / Seasonal Position

## C-4 Personnel

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
Cemetery Crew Leader	1.00	1.00	1.00	27,943	27,758	30,806	-	30,806
Groundsworker	3.00	3.00	3.00	66,975	97,291	69,476	-	69,476
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>\$ 135,214</b>	<b>\$ 168,223</b>	<b>\$ 143,456</b>	<b>\$ -</b>	<b>\$ 143,456</b>
<b>Forestry Activity Center</b>								
Forestry/Urban Landscape Manager	1.00	1.00	1.00	\$ 71,853	\$ 81,619	\$ 76,425	\$ -	\$ 76,425
Forestry Supervisor	1.00	1.00	1.00	46,699	48,097	49,536	-	49,536
Horticulture Crew Leader	1.00	2.00	2.00	37,480	67,118	68,182	-	68,182
Forestry Crew Leader	2.00	1.00	1.00	65,799	39,378	31,911	-	31,911
Forestry/Horticulture Worker	6.00	6.00	6.00	154,263	158,035	161,225	-	161,225
Irrigation Specialist	3.00	3.00	3.00	87,038	91,771	90,040	-	90,040
* Forestry/Horticulture Worker (temp/seasonal)	0.50	0.50	0.50	11,700	11,732	11,763	-	11,763
<b>Total</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>	<b>\$ 463,132</b>	<b>\$ 497,750</b>	<b>\$ 489,082</b>	<b>\$ -</b>	<b>\$ 489,082</b>
<b>Parks &amp; Recreation</b>								
Full Time Total	84.50	86.50	86.50	\$ 3,010,559	\$ 3,291,157	\$ 3,401,242	\$ -	\$ 3,414,989
* Temp/Seasonal Total	46.50	46.50	46.50	\$ 681,241	\$ 986,931	\$ 966,589	\$ -	\$ 966,589
<b>Parks &amp; Recreation Department Totals</b>	<b>131.00</b>	<b>133.00</b>	<b>133.00</b>	<b>\$ 3,691,800</b>	<b>\$ 4,278,088</b>	<b>\$ 4,367,831</b>	<b>\$ -</b>	<b>\$ 4,381,578</b>
<b>Planning &amp; Development Services Department</b>								
<b>Administration</b>								
Dir. of Planning and Development Services	1.00	1.00	1.00	\$ 120,330	\$ 111,606	\$ 117,321	\$ -	\$ 117,321
Asst. Dir. of Planning and Development Services	2.00	2.00	2.00	185,126	183,118	182,741	-	182,741
Staff Planner	3.00	0.00	0.00	135,155	-	-	-	-
Staff Assistant	4.00	0.00	0.00	125,894	-	-	-	-
Customer Service Representative	3.00	0.00	0.00	76,629	-	-	-	-
Development Coordinator	1.00	0.00	0.00	62,509	-	-	-	-
Sr. Planner	3.00	0.00	0.00	159,203	-	-	-	-
Transportation Planning Coordinator	1.00	0.00	0.00	73,438	-	-	-	-
Greenways Program Manager	1.00	0.00	0.00	52,202	-	-	-	-
GIS Technician	1.00	0.00	0.00	36,896	-	-	-	-
Mapping Coordinator	1.00	0.00	0.00	52,456	-	-	-	-
Planning Administrator	1.00	0.00	0.00	69,746	-	-	-	-
* Development Review-Intern (temp/seasonal)	0.25	0.00	0.00	11,500	-	-	-	-
<b>Total</b>	<b>22.25</b>	<b>3.00</b>	<b>3.00</b>	<b>\$ 1,161,084</b>	<b>\$ 294,724</b>	<b>\$ 300,062</b>	<b>\$ -</b>	<b>\$ 300,062</b>
<b>Building Inspection</b>								
Building Official	1.00	1.00	1.00	\$ 69,079	\$ 71,842	\$ 76,957	\$ -	\$ 76,957
Plans Examiner	2.00	2.00	2.00	92,626	96,318	98,904	-	98,904
Combination Building Inspector	4.00	4.00	4.00	142,486	143,789	143,788	-	143,788
* Development Review Intern (temp/seasonal)	0.25	0.00	0.00	-	-	-	-	-
<b>Total</b>	<b>7.25</b>	<b>7.00</b>	<b>7.00</b>	<b>\$ 304,191</b>	<b>\$ 311,949</b>	<b>\$ 319,649</b>	<b>\$ -</b>	<b>\$ 319,649</b>
<b>Development Coordination</b>								
Development Review Coordinator	0.00	1.00	1.00	\$ -	\$ 65,634	\$ 68,916	\$ -	\$ 68,916
Staff Assistant	0.00	4.00	5.00	-	129,356	160,119	-	160,119
Customer Service Representative	0.00	3.00	3.00	-	79,174	79,278	-	79,278
<b>Total</b>	<b>0.00</b>	<b>8.00</b>	<b>9.00</b>	<b>\$ -</b>	<b>\$ 274,164</b>	<b>\$ 308,313</b>	<b>\$ -</b>	<b>\$ 308,313</b>
<b>Code Enforcement</b>								
Code Enforcement Supervisor	0.00	1.00	1.00	\$ -	\$ 67,117	\$ 46,887	\$ -	\$ 46,887
Code Enforcement Officer	0.00	6.00	6.00	-	182,558	190,425	-	190,425
Staff Assistant	0.00	1.00	0.00	-	30,179	-	-	-
<b>Total</b>	<b>0.00</b>	<b>8.00</b>	<b>7.00</b>	<b>\$ -</b>	<b>\$ 279,854</b>	<b>\$ 237,312</b>	<b>\$ -</b>	<b>\$ 237,312</b>
<b>Planning Division</b>								
Planning Administrator	0.00	1.00	1.00	\$ -	\$ 72,536	\$ 75,438	\$ -	\$ 75,438
Sr. Planner	0.00	3.00	2.00	-	156,910	120,068	-	120,068
Staff Planner	0.00	3.00	4.00	-	139,701	182,901	-	182,901
Planning Technician	0.00	1.00	1.00	-	35,838	28,538	-	28,538
* Development Review-Intern (temp/seasonal)	0.00	0.50	0.50	-	11,532	11,565	-	11,565
<b>Total</b>	<b>0.00</b>	<b>8.50</b>	<b>8.50</b>	<b>\$ -</b>	<b>\$ 416,517</b>	<b>\$ 418,510</b>	<b>\$ -</b>	<b>\$ 418,510</b>
<b>Neighborhood Services</b>								
Neighborhood & Community Relations Coord.	0.00	1.00	1.00	\$ -	\$ 48,034	\$ 49,467	\$ -	\$ 49,467
<b>Total</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ -</b>	<b>\$ 48,034</b>	<b>\$ 49,467</b>	<b>\$ -</b>	<b>\$ 49,467</b>
<b>Transportation</b>								
Transportation Planning Coordinator	0.00	1.00	1.00	\$ -	\$ 70,496	\$ 69,704	\$ -	\$ 69,704
<b>Total</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ -</b>	<b>\$ 70,496</b>	<b>\$ 69,704</b>	<b>\$ -</b>	<b>\$ 69,704</b>
<b>Greenways</b>								
Greenways Program Manager	0.00	1.00	1.00	\$ -	\$ 53,647	\$ 57,467	\$ -	\$ 57,467
<b>Total</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ -</b>	<b>\$ 53,647</b>	<b>\$ 57,467</b>	<b>\$ -</b>	<b>\$ 57,467</b>
<b>Geographic Information Services</b>								
GIS Technician	0.00	2.00	2.00	\$ -	\$ 66,818	\$ 70,351	\$ -	\$ 70,351
<b>Total</b>	<b>0.00</b>	<b>2.00</b>	<b>2.00</b>	<b>\$ -</b>	<b>\$ 66,818</b>	<b>\$ 70,351</b>	<b>\$ -</b>	<b>\$ 70,351</b>
<b>Planning &amp; Development Services</b>								
Full Time Total	29.00	39.00	39.00	\$ 1,453,775	\$ 1,804,671	\$ 1,819,270	\$ -	\$ 1,819,270

\* Temporary / Seasonal Position

## C-5 Personnel

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
* Temp/Seasonal Total	0.50	0.50	0.50	\$ 11,500	\$ 11,532	\$ 11,565	\$ -	\$ 11,565
<b>Planning &amp; Development Services Dept. Totals</b>	<b>29.50</b>	<b>39.50</b>	<b>39.50</b>	<b>\$ 1,465,275</b>	<b>\$ 1,816,203</b>	<b>\$ 1,830,835</b>	<b>\$ -</b>	<b>\$ 1,830,835</b>
<b>Information Technology</b>								
<b>IT Administration Division</b>								
Director of Information Technology	1.00	1.00	1.00	\$ 109,375	\$ 103,283	\$ 108,297	\$ -	\$ 108,297
Asst. Director of Information Technology	1.00	1.00	1.00	87,683	78,485	82,420	-	82,420
IT Support Supervisor	1.00	1.00	1.00	37,751	49,431	50,391	-	50,391
IT Support Representative	2.00	2.00	2.00	50,745	54,870	59,402	-	59,402
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>\$ 285,554</b>	<b>\$ 286,070</b>	<b>\$ 300,510</b>	<b>\$ -</b>	<b>\$ 300,510</b>
<b>E-Government</b>								
E-Government Coordinator	1.00	1.00	1.00	\$ 58,337	\$ 56,690	\$ 56,419	\$ -	\$ 56,419
E-Government Technician	1.00	1.00	1.00	33,955	36,604	33,976	-	33,976
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>\$ 92,292</b>	<b>\$ 93,294</b>	<b>\$ 90,395</b>	<b>\$ -</b>	<b>\$ 90,395</b>
<b>Geographic Information Services</b>								
GIS Coordinator	1.00	1.00	1.00	\$ 58,129	\$ 59,881	\$ 61,669	\$ -	\$ 61,669
GIS Technician	1.00	1.00	1.00	38,690	36,896	37,751	-	37,751
* GIS Intern (temp/seasonal)	0.50	0.50	0.50	17,879	17,927	17,927	-	17,927
<b>Total</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>\$ 114,698</b>	<b>\$ 114,704</b>	<b>\$ 117,347</b>	<b>\$ -</b>	<b>\$ 117,347</b>
<b>Mail</b>								
Postal Clerk (Part time regular)	0.75	0.75	0.75	\$ 19,893	\$ 17,207	\$ 17,207	\$ -	\$ 17,207
Mail Clerk (Part time regular)	1.00	1.00	1.00	22,776	24,163	24,830	-	24,830
<b>Total</b>	<b>1.75</b>	<b>1.75</b>	<b>1.75</b>	<b>\$ 42,669</b>	<b>\$ 41,370</b>	<b>\$ 42,037</b>	<b>\$ -</b>	<b>\$ 42,037</b>
<b>Management Information Systems Division</b>								
Business Systems Manager	1.00	1.00	1.00	\$ 68,370	\$ 63,885	\$ 65,801	\$ -	\$ 65,801
Network Systems Analyst	2.00	2.00	2.00	123,078	127,395	129,398	-	129,398
Systems Analyst	6.00	6.00	6.00	329,959	333,902	357,721	-	357,721
MicroComputer Coord.	1.00	1.00	1.00	56,773	58,191	59,359	-	59,359
Network Systems Administrator	0.00	0.00	1.00	-	-	50,391	-	50,391
MicroComputer Specialist	4.00	4.00	4.00	180,061	175,847	168,379	-	168,379
Systems Operator	1.00	1.00	1.00	36,291	37,021	37,563	-	37,563
<b>Total</b>	<b>15.00</b>	<b>15.00</b>	<b>16.00</b>	<b>\$ 794,532</b>	<b>\$ 796,242</b>	<b>\$ 868,612</b>	<b>\$ -</b>	<b>\$ 868,612</b>
<b>Communication Services Division</b>								
Communication Services Coord.	0.00	0.00	1.00	\$ -	\$ -	\$ 56,690	\$ -	\$ 56,690
Sr. Communications Technician	0.00	0.00	1.00	-	-	49,077	-	49,077
Communications Technician	0.00	0.00	4.00	-	-	166,335	-	166,335
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>6.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 272,102</b>	<b>\$ -</b>	<b>\$ 272,102</b>
<b>Information Technology</b>								
Full Time Total	25.75	25.75	32.75	\$ 1,311,866	\$ 1,313,754	\$ 1,673,076	\$ -	\$ 1,673,076
* Temp/Seasonal Total	0.50	0.50	0.50	17,879	17,927	17,927	-	17,927
<b>Information Technology Department Totals</b>	<b>26.25</b>	<b>26.25</b>	<b>33.25</b>	<b>\$ 1,329,745</b>	<b>\$ 1,331,681</b>	<b>\$ 1,691,003</b>	<b>\$ -</b>	<b>\$ 1,691,003</b>
<b>Fiscal Services Department</b>								
<b>Fiscal Administration Division</b>								
Chief Financial Officer	1.00	1.00	1.00	\$ 102,659	\$ 110,872	\$ 115,316	\$ -	\$ 115,316
Treasurer	0.00	0.00	1.00	-	-	58,400	-	58,400
Staff Assistant	1.00	1.00	1.00	38,377	38,481	31,160	-	31,160
Secretary	1.00	1.00	1.00	23,819	22,693	26,322	-	26,322
* Quality Document Reader (temp/seasonal)	0.50	0.50	0.50	9,946	9,973	10,000	-	10,000
<b>Total</b>	<b>3.50</b>	<b>3.50</b>	<b>4.50</b>	<b>\$ 174,801</b>	<b>\$ 182,019</b>	<b>\$ 241,198</b>	<b>\$ -</b>	<b>\$ 241,198</b>
<b>Accounting Division</b>								
Asst. Fiscal Services Director	1.00	1.00	1.00	\$ 73,334	\$ 77,044	\$ 77,044	\$ -	\$ 77,044
Treasurer	1.00	1.00	0.00	55,680	57,838	-	-	-
Staff Accountant	2.00	2.00	2.00	100,198	98,819	101,784	-	101,784
Acct. Customer Service Supervisor	1.00	1.00	1.00	46,261	48,227	49,674	-	49,674
Payroll Assistant	1.00	1.00	1.00	38,481	38,481	38,481	-	38,481
Accounting Assistant	1.00	1.00	1.00	32,767	34,414	35,457	-	35,457
Payment Compliance Rep.	1.00	1.00	1.00	25,842	33,330	33,997	-	33,997
Acct. Customer Service Rep.	2.00	2.00	2.00	56,418	48,626	49,389	-	49,389
<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>9.00</b>	<b>\$ 428,981</b>	<b>\$ 436,781</b>	<b>\$ 385,826</b>	<b>\$ -</b>	<b>\$ 385,826</b>
<b>Purchasing Division</b>								
Asst. Fiscal Services Director	1.00	1.00	1.00	\$ 73,334	\$ 77,367	\$ 81,235	\$ -	\$ 81,235
Buyer	2.00	2.00	2.00	107,935	112,209	111,231	-	111,231
Assistant Buyer	1.00	1.00	1.00	31,161	32,099	33,705	-	33,705
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>\$ 212,430</b>	<b>\$ 221,675</b>	<b>\$ 226,171</b>	<b>\$ -</b>	<b>\$ 226,171</b>
<b>Office of Budget &amp; Strategic Planning</b>								
Budget & Strategic Planning Manager	1.00	1.00	1.00	\$ 55,680	\$ 62,023	\$ 64,195	\$ -	\$ 64,195
Budget & Management Analyst	4.00	4.00	4.00	176,681	213,947	211,612	-	211,612
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>\$ 232,361</b>	<b>\$ 275,970</b>	<b>\$ 275,807</b>	<b>\$ -</b>	<b>\$ 275,807</b>
<b>Municipal Court Division</b>								
Municipal Court Administrator	1.00	1.00	1.00	\$ 66,430	\$ 69,752	\$ 73,239	\$ -	\$ 73,239

\* Temporary / Seasonal Position

## C-6 Personnel

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
Payment Compliance Representative	2.00	2.00	2.00	51,851	53,665	55,146	-	55,146
Asst. Collections Coordinator	1.00	1.00	1.00	30,326	33,059	34,060	-	34,060
Collections Coordinator	1.00	1.00	1.00	39,837	41,422	43,174	-	43,174
Court Customer Service Reps.	5.00	5.00	6.00	126,166	122,744	150,273	-	150,273
* Court Customer Service Rep. (temp/seasonal)	0.50	0.50	0.50	10,028	10,055	10,083	-	10,083
Customer Service Supervisor	1.00	1.00	1.00	49,348	51,815	54,406	-	54,406
Lead Customer Service Reps.	2.00	2.00	1.00	53,346	56,064	30,723	-	30,723
Staff Assistant	1.00	1.00	1.00	31,494	32,683	33,914	-	33,914
City Marshal	1.00	1.00	1.00	54,667	56,314	57,733	-	57,733
Deputy City Marshal	2.50	1.00	1.00	99,113	45,865	47,241	-	47,241
Juvenile Case Manager	1.00	0.00	0.00	32,457	-	-	-	-
Community Programs Assistant	0.75	0.00	0.00	27,844	-	-	-	-
Bailiff	0.50	0.00	0.00	13,255	-	-	-	-
<b>Total</b>	<b>20.25</b>	<b>16.50</b>	<b>16.50</b>	<b>\$ 686,162</b>	<b>\$ 573,439</b>	<b>\$ 589,992</b>	<b>\$ -</b>	<b>\$ 589,992</b>
<b>Municipal Court Judges Division</b>								
Municipal Court Judge	1.00	1.00	1.00	\$ 93,941	\$ 95,766	\$ 99,597	\$ -	\$ 99,597
* Part-time Municipal Court Judge (temp/seasonal)	0.50	0.50	0.50	10,119	10,147	10,175	-	10,175
<b>Total</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>\$ 104,060</b>	<b>\$ 105,913</b>	<b>\$ 109,772</b>	<b>\$ -</b>	<b>\$ 109,772</b>
<b>Fiscal Services</b>								
Full Time Total	42.75	39.00	39.00	\$ 1,808,702	\$ 1,765,621	\$ 1,798,508	\$ -	\$ 1,798,508
* Temp/Seasonal Total	1.50	1.50	1.50	\$ 30,093	\$ 30,176	\$ 30,258	\$ -	\$ 30,258
<b>Fiscal Services Department Totals</b>	<b>44.25</b>	<b>40.50</b>	<b>40.50</b>	<b>\$ 1,838,795</b>	<b>\$ 1,795,797</b>	<b>\$ 1,828,766</b>	<b>\$ -</b>	<b>\$ 1,828,766</b>
<b>General Government</b>								
<b>City Secretary Division</b>								
City Secretary	1.00	1.00	1.00	\$ 74,460	\$ 74,467	\$ 77,445	\$ -	\$ 77,445
Deputy City Secretary	1.00	1.00	1.00	42,403	38,586	39,733	-	39,733
Council Administrative Services Corrdinator	1.00	1.00	1.00	32,454	28,886	32,224	-	32,224
Records Management Coordinator	1.00	1.00	1.00	24,632	28,336	28,887	-	28,887
Secretary	1.00	1.00	1.00	22,693	25,715	27,135	-	27,135
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>\$ 196,642</b>	<b>\$ 195,990</b>	<b>\$ 205,425</b>	<b>\$ -</b>	<b>\$ 205,425</b>
<b>Internal Audit Division</b>								
Internal Auditor	1.00	1.00	1.00	\$ 75,412	\$ 76,710	\$ 79,779	\$ -	\$ 79,779
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ 75,412</b>	<b>\$ 76,710</b>	<b>\$ 79,779</b>	<b>\$ -</b>	<b>\$ 79,779</b>
<b>City Manager Division</b>								
City Manager	1.00	1.00	1.00	\$ 163,103	\$ 166,277	\$ 172,927	\$ -	\$ 172,927
Deputy City Manager	1.00	1.00	0.00	129,106	139,434	-	-	-
Assistant City Manager	1.00	1.00	2.00	123,933	133,848	289,500	-	289,500
Assistant to CM	1.00	1.00	1.00	49,435	44,947	46,739	-	46,739
Executive Assistant to the City Manager	1.00	1.00	1.00	38,711	41,026	43,133	-	43,133
* Internship (temp/seasonal)	0.50	0.50	0.50	9,360	9,386	9,386	-	9,386
<b>Total</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>\$ 513,648</b>	<b>\$ 534,917</b>	<b>\$ 561,684</b>	<b>\$ -</b>	<b>\$ 561,684</b>
<b>Legal Division</b>								
City Attorney	1.00	1.00	1.00	\$ 134,278	\$ 136,875	\$ 142,350	\$ -	\$ 142,350
First Asst. City Attorney	2.00	2.00	2.00	201,286	227,019	236,100	-	236,100
Senior Asst. City Attorney	1.00	1.00	1.00	81,000	84,823	62,217	-	62,217
Asst. City Attorney	2.00	2.00	2.00	117,801	123,663	118,185	-	118,185
Legal Assistant/Office Manager	1.00	1.00	1.00	50,391	50,391	48,910	-	48,910
Legal Assistant	2.00	2.00	2.00	75,565	79,799	75,086	-	75,086
Legal Secretary	1.00	1.00	1.00	25,321	26,405	27,406	-	27,406
<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>\$ 685,642</b>	<b>\$ 728,975</b>	<b>\$ 710,254</b>	<b>\$ -</b>	<b>\$ 710,254</b>
<b>Economic Development Division</b>								
Director of Economic Dev.	1.00	1.00	1.00	\$ 105,349	\$ 112,850	\$ 113,801	\$ -	\$ 113,801
Asst. Dir. Economic and Community Dev	1.00	1.00	1.00	75,711	84,591	68,860	-	68,860
Economic Development Analyst	2.00	3.00	3.00	50,137	46,290	133,629	-	133,629
Economic Development Solutions Manager	0.00	0.00	0.00	-	46,532	-	-	-
Staff Assistant	0.50	0.50	0.50	14,516	29,724	27,992	-	27,992
* Economic Development Specialist	0.50	1.50	1.50	11,127	11,784	35,447	-	35,447
* Intern	0.50	0.00	0.00	-	-	-	-	-
<b>Total</b>	<b>5.50</b>	<b>7.00</b>	<b>7.00</b>	<b>\$ 256,840</b>	<b>\$ 331,772</b>	<b>\$ 379,729</b>	<b>\$ -</b>	<b>\$ 379,729</b>
<b>Public Communications</b>								
Public Communications Director	1.00	1.00	1.00	\$ 99,000	\$ 92,955	\$ 97,768	\$ -	\$ 97,768
Community Relations Manager	1.00	1.00	1.00	64,449	68,315	70,365	-	70,365
Broadcast Media Specialist	2.00	2.00	2.00	95,015	109,383	112,665	-	112,665
Multi-Media Coordinator	1.00	1.00	1.00	49,301	53,394	55,007	-	55,007
Historic Programs Staff Assistant (full time)	1.00	0.00	0.00	27,435	-	-	-	-
Neighborhood and Community Relations Coord	1.00	0.00	0.00	46,553	-	-	-	-
* College Intern	0.00	0.50	0.50	-	11,109	11,138	-	11,138
<b>Total</b>	<b>7.00</b>	<b>5.50</b>	<b>5.50</b>	<b>\$ 381,753</b>	<b>\$ 335,156</b>	<b>\$ 346,943</b>	<b>\$ -</b>	<b>\$ 346,943</b>
<b>Human Resources Division</b>								
Human Resources Director	1.00	1.00	1.00	\$ 104,891	\$ 106,700	\$ 113,609	\$ -	\$ 113,609
Asst. Human Resources Dir.	1.00	1.00	1.00	79,487	81,504	86,787	-	86,787
Recruiter	1.00	1.00	1.00	52,602	51,642	53,707	-	53,707

\* Temporary / Seasonal Position

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
Human Resources Analyst	1.00	1.00	1.00	48,543	50,233	52,242	-	52,242
Staff Assistant	1.00	1.00	1.00	31,411	32,516	33,809	-	33,809
Secretary	1.00	1.00	1.00	25,675	26,447	27,511	-	27,511
Benefits Coordinator	1.00	0.00	0.00	49,306	-	-	-	-
Risk Manager	1.00	0.00	0.00	55,683	-	-	-	-
Risk Claims Coordinator	1.00	0.00	0.00	48,993	-	-	-	-
Safety Officer	1.00	0.00	0.00	44,864	-	-	-	-
<b>Total</b>	<b>10.00</b>	<b>6.00</b>	<b>6.00</b>	<b>\$ 541,455</b>	<b>\$ 349,043</b>	<b>\$ 367,665</b>	<b>\$ -</b>	<b>\$ 367,665</b>
<b>General Government</b>								
Full Time Total	42.50	37.50	37.50	\$ 2,630,905	\$ 2,520,284	\$ 2,595,508	\$ -	\$ 2,595,508
* Temp/Seasonal Total	1.50	2.50	2.50	20,487	32,279	55,970	-	55,970
<b>General Government Department Totals</b>	<b>44.00</b>	<b>40.00</b>	<b>40.00</b>	<b>\$ 2,651,392</b>	<b>\$ 2,552,563</b>	<b>\$ 2,651,478</b>	<b>\$ -</b>	<b>\$ 2,651,478</b>
<b>General Fund Position Totals</b>								
Full Time Total	582.50	597.75	604.75	\$ 26,407,190	\$ 27,656,956	\$ 29,082,767	\$ -	\$ 29,096,514
* Temp/Seasonal Total	55.00	55.00	55.00	\$ 836,335	\$ 1,153,825	\$ 1,124,415	\$ -	\$ 1,124,415
<b>GENERAL FUND TOTALS</b>	<b>637.50</b>	<b>652.75</b>	<b>659.75</b>	<b>\$ 27,243,525</b>	<b>\$ 28,810,781</b>	<b>\$ 30,207,183</b>	<b>\$ -</b>	<b>\$ 30,220,930</b>
<b>Court Security Division</b>								
Deputy City Marshal	0.00	2.00	2.00	\$ -	\$ 101,410	\$ 85,535	\$ -	\$ 85,535
Bailiff	0.00	0.50	0.50	-	13,884	28,950	-	28,950
<b>Total</b>	<b>0.00</b>	<b>2.50</b>	<b>2.50</b>	<b>\$ -</b>	<b>\$ 115,294</b>	<b>\$ 114,484</b>	<b>\$ -</b>	<b>\$ 114,484</b>
<b>Court Security Fee Fund Position Totals</b>								
Full Time Total	0.00	2.50	2.50	\$ -	\$ 115,294	\$ 114,484	\$ -	\$ 114,484
Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>COURT SECURITY FEE FUND TOTALS</b>	<b>0.00</b>	<b>2.50</b>	<b>2.50</b>	<b>\$ -</b>	<b>\$ 115,294</b>	<b>\$ 114,484</b>	<b>\$ -</b>	<b>\$ 114,484</b>
<b>Juvenile Case Manager Division</b>								
Juvenile Case Manager	0.00	1.00	1.00	\$ -	\$ 32,718	\$ 34,039	\$ -	\$ 34,039
Community Programs Assistant	0.00	0.75	0.75	-	28,595	38,481	-	38,481
<b>Total</b>	<b>0.00</b>	<b>1.75</b>	<b>1.75</b>	<b>\$ -</b>	<b>\$ 61,313</b>	<b>\$ 72,520</b>	<b>\$ -</b>	<b>\$ 72,520</b>
<b>Juvenile Case Manager Fee Fund Position Totals</b>								
Full Time Total	0.00	1.75	1.75	\$ -	\$ 61,313	\$ 72,520	\$ -	\$ 72,520
Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>JUVENILE CASE MANAGER FEE FUND TOTALS</b>	<b>0.00</b>	<b>1.75</b>	<b>1.75</b>	<b>\$ -</b>	<b>\$ 61,313</b>	<b>\$ 72,520</b>	<b>\$ -</b>	<b>\$ 72,520</b>
<b>Red Light Camera Division</b>								
Traffic Signal Technician	0.00	1.00	1.00	\$ -	\$ 49,672	\$ 39,316	\$ -	\$ 39,316
<b>Total</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ -</b>	<b>\$ 49,672</b>	<b>\$ 39,316</b>	<b>\$ -</b>	<b>\$ 39,316</b>
<b>Red Light Camera Fund Position Totals</b>								
Full Time Total	0.00	1.00	1.00	\$ -	\$ 49,672	\$ 39,316	\$ -	\$ 39,316
Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>RED LIGHT CAMERA FUND TOTALS</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ -</b>	<b>\$ 49,672</b>	<b>\$ 39,316</b>	<b>\$ -</b>	<b>\$ 39,316</b>
<b>Community Development Division</b>								
CD Housing Analyst	0.00	1.00	1.00	\$ -	\$ -	\$ 46,303	\$ -	\$ 46,303
Community Development Analyst	0.00	1.00	1.00	-	-	46,303	-	46,303
Community Development Analyst	0.00	1.00	1.00	-	-	45,615	-	45,615
Staff Assistant	0.50	0.50	0.50	14,965	19,816	24,048	-	24,048
CD Project Specialist	0.50	1.00	1.00	23,350	23,350	23,350	-	23,350
CD Projects Coordinator	1.00	0.00	0.00	62,092	62,092	-	-	-
Community Revitalization Coordinator	1.00	0.00	0.00	60,527	60,527	-	-	-
Housing Programs Coord.	1.00	0.00	0.00	59,943	59,943	-	-	-
* Part-time Receptionist (temp/seasonal)	0.00	0.00	0.00	-	-	-	-	-
<b>Total</b>	<b>4.00</b>	<b>4.50</b>	<b>4.50</b>	<b>\$ 220,877</b>	<b>\$ 225,728</b>	<b>\$ 185,618</b>	<b>\$ -</b>	<b>\$ 185,618</b>
<b>Community Development Position Totals</b>								
Full Time Total	4.00	4.50	4.50	\$ 220,877	\$ 225,728	\$ 185,618	\$ -	\$ 185,618
* Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>COMMUNITY DEVELOPMENT FUND TOTALS</b>	<b>4.00</b>	<b>4.50</b>	<b>4.50</b>	<b>\$ 220,877</b>	<b>\$ 225,728</b>	<b>\$ 185,618</b>	<b>\$ -</b>	<b>\$ 185,618</b>
<b>Electric Fund</b>								
<b>ELECTRIC FUND TOTALS</b>	<b>64.50</b>	<b>68.50</b>	<b>68.50</b>	<b>\$ 2,822,091</b>	<b>\$ 3,417,225</b>	<b>\$ 3,431,778</b>	<b>\$ -</b>	<b>\$ 3,431,778</b>
<b>Water Fund</b>								
<b>Water Production Activity Center</b>								
Water Production Supervisor	1.00	1.00	1.00	\$ 43,174	\$ 43,174	\$ 51,851	\$ -	\$ 51,851
Lead Water Production Operator	1.00	1.00	1.00	34,289	36,625	36,625	-	36,625
Water Production Operator	3.00	3.00	3.00	100,473	102,283	102,283	-	102,283
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>\$ 177,936</b>	<b>\$ 182,083</b>	<b>\$ 190,759</b>	<b>\$ -</b>	<b>\$ 190,759</b>
<b>Water Distribution Activity Center</b>								
Director of Water/Wastewater Utility	1.00	1.00	1.00	\$ 134,299	\$ 114,063	\$ 116,820	\$ -	\$ 116,820
Asst Director of Water/Wastewater Utility	1.00	0.00	0.00	-	-	-	-	-
Field Operations Superintendent	1.00	1.00	1.00	65,491	67,456	70,155	-	70,155
Water Services Program Coordinator	1.00	1.00	1.00	54,896	57,092	59,376	-	59,376

\* Temporary / Seasonal Position

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
Graduate Civil Engineer	1.00	1.00	1.00	63,781	65,114	56,293	-	56,293
Maintenance Supervisor	2.00	2.00	2.00	98,488	101,908	100,573	-	100,573
GIS Analyst	1.00	1.00	1.00	43,758	43,758	48,701	-	48,701
Water Auditor	0.00	1.00	1.00	-	32,926	37,126	-	37,126
Crew Leader	6.00	6.00	6.00	210,594	211,471	220,668	-	220,668
Environmental Technician	1.00	1.00	1.00	33,622	36,041	36,041	-	36,041
W/WW Systems Operator	8.00	8.00	8.00	239,021	270,219	241,129	-	241,129
Staff Assistant	1.00	0.00	0.00	-	-	-	-	-
* Part-time Environmental Technician (temp/seasonal)	0.50	0.50	0.50	5,156	5,170	5,170	-	5,170
* Part-time GIS Technician (temp/seasonal)	0.50	0.50	0.50	5,156	5,170	5,170	-	5,170
<b>Total</b>	<b>25.00</b>	<b>24.00</b>	<b>24.00</b>	<b>\$ 954,262</b>	<b>\$ 1,010,388</b>	<b>\$ 997,222</b>	<b>\$ -</b>	<b>\$ 997,222</b>
<b>Water Fund Position Totals</b>								
Full Time Total	29.00	28.00	28.00	\$ 1,121,886	\$ 1,182,130	\$ 1,177,641	\$ -	\$ 1,177,641
* Temp/Seasonal Total	1.00	1.00	1.00	\$ 10,312	\$ 10,340	\$ 10,340	\$ -	\$ 10,340
<b>WATER FUND TOTALS</b>	<b>30.00</b>	<b>29.00</b>	<b>29.00</b>	<b>\$ 1,132,198</b>	<b>\$ 1,192,470</b>	<b>\$ 1,187,981</b>	<b>\$ -</b>	<b>\$ 1,187,981</b>
<b>Wastewater Fund</b>								
<b>Wastewater Treatment Activity Center</b>								
Plant Operations Superintendent	1.00	1.00	1.00	\$ 61,383	\$ 63,838	\$ 63,518	\$ -	\$ 63,518
WWTP Supervisor	1.00	1.00	1.00	43,174	43,821	54,437	-	54,437
SCADA Systems Analyst	1.00	1.00	1.00	55,042	57,253	60,694	-	60,694
SCADA Systems Technician	1.00	1.00	1.00	38,148	43,696	47,721	-	47,721
Lead WWTP Operator	3.00	3.00	3.00	105,745	79,985	127,333	-	127,333
W/W Plant Operator	11.00	12.00	12.00	378,575	367,190	379,328	-	379,328
Lead Plant Operations Electrician	1.00	1.00	1.00	34,289	40,400	42,423	-	42,423
Plant Operations Electrician	1.00	1.00	1.00	38,481	28,887	33,037	-	33,037
Staff Assistant	0.00	1.00	1.00	-	32,266	32,913	-	32,913
Utilities Analyst	1.00	0.00	0.00	-	-	-	-	-
Lead Lab Technician	1.00	1.00	1.00	36,625	36,625	36,625	-	36,625
Lab Technician	2.00	2.00	2.00	58,087	63,260	58,692	-	58,692
* Wastewater Treatment TAMU Intern (temp/seasonal)	0.00	0.00	0.00	-	-	-	-	-
<b>Total</b>	<b>24.00</b>	<b>25.00</b>	<b>25.00</b>	<b>\$ 849,549</b>	<b>\$ 857,221</b>	<b>\$ 936,721</b>	<b>\$ -</b>	<b>\$ 936,721</b>
<b>Wastewater Collection Activity Center</b>								
Asst Director of Water/Wastewater Utility	0.00	1.00	1.00	\$ 90,854	\$ 92,494	\$ 80,896	\$ -	\$ 80,896
Environmental Compliance Manager	1.00	1.00	1.00	67,473	70,172	73,423	-	73,423
Utilities Analyst	0.00	1.00	1.00	46,282	47,671	49,100	-	49,100
Lead Environmental Technician	1.00	1.00	1.00	42,048	43,299	45,030	-	45,030
Environmental Technician	1.00	1.00	1.00	33,622	34,831	36,041	-	36,041
Asset System Administrator	1.00	1.00	1.00	40,984	42,215	43,758	-	43,758
Maintenance Supervisor	1.00	1.00	1.00	45,573	47,158	54,437	-	54,437
Crew Leader	5.00	5.00	5.00	180,059	186,859	196,140	-	196,140
W/WW Systems Operator	12.00	12.00	12.00	337,113	336,384	342,349	-	342,349
<b>Total</b>	<b>22.00</b>	<b>24.00</b>	<b>24.00</b>	<b>\$ 884,008</b>	<b>\$ 901,083</b>	<b>\$ 921,174</b>	<b>\$ -</b>	<b>\$ 921,174</b>
<b>Wastewater Fund Position Totals</b>								
Full Time Total	46.00	49.00	49.00	\$ 1,733,557	\$ 1,758,304	\$ 1,857,895	\$ -	\$ 1,857,895
* Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>WASTEWATER FUND TOTALS</b>	<b>46.00</b>	<b>49.00</b>	<b>49.00</b>	<b>\$ 1,733,557</b>	<b>\$ 1,783,304</b>	<b>\$ 1,857,895</b>	<b>\$ -</b>	<b>\$ 1,857,895</b>
<b>Water Services</b>								
Full Time Total	75.00	77.00	77.00	\$ 2,865,755	\$ 2,940,435	\$ 3,035,536	\$ -	\$ 3,035,536
* Temp/Seasonal Total	1.00	1.00	1.00	\$ -	\$ 10,340	\$ 10,340	\$ -	\$ 10,340
<b>Water Services Department Total</b>	<b>76.00</b>	<b>78.00</b>	<b>78.00</b>	<b>\$ 2,865,755</b>	<b>\$ 2,975,775</b>	<b>\$ 3,045,876</b>	<b>\$ -</b>	<b>\$ 3,045,876</b>
<b>Sanitation Fund</b>								
<b>Residential Collection Activity Center</b>								
Asst Dir Public Works/BVSWMA	0.00	0.15	0.15	\$ -	\$ 12,874	\$ 15,028	\$ -	\$ 15,028
Sanitation Superintendent	1.00	1.00	1.00	56,877	60,290	63,908	-	63,908
Sanitation Foreman	1.00	1.00	1.00	47,638	49,077	50,391	-	50,391
Route Manager	16.00	16.00	16.00	503,169	509,790	515,401	-	515,401
Public Service Worker	1.00	1.00	0.00	28,679	28,679	-	-	-
Light Equipment Operator	0.00	0.00	1.00	-	-	28,679	-	28,679
Equipment Operator	2.00	2.00	2.00	57,440	62,613	64,157	-	64,157
Recycling Coordinator	1.00	1.00	1.00	47,554	50,408	44,014	-	44,014
Customer Service Representative	1.00	1.00	1.00	30,577	30,577	30,577	-	30,577
* Part-time Public Works Intern (temp/seasonal)	1.00	1.00	1.00	9,328	9,354	9,380	-	9,380
* Part-time Route Manager (temp/seasonal)	0.00	0.00	0.00	-	-	-	-	-
<b>Total</b>	<b>24.00</b>	<b>24.15</b>	<b>24.15</b>	<b>\$ 781,262</b>	<b>\$ 813,661</b>	<b>\$ 821,535</b>	<b>\$ -</b>	<b>\$ 821,535</b>
<b>Commercial Collection Activity Center</b>								
Asst Dir Public Works/BVSWMA	0.00	0.10	0.10	\$ -	\$ 8,583	\$ 10,608	\$ -	\$ 10,608
Sanitation Foreman	1.00	1.00	1.00	44,905	46,261	48,117	-	48,117
Container Coordinator	2.00	2.00	2.00	62,509	62,509	65,992	-	65,992
Route Manager	8.00	8.00	8.00	234,320	250,327	250,995	-	250,995
<b>Total</b>	<b>11.00</b>	<b>11.10</b>	<b>11.10</b>	<b>\$ 296,829</b>	<b>\$ 367,680</b>	<b>\$ 375,712</b>	<b>\$ -</b>	<b>\$ 375,712</b>
<b>Sanitation Fund Position Totals</b>								
Full Time Total	34.00	34.25	34.25	\$ 1,113,668	\$ 1,171,987	\$ 1,187,867	\$ -	\$ 1,187,867
* Temp/Seasonal Total	1.00	1.00	1.00	\$ 9,328	\$ 9,354	\$ 9,380	\$ -	\$ 9,380

\* Temporary / Seasonal Position

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
<b>SANITATION FUND TOTALS</b>	35.00	35.25	35.25	\$ 1,078,091	\$ 1,181,341	\$ 1,197,247	\$ -	\$ 1,197,247
<b>Property Casualty Division</b>								
Risk Manager	0.00	0.50	0.50	\$ -	\$ 33,990	\$ 27,844	\$ -	\$ 27,844
Risk Claims Coordinator	0.00	0.50	0.50	-	22,157	23,141	-	23,141
Safety Officer	0.00	0.50	0.50	-	22,218	25,216	-	25,216
<b>Total</b>	0.00	1.50	1.50	\$ -	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
<b>Property Casualty Fund Position Totals</b>								
Full Time Total	0.00	1.50	1.50	\$ -	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>PROPERTY CASUALTY FUND TOTALS</b>	0.00	1.50	1.50	\$ -	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
<b>Employee Benefits Division</b>								
Employee Benefits Coordinator	0.00	1.00	1.00	\$ -	\$ 53,695	\$ 53,842	\$ -	\$ 53,842
<b>Total</b>	0.00	1.00	1.00	\$ -	\$ 53,695	\$ 53,842	\$ -	\$ 53,842
<b>Employee Benefits Fund Position Totals</b>								
Full Time Total	0.00	1.00	1.00	\$ -	\$ 53,695	\$ 53,842	\$ -	\$ 53,842
Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>EMPLOYEE BENEFITS FUND TOTALS</b>	0.00	1.00	1.00	\$ -	\$ 53,695	\$ 53,842	\$ -	\$ 53,842
<b>Worker's Compensation Division</b>								
Risk Manager	0.00	0.50	0.50	\$ -	\$ 33,990	\$ 27,844	\$ -	\$ 27,844
Risk Claims Coordinator	0.00	0.50	0.50	-	22,157	23,141	-	23,141
Safety Officer	0.00	0.50	0.50	-	22,218	25,216	-	25,216
<b>Total</b>	0.00	1.50	1.50	\$ -	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
<b>Worker's Compensation Fund Position Totals</b>								
Full Time Total	0.00	1.50	1.50	\$ -	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>WORKER'S COMPENSATION FUND TOTALS</b>	0.00	1.50	1.50	\$ -	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
<b>Parking Enterprise Fund</b>								
<b>Northgate District Management Activity Center</b>								
District Supervisor	1.00	1.00	1.00	\$ 46,553	\$ 43,591	\$ 44,014	\$ -	\$ 44,014
District Sr. Coordinator	1.00	1.00	1.00	22,693	32,662	33,809	-	33,809
District Coordinator	3.00	2.00	2.00	68,079	51,392	39,865	-	39,865
* District Specialist (temp/seasonal)	4.00	4.00	4.00	67,360	67,546	101,004	-	101,004
<b>Total</b>	9.00	8.00	8.00	\$ 204,685	\$ 195,191	\$ 218,692	\$ -	\$ 218,692
<b>Parking Fund Position Totals</b>								
Full Time Total	5.00	4.00	4.00	\$ 137,325	\$ 127,645	\$ 117,688	\$ -	\$ 117,688
* Temp/Seasonal Total	4.00	4.00	4.00	\$ 67,360	\$ 67,546	\$ 101,004	\$ -	\$ 101,004
<b>PARKING ENTERPRISE FUND TOTALS</b>	9.00	8.00	8.00	\$ 204,685	\$ 195,191	\$ 218,692	\$ -	\$ 218,692
<b>Brazos Valley Solid Waste Management Agency Fund</b>								
<b>Operations Activity Center</b>								
Sanitary Landfill Manager	1.00	1.00	1.00	\$ 67,723	\$ 71,109	\$ 73,429	\$ -	\$ 73,429
Landfill Operations Supervisor	1.00	1.00	1.00	49,661	50,391	50,390	-	50,390
Landfill Crew Leader	2.00	2.00	2.00	75,440	78,465	82,406	-	82,406
Equipment Operator	10.00	10.00	10.00	293,232	302,157	312,978	-	312,978
Environmental Compliance Officer	1.00	1.00	1.00	44,864	47,556	50,408	-	50,408
Spotter	1.00	1.00	1.00	24,549	22,693	26,634	-	26,634
Secretary/Scale Operator	3.00	3.00	3.00	72,917	75,161	74,563	-	74,563
Mechanic	2.00	2.00	2.00	57,775	60,527	63,259	-	63,259
Landfill Groundswoker	1.00	1.00	1.00	22,734	22,734	23,568	-	23,568
* Temp. Landfill Groundswoker (temp/seasonal)	0.50	0.50	0.50	14,679	14,719	14,759	-	14,759
* Part-time Equip. Operator (temp/seasonal)	0.50	0.50	0.50	14,679	14,719	14,759	-	14,759
* Field Service Person (temp/seasonal)	0.50	0.50	0.50	14,679	14,719	14,759	-	14,759
Waste Screener	1.00	1.00	1.00	29,826	29,826	31,431	-	31,431
<b>Total</b>	24.50	24.50	24.50	\$ 782,758	\$ 804,777	\$ 833,343	\$ -	\$ 833,343
<b>Administration Activity Center</b>								
Asst Dir Public Works/BVSWMA	1.00	0.75	0.75	\$ 81,739	\$ 64,370	\$ 62,765	\$ -	\$ 62,765
BVSWMA Program Coordinator	1.00	1.00	1.00	49,494	51,474	54,048	-	54,048
* BVSWMA Intern (temp/seasonal)	1.00	1.00	1.00	14,453	14,493	14,533	-	14,533
<b>Total</b>	3.00	2.75	2.75	\$ 145,686	\$ 130,336	\$ 131,345	\$ -	\$ 131,345
<b>BVSWMA Fund Full-time Position Totals</b>								
Full Time Total	25.00	24.75	24.75	\$ 869,954	\$ 876,462	\$ 905,879	\$ -	\$ 905,879
* Temp/Seasonal Total	2.50	2.50	2.50	\$ 58,490	\$ 58,651	\$ 58,810	\$ -	\$ 58,810
<b>BVSWMA FUND TOTALS</b>	27.50	27.25	27.25	\$ 928,444	\$ 935,113	\$ 964,688	\$ -	\$ 964,688
<b>Utility Customer Service Fund</b>								
<b>Utility Customer Service Activity Center</b>								
Utilities Office Manager	1.00	1.00	1.00	\$ 73,438	\$ 69,066	\$ 71,828	\$ -	\$ 71,828
Customer Service Supervisor	1.00	1.00	1.00	61,383	44,437	46,214	-	46,214
Utilities Analyst	1.00	1.00	1.00	58,296	60,048	61,841	-	61,841
Senior Customer Serv. Rep.	3.00	3.00	3.00	114,567	115,444	115,443	-	115,443
Customer Service Rep.	12.00	12.00	12.00	351,133	347,855	349,478	-	349,478

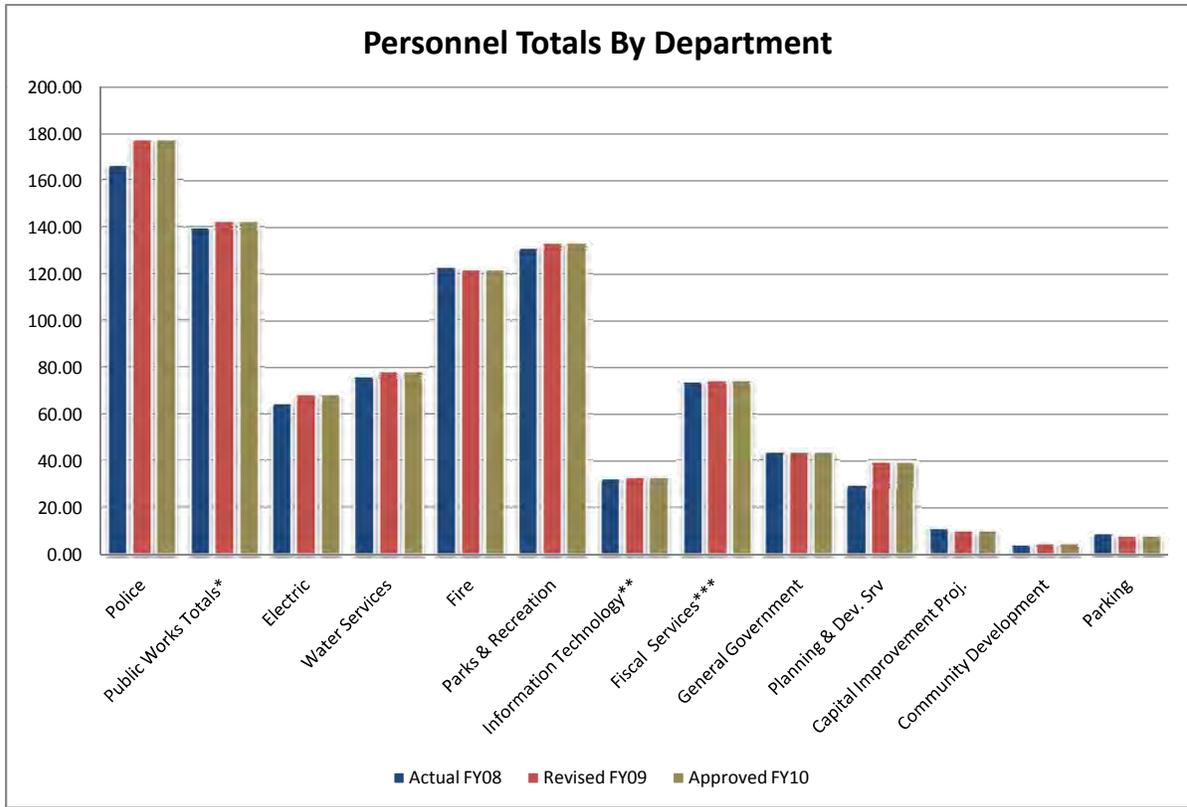
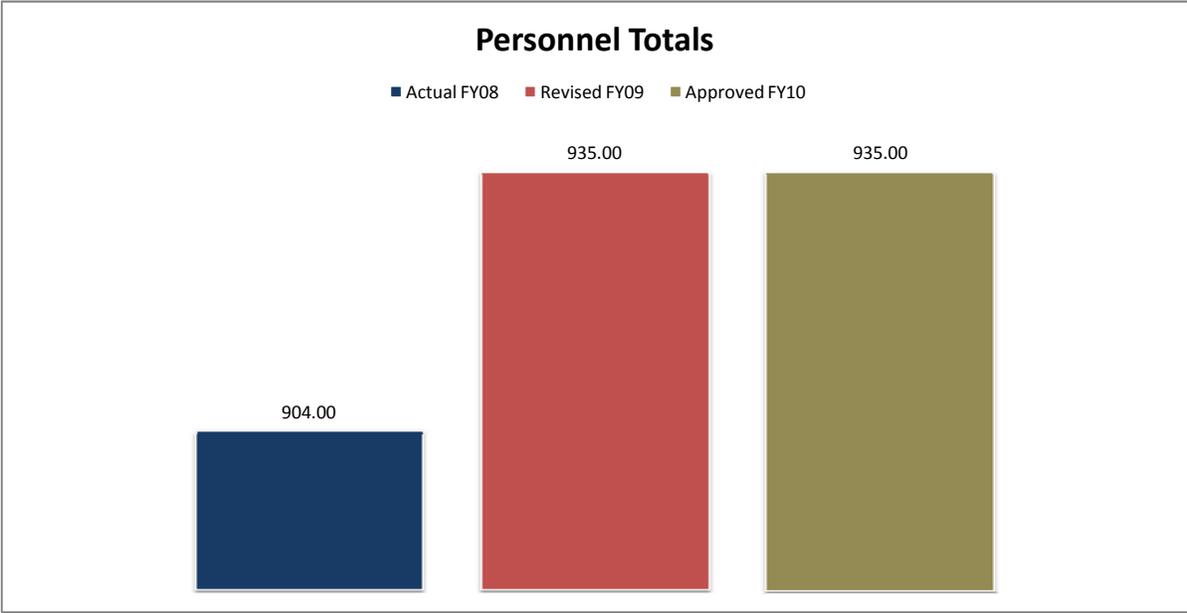
\* Temporary / Seasonal Position

## C-10 Personnel

## Personnel List

	Revised Budget FTE FY08	Revised Budget FTE FY09	Approved Budget FTE FY10	Revised Budget FY08	Revised Budget FY09	Base Budget FY10	Approved SLAs FY10	Approved Budget FY10
Part-time Cust. Serv. Rep. (PT Regular)	1.00	1.00	1.00	23,714	23,902	24,621	-	24,621
<b>Total</b>	19.00	19.00	19.00	\$ 682,531	\$ 660,752	\$ 669,425	\$ -	\$ 669,425
<b>Meter Services Activity Center</b>								
Meter Services Supervisor	1.00	1.00	1.00	\$ 49,348	\$ 50,829	\$ 52,852	\$ -	\$ 52,852
Meter Tech Crew Leader	1.00	1.00	1.00	36,020	37,105	38,210	-	38,210
Meter Services Technician	2.00	2.00	2.00	65,450	70,831	71,789	-	71,789
Meter Services Crew Leader	2.00	2.00	2.00	57,212	60,507	59,421	-	59,421
Meter Services Field Rep.	4.00	4.00	4.00	84,847	91,062	88,559	-	88,559
Meter Services Field Rep- (PT Regular)	0.50	0.50	0.50	10,908	11,534	10,293	-	10,293
<b>Total</b>	10.50	10.50	10.50	\$ 303,785	\$ 321,867	\$ 321,124	\$ -	\$ 321,124
<b>Utility Customer Service Position Totals</b>								
Full Time Total	29.50	29.50	29.50	\$ 986,316	\$ 982,620	\$ 990,549	\$ -	\$ 990,549
* Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>UTILITY CUSTOMER SERVICE FUND TOTALS</b>	29.50	29.50	29.50	\$ 986,316	\$ 982,620	\$ 990,549	\$ -	\$ 990,549
<b>Fleet Maintenance Fund</b>								
<b>Fleet Services Parts Activity Center</b>								
Assistant Buyer	1.00	1.00	1.00	\$ 42,069	\$ 34,831	\$ 34,831	\$ -	\$ 34,831
Warehouse Assistant	1.00	1.00	1.00	29,818	25,321	28,699	-	28,699
<b>Total</b>	2.00	2.00	2.00	\$ 71,887	\$ 60,152	\$ 63,530	\$ -	\$ 63,530
<b>Fleet Services Admin. Activity Center</b>								
Fleet Services Superintendent	1.00	1.00	1.00	\$ 67,723	\$ 69,755	\$ 71,832	\$ -	\$ 71,832
Customer Service Rep.	1.00	1.00	1.00	30,577	27,177	28,136	-	28,136
Shop Foreman	1.00	1.00	1.00	50,412	43,174	44,676	-	44,676
Mechanic	10.00	10.00	10.00	344,752	340,701	349,732	-	349,732
<b>Total</b>	13.00	13.00	13.00	\$ 493,464	\$ 480,807	\$ 494,376	\$ -	\$ 494,376
<b>Fleet Fund Full-time Position Totals</b>								
Full Time Total	15.00	15.00	15.00	\$ 565,351	\$ 540,959	\$ 557,906	\$ -	\$ 557,906
* Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>FLEET FUND TOTALS</b>	15.00	15.00	15.00	\$ 565,351	\$ 540,959	\$ 557,906	\$ -	\$ 557,906
<b>Communications Fund</b>								
<b>Communication Services Division</b>								
Communication Services Coord.	1.00	1.00	0.00	\$ 63,489	\$ 64,449	\$ -	\$ -	\$ -
Sr. Communications Technician	1.00	1.00	0.00	49,285	54,333	-	-	-
Network Systems Administrator	0.00	1.00	0.00	-	49,580	-	-	-
Communications Technician	4.00	4.00	0.00	156,470	204,964	-	-	-
<b>Total</b>	6.00	7.00	0.00	\$ 269,244	\$ 323,746	\$ -	\$ -	\$ -
<b>Communications Full-time Position Totals</b>								
Full Time Total	6.00	7.00	0.00	\$ 269,244	\$ 323,746	\$ -	\$ -	\$ -
* Temp/Seasonal Total	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -	\$ -
<b>COMMUNICATIONS FUND TOTALS</b>	6.00	7.00	0.00	\$ 269,244	\$ 323,746	\$ -	\$ -	\$ -
<b>All Funds Full-time Total</b>	838.00	869.00	869.00	\$ 36,185,499	\$ 38,629,295	\$ 39,855,383	\$ -	\$ 39,869,130
<b>ALL FUNDS TOTAL</b>	904.00	935.00	935.00	\$ 37,184,379	\$ 40,025,181	\$ 41,232,102	\$ -	\$ 41,245,849

\* Temporary / Seasonal Position



\* 1. Public Works: Public Works - General Gov't Division, Sanitation, BVSWMA, Red Light Camera, and Fleet Maintenance Divisions

\*\* 2. Information Technology: IT - General Gov't Division and Communications Divisions

\*\*\* 3. Fiscal Services: Fiscal Services General Government Division, Juvenile Case Manager Division, Court Security, and Utility Customer Service

The above graphs are based on Full-Time Equivalents (FTEs) which includes both temporary/seasonal and full-time regular positions.

## Revenue For Major Funds with FY09 and FY10 Estimates

Description	FY04 Actual	FY05 Actual	FY06 Actual	FY07 Actual	FY 08 Actual	FY09 Revised Budget	FY 09 Year-End Estimate	FY10 Approved Budget
<b>General Fund Revenues</b>								
Current taxes	5,694,968	6,364,483	6,798,030	7,580,859	8,554,331	9,560,756	9,560,756	11,144,456
Delinquent taxes	49,881	60,185	37,079	70,432	51,408	65,170	65,170	70,631
Penalty and interest	34,328	41,224	29,848	46,649	46,250	42,450	42,450	46,007
<b>Ad valorem taxes</b>	<b>\$ 5,779,177</b>	<b>\$ 6,465,892</b>	<b>\$ 6,864,957</b>	<b>\$ 7,697,940</b>	<b>\$ 8,651,989</b>	<b>\$ 9,668,376</b>	<b>\$ 9,668,376</b>	<b>\$ 11,261,094</b>
Local sales tax	14,956,054	15,440,349	16,748,283	18,068,595	19,824,512	20,558,859	19,774,512	19,624,512
<b>Local sales tax</b>	<b>\$ 14,956,054</b>	<b>\$ 15,440,349</b>	<b>\$ 16,748,283</b>	<b>\$ 18,068,595</b>	<b>\$ 19,824,512</b>	<b>\$ 20,558,859</b>	<b>\$ 19,774,512</b>	<b>\$ 19,624,512</b>
Mixed drink tax	281,298	259,686	330,762	371,758	419,067	428,400	450,000	459,000
Natrl gas franchise taxes	447,576	189,062	414,171	396,620	442,205	530,400	531,286	535,000
Telecable franchise taxes	526,332	610,101	680,995	724,901	830,216	928,000	1,000,000	960,000
Telephone franchise taxes	961,319	910,310	973,635	796,149	756,412	725,000	673,000	648,000
Oil & gas franchise taxes	30,792	150	53,370	-	41,567	-	43,755	44,000
Use of streets	8,569	8,867	10,170	13,525	20,379	18,000	28,383	30,000
<b>Mixed Drink &amp; Franchise</b>	<b>\$ 2,255,886</b>	<b>\$ 1,978,176</b>	<b>\$ 2,463,103</b>	<b>\$ 2,302,954</b>	<b>\$ 2,509,846</b>	<b>\$ 2,629,800</b>	<b>\$ 2,726,424</b>	<b>\$ 2,676,000</b>
Mixed drink	26,900	29,523	24,090	28,035	27,682	26,000	31,100	30,000
Bldg contractors license	17,094	17,707	17,858	19,830	17,933	19,000	13,000	13,000
Electrical licenses	6,400	5,270	3,974	3,750	2,550	3,000	2,300	2,300
Taxi licenses	-	-	-	-	-	-	-	-
Itinerant vendor licenses	1,129	451	414	115	312	200	317	-
Irrigation licenses	162	2,788	1,012	700	950	850	1,080	1,100
Mechanical licenses	3,942	3,614	2,512	2,950	2,250	2,700	1,800	1,800
Plumbing licenses	3,354	2,754	1,762	2,200	2,050	2,200	1,700	1,700
Ambulance licenses	950	1,450	1,400	1,550	830	1,200	810	800
Wrecker licenses	3,680	4,865	6,355	5,875	7,280	5,900	3,150	3,200
Builders permits	725,462	623,504	588,141	771,350	716,576	690,000	531,688	631,700
Electrical permits	71,332	72,023	59,294	81,276	93,905	86,240	50,276	50,300
Plumbing permits	100,140	102,557	89,246	119,941	124,355	115,000	91,006	91,000
Mechanical permits	64,599	63,824	55,972	61,229	65,980	70,000	48,479	48,500
Rental Registration Fees	-	-	-	-	-	-	55,000	55,000
Street cut permits	1,975	-	-	-	-	-	-	-
Irrigation permits	11,334	9,780	11,520	10,320	10,320	11,150	6,516	6,500
Child safety programs	73,913	84,873	82,043	81,954	81,805	80,000	80,948	81,000
Bicycle permits	-	-	-	-	-	-	-	-
Livestock	400	30	-	30	125	60	140	-
<b>Licenses and permits</b>	<b>\$ 1,112,766</b>	<b>\$ 1,025,013</b>	<b>\$ 945,593</b>	<b>\$ 1,191,105</b>	<b>\$ 1,154,903</b>	<b>\$ 1,113,500</b>	<b>\$ 919,310</b>	<b>\$ 1,017,900</b>
General government grants	47,074	212,449	110,432	350,229	136,689	166,667	186,729	-
Parks grants	-	-	-	-	-	-	-	-
Police grants	84,051	65,320	44,626	28,899	69,731	-	-	-
Fire grants	85,192	103,576	-	-	-	-	-	-
Parks grants	2,280	-	-	-	-	-	45,000	-
Police grants	4,098	3,515	-	-	-	-	-	-
Fire department	56,457	174,453	179,687	185,077	251,894	195,294	176,305	176,305
Police grants	-	-	2,000	-	-	-	17,640	-
Reimbursed costs	40,041	14,812	272,499	23,147	39,386	29,745	252,021	26,000
Other	-	-	-	17,000	-	20,000	-	-
<b>Intergovernmental revenue</b>	<b>\$ 319,193</b>	<b>\$ 574,125</b>	<b>\$ 609,244</b>	<b>\$ 604,352</b>	<b>\$ 497,700</b>	<b>\$ 411,706</b>	<b>\$ 677,695</b>	<b>\$ 202,305</b>
Concessions	14,678	28,908	21,533	70,834	100,933	131,000	119,294	119,300
Adamson pool revenues	143,587	138,400	148,167	159,315	171,601	156,000	175,518	175,500
Cs jr high natatorium	3,544	3,509	5,401	7,364	4,628	5,400	7,944	7,900
Southwood pool revenues	92,438	86,639	92,156	79,874	91,140	90,000	90,522	90,500
Thomas pool revenues	23,353	23,775	24,578	21,781	30,787	24,000	26,917	26,900
Swimming	86,429	96,658	104,827	91,456	116,651	110,000	117,854	117,900
Tennis program	20,763	23,255	24,707	34,637	39,099	37,000	37,992	38,000
Misc sports instruction	4,045	6,905	7,133	5,333	6,404	6,480	6,029	6,000
Sports programs	266,588	284,205	294,307	284,209	286,683	289,880	285,936	285,900
Tournament Fees	-	-	-	141,420	70,796	150,000	72,270	150,000
Wpc ticket sales (nt)	3,000	1,947	2,375	3,820	-	1,000	8,600	8,600
Reimbursed expenses	3,670	4,158	13,562	17,637	7,365	6,800	24,868	24,900
Senior services programs	450	225	273	220	285	250	425	400
Teen center admissions	862	439	79	320	-	320	-	-
Teen center memberships	727	710	1,310	1,360	1,860	2,000	2,060	2,100
Miscellaneous	2,498	946	297	-	-	4,000	-	-

## Revenue For Major Funds with FY09 and FY10 Estimates

Description	FY04 Actual	FY05 Actual	FY06 Actual	FY07 Actual	FY 08 Actual	FY09 Revised Budget	FY 09 Year-End Estimate	FY10 Approved Budget
Lincoln center passes	5,396	11,348	16,677	21,525	17,583	13,000	19,569	19,600
Other parks revenue (nt)	10,193	11,623	15,019	23,576	4,777	6,700	3,215	3,200
Misc parks revenue	38	6	4,254	12,344	12,036	12,080	22,819	22,800
<b>Parks and recreation</b>	<b>\$ 682,259</b>	<b>\$ 723,656</b>	<b>\$ 776,655</b>	<b>\$ 977,024</b>	<b>\$ 962,628</b>	<b>\$ 1,045,910</b>	<b>\$ 1,021,832</b>	<b>\$ 1,099,500</b>
Fingerprinting	2,448	3,950	8,678	6,684	6,362	6,600	6,862	6,900
Police reports	12,561	13,571	13,573	9,706	10,114	10,000	12,969	13,000
Records checks	953	568	359	354	382	300	346	300
Arrest fees	118,714	120,562	104,849	104,030	110,185	105,000	104,940	106,050
Warrant service fees	129,026	(279)	-	-	-	-	-	-
Escort services	18,950	16,600	25,262	27,725	28,316	24,000	35,797	35,800
False alarms	15,000	10,825	9,975	14,235	15,925	16,500	11,325	11,300
Restitution	(7,050)	1,653	1,761	7,808	810	1,000	76	100
Other	242,622	237,375	266,401	320,677	337,143	324,450	391,874	351,500
<b>Police department</b>	<b>\$ 533,224</b>	<b>\$ 404,825</b>	<b>\$ 430,858</b>	<b>\$ 491,217</b>	<b>\$ 509,237</b>	<b>\$ 487,850</b>	<b>\$ 564,189</b>	<b>\$ 524,950</b>
Ems transport (ambulance)	548,643	619,355	618,084	421,894	198,070	295,000	294,973	295,000
Ems transport - NRS	-	-	-	405,704	602,521	715,000	551,379	715,000
EMS Athletic Standbys	-	-	-	-	500	-	-	-
Other ems standbys	-	-	1,238	713	-	500	-	-
Ems reports	313	362	377	269	82	100	100	100
Hazard materials response	1,591	3,930	7,027	4,231	-	1,000	2,925	2,900
Fire inspection fees	35	-	-	-	-	-	-	-
Auto hood test	390	300	720	630	1,050	1,000	1,000	1,000
Auto fire alarm	1,270	1,160	1,273	431	4,246	2,500	2,500	2,500
Day care centers	390	390	360	360	640	610	610	600
Foster homes	180	240	120	300	300	270	270	300
Health care facilities	150	200	150	200	100	200	300	300
Nursing homes	150	20	50	100	550	500	500	500
Fire sprinkler/standpipe	2,880	3,713	2,240	8,557	8,262	8,300	8,300	8,300
Natural gas system	-	30	-	4	-	-	-	-
Fuel line leak	100	-	-	-	100	-	-	-
Fuel tank leak	100	-	-	-	-	-	-	-
Administration fee	6,125	1,800	1,440	1,320	960	1,000	1,000	1,000
Mowing charges	6,799	2,625	5,145	3,126	2,036	2,800	2,800	2,800
Restitution	-	-	-	-	388	-	200,412	-
Fire Reports	-	-	-	4	-	-	-	-
Other	6,655	4,650	-	-	885	-	-	-
<b>Fire department</b>	<b>\$ 575,771</b>	<b>\$ 638,775</b>	<b>\$ 638,224</b>	<b>\$ 847,842</b>	<b>\$ 820,690</b>	<b>\$ 1,028,780</b>	<b>\$ 1,067,069</b>	<b>\$ 1,030,300</b>
Accident Fees	-	-	-	3	-	-	-	-
General admin fees	65,780	62,553	56,331	55,714	44,875	54,000	41,750	42,168
Court dismissal fees	17,100	11,980	6,620	7,730	12,410	14,000	12,336	12,459
Time pmt fee/unreserved	23,059	29,041	37,135	34,993	34,158	38,000	32,767	33,095
City omni	432	45,147	24,994	22,335	22,989	25,000	25,671	25,928
Warrant service fees	-	115,453	157,472	157,306	146,367	164,000	143,945	145,384
General admin fees	1,880	1,650	1,788	1,627	1,278	2,000	1,149	1,160
<b>Judicial/courts</b>	<b>\$ 108,251</b>	<b>\$ 265,824</b>	<b>\$ 284,340</b>	<b>\$ 279,707</b>	<b>\$ 262,077</b>	<b>\$ 297,000</b>	<b>\$ 257,618</b>	<b>\$ 260,194</b>
Lot mowing	-	-	-	-	-	-	-	-
Miscellaneous charges	15,405	14,928	15,766	25,175	19,773	25,000	9,844	9,800
Filing fees	137,655	109,909	125,255	134,977	135,856	139,000	100,165	100,200
Zoning letters	-	1,756	760	1,711	1,198	2,000	648	600
Misc planning charges	2,655	1,701	4,521	2,828	6,097	6,000	3,638	3,600
O & g pipeline admin fees	47,133	-	102,760	4,880	42,312	44,000	4,600	4,600
Maps/plans/ordinances	1,521	1,093	557	490	330	-	281	300
Misc engineering charges	-	3,668	2,768	2,177	1,679	3,000	869	900
<b>Development services</b>	<b>\$ 204,369</b>	<b>\$ 133,055</b>	<b>\$ 252,387</b>	<b>\$ 172,238</b>	<b>\$ 207,245</b>	<b>\$ 219,000</b>	<b>\$ 120,045</b>	<b>\$ 120,000</b>
Certificate searches	12,654	16,287	26,517	31,344	30,599	32,000	34,434	34,400
Preservation fee	-	-	2	-	-	-	-	-
Xerox/repro charges	1,306	710	685	222	520	450	458	500
<b>General government</b>	<b>\$ 13,960</b>	<b>\$ 16,997</b>	<b>\$ 27,204</b>	<b>\$ 31,566</b>	<b>\$ 31,119</b>	<b>\$ 32,450</b>	<b>\$ 34,892</b>	<b>\$ 34,900</b>
<b>Charges for services</b>	<b>\$ 1,435,575</b>	<b>\$ 1,459,476</b>	<b>\$ 1,633,012</b>	<b>\$ 1,822,571</b>	<b>\$ 1,830,368</b>	<b>\$ 2,065,080</b>	<b>\$ 2,043,813</b>	<b>\$ 1,970,344</b>
Child safety	44,496	52,523	45,854	43,906	44,626	46,000	36,432	36,796

## Revenue For Major Funds with FY09 and FY10 Estimates

Description	FY04 Actual	FY05 Actual	FY06 Actual	FY07 Actual	FY 08 Actual	FY09 Revised Budget	FY 09 Year-End Estimate	FY10 Approved Budget
City parking fines	130	929	1,347	1,038	316	1,000	948	957
Civil parking fines	54,560	34,450	3,828	2,917	4,612	4,000	2,249	2,271
City pedestrian fines	-	15	-	-	-	-	-	-
Traffic fines	55,552	54,357	44,874	39,974	41,243	42,000	37,224	37,596
Other mun court fines	2,801,457	3,375,789	3,190,004	3,168,653	3,322,030	3,451,000	3,125,000	3,156,250
Misc fines and penalties	641	850	-	-	-	-	-	-
<b>Fines and forfeits</b>	<b>\$ 2,956,836</b>	<b>\$ 3,518,913</b>	<b>\$ 3,285,907</b>	<b>\$ 3,256,488</b>	<b>\$ 3,412,827</b>	<b>\$ 3,544,000</b>	<b>\$ 3,201,853</b>	<b>\$ 3,233,872</b>
Bank account interest	196	1,277	432	-	-	-	-	-
Interest on investments	241,505	332,864	456,832	604,901	458,641	450,000	250,000	275,000
Realized gain/loss	21,429	(7,039)	(628)	398	25,269	-	-	-
Net Inc/Dec in FMV				92,113	10,939	-	-	-
Other					753	-	-	-
<b>Investment income</b>	<b>\$ 263,130</b>	<b>\$ 327,102</b>	<b>\$ 456,636</b>	<b>\$ 697,412</b>	<b>\$ 495,602</b>	<b>\$ 450,000</b>	<b>\$ 250,000</b>	<b>\$ 275,000</b>
Capital imprvmnts assmnts	-	225	131,823	-	914	-	-	-
Ballfield rentals	18,023	19,370	30,040	32,583	29,153	34,000	35,755	35,800
Lincoln rentals	4,795	13,525	12,050	13,148	16,382	15,000	16,531	16,500
Park pavilion rentals	20,463	21,371	22,210	23,460	27,703	34,000	32,913	32,900
Teen center rentals	255	1,790	1,935	938	725	1,000	875	900
Mineral royalty interests	3,020	3,967	3,231	3,700	1,836	4,000	-	-
Conference center rentals	35,787	35,054	197	-	-	-	-	-
Conf ctr rent (taxable)	9,586	10,098	9,059	9,494	10,691	8,000	8,871	8,900
Conf Ctr rent (nontaxable)	92,501	81,361	109,795	128,165	132,539	147,000	117,249	117,200
Wpc ampieatre	2,000	3,980	3,050	3,000	5,096	4,000	13,286	13,300
Equip rental (nontaxable)	18	18	-	-	-	-	-	-
Misc rents and royalties	64,594	53,298	53,298	46,738	54,880	54,000	53,050	53,100
Police	875	8,562	1,832	7,199	5,001	6,000	3,050	-
Fire					2,000	-	-	-
Parks and recreation	3,744	7,020	5,449	7,906	1,545	3,000	1,751	1,800
Library	-	16,500	-	16,500	16,500	16,500	16,500	16,500
Miscellaneous	5,000	5,000	5,000	-	-	-	-	-
Damage reimbursement	3,874	530	1,099	266	426	-	-	-
Animal control services	-	-	26,153	11,400	-	-	-	-
Fire	-	-	13,362	20,231	23,789	21,000	14,206	14,200
Other reimbursed expenses	4,556	57,392	14,765	(13,824)	-	-	-	-
Other misc revenue	571	5	-	215	817	-	-	-
Cash over/short	630	791	446	400	(297)	-	1,179	-
Collection service fees	6,403	5,562	1,117	1,401	889	1,000	589	600
Municipal court	102,699	146,053	124,087	120,749	116,082	129,000	100,000	101,000
Sale of abandoned proprty	1,977	-	-	-	-	-	-	-
Sale of scrap	392	1,085	2,426	13,851	2,455	3,000	1,520	1,500
Other	75,501	40,618	57,714	72,411	32,555	31,000	46,391	46,400
Other misc rev/taxable	176	38	-	-	-	-	-	-
Other misc rev/nontaxable	9,633	13,365	9,053	7,000	7,000	500	7,000	20,000
Thoroughfare rehab fund	-	-	-	-	-	-	-	-
Police Seizure fund	-	-	5,968	-	-	-	-	-
General fund (contra)							17,314	
Community development	27,865	23,764	3,947	9,868	8,200	11,000	-	-
Red Light Camera Fund	-	-	-	-	28,233	45,000	45,000	45,000
General Govt. Proj. fund	-	-	24,421	32,000	-	-	-	-
Sale of gen fixed assets	4,386	12,182	17,500	11,080	13,621	12,000	445	-
<b>Miscellaneous</b>	<b>\$ 499,324</b>	<b>\$ 582,522</b>	<b>\$ 691,025</b>	<b>\$ 579,879</b>	<b>\$ 538,735</b>	<b>\$ 580,000</b>	<b>\$ 533,475</b>	<b>\$ 525,600</b>
Electric	4,470,000	4,895,000	5,417,000	6,556,620	7,641,082	8,244,343	8,244,342	8,909,891
Water	899,240	893,380	925,000	1,039,600	1,107,238	1,109,573	1,109,574	1,408,505
Sewer	939,300	922,800	982,000	1,021,900	1,092,115	1,125,885	1,125,885	1,219,722
Solid waste collection	331,855	349,700	369,000	409,000	463,000	487,000	487,000	716,644
<b>Return on investment</b>	<b>\$ 6,640,395</b>	<b>\$ 7,060,880</b>	<b>\$ 7,693,000</b>	<b>\$ 9,027,120</b>	<b>\$ 10,303,435</b>	<b>\$ 10,966,801</b>	<b>\$ 10,966,801</b>	<b>\$ 12,254,762</b>
<b>General Fund Total</b>	<b>\$ 36,900,595</b>	<b>\$ 39,156,104</b>	<b>\$ 42,167,415</b>	<b>\$ 46,225,440</b>	<b>\$ 50,182,545</b>	<b>\$ 53,034,032</b>	<b>\$ 51,784,090</b>	<b>\$ 54,140,889</b>

## Revenue For Major Funds with FY09 and FY10 Estimates

Description	FY04 Actual	FY05 Actual	FY06 Actual	FY07 Actual	FY 08 Actual	FY09 Revised Budget	FY 09 Year-End Estimate	FY10 Approved Budget
<b>Hotel Tax Fund Revenues</b>								
Hotel/motel tax revenue	2,191,428	2,306,928	2,671,417	2,980,250	3,585,512	3,360,000	3,658,000	3,767,000
Penalty and interest	9,442	27	-	-	-	-	-	-
Interest on investments	48,467	89,270	153,589	246,468	263,489	75,000	25,000	26,000
Realized gain/loss	3,952	(1,626)	(159)	136	13,111	-	-	-
Net Inc/Dec in FMV	-	-	-	46,487	7,454	-	-	-
Conference center rentals	522	-	-	-	-	-	-	-
Wpc amphitheatre	(3,459)	-	-	-	-	-	-	-
Cash over/short	5	-	-	-	-	-	-	-
Hist pres proj revenue	83	171	88	500	2,025	-	-	-
Other	-	44,600	-	-	-	-	-	2,000
<b>Hotel Tax Fund Total</b>	<b>\$ 2,250,440</b>	<b>\$ 2,439,370</b>	<b>\$ 2,824,935</b>	<b>\$ 3,273,841</b>	<b>\$ 3,871,591</b>	<b>\$ 3,435,000</b>	<b>\$ 3,683,000</b>	<b>\$ 3,795,000</b>

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<b>Debt Service Fund Revenues</b>								
Current taxes	8,095,597	8,607,122	8,941,462	9,896,134	10,917,976	12,172,282	12,157,664	12,184,028
Delinquent taxes	75,662	63,212	40,208	78,354	46,365	63,364	82,312	64,423
Penalty and interest	45,923	51,981	34,614	56,265	48,099	49,786	45,456	35,577
Interest on investments	55,581	98,614	155,870	246,286	284,105	200,000	100,000	170,000
Realized gain/loss	4,326	(3,153)	(160)	305	9,344	-	-	-
Net Inc/Dec in FMV	-	-	-	27,757	3,658	-	-	-
Accrued bond interest	60,625	40,895	52,369	39,503	53,637	-	-	-
Wolf pen creek tif fund *	479,100	436,525	1,108,452	1,078,776	1,042,475	-	-	-
Convention Center fund*	-	-	-	-	-	-	-	223,615
Electric fund *	-	255,761	375,026	376,014	-	876,990	-	-
Water fund*	-	-	-	-	-	513,920	-	-
Wastewater fund *	-	216,747	317,819	318,656	-	482,559	-	-
Ngate parking garage fund *	511,008	200,000	-	-	-	250,000	-	-
Equipment replacement *	403,752	414,538	587,123	551,625	379,688	180,350	180,350	-
Memorial Cemetery Fund*	-	-	-	-	-	110,526	-	-
Other	-	-	17,567	10,628,648	-	-	-	-
<b>Debt Service Fund Total</b>	<b>\$ 9,731,574</b>	<b>\$ 10,382,242</b>	<b>\$ 11,630,350</b>	<b>\$ 23,298,321</b>	<b>\$ 12,785,347</b>	<b>\$ 14,899,777</b>	<b>\$ 12,565,782</b>	<b>\$ 12,677,643</b>

\* Transfers in from other City funds

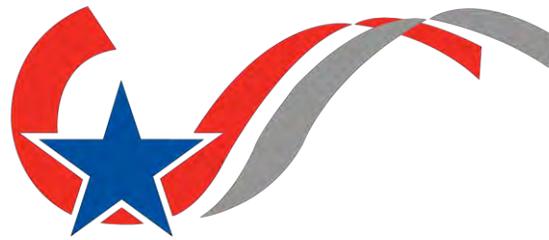
<b>Electric Fund Revenues</b>								
<b>Electric Fund Total</b>	<b>\$ 47,519,729</b>	<b>\$ 51,364,314</b>	<b>\$ 60,227,704</b>	<b>\$ 67,585,260</b>	<b>\$ 77,490,817</b>	<b>\$ 85,961,991</b>	<b>\$ 81,543,701</b>	<b>\$ 92,138,000</b>

<b>Water Fund Revenues</b>								
Residential	6,081,231	7,113,784	8,131,832	7,240,159	8,667,800	8,977,472	9,879,751	10,176,144
Commercial	1,653,951	1,896,482	2,192,864	2,017,945	2,593,545	2,440,913	3,486,257	3,590,845
Connect fees	66,125	69,740	72,870	83,996	82,490	87,868	75,385	77,647
Water taps	384,994	371,786	380,339	577,798	412,900	444,432	231,984	238,944
Misc operating revenues	1,300	2,643	1,750	134,702	2,610	1,855	1,429	1,472
Interest on investments	128,292	202,613	339,266	150,007	230,729	200,000	99,724	200,000
Realized gain/(loss)	9,061	(3,664)	(376)	88	11,705	-	10,000	-
Net Incr/Decr in FMV	-	-	-	-	7,414	-	-	-
Damage reimbursement	9,536	-	-	40,801	28,859	-	-	-
Subrogation recovered	-	3,325	4,711	-	3,287	5,000	40,000	41,000
Other reimbursed expenses	128,701	-	2,175	-	55,607	-	20,000	20,500
Developers	-	31,065	-	-	-	-	-	-
Land Rentals/Leases	-	-	-	-	20,000	24,000	24,000	24,600
Sale of Scrap	-	-	-	-	34,795	6,000	6,000	6,150
Gain on sale of property	21	(6,310)	1,000	-	-	-	-	-
Misc nonoperating revenue	5,917	9,549	34,783	10,778	294	40,000	-	-
Other revenue	107	-	-	-	-	-	85	87
General Fund	-	-	-	-	-	-	40,000	-
<b>Water Fund Total</b>	<b>\$ 8,469,236</b>	<b>\$ 9,691,013</b>	<b>\$ 11,161,214</b>	<b>\$ 10,256,274</b>	<b>\$ 12,152,034</b>	<b>\$ 12,227,540</b>	<b>\$ 13,914,615</b>	<b>\$ 14,377,387</b>

<b>Wastewater Fund Revenues</b>								
Residential	7,163,615	7,623,968	8,050,560	8,370,414	8,966,761	8,980,911	9,644,022	9,933,343
Commercial	1,597,879	1,788,766	1,802,108	1,913,339	2,004,960	2,043,159	1,995,409	2,055,272
Sewer taps	256,450	220,995	228,400	237,080	197,965	228,596	202,533	208,609
Misc operating revenues	-	50	17,942	(17,738)	6,719	6,180	6,000	6,180
Interest on investments	94,979	126,405	214,545	239,756	248,558	350,000	165,803	170,777
Realized gain/(loss)	7,321	(2,380)	(236)	118	12,575	-	-	-
Net Incr/Decr in FMV	-	-	-	63,292	7,554	-	-	-
Subrogation recovered	-	7,940	-	2,986	-	-	-	-
Other reimbursed expenses	-	-	2,948	-	-	-	-	-
Developers	-	13,184	-	-	-	-	-	-

## Revenue For Major Funds with FY09 and FY10 Estimates

Description	FY04 Actual	FY05 Actual	FY06 Actual	FY07 Actual	FY 08 Actual	FY09 Revised Budget	FY 09 Year-End Estimate	FY10 Approved Budget
Sale of scrap	430	-	3,543	-	-	-	-	-
Gain on sale of property	250	-	7,700	-	-	15,450	-	-
Misc nonoperating revenue	2,792	6,715	6,786	18,804	7,711	40,000	-	-
Other revenue	-	-	-	6,968	-	-	-	-
General Fund	-	-	-	-	-	-	40,000	-
<b>Wastewater Fund Total</b>	<b>\$ 9,123,716</b>	<b>\$ 9,785,643</b>	<b>\$ 10,334,296</b>	<b>\$ 10,835,019</b>	<b>\$ 11,452,803</b>	<b>\$ 11,664,296</b>	<b>\$ 12,053,767</b>	<b>\$ 12,374,181</b>
<b>Sanitation Fund Revenues</b>								
Residential/taxable	2,946,458	3,219,153	3,623,173	4,094,400	4,312,679	4,429,000	4,526,775	4,662,577
Residential sales/nontax	14,143	14,827	16,137	17,930	18,592	21,000	21,842	22,498
Commercial/taxable	1,542,730	1,586,207	1,695,480	1,930,969	2,010,993	2,075,000	2,027,251	2,047,524
Commercial/nontaxable	241,639	236,618	261,732	300,923	314,591	315,000	317,921	321,101
State surcharge/taxable	3,007	2,286	1,385	3,505	2,797	3,000	2,424	2,497
State surcharge/nontax	13	-	-	4	3	-	-	-
Dead animal pickup	1,276	768	552	-	-	-	-	-
Rolloff rental/taxable	15,485	15,671	15,773	21,379	20,534	21,000	20,820	21,445
Rolloff rental/nontaxable	2,724	1,693	1,669	1,796	1,554	2,000	2,187	2,252
Misc fees for servcs/tax	6,955	9,339	12,399	11,304	12,341	11,000	14,428	14,861
Misc fees for servcs/ntax	522	1,023	807	498	999	1,000	995	1,024
Dumpster sales	-	76	80	74	30	-	-	-
Other operating: recycling	54,303	51,023	50,238	64,584	86,452	75,000	68,600	70,658
Misc operating revenues	4,951	3,800	6,344	-	-	-	-	-
Interest on investments	20,413	15,096	18,929	9,427	15,315	11,000	9,396	9,678
Realized gain/(loss)	1,380	(345)	(27)	1	846	-	-	-
Net Incr/Decr in FMV	-	-	-	1,353	349	-	-	-
Other reimbursed expenses	37	675	2,655	2,280	85	-	-	-
State Grants	-	-	-	-	-	-	17,792	-
Collection service fees	1,525	1,634	1,636	2,061	2,184	2,000	2,104	2,103
Sale of scrap	1,905	-	-	-	-	-	-	-
Gain on Sale of Property	-	-	-	-	(632)	-	-	-
Misc nonoperating revenue	1,023	-	-	4,509	(27)	-	3,940	3,940
Other revenue	(650)	-	370	-	-	-	-	-
General fund	5,000	-	-	-	-	-	-	-
Other Misc Revenue	-	-	-	(37,737)	-	-	-	-
Proceeds fr LTD - CO's	-	-	-	-	-	-	-	-
<b>Sanitation Fund Total</b>	<b>\$ 4,864,839</b>	<b>\$ 5,159,544</b>	<b>\$ 5,709,332</b>	<b>\$ 6,429,259</b>	<b>\$ 6,799,685</b>	<b>\$ 6,966,000</b>	<b>\$ 7,036,475</b>	<b>\$ 7,182,159</b>
<b>Drainage Fund Revenues</b>								
Other reimbursed expenses	3,000	-	-	-	6,680	-	-	-
Residential	846,387	883,604	922,539	956,378	969,804	1,402,293	1,392,782	1,434,600
Commercial	215,792	226,857	236,573	243,187	284,807	356,377	391,775	403,500
Interest on investments	127,543	135,261	258,976	227,207	120,152	39,000	39,000	14,000
Realized gain/loss	-	-	-	-	6,025	-	-	-
Net Incr/Decr in FMV	-	-	-	-	2,895	-	-	-
Other	1,523	282	15,009	-	648	-	-	-
<b>Drainage Fund Total</b>	<b>\$ 1,194,245</b>	<b>\$ 1,246,004</b>	<b>\$ 1,433,097</b>	<b>\$ 1,426,772</b>	<b>\$ 1,391,011</b>	<b>\$ 1,797,670</b>	<b>\$ 1,823,557</b>	<b>\$ 1,852,100</b>
<b>BVSWMA Fund Revenues</b>								
Landfill charges	4,770,115	5,186,729	5,316,986	6,218,413	6,719,647	7,270,000	6,471,466	6,598,000
Transfer In	-	-	-	-	-	-	4,239,292	6,000,708
Misc operating revenues	405	570	630	826	490	180,000	300	-
Interest on investments	245,512	278,539	366,397	463,942	463,677	447,000	150,000	120,000
Realized gain/(loss)	21,839	(6,088)	(310)	252	22,445	-	-	-
Net Incr/Decr in FMV	-	-	-	-	12,405	-	-	-
Other Reimb. Expenses	-	-	602	87,788	-	-	-	-
Haz household waste coll	-	24,904	-	-	-	-	-	-
Cash over/short	(10)	1,023	24	4	(31)	-	53	-
Collection service fees	475	250	375	250	500	-	300	-
Mineral royalty interest	4,345	5,075	5,417	4,286	4,352	-	16,000	-
Gain on sale of property	-	15,493	5,575	19,575	2,341,329	-	970	-
Misc nonoperating revenue	9,806	9,931	11,667	41,091	33,862	-	10,000	-
Other Misc Revenue	-	-	199	-	-	-	100	130,000
<b>BVSWMA Fund Total</b>	<b>\$ 5,052,487</b>	<b>\$ 5,516,426</b>	<b>\$ 5,707,562</b>	<b>\$ 6,836,426</b>	<b>\$ 9,598,676</b>	<b>\$ 7,897,000</b>	<b>\$ 10,888,481</b>	<b>\$ 12,848,708</b>
<b>Major Funds Revenue Total</b>	<b>\$ 125,106,861</b>	<b>\$ 134,740,660</b>	<b>\$ 151,195,908</b>	<b>\$ 243,751,872</b>	<b>\$ 263,215,325</b>	<b>\$ 283,845,297</b>	<b>\$ 195,293,468</b>	<b>\$ 303,524,067</b>



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## **ARTICLE V THE BUDGET**

### **Fiscal Year**

Section 45. The fiscal year of the City of College Station shall be determined by ordinance of the Council. Such fiscal year shall also constitute the budget and accounting year.

### **Preparation and Submission of Budget**

Section 46. The City Manager, between thirty (30) and ninety (90) days prior to the beginning of each fiscal year, shall submit to the City Council a proposed budget which shall provide a complete financial plan for the fiscal year.

### **Proposed Expenditures Compared With Other Years**

Section 47. The City Manager shall, in the preparation of the budget, place in parallel columns opposite the various items of expenditures the actual amount of such items of expenditures for the last completed fiscal year, the estimated for the current fiscal year, and the proposed amount for the ensuing fiscal year.

### **Budget a Public Record**

Section 48. The budget and all supporting schedules shall be filed with the City Secretary when submitted to the City Council and shall be a public record for inspection by anyone. The City Manager shall cause copies to be made for distribution to all interested persons.

### **Notice of Public Hearing on Budget**

Section 49. At the meeting at which the budget is submitted, the City Council shall fix the time and place of a public hearing on the budget and shall cause to be published a notice of the hearing setting forth the time and place thereof at least five (5) days before the date of the hearing.

### **Public Hearing on Budget**

Section 50. At the time and place set for a public hearing on the budget, or at any time and place to which such public hearing shall from time to time be adjourned, the City Council shall hold a public hearing on the budget submitted, and all interested persons shall be given an opportunity to be heard for or against any item or the amount of any item therein contained.

### **Proceedings on Budget After Public Hearing Amending or Supplementing Budget**

Section 51. After the conclusion of such public hearing, the City Council may insert new items or may increase or decrease the items of the budget, except items in proposed expenditures fixed by law. Before inserting any additional item or increasing any item of appropriation which will increase the total budget by three (3%) percent or more, it must cause to be published a notice setting forth the nature of the proposed increases and fixing a place and time, not less than five (5) days after publication, at which the City Council will hold a public hearing thereon.

### **Proceedings on Adoption of Budget**

Section 52. After such further hearing, the City Council may insert the additional item or items, and make the increase or increases, to the amount in each case indicated by the published notice, or to a lesser amount; but where it shall increase the total proposed expenditures, it shall also provide for an increase in the total anticipated revenue to at least equal such total proposed expenditures.

### **Vote Required for Adoption**

Section 53. The budget shall be adopted by the favorable vote of a majority of the members of the entire City Council.

### **Date of Final Adoption; Failure to Adopt**

Section 54. The budget shall be finally adopted not later than the twenty-seventh day of the last month of the fiscal year. Should the City Council take no final action on or prior to such day, the budget as submitted by the City Manager shall be deemed to have been finally adopted.

### **Effective Date of Budget; Certification; Copies Made Available**

Section 55. Upon final adoption, the budget shall be filed with the City Secretary. The final budget shall be printed, or otherwise reproduced, and a reasonable number of copies shall be made available for the use of all offices, departments and agencies, and for the use of interested persons and civic organizations.

### **Budget Establishes Appropriations**

Section 56. From the effective date of the budget, the several amounts stated therein as proposed expenditures shall be and become appropriated to the several objects and purposes therein named.

### **Budget Establishes Amount to be Raised by Property Tax**

Section 57. From the effective date of the budget, the amount stated therein as the amount to be raised by property tax shall constitute a determination of the amount of the levy for the purposes of the City in the corresponding tax year.

### **Contingent Appropriation**

Section 58. Provision shall be made in the annual budget and in the appropriation ordinance for a contingent appropriation in an amount not more than three (3) percent of the total budget expenditure, to be used in case of unforeseen items of expenditures. Such contingent appropriation shall be under the control of the City Manager and distributed by him, after approval by the City Council. Expenditures from this appropriation shall be made only in case of established emergencies and a detailed account of such expenditures shall be recorded and reported. The proceeds of the contingent appropriation shall be disbursed only by transfer to other departmental appropriation, the spending of which shall be charged to the departments or activities for which the appropriations are made.

### **Estimated Expenditures Shall Not Exceed Estimated Resources**

Section 59. The total estimated expenditures of the general fund and debt fund shall not exceed the total estimated resources of each fund.

The City Council may by ordinance amend the budget during a fiscal year if one of the following conditions exists:

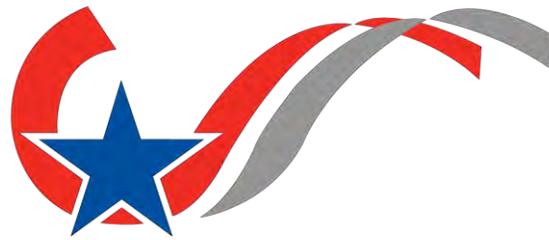
1. If during the fiscal year the City Manager certifies that there are available for appropriation revenues in excess of those estimated in the budget, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of such excess. Before approval, the Council shall hold a public hearing on the proposed budget amendment. A notice of the time and place of a public hearing on

the supplemental appropriation shall be published in the official newspaper of the City of College Station. The notice shall be placed in the newspaper at least five (5) working days before the date of the hearing.

2. To meet a public emergency affecting life, health and property of the public peace, the City Council may make emergency appropriations. Such appropriations may be made by emergency ordinance. To the extent that there are no available unappropriated revenues or a sufficient fund balance to meet such appropriations, the Council may by such emergency ordinance authorize the issuance of emergency notes, which may be renewed from time to time, but the emergency notes and renewals of any such notes made during a fiscal year shall be paid not later than the last day of the fiscal year next succeeding that in which the emergency appropriation was made.
3. If at any time during the fiscal year it appears probable to the City Manager that the revenues or fund balances available will be insufficient to meet the amounts appropriated, he shall report to the City Council without delay, indicating the estimated amount of the deficit, any remedial action taken by him and his recommendations as to any other steps to be taken. The Council shall then take such further action as it deems necessary to prevent or reduce any deficit and for that purpose it may by ordinance reduce one or more appropriations.

### **Lapse of Appropriation**

Section 60. All appropriations shall lapse at the end of the fiscal year to the extent that they shall not have been expended or lawfully encumbered.



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# FISCAL AND BUDGETARY POLICY STATEMENTS

## I. STATEMENT OF PURPOSE

The broader intent of the following Fiscal and Budgetary Policy Statements is to enable the City to achieve a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, and full disclosure.

The more specific purpose is to provide guidelines to the Chief Financial Officer in planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies generally spans, among other issues, accounting, purchasing, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management, debt management, and planning concepts, in order to:

- A. Present fairly and with full disclosure the financial position and results of the financial operations of the City in conformity with generally accepted accounting principles (GAAP), and
- B. Determine and demonstrate compliance with finance related legal and contractual issues in accordance with provisions of the Texas Local Government Code and other pertinent legal documents and mandates.

The City Council will annually review and approve the Fiscal and Budgetary Policy Statements as part of the budget process.

## II. OPERATING BUDGET

- A. **PREPARATION.** Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The "operating budget" is the City's annual financial operating plan. The budget includes all of the operating departments of the City, the debt service fund, all capital projects funds, and the internal service funds of the City. The budgets for the General Funds and Special Revenue Funds are prepared in the Office of Budget and Strategic Planning on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of: unmatured interest on long term debt which is recognized when due, and certain compensated absences and claims and judgments such as accrued vacation leave which are recognized when the obligations are expected to be liquidated with expendable resources.

The budgets for the Enterprise and Internal Service Funds are similarly prepared on the *modified accrual basis of accounting* where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital (current assets less current liabilities).

The budget is prepared with the cooperation of all City Departments, and is submitted to the City Manager who makes any necessary changes and transmits the document to the City Council. The budget shall be presented to the City Council no later than six weeks prior to fiscal year end, and shall be enacted by the City Council on or before the twenty-seventh day of the last month of the preceding fiscal year.

1. **APPROVED BUDGET.** An approved budget shall be prepared by the Manager with the participation of all of the City's Department Directors within the provisions of the City Charter.
  - a. The budget shall include four basic segments for review and evaluation: (1) personnel costs, (2) base budget for operations and maintenance costs, (3) service level adjustments for increases or decreases to existing service levels, and (4) revenues.

- b. The budget review process shall include Council participation in the development of each of the four segments of the approved budget and a public hearing to allow for citizen participation in the budget preparation.
  - c. The budget process shall span sufficient time to address policy and fiscal issues by the Council.
  - d. A copy of the approved budget shall be filed with the City Secretary when it is submitted to the City Council in accordance with the provisions of the City Charter.
- 2. **ADOPTION.** Upon the presentation of an approved budget document to the Council, the Council shall call and publicize a public hearing. The Council will subsequently adopt by ordinance such budget as it may have been amended as the City's Annual Budget, effective for the fiscal year beginning October 1.
  - 3. **BUDGET AWARD.** The operating budget will be submitted annually to the Government Finance Officers Association (GFOA) for evaluation and consideration for the Award for Distinguished Budget Presentation.
- B. BALANCED BUDGET.** The operating budget will be balanced with current revenues, exclusive of beginning resources, greater than or equal to current expenditures/expenses. Excess balances shall be used as capital funds or other non-recurring expenditures.
  - C. PLANNING.** The budget process will be coordinated so as to identify major policy issues for City Council. The budget process will be a part of an overall strategic planning process for the City.
  - D. REPORTING.** Periodic financial reports will be prepared to enable the Department Directors to assess their budgetary and operational performance and to enable the Office of Budget and Strategic Planning to monitor and control the budget as authorized by the City Manager. Summary financial reports will be presented to the City Council quarterly within thirty (30) working days after the end of each quarter. Such reports will be in a format appropriate to enable the City Council to understand the big picture budget status.
  - E. CONTROL.** Operating expense control is addressed in Section IV. of these Policies.
  - F. CONTINGENT APPROPRIATION.** Pursuant to Section 58 of the Charter of the City of College Station, the City will establish an adequate contingent appropriation in each of the operating funds. The expenditure for this appropriation shall be made only in cases of emergency, and a detailed account shall be recorded and reported. The proceeds shall be disbursed only by transfer to departmental appropriation. The transfer of this budget appropriation shall be under the control of the City Manager and may be distributed by him in amounts not exceeding \$15,000. Any transfer involving more than such amounts must be expressly approved in advance by the City Council.

All transfers from the contingent appropriation will be evaluated using the following criteria:

- 1. Is the request of such an emergency nature that it must be made immediately?
- 2. Why was the item not budgeted in the normal budget process?
- 3. Why can't the transfer be made within the division or department?

**III. REVENUE MANAGEMENT.**

- A. OPTIMUM CHARACTERISTICS.** The City will strive for the following optimum characteristics in its revenue system:
  - 1. **SIMPLICITY.** The City, where possible and without sacrificing accuracy, will strive to keep the revenue system simple in order to reduce compliance costs for the taxpayer or service recipient. A corresponding decrease in the City's cost of collection and a reduction in avoidance to pay will thus result. The City will avoid nuisance taxes or charges as revenue sources.

2. **CERTAINTY.** A knowledge and understanding of revenue sources increases the reliability of the revenue system. The City will understand its revenue sources and enact consistent collection policies to provide assurances that the revenue base will materialize according to budgets and plans.
3. **EQUITY.** The City shall make every effort to maintain equity in its revenue system; i.e., the City shall seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customer classes.
4. **REVENUE ADEQUACY.** The City shall require that there be a balance in the revenue system; i.e., the revenue base will have the characteristic of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.
5. **ADMINISTRATION.** The benefits of a revenue source will exceed the cost of levying and collecting that revenue. The cost of collection will be reviewed annually for cost effectiveness as a part of the indirect cost and cost of service analysis. Where appropriate, the City will use the administrative processes of State or Federal collection agencies in order to reduce administrative costs.
6. **DIVERSIFICATION AND STABILITY.** A diversified revenue system with a stable source of income shall be maintained. This approach will help avoid instabilities in particular revenue sources due to factors such as fluctuations in the economy and variations in the weather. Stability is achieved by a balance between elastic and inelastic revenue sources.

**B. OTHER CONSIDERATIONS.** The following considerations and issues will guide the City in its revenue policies concerning specific sources of funds:

1. **COST/BENEFIT OF INCENTIVES FOR ECONOMIC DEVELOPMENT.** The City will use due caution in the analysis of any tax or fee incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) analysis will be performed as part of such evaluation.
2. **NON-RECURRING REVENUES.** One-time or non-recurring revenues will not be used to finance ongoing operations. Non-recurring revenues should be used only for one-time expenditures such as long-lived capital needs. They will not be used for budget balancing purposes.
3. **PROPERTY TAX REVENUES.** All real and business personal property located within the City shall be valued at 100% of the fair market value for any given year based on the current appraisal supplied to the City by the Brazos County Appraisal District. Reappraisal and reassessment shall be done at a minimum of once every three years.

A ninety-six and one half percent (96.5%) collection rate shall serve each year as a minimum goal for tax collections. The City Manager may, for budget and forecasting purposes, use up to the tax rate in effect for the current year's budget. This policy will require that the City Manager justify a tax rate that is different from the current tax rate. The justification will be based on City Council directions, needs arising from voter authorized bonds, or other extraordinary conditions as may arise from time to time.

4. **INVESTMENT INCOME.** Earnings from investment (both interest and capital gains) of available monies, whether pooled or not, will be distributed to the funds in accordance with the equity balance of the fund from which monies were provided to be invested.
5. **USER-BASED FEES AND SERVICE CHARGES.** For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be a review of fees and charges no less than once every three years to ensure that fees provide adequate coverage of costs of services. User charges may be classified as "full cost recovery," "partial cost recovery," and "minimal cost recovery," based upon City Council policy.

- a. Full fee support (80-100%) will be obtained from enterprise operations such as utilities, sanitation service, landfill, cemetery and licenses and permits.
- b. Partial fee support (50-80%) will be generated by charges for emergency medical services, miscellaneous licenses and fines, and all adults' sports programs.
- c. Minimum fee support (0-50%) will be obtained from other parks, recreational, cultural, and youth programs and activities.

**6. ENTERPRISE FUND RATES.** The City will review and adopt utility rates as needed to generate revenues required to fully cover operating expenses, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital.

Additionally, enterprise activity rates will include transfers to and receive credits from other funds as follows:

- a. **General and Administrative (G&A) Charges.** G&A costs will be charged to all funds for services of general overhead, such as administration, finance, customer billing, personnel, technology, engineering, legal counsel, and other costs as appropriate. The charges will be determined through an indirect cost allocation study following accepted practices and procedures.
- b. **Payment for Return on Investment.** The intent of this transfer is to provide a benefit to the citizens for the ownership of the various utility operations they own. This transfer will be made in accordance with the following two methods, not to exceed 10% of the total estimated operating revenues for the Water and Wastewater Funds, 10.5% for the Electric fund, and 10% for the Sanitation Fund:
  - (1) *In-Lieu-of-Franchise-Fee.* In-lieu-of-franchise fee will be included as a part of the rate computation at 4% of gross sales consistent with the franchise rates charged to investor owned utilities franchised to operate within the City.
  - (2) *Return on Investment.* The Return on Investment will be calculated at 8% of total Fund Equity.

**7. INTERGOVERNMENTAL REVENUES.** Reliance on intergovernmental revenues (grants) will be eliminated or reduced. Any potential grants will be examined for matching and continuation of program requirements. These revenue sources should be used only for projects and programs where operating and maintenance costs that have been included in the financial forecast and their ultimate effect on operations and revenue requirements are anticipated.

**8. REVENUE MONITORING.** Revenues as they are received will be regularly compared to budgeted revenues and variances will be investigated. This process will be summarized in the appropriate budget report.

#### **IV. EXPENDITURE CONTROL**

**A. APPROPRIATIONS.** The point of budgetary control is at the department level in the General Fund and at the fund level in all other funds. When budget adjustments among Departments and/or funds are necessary, they must be approved by the City Council and must meet other requirements as outlined in the City Charter. Budget appropriation amendments at lower levels of control shall be made in accordance with the applicable administrative procedures.

**B. AMENDMENTS TO THE BUDGET.** In accordance with the City Charter, the budget may be amended after the following conditions are met:

- 1. The City Manager certifies that there are available revenues in excess of those estimated in the Budget.
- 2. The City Council holds a public hearing on the supplemental appropriation.
- 3. The City Council approves the supplemental appropriation.

**C. CENTRAL CONTROL.** Modifications within the operating categories (salaries, supplies, maintenance, services, capital etc.) can be made with the approval of the City Manager. Modifications to reserve categories and interdepartmental budget totals will be done only by City Council consent with formal briefing and council action.

**D. PURCHASING.** The City shall make expenditures to promote the best interests of the citizens of College Station. The City shall encourage free and unrestricted competition on bids and purchases, ensuring the taxpayers the best possible return on and use of their tax dollars. It shall be the policy of the City to fully comply with and make purchases or expenditures pursuant to the City's Purchasing Manual which includes policies, rules, regulations, procedures, state and federal law.

The Purchasing office, a division of Fiscal Services, is the central authority for all purchasing activity \$3,000 and greater. The City Manager or his designee, in consultation with appropriate City Departments, may determine the procurement method for goods and services that provides the best value to the City. The purchase of goods or services by the City at a total cost of less than \$3,000 may be approved by the applicable department in accordance with the department's internal control procedures.

**E. PROMPT PAYMENT.** All invoices approved for payment by the proper City authorities shall be paid within thirty (30) calendar days of receipt of goods or services or invoice date, whichever is later, in accordance with the provisions of Chapter 2251 of the Local Government Code.

The Chief Financial Officer shall establish and maintain proper procedures which will enable the City to take advantage of all purchase discounts, when possible, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

**F. RISK MANAGEMENT.** The City will aggressively pursue every opportunity to provide for the Public's and City employees' safety and to manage its risks. The goal shall be to minimize the risk of loss of resources through liability claims with an emphasis on safety programs. All reasonable options will be investigated to finance risks. Such options may include risk transfer, insurance, and risk retention. Where risk is retained, reserves will be established based upon actuarial determinations and not be used for purposes other than for financing losses.

**G. REPORTING.** Summary reports will be prepared showing actual expenditures as compared to the original budget and prior year expenditures.

## **V. CAPITAL BUDGET AND PROGRAM**

**A. PREPARATION.** The City's capital budget will include all capital projects funds and all capital resources. The budget will be prepared annually on a project basis. The capital budget will be prepared by the Office of Budget and Strategic Planning with the involvement of responsible departments.

**B. CONTROL.** All capital project expenditures must be appropriated in the capital budget. The Chief Financial Officer must certify the availability of resources before any capital project contract is presented to the City Council for approval.

**C. PROGRAM PLANNING.** The capital budget will be taken from the capital improvements project plan for future years. The planning time frame for the capital improvements project plan should normally be five years, with a minimum of at least three years. The replacement and maintenance for capital items should also be projected for the next five years. Future maintenance and operational costs will be considered so that these costs can be included as appropriate in the annual budget.

**D. FINANCING PROGRAMS.** Where applicable, assessments, impact fees, pro-rata charges, or other fees should be used to fund capital projects which have a primary benefit to specific, identifiable property owners.

Recognizing that long-term debt is usually a more expensive financing method, alternative financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives which equal or exceed the average life of the debt issue.

- E. REPORTING.** Periodic financial reports will be prepared to enable the Department Directors to manage their capital budgets and to enable the Office of Budget and Strategic Planning to monitor and control the capital budget as authorized by the City Manager. Summary capital project status reports will be presented to the City Council monthly.

## **VI. CAPITAL MAINTENANCE & REPLACEMENT**

The City recognizes that deferred maintenance and not anticipating capital replacements increases future capital costs. In order to address these issues, the City Council has approved a number of policies to address these issues.

- A. STREETS CAPITAL MAINTENANCE AND REPLACEMENT.** It is the policy of the City to annually provide significant funding for the Streets Division within the Public Works Department to use for a residential street maintenance program.
- B. BUILDING CAPITAL MAINTENANCE AND REPLACEMENT.** It is the policy of the City to annually provide significant funding for major maintenance on its buildings such as roof air conditioning, flooring and other replacements.
- C. PARKING LOTS AND INTERNAL ROADWAYS.** It is the policy of the City to annually provide significant funding to pay for major maintenance of parking lots and internal roadways.
- D. TECHNOLOGY.** It is the policy of the City to fund the maintenance and replacement of its personal computers and network servers. The funding is 10% of the original cost of the equipment and the software. Additionally, funding for integration solutions and upgrades to the mid-range systems is \$90,000 annually.

Major replacements for the computer systems including hardware and software will be anticipated for a five-year period and included with the capital projects lists presented in the annual budget.

- E. FLEET REPLACEMENT.** The City has a major investment in its fleet of cars, trucks, tractors, backhoes, and other equipment. The City will anticipate replacing existing equipment, as necessary and will establish charges that are assigned to departments to account for the cost of that replacement. The replacement fund may be used to provide funding for new equipment providing a charge to departments that recovers the initial investment and lost opportunity costs and maintains the ability of the fund to provide for replacement of all covered equipment.
- F. RADIOS, COPIERS, OTHER EQUIPMENT, AND TELEPHONES.** The City has a major investment in its radios, copiers, and telephone equipment. As a part of the on going infrastructure maintenance and replacement, the City has anticipated the useful life of such equipment and established a means of charging the cost of replacement of that equipment to the various departments in order to recognize the city's continuing need.

## **VII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING**

- A. ACCOUNTING.** The City is solely responsible for the recording and reporting of its financial affairs, both internally and externally. The Chief Financial Officer is the City's Chief Fiscal Officer and is responsible for establishing the structure for the City's Chart of Accounts and for assuring that procedures are in place to properly record financial transactions and report the City's financial position.

### **B. AUDITING.**

- 1. QUALIFICATIONS OF THE AUDITOR.** In conformance with the City's Charter and according to the provisions of Texas Local Government Code, Title 4, Chapter 103, the City will be audited annually by outside independent accountants ("auditor"). The auditor must be a CPA firm of regional reputation and must demonstrate

that it has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards (GAAS) and contractual requirements. The auditor must be registered as a partnership or corporation of certified public accountants, holding a license under Chapter 901 Texas Occupations Code, capable of demonstrating that it has sufficient staff which will enable it to conduct the City's audit in accordance with generally accepted auditing standards as required by the City Charter and applicable state and federal laws. The auditor's report on the City's financial statements will be completed and filed with the City Secretary within 120 days of the City's fiscal year end, and the auditor will jointly review the management letter with the City Council within 30 days of its receipt by the staff.

In conjunction with their review, the Chief Financial Officer shall respond in writing to the City Manager and City Council regarding the auditor's Management Letter, addressing the issues contained therein. The Council shall schedule its formal acceptance of the auditor's report upon the resolution of any issues resulting from the joint review.

- 2. RESPONSIBILITY OF AUDITOR TO CITY COUNCIL.** The auditor is retained by and is accountable directly to the City Council and will have access to direct communication with the City Council if the City Staff is unresponsive to auditor recommendations or if the auditor considers such communication necessary to fulfill its legal and professional responsibilities.
- 3. SELECTION OF AUDITOR.** The City will not require a periodic rotation of outside auditors, but will circulate requests for proposal for audit services at least every five years. Authorization for the City's annual audit shall occur no less than 30 days prior to the end of the fiscal year.
- 4. CITY INTERNAL AUDITOR.** Pursuant to Article III, Section 30 of the City Charter, the City may appoint an officer of the City to be the City Internal Auditor. The internal auditor will assist management in preventing, detecting and deterring fraud by monitoring the design and proper functioning of internal control policies and procedures. The internal auditor may conduct performance audits, special investigations, and special studies under the direction of the City Council or Audit Committee.

#### **C. FINANCIAL REPORTING.**

- 1. EXTERNAL REPORTING.** The City shall prepare a written Comprehensive Annual Financial Report (CAFR) that shall be presented to the Council within 120 calendar days of the City's fiscal year end. Accuracy and timeliness of the CAFR are the responsibility of City staff. The CAFR shall be prepared in accordance with GAAP and shall be presented annually to the Government Finance Officer's Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting. If City staffing limitations preclude such timely reporting, the Chief Financial Officer will inform the City Council of the delay and the reasons therefore.
- 2. INTERNAL REPORTING.** The Fiscal Services Department will prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs. Internal financial reporting objectives are addressed throughout these policies.

#### **VIII. ASSET MANAGEMENT**

- A. INVESTMENTS.** The Chief Financial Officer or the designee shall promptly invest all City funds with the depository bank in accordance with the provisions of the current Bank Depository Agreement or in any negotiable instrument authorized by the City Council under the provisions of the Public Funds Investment Act of 1987 as amended, and in accordance with the City Council's approved Investment Policies.

An investment report will be provided to the City Council quarterly. This report shall provide both summary and detailed information on the City's investment portfolio.

**B. CASH MANAGEMENT.** The City's cash flow will be managed to maximize the cash available to invest. Such cash management will entail the centralization of cash collections, where feasible, including utility bills, building and related permits and licenses, fines, fees, and other collection offices as appropriate.

Periodic review of cash flow position will be performed to determine performance of cash management and conformance to investment policies. The underlying theme will be that idle cash will be invested with the intent to 1) safeguard assets, 2) maintain liquidity, and 3) maximize return. Where legally permitted, pooling of investments will be done.

**C. FIXED ASSETS AND INVENTORY.** These assets will be reasonably safeguarded and properly accounted for, and prudently insured.

A fixed asset of the City shall be defined as a purchased or otherwise acquired piece of equipment, vehicle, furniture, fixture, capital improvement, addition to existing capital investments, land, buildings or accessioned Library materials which has an original cost or value of at least \$5,000 and a useful life of more than three years. All expenditures related to specific capital projects are exceptions to the rule. Assets owned by the electric utility will be capitalized in accordance with Federal Energy Regulatory Commission (FERC) guidelines. Furthermore, assets owned by either the water or wastewater utilities will be capitalized in accordance with the National Association of Regulatory Utility Commissioners (NARUC) guidelines.

The City's fixed assets shall be reasonably safeguarded and properly accounted for and sufficiently insured. Responsibility for the safeguarding of the City's fixed assets lies with the department director in whose department the fixed asset is assigned. The Fiscal Services Department shall maintain the permanent records of the City's fixed assets including description, cost, department of responsibility, date of acquisition, depreciation and expected useful life.

**D. COMPUTER SYSTEM/DATA SECURITY.** The City shall provide security of its computer/network system and data files through physical and logical security systems that will include, but not limited to, double back-to-back firewalls and a two-tier spam/virus protection system. The physical location of computer/network systems shall be in locations inaccessible to unauthorized personnel.

## **IX. DEBT MANAGEMENT**

**A. DEBT ISSUANCE.** The City will issue debt only for the purpose of acquiring or constructing capital assets for the general benefit of its citizens and to allow it to fulfill its various missions as a city. Debt may be issued for the purposes of purchasing land or rights-of-way and/or improvements to land, for construction projects to provide for the general good, and for capital equipment.

**1. GENERAL OBLIGATION BONDS (GO's).** GO's will be used only to fund capital assets of the general government and are not to be used to fund operating needs of the City. GO's are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City, to the extent allowed by law. The term of a bond issue will not exceed the useful life of the asset(s) funded by the bond issue and will generally be limited to no more than twenty (20) years. General obligation bonds must be authorized by a vote of the citizens of the City of College Station.

**2. REVENUE BONDS (RB's).** RB'S will be issued to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces a revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation should not exceed the useful life of the asset(s) to be funded by the bond issue and will generally be limited to no more than twenty (20) years.

**3. CERTIFICATES OF OBLIGATION, Contract Obligations, etc. (CO's).** CO's will be used in order to fund capital requirements that are not otherwise covered under either revenue bonds or general obligation bonds. Debt service for CO's may be either from general revenues or backed by a specific revenue stream or streams or by a combination of both. Generally CO's will be used to fund capital assets when GO's and RB's are not appropriate

and when authorized under law. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue and will generally be limited to no more than ten (10) years, but may extend to twenty (20) years when the asset is of a nature that its anticipated useful life exceeds 20 years.

## **B. METHOD OF ISSUANCE AND BIDDING PARAMETERS.**

- 1. METHOD OF SALE.** The City will use a competitive bidding process in the sale of bonds unless the nature of the issue warrants a negotiated bid. In situations where a competitive bidding process is not elected, the City will publicly present the reasons why, and the City will participate with the financial advisor in the selection of the underwriter or direct purchaser.
- 2. BIDDING PARAMETERS.** The notice of sale will be carefully constructed so as to ensure the best possible bid for the City, in light of the existing market conditions and other prevailing factors.

**C. ANALYSIS OF FINANCING ALTERNATIVES.** Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but not be limited to, 1) grants in aid, 2) use of reserves, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.

**D. DISCLOSURE.** Full disclosure of operating costs along with capital costs will be made to the bond rating agencies and other users of financial information. The City staff, with the assistance of financial advisors and bond counsel, will prepare the necessary materials for presentation to the rating agencies, will aid in the production of Preliminary Official Statements, and will take responsibility for the accuracy of all financial information released.

**E. FEDERAL REQUIREMENTS.** The City will maintain procedures to comply with arbitrage rebate and other Federal requirements.

**F. DEBT STRUCTURING.** The City will issue bonds for 20 years or less, not to exceed the life of the asset acquired.

The structure should approximate level annual debt service unless operational matters dictate otherwise or if market conditions indicate potential savings could result from modifying the level payment stream.

Consideration of market factors, such as the tax-exempt qualification, minimum tax alternative, and so forth will be given during the structuring of long-term debt instruments.

## **X. FINANCIAL CONDITIONS, RESERVES, AND STABILITY RATIOS**

**A. OPERATIONAL COVERAGE. (NO OPERATING DEFICITS).** The City will maintain an operational coverage of 1.00, such that current operating revenues will at least equal or exceed current operating expenditures.

Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques. Reserves will be used only for emergencies or non-recurring expenditures, except when balances can be reduced because their levels exceed guideline minimums as stated in Paragraph B, following.

### **B. OPERATING RESERVES/FUND BALANCES**

1. The unobligated fund balance in the General Fund should be at least 15% of the annual budgeted General Fund expenses. This percentage is the equivalent of 55 days expenditures. An additional amount of up to 3.0% should be maintained for extraordinary items or contingencies. Cash and investments alone should be equivalent to 30 days of operating expenditures.
2. The working capital (current assets less current liabilities) in the enterprise funds should be maintained at 15% of total operating expenses or the equivalent of 55 days. Cash and Investments alone should be equivalent to 30 days of operations.

3. The Hotel Tax Fund fund balance should be at least 15% of the annual budgeted expenditures. -Adequate reserves are essential due to the nature of this revenue source and the reliance organizations have on this revenue source to maintain ongoing operations.
4. The Internal Service Funds will attain and retain fund balance/working capital balances appropriate for the fund.
  - (a) Some funds such as Fleet Maintenance, Communications and Utility Customer Service need only a minimal working capital balance in order to meet the needs of the fund.
  - (b) Other funds-such as the various insurance funds where risk is retained by the City in a self-insurance mode, a reserve will be established based upon an actuarial determination. Such reserve will be used for no other purposes than for financing losses under the insurance program.
  - (c) The Replacement Fund will have a working capital balance that will provide resources to replace covered equipment when it is necessary to be replaced. The funds will be replenished based on anticipated life of equipment and adjusted based on changes in the costs the covered equipment.

**C. LIABILITIES AND RECEIVABLES.** Procedures will be followed to maximize discounts and reduce penalties offered by creditors. Current liabilities will be paid within 30 days of the invoice date or on receipt of the goods or services, whichever is later. Accounts Receivable procedures will target collection for a maximum of 30 days from service, with any receivables aging past 90 days to go to a collection agency. The Chief Financial Officer is authorized to write-off uncollectible accounts that are delinquent for more than 365 days, if the proper delinquency procedures have been followed.

**D. CAPITAL AND DEBT SERVICE FUNDS.**

1. Monies in the capital projects funds will be used within 36 months of receipt. Balances will be used to generate interest income to offset increases in construction costs or other associated costs. Capital project funds are intended to be expended.
2. Revenues in the General Debt Service Fund are stable, based on property tax revenues and transfers from other funds. Remaining balances are maintained to meet contingencies and to make certain that the next year's debt service payments may be met in a timely manner. The fund balance should not fall below  $8\frac{1}{3}\%$  (one month) of average budgeted expenditures (in line with IRS guidelines).

**XI. INTERNAL CONTROLS**

- A. WRITTEN PROCEDURES.** Wherever possible, written procedures will be established and maintained by the Chief Financial Officer for all functions involving purchasing, cash handling and/or accounting throughout the City. These procedures will embrace the general concepts of fiscal responsibility set forth in this policy statement.
- B. DEPARTMENT DIRECTORS' RESPONSIBILITIES.** Each department Director is responsible for ensuring that good internal controls are followed throughout his or her Department, that all Fiscal Services Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed. Departments will develop and periodically update written internal control procedures.
- C. INTERNAL REVIEWS/AUDITS.** The Accounting Division will complete a review/audit of any department or procedure as directed by the Chief Financial Officer. Audits of petty cash and cash receipts will be randomly scheduled and conducted on an annual basis.

**City of College Station**  
**Land Area and Public Safety Statistics**  
(as of October 2009)

<b>Date incorporated:</b>	October, 1938
<b>Date first charter adopted:</b>	October, 1938
<b>Date present charter adopted:</b>	May, 1992
<b>Date of last charter amendment:</b>	May, 2006
<b>Form of government:</b>	Council-Manager
<b>Elections:</b>	
Number of registered voters in last municipal election:	36,256
Number of votes cast in last municipal election:	3,384
Percentage of registered voters voting in last municipal election:	9.33%
<b>Miles of streets</b>	
Lane Miles	912
Centerline Miles	441
<b>Miles of Sanitary Sewer Line:</b>	305 linear miles
<b>Fire Protection</b>	
Number of stations:	5
Number of full-time employees:	122
<b>Police Protection</b>	
Number of full-time employees:	175
Number of patrol units:	28
Number of K-9 units:	1
One jail facility with a capacity of:	20

<b>Area in Square Miles</b>	
<b>Year</b>	<b>Square Miles</b>
1938	2.00
1940	2.51
1950	2.91
1960	6.34
1970	16.00
1980	24.01
1984	28.47
1994	32.55
1995	38.14
1996	40.69
2003	47.22
2004	47.23
2008	49.60
2009	49.60

## City of College Station Population and Demographic Estimates

<b>Census</b>	+2009	92,856
<b>Count</b>	+2006	74,125
	2000	67,890
	1990	52,456
	1980	37,296
	1970	17,676
	1960	11,396
	1950	7,925

### Sex and Age

Male	52%
Female	48%

Under 5 years	4.8%
5 to 9 years	4.2%
10 to 14 years	4.8%
15 to 19 years	17.0%
20 to 24 years	31.0%
25 to 34 years	15.3%
35 to 44 years	8.5%
45 to 54 years	6.0%
55 to 59 years	2.4%
60 to 64 years	2.1%
65 to 74 years	2.2%
75 to 84 years	1.3%
85 years and older	0.3%
Median Age	22.3

### Race

White	71.7%
Black	5.5%
Hispanic or Latino	12.6%
American Indian	0.2%
Asian	9.0%
Pacific Islander	0.2%
Some other race	0.1%
Two or more races	0.8%

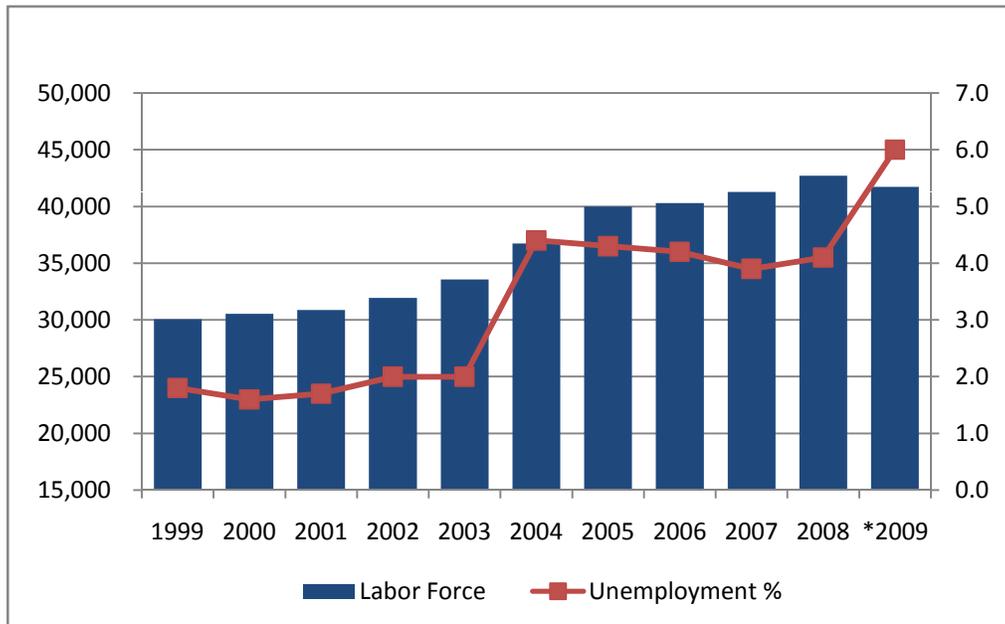
+ Estimate based upon Certificates of Occupancies. Source: City of College Station, Department of Planning and Development Services.

Source for Above: Source: U.S. Census Bureau, 2005-2007 American Community Survey

# Primary Labor Force for College Station

1998 - 2008  
(as of August 2009)

<u>YEAR</u>	<u>TOTAL LABOR FORCE</u>	<u>NUMBER EMPLOYED</u>	<u>NUMBER UNEMPLOYED</u>	<u>PERCENT UNEMPLOYED</u>
1999	30,059	29,506	553	1.8
2000	30,538	30,051	487	1.6
2001	30,881	30,349	532	1.7
2002	31,941	31,315	626	2.0
2003	33,566	32,906	660	2.0
2004	36,745	35,116	1,629	4.4
2005	39,997	38,294	1,703	4.3
2006	40,302	38,597	1,705	4.2
2007	41,288	39,690	1,598	3.9
2008	42,712	40,964	1,748	4.1
*2009	41,733	39,214	2,519	6.0



Source: Texas Workforce Commission

\* 2009 represents labor force and employment through August.

\*\* In 2005, the Bureau of Labor Statistics introduced a new methodology for calculating the unemployment rate. Along with the new calculation method, Robertson and Grimes county were added to the Bryan/College Station MSA.

# City of College Station

## Economic Characteristics

### Civilian Labor Force Occupations for College Station

Civilian employed population 16 years and over:	
Management, professional, and related occupations	48.0%
Service occupations	18.0%
Sales and office occupations	22.4%
Farming, fishing, and forestry occupations	0.3%
Construction, extraction, maintenance and repair occupations	6.0%
Production, transportation, and material moving occupations	5.3%

Source: 2005-2007 American Community Survey, U.S. Census Bureau

### Income and Benefits for College Station (in 2007 Inflation-Adjusted Dollars)

#### Households

Less than \$10,000	25.0%
\$10,000 to \$14,999	7.9%
\$15,000 to \$24,999	13.3%
\$25,000 to \$34,999	8.9%
\$35,000 to \$49,999	11.0%
\$50,000 to \$74,999	12.0%
\$75,000 to \$99,999	8.4%
\$100,000 to \$149,999	7.7%
\$150,000 to \$199,999	2.8%
\$200,000 or more	3.1%
Median household income (dollars)	\$29,565
Mean household income (dollars)	\$49,181

#### Families

Less than \$10,000	11.4%
\$10,000 to \$14,999	3.1%
\$15,000 to \$24,999	8.5%
\$25,000 to \$34,999	6.4%
\$35,000 to \$49,999	10.5%
\$50,000 to \$74,999	18.6%
\$75,000 to \$99,999	15.1%
\$100,000 to \$149,999	14.8%
\$150,000 to \$199,999	5.5%
\$200,000 or more	6.2%
Median household income (dollars)	\$62,818
Mean household income (dollars)	\$78,432

#### Non-family Households

Median household income (dollars)	\$15,536
Mean household income (dollars)	\$24,595

Mean travel time to work 15.9 minutes

Source: 2005-2007 American Community Survey, U.S. Census Bureau

# Texas A&M University Enrollment

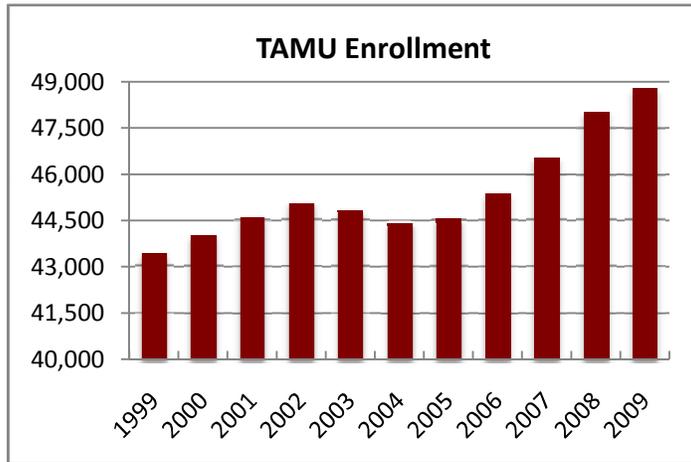
## 1999 - 2009



Established in 1876, Texas A&M University became the first public higher education institution in Texas. Today, more than 48,000 students are enrolled in one of 10 colleges and 75 departments. Texas A&M has the largest engineering school in the U.S.

Research spending at the University recently topped \$500 million per year. With such a unique past, Texas A&M University gives College Station great tradition.

<b>YEAR</b>	<b>UNIVERSITY ENROLLMENT</b>
1999	43,442
2000	44,026
2001	44,618
2002	45,083
2003	44,813
2004	44,435
2005	44,578
2006	45,380
2007	46,542
2008	48,036
2009	48,787



Source: Texas A&M News & Information, TAMU OISP

**City of College Station**  
**Principal Taxpayers**  
(as of September 2009)

<b>College Station - Top 10 Taxpayers</b>	<b>Type of Business</b>	<b>2009 Assessed Valuation</b>	<b>Percent of Total Assessed Valuation</b>
College Station Hospital LP	Medical	\$60,273,470	1.12%
Post Oak Mall - College Station LLC	Retail Mall	55,547,960	1.03%
Jamespoint Management	Housing	53,687,810	1.00%
SHP - The Callaway House	Housing	51,200,280	0.95%
Jefferson Enclave L.P.	Housing	43,603,750	0.81%
Weinberg Isreal	Housing	43,527,600	0.81%
Woodlands of College Station	Housing	42,295,030	0.78%
SW Meadows Point LP	Housing	39,139,690	0.73%
Wal-Mart Real Estate Business Trust	Retail Mall	33,504,790	0.62%
Commonwealth Austin LP	Housing	30,000,000	0.56%
		<b>\$452,780,380</b>	<b>8.40%</b>

<b>Top 5 Commercial Taxpayers</b>	<b>Type of Business</b>	<b>Assessed Valuation</b>	<b>Valuation</b>
College Station Hospital LP	Medical	\$60,273,470	1.12%
Post Oak Mall - College Station LLC	Retail Mall	55,547,960	1.03%
Wal-Mart Real Estate Business Trust	Retail	33,504,790	0.62%
JER College Station Hotel LP	Hotel	22,310,630	0.41%
PEM University S LP Etal	Retail	16,778,400	0.31%
		<b>\$188,415,250</b>	<b>3.49%</b>

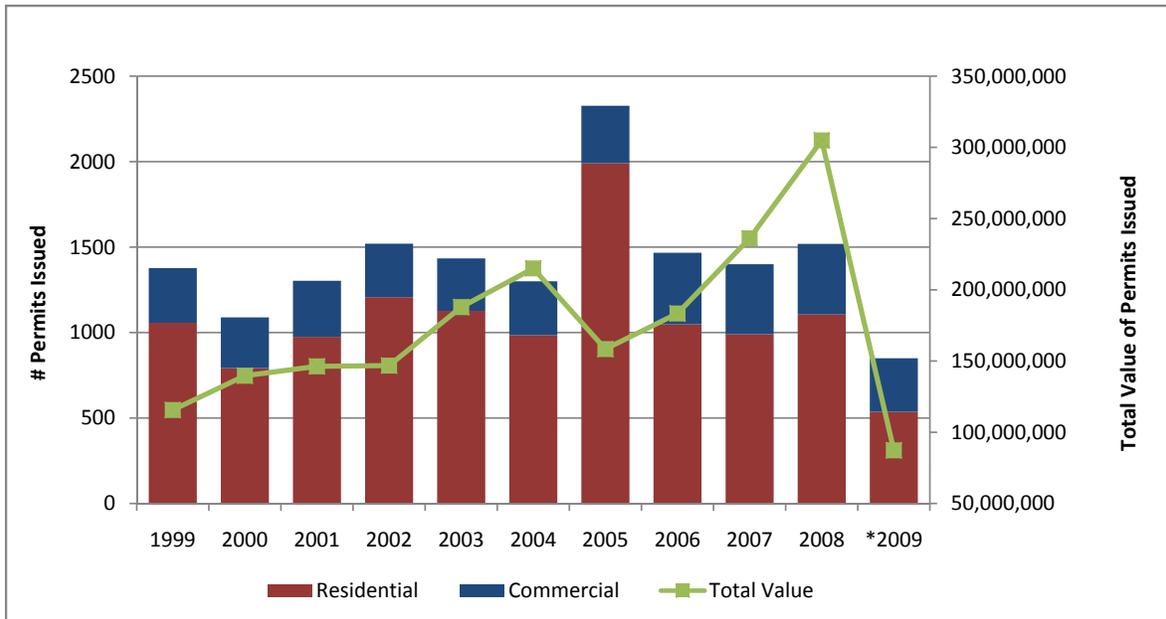
  

<b>Top 5 Industrial Taxpayers</b>	<b>Type of Business</b>	<b>Assessed Valuation</b>	<b>Valuation</b>
Dealer Computer Services Inc	Retail	27,497,507	0.51%
O I Corporation	Retail	9,942,210	0.18%
AT&T Mobility LLC	Telecommunications	3,786,920	0.07%
ARC / AMS	Retail	3,593,550	0.07%
Dallas MTA LP	Telecommunications	3,472,540	0.06%
		<b>\$48,292,727</b>	<b>0.90%</b>

Source: Brazos County Appraisal District

**City of College Station**  
**Construction Permits**  
**Last Ten Calendar Years**  
**(as of September 2009)**

Year	Residential Construction		Commercial Construction		Total	
	Number of Permits	Value	Number of Permits	Value	Number of Permits	Value
1998	691	83,593,022	320	59,342,043	1011	142,935,065
1999	1057	87,917,466	296	27,723,105	1353	115,640,571
2000	793	87,144,173	328	52,569,645	1121	139,713,818
2001	975	101,703,574	313	44,592,967	1288	146,296,541
2002	1207	107,907,265	307	38,926,808	1514	146,834,073
2003	1127	138,484,780	315	49,408,634	1442	187,893,414
2004	985	100,504,006	336	114,543,138	1351	215,047,144
2005	1991	127,265,816	419	31,169,195	2410	158,435,011
2006	1048	126,249,768	410	57,162,203	1458	183,411,971
2007	990	161,466,990	413	74,683,795	1403	236,150,785
2008	1106	163,006,575	313	141,927,781	1419	304,934,356
*2009	537	62,237,154	159	25,104,046	696	87,341,200



**\* NOTE:** 2009 -- Through August of 2009  
 Residential Construction includes: Single family dwellings, Duplexes and Apartments as well as residential remodels, slabs, roofs, storage/accessory, and swimming pools.  
 Commercial Construction includes: Commercial new construction, slab, remodel, and addition, as well as Hotel/Motel/Inn, demolition and sign permits.

**Source:** The City of College Station, Planning and Development Services

**City of College Station**  
**Parks and Recreation Facilities**  
(as of July 2009)

<b>Recreation:</b>	Number of amphitheatres	1
	Number of playground units	54
	Number of basketball courts	26
	Number of swimming pools <i>(Includes one CSISD-owned Natatorium)</i>	4
	Number of teen centers	1
	Number of spray parks	1
	Number of soccer fields <i>(Includes practice fields)</i>	29
	Number of recreation centers	1
	Number of softball/baseball fields <i>(Includes practice fields)</i>	35
	Number of conference centers	1
	Number of dog parks	2
	Number of picnic units	75
	Number of gyms	1
	Number of volleyball courts	8
	Number of nature trails	10
	Number of open play areas	34
	Number of picnic shelters, pavilions, & gazebos	35
	Number of jogging/walking trails	33
	Number of water features or ponds	12
	Number of disc golf courses	3
	Number of tennis courts <i>(Includes 9 courts at A&amp;M Consolidated HS and 4 at Willowbranch Middle School)</i>	27

**Parks:**

<b>Facility</b>	<b>Acres</b>	<b>Facility</b>	<b>Acres</b>
Anderson	8.94	Merry Oaks	4.60
Arboretum/Bee Creek	43.50	Northgate	0.80
Billie Madeley	5.14	Oaks	7.50
Brison	9.20	Parkway	1.90
Brother's Pond	16.12	Pebble Creek	10.20
Carter's Crossing	7.34	Raintree	13.00
Castlegate	8.26	Reatta Meadows	3.00
Castlerock	5.86	Richard Carter	7.14
Cemetery	18.50	Sandstone	15.21
Cemetery - Memorial & AFOH	56.50	Sonoma	7.16
Conference Center	2.30	Southeast	66.68
Cove of Nantucket	3.92	Southern Oaks	14.49
Crescent Pointe	5.00	Southwest	9.42
Cy Miller	2.50	Southwood Athletic Complex	44.70
Eastgate	1.80	Steeplechase	9.00
Edelweiss	12.30	Stephen C. Beachy Central	47.20
Edelweiss Gartens	13.60	Summit Crossing	8.81
Emerald Forest	4.59	Thomas	16.10
Gabbard	10.67	University	10.20
Georgie K. Fitch	11.30	Veterans Park & Athletic Complex	150.00
Hensel (TAMU)	29.70	W.A. Tarrow (includes Lincoln)	21.26
Jack and Dorothy Miller	10.00	Westfield	4.29
John Crompton	15.26	Windwood	1.37
Lemontree	15.40	Wolf Pen Creek	47.17
Lick Creek	515.54	Woodcreek	6.60
Lions	1.50	Woodland Hills	14.40
Longmire	4.16		
Luther Jones	1.80		
		<b>Total Park Acreage Maintained:</b>	<b>1,382.90</b>
		<b>(Includes both Cemeteries and Conference Center)</b>	

# City of College Station

## College Station Utilities Statistics

(as of July 2009)

**Utility Fund:**

Electric Users (Connections)		36,621
Water Users (Connections)		37,120
Average Electrical Consumption:	64,434,072	Kwh/mo.
Average Monthly Water Consumption:	328,618,933	Gallons

**Number of Employees:**

Electric		68.5
Water		29
Sewer		49

**Water Capacity:**

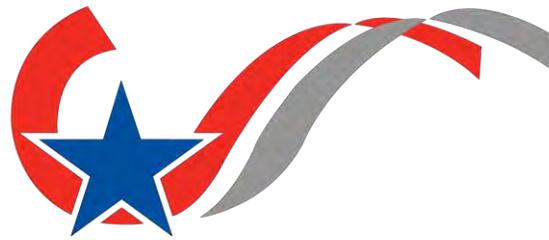
Number of Wells		8
Water Production Capacity	26,000,000	
Number of Ground Storage Tanks		2
Total capacity (gallons)	8,000,000	
Number of Elevated Storage Tanks		2
Total capacity (gallons)	5,000,000	
Miles of Water Lines		385
Average Daily Water Use	11.4 Million	Gallons

**Electric System:**

Maximum Demand		190 megawatts
Number of Stations		5
Miles of Distribution Lines		427

**Sanitation Fund:**

Number of tons Collected (residential & commercial)		58,253
Recycling Tonnage		1,199
Clean/Green Tonnage		2,647
Landfill size	Currently 28 acres at Rock Prairie Road Landfill 20 acres under development at Twin Oaks Landfill	



CITY OF COLLEGE STATION  
*Home of Texas A&M University®*

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. 1998 SERIES  
April 1, 1998 - \$6,200,000**

Streets, Sidewalks, and Traffic - \$3,303,000; Drainage Improvements - \$462,000;  
Library - \$735,000; Land and Fire Station - \$430,000; Parks - \$1,270,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
						3,495,000
2-15-10	360,000	4.75%	17,765	377,765		
8-15-10			9,215	9,215	386,980	380,000
2-15-11	380,000	4.85%	9,215	389,215		
8-15-11			0	0	389,215	0

Net Interest Cost: \$ 1,429,320      Moody's:      Aaa  
S & P's:      AAA

Paying Agent:      Chase Bank of Texas

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2009, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2008, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 1999  
APRIL 15, 1999 - PRINCIPAL - \$6,230,000**

Streets - \$2,707,000; Thoroughfare and Sidewalk Improvements - \$220,000;  
Traffic Management - \$540,000; Drainage - \$1,458,000; City Facilities - \$275,000;  
Park Improvements - \$930,000; Fire Station Improvements - \$100,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	365,000	4.2500%	78,609	443,609		
8-15-10			70,853	70,853	514,461	3,100,000
2-15-11	385,000	4.3000%	70,853	455,853		
8-15-11			62,575	62,575	518,428	2,715,000
2-15-12	400,000	4.4000%	62,575	462,575		
8-15-12			53,775	53,775	516,350	2,315,000
2-15-13	420,000	4.5000%	53,775	473,775		
8-15-13			44,325	44,325	518,100	1,895,000
2-15-14	440,000	4.6000%	44,325	484,325		
8-15-14			34,205	34,205	518,530	1,455,000
2-15-15	460,000	4.6500%	34,205	494,205		
8-15-15			23,510	23,510	517,715	995,000
2-15-16	485,000	4.7000%	23,510	508,510		
8-15-16			12,113	12,113	520,623	510,000
2-15-17	510,000	4.7500%	12,113	522,113	522,113	0

Interest Cost: \$ 3,027,827

Moody's: Aaa  
S & P's: AAA

Paying Agent: Chase Bank of Texas

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2010, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2009, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 2000  
April 13, 2000 - \$8,460,000**

Streets - \$4,690,000; Traffic Management - \$1,100,000  
Parks - \$1,570,000; Sidewalks and Bike Trails - \$290,000; Fire Station 2 - \$810,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	420,000	5.15%	22,385	442,385		
8-15-10			11,570	11,570	453,955	445,000
2-15-11	445,000	5.20%	11,570	456,570		
8-15-11			0	0	456,570	0
Interest Cost:	\$ 2,766,948			Moody's: Aaa		
				S & P's: AAA		
Paying Agent:	Chase Bank of Texas					

Call Provisions: The City reserves the right, at its option, to redeem Bonds having stated maturities on and after February 15, 2011, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2010, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 2001  
August 1, 2001 - \$4,140,000**

Streets - \$780,000; Traffic Management - \$720,000  
Parks - \$2,140,000; Drainage - \$500,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-10	180,000	4.60%	42,013	222,013		
8-15-10			37,873	37,873	259,885	1,590,000
2-15-11	190,000	5.50%	37,873	227,873		
8-15-11			32,648	32,648	260,520	1,400,000
2-15-12	205,000	4.40%	32,648	237,648		
8-15-12			28,138	28,138	265,785	1,195,000
2-15-13	215,000	4.50%	28,138	243,138		
8-15-13			23,300	23,300	266,438	980,000
2-15-14	225,000	4.63%	23,300	248,300		
8-15-14			18,097	18,097	266,397	755,000
2-15-15	240,000	4.75%	18,097	258,097		
8-15-15			12,397	12,397	270,494	515,000
2-15-16	250,000	4.75%	12,397	262,397		
8-15-16			6,459	6,459	268,856	265,000
2-15-17	265,000	4.88%	6,459	271,459	271,459	0

Interest: 1,252,684

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 2002  
MARCH 1, 2002 - PRINCIPAL \$6,445,000**

Streets - \$3,781,000; Traffic Management/Signals - \$720,000; Fire Station 5 - \$250,000  
Parks - \$129,000; Drainage - \$785,000; and City Center Land - \$780,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	270,000	4.250%	107,042	377,042		
8-15-10			101,304	101,304	478,346	4,125,000
2-15-11	285,000	4.400%	101,304	386,304		
8-15-11			95,034	95,034	481,339	3,840,000
2-15-12	300,000	4.500%	95,034	395,034		
8-15-12			88,284	88,284	483,319	3,540,000
2-15-13	315,000	4.625%	88,284	403,284		
8-15-13			81,000	81,000	484,284	3,225,000
2-15-14	335,000	4.875%	81,000	416,000		
8-15-14			72,834	72,834	488,834	2,890,000
2-15-15	350,000	5.000%	72,834	422,834		
8-15-15			64,084	64,084	486,919	2,540,000
2-15-16	370,000	5.000%	64,084	434,084		
8-15-16			54,834	54,834	488,919	2,170,000
2-15-17	390,000	5.000%	54,834	444,834		
8-15-17			45,084	45,084	489,919	1,780,000
2-15-18	410,000	5.000%	45,084	455,084		
8-15-18			34,834	34,834	489,919	1,370,000
2-15-19	435,000	5.000%	34,834	469,834		
8-15-19			23,959	23,959	493,794	935,000
2-15-20	455,000	5.125%	23,959	478,959		
8-15-20			12,300	12,300	491,259	480,000
2-15-21	480,000	5.125%	12,300	492,300		
8-15-21			-	0	492,300	0
Net Interest	3,247,962					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 2003 - JULY 9, 2003  
PRINCIPAL - \$4,790,000 AT 3.75% INTEREST**

Streets - \$973,000; Traffic Management - \$720,000; City Facilities - \$780,000  
Fire Station 5 - \$1,317,000; and Drainage - \$1,000,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-10	210,000	3.000%	69,300	279,300		
8-15-10			66,150	66,150	345,450	3,630,000
2-15-11	215,000	3.000%	66,150	281,150		
8-15-11			62,925	62,925	344,075	3,415,000
2-15-12	225,000	3.000%	62,925	287,925		
8-15-12			59,550	59,550	347,475	3,190,000
2-15-13	230,000	3.000%	59,550	289,550		
8-15-13			56,100	56,100	345,650	2,960,000
2-15-14	240,000	3.125%	56,100	296,100		
8-15-14			52,350	52,350	348,450	2,720,000
2-15-15	250,000	3.375%	52,350	302,350		
8-15-15			48,131	48,131	350,481	2,470,000
2-15-16	260,000	3.500%	48,131	308,131		
8-15-16			43,581	43,581	351,713	2,210,000
2-15-17	275,000	3.625%	43,581	318,581		
8-15-17			38,597	38,597	357,178	1,935,000
2-15-18	285,000	3.750%	38,597	323,597		
8-15-18			33,253	33,253	356,850	1,650,000
2-15-19	300,000	3.875%	33,253	333,253		
8-15-19			27,441	27,441	360,694	1,350,000
2-15-20	315,000	4.000%	27,441	342,441		
8-15-20			21,141	21,141	363,581	1,035,000
2-15-21	330,000	4.000%	21,141	351,141		
8-15-21			14,541	14,541	365,681	705,000
2-15-22	345,000	4.125%	14,541	359,541		
8-15-22			7,425	7,425	366,966	360,000
2-15-23	360,000	4.125%	7,425	367,425	367,425	
Total Interest:		\$	2,130,580			

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 2004 AND REFUNDING  
PRINCIPAL - \$12,940,000**

Streets - \$1,050,000; Traffic Signals and Safety System Improvements - \$550,000;

Police Station New additon/Renovations - \$3,310,000; City Centre Building \$645,000

Park Facility Upgrades - \$150,000; Fire Station #3 Relocation - \$400,000

Drainage - \$855,000; Refund Series 1991 - \$750,000; Refund Series 1994 - \$2,750,000; Refund Series 1995 - \$2,650,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	1,125,000	5.00%	207,616	1,332,616		
8-15-10			179,491	179,491	1,512,108	7,840,000
2-15-11	1,130,000	5.00%	179,491	1,309,491		
8-15-11			151,241	151,241	1,460,733	6,710,000
2-15-12	1,135,000	5.00%	151,241	1,286,241		
8-15-12			122,866	122,866	1,409,108	5,575,000
2-15-13	895,000	4.00%	122,866	1,017,866		
8-15-13			104,966	104,966	1,122,833	4,680,000
2-15-14	550,000	4.00%	104,966	654,966		
8-15-14			93,966	93,966	748,933	4,130,000
2-15-15	335,000	4.13%	93,966	428,966		
8-15-15			87,057	87,057	516,023	3,795,000
2-15-16	350,000	4.25%	87,057	437,057		
8-15-16			79,619	79,619	516,676	3,445,000
2-15-17	365,000	4.30%	79,619	444,619		
8-15-17			71,772	71,772	516,391	3,080,000
2-15-18	380,000	4.38%	71,772	451,772		
8-15-18			63,459	63,459	515,231	2,700,000
2-15-19	400,000	4.50%	63,459	463,459		
8-15-19			54,459	54,459	517,919	2,300,000
2-15-20	420,000	4.50%	54,459	474,459		
8-15-20			45,009	45,009	519,469	1,880,000
2-15-21	435,000	4.63%	45,009	480,009		
8-15-21			34,950	34,950	514,959	1,445,000
2-15-22	460,000	4.75%	34,950	494,950		
8-15-22			24,025	24,025	518,975	985,000
2-15-23	480,000	4.75%	24,025	504,025		
8-15-23			12,625	12,625	516,650	505,000
2-15-24	505,000	5.00%	12,625	517,625		
8-15-24			0	0	517,625	0
	Total Interest:	5,015,056				

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 2005  
PRINCIPAL - \$5,710,000**

Streets - \$2,997,000; Traffic Signals and Safety System Improvements - \$553,000;  
Veteran's Park Phase II Development - \$690,000; Park Facility Upgrades - \$160,000;  
Fire Station #3 Relocation - \$1,310,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-10	185,000	5.50%	99,294	284,294		
8-15-10			94,206	94,206	378,500	4,430,000
2-15-11	195,000	5.00%	94,206	289,206		
8-15-11			89,331	89,331	378,538	4,235,000
2-15-12	205,000	4.00%	89,331	294,331		
8-15-12			85,231	85,231	379,563	4,030,000
2-15-13	220,000	4.00%	85,231	305,231		
8-15-13			80,831	80,831	386,063	3,810,000
2-15-14	230,000	4.00%	80,831	310,831		
8-15-14			76,231	76,231	387,063	3,580,000
2-15-15	245,000	4.00%	76,231	321,231		
8-15-15			71,331	71,331	392,563	3,335,000
2-15-16	255,000	4.00%	71,331	326,331		
8-15-16			66,231	66,231	392,563	3,080,000
2-15-17	270,000	4.00%	66,231	336,231		
8-15-17			60,831	60,831	397,063	2,810,000
2-15-18	285,000	4.13%	60,831	345,831		
8-15-18			54,953	54,953	400,784	2,525,000
2-15-19	305,000	4.13%	54,953	359,953		
8-15-19			48,663	48,663	408,616	2,220,000
2-15-20	320,000	4.25%	48,663	368,663		
8-15-20			41,863	41,863	410,525	1,900,000
2-15-21	340,000	4.25%	41,863	381,863		
8-15-21			34,638	34,638	416,500	1,560,000
2-15-22	360,000	4.38%	34,638	394,638		
8-15-22			26,763	26,763	421,400	1,200,000
2-15-23	380,000	4.38%	26,763	406,763		
8-15-23			18,450	18,450	425,213	820,000
2-15-24	400,000	4.50%	18,450	418,450		
8-15-24			9,450	9,450	427,900	420,000
2-15-25	420,000	4.50%	9,450	429,450	429,450	0
Total Interest:	2,778,135					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 2006  
PRINCIPAL - \$7,375,000**

Streets - \$1,300,000; Traffic Signals and Safety System Improvements - \$240,000;  
Veteran's Park Phase II Development - \$5,735,000; Park Facility Upgrades - \$100,000;

DATE	PRINCIPAL AMOUNT	ESTIMATED INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						7,375,000
2-15-10	225,000	6.375%	145,953	370,953		
8-15-10			138,781	138,781	509,734	5,930,000
2-15-11	240,000	6.375%	138,781	378,781		
8-15-11			131,131	131,131	509,913	5,690,000
2-15-12	250,000	6.375%	131,131	381,131		
8-15-12			123,163	123,163	504,294	5,440,000
2-15-13	265,000	4.375%	123,163	388,163		
8-15-13			117,366	117,366	505,528	5,175,000
2-15-14	280,000	4.375%	117,366	397,366		
8-15-14			111,241	111,241	508,606	4,895,000
2-15-15	295,000	4.375%	111,241	406,241		
8-15-15			104,788	104,788	511,028	4,600,000
2-15-16	315,000	4.375%	104,788	419,788		
8-15-16			97,897	97,897	517,684	4,285,000
2-15-17	330,000	4.375%	97,897	427,897		
8-15-17			90,678	90,678	518,575	3,955,000
2-15-18	350,000	4.375%	90,678	440,678		
8-15-18			83,022	83,022	523,700	3,605,000
2-15-19	370,000	4.500%	83,022	453,022		
8-15-19			74,697	74,697	527,719	3,235,000
2-15-20	390,000	4.500%	74,697	464,697		
8-15-20			65,922	65,922	530,619	2,845,000
2-15-21	410,000	4.500%	65,922	475,922		
8-15-21			56,697	56,697	532,619	2,435,000
2-15-22	435,000	4.500%	56,697	491,697		
8-15-22			46,909	46,909	538,606	2,000,000
2-15-23	460,000	4.625%	46,909	506,909		
8-15-23			36,272	36,272	543,181	1,540,000
2-15-24	485,000	4.625%	36,272	521,272		
8-15-24			25,056	25,056	546,328	1,055,000
2-15-25	515,000	4.750%	25,056	540,056		
8-15-25			12,825	12,825	552,881	540,000
2-15-26	540,000	4.750%	12,825	552,825	552,825	0
Interest	3,778,792					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. 2006 Refunding  
PRINCIPAL - \$10,255,000**

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
						10,255,000
2-15-10	310,000	4.000%	221,425	531,425		
8-15-10			215,225	215,225	746,650	9,865,000
2-15-11	490,000	4.000%	215,225	705,225		
8-15-11			205,425	205,425	910,650	9,375,000
2-15-12	1,370,000	4.000%	205,425	1,575,425		
8-15-12			178,025	178,025	1,753,450	8,005,000
2-15-13	1,430,000	4.280%	178,025	1,608,025		
8-15-13			147,425	147,425	1,755,450	6,575,000
2-15-14	1,505,000	5.000%	147,425	1,652,425		
8-15-14			109,800	109,800	1,762,225	5,070,000
2-15-15	1,580,000	4.250%	109,800	1,689,800		
8-15-15			76,225	76,225	1,766,025	3,490,000
2-15-16	1,285,000	5.000%	76,225	1,361,225		
8-15-16			44,100	44,100	1,405,325	2,205,000
2-15-17	1,340,000	4.000%	44,100	1,384,100		
8-15-17			17,300	17,300	1,401,400	865,000
2-15-18	865,000	4.000%	17,300	882,300		
8-15-18			0	0	882,300	0
Interest	3,412,086					

**DEBT SERVICE**  
**SCHEDULE OF REQUIREMENTS**  
**G.O.B. Series 2007**  
**PRINCIPAL - \$3,930,000**  
Streets Projects: \$2,700,000; Parks Projects: \$1,230,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						3,930,000
2-15-10	90,000	6.000%	63,091	153,091		
8-15-10			60,391	60,391	213,481	2,600,000
2-15-11	95,000	6.000%	60,391	155,391		
8-15-11			57,541	57,541	212,931	2,505,000
2-15-12	100,000	5.500%	57,541	157,541		
8-15-12			54,791	54,791	212,331	2,405,000
2-15-13	110,000	5.500%	54,791	164,791		
8-15-13			51,766	51,766	216,556	2,295,000
2-15-14	115,000	5.500%	51,766	166,766		
8-15-14			48,603	48,603	215,369	2,180,000
2-15-15	120,000	5.000%	48,603	168,603		
8-15-15			45,603	45,603	214,206	2,060,000
2-15-16	125,000	4.250%	45,603	170,603		
8-15-16			42,947	42,947	213,550	1,935,000
2-15-17	135,000	4.250%	42,947	177,947		
8-15-17			40,078	40,078	218,025	1,800,000
2-15-18	140,000	4.250%	40,078	180,078		
8-15-18			37,103	37,103	217,181	1,660,000
2-15-19	150,000	4.250%	37,103	187,103		
8-15-19			33,916	33,916	221,019	1,510,000
2-15-20	155,000	4.375%	33,916	188,916		
8-15-20			30,525	30,525	219,441	1,355,000
2-15-21	165,000	4.375%	30,525	195,525		
8-15-21			26,916	26,916	222,441	1,190,000
2-15-22	175,000	4.500%	26,916	201,916		
8-15-22			22,978	22,978	224,894	1,015,000
2-15-23	185,000	4.500%	22,978	207,978		
8-15-23			18,816	18,816	226,794	830,000
2-15-24	190,000	4.500%	18,816	208,816		
8-15-24			14,541	14,541	223,356	640,000
2-15-25	200,000	4.500%	14,541	214,541		
8-15-25			10,041	10,041	224,581	440,000
2-15-26	215,000	4.500%	10,041	225,041		
8-15-26			5,203	5,203	230,244	225,000
2-15-27	225,000	4.625%	5,203	230,203	230,203	
Interest	1,554,288					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 2008  
PRINCIPAL - \$9,455,000**

Streets - \$8,813,000; Traffic Signals and Safety System Improvements - \$602,000;  
Park Projects \$40,000;

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						9,455,000
2-15-10	265,000	5.000%	179,159	444,159		
8-15-10			172,534	172,534	616,694	7,870,000
2-15-11	275,000	5.000%	172,534	447,534		
8-15-11			165,659	165,659	613,194	7,595,000
2-15-12	290,000	5.000%	165,659	455,659		
8-15-12			158,409	158,409	614,069	7,305,000
2-15-13	305,000	5.000%	158,409	463,409		
8-15-13			150,784	150,784	614,194	7,000,000
2-15-14	320,000	5.000%	150,784	470,784		
8-15-14			142,784	142,784	613,569	6,680,000
2-15-15	340,000	4.000%	142,784	482,784		
8-15-15			135,984	135,984	618,769	6,340,000
2-15-16	355,000	4.000%	135,984	490,984		
8-15-16			128,884	128,884	619,869	5,985,000
2-15-17	375,000	4.000%	128,884	503,884		
8-15-17			121,384	121,384	625,269	5,610,000
2-15-18	395,000	4.000%	121,384	516,384		
8-15-18			113,484	113,484	629,869	5,215,000
2-15-19	410,000	4.000%	113,484	523,484		
8-15-19			105,284	105,284	628,769	4,805,000
2-15-20	435,000	4.125%	105,284	540,284		
8-15-20			96,313	96,313	636,597	4,370,000
2-15-21	455,000	4.125%	96,313	551,313		
8-15-21			86,928	86,928	638,241	3,915,000
2-15-22	480,000	4.250%	86,928	566,928		
8-15-22			76,728	76,728	643,656	3,435,000
2-15-23	505,000	4.250%	76,728	581,728		
8-15-23			65,997	65,997	647,725	2,930,000
2-15-24	530,000	4.375%	65,997	595,997		
8-15-24			54,403	54,403	650,400	2,400,000
2-15-25	555,000	4.500%	54,403	609,403		
8-15-25			41,916	41,916	651,319	1,845,000
2-15-26	585,000	4.500%	41,916	626,916		
8-15-26			28,753	28,753	655,669	1,260,000
2-15-27	615,000	4.500%	28,753	643,753		
8-15-27			14,916	14,916	658,669	645,000
2-15-28	645,000	4.625%	14,916	659,916	659,916	0
Interest	4,273,914					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
G.O.B. SERIES 2009  
PRINCIPAL - \$3,335,000**

Streets - \$595,000; Traffic Signals and Safety System Improvements - \$455,000;  
Park Projects \$1,535,000; Fire Station #6 - \$750,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						3,335,000
2-15-10	95,000	4.000%	70,984	165,984		
8-15-10			65,704	65,704	231,687	3,240,000
2-15-11	105,000	4.000%	65,704	170,704		
8-15-11			63,604	63,604	234,308	3,135,000
2-15-12	110,000	3.500%	63,604	173,604		
8-15-12			61,679	61,679	235,283	3,025,000
2-15-13	120,000	3.500%	61,679	181,679		
8-15-13			59,579	59,579	241,258	2,905,000
2-15-14	120,000	3.500%	59,579	179,579		
8-15-14			57,479	57,479	237,058	2,785,000
2-15-15	130,000	3.500%	57,479	187,479		
8-15-15			55,204	55,204	242,683	2,655,000
2-15-16	130,000	3.500%	55,204	185,204		
8-15-16			52,929	52,929	238,133	2,525,000
2-15-17	140,000	3.500%	52,929	192,929		
8-15-17			50,479	50,479	243,408	2,385,000
2-15-18	155,000	3.500%	50,479	205,479		
8-15-18			47,766	47,766	253,245	2,230,000
2-15-19	155,000	3.700%	47,766	202,766		
8-15-19			44,899	44,899	247,665	2,075,000
2-15-20	160,000	3.900%	44,899	204,899		
8-15-20			41,779	41,779	246,678	1,915,000
2-15-21	175,000	4.000%	41,779	216,779		
8-15-21			38,279	38,279	255,058	1,740,000
2-15-22	180,000	4.050%	38,279	218,279		
8-15-22			34,634	34,634	252,913	1,560,000
2-15-23	195,000	4.050%	34,634	229,634		
8-15-23			30,685	30,685	260,319	1,365,000
2-15-24	200,000	4.300%	30,685	230,685		
8-15-24			26,385	26,385	257,070	1,165,000
2-15-25	210,000	4.300%	26,385	236,385		
8-15-25			21,870	21,870	258,255	955,000
2-15-26	220,000	4.500%	21,870	241,870		
8-15-26			16,920	16,920	258,790	735,000
2-15-27	225,000	4.500%	16,920	241,920		
8-15-27			11,858	11,858	253,778	510,000
2-15-28	250,000	4.650%	11,858	261,858		
8-18-28			6,045	6,045	267,903	260,000
2-15-29	260,000	4.650%	6,045	266,045	266,045	0
Interest	1,646,531					



**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
Certificates of Obligation, Series 2000 A  
Principal - \$8,100,000**

Northgate Parking Garage - \$6,385,000; Land Acquisition - \$1,600,000

Debt Issuance - \$115,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
						8,100,000
2-15-10	310,000	4.85%	119,294	429,294		
8-15-10			111,776	111,776	541,070	4,220,000
2-15-11	325,000	4.90%	111,776	436,776		
8-15-11			103,814	103,814	540,590	3,895,000
2-15-12	340,000	5.00%	103,814	443,814		
8-15-12			95,314	95,314	539,128	3,555,000
2-15-13	360,000	5.10%	95,314	455,314		
8-15-13			86,134	86,134	541,448	3,195,000
2-15-14	380,000	5.20%	86,134	466,134		
8-15-14			76,254	76,254	542,388	2,815,000
2-15-15	405,000	5.25%	76,254	481,254		
8-15-15			65,623	65,623	546,876	2,410,000
2-15-16	425,000	5.30%	65,623	490,623		
8-15-16			54,360	54,360	544,983	1,985,000
2-15-17	455,000	5.40%	54,360	509,360		
8-15-17			42,075	42,075	551,435	1,530,000
2-15-18	480,000	5.50%	42,075	522,075		
8-15-18			28,875	28,875	550,950	1,050,000
2-15-19	510,000	5.50%	28,875	538,875		
8-15-19			14,850	14,850	553,725	540,000
2-15-20	540,000	5.50%	14,850	554,850	554,850	0

Interest: \$ 4,141,330

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
Certificates of Obligation, Series 2001  
August 2, 2001- \$3,650,000**

Technology and Fiber Optic Projects - \$1,843,000; Business Park - \$200,000  
Veterans Park - \$865,000; Neighborhood CIP - \$75,000  
2nd Street - \$490,000; Debt Issuance - \$52,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	75,000	4.20%	26,624	101,624		
8-15-10			25,049	25,049	126,673	1,055,000
2-15-11	80,000	4.30%	25,049	105,049		
8-15-11			23,329	23,329	128,378	975,000
2-15-12	85,000	4.40%	23,329	108,329		
8-15-12			21,459	21,459	129,788	890,000
2-15-13	90,000	4.50%	21,459	111,459		
8-15-13			19,434	19,434	130,893	800,000
2-15-14	95,000	4.63%	19,434	114,434		
8-15-14			17,237	17,237	131,671	705,000
2-15-15	100,000	4.75%	17,237	117,237		
8-15-15			14,862	14,862	132,099	605,000
2-15-16	105,000	4.75%	14,862	119,862		
8-15-16			12,368	12,368	132,230	500,000
2-15-17	115,000	4.88%	12,368	127,368		
8-15-17			9,565	9,565	136,933	385,000
2-15-18	120,000	4.90%	9,565	129,565		
8-15-18			6,625	6,625	136,190	265,000
2-15-19	130,000	5.00%	6,625	136,625		
8-15-19			3,375	3,375	140,000	135,000
2-15-20	135,000	5.00%	3,375	138,375	138,375	0

Net Interest:       \$       965,724

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
Certificates of Obligation, Series 2002  
March 1, 2002 - Principal \$14,480,000**

Equipment and Technology - \$967,000;  
City Facilities - \$2,255,000; Wolf Pen Creek - \$2,300,000  
Street Projects - \$8,891,000  
Debt Issuance Cost \$67,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	540,000	4.25%	189,369	729,369		
8-15-10			177,894	177,894	907,263	7,305,000
2-15-11	570,000	4.38%	177,894	747,894		
8-15-11			165,425	165,425	913,319	6,735,000
2-15-12	600,000	4.50%	165,425	765,425		
8-15-12			151,925	151,925	917,350	6,135,000
2-15-13	635,000	4.63%	151,925	786,925		
8-15-13			137,241	137,241	924,166	5,500,000
2-15-14	665,000	4.75%	137,241	802,241		
8-15-14			121,447	121,447	923,688	4,835,000
2-15-15	705,000	5.00%	121,447	826,447		
8-15-15			103,822	103,822	930,269	4,130,000
2-15-16	740,000	5.00%	103,822	843,822		
8-15-16			85,322	85,322	929,144	3,390,000
2-15-17	780,000	5.00%	85,322	865,322		
8-15-17			65,822	65,822	931,144	2,610,000
2-15-18	825,000	5.00%	65,822	890,822		
8-15-18			45,197	45,197	936,019	1,785,000
2-15-19	870,000	5.00%	45,197	915,197		
8-15-19			23,447	23,447	938,644	915,000
2-15-20	915,000	5.13%	23,447	938,447		
8-15-20			0	0	938,447	0
Net Interest:	\$ 5,926,213					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
Certificates of Obligation, Series 2003 A**

July 9, 2003 - Principal \$780,000

Streets Project \$750,000

Debt Issuance Cost \$30,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	35,000	3.300%	11,761	46,761		
8-15-10			11,184	11,184	57,945	590,000
2-15-11	35,000	2.900%	11,184	46,184		
8-15-11			10,676	10,676	56,860	555,000
2-15-12	35,000	3.000%	10,676	45,676		
8-15-12			10,151	10,151	55,828	520,000
2-15-13	40,000	3.200%	10,151	50,151		
8-15-13			9,511	9,511	59,663	480,000
2-15-14	40,000	3.400%	9,511	49,511		
8-15-14			8,831	8,831	58,343	440,000
2-15-15	40,000	3.600%	8,831	48,831		
8-15-15			8,111	8,111	56,943	400,000
2-15-16	40,000	3.700%	8,111	48,111		
8-15-16			7,371	7,371	55,483	360,000
2-15-17	45,000	3.900%	7,371	52,371		
8-15-17			6,494	6,494	58,865	315,000
2-15-18	45,000	4.000%	6,494	51,494		
8-15-18			5,594	5,594	57,088	270,000
2-15-19	50,000	4.000%	5,594	55,594		
8-15-19			4,594	4,594	60,188	220,000
2-15-20	50,000	4.150%	4,594	54,594		
8-15-20			3,556	3,556	58,150	170,000
2-15-21	55,000	4.150%	3,556	58,556		
8-15-21			2,415	2,415	60,971	115,000
2-15-22	55,000	4.200%	2,415	57,415		
8-15-22			1,260	1,260	58,675	60,000
2-15-23	60,000	4.200%	1,260	61,260	61,260	

Net Interest:       \$       355,196

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
CERTIFICATES OF OBLIGATION SERIES 2004  
PRINCIPAL - \$9,415,000**

Electric Projects \$4,720,000; Wastewater Projects \$4,000,000 Business Park \$500,000, Debt Issuance \$195,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-10	370,000	3.50%	164,519	534,519		
8-15-10			158,044	158,044	692,564	7,165,000
2-15-11	385,000	3.75%	158,044	543,044		
8-15-11			150,826	150,826	693,870	6,780,000
2-15-12	400,000	4.00%	150,826	550,826		
8-15-12			142,826	142,826	693,651	6,380,000
2-15-13	415,000	4.00%	142,826	557,826		
8-15-13			134,526	134,526	692,351	5,965,000
2-15-14	430,000	4.00%	134,526	564,526		
8-15-14			125,926	125,926	690,451	5,535,000
2-15-15	450,000	4.13%	125,926	575,926		
8-15-15			116,644	116,644	692,570	5,085,000
2-15-16	470,000	4.25%	116,644	586,644		
8-15-16			106,657	106,657	693,301	4,615,000
2-15-17	490,000	4.30%	106,657	596,657		
8-15-17			96,122	96,122	692,779	4,125,000
2-15-18	510,000	4.38%	96,122	606,122		
8-15-18			84,966	84,966	691,088	3,615,000
2-15-19	535,000	4.50%	84,966	619,966		
8-15-19			72,928	72,928	692,894	3,080,000
2-15-20	560,000	4.50%	72,928	632,928		
8-15-20			60,328	60,328	693,256	2,520,000
2-15-21	585,000	4.63%	60,328	645,328		
8-15-21			46,800	46,800	692,128	1,935,000
2-15-22	615,000	4.75%	46,800	661,800		
8-15-22			32,194	32,194	693,994	1,320,000
2-15-23	645,000	4.75%	32,194	677,194		
8-15-23			16,875	16,875	694,069	675,000
2-15-24	675,000	5.00%	16,875	691,875	691,875	0
Interest:	4,733,745					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
Certificates of Obligation, Series 2005**

**Principal- \$7,595,000**

Street Projects \$1,150,000; Park Projects \$975,000; Northgate Projects \$625,000  
Technology Projects \$950,000; Fire Ladder Truck \$850,000; Business Park \$500,000  
Wolf Pen Creek Projects \$1,860,000; Cemetery Projects \$600,000; Issuance Costs \$85,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	535,000	3.00%	71,900	606,900		
8-15-10			63,875	63,875	670,775	3,120,000
2-15-11	185,000	3.25%	63,875	248,875		
8-15-11			60,869	60,869	309,744	2,935,000
2-15-12	195,000	3.50%	60,869	255,869		
8-15-12			57,456	57,456	313,325	2,740,000
2-15-13	205,000	3.50%	57,456	262,456		
8-15-13			53,869	53,869	316,325	2,535,000
2-15-14	215,000	4.25%	53,869	268,869		
8-15-14			49,300	49,300	318,169	2,320,000
2-15-15	230,000	4.00%	49,300	279,300		
8-15-15			44,700	44,700	324,000	2,090,000
2-15-16	160,000	4.00%	44,700	204,700		
8-15-16			41,500	41,500	246,200	1,930,000
2-15-17	170,000	4.00%	41,500	211,500		
8-15-17			38,100	38,100	249,600	1,760,000
2-15-18	180,000	4.13%	38,100	218,100		
8-15-18			34,388	34,388	252,488	1,580,000
2-15-19	190,000	4.13%	34,388	224,388		
8-15-19			30,469	30,469	254,856	1,390,000
2-15-20	200,000	4.25%	30,469	230,469		
8-15-20			26,219	26,219	256,688	1,190,000
2-15-21	215,000	4.25%	26,219	241,219		
8-15-21			21,650	21,650	262,869	975,000
2-15-22	225,000	4.38%	21,650	246,650		
8-15-22			16,728	16,728	263,378	750,000
2-15-23	235,000	4.38%	16,728	251,728		
8-15-23			11,588	11,588	263,316	515,000
2-15-24	250,000	4.50%	11,588	261,588		
8-15-24			5,963	5,963	267,550	265,000
2-15-25	265,000	4.50%	5,963	270,963	270,963	0

7,595,000

Net Interest: \$ 2,129,607

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
Certificates of Obligation, Series 2006  
PRINCIPAL - \$8,325,000**

Street Projects \$6,200,000; Park Projects \$400,000; Wolf Pen Creek Projects \$300,000;  
Cemetery Projects \$1,000,000; Police Station Addition/Renovation \$300,000; Issuance Costs \$125,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-10	310,000	6.375%	159,797	469,797		
8-15-10			149,916	149,916	619,713	6,505,000
2-15-11	330,000	6.375%	149,916	479,916		
8-15-11			139,397	139,397	619,313	6,175,000
2-15-12	345,000	4.500%	139,397	484,397		
8-15-12			131,634	131,634	616,031	5,830,000
2-15-13	370,000	4.375%	131,634	501,634		
8-15-13			123,541	123,541	625,175	5,460,000
2-15-14	390,000	4.375%	123,541	513,541		
8-15-14			115,009	115,009	628,550	5,070,000
2-15-15	410,000	4.375%	115,009	525,009		
8-15-15			106,041	106,041	631,050	4,660,000
2-15-16	435,000	4.375%	106,041	541,041		
8-15-16			96,525	96,525	637,566	4,225,000
2-15-17	325,000	4.375%	96,525	421,525		
8-15-17			89,416	89,416	510,941	3,900,000
2-15-18	345,000	4.375%	89,416	434,416		
8-15-18			81,869	81,869	516,284	3,555,000
2-15-19	365,000	4.500%	81,869	446,869		
8-15-19			73,656	73,656	520,525	3,190,000
2-15-20	385,000	4.500%	73,656	458,656		
8-15-20			64,994	64,994	523,650	2,805,000
2-15-21	405,000	4.500%	64,994	469,994		
8-15-21			55,881	55,881	525,875	2,400,000
2-15-22	430,000	4.500%	55,881	485,881		
8-15-22			46,206	46,206	532,088	1,970,000
2-15-23	450,000	4.625%	46,206	496,206		
8-15-23			35,800	35,800	532,006	1,520,000
2-15-24	480,000	4.625%	35,800	515,800		
8-15-24			24,700	24,700	540,500	1,040,000
2-15-25	505,000	4.750%	24,700	529,700		
8-15-25			12,706	12,706	542,406	535,000
2-15-26	535,000	4.750%	12,706	547,706	547,706	0
Interest	3,967,899					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
C.O. Series 2007  
PRINCIPAL - \$3,960,000**

General Government Projects: \$3,466,000; Parks Projects: \$405,000; debt issuance costs: \$89,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						3,960,000
2-15-10	95,000	6.000%	63,859	158,859		
8-15-10			61,009	61,009	219,869	2,625,000
2-15-11	100,000	6.000%	61,009	161,009		
8-15-11			58,009	58,009	219,019	2,525,000
2-15-12	105,000	5.500%	58,009	163,009		
8-15-12			55,122	55,122	218,131	2,420,000
2-15-13	110,000	5.500%	55,122	165,122		
8-15-13			52,097	52,097	217,219	2,310,000
2-15-14	115,000	5.500%	52,097	167,097		
8-15-14			48,934	48,934	216,031	2,195,000
2-15-15	120,000	5.000%	48,934	168,934		
8-15-15			45,934	45,934	214,869	2,075,000
2-15-16	130,000	4.250%	45,934	175,934		
8-15-16			43,172	43,172	219,106	1,945,000
2-15-17	135,000	4.250%	43,172	178,172		
8-15-17			40,303	40,303	218,475	1,810,000
2-15-18	140,000	4.250%	40,303	180,303		
8-15-18			37,328	37,328	217,631	1,670,000
2-15-19	150,000	4.250%	37,328	187,328		
8-15-19			34,141	34,141	221,469	1,520,000
2-15-20	155,000	4.375%	34,141	189,141		
8-15-20			30,750	30,750	219,891	1,365,000
2-15-21	165,000	4.375%	30,750	195,750		
8-15-21			27,141	27,141	222,891	1,200,000
2-15-22	175,000	4.500%	27,141	202,141		
8-15-22			23,203	23,203	225,344	1,025,000
2-15-23	185,000	4.500%	23,203	208,203		
8-15-23			19,041	19,041	227,244	840,000
2-15-24	195,000	4.500%	19,041	214,041		
8-15-24			14,653	14,653	228,694	645,000
2-15-25	205,000	4.500%	14,653	219,653		
8-15-25			10,041	10,041	229,694	440,000
2-15-26	215,000	4.500%	10,041	225,041		
8-15-26			5,203	5,203	230,244	225,000
2-15-27	225,000	4.625%	5,203	230,203	230,203	
Interest	1,566,714					

**DEBT SERVICE**  
**SCHEDULE OF REQUIREMENTS**  
**Certificates of Obligation, Series 2008**  
**PRINCIPAL - \$26,440,000**

Street Projects \$1,800,000; Park Projects \$1,427,000; Cemetery Project \$6,748,000; Municipal Facility Improvements \$250,000; Wireless Infrastructure \$200,000; Electric Projects \$6,700,000; Water Projects \$6,900,000; WW Projects \$2,200,000; Issuance Costs \$215,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
						26,440,000
2-15-10	810,000	5.000%	522,154	1,332,154		
8-15-10			501,904	501,904	1,834,058	23,715,000
2-15-11	860,000	3.250%	501,904	1,361,904		
8-15-11			487,929	487,929	1,849,833	22,855,000
2-15-12	900,000	3.500%	487,929	1,387,929		
8-15-12			472,179	472,179	1,860,108	21,955,000
2-15-13	945,000	3.500%	472,179	1,417,179		
8-15-13			455,641	455,641	1,872,820	21,010,000
2-15-14	995,000	3.500%	455,641	1,450,641		
8-15-14			438,229	438,229	1,888,870	20,015,000
2-15-15	1,045,000	4.000%	438,229	1,483,229		
8-15-15			417,329	417,329	1,900,558	18,970,000
2-15-16	1,060,000	5.000%	417,329	1,477,329		
8-15-16			390,829	390,829	1,868,158	17,910,000
2-15-17	1,115,000	4.750%	390,829	1,505,829		
8-15-17			364,348	364,348	1,870,176	16,795,000
2-15-18	1,170,000	4.000%	364,348	1,534,348		
8-15-18			340,948	340,948	1,875,295	15,625,000
2-15-19	1,235,000	4.000%	340,948	1,575,948		
8-15-19			316,248	316,248	1,892,195	14,390,000
2-15-20	1,300,000	4.125%	316,248	1,616,248		
8-15-20			289,435	289,435	1,905,683	13,090,000
2-15-21	1,360,000	4.125%	289,435	1,649,435		
8-15-21			261,385	261,385	1,910,820	11,730,000
2-15-22	1,435,000	4.250%	261,385	1,696,385		
8-15-22			230,891	230,891	1,927,276	10,295,000
2-15-23	1,510,000	4.250%	230,891	1,740,891		
8-15-23			198,804	198,804	1,939,695	8,785,000
2-15-24	1,585,000	4.375%	198,804	1,783,804		
8-15-24			164,132	164,132	1,947,936	7,200,000
2-15-25	1,670,000	4.500%	164,132	1,834,132		
8-15-25			126,557	126,557	1,960,689	5,530,000
2-15-26	1,750,000	4.500%	126,557	1,876,557		
8-15-26			87,182	87,182	1,963,739	3,780,000
2-15-27	1,845,000	4.600%	87,182	1,932,182		
8-15-27			44,747	44,747	1,976,929	1,935,000
2-15-28	1,935,000	4.625%	44,747	1,979,747	1,979,747	0
Interest	12,741,094					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
Certificates of Obligation, Series 2009  
PRINCIPAL - \$31,315,000**

Cemetery Project - \$540,000; Technology Projects - \$2,710,000; Convention Center - \$3,200,000;  
Landfill - \$10,240,000; Electric Projects - \$6,975,000; Water Projects - \$7,500,000; Debt Issuance Cost - \$150,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
						31,315,000
2-15-10	2,650,000	3.000%	626,474	3,276,474		
8-15-10			556,892	556,892	3,833,366	28,665,000
2-15-11	1,195,000	3.000%	556,892	1,751,892		
8-15-11			538,967	538,967	2,290,859	27,470,000
2-15-12	1,265,000	3.000%	538,967	1,803,967		
8-15-12			519,992	519,992	2,323,959	26,205,000
2-15-13	1,325,000	3.000%	519,992	1,844,992		
8-15-13			500,117	500,117	2,345,109	24,880,000
2-15-14	1,390,000	3.000%	500,117	1,890,117		
8-15-14			479,267	479,267	2,369,384	23,490,000
2-15-15	1,470,000	3.000%	479,267	1,949,267		
8-15-15			457,217	457,217	2,406,484	22,020,000
2-15-16	1,545,000	3.000%	457,217	2,002,217		
8-15-16			434,042	434,042	2,436,259	20,475,000
2-15-17	1,145,000	3.500%	434,042	1,579,042		
8-15-17			414,004	414,004	1,993,046	19,330,000
2-15-18	1,210,000	3.500%	414,004	1,624,004		
8-15-18			392,829	392,829	2,016,834	18,120,000
2-15-19	1,270,000	3.750%	392,829	1,662,829		
8-15-19			369,017	369,017	2,031,846	16,850,000
2-15-20	1,330,000	4.000%	369,017	1,699,017		
8-15-20			342,417	342,417	2,041,434	15,520,000
2-15-21	1,405,000	4.000%	342,417	1,747,417		
8-15-21			314,317	314,317	2,061,734	14,115,000
2-15-22	1,470,000	4.000%	314,317	1,784,317		
8-15-22			284,917	284,917	2,069,234	12,645,000
2-15-23	1,545,000	4.125%	284,917	1,829,917		
8-15-23			253,051	253,051	2,082,968	11,100,000
2-15-24	1,625,000	4.250%	253,051	1,878,051		
8-15-24			218,520	218,520	2,096,571	9,475,000
2-15-25	1,715,000	5.000%	218,520	1,933,520		
8-15-25			175,645	175,645	2,109,165	7,760,000
2-15-26	1,795,000	4.500%	175,645	1,970,645		
8-15-26			135,258	135,258	2,105,903	5,965,000
2-15-27	1,890,000	4.500%	135,258	2,025,258		
8-15-27			92,733	92,733	2,117,990	4,075,000
2-15-28	1,985,000	4.500%	92,733	2,077,733		
8-15-28			48,070	48,070	2,125,803	2,090,000
2-15-29	2,090,000	4.600%	48,070	2,138,070	2,138,070	0
Interest	13,681,015					





**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
U.R.B. SERIES 2001  
August 1, 2001 - PRINCIPAL \$23,500,000**

Water Projects \$12,400,000, Wastewater Projects \$11,100,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	1,030,000	5.50%	416,269	1,446,269		
8-15-10			387,944	387,944	1,834,213	16,025,000
2-15-11	1,090,000	5.50%	387,944	1,477,944		
8-15-11			357,969	357,969	1,835,913	14,935,000
2-15-12	1,150,000	4.40%	357,969	1,507,969		
8-15-12			332,669	332,669	1,840,638	13,785,000
2-15-13	1,215,000	4.50%	332,669	1,547,669		
8-15-13			305,331	305,331	1,853,000	12,570,000
2-15-14	1,285,000	4.60%	305,331	1,590,331		
8-15-14			275,776	275,776	1,866,108	11,285,000
2-15-15	1,360,000	4.70%	275,776	1,635,776		
8-15-15			243,816	243,816	1,879,593	9,925,000
2-15-16	1,435,000	4.75%	243,816	1,678,816		
8-15-16			209,735	209,735	1,888,551	8,490,000
2-15-17	1,515,000	4.80%	209,735	1,724,735		
8-15-17			173,375	173,375	1,898,110	6,975,000
2-15-18	1,600,000	4.875%	173,375	1,773,375		
8-15-18			134,375	134,375	1,907,750	5,375,000
2-15-19	1,695,000	5.00%	134,375	1,829,375		
8-15-19			92,000	92,000	1,921,375	3,680,000
2-15-20	1,790,000	5.00%	92,000	1,882,000		
8-15-20			47,250	47,250	1,929,250	1,890,000
2-15-21	1,890,000	5.00%	47,250	1,937,250	1,937,250	0
Net Interest	13,453,949					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
U.R.B. SERIES 2002  
March 1, 2002 - PRINCIPAL \$18,215,000**

Electric Projects \$4,440,000; Water Projects \$6,300,000, Wastewater Projects \$10,000,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-10	765,000	6.00%	359,488	1,124,488		
8-15-10			336,538	336,538	1,461,026	13,100,000
2-15-11	805,000	6.00%	336,538	1,141,538		
8-15-11			312,388	312,388	1,453,926	12,295,000
2-15-12	850,000	6.00%	312,388	1,162,388		
8-15-12			286,888	286,888	1,449,276	11,445,000
2-15-13	895,000	4.60%	286,888	1,181,888		
8-15-13			266,303	266,303	1,448,191	10,550,000
2-15-14	940,000	5.00%	266,303	1,206,303		
8-15-14			242,803	242,803	1,449,106	9,610,000
2-15-15	995,000	5.00%	242,803	1,237,803		
8-15-15			217,928	217,928	1,455,731	8,615,000
2-15-16	1,045,000	5.00%	217,928	1,262,928		
8-15-16			191,803	191,803	1,454,731	7,570,000
2-15-17	1,100,000	5.00%	191,803	1,291,803		
8-15-17			164,303	164,303	1,456,106	6,470,000
2-15-18	1,160,000	5.00%	164,303	1,324,303		
8-15-18			135,303	135,303	1,459,606	5,310,000
2-15-19	1,225,000	5.00%	135,303	1,360,303		
8-15-19			104,678	104,678	1,464,981	4,085,000
2-15-20	1,290,000	5.13%	104,678	1,394,678		
8-15-20			71,622	71,622	1,466,300	2,795,000
2-15-21	1,360,000	5.13%	71,622	1,431,622		
8-15-21			36,772	36,772	1,468,394	1,435,000
2-15-22	1,435,000	5.13%	36,772	1,471,772	1,471,772	0
Total Interest	10,778,273					

**DEBT SERVICE**  
**SCHEDULE OF REQUIREMENTS**  
**U.R.B. SERIES 2003 REFUNDING**  
**December 5, 2002 - PRINCIPAL \$11,160,000**  
**REFUNDING URB SERIES 1993 YEARS 2004-2013, AND URB SERIES 1994 YEARS 2005-2014**  
 Electric Projects; Water Projects, Wastewater Projects

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-1-10	1,100,000	4.00%	102,203	1,202,203		
8-1-10			80,203	80,203	1,282,406	3,930,000
2-1-11	1,075,000	4.00%	80,203	1,155,203		
8-1-11			58,703	58,703	1,213,906	2,855,000
2-1-12	1,055,000	4.00%	58,703	1,113,703		
8-1-12			37,603	37,603	1,151,306	1,800,000
2-1-13	1,035,000	4.13%	37,603	1,072,603		
8-1-13			16,256	16,256	1,088,859	765,000
2-1-14	765,000	4.25%	16,256	781,256	781,256	
Total Interest	2,799,655					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
U.R.B. SERIES 2003 A  
JULY 9, 2003 - PRINCIPAL \$4,850,000**

Electric Projects \$4,850,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-10	210,000	4.000%	74,416	284,416		
8-15-10			70,216	70,216	354,631	3,665,000
2-15-11	220,000	4.000%	70,216	290,216		
8-15-11			65,816	65,816	356,031	3,445,000
2-15-12	225,000	4.000%	65,816	290,816		
8-15-12			61,316	61,316	352,131	3,220,000
2-15-13	235,000	4.000%	61,316	296,316		
8-15-13			56,616	56,616	352,931	2,985,000
2-15-14	245,000	3.125%	56,616	301,616		
8-15-14			52,788	52,788	354,403	2,740,000
2-15-15	255,000	3.250%	52,788	307,788		
8-15-15			48,644	48,644	356,431	2,485,000
2-15-16	265,000	3.500%	48,644	313,644		
8-15-16			44,006	44,006	357,650	2,220,000
2-15-17	275,000	3.625%	44,006	319,006		
8-15-17			39,022	39,022	358,028	1,945,000
2-15-18	290,000	3.750%	39,022	329,022		
8-15-18			33,584	33,584	362,606	1,655,000
2-15-19	300,000	3.875%	33,584	333,584		
8-15-19			27,772	27,772	361,356	1,355,000
2-15-20	315,000	4.000%	27,772	342,772		
8-15-20			21,472	21,472	364,244	1,040,000
2-15-21	330,000	4.000%	21,472	351,472		
8-15-21			14,872	14,872	366,344	710,000
2-15-22	345,000	4.125%	14,872	359,872		
8-15-22			7,756	7,756	367,628	365,000
2-15-23	365,000	4.250%	7,756	372,756	372,756	0
Interest:	2,169,066					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
U.R.B. SERIES 2005  
PRINCIPAL - \$8,035,000**

Electric Projects 3,350,000; Water Projects \$4,600,000, Issuance Costs \$85,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-10	285,000	5.50%	159,297	444,297		
8-15-10			151,459	151,459	595,756	6,840,000
2-15-11	300,000	5.50%	151,459	451,459		
8-15-11			143,209	143,209	594,669	6,540,000
2-15-12	320,000	5.50%	143,209	463,209		
8-15-12			134,409	134,409	597,619	6,220,000
2-15-13	335,000	5.00%	134,409	469,409		
8-15-13			126,034	126,034	595,444	5,885,000
2-15-14	355,000	5.00%	126,034	481,034		
8-15-14			117,159	117,159	598,194	5,530,000
2-15-15	375,000	4.00%	117,159	492,159		
8-15-15			109,659	109,659	601,819	5,155,000
2-15-16	395,000	4.00%	109,659	504,659		
8-15-16			101,759	101,759	606,419	4,760,000
2-15-17	420,000	4.00%	101,759	521,759		
8-15-17			93,359	93,359	615,119	4,340,000
2-15-18	445,000	4.00%	93,359	538,359		
8-15-18			84,459	84,459	622,819	3,895,000
2-15-19	470,000	4.13%	84,459	554,459		
8-15-19			74,766	74,766	629,225	3,425,000
2-15-20	495,000	4.13%	74,766	569,766		
8-15-20			64,556	64,556	634,322	2,930,000
2-15-21	525,000	4.25%	64,556	589,556		
8-15-21			53,400	53,400	642,956	2,405,000
2-15-22	555,000	4.38%	53,400	608,400		
8-15-22			41,259	41,259	649,659	1,850,000
2-15-23	585,000	4.38%	41,259	626,259		
8-15-23			28,463	28,463	654,722	1,265,000
2-15-24	615,000	4.50%	28,463	643,463		
8-15-24			14,625	14,625	658,088	650,000
2-15-25	650,000	4.50%	14,625	664,625	664,625	0
Total Interest:		4,303,414				

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
U.R.B. REFUNDING SERIES 2005 A  
PRINCIPAL - \$12,995,000**

Electric Projects \$3,196,770; Water Projects \$4,459,884; Wastewater Projects \$5,338,346

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-10	720,000	3.38%	275,409	995,409		
8-15-10			263,259	263,259	1,258,669	11,125,000
2-15-11	885,000	3.50%	263,259	1,148,259		
8-15-11			247,772	247,772	1,396,031	10,240,000
2-15-12	905,000	3.63%	247,772	1,152,772		
8-15-12			231,369	231,369	1,384,141	9,335,000
2-15-13	1,615,000	5.00%	231,369	1,846,369		
8-15-13			190,994	190,994	2,037,363	7,720,000
2-15-14	1,680,000	5.00%	190,994	1,870,994		
8-15-14			148,994	148,994	2,019,988	6,040,000
2-15-15	1,755,000	5.25%	148,994	1,903,994		
8-15-15			102,925	102,925	2,006,919	4,285,000
2-15-16	1,830,000	5.00%	102,925	1,932,925		
8-15-16			57,175	57,175	1,990,100	2,455,000
2-15-17	1,615,000	5.00%	57,175	1,672,175		
8-15-17			16,800	16,800	1,688,975	840,000
2-15-18	840,000	4.00%	16,800	856,800		
8-15-18			0	0	856,800	0

Total Interest: 5,100,609

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
U.R.B. SERIES 2006  
PRINCIPAL - \$16,950,000**

Electric Projects \$7,850,000; Water Projects \$6,000,000;  
Wastewater Projects \$3,000,000; debt issuance costs \$100,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-10	565,000	6.375%	369,550	934,550		
8-15-10			351,541	351,541	1,286,091	14,875,000
2-15-11	595,000	6.375%	351,541	946,541		
8-15-11			332,575	332,575	1,279,116	14,280,000
2-15-12	630,000	6.375%	332,575	962,575		
8-15-12			312,494	312,494	1,275,069	13,650,000
2-15-13	665,000	5.250%	312,494	977,494		
8-15-13			295,038	295,038	1,272,531	12,985,000
2-15-14	705,000	4.375%	295,038	1,000,038		
8-15-14			279,616	279,616	1,279,653	12,280,000
2-15-15	745,000	4.375%	279,616	1,024,616		
8-15-15			263,319	263,319	1,287,934	11,535,000
2-15-16	785,000	4.375%	263,319	1,048,319		
8-15-16			246,147	246,147	1,294,466	10,750,000
2-15-17	830,000	4.375%	246,147	1,076,147		
8-15-17			227,991	227,991	1,304,138	9,920,000
2-15-18	875,000	4.500%	227,991	1,102,991		
8-15-18			208,303	208,303	1,311,294	9,045,000
2-15-19	925,000	4.500%	208,303	1,133,303		
8-15-19			187,491	187,491	1,320,794	8,120,000
2-15-20	975,000	4.500%	187,491	1,162,491		
8-15-20			165,553	165,553	1,328,044	7,145,000
2-15-21	1,035,000	4.500%	165,553	1,200,553		
8-15-21			142,266	142,266	1,342,819	6,110,000
2-15-22	1,090,000	4.500%	142,266	1,232,266		
8-15-22			117,741	117,741	1,350,006	5,020,000
2-15-23	1,155,000	4.625%	117,741	1,272,741		
8-15-23			91,031	91,031	1,363,772	3,865,000
2-15-24	1,220,000	4.625%	91,031	1,311,031		
8-15-24			62,819	62,819	1,373,850	2,645,000
2-15-25	1,285,000	4.750%	62,819	1,347,819		
8-15-25			32,300	32,300	1,380,119	1,360,000
2-15-26	1,360,000	4.750%	32,300	1,392,300	1,392,300	0
Total Interest:	9,437,445					

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
U.R.B. SERIES 2007  
PRINCIPAL - \$18,665,000**

Water Projects \$10,750,000; Electric \$2,500,000; WW \$5,300,000; issuance costs: \$115,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						18,665,000
2-15-10	600,000	5.75%	409,095	1,009,095		
8-15-10			391,845	391,845	1,400,940	16,920,000
2-15-11	635,000	5.75%	391,845	1,026,845		
8-15-11			373,589	373,589	1,400,434	16,285,000
2-15-12	665,000	5.75%	373,589	1,038,589		
8-15-12			354,470	354,470	1,393,059	15,620,000
2-15-13	705,000	5.00%	354,470	1,059,470		
8-15-13			336,845	336,845	1,396,315	14,915,000
2-15-14	740,000	5.75%	336,845	1,076,845		
8-15-14			315,570	315,570	1,392,415	14,175,000
2-15-15	780,000	5.75%	315,570	1,095,570		
8-15-15			293,145	293,145	1,388,715	13,395,000
2-15-16	825,000	4.00%	293,145	1,118,145		
8-15-16			276,645	276,645	1,394,790	12,570,000
2-15-17	865,000	4.10%	276,645	1,141,645		
8-15-17			258,913	258,913	1,400,558	11,705,000
2-15-18	915,000	4.20%	258,913	1,173,913		
8-15-18			239,698	239,698	1,413,610	10,790,000
2-15-19	965,000	4.30%	239,698	1,204,698		
8-15-19			218,950	218,950	1,423,648	9,825,000
2-15-20	1,015,000	4.30%	218,950	1,233,950		
8-15-20			197,128	197,128	1,431,078	8,810,000
2-15-21	1,070,000	4.40%	197,128	1,267,128		
8-15-21			173,588	173,588	1,440,715	7,740,000
2-15-22	1,125,000	4.40%	173,588	1,298,588		
8-15-22			148,838	148,838	1,447,425	6,615,000
2-15-23	1,190,000	4.50%	148,838	1,338,838		
8-15-23			122,063	122,063	1,460,900	5,425,000
2-15-24	1,250,000	4.50%	122,063	1,372,063		
8-15-24			93,938	93,938	1,466,000	4,175,000
2-15-25	1,320,000	4.50%	93,938	1,413,938		
8-15-25			64,238	64,238	1,478,175	2,855,000
2-15-26	1,390,000	4.50%	64,238	1,454,238		
8-15-26			32,963	32,963	1,487,200	1,465,000
2-15-27	1,465,000	4.50%	32,963	1,497,963	1,497,963	0
Interest	9,822,342					

## General and Administrative Transfers

The General and Administrative (G&A) transfers are used to reflect the cost of two types of activities, reimbursed administration costs and cost recovery.

The first is to recover the costs of administrative services to the areas which are using those services. For example, transfers are used to reflect the cost of services received from administrative activities in the General Fund, such as accounting, purchasing, technology, and human resources services.

Costs are allocated based on the results of an annual cost allocation plan done in the early part of the budget process.

The transfers are also used as a mechanism to recover the cost of projects that may be budgeted in an operating fund, but are being funded from a different source. For example, the Parks Department budgets for a number of activities that are funded from the Hotel Tax Fund through the General and Administrative transfer. The following page includes the schedule for the General and Administrative transfers for FY10. Most of the transfers come into the General Fund from other operating funds receiving General Fund services.

Approximately \$6.3 million is approved to be allocated to the General Fund from various other funds. This includes \$1,114,376 for drainage operations and maintenance activities from the Drainage Utility Fund. Also included is \$99,216 for Community Development and \$75,608 for parks related projects funded out of the Hotel Tax Fund.

Approximately \$2 million is approved to be allocated to the Utility Customer Service Fund from the five utility funds. Funds are also transferred from the Water and Wastewater Funds to the Electric Fund for administrative services provided by the Electric Fund.

## FY10 Approved General and Administrative Transfer Worksheet

	FY09 Approved Budget	FY10 Base Budget	FY10 Approved SLAs	FY10 Approved Budget
<b>To General Fund:</b>				
Community Development	\$ 103,026	\$ 99,216	\$ -	\$ 99,216
Red Light Camera Fund	-	40,207	-	40,207
Parks Xtra Education	10,281	15,661	-	15,661
Hotel Tax	218,036	175,374	-	175,374
Wolf Pen Creek	287,790	75,608	-	75,608
Drainage Operations	1,382,462	1,114,376	-	1,114,376
Electric	1,050,178	1,085,243	-	1,085,243
Water	706,217	747,498	-	747,498
Wastewater	524,867	533,904	-	533,904
Sanitation	385,647	383,269	-	383,269
BVSWMA	361,067	269,838	-	260,370
Parking Enterprise	88,970	103,067	-	103,067
Police Seizure Fund	501	796	-	796
Court Technology Fund	3,747	-	-	-
Efficiency Time Payment Fund	9,700	9,685	-	9,685
<i>Insurance Funds</i>				
Employee Benefits	40,000	40,000	-	40,000
Fleet	969	-	-	-
Communications	2,492	-	-	-
<i>General Capital Projects</i>				
Street Projects	424,682	415,624	-	415,624
Parks Projects	74,211	65,665	-	65,665
General Government	96,427	91,147	-	91,147
Parks Escrow Projects	10,120	14,388	-	14,388
Project Management	600,411	652,796	-	652,796
<i>Utility Capital Projects</i>				
Electric Projects	28,128	26,210	-	26,210
Water Projects	83,757	80,487	-	80,487
Wastewater Projects	82,227	77,890	-	77,890
Drainage	211,410	214,117	-	214,117
<b>General Fund Total</b>	<b>\$ 6,787,322</b>	<b>\$ 6,332,066</b>	<b>\$ -</b>	<b>\$ 6,322,598</b>
<b>To Community Development:</b>				
General Fund	\$ 8,416	\$ -	\$ -	\$ -
<b>Community Development Total</b>	<b>\$ 8,416</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>General Fund Net</b>	<b>\$ 6,778,906</b>	<b>\$ 6,332,066</b>	<b>\$ -</b>	<b>\$ 6,322,598</b>
<b>To Utility Customer Service:</b>				
Electric	\$ 989,336	\$ 1,026,527	\$ -	\$ 1,026,527
Water	649,893	675,012	-	675,012
Wastewater	141,245	152,156	-	152,156
Drainage	70,622	76,078	-	76,078
Sanitation	141,245	152,156	-	152,156
<b>Utility Customer Service</b>	<b>\$ 1,992,341</b>	<b>\$ 2,081,928</b>	<b>\$ -</b>	<b>\$ 2,081,928</b>
<b>To Electric Fund:</b>				
Water	\$ 288,177	\$ 313,413	\$ -	\$ 313,413
Wastewater	268,959	292,495	-	292,495
<b>Electric Fund Total</b>	<b>\$ 557,136</b>	<b>\$ 605,908</b>	<b>\$ -</b>	<b>\$ 605,908</b>
<b>Total All Funds</b>	<b>\$ 9,345,215</b>	<b>\$ 9,019,901</b>	<b>\$ -</b>	<b>\$ 9,010,433</b>

## Outside Agency Funding

The City funds a number of outside agencies each fiscal year that provide services for the citizens of College Station. The amount of funding received by each agency depends on Council direction and the availability of funds. Agencies have been funded from various funds, including: General Fund, Community Development Fund, Hotel Tax Fund, Economic Development Fund and Sanitation Fund.

City Council approved a resolution adopting a new Outside Agency Funding Policy in February 2007. This policy established four categories of Outside Agencies: Contract Partners, Department Budget Agencies, non-CDBG eligible Agencies, and CDBG eligible Agencies. Contract Partners are agencies that have been identified based on their economic impact and the community services provided to the City. The Contract Partner agencies are: the Convention and Visitors Bureau (CVB), The Research Valley Partnership (RVP), and the Arts Council of Brazos Valley (ACBV).

Department Budget Agencies are Agencies whose work directly supports the goals of a City Department. The Department Budget Agencies are: The George Bush Presidential Library and Museum, College Station Noon Lions Club, Brazos Valley Veterans Memorial, and Keep Brazos Beautiful.

During the preparation of the FY09 budget, agencies that were not eligible for CDBG funding went through an application process. These applications were reviewed by the Outside Agency Funding Review Committee (OAFRC) and the Committee's recommendations were presented to Council for consideration. As of FY10, the City will not be funding any new non-CDBG eligible agencies. However, the FY10 budget does include funding for agencies recommended by the OAFRC in FY09 through a phase-out funding mechanism of 50% of the original recommended amount for the second year of funding and 25% of the recommended amount for the third and final year of funding.

Community Development Block Grant (CDBG) eligible agencies go through a selection process through the Joint Relief Funding Review Committee (JRFRC). This committee is made up of members from College Station and Bryan. The JRFRC reviews all requests for CDBG Funds available for public agencies and makes recommendations to both cities on which agencies should receive funding. A total of \$169,413 is approved for CDBG eligible organizations listed on the following page.

Outside Agency funding is approved in FY10 for four agency requests that were recommended by the OAFRC in FY09 from the General Fund in the amount of \$17,383. A comprehensive list of these agencies and their respective funding amounts is listed on the following page.

The RVP is an organization established to promote economic development in the area and is funded by the Cities of College Station and Bryan, and Brazos County. Funding for the RVP in the amount of \$300,000 is approved for FY10. Historically, most of this money is for operations and maintenance and is funded from the General Fund. The FY10 operations and maintenance funding will be from the General Fund.

\$10,000 is approved for agency funding from the General Fund for the Noon Lions Club. This \$10,000 will be provided to the Noon Lions Club for the purpose of purchasing fireworks for the annual community 4<sup>th</sup> of July celebration.

Outside Agency funding from the Hotel Tax Fund is approved in the amount of \$1,456,000. This includes \$1,107,000 in funding for the Convention and Visitors Bureau (CVB). The FY10 Budget includes \$50,000 in funding for the George Bush Presidential Library and Museum, \$181,000 for the Arts Council of Brazos Valley Affiliates, \$108,000 for Arts Council operations and maintenance and \$10,000 for the Brazos Valley Veterans Memorial.

Keep Brazos Beautiful funding is approved for \$60,240 from the Sanitation Fund. This funding includes \$33,240 for operations and maintenance and \$27,000 for beautification grants and sponsorships. The rationale for this funding to come from the Sanitation Fund is because Keep Brazos Beautiful promotes litter abatement and beautification programs throughout the Brazos Valley, thus supporting one of the Sanitation Department's objectives.

Other funding in the form of Interlocal Agreements is also included on the following list. The City of College Station has agreements with the Brazos Animal Shelter, Brazos County Appraisal District, and the Brazos County Health District.

**City of College Station  
FY10 Approved Outside Agency Funding**

	<b>FY08 TOTAL APPROVED</b>	<b>FY09 TOTAL APPROVED</b>	<b>FY10 TOTAL APPROVED</b>
<b>GENERAL FUND</b>			
RSVP	\$ 12,000	\$ -	\$ -
DISPUTE RESOLUTION CENTER	-	10,000 **	5,000 **
RESEARCH VALLEY PARTNERSHIP	243,287	293,287	300,000
TAMU HORTICULTURE GARDENS	5,000	-	-
TEXAS COOPERATIVE WILDLIFE COLLECTION	-	4,766 **	2,383 **
ARTS COUNCIL OPERATIONS AND MAINTENANCE	140,000	100,000	100,000
CHILDREN'S MUSEUM OF THE BRAZOS VALLEY	30,000	15,000 **	7,500 **
NOON LIONS CLUB - 4TH OF JULY	10,000	10,000	10,000
SISTER CITIES	5,000	5,000 **	2,500 **
	<u>\$ 445,287</u>	<u>\$ 438,053</u>	<u>\$ 427,383</u>
<b>HOTEL TAX FUND</b>			
ARTS COUNCIL OPERATIONS AND MAINTENANCE	\$ 100,000	\$ 140,000	\$ 108,000
ARTS COUNCIL AFFILIATE FUNDING	200,000	200,000	181,000
CONVENTION AND VISITORS BUREAU (CVB)	1,060,000	1,160,000	1,107,000
BUSH PRESIDENTIAL LIBRARY FOUNDATION	100,000	100,000	50,000
NORTHGATE DISTRICT ASSOCIATION	25,000	-	-
VETERANS MEMORIAL	-	100,000	10,000
	<u>\$ 1,485,000</u>	<u>\$ 1,700,000</u>	<u>\$ 1,456,000</u>
<b>SANITATION FUND</b>			
KEEP BRAZOS BEAUTIFUL	\$ 60,240	\$ 60,240	\$ 60,240
	<u>\$ 60,240</u>	<u>\$ 60,240</u>	<u>\$ 60,240</u>
<b>BVSWMA FUND</b>			
UNITED WAY OF BRAZOS VALLEY BUILDING GRANT	\$ 50,000	\$ -	\$ -
	<u>\$ 50,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>ECONOMIC DEVELOPMENT FUND</b>			
RESEARCH VALLEY PARTNERSHIP	\$ 50,000	\$ -	\$ -
	<u>\$ 50,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>COMMUNITY DEVELOPMENT</b>			
BIG BROTHERS BIG SISTERS OF CENTRAL TEXAS	\$ 15,500	\$ 12,695	\$ 12,000
BRAZOS FOOD BANK	-	22,236	-
BRAZOS VALLEY REHABILITATION CENTER	25,000	14,500	14,000
BRAZOS MATERNAL & CHILD HEALTH CLINIC	28,000	-	22,000
CITY OF COLLEGE STATION DEPARTMENT PROGRAMS	-	38,082	34,800
HEALTH FOR ALL	-	-	17,220
JUNCTION FIVE-O-FIVE	-	22,195	-
MHMR AUTHORITY OF BRAZOS VALLEY	-	16,000	2,773
RAPE CRISIS CENTER	15,000	-	18,500
SCOTTY'S HOUSE	21,907	-	17,224
TCM - THE BRIDGE	26,883	16,169	30,896
VOICES FOR CHILDREN	-	23,735	-
	<u>\$ 132,290</u>	<u>\$ 165,612</u>	<u>\$ 169,413</u>
<b>INTERLOCAL AGREEMENTS</b>			
BRAZOS ANIMAL SHELTER	\$ 65,334	\$ 71,214	\$ 71,214
BRAZOS COUNTY APPRAISAL DISTRICT	216,641	254,301	237,091 *
BRAZOS CO. HEALTH DISTRICT	211,255	340,885	351,500
	<u>\$ 493,230</u>	<u>\$ 666,400</u>	<u>\$ 659,805</u>
<b>TOTAL AGENCY FUNDING</b>	<u><b>\$ 2,716,047</b></u>	<u><b>\$ 3,030,305</b></u>	<u><b>\$ 2,772,841</b></u>

\* estimate from BCAD

\*\* Recommendations from FY09 Outside Agency Funding Review Committee (OAFRC)

# Glossary of Terms

**CAFR:** Comprehensive Annual Financial Report

**CDBG:** Community Development Block Grant

**CIP:** Capital Improvement Program

**CO:** Certificates of Obligation

**FTE:** Full-time equivalent

**FY:** Fiscal Year

**GAAP:** Generally Accepted Accounting Principles

**GFOA:** Government Finance Officers Association of the United States and Canada.

**GIS:** Geographical Information System

**GASB:** Governmental Accounting Standards Board

**GOB:** General Obligation Bonds

**AARA:** American Recovery and Reinvestment Act of 2009

**SLA:** Service Level Adjustment

**O&M:** Operations and Maintenance

## A

**Account:** A separate financial reporting unit for budgeting, management, or accounting purposes.

**Accrual Basis of Accounting:** A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

**Activity Center:** The lowest level at which costs for operations are maintained.

**Ad Valorem Tax:** A tax based on the value of property.

**Appropriation:** A legal authorization granted by the Council to make or incur expenditures/expenses for specific purposes.

**Audit:** An examination, usually by an official or private accounting firm retained by the council, which reports on the accuracy of the annual financial report prepared by the accounting department.

## B

**Base Budget:** A budget process in which departments are provided with a maximum level for their annual budget requests. The budget office requires separate justification for proposed spending levels that exceed the target which are submitted as Service Level Adjustments (SLAs).

**Bond:** A promise to repay borrowed money on a particular date, often ten or twenty years into the future, generally to obtain long-term financing for capital projects.

**Budget:** A plan, approved by the Council, of financial operation embodying an estimate of proposed expenditures/expenses for the fiscal year and the proposed means of funding these expenditure estimates.

**Budget Amendment:** A revision of the adopted budget that, when approved by the council, replaces the original budget appropriation.

**Budget Calendar:** A timetable showing when particular tasks must be completed in order for the council to approve the spending plan before the beginning of the next fiscal year.

**Budgetary Control:** The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

**Brazos Valley Solid Waste Management Agency (BVSWMA):** BVSWMA was formed under a joint solid waste management agreement between the cities of College Station and Bryan to cooperatively operate a joint landfill facility for the proper disposal of solid waste for the two cities and outside customers.

## C

**Capital Budget:** A spending plan for improvements to or acquisition of land, facilities, and infrastructure.

**Capital Improvement Program (CIP):** A multi-year program of projects that addresses repair and replacement of existing infrastructure, as well as development of new facilities to accommodate future growth.

**Capital/Major Project Expenditure/Expense:** An expenditure/expense that results in the acquisition or addition of a fixed asset or the improvement to an existing fixed asset. Major capital expenditures are more than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more. Minor capital expenditures are more than \$5,000 and less than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more.

**Capital Outlay:** A disbursement of money which results in the acquisition or addition to fixed assets.

**Capital Projects Funds:** Funds used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays including the acquisition or construction of capital facilities and other capital assets.

**Cash Basis:** Method of accounting and budgeting that recognizes revenues when received and expenditures when paid.

**Certificate of Obligation (CO):** Long-term debt that is authorized by the City Council and does not require prior voter approval.

**Charter of Accounts:** A chart detailing the system of general ledger accounts.

**City Council:** The current elected officials of the City as set forth in the City's Charter.

**City Manager:** The individual appointed by City Council who is responsible for the administration of City affairs.

**Comprehensive Annual Financial Report (CAFR):** The published results of the City's annual audit.

**Competitive bidding process:** The process following Until August 31, 2007, state law requiring that for purchases of \$15,000 or more, a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder. Effective September 1, 2007, the statutory limit increased to \$50,000.

**Contingency:** A budgeted appropriation within a fund for unanticipated expenditure requirements.

**Contract Obligation Bonds:** Long-term debt that places the assets purchased or constructed as a part of the security for the issue.

**Current Expense:** An obligation as a result of an incurred expenditure/expense due for payment within a twelve (12) month period.

**Current Revenue:** The revenues or resources of a City convertible to cash within a twelve (12) month period.

## D

**Debt Service:** The annual amount of money necessary to pay the interest and principal (or sinking fund contribution) on outstanding debt.

**Deficit:** The excess of expenditures over revenues during an accounting period.

**Department:** Separate branch of operation in the organization structure.

**Division:** Unit of a department.

## E

**Effectiveness Measure:** Measure that demonstrates whether a program is accomplishing its intended results. These should show the impact of the program.

**Efficiency Measure:** This is a ratio of inputs to outputs. For example: cost per inspection, calls for service per officer.

**Emergency:** An unexpected occurrence, i.e., damaging weather conditions that require the unplanned use of City funds.

**Encumbrance:** Obligation to expend appropriated monies as a result of a processed purchase order or a contract for purchases legally entered on behalf of the City.

**Enterprise Funds:** Funds that are used to represent the economic results of activities that are maintained similar to those of private business, where revenues are recorded when earned and expenses are recorded as resources are used.

**Equity:** See Fund Balance.

**Expenditure/Expense:** Decrease in net financial resources for the purpose of acquiring goods or services. The General Fund recognizes expenditures and the Proprietary Funds recognize expenses.

## **F**

**Fiscal Year:** A twelve month reporting period, for the City of College Station, the fiscal year is from October 1st through the following September 30th.

**Fixed Assets:** Asset of a long-term nature which is intended to continue to be held or used, such as land, building, improvements other than buildings, machinery, and equipment.

**Full Time Equivalent:** A position that is equivalent to a full-time 40 hour work week. This is the method by which full-time, part-time, and temporary/seasonal employees are accounted for.

**Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

**Fund Balance (Equity):** The excess of fund assets over liabilities. Accumulated balances are the result of continual excess of revenues over expenditures/expenses. A negative fund balance is a deficit balance.

## **G**

**General and Administrative Costs:** Costs associated with the administration of City services.

**General Fund:** The City fund used to account for all financial resource and expenditures of the City except those required to be accounted for in another fund.

**General Ledger:** The collection of accounts reflecting the financial position and results of operations for the City.

**Generally Accepted Accounting Principles (GAAP):** Uniform minimum standards of and guidelines to financial accounting and reporting as set forth by the Governmental Accounting Standards Board (GASB).

**General Obligation (GO) Bonds:** Bonds for whose payment the full faith and credit of the City has been pledged.

**Governmental Accounting Standards Board (GASB):** The authoritative accounting and financial reporting standard-setting body of government agencies.

**Governmental Funds:** Funds that are maintained on a modified accrual basis with an emphasis on when cash is expended or obligated and revenues are recorded when measurable and available.

**Grant:** A payment of money from one governmental unit to another or from a governmental unit to a not-for-profit agency for a specific program or purpose.

## **I**

**Interfund Borrowing:** A transfer of money from a fund that has a surplus to a fund that has a temporary revenue shortfall.

**Interfund Transfer:** The transfer of money from one fund to another in a governmental unit.

**Internal Service Funds:** Generally accounted for similar to enterprise funds. These funds are used to account for enterprise types of activities for the benefit of city departments such as fleet maintenance, self insurance, and print/mail.

**Implementation Plan:** The specific actions that will be taken to implement a strategy within the City's strategic plan.

**Investments:** Securities held for the production of income, generally in the form of interest.

## **L**

**Line Item Budget:** The presentation of the City's adopted budget in a format presenting each Department's approved expenditure/expense by specific account.

**Long-Term Debt:** Obligation of the City with a remaining maturity term of more than one (1) year.

## **M**

**Mission Statement:** Purpose of the organization; why the organization exists and whom it benefits.

**Modified Accrual Basis of Accounting:** The basis of accounting in which revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the goods or services are received.

## **N**

**Net Working Capital:** Current Assets less Current Liabilities in an enterprise or internal service fund.

**Non-Recurring Revenues:** Resources recognized by the City that are unique and occur only one time or without pattern.

## **O**

**Official Budget:** The budget as adopted by Council.

**One-Time Revenues:** See Non-Recurring Revenues.

**Operating Budget:** A plan, approved by the Council, of financial operations embodying an estimate of proposed expenditures/expenses for the fiscal year and the proposed means of financing them.

**Output Measure:** This is the quantity of work produced or generated.

## **P**

**Performance Measure:** Tool to determine the levels of service are being provided by the organization.

**Proprietary Funds:** See Utility Funds.

**Public Hearing:** An open meeting regarding proposed operating or capital budget allocations, which provides the citizens with an opportunity to voice their views on the merits of the proposals.

## **R**

**Reserves:** An account used to designate a portion of the fund balance (equity) as legally segregated for a specific future use.

**Retained Earnings:** The equity account reflecting the accumulated earnings of the Utility Funds.

**Revenues (Resources):** An increase in assets due to the performance of a service or the sale of goods. In the General Fund, revenues are recognized when earned, measurable, and reasonably assured to be received within 60 days.

**Risk:** The liability, either realized or potential, related to the City's daily operations.

## **S**

**Service Level:** The current outcomes and services provided to citizens and customers by the City as approved in the annual budget.

**Service Level Adjustment (SLA):** Request for additional resources requiring a decision by management and council and justified on the basis of adding to or reducing services and/or performance improvements.

**Sinking Fund:** A fund which is accumulated through periodic contributions which must be placed in the sinking fund so that the total contributions plus their compounded earnings will be sufficient to redeem the sinking fund bonds when they mature.

**Special Revenue Fund:** A fund used to account for revenues legally earmarked for a specific purpose used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.

**Strategy:** A policy choice that identifies purposes, policies, programs, actions, decisions, or resource allocations that define what path the City will take to move toward the visions and why that path has been chosen.

## **T**

**Tax Levy:** The total amount of taxes imposed by the City on taxable property, as determined by the Brazos County Appraisal District, within the City's corporate limits.

**Transfers:** A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.

**User-Based Fee/Charge:** A monetary fee or charge placed upon the user of services of the City.

## **U**

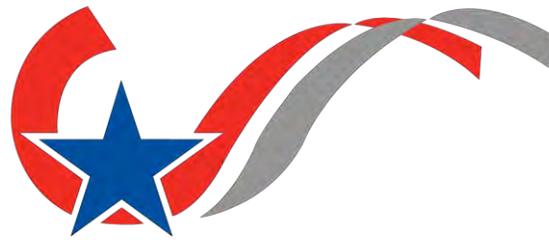
**Utility Funds:** The funds used to account for the operations of the City's electric, water, sanitary sewer, and solid waste disposal activities.

**Undesignated Fund Balance:** The portion of the fund balance that is unencumbered from any obligation of the City.

**Utility Revenue Bond:** Debt issued by the City and approved by the Council for which payment is secured by pledged utility revenue.

## **W**

**Working Capital:**  $\text{Current Assets} - \text{Current Liabilities} = \text{Working Capital}$ .



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