

CITY OF COLLEGE STATION
Home of Texas A&M University®

2010-2011 APPROVED ANNUAL BUDGET



City of College Station, Texas Approved Budget for Fiscal Year 2011

October 1, 2010 to September 30, 2011

Principal City Officials, October 2010

Elected Officials

Mayor	Nancy Berry
Mayor Pro Tem	John Crompton
City Council Place 2	Jess Fields
City Council Place 3	Dennis Maloney
City Council Place 4	Katy-Marie Lyles
City Council Place 5	Jana McMillan
City Council Place 6	Dave Ruesink

City Administration

City Manager	Glenn Brown
Assistant City Manager	Kathy Merrill
Assistant City Manager	David Neeley
Chief Financial Officer	Jeff Kersten
Director of Water Services Department	David Coleman
Director of Electric Utility	David Massey
Chief of Police	Jeffrey Capps
Fire Chief	Robert B. Alley
Director of Public Works	Charles Gilman
Director of Capital Projects	Charles Gilman
Interim Director of Parks and Recreation	David Schmitz
Director of Planning and Development Services	Bob Cowell, Jr.
Director of Information Technology	Ben Roper
Director of Public Communications	Jay Socol
Director of Human Resources	Alison Pond
Director of Economic and Community Development	David Gwin
Interim City Attorney	Carla Robinson
City Secretary	Sherry Mashburn
Internal Auditor	Ty Elliott



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of College Station
Texas**

For the Fiscal Year Beginning

October 1, 2009

A handwritten signature in black ink, appearing to be 'HR'.

President

A handwritten signature in black ink, appearing to be 'Jeffrey R. Egan'.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of College Station, Texas** for its annual budget for the fiscal year beginning **October 1, 2009**.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Community Profile

*City of College Station –
Home of Texas A&M University*

Global Crossroads in the Heart of Texas

Nothing defines a city better than its people. In College Station you will find some of the friendliest and most patriotic people in the nation. It is home to Texas A&M University, one of the largest research institutions and public universities in the nation. It has also developed many military leaders over the years who have lead our nation in times of war. It is a Big XII Conference school, which makes college sports such as football, baseball, and basketball and many others highlights of the community.

College Station is the largest city in the metropolitan area, with a population of almost 94,000 in 2010. Due to the international influence of Texas A&M, there is a healthy diversity of race, culture and nationality to College Station that reflects much of the vibrancy, tradition and spirit that make it a special place.



College Station is in the "heart" of central Texas. Only 100 miles from Houston and Austin and 160 miles from Dallas and San Antonio, College Station is within three hours driving time of most major cities. A network of well-maintained highways and a nearby regional airport serviced by major airlines facilitates quick transportation between College Station and the rest of the country.

Quality Resources for Quality Living

Education is a major focus of the College Station community. College Station Independent School District has received many state and national awards. In 2008-2009 it was honored with 7 National Merit Finalists, 7 National Merit Semi-Finalists, 7 National Hispanic Recognition Program Finalists, a National team winner of Software Engineering Competition and 8 High School A Capella Choir National Champions.

The George Bush Presidential Library and Museum is one of the region's most popular tourist attractions with approximately 700,000 visitors annually. Former President George H. W. Bush and Barbara are often seen on campus or around town as they make College Station their second home.

College Station is also one of the safest and most family-friendly places to live in all of Texas. The city consistently maintains one of the lowest crime rates in the state, giving peace of mind and a sense of security to residents and business owners.



George Bush Presidential Library and Museum on the campus of Texas A&M University

The Wisdom of Simple Pleasures

Nature is an integral part of life in College Station, with over 1300 acres of beautifully maintained public parks and sports facilities enhancing the city. Recreational activities are plentiful, with numerous golf courses, lush nature trails, challenging bike paths and sports leagues of every kind, including national, state and local tournaments.



Wolf Pen Creek Park & Amphitheater

A Bright Business Future

College Station...where business meets knowledge. Business and technology companies are maximizing their relationships with Texas A&M University, home to the nation's largest engineering school and some of the smartest students in the United States. Companies are taking advantage of this asset, finding energetic, quality employees among annual college graduates, and the city's economic future is as bright as the sky over Texas.

Brief College Station History

The City of College Station is a young municipality, with its beginnings in the founding of Texas A&M College. Texas' first state institution of higher education, the College was inaugurated in 1876.

Because of the school's isolation, school administrators provided facilities for those who were associated with the college. The campus became the focal point of community development. The area was designated "College Station, Texas" by the Postal Service in 1877. The name was derived from the train station located to the west of the campus.

Growth of both the community and college influenced residents' desire to create a municipal government. The City of College Station was incorporated in 1938. The incorporation was a result of a petition, by 23 men representing on and off campus interests, to the Board of Directors of Texas A&M College. The Board of Directors had no objection to the annexation, and suggested that a belt around the campus be included in the proposed city.

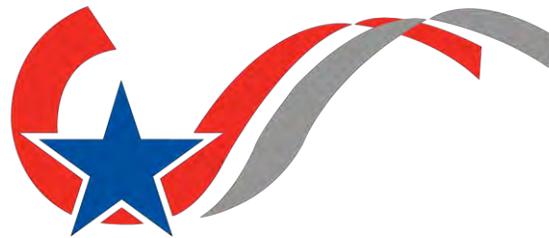


The first College Station City Council, 1938-1939

Citizens voted 217 to 39 on October 19, 1938 to incorporate the City of College Station. The first City Council meeting was held on February 25, 1939 in the Administration Building on the A&M campus.

The Council became interested in adopting a governmental structure similar to the council-manager form of government. At the time of incorporation, state law did not allow a general law city to hire a city manager. As a result, College Station employed a business manager until 1943 when state law was changed to permit general

law cities to make use of the council-manager form of government. College Station became the first general law city in the State of Texas to employ a city manager. In 1952, once College Station's population exceeded 5,000, College Station voters approved a home rule charter that provided for the council-manager form of government.



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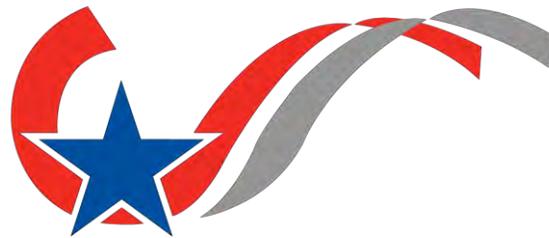
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Cover Page
City of College Station
Statement Required by Texas House Bill 3195

This budget will raise more total property taxes than last year's budget by \$677,901, or 2.9%, and of that amount \$677,901 is tax revenue to be raised from new property added to the tax roll this year.



CITY OF COLLEGE STATION
Home of Texas A&M University®



October 1, 2010

Honorable Mayor and City Council:

The focus of this budget document is to present a balanced budget that addresses core services provided by the City of College Station during a downturn in the economy. To accomplish this, reductions were made in several departments within the City to provide a balanced budget as required by the City Charter and State Law. It also has been a goal to minimize, as much as possible, the impact of these reductions on the services provided to the citizens of the City of College Station.

This budget provides additional Police and Fire resources to address the services provided for public safety. Earlier this summer, the city council reaffirmed their goals, including the following: *Financially Sustainable City Providing Response to Core Services and Infrastructure*. This budget is designed to help meet that goal.

I am pleased to present the City of College Station Approved Fiscal Year (FY) 2010-2011 Annual Budget totaling \$233,465,937 for all funds. Of this amount, \$208,232,911 is approved for the operations and maintenance budget, and \$25,233,026 is approved for capital projects.

This budget results in a 10 percent decrease from the FY10 approved budget. This reduction is primarily due to a lower level of capital budget appropriation, as well as many cost cutting recommendations made by various department heads. These reductions were made in the operating portion of the budget to address lower revenue estimates.

Economic Conditions Impact Budget Preparation

The economy over the last couple of years has suffered at all levels, including locally. As a result, key revenue streams such as sales tax are lower than projected - even with estimates that had been revised downward. Sales tax revenues are projected to be below the original FY10 budget estimate by approximately \$600,000. For FY11, sales tax revenues are projected to be flat compared to FY10. Also, property values are growing at a lower rate than previous years. Property tax values are only up 1.2% over last year. The effects of these economic conditions have had a significant impact on the budget preparation this year. While there are recent signs of improvement in the economy, much will depend on the impact of budget reductions that will be made by the State of Texas. With Texas A&M University and several other state agencies in our community, the local economic recovery may be slower than hoped.

It will be necessary to continue to closely monitor economic conditions, and if sales tax and other revenues do not perform as forecasted, then additional budget and service reductions will have to be considered.

Budget Reductions

During the past two fiscal years, it has been necessary to reduce the budget due to revenues not coming in as anticipated. In FY09, the General Fund budget was reduced by a total of \$954,175. The FY10 budget was reduced by a total of \$3,393,098, and of this amount, \$2,193,338 was reduced from the General Fund. The FY11 budget reductions total \$1,029,253. Over the last three years, a total of \$5,376,526 has been removed from the City of College Station operations and maintenance budget. The following chart illustrates the budget reductions that have been made.

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COLLEGE STATION, TEXAS 77842

www.csbx.gov

Summary of Budget Reductions

	General Fund	Other Funds	Total Reductions
FY 09	\$ (954,175)	\$ -	\$ (954,175)
FY 10	(2,193,338)	(1,199,760)	(3,393,098)
FY 11	(1,039,275)	10,022	(1,029,253)
	\$ (4,186,788)	\$ (1,189,738)	\$ (5,376,526)

The budget reductions in the approved budget include the elimination of 15 vacant positions in the city organization. The city put a hiring freeze in place on July 1, 2010, in order to allow the maximum amount of flexibility in considering budget reductions as positions became vacant. Six of these position reductions will come from a proposal to outsource some of the park mowing and street right-of-way mowing functions that are currently performed by city staff. It is anticipated that outsourcing this mowing function will result in savings of at least \$50,000 to the city. Staff is hopeful this savings will be higher.

The following is a list of the 15 vacant positions that are removed from the FY11 Approved Budget:

<i>3 Grounds Worker Positions (outsource)</i>	<i>Parks and Recreation</i>
<i>1 Forestry Horticulture Worker</i>	<i>Parks and Recreation</i>
<i>3 Light Equipment Operators (outsource)</i>	<i>Streets and Drainage</i>
<i>1 E Government Coordinator</i>	<i>Information Technology</i>
<i>1 Assistant City Attorney</i>	<i>Legal</i>
<i>1 Code Enforcement Officer</i>	<i>Planning and Development Services</i>
<i>1 Payment Compliance Representative</i>	<i>Fiscal Services - Accounting</i>
<i>1 Police Sergeant</i>	<i>Police Department</i>
<i>0.5 Part-Time Economic Development Analyst</i>	<i>Economic and Community Development</i>
<i>0.5 Part-Time Bailiff</i>	<i>Fiscal Services - Municipal Court</i>
<i>1 Customer Service Representative</i>	<i>Fiscal Services - Utility Customer Service</i>
<i>1 Assistant Emergency Management Coordinator</i>	<i>Fire Department</i>

These reductions, netted with the outsourcing of the mowing functions, will result in an ongoing savings to the city of \$512,114.

In addition to these positions, the following 4 positions will be held vacant for some or all of next Fiscal Year:

<i>1 Staff Accountant (Vacant 8 months)</i>	<i>Fiscal Services - Accounting</i>
<i>1 Parking Officer</i>	<i>Police Department</i>
<i>1 Grounds Worker</i>	<i>Parks and Recreation</i>
<i>1 Assistant Director</i>	<i>Planning and Development Services</i>

Holding these positions vacant for some or all of FY11 will result in savings next year of \$229,802.

It is important to point out that eliminating and holding vacant these positions will have an impact on services that can be provided by the City of College Station. However, these reductions are necessary to address the current budget conditions.

Other Reductions

The following are some of the key reductions included in the approved budget:

- Travel and training reductions of 35% from the FY10 Approved Budget, or \$346,208
- Overtime reductions of 10%, or \$162,417

- City paid long term disability benefit elimination \$55,212
- Reducing swimming pool days of operations
- No longer subsidize Concessions \$57,334
- Reduce funding to Outside Agencies \$63,000
- Reducing Teen Center hours of operations
- Reduce equipment replacement set-aside in various departments
- Reduce funds spent on food for meetings and events
- Reduce advertising
- Eliminate funds for federal lobbyist services
- Continue the reduced level of funding for Wolf Pen Creek Starlight Music Series from 6 concerts to 3 concerts in 2011
- Reduce funding and programming for Christmas in the Park
- Reduce funds for building maintenance
- Reduce various supply budgets
- Reduce technology maintenance and services
- Reduce professional services

Other budget reductions were made possible because of proactive steps to reduce costs. These include:

- Proposal to contract out certain mowing services in Parks and Recreation, and Streets and Drainage. This proposal will result in the elimination of 6 vacant positions in the Parks and Recreation and Public Works Departments.
- Reducing software maintenance costs through renegotiation of agreements.

It will be critical to monitor revenues and expenditures closely during the new fiscal year to ensure the budget remains in balance; however there will be some service impacts. Another goal has been to not eliminate filled positions. All of the position elimination recommendations involve vacant positions. The reductions do make it difficult to maintain the levels of service currently being provided, and will result in changes in how services are provided and the level of services that are provided.

Pay Plan Proposals

Pay increases did not occur in FY10, with the exception of the first phase of the Step Pay Plan in the Police Department. The FY11 budget includes \$1,118,756 for minimal performance pay increases effective January, 2011. This represents an average 2.5% increase in pay along with related benefits. *These pay increases are only possible due to the other reductions that have been made in the approved budget.* The performance pay plan proposal for next year will be weighted to provide greater pay increase opportunities to those at the lower end of the pay scale, and smaller increases for those at the higher ends of the pay scale. There will be no pay increases for the Management Team - which is made up of the City Manager's Office executive staff and department directors. These minimal increases were approved in an effort to help the employees offset increases in health care costs. Also included is funding for a group of positions whose classification in the pay structure should be adjusted based on a study completed early last year. Implementing recommendations from the classification study should help keep the city pay structure competitive.

The approved budget also includes funding for the second phase of a step pay plan for the College Station Police Department. The first phase was implemented in FY10. It is anticipated that continuing the implementation of the step pay plan will allow the Police Department to be more competitive in recruiting and retaining officers.

Retirement and Health Insurance

The approved budget also includes cost increases related to benefits, including retirement and health insurance. These are both very important components of the benefits package for the City of College Station, and help keep the city competitive in recruiting, attracting and retaining top quality employees.

An additional \$244,077 is included in the approved budget to address increases in retirement costs. The increased costs are due to changes made by Texas Municipal Retirement System (TMRS) to ensure that the future retirement benefits can be paid as promised. There will be additional retirement cost increases in each of the next five years.

Health insurance costs are also projected to continue to increase in FY11. The city is proposing making changes to the health plan. These changes include increasing employee premiums, deductibles and copayments for the current PPO plan. Also, a new option will be provided for employees to participate in a high-deductible plan with a Health Savings Account (HSA). Insurance costs will be increasing to the employee and the city. It is important to maintain a viable and affordable health insurance benefit for city employees. An additional \$903,890 is included in the approved budget for health insurance costs.

Capital Projects

The approved Capital Improvements Budget for FY11 totals \$25,233,026 for all funds that include capital projects. This budget amount does not, however, reflect all projected capital expenditures for FY11. In the case of projects for which funds have already been approved and budgeted, the City may continue to spend money to complete these projects without including the projected FY11 expense as a new appropriation. The project budgets that have been appropriated carry forward until the project is complete. Only portions of the projects that have not been previously appropriated are included as new appropriations in the FY11 budget. The total projected to be spent on capital projects including both new appropriations as well as existing appropriations is approximately \$49 million.

The approved budget also reflects delaying some capital projects in order to avoid having to take on additional operations and maintenance costs.

Increased Service Levels

Public Safety - Police Department

The approved budget includes additional funds in the amount of \$202,889 for the Police Department as part of the implementation of improvements to the Police Department. This proposal is for the addition of 4 positions in the Police Department. The additional positions are Detention Officers (2), Evidence Technician (1), and Forensic Technician (1). These additions are in line with the recommendations made by the police chief to the City Council earlier this year regarding staffing needs. The recommendations also reflect the recommendations made by the outside consultant in fall 2008. The approved hiring of the additional civilian employees, will allow sworn personnel to return to the field.

Public Safety - Fire Department – Fire Station #6 Operations and Maintenance

The approved Fire Department budget includes \$619,898 for the addition of 9 positions for the initial staffing of the new Fire Station #6. Fire Station #6 was approved in the 2008 bond authorization. The project has been under design, and is scheduled to come back to council to approve a construction contract later this summer. Additional resources will be necessary for a new ambulance and a new engine company to provide the necessary fire service for the growing northern part of the City. The 9 positions requested for FY11 will be for the staffing of the ambulance. In FY12, an additional 9 positions will be requested for the Engine Company for Fire Station #6. This request is in line with the presentation made by the fire chief regarding future staffing level needs in the Fire Department.

Transportation - Public Works – Street Overlays

Funds in the amount of \$250,000 are being approved in the Public Works budget for thoroughfare street overlay projects. Street overlay projects approved for FY11 with these funds include W. Luther, and George Bush East. It is important to be able to continue to put funds aside for street rehabilitation projects. \$200,000 of these funds comes from one-time dollars available in the General Fund above the 15% Fund Balance policy, and \$50,000 will come from the Economic and Development Fund.

The following are some of the other additions in the approved budget:

- \$35,000 for the special election that will be held in November to fill the vacant city council seat
- \$215,000 for the aerial mapping update

- \$26,400 for Intersection Warrant Studies and Improvements identified in the Central College Station Plan recently identified by the Planning and Development Services Department
- \$9,650 for the Near East Side Neighborhood Plan
- \$60,000 for City Hall security upgrades
- \$25,000 for basic in-house Supervisor and Manager Training
- \$100,000 to continue efforts to replace irrigation controller systems in parks and city facilities
- \$200,000 for related expenditures to help the Parks and Recreation Department attract more National & Regional Athletic Tournaments.

A full listing of the budget additions can be found in Appendix B.

Tax Rate

The total certified value of property in the City of College Station for 2010 is \$5,455,432,461. This is an increase over last year of 1.2%. This increase was due to new construction – adding an increase in value of \$166,738,705 to the tax rolls. Existing property values fell approximately 2% in 2010.

Based on these final property values, received from the Brazos County Appraisal District, the effective tax rate of 44.7543 cents was adopted by City Council on September 13, 2010. The effective tax rate is the rate that will raise the same revenues on the same properties this year as last year.

The FY11 budget was prepared using the effective tax rate of 44.7543 cents. This is a net increase of 0.8143 cents over the current tax rate of 43.94 cents. The tax rate is comprised of two components: the Debt Service component and the General Fund component. The Debt Service portion of the tax rate was reduced by 0.9239 cents and the General Fund portion of the tax rate was increased by 1.7382 cents in order to pay for the additional Police and Fire Department resources. This results in the net increase in the tax rate of 0.8143 cents.

The following chart shows the two components of the tax rate, and the impact of the increase in the tax rate for FY11 as compared to the FY10 tax rate.

	FY10		FY11
Debt Service	22.9433	(0.9239)	22.0194
General Fund	20.9967	1.7382	22.7349
	43.9400	0.8143	44.7543

Each cent on the tax rate will generate approximately \$508,000 in additional property tax revenue.

FY11 Utilities

Electric Fund

The budget includes a 6% increase in electric utility rates. The increase was previously forecast to be 9%. This rate increase is needed to fund the anticipated increases in purchased power costs that have been phased in over the last several years. The anticipated increases in purchased power costs are included in the FY11 Electric Utility budget.

Water Fund

The budget includes a 2% increase in water utility rates. This rate increase is needed to fund the projected operating, debt service and capital costs for the water utility system. Also included in this budget is a 10% increase in commercial irrigation rates to encourage conservation in commercial use.

Wastewater Fund

The budget includes a 3% increase in wastewater utility rates. This rate increase is needed to fund the projected operating debt service, and capital costs for the wastewater utility system.

The FY11 budget does **NOT** include any rate increases for the Sanitation or Drainage Utilities.

Conclusion

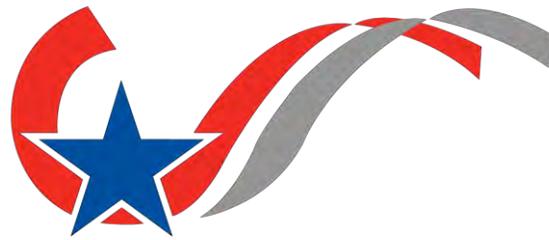
This budget was a difficult budget to prepare because of the challenges we are facing with lower revenues, yet continued demands for increases in levels of service. This budget does not meet all of the needs that have been identified in the organization, but does address the basic services that the city provides. It also begins to examine different ways of providing services, such as outsourcing certain activities.

In closing, I would like to thank all of the staff who worked hard to put this budget together. I especially want to thank Jeff Kersten, Chief Financial Officer, and his budget team that have put many hours into the preparation of this budget document.

Sincerely,

A handwritten signature in black ink that reads "Glenn Brown". The signature is fluid and cursive, with the first name "Glenn" being more prominent than the last name "Brown".

Glenn Brown
City Manager



CITY OF COLLEGE STATION
Home of Texas A&M University®

Executive Summary

City of College Station Mission Statement

On behalf of the citizens of College Station, home of Texas A&M University, we will continue to promote and advance the community's quality of life.

A summary of key elements included in the Fiscal Year 2010-2011 Approved Budget for the City of College Station follows. The 2011 fiscal year begins October 1, 2010 and ends September 30, 2011. This budget provides the framework to implement the mission and vision of the City as outlined by City Council.

The budget is prepared in the context of the Financial Forecast. The forecast predicts the fiscal impact of current and future budgetary decisions in a five-year forecast based on a set of assumptions regarding revenues and expenditures. The budget also continues the implementation of decisions made by Council.

The budget is submitted to Council approximately 45 days prior to the end of the fiscal year. Copies are placed with the City Secretary and in the Larry J. Ringer Library for citizen review. The budget is also available on the City's Internet site at www.cstx.gov.

The budget document is presented by fund and is designed to provide decision makers with an overview of City resources and how resources are utilized to accomplish the policy direction of Council. The budget shows the City's commitments and how the City meets the financial policies approved by Council. The document is also designed to show services provided and associated costs.

Below is a summary of the Fiscal Year 2010-2011 Approved Net Budget.

FY11 Approved Net Budget Summary	
Fund Type	Approved Net Budget
Governmental Funds	\$69,617,000
Enterprise Funds	132,718,852
Special Revenue Funds	5,887,059
Permanent Funds	10,000
Subtotal O&M	\$208,232,911
Fund Balance/Working Cap Transfer to CIP	6,075,000
Capital Projects	19,158,026
Total Approved Net Budget	\$233,465,937

Budget Format

The budget is presented in three sections: the Budget Summary, Fund Sections, and Appendices.

Budget Summary Section

The Budget Summary section provides a general overview of the approved budget and identifies key changes from the prior year. This section includes the Transmittal Letter and Executive Summary.

Fund Sections

The Fund sections of the budget provide a view of various services provided by the City and are organized around the Governmental, Enterprise, Special Revenue, and Internal Service funds. This part of the budget is designed to show services that are provided and the budget resources available.

Performance expectations are shown in the form of service levels and performance measures for each major activity. The service levels show the services that different functions and programs in the organization provide. Performance measures are specific measures that illustrate how well levels of service are being met.

Also included in these sections are budget summaries that provide a brief description of the activity, the approved budget, and the number of personnel included in the activity. Fund summaries and department summaries include prior year (FY09) actual revenues and expenditures, revised FY10 budget revenues and expenditures, FY10 year-end estimates, FY11 base departmental requests, and the total FY11 approved budget.

Appendices

The final section of the budget is the Appendix, which includes supplemental information to meet specific Charter requirements and to provide an overview of the community. The appendices include a detail of positions in the budget, the Fiscal and Budgetary Policies, and other schedules necessary for a comprehensive budget document.

Budget Basis

The City organization is composed of various departments or general service areas. Several departments are represented within more than one fund. Each department consists of one or more divisions and each division may have one or more activity (cost) centers. Routine budget controls are exercised within activity centers at the category level (groupings of accounting objects into the categories: salaries and benefits, supplies, maintenance, purchased services, and capital outlay). On an annual basis, fiscal control is at the department level in the General Fund and at the fund level for other funds.

Also included in the budget is a summary of the approved Capital Improvement Projects Budget for FY11. This includes the General Government Capital Projects, Utility Capital Projects and Special Revenue Capital Projects.

Budgetary Management

The strategic planning and budget processes are integrated to ensure that policy direction is implemented through the budget cycle. The development of the budget begins early in the calendar year with Budget staff preparing salary and benefit information based on Council approved pay policy for the upcoming budget year. The process continues through the spring and summer as departments prepare budget requests.

All salary and benefit amounts for regular full and part-time positions are budgeted approximately three percent lower than actual salary costs to account for anticipated vacancies that will occur during the fiscal year.

The Budget staff evaluated the FY10 budget prior to developing target budgets for FY11. Part of the analysis involved identifying and removal of all "one-time" expenditures (expenditures for capital, special studies and other like items) included in the current budget. Only one-time items not anticipated to be completed in FY10 are included in the FY11 base budget. The target budgets also reflected the necessary budget reductions needed to generate a balanced budget. The departments had some flexibility to determine where those budget reductions would occur.

A detailed review of departmental submissions was conducted to ensure that requests were complete and within the guidelines of City Council. The Budget Office prepared and provided budget estimates to departments for many costs including salaries and benefits, equipment replacement, utilities, and other operating costs. Certain costs within the budget were adjusted for inflationary factors.

The base budgets, also called target budgets, that are prepared by departments are usually designed to provide the resources needed to maintain current service levels. This year, the target budgets were reduced to reflect budget reductions needed to ensure a balanced budget. While it is recognized that these reductions will have an impact on

the services provided by the City of College Station, the intent in developing these budgets was to minimize this impact as much as possible.

Service Level Adjustments (SLAs) are added to the budget based on several criteria: a) mandates due to federal or state statutes or regulations, contractual agreements, local policies, and capital projects; b) items directly related to the strategic goals of Council; c) other items of general value to the City, either as replacements or added efficiencies or improved services; d) items that maintain existing service levels in light of increasing demands for service due to growth. For FY11, due to limited available resources, minimal SLAs were prepared and submitted. The SLA list was reviewed with department directors and very few approved SLAs are included in the budget. The Approved SLA list is included in Appendix B.

Economic conditions made budget preparation challenging. In order to meet lower than anticipated revenues in FY10 and FY11, expenditures were reduced in FY09, FY10, and FY11. The City will continue to monitor revenues and expenditures closely during the FY11 to ensure the budget remains in balance.

Financial Fund Structure

The accounts of the City are by fund, each of which operates separately and independently of one another. The operations of each fund are accounted for with a separate set of self-balancing accounts that are comprised of assets, liabilities, fund equity, revenues, and expenditures.

Major funds are any governmental fund that has revenues, expenditures, assets and/or liabilities that constitute more than 10% of the revenues, expenditures, assets, or liabilities of the total governmental funds budget. Additionally, the fund must be 5% of the total revenues, expenditures, assets and/or liabilities for the combined governmental funds *and* enterprise funds budget. Any fund the government feels is of considerable importance to financial statement readers may also be designated as a major fund.

Governmental Funds

Governmental funds focus on near-term inflows and outflows of spendable resources. The budgets for the Governmental Funds are prepared using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. This is the same measurement focus and basis of accounting used for governmental fund financial statement reporting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period. The City considers revenues to be available if they are collected within 30 days of the end of the fiscal year. Expenditures are recognized when the related fund liability is incurred, with the exception of several items. The full listing of these items can be found in the Financial Policies beginning on Appendix page F-1.

Major Governmental Funds

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. All general tax revenues and other receipts that are not restricted by law or contractual agreement to some other fund are accounted for in this fund. General operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are paid from the General Fund.

The Debt Service Fund accounts for the financial resources accumulated for the payment of principal, interest and related costs on long-term debt paid primarily from taxes levied by the City. The fund balance of the Debt Service Fund is reserved to signify that the amounts are restricted exclusively for debt service expenditures.

Non-Major (General) Governmental Funds

Non-major governmental funds include the Economic Development Fund, Parks Xtra Education Fund, Recreation Fund, Efficiency Time Payment Fee Fund, Memorial Cemetery Fund, and Convention Center Fund.

For financial statement reporting purposes, the funds listed above are reported as a part of the Governmental Funds. They are combined into the Governmental Funds in the Summaries of Revenues and Other Financing Sources, and Expenditures and Other Financing Uses for the prior year actual, current year budget, estimated current year actual,

and approved budget contained in the Executive Summary section of this budget document. The above listed funds are budgeted as distinct funds. They are prepared using the *current financial resources measurement focus* and the *modified accrual basis of accounting*.

Non-Major Governmental Capital Projects Funds

Non-major governmental capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Funds include the Streets Capital Projects Fund, Parks and Recreation Projects Fund, Facilities and Technology Projects Fund, Business Park Fund, and the Drainage Fund.

These funds, combined with the Special Revenue Funds, are reported as Non-Major Governmental Funds for financial statement purposes. They are displayed in this format in the Summaries of Revenues and Other Financing Sources, and Expenditures and Other Financing Uses for the prior year actual, current year budget, estimated current year actual and Approved budget contained in the Executive Summary section of this budget document.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Funds include the Hotel Tax Fund, Community Development Fund, American Recovery Reinvestment Act Fund (ARRA), Traffic Safety Fund, Wolf Pen Creek Tax Increment Financing District Fund, Court Technology Fee Fund, Court Security Fee Fund, Juvenile Case Manager Fee Fund, Police Seizure Fund, and Parkland Dedication Fund. All special revenue funds are considered non-major and are prepared using the *current financial resources measurement focus* and the *modified accrual basis of accounting*.

Enterprise Funds

Enterprise funds account for the acquisition, operation and maintenance of government facilities and services that are self-supported by user fees. The budgets for these funds are also prepared using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital (current assets less current liabilities). Enterprise Fund financial statements are prepared using the *economic resources measurement focus* and the *accrual basis of accounting*, where revenues are recorded when earned. Expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Thus, a measurement focus adjustment is necessary to arrive at Actual Working Capital because the enterprise funds' working capital results from using the *economic resources measurement focus* and the *accrual basis of accounting* for financial statement purposes. The City's enterprise funds are listed below.

Major Enterprise Funds

The Electric Fund accounts for the activities necessary to provide electric services to the residents of the City. These activities include administration, distribution system operations and maintenance, transmission system operations and maintenance, capital improvements, financing, and related debt service. Billing and collection services are accounted for separately as an internal service fund.

The Water Fund accounts for the activities necessary to provide water services to the residents of the City. These activities include administrative services, water production and distribution system operations and maintenance, capital improvements, financing, and related debt service. Billing and collection services are accounted for as an internal service fund.

The Wastewater Fund accounts for the activities necessary to provide sewer collection and treatment services to the residents of the City. These activities include administrative services, wastewater system operations and maintenance, capital improvements, financing, and related debt service. Billing and collection services are accounted for as an internal service fund.

Non-Major Enterprise Funds

The City's Sanitation Fund, Parking Enterprise Fund, and the College Station portion of the Brazos Valley Solid Waste Management Agency (BVSWMA) Fund are non-major enterprise funds. Additionally, the City has several

impact fee funds that are not budgeted. These include the Harley Davidson Area, Service Area 92-01, Spring Creek Area, Alum Creek Area, and Steeplechase Area Funds.

Internal Service Funds

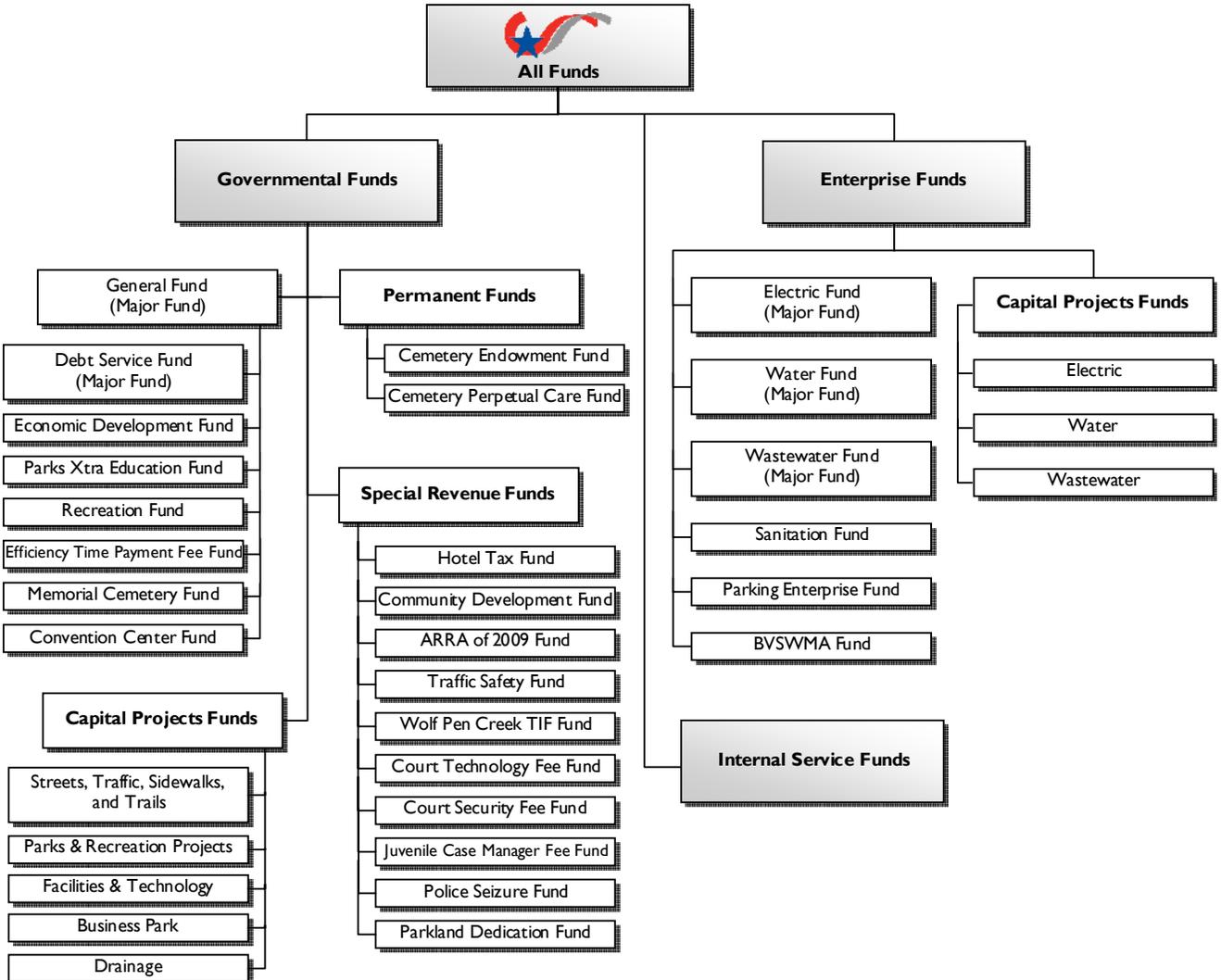
Internal service funds account for services and/or commodities furnished by a designated program to other programs within the City. Funds include the Self-Insurance Funds (Property Casualty, Employee Benefits, Workers Compensation, and Unemployment), Equipment Replacement Fund, Utility Customer Service Fund, and the Fleet Maintenance Fund. The funds are considered non-major and are budgeted on the *modified accrual basis of accounting*.

Permanent Funds

Permanent funds are used to report resources that are restricted to the extent that only earnings, not principal, may be used for purposes that support City programs. The City’s Cemetery Endowment Fund and Cemetery Perpetual Care Fund are the only permanent funds and are considered non-major. The funds are prepared using the *modified accrual basis of accounting*.

City of College Station Fund Structure

As of October, 2010



Fiscal and Budgetary Policies

Each year as part of the budget process, Fiscal and Budgetary Policies are reviewed. These policies are included as Appendix F in this document. These policies serve as the framework for preparing the budget as well as for the financial management of the City. During the budget preparation process these policies are reviewed with Council.

Strategic Plan 2010-2015

In College Station, we continually strive for excellence. We conduct daily business as a City aiming to provide our citizens with the best quality of life possible. The City Council and City staff work hard to ensure that we are moving in a direction that is best for the overall character and betterment of our community based on the voices and opinions of those living in College Station. A highly qualified workforce, an extremely engaged citizenry and a set of focused goals are the cornerstones of what make this a successful community.

This is a one-of-a-kind community with a unique set of service demands from our citizens. As such, we demand a higher degree of innovation, technology and overall performance from our employees and staff. We have some of the most motivated and highly productive employees in their respective fields and they focus on forward thinking policies that retain the integrity and standard of service to which our citizens have become accustomed.

The Strategic Plan is a collaboration of the City Council and the numerous City departments working together to create a cohesive forward direction for College Station in the upcoming years. Updates were made to the plan as a result of the City Council's annual strategic planning retreat. The following is an outline for the goals and practices we have set to achieve in the near future so that each citizen may enjoy a greater quality of life than ever before.

Mission Statement

ON BEHALF OF THE CITIZENS OF COLLEGE STATION, HOME OF TEXAS A&M UNIVERSITY, WE WILL CONTINUE TO PROMOTE AND ADVANCE THE COMMUNITY'S QUALITY OF LIFE.

Community Vision

College Station, the proud home of Texas A&M University and the heart of the Brazos Valley, will be a vibrant, progressive, knowledge-based community which promotes the highest quality of life by...

- ensuring safe, tranquil, clean, and healthy neighborhoods with enduring character;
- increasing and maintaining the mobility of College Station citizens through a well planned and constructed inter-modal transportation system;
- expecting sensitive development and management of the built and natural environment;
- supporting well planned, quality and sustainable growth;
- valuing and protecting our cultural and historical community resources;
- developing and maintaining quality cost-effective community facilities, infrastructure and services which ensure our city is cohesive and well connected; and
- pro-actively creating and maintaining economic and educational opportunities for all citizens

College Station will remain among the friendliest and most responsive of communities and a demonstrated partner in maintaining and enhancing all that is good and celebrated in the Brazos Valley. It will forever be a place where Texans and the world come to learn.

City of College Station Core Values

To promote:

- The health, safety, and general well being of the community
- Excellence in customer service
- Fiscal responsibility
- Involvement and participation of the citizenry
- Collaboration and cooperation
- Regionalism: be active member of the Brazos Valley community and beyond
- Activities that promote municipal empowerment

Organizational Values:

- Respect everyone
- Deliver excellent service
- Risk, Create, Innovate
- Be one city, one team
- Be personally responsible
- Do the right thing - act with integrity and honesty
- Have fun

Using the community vision, mission statement, and values as a spring board, the College Station City Council has set the strategic direction for the city government through development of five goals with supporting action agendas. The Strategic Plan focuses organizational resources and identifies those intentional actions to be undertaken by city government to achieve the desired outcomes.

I. Financially Sustainable City Providing Response to Core Services and Infrastructure

1. Spending taxpayer money efficiently
2. Those who benefit from services should pay
3. Transparent taxation
4. Services must pay for themselves
5. Develop revenue streams independent of the General Fund
6. Return on investment policy revision
7. Ensure taxable entities locate on city land
8. Evaluate public safety needs
9. Protect sales tax revenue
10. Hotel/Motel tax utilization for eligible projects

II. Neighborhood Integrity

1. Preserving and restoring older neighborhoods
2. Resolution to parking in residential areas
3. Definition of public nuisance in residential areas for code enforcement
4. R-1 zoning classification for investment properties
5. Neighborhood services
6. Rental inspections
7. Town/Gown relationship

III. Diverse Growing Economy

1. Promote knowledge-based businesses
2. Define roles of RVP and Economic Development staff
3. Expand and retain existing businesses
4. Promote business-friendly attitude
5. Senior-friendly
6. CS Economic Development Corporation
7. Reduce the cost of doing business provided it doesn't increase costs for taxpayers
8. Next-generation business park
9. Recognizing prudence of government intervention in the marketplace
10. Increase tourism, working with University
11. Utilize RVP and existing partnerships
12. Housing affordability

IV. Improving Multi Modal Transportation (not in priority order)

1. Rough proportionality for multi-modal paths in requirements for development
2. Cooperating with A&M and the District to develop true mass transit system
3. Hike/bike plan education
4. Sidewalk fund
5. Actively encourage high speed rail/T-Bone alignment
6. Funding stream for new road construction

V. Green Sustainable City (not in priority order)

1. Continue education to citizens and within city
2. Partner with businesses for promotion of environmental programs
3. Continue seeking revenue streams to fund initiatives
4. Recycling program evaluation
5. Traffic signal coordination in the budget
6. Green Building Advisory Committee
7. Re-establish Green Advisory Committee
8. Marketing and rebranding of Wind Watts
9. Rock Prairie Landfill transition to park/funding opportunities
10. Focus on natural areas/greenways vs. recreational parks
11. Incentives for renewable energy

College Station Growth Trends

The following sections highlight some of the key factors used in the preparation of the FY11 budget. These include a summary of the City's key economic indicators and the financial forecast.

Economic Indicators

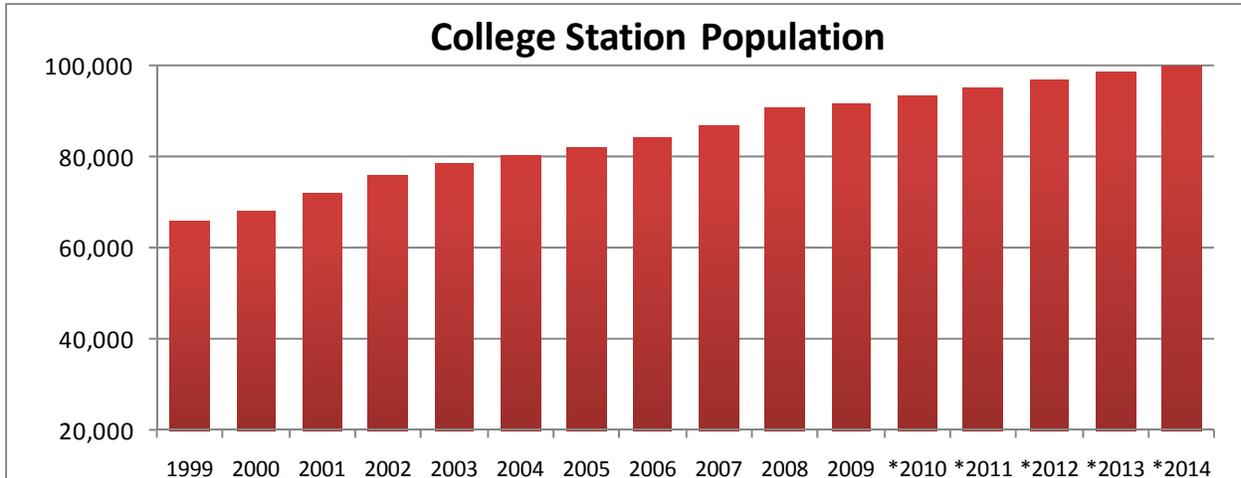
The past year has been a difficult one for the local economy. The effects of these economic conditions have had a significant impact on budget preparation this year. As a result of this, key revenue streams such as sales tax are lower than projected, even with estimates that had been revised downward. While there are some hopeful signs of improvement in the economy, much will depend on the local impact of budget reductions that will be made by the State of Texas next year as the State also grapples with reduced revenues.

Growth and revenue streams have flattened and in some cases declined. Historically, this growth has provided some of the additional resources needed to maintain service levels to the citizens and visitors of College Station.

Indicators of growth include population increases, building activity, unemployment rate, ad valorem tax revenues, and sales tax revenues. Economic conditions will continue to be closely monitored this next year, and if sales tax and other revenues do not perform as forecasted certain proposals in the budget will be delayed, or will not occur.

Property tax values are growing at a lower rate than in past years. Property tax values are only up 1.2% this year, which is a significant decrease over last year.

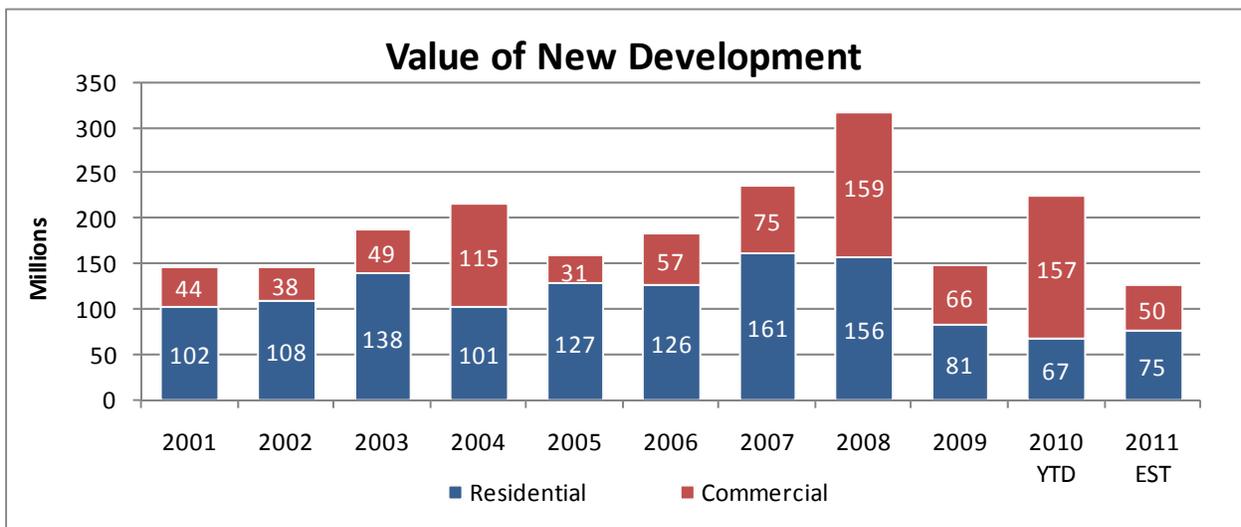
The 1990 Census reported the population of College Station to be 52,456. The 2000 Census reported the population to be 67,890. In 2006 the population Census count was 74,125. The current estimated population, provided by Planning & Development Services, through June 2010, is 93,991. This is a 38% increase in population since 2000, and a 79% increase since 1990. The population is projected to grow by approximately two percent per year over the next five years.



The above graph shows population growth in College Station over the last several years and projects an average 2% growth from 2010 - 2014.

- Building Permits and Development:** In 2009, the value of building permits issued was approximately \$147 million. The new property value added to the ad valorem tax base in 2010 was approximately \$167 million. Both single family residential and commercial building permit activity has increased so far this year over last year. From January through September 2010, 46 new commercial construction permits were issued. Through September 2010 total permits for new construction issued are up 18% from the same period in 2009.

From January through September 2010, the City issued permits with a value of approximately \$224.2 million. Of this amount, \$157.4 million in commercial construction was permitted and \$66.8 million in residential construction was permitted. Much of this permitted value will likely turn into new taxable assessed value in the next 1-2 years.

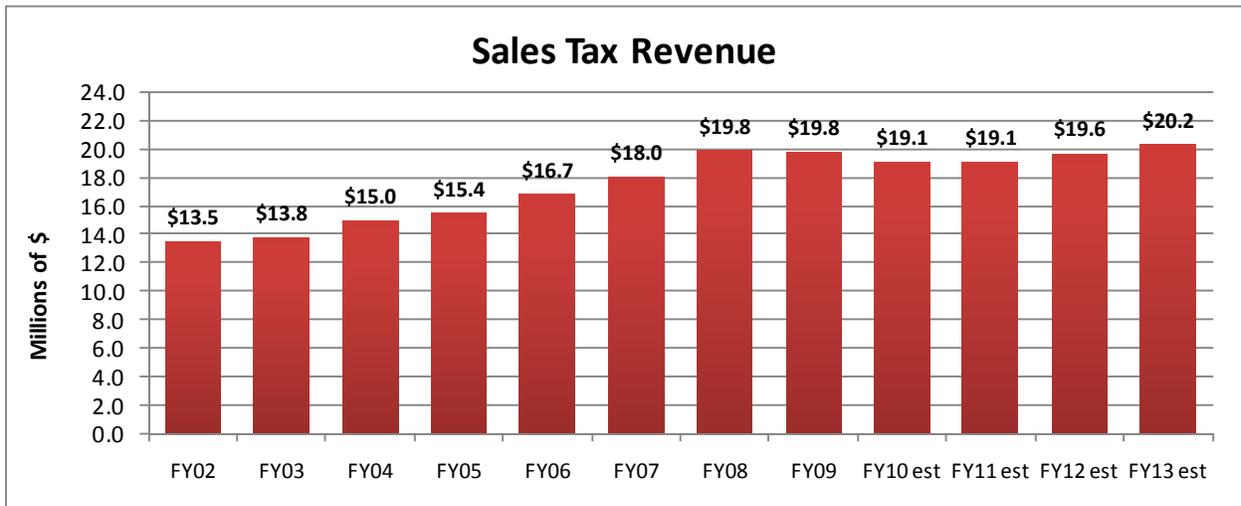


The above chart gives an overview of development over the last 10 years as well as the forecasted values for 2011.

- Unemployment Rate:** The most recent statistics available from the Texas Work Force Commission show an unemployment rate of 5.9%.
- Ad Valorem Valuations:** Beginning in 1995, total taxable assessment rose from approximately \$1.5 billion to over \$5.3 billion in 2009. The certified values for 2010 are \$5,455,432,461. This represents an increase of \$64,050,381 or 1.2% over 2009. All of this increase is due to new value being added to the tax rolls. A total of

\$166,738,705 in new value was added to the tax rolls in 2010. Existing property values decreased by \$102,688,324 in 2010. Increases in ad valorem value this year are directly related to new construction in the City that happened in 2009. Current residential and commercial projects underway are anticipated to add to the ad valorem tax base in 2011. These include the newly completed projects such as Lowe’s, HEB, and the Wal Mart expansion. As taxable ad valorem value increases, particularly through growth, it provides additional resources for both capital projects, and operating and maintenance costs of providing services for both the General Fund and the Debt Service Fund. This increase provides additional revenues needed to meet increasing service demands associated with growth in the City. The ad valorem tax rate approved for FY11 totals 44.7543 cents per \$100 valuation. The approved tax rate is equal to the effective tax rate which is the tax rate needed to generate the same revenues on the same properties this year as last year. Because existing property values fell in 2010, this results in a 0.8143 cent increase over the FY10 tax rate.

4. **Sales Tax Revenues:** Sales tax is the largest single revenue source for the General Fund, accounting for approximately 35% of General Fund revenues. College Station saw sales tax numbers decline in FY09 and FY10. FY10 estimated year end sales tax revenues are projected to be below the original budget estimate by approximately \$600,000. In FY11, sales tax revenues are projected to be flat compared to FY10. In the 3 years prior to FY09, sales tax revenues grew by at least 7.5% each year. This slowdown in sales tax revenue has had a significant impact on the General Fund.



This chart shows sales tax revenues received by the City of College Station.

5. **Total Utility Revenues:** Utility revenues continue to increase from year to year. Changes in revenues have been affected by increased purchased power costs, rate changes, and weather conditions.

As described above, the relatively flat growth in some revenues and the decrease in others made it difficult to balance expenditures for the FY11 approved budget. In order to maintain most current service levels, staff identified certain budget reductions to offset the decline in revenues. In FY09, the General Fund budget was reduced by a total of \$954,175. The FY10 budget was reduced by a total of \$3,393,098, and of this amount, \$2,193,338 was reduced from the General Fund. The FY11 approved budget includes budget reductions of \$1,029,253 to ensure that a balanced budget can be presented. Over the last 3 years, a total of \$5,376,526 has been removed from the City of College Station budget, which included the elimination of 15 vacant positions.

Financial Forecast

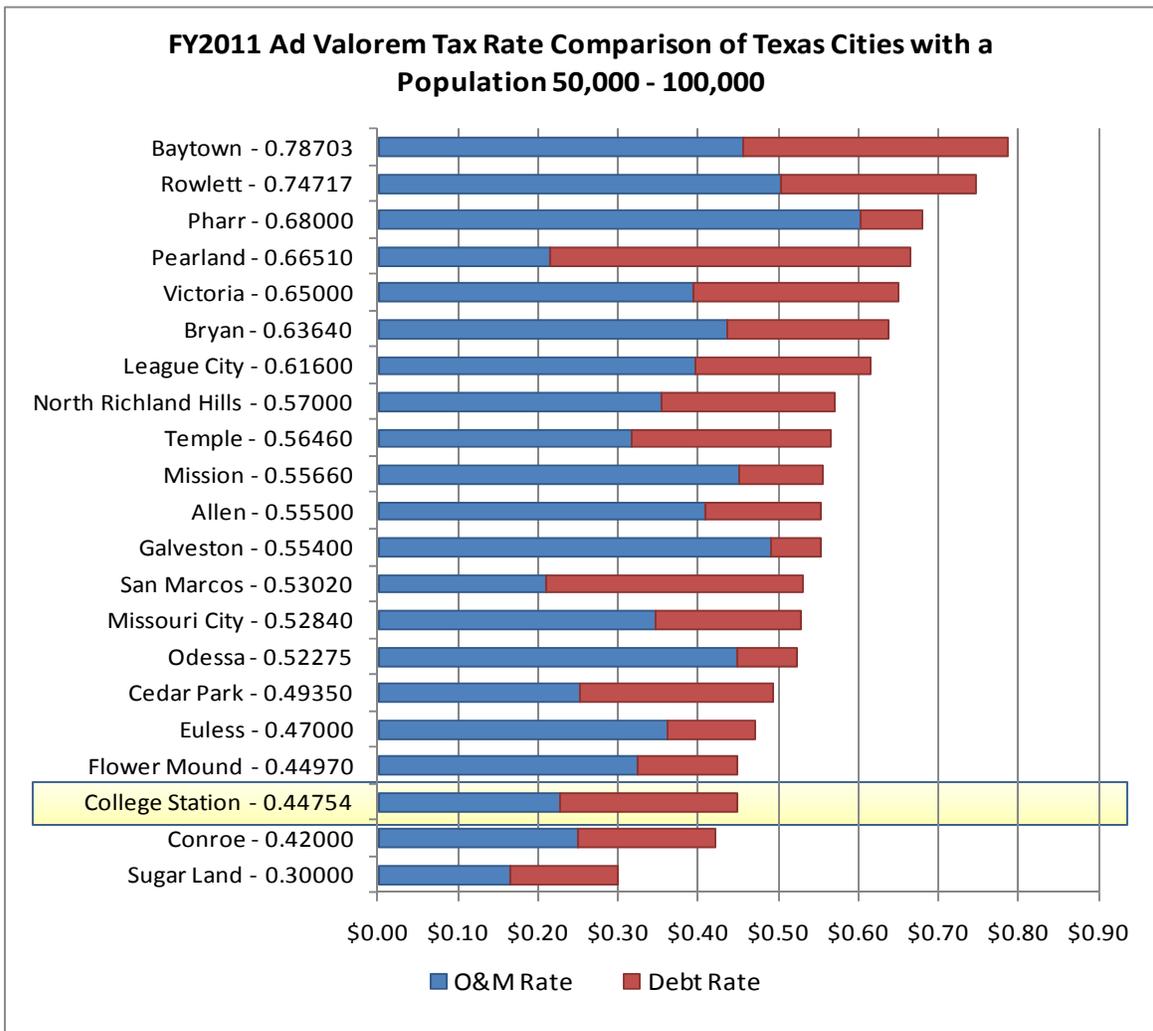
The financial forecast is a tool used to indicate the actual and possible results of decisions made by Council over a number of years. The forecast has become an integral part of the planning and budget preparation processes. The forecast provides an opportunity to think strategically about the best ways to address growing service demand issues in the next several years. It also serves as the foundation for continued financial planning in the next 12 to 18

months. An overview of the financial forecast was reviewed with Council as part of the budget review process, and Council will continue to be updated throughout FY11.

It will be critical to monitor revenues and expenditures closely in FY11 to ensure any further slowdown in revenues can be proactively addressed. If revenues remain flat or decline, it will be necessary to consider further budget reductions. In addition, alternatives on how services are delivered, as well as how some of these additional needs are funded in the future, are being reviewed. Efforts continue to examine new and different revenue streams.

Property Tax Rate

The approved tax rate of 44.7543 cents per \$100 of valuation allows the City to fund growing demands for service. The approved tax rate provides for a diversified revenue stream for the City of College Station, which continues to have one of the lowest tax rates among surveyed Texas cities.



College Station continues to have one of the lowest tax rates among surveyed Texas cities with a population of 50,000 to 100,000.

Utility Rates

The approved budget includes a 6% increase in Electric rates to pay for increased power supply costs, operating and nonoperating costs, and costs to expand the Electric Utility infrastructure. A 2% increase in the Water rates is also approved, as well as a 3% increase in the Wastewater rates. No rate increases are included for the Drainage and Sanitation Funds.

Positions in the FY11 Budget

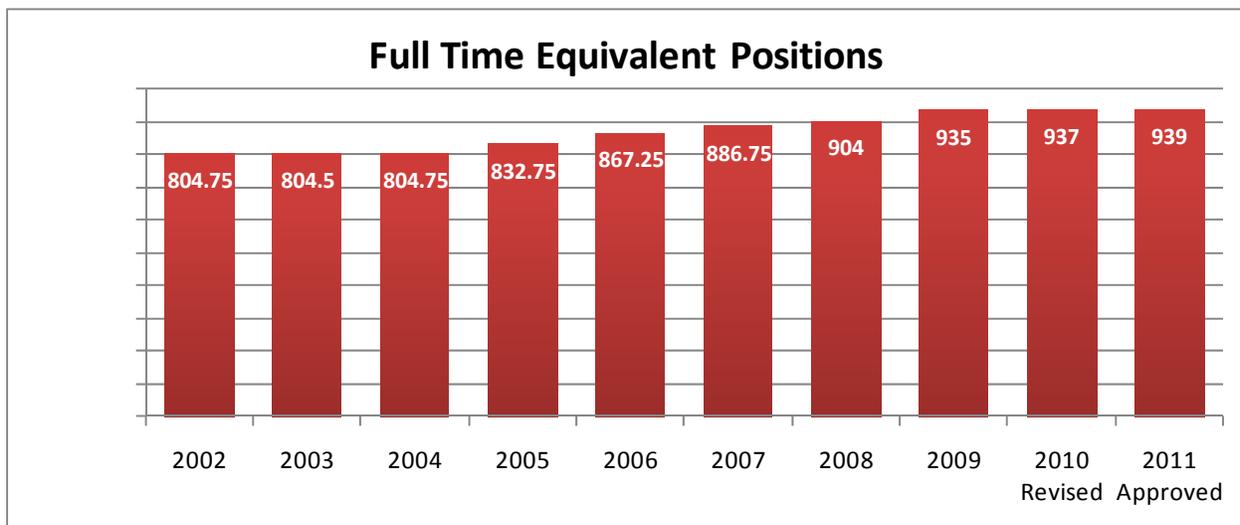
As a service providing organization, salaries and benefits account for the largest percentage of City operating expenses. College Station is similar to other cities in this respect. Human resources are also one of the primary assets of the City. When the cost of purchased power is excluded, personnel expenditures account for approximately 65% of total City operating and maintenance expenditures. The FY11 approved budget, including SLAs, funds 939 full time equivalent positions.

FY11 budget reductions include the elimination of 15 vacant positions in the City organization. A hiring freeze has been in effect since July 2010. This allowed for the maximum amount of flexibility in considering budget reductions as positions became vacant. Six of the position reductions will come from a proposal to outsource some of the mowing functions that are currently performed by City staff. It is anticipated that outsourcing this mowing function will result in savings of at least \$50,000 to the City. These position reductions, netted with the outsourcing costs, will result in an ongoing savings to the City of \$512,114. In addition to the eliminated positions, 4 positions will be held vacant for some or all of FY11. Holding these positions vacant will result in savings of \$229,802 in FY11.

It is important to point out that eliminating and holding vacant these positions will have an impact on services that can be provided by the City of College Station. However, these reductions are necessary to address the current budget conditions.

In order to continue the Police Strategic plan and start the staffing of Fire Station #6, the approved budget does include 13 additional staff to meet those needs. In addition, during FY10, the Police Departments Full Time Equivalent (FTE) positions were increased by 4 as a part of the FY10 component of the Police Strategic Plan.

The City budgets for temporary/seasonal employees by calculating the number of hours worked and approximating the number of FTE positions. The approved budget includes approximately 65.5 FTE temporary/seasonal positions. The Parks and Recreation Department makes extensive use of these funds for seasonal programs and other departments also utilize these resources.



The above chart shows the change in the number of positions over the last 10 years.

Approved Pay Changes

With the exception of the first phase of the Step Pay Plan in the Police Department, pay increases did not occur in FY10. The FY11 approved budget includes \$1,118,756 in performance based pay increases. This represents an average 2.5% increase in pay and related benefits. Also included is funding for minimal classification changes to the pay structure that are based on the results of a classification study. These changes should help keep the city pay structure competitive. These pay increases will go into effect beginning January 2011. *These approved pay increases are only possible due to the other reductions that have been made in the approved budget.*

The FY11 performance pay plan will provide greater pay increase opportunities to those at the lower end of the pay scale, and smaller increases for those at the higher ends of the pay scale. There will be no increases for the Management Team - which is made up of the City Manager's Office executive staff and department directors. This will allow larger possible pay increases to be available to those at the lower end of the pay scale.

The approved budget also includes funding for the second phase of a step plan in the College Station Police Department. The first phase was implemented in FY10. It is anticipated that continuing the implementation of the step pay plan will allow the Police Department to be more competitive in recruiting and retaining officers.

Capital Improvement Projects

The approved Capital Improvements Budget for FY11 totals \$25,233,026 for all funds that include capital projects. This budget amount does not, however, reflect all projected capital expenditures for FY11. In the case of projects for which funds have already been approved and budgeted, the City may continue to spend money to complete these projects without including the projected FY11 expense as a new appropriation. The project budgets that have been appropriated carry forward until the project is complete. Only portions of the projects that have not been previously appropriated are included as new appropriations in the FY11 budget. The total projected to be spent on capital projects including both new appropriations as well as existing appropriations is approximately \$47 million.

In FY11 it is anticipated that capital project expenditures for both general government and utility capital projects will be significant. Infrastructure rehabilitation and improvement projects are scheduled in FY11. Other projects underway include a number of street projects from the 2003 and 2008 bond authorizations, such as street rehabilitation and extension projects, facility, park and fire station projects.

There are a number of Water and Wastewater capital projects that will incur expense in FY11. These projects are discussed in greater detail later in the budget overview and in the capital projects section of this document.

Net Budget Expenditure Comparison

The following table shows the approved net operating and maintenance expenditures for FY11. Expenditures are budgeted to be \$233,465,937, a 10.03% decrease from the FY10 original budget. Transfers from the fund balance for capital projects in FY11 are budgeted to be \$6,075,000, and the net approved capital budget is \$19,158,026. The latter two items will provide a total of \$25,233,026 of new budget appropriation for capital projects.

Fund	Approved FY10 Budget	Approved FY11 Budget	Percent Change
General Fund	54,023,038	54,617,067	1.10%
Combined Utilities	114,778,903	122,498,153	6.73%
Sanitation	6,776,443	7,014,768	3.52%
BVSWMA	5,598,996	1,457,339	-73.97%
Drainage	1,233,654	1,270,182	2.96%
General Debt Service	12,222,459	12,581,958	2.94%
Hotel Tax	4,456,982	2,200,335	-50.63%
Parking Fund	1,618,638	1,748,592	8.03%
Parks Xtra Education	112,507	114,769	2.01%
Recreation Fund	-	407,335	N/A
Police Seizure	20,796	20,847	0.25%
Wolf Pen Creek TIF	-	-	N/A
Municipal Court Funds	336,160	310,426	-7.66%
Business Park Fund	250,000	250,000	0.00%
Community Development	2,873,865	3,558,960	23.84%
Traffic Safety Fund	1,889,328	60,000	-96.82%
Internal Services Fund	-	44,416	N/A
Cemetery Perpetual Care	-	-	N/A
Memorial Cemetery Endowment Fund	75,000	10,000	-86.67%
Memorial Cemetery Fund	-	2,764	N/A
ARRA Fund	22,436	65,000	189.71%
Total O&M Expenditures	206,289,205	208,232,911	0.94%
Combined Utilities	9,700,000	6,075,000	-37.37%
Community Development	-	-	N/A
Hotel Tax Fund	-	-	N/A
Fund Balance/Working Xfers to CIP	9,700,000	6,075,000	-37.37%
General Gov't CIP	18,945,296	9,752,561	-48.52%
Utilities CIP	17,058,497	4,699,639	-72.45%
BVSWMA CIP	2,495,132	-	-100.00%
Community Dev. CIP	-	561,500	N/A
Special Revenue CIP	1,611,138	1,111,013	-31.04%
Wolf Pen TIF CIP	3,400,000	3,033,313	-10.78%
Total Capital Expenditures	43,510,063	19,158,026	-55.97%
TOTAL	\$ 259,499,268	\$ 233,465,937	-10.03%

Budget Overview

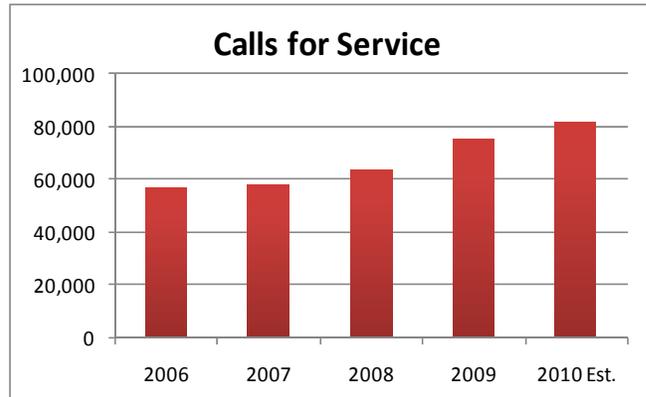
The text below focuses on the various City departments and functions provided by each department. The majority of the departmental budgets below reflect recurring reductions amounting to \$1.029 million in the FY11 budget.

Governmental Funds

Police Department

\$14,626,374

The Police Department provides a number of services that help to keep the community safe. Services provided include: 1) police patrol with certified police officers who are assigned to specific areas of the city and who are equipped with police vehicles and all necessary equipment; 2) criminal investigation for the investigation of reported crimes; 3) animal control; 4) communications and emergency medical dispatch support for police, fire and EMS; 5) short term jail/detention facilities that reduce the processing time of arrests; and 6) a recruiting and training division that serves as a support and training function for the Department.



The above graph illustrates calls for service. A "Call for Service" is defined as any event or situation, reported by a citizen that requires a response from the Police Department.

The Police Department has identified a variety of needs including increased staffing and equipment. The Police Department's Strategic Plan will allow for an increase in the level of service provided and response to community need. The Strategic Plan includes an amount of \$202,889 for a Civilian Forensic Technician, Evidence Technician, and 2 Public Safety Officers. The approved hiring of the additional civilian employees will allow sworn personnel to return to the field. The approved budget also includes funding for the second phase of a step plan in the College Station Police Department. The first phase was implemented earlier this year. It is anticipated that continuing the implementation of the step pay plan will allow the Police Department to be more competitive in recruiting and retaining officers.

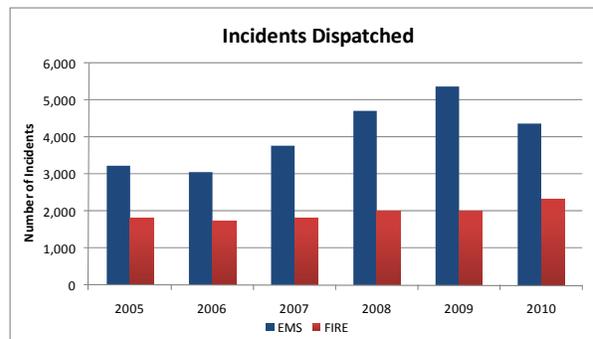
In order to address the current budget conditions, the FY11 base budget for the Police Department includes the removal of a sergeant position, and leaves a Parking Enforcement Officer vacant. Also, the Police Department has reduced the FY11 budget for travel and training, supplies and printing for FY11.

Fire Department

\$11,899,890

The Fire Department provides services to College Station, City of Bryan—through an automatic aid program—and to rural areas around College Station through mutual aid agreements. The Fire Department operates out of five stations located throughout the City.

The basic services provided by the Fire Department include: 1) fire response; 2) emergency medical response; 3) fire prevention services, including commercial fire safety inspections and fire prevention training at local schools and various functions; and 4) hazardous material response.



The above graph illustrates incidents responded to by the Fire Department over the last several years.

There is one approved service level adjustment in the Fire Department totaling \$619,898 which will set aside funding for the operations and maintenance costs for Fire Station Six. This will provide ongoing funding for nine (9) additional firefighters and related supplies. For additional budget savings, the firefighters will be hired

after the first quarter of the fiscal year. The purchase of the fire engine and ambulance to operate this station will be purchased using certificates of obligation and proceeds from the sale of Fire Station Three.

Public Works Department

\$6,821,413

The Public Works Department maintains streets, drainage, and the City's traffic control system. It is also responsible for refuse collection as well as fleet and facilities maintenance. The Engineering division, which is responsible for development engineering review and construction inspection, has been moved out of the Public Works department and into the Planning & Development Services department beginning in FY11. For FY11, the Public Works Department made two permanent budget reductions related to its services, reducing the Traffic Signal division's maintenance account by \$12,000 and reducing funds available for special projects in Facility Maintenance's building maintenance account by \$80,000. Other reductions for travel, training, overtime, and equipment replacement contributions are also included in the FY11 approved budget. Additionally, 3 vacant Street Maintenance Division positions have been eliminated in the FY11 budget as part of a proposal to contract out street right of way mowing. This proposal is projected to save at least \$25,000 over current costs. One-time SLA funding increases of \$297,380 are included in the FY11 approved budget for various projects used to meet departmental and City Council strategic objectives. Included in this amount is \$10,000 for a site visit by American Public Works Association (APWA) evaluators to assess the City's Public Works operations as part of the department's APWA accreditation process.

The **Traffic Engineering Division** conducts and reviews traffic engineering studies & plans and evaluates on-street parking throughout the City. Additionally, the Traffic Engineering Division engages in public education, special programs, and project management of related capital projects.

The **Facilities Maintenance Division** provides support services to City departments through the maintenance of City facilities. This entails all City buildings including heating, ventilation and cooling systems. Additionally, Facilities Maintenance performs minor building construction and remodeling activities. The Division also utilizes facility repair funds to ensure facilities and equipment are repaired and replaced in a timely manner. SLA funding of \$50,000 is included in the Facilities Maintenance budget to fund 50% of the construction of a new wash rack for City vehicles & equipment. The remaining 50% for this project is to be funded by the Fleet Maintenance Fund.

The **Streets Maintenance Division** of the Public Works Department strives to ensure that the street system within the City of College Station is properly maintained. This is done through a number of programs, including a street rehabilitation program that addresses street repair before more expensive reconstruction measures are needed. The Streets Division coordinates with Engineering and the Capital Projects Department to plan and develop major street projects.

The Streets Division also provides routine pothole patching and other maintenance services. The Streets Division measures the effectiveness of this service by determining whether 95% of the streets in the City have a grade of 85 or better using the Pavement Management System. The Streets FY11 Approved budget includes one service level adjustment in the amount of \$200,000 to fund the maintenance and repair of City streets through asphalt rejuvenation and overlays. Street overlay projects approved for next fiscal year with these funds include W. Luther, and George Bush East. Additionally, City Council elected to add \$50,000 to the asphalt rejuvenation and overlay projects for FY11. These funds will be transferred from the Economic Development Fund.

Drainage issues impact health and public safety, as well as transportation and mobility. Service levels for the **Drainage Maintenance Division** provide a drainage maintenance program that keeps the storm water carrying capacity of the system adequate in College Station, primarily through creek cleaning and ensuring that right of way is adequately mowed. The Drainage Fund covers expenditures in the General Fund pertaining to Drainage operations.

The **Traffic Signs & Markings** and **Traffic Signals Divisions** in College Station service and maintain integral traffic flow control mechanisms throughout the City. The system is critical to City operations, most notably during peak traffic times such as the very busy Texas A&M football season. These divisions are also responsible for maintaining and repairing traffic signals and school warning devices in order to provide safe and efficient movement of vehicles and pedestrians. The FY11 approved budget includes \$26,400 in SLA funding for the Traffic Signs &

Markings division related to intersection warrant studies and improvements as part of Planning & Development Service's Central College Station Neighborhood Plan.

Capital Projects Department

\$911,632

The Capital Projects Department (CPD) is responsible for the administration of the City's capital improvement plan. This includes the building of projects approved with bond elections such as streets, fire stations, libraries, and others. Some of the capital projects for public utilities such as Electric, Water, Wastewater, and Drainage are also handled in this department. As part of overall budget reductions in FY10 and FY11, the Capital Projects department has submitted budget reductions for travel and training, as well as other miscellaneous operating expenses.

Parks and Recreation Department

\$8,349,027

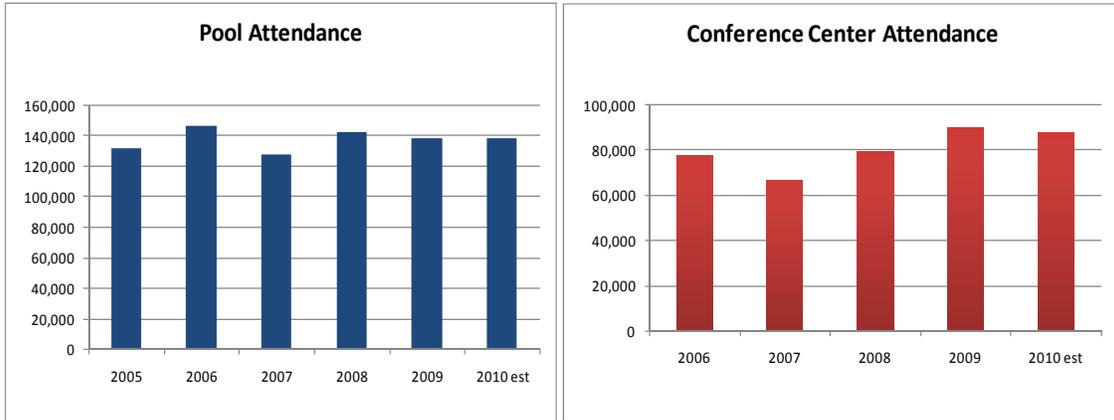
The Parks and Recreation Department is responsible for College Station park facilities and recreational programs. Among the services provided are athletics, recreation and instruction programs for youth and adults, heritage programs, reservation and meeting facilities and cemetery maintenance and operations. Also provided are programs and special events at the Wolf Pen Creek Amphitheater and other park locations throughout the City. The Parks and Recreation Department operates a number of special facilities including three City-owned swimming pools and the CSISD Natatorium.

The Conference Center is operated to provide meeting space for various groups and organizations. The Lincoln Center is a community/recreation center that provides positive programming and serves as a satellite center for social services. The department's Xtra Education Program provides citizens of all ages the opportunity to enhance their quality of life through various continuing education programs that are offered at various sites throughout the City.

The Parks and Recreation Department budget includes two approved service level adjustments in the amount of \$114,000. The first SLA is a plan for making technology improvements to the current system-wide water use and irrigation operations related to the grounds that are under its responsibility to assist in meeting the City's water conservation efforts. This portion of the plan has a total project cost of \$310,000 with requested funding of \$100,000 in the first two years and \$110,000 in the third year of this three-year project. The sites to be included are municipal, athletic, and park facilities. The second SLA is for \$14,000, which will allow the Parks and Recreation Department to purchase replacement lights for the FY12 Christmas in the Park program.

During the FY11 budget process, with direction from council, a Recreation Fund was established. Within this fund are activities such as sports programs, instruction programs, and concessions operations. Each activity's budget was identified and transferred from the General Fund into the Recreation Fund. Total transfer of funds was \$935,459. This includes \$560,059 for Sports Programs, \$30,945 for Instruction Programs \$230,455 for Senior/Teen Centers, and \$114,000 for Concessions Operations. This represents the first phase of identifying the costs associated with recreation programs and operations.

In order to address the current budget conditions, the FY11 base budget for the Parks and Recreation Department included the elimination of four vacant positions. The reduction of three of the four vacant positions in the Parks and Recreation Department is an effort to fund the outsourcing of some of the mowing functions that are currently being performed by City staff. It is anticipated that outsourcing this function will result in savings of at least \$25,000. This outsourcing will not include the mowing of athletic fields used for tournament play. For FY11 the base budget also includes holding open one vacant/unfunded grounds worker position in the Parks Operations Division. Other FY11 reductions include temporary/seasonal funding for the Starlight Music Series, travel, training, supplies, and printing.



The above graphs illustrate the fluctuations in attendance at pool facilities and the Conference Center.

The **Parks and Recreation Department (PAR) Administration Division** serves as the primary point of contact for its customers and provides administrative support to the rest of the department. This division also provides coordination, design and administration of some of the parks and recreation capital improvement projects, graphics support, marketing development, emergency shelter operations and website administration.

The **PAR Recreation Division** oversees Athletics, Senior Services, Special Events, Wolf Pen Creek Amphitheater and Concessions Operations. The Kids Klub after school care program, operated in collaboration with the College Station Independent School District (CSISD), is also within this division.

The **PAR Special Facilities Division** is responsible for the operations of the Lincoln Center, the Conference Center, the EXIT Teen Center, Heritage Programs, the Larry J. Ringer Library and all City pool facilities.

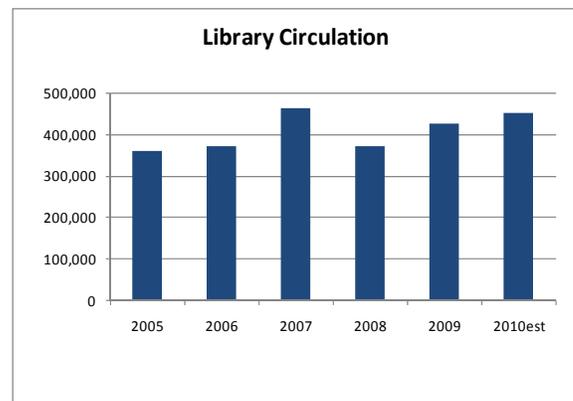
The **PAR Operations Division** maintains park facilities. An essential operation of this division is maintenance associated with operating the athletic facilities and other community and neighborhood parks located throughout the City.

The **PAR Urban Landscapes Division**, through its horticultural, arboricultural and landscape maintenance efforts, ensures that City property is maintained in an aesthetically pleasing, yet still safe and sustainable, manner. Selected streetscape areas, the City Cemetery and the new Memorial Cemetery are also included in the property maintained by this division. The division also provides support for special events, programs and other City activities.

Larry J. Ringer Library

\$1,049,801

The Larry J. Ringer Library facility is overseen by the City's Parks and Recreation Department. This facility is operated in collaboration with City of Bryan, which provides staffing for the College Station facility. The graph to the right illustrates the circulation of the College Station Library over the last several years.



Planning and Development Services Department

\$3,513,042

The Planning and Development Services Department provides oversight for development planning within the City of College Station. Planning and Development Services also reinforces compliance with zoning, subdivision, and drainage regulations as well as other City ordinances. This department works with citizens and other City departments to ensure City development in a manner consistent with policies established by Council.

Neighborhood Services joined the department in FY10 and has allowed for increased interaction of neighborhoods, property owners, tenant associations, TAMU, and others in the community. Civil Engineering, previously in the Public Works Department, moved to Planning and Development in FY11. This increased the full-time equivalents in the department by nine.

Code Enforcement merged with Planning and Development in FY09. Code Enforcement is the central force behind community enhancement in the City. As part of a city-wide initiative to reduce ongoing expenditures, one full-time Code Enforcement Officer position was permanently reduced from the budget. Code Enforcement will reconfigure from five response zones to four. Complaint follow-up inspections may need to be extended from a 24-hour to a 48-hour turn around.

The FY11 budget includes one SLA in the amount of \$9,650 for the implementation of the Near East Side Neighborhood Plan. This SLA will fund additional administrative costs associated with the development of the Eastgate Neighborhood Plan such as postage and advertising, office supplies, and printing. It also includes funding for professional services for technical work on renderings and graphics that cannot be done by City Staff.

Information Technology Department

\$3,946,682

Information Technology implements and maintains the technology and computer based information systems used by all City Departments. The Information Technology department includes IT Administration, Management Information Services (MIS), Geographic Information Services (GIS), E-Government, Mail, and Communication Services.

The MIS division implements and supports computing platforms and applications for all City Departments, including Computer Aided Dispatch (911) for Public Safety, and connectivity to the Internet. The GIS division is responsible for the coordination of all geographic data and its presentation to the public. The E-Government division is responsible for the City website, interactive web service provision, and the City's Intranet. Communications provides connectivity within the city for cable and fiber.

Funding in the amount of \$118,578 is included in the approved budget for the Brazos Valley Wide Area Communications System (BVWACS) which provides a wide area communications system that promotes radio system interoperability for public safety and emergency management operations.

Reductions in computer replacement, travel, training, salaries, and overtime are included in the FY11 Approved budget. The approved budget includes the permanent reduction of one full time position, the E-Government Coordinator.

The FY11 approved General Fund budget includes funding for an updated aerial map. The last aerial map of College Station was conducted in 2005. City departments including Planning and Development Services, Economic Development, Geographic Information Services, and Fire use components of this data. In addition, the development community benefits and uses this mapping resource. This project will be managed by the IT department and funded by the General Fund (\$150,000) and by the Drainage Fund (\$65,000).

Fiscal Services Department

\$3,113,654

The Fiscal Services Department provides Fiscal Administration/Treasury, Accounting, Purchasing, and Budgeting services to the City. This department also oversees the operations of Municipal Court and Utility Customer Service.

Fiscal Services Administration/Treasury handles cash and debt issues for the City while ensuring all funds are prudently invested. The Accounting and Purchasing Divisions work closely together to ensure that purchases are made and recorded according to guidelines. Municipal Court collects fines and fees for the City while providing the

City with administration for cases filed for enforcement of Class C misdemeanors. The Office of Budget and Strategic Planning prepares, monitors, and reviews the annual budget. The budget office also coordinates the City's strategic planning process, which is closely tied to the City's budget.

In order to address the current budget conditions, the FY11 approved budget for the Fiscal Services department includes removing a vacant Payment Compliance Representative position and holding open a Staff Accountant position. Other reductions in Fiscal Services were made to overtime, travel and training, supplies, and temporary/seasonal employee funding. Additionally, Fiscal Services shifted \$27,500 in credit card fees budget to the Court Technology Fee Fund for related municipal court credit card expenses in FY11.

General Government Department

\$4,264,204

The General Government Department includes many of the administrative functions of the City.

The **Mayor and Council Division** accounts for expenditures related to Council functions such as education and training. The approved budget for this division in FY11 is \$49,374. Reductions in travel, training, memberships, and food were submitted for savings, this is a net 34.08% decrease from the FY10 revised budget. The travel/training budget was reduced by 70%.

The **City Secretary Division** is responsible for elections, records management, City Council support and other activities. The FY11 approved budget is \$403,778. This includes a one-time \$35,000 service level adjustment to cover additional costs associated with a special election held November 2, 2010 to fill a vacant Council seat and consideration of a transportation user fee.

The **Internal Auditor Division** conducts independent financial and performance audits to provide the Council and the Mayor with objective information to assist in determining whether governmental operations are adequately controlled and to assure that a high degree of public accountability is maintained. The Internal Audit approved FY11 budget is \$118,725.

The **City Manager Division** is responsible for the day to day operations of the City, making recommendations to the City Council, and providing short and long-term direction to the organization. The FY11 City Manager's approved budget is \$842,146. The approved budget includes keeping an intern position vacant through FY11 saving approximately \$10,000. Reductions in travel/training and goodwill are also a part of the approved budget.

The **Legal Division** provides legal services and support to City Council and City staff. Among the services provided by this office are legal advice, contract writing, and litigation. The approved Legal Office budget is \$987,321 which includes the permanent reduction of one vacant full-time Assistant City Attorney position.

The **Economic Development Division** is responsible for coordinating economic development activities in College Station. The Economic Development FY11 approved operating budget is \$556,913. Due to budget reductions, one part-time Economic Development Specialist position was eliminated from the FY11 budget.

The **Public Communications Division** provides for the dissemination of City information through various media outlets. The total FY11 approved budget is \$694,887. This amount includes designated Educational and Governmental (EG) franchise dollars in the amount of \$30,000. These funds can only be used to purchase, replace, or help produce the College Station educational television channel.

The **Human Resources Division** consists of Human Resources and **Risk Management**. The Human Resources Division is responsible for the strategy and implementation of the compensation & benefits program for all employees. The division also orchestrates the recruiting and hiring of qualified candidates for City positions, working directly with departments to build programs that recruit, retain and engage employees. Policy interpretation and performance management programs are coordinated through Human Resources. The Risk Management function within Human Resources seeks to limit the exposure of the City to physical and financial losses through a number of programs that address worker safety. Risk Management was added to the Human Resources division in FY08 and the salary and benefits budget was moved to the Worker's Compensation and Property Casualty Funds in FY09. The approved Human Resources budget for FY11 is \$611,060. This includes two SLAs. The first provides \$25,000 in funds for supervisor and manager training programs. The other SLA includes \$60,000 for the enhancement of a security system for City Hall.

Other General Fund Expenditures **\$2,191,788**

There are a number of expenditures budgeted in the General Fund that do not fall under the purview of any one department. Miscellaneous expenditures within the General Fund include \$742,442 approved for public agency funding, \$422,889 for contingency transfers and \$1,026,457 for other various expenditures and transfers. These various expenditures and transfers include the General Fund Subsidy Transfer to the Recreation Fund, the transfer to the Economic Development Fund, and State Legislative Consulting services.

Debt Service Fund **\$12,581,958**

The Debt Service Fund is used to account for ad valorem tax revenue collected to pay for authorized general government debt. The debt service portion of the ad valorem tax totals 22.0194 cents per \$100 valuation, which accounts for 49% of the tax levy. This is a reduction of nearly 1 cent from this year's debt service tax rate.

Economic Development Fund **\$658,825**

The City created an Economic Development Fund to account for resources and expenditures directed at providing incentives for businesses and industries that are planning to locate in College Station. Resources set aside for economic development purposes will be transferred into this fund and remain in the fund until expended. In FY11, \$605,000 is budgeted in this fund for economic development cash assistance incentives. Due to budget reductions, the amount of funds transferred into the Economic Development fund from the General fund has decreased from \$315,000 to \$200,000.

Business Park Fund **\$250,000**

Resources are included in the budget for economic development activities. In FY11, it is projected that \$250,000 will be transferred from the Business Park Fund to the Economic Development Fund for the Research Valley Partnership's Texas A&M Institute for Pre-Clinical Studies project.

Parks Xtra Education Fund **\$114,769**

The Parks Xtra Education Fund was established in FY96 and is a joint effort between the City of College Station and College Station Independent School District to provide community based education programs. The FY11 approved Parks Xtra Education budget for program expenditures is \$95,351. Also included is \$19,214 for the Xtra Education portion of the General and Administrative (G&A) transfer to cover the cost of internal services such as Human Resources, Accounting and Budget.

Recreation Fund **\$935,459**

Established in FY11, the Recreation Fund is designed to help the city identify costs and revenues associated with sports, concessions, and instruction programs. Ultimately the fund will help identify how much the General Fund is subsidizing the programs mentioned. This is the first phase of programs to be included in the Recreation Fund. Costs associated with several sports programs, instruction, Senior/Teen Centers, and concessions totaling \$935,459 were removed from the General Fund budget and added to the Recreation Fund budget in FY11.

Efficiency Time Payment Fee Fund **\$0**

The City is authorized by the State Legislature to collect fees on traffic tickets written by the City. There are four fees collected by Municipal Court. This fund is used for the purpose of improving the efficiency of the administration of justice in College Station. No expenditures were budgeted for this fund in FY11.

Memorial Cemetery Fund **\$2,764**

This fund accounts for two thirds of cemetery lot sales as well as other revenue that is collected through the Memorial Cemetery and Aggie Field of Honor. The fund also accounts for expenditures on projects that take place at this location. An expenditure in the amount of \$2,764 for General & Administrative Transfers is included in the FY11 approved budget for the Memorial Cemetery Fund.

Enterprise Funds

Electric Fund

\$98,349,929

The Electric Utility is responsible for providing cost efficient and reliable electric service to the citizens, businesses and institutions in College Station. Reliable electric service is necessary to ensure continued prosperity of the City.

Water Fund

\$17,804,090

The City of College Station has the capacity to produce approximately 30 million gallons per day of potable water. The Water Division has developed high standards of reliability that assures customers' needs are met with a water supply that meets or exceeds all federal and state mandated standards. As a City enterprise, the full cost of service for water production, transmission and distribution is recovered by charging customers for consumption on a per unit basis.

Three SLA's totaling \$41,836 were approved for the Water Fund in FY11. The first SLA, in the amount of \$24,836 is for the study of impact fees in the Water Utility. The results of this study will determine the maximum City-wide impact fee that could be charged for new connections to the City's water system. The second SLA, in the amount of \$4,000 will allow for a full year of the rebate program that is currently in place. The funds currently included in the approved budget are estimated to support only a half of a year. The rebates are offered for items such as low water-use appliances and rain-water harvesting systems. The final SLA included in the approved budget for the Water Fund is for public education and conservation programs. This SLA totals \$13,000. In addition to the above, funds in the amount of \$58,324 have been included in the FY11 Approved Budget for the addition of a 0.5 Regulatory Compliance Assistant. This position will be filled by reallocating existing staff resources and will be responsible for assisting Water Services with evaluating and meeting EPA/TCEQ requirements.

Wastewater Fund

\$12,419,134

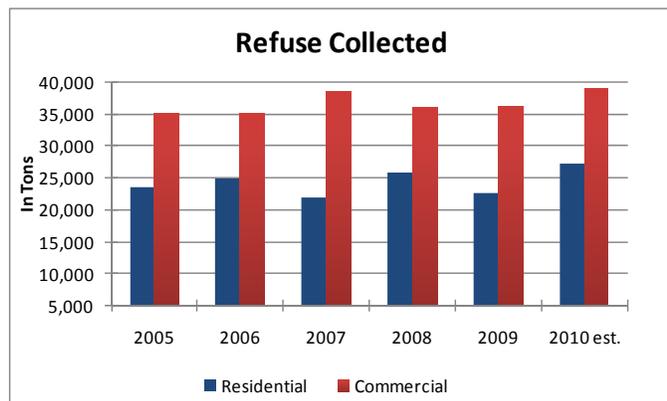
Effective sanitary sewer collection and treatment is essential to public health in an urban environment. Over the last several decades, standards have increased for this infrastructure. Past upgrades to the Carters Creek Wastewater Treatment Plant were directly related to changing standards. As the system continues to grow, additional capital is needed for line extensions. The existing system will have to be maintained with line replacements and plant enhancements and expansions. Wastewater services are provided as an enterprise function with service related fees paying for the cost of service.

The FY11 Approved Budget includes \$87,535 for four SLAs in the Wastewater Division. The first SLA, in the amount of \$24,835, is for the study of impact fees in the Wastewater Utility. This is the counterpart of the Water Impact Fee Study SLA request. The results of this study will determine the maximum City-wide impact fee that could be charged for new connections to the City's wastewater system. The second SLA, totaling \$15,000, is for public education and conservation programs. The third SLA, in the amount of \$2,700 is for grease sampling. The final SLA included for the Wastewater Utility in the approved budget is \$45,000 for a portable generator for lift stations. The existing portable pump cannot provide adequate back-up for the deeper lift stations. This new generator will have that capacity.

Sanitation Fund

\$7,014,768

The Sanitation Division of Public Works provides services that meet the City's solid waste collection needs. These services include providing residential containers, curbside recycling, brush and grass clipping collection, street sweeping and the removal of waste. Commercial services are also provided to local businesses and offers collection in small and large containers. Customers with greater volumes have the option of using roll-off containers that are serviced by front load collection equipment.



The operating portion of the Sanitation fund for residential and commercial operations is approved for FY11 to be \$6,300,060, or 6.09% higher than the FY10 Revised Budget. Non-operating expenditures are approved to be \$714,708, and include the fund's Return on Investment to the General Fund. Revenues for FY11 in the fund are estimated to be \$7,107,394.

Northgate Parking Enterprise Fund **\$1,748,592**

The Northgate Parking Enterprise Fund accounts for parking operations in the Northgate district of the City. This includes the surface parking lot on Patricia Street, the College Main Parking Garage and on-street parking in the district. The approved FY11 budget for parking operations is \$622,504. One-time SLA funding for Capital expenditures in the amount of \$163,000 is included. This funding will be used to expand the use of security cameras in the parking garage to the upper parking decks and to upgrade and replace all of the street meters in the district. In addition, \$863,000 is included for the debt service payment related to the construction of the parking garage. Northgate Parking Enterprise fund revenues are projected to be \$1,198,221 in FY11.

Special Revenue Funds

Hotel Tax Fund **\$2,200,335**

The City receives a tax of 7% on room rental rates from persons staying in hotels within the City. The City's use of Hotel Tax funds is limited by State law to be used for the promotion of tourism in the City of College Station.

The approved FY11 budget includes \$604,335 for City Operations including Wolf Pen Creek event operations and other Parks programs and events that are eligible for Hotel Tax Funds. In addition, annual funding in the amount of \$200,000 is included in the FY11 approved budget for soliciting and hosting of sports tournaments in College Station. Additionally, the FY11 debt service payment of \$222,519 for the land purchased by the City for the future construction of a Convention Center will be transferred to the Debt Service fund for payment. \$1,346,000 of Hotel Tax funding is included in the FY11 approved budget for the Bryan/College Station Convention and Visitors Bureau and the Arts Council of Brazos Valley.

Community Development Fund **\$4,120,460**

Community Development helps provide low cost housing and other public assistance through Community Development Block Grant and Home Grant funds from the federal government. These funds are used to assist low to moderate-income residents of College Station. Assistance is provided through housing services, public agency funding, public facility improvements, and economic development activities.

American Recovery Reinvestment Act Fund **\$65,000**

The American Recovery and Reinvestment Act (ARRA) Fund accounts for revenue received and expenditures made by the City through the American Recovery and Reinvestment Act enacted in 2009. These funds are primarily for one-time equipment and other purchases. ARRA Fund revenues and expenditures are estimated to be \$65,000 in FY11. This represents the grant funded Sustainability Coordinator position in General Government. The grant will fund this position for a total of 3 years, from FY10 to FY12.

Traffic Safety Fund **\$60,000**

The Texas Legislature passed SB 1119 which became effective on September 1, 2007. This bill authorizes and controls the municipal use of red light camera equipment and was codified in the Texas Transportation Code, Section 707.003. Revenue sharing provisions are mandatory: after accounting for program expenditures, one half of all revenues received must be remitted to the state. The state will be using their portion of the revenue received to fund regional trauma centers. The remaining revenue retained by the City must be spent on traffic safety programs, intersection improvements, pedestrian safety programs, public safety programs and/or traffic enforcement programs. The City implemented the red light camera program in calendar year 2008 with 4 monitored intersections. In FY10, cameras were added to 5 additional intersection approaches. On November 3, 2009, an election was held in which the majority of the voters voted to end the red light camera program. The FY11 approved budget of \$60,000 is made up of two 1-time SLAs that will utilize a portion of the remaining funds for traffic safety programs and intersection improvements. The first SLA of \$50,000 is to fund the City's participation in the B/CS Mobility

Initiative, and the second SLA of \$10,000 is for a corridor progression study and improvements implementation on Harvey Road.

Wolf Pen Creek TIF Fund **\$3,033,313**

The Wolf Pen Creek Tax Increment Finance (TIF) Zone generates revenues that must be utilized within the Wolf Pen Creek District. The TIF expired December 31st, 2009. Remaining funds in the amount of \$3,033,313 are included in the approved budget for the development of a festival site and water feature which will adjoin the amphitheater. This project can be done in phases and will serve as a major attraction for the corridor. A total of \$3,500,000 is budgeted for this project, of which \$1,200,000 will be spent on the water feature.

Court Technology Fee Fund **\$101,980**

The Court Technology Fee Fund can be used to fund technology projects at the Municipal Court Facility. Approved expenditures of \$101,980 will be used for technology related purchases such as computer hardware and software for court facilities. Part of the FY11 base budget includes shifting \$27,500 in credit card fees from the General Fund Municipal Court budget to the Court Technology Fee fund.

Court Security Fee Fund **\$118,298**

The Court Security Fee Fund is used to fund security projects at the Municipal Court building. Approved expenditures of \$118,298 are included for court security personnel in this fund. To address the current budget conditions, a vacant part-time Bailiff position has been eliminated from the Court Security Fee Fund in FY11.

Juvenile Case Manager Fee Fund **\$90,148**

The Juvenile Case Manager Fee Fund is used to fund the salary and benefits of a Juvenile Case Manager, as well as cover the salary and benefits of staff time spent administering Teen Court. In addition, \$90,148 is approved for salary and benefits for the Juvenile Case Manager position and the Community Programs Assistant position.

Police Seizure Fund **\$20,847**

The Police Seizure Fund accounts for revenues and expenditures related to property seized by College Station Police Department. Expenditures for FY11 are approved to be \$20,000. \$847 is included for the Police Seizure Fund portion of the General and Administrative (G&A) transfer to cover the cost of internal services.

Memorial Cemetery Endowment Fund **\$10,000**

This fund accounts for the remaining one third of the sales of cemetery lots that are accrued through the Memorial Cemetery Fund, which includes the Aggie Field of Honor. FY11 expenditures include \$10,000 for the continued marketing efforts of the new cemetery.

Cemetery Perpetual Care Fund **\$0**

This fund accounts for the sale of cemetery lots and other revenues that are collected through the College Station cemetery. The fund also accounts for expenditures on projects that take place in the cemetery. There are no expenditures anticipated in this fund in FY11.

Internal Service Funds

The City has established several internal service funds for areas where goods and services are provided to City departments on a cost-reimbursement basis. The Internal Service Funds include the Insurance Funds, the Equipment Replacement Fund, the Utility Customer Service Fund, and Fleet Maintenance Fund. Each of these funds receives revenues from City departments to which services are provided. Base budget revenues for the funds reflect the above policies. Internal Service funds have revenues transferred from departmental budgets on a monthly basis to ensure that funds are available to fund related expenses.

Insurance Funds

The City of College Station has four funds for insurance purposes, all of which are self-funded.

Property Casualty Fund

\$1,342,775

The Property Casualty Fund ensures that the City can adequately cover potential property and liability losses. The FY11 estimated revenues for the Property Casualty fund are \$1,754,600. Approved expenditures total \$1,342,775. Contributions to this fund have increased over prior years to offset prolonged legal expenses.

Employee Benefits Fund

\$9,360,973

The Employee Benefits Fund is self-funded and provides medical coverage to covered City employees. Estimated revenues for the employee benefits fund total \$8,227,507 for FY11, and budgeted expenditures total \$9,360,973. Funds for wellness programs have been included in the budget in an effort mitigate future estimated claims costs. In addition, expanded choices for coverage, including a high deductible plan, will be offered in an effort to offset costs.

Workers Compensation Fund

\$654,911

The Workers Compensation Fund provides coverage against losses sustained through on the job injuries to employees. Revenues anticipated in the Workers Compensation fund are \$442,375; expenditures total \$654,911. Decreasing contributions to this fund allows for a necessary contribution increase to the Property Casualty fund. The ending fund balance is anticipated to be sufficient to meet worker's compensation needs.

Unemployment Compensation Fund

\$34,330

Revenues in the Unemployment Compensation Fund are estimated to be \$36,756. Expenditures in this fund are expected to be \$34,330.

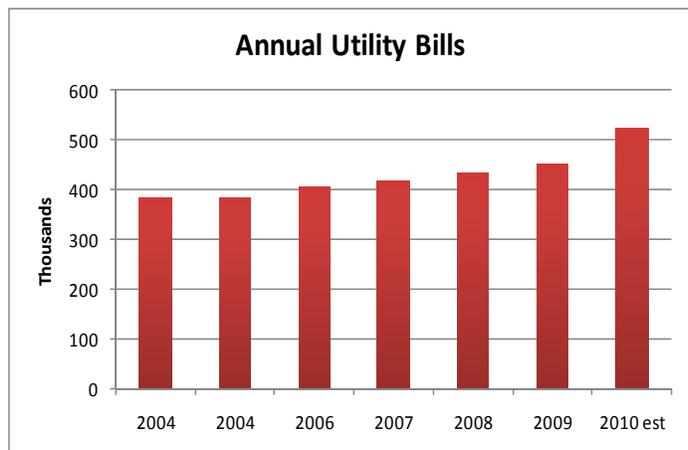
Equipment Replacement Fund

\$5,137,456

The City has a fund that serves to accumulate resources for the replacement of vehicles and large motorized equipment, the telephone and radio systems, to provide replacement assets for the existing major technological infrastructure, and the replacement of copiers. Due to economic conditions, FY11 contributions to the Equipment Replacement fund for fleet replacement from the General fund were reduced by \$250,000. Additionally, contributions for telephone and radio system replacement will not occur in FY11. The anticipated revenues for FY11 total \$5,529,144; approved expenditures total \$5,137,456. Included in the approved expenditures is a proposal to replace several City vehicles that are scheduled to be replaced in FY11 with comparable hybrid vehicles. The total additional cost of replacing these vehicles with hybrids instead of the regular gas or diesel versions is \$172,772. These costs will be funded by a one-time transfer of available funds from the various operating departments and funds within the City.

Utility Customer Service Fund **\$2,258,503**

The Utility Customer Service Division is the primary interface with the City's utility customers. Responsibilities include setting up customer accounts, connecting and disconnecting utility services, reading meters, billing and collecting utility customer accounts and addressing customer concerns. FY11 approved expenses are \$2,258,503. To help address the current budget conditions the Utility Customer Service division will eliminate 1 vacant Utility Customer Services representative position for FY11. Additionally travel training, overtime, and supplies were reduced in the FY11 Approved Budget. The chart to the right illustrates the number of utility bills generated annually over the last several years.



Fleet Maintenance Fund

\$1,686,412

The Public Works **Fleet Services Division** manages the vehicle and equipment fleet. The division also performs preventive maintenance and vehicle repair. The City maintains a fleet of vehicles and heavy equipment to provide services to the citizens of College Station. Some of these services include Police and Fire response, Solid Waste Collection, Public Utilities, Building Inspection, and Parks operations. In FY11, revenues in the Fleet Fund are projected to be \$1,576,232. The FY11 budgeted expenditures are \$1,686,412. Included in this amount is a approved SLA of \$50,000 for 50% of the costs associated with the construction of a new wash rack for City vehicles & equipment. The remaining 50% of funding for this project is approved to come from the General Fund.

Brazos Valley Solid Waste Management Agency (BVSWMA) Fund

\$1,457,339

The City of College Station and City of Bryan have set up a new corporation to take over the operations of the landfill. The Brazos Valley Solid Waste Management Agency Inc. was created earlier this year. As part of this organization the City of College Station will continue to have landfill employees who will, through an agreement with BVSWMA Inc., provide landfill services. The BVSWMA portion of the budget accounted for in the City of College Station budget is the salary and benefit portion for the College Station landfill employees.

Capital Project Funds

\$25,233,026

The City has a number of capital project funds. General obligation bonds form the basic resource for general government projects such as streets, parks, traffic, public facilities and other such needs. However, the City has several other resources that may be used to supplement those resources and help to hold down the ad valorem taxes necessary to pay for general obligation bonds.

In addition to the general government projects, the City has bond funds for each of the utilities operated by the City. For FY11, operating funds from both the Water and Wastewater Funds in the amount of \$6,075,000 are projected to be used to fund capital projects in lieu of the issuance of additional debt.

Other resources to fund capital projects include the Wolf Pen Creek Tax Increment Financing District, the Drainage Utility and Parkland Dedication Funds. Each provides resources that will be used to complete a number of projects over the next five years.

General Government Capital Projects

The following is a brief summary of some of the key general government projects included for FY11. More details of these projects can be found in the capital project summaries preceding each capital projects section in the budget document.

GOVERNMENTAL CAPITAL PROJECTS

Below are descriptions of the governmental capital projects included in the FY11 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

STREETS, TRAFFIC, SIDEWALKS AND TRAIL CAPITAL PROJECTS

Street Rehabilitation Projects

In FY11, funds in the amount of \$1,408,564 are included for the **Tauber and Stasney Rehabilitation** project. These streets are located in the Northgate area. The project includes the rehabilitation of Tauber Street and Stasney Street from University Drive to Cherry Street as well as the design and construction of new sidewalks on College Main. The project also includes the water and wastewater line rehabilitation. Funds in the amount of \$422,225 are also projected in FY11 for other street rehabilitation projects that may arise in the Northgate area. These funds reflect the balance of the Church Avenue rehabilitation project, which came in under budget. The construction funds for these **Northgate area rehabilitation projects** were authorized as part of the 2003 GO bond election.

Street Extension Projects

\$9,215,974 is the estimated expenditure included in the FY11 Approved Budget for various street extension and widening projects. \$472,611 is estimated for oversize participation projects that may arise throughout the fiscal year. These funds are used for building increased capacity into the streets that are being constructed by developers.

\$2,014,747 is projected for the **extension of Victoria Avenue**. Victoria Avenue will be extended from Southern Plantation Drive to connect with William D. Fitch Parkway (SH40), aligning with the existing Victoria Avenue on the south side of William D. Fitch Parkway (SH40). The roadway will be a major collector consisting of two travel lanes and a center turn lane with bike lanes, sidewalks, landscaping and storm drainage. This project is being completed in advance of the new College Station ISD (CSISD) high school, which is expected to open in the fall of 2012. An estimated \$841,850 is projected for the **extension of Jones-Butler Drive**. This project includes the design and construction of a major collector from the intersection of Luther Street & Jones-Butler to the intersection of George Bush & Penberthy Road. The project will also include sidewalks, bike lanes and an equestrian crossing. \$900,000 is projected in FY11 for **improvements to Royder Road and Greens Prairie Trail**. CSISD is presently constructing Greens Prairie Elementary School, which will be located on the southwest corner of Royder Road and Greens Prairie Trail. The elementary school is scheduled to open in August 2011. Improvements will be made to Royder Road and Greens Prairie Trail for better access and to facilitate traffic at the site. It is anticipated that approximately \$300,000 of the project cost will be recovered through a voluntary assessment of CSISD.

The budget also includes an estimated FY11 expenditure of \$866,766 for the **Rock Prairie Road East Widening project**. These funds will be used for design and right-of-way acquisition costs related to the future widening of Rock Prairie Road. Construction funds are not included in the project budget. \$15,000 is the projected FY11 expenditure for the **Rock Prairie Road West right-of-way project**. This project includes the purchase of additional right-of-way from State Highway 6 to Normand Drive to provide for the future widening of that section of Rock Prairie Road. In addition, \$3,895,000 is the estimated FY11 expenditure for the **phase II of construction to Barron Road** from Decatur Drive to William D. Fitch Parkway. This project will widen Barron Road from Decatur Drive to Barron Cutoff Road on the southwest side of William D. Fitch. The existing Barron Road is a two lane rural road. Upon completion of this project, Barron Road will be expanded to a divided four lane minor arterial roadway with medians, bicycle lanes and sidewalks. In addition, new traffic signals will be installed at the intersection of Barron Road and Victoria Avenue and at Barron Road and William D. Fitch. This project is anticipated to be completed in advance of the opening of the new CSISD high school in the fall of 2012. Finally, \$210,000 is included for preliminary design work on the **Barron Road East/Lakeway extension project**. This project will extend Barron Road from State Highway 6 east at the existing Barron Road to a future intersection with the extension of Lakeway Drive. The Barron Road extension will be combined with the Lakeway Drive extension.

Street TxDOT Projects

Projected expenditures include \$3,875 for the **Wellborn Road Landscaping project**. Funds were paid to TxDOT in FY08 for this landscaping, but it is anticipated that the City's cost will be slightly higher than what has been paid.

Traffic Projects

The FY11 Approved Budget includes an estimated \$1,172,198 for new traffic projects throughout the City. Included is an estimated \$913,627 for **new traffic signals** throughout the City. A signal warrant study was completed in FY09 which indicated the need for new signals at the following locations: William D. Fitch Parkway (SH40) at Barron Road, William D. Fitch Parkway (SH40) at Arrington Road, Texas Avenue at Krenek Tap Road, George Bush East at Dominik and SH30 at Copperfield. The signal William D. Fitch Parkway (SH40) at Arrington Road was completed in FY10. The signal at William D. Fitch Parkway (SH40) at Barron Road is underway and should be completed as part of the Barron Road Widening Phase II project. The remaining signals are included in the FY11 Approved Budget. In addition, funds for a signal to be constructed at Victoria and Barron are also included. Finally, \$40,000 is included for an additional **signal warrant study**. \$51,036 is included for **traffic system safety improvement projects** and \$55,535 is included for **traffic signal communication projects**. These projects support traffic signal connectivity as well as other City data and voice services.

Sidewalk and Trail Projects

The City of College Station has worked over the years to ensure adequate transportation infrastructure is constructed for pedestrians and bicyclists. The City has an adopted Bicycle, Pedestrian and Greenways Master Plan. \$595,000 is the projected expenditure for the **completion of the City's bike loop**. This project will consist of signed bike routes, on-street bike lanes, and off-street bike paths to link the Texas A&M campus, City of College Station parks and local housing areas. In addition, the project included improvements for pedestrians and bicyclists at the Longmire/FM 2818 intersection. A portion of the expenditures for the Bike Loop project will be reimbursed by TxDOT as part of an Intermodal Surface Transportation Efficiency Act (ISTEA) grant received by the City. As new

development occurs, sidewalks are an important aspect that must be considered. In FY11, \$100,000 is included for **sidewalk improvement projects** throughout the City. \$571,608 is included for the **completion of the hike and bike trail** as identified by the Hike and Bike Task Force. This multiuse trail will be constructed along the north side of FM 2818 from Welsh to Longmire. The sidewalk will also be extended from Texas Avenue to Longmire Drive. Upon completion of this project, the multiuse trail and sidewalk extension will provide complete connectivity between Texas Avenue and Welsh Avenue along FM 2818. In addition, \$50,000 is projected for the **Lick Creek Hike and Bike Trail**. This project is for the construction of approximately three miles of hike and bike trails along Lick Creek between Westfield Park and Lick Creek Park. The trails will connect residential neighborhoods and CSISD property.

PARKS AND RECREATION CAPITAL PROJECTS

In FY11, expenditures in the amount of \$2,949,723 are estimated for Parks and Recreation capital improvement projects. Included is \$78,431 for **field redevelopment projects**. A portion of the funds will be used for replacement and repairs to numerous athletic facilities and parks throughout the City. The funds for these projects are collected from the fees paid by players and teams from both City leagues and outside user groups. The funds are used to pay for replacement items and facility upgrades at City athletic facilities.

\$410,000 is estimated for improvements to various neighborhood parks throughout the City. Parks at which these improvements are scheduled include **Emerald Forest Park, Anderson Park, Castlegate Park, Steeplechase Park and University Park**. Also included are funds for lighting **improvements at Merry Oaks Park** and the installation of a swing set at **Lemontree Park**. Funds are also included for a shade cover at **Sandstone Park**. In addition, \$596,292 has been included for the construction of the **skate park** to be located at Southwood Valley Athletic Complex. \$780,000 is included for **improvements at Stephen C. Beachy Central Park**. These include the construction of a new concession complex and restroom building. \$700,000 has been included for the **East District Maintenance Shop Replacement**. These funds will be used to replace the existing shop. Finally, \$100,000 is included for the preliminary design work on the **Lick Creek Nature Center**. This center, proposed to be built at Lick Creek Park, will serve as a nature center for visitors who want to learn more about the park.

GENERAL GOVERNMENT AND CAPITAL EQUIPMENT CAPITAL PROJECTS

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. The two main divisions within this category are public facilities and technology projects. In FY11, it is projected that \$2,925,998 will be spent on public facility projects. Included in this amount is \$500,000 for design and **improvements of Municipal Complex facilities**. In addition, \$2,315,000 is estimated to be used for the construction of **Fire Station #6**. Fire Station #6 will serve the busy University Drive corridor. Construction is expected to begin in FY11 and be completed in FY12. \$40,000 is included for the **purchase of library books**. The funds for the purchase of these books come from donations collected for this purpose. Also included in the facility project estimate is \$70,998 for **capital improvement projects in the Northgate area**.

The FY11 Approved Budget also includes a projected expenditure of \$3,004,926 for technology projects. Included is \$100,000 for the **replacement of the City's Mobile Data Terminal system**. This project is for the replacement of the electronic equipment that provides the interface between the radio frequency system (800 MHz radio system) and the Internet Protocol system (Computer Aided Dispatch). The goal of the project is to provide a public safety radio system that meets current and anticipated needs. Also included is \$200,000 for the **upgrade of the City's i5 system**. The goal of this project is to ensure the City's mid-range computer system is capable of running the required software applications and has the capacity to meet the City's computing and data storage needs. The last system upgrade was completed in 2005. \$16,040 is included for **Uninterruptible Power Supply (UPS) replacement**. These units support the City's telephone, computer network and radio systems. Funds are budgeted each year for replacement of a portion of the units and associated battery cabinets. The funds for the replacement of the units are transferred in from the Equipment Replacement Fund, where they are set aside for this purpose. An estimated expenditure of \$1,250,000 has been included for the **replacement of the City's 800 MHz radio system**. A portion of the budget for this project (\$2,310,000) came from the Equipment Replacement Fund where they were set aside for this purpose. The remainder will come from CO's. The City, along with a number of local entities, was awarded a federal grant that will help fund a County-wide radio system. The funds received for this project will be used toward the City's portion of the system. \$38,886 is projected for the **Wireless Infrastructure project** which will provide funds for the installation of equipment that will allow wireless access by City employees at various

locations throughout the City. \$150,000 is the FY11 projected expenditure for **Server Consolidation**. This project provides additional hardware to accommodate the increasing demands for additional electronic storage and the software to better manage the data. The hardware upgrades will permit a doubling of the current storage allotted to each employee. \$150,000 is projected for a **Fiber Optic Infrastructure project**. This project will support the installation of fiber optic cable to continue expansion of the city's network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network. Finally, \$215,000 has been included for an **Aerial Topographic Mapping project**. This project will collect aerial imagery, topographic data and will provide updated planimetrics (data on certain permanent features in the City). The aerial mapping imagery reflects both inside City limits and within the Extra-Territorial Jurisdiction (ETJ). The last imagery and topographic survey was taken in 2005. Funding for this project will come from one time funds available in the General Fund (\$150,000) and funds available in the Drainage Fund (\$65,000).

DRAINAGE PROJECTS

Drainage capital projects are funded by revenue generated through a drainage utility fee that is collected from residential and commercial utility users. The FY11 drainage capital projects budget includes a projected expenditure of \$899,894 for capital improvements. Significant projects include a projected \$164,624 for **Bee Creek IV and V**. This project is for storm drainage improvements to the flow capacity of Bee Creek Tributary "A." A recently completed benefit/cost study is under review. The study compares the costs associated with this project against the benefits. Upon review and acceptance of the findings in this report, Staff will either proceed with construction as planned, revise the scope of the project, or cancel the project. \$419,700 is projected for **Greenways land acquisition** throughout the City. The City's Greenways Master Plan calls for future trail development in urban and suburban greenways. \$200,000 is included for **Minor Drainage Improvement projects**. These funds are used for minor unscheduled drainage projects that arise throughout the fiscal year. \$65,500 is included for an **erosion management study of the Wolf Pen Creek trail area**. The results of the study should provide recommendations as to how to best handle potential future erosion in the Wolf Pen Creek area and may result in recommended capital improvement projects. These will be considered as part of future CIP plans. Finally, \$50,070 is included for **Stormwater Mapping projects**. These funds will be used for mapping of the City's stormwater infrastructure.

CONVENTION CENTER CAPITAL PROJECTS

The Convention Center Fund accounts for the receipt and expenditure of funds received by the City for the operation and maintenance of a convention center. In FY11, there is projected expenditure of \$125,000 that has been included for maintenance costs related to the Chimney Hill property on which the convention center will be built. These expenses will be offset by lease revenue received from existing tenants. In addition, \$50,000 has been included for preliminary work on the Convention Center.

UTILITY CAPITAL PROJECTS

Below are descriptions of the utility capital projects included in the FY11 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

Electric Capital Projects

\$5,923,215 is the budgeted appropriation for electric capital projects in FY11. As the electric capital projects are considered competitive matter under Texas Senate Bill No. 7, details of these projects cannot be outlined in this summary, but have been provided to the City Council.

Water Capital Projects

In FY11, \$3,967,963 is the new appropriation included for water capital projects. Appropriations from prior years carry forward on capital projects. Therefore, the FY11 projected expenditures exceed the new appropriations included for FY11. Total expenditures in FY11 for Water capital projects are projected to be \$10,828,964. Water production projects include an estimated FY11 expenditure of \$2,126,500. \$200,000 is included for the purchase of **land for future well sites**. As capacity needs grow, the City is preparing for the construction of new wells. A component of this is the land acquisition for new future wells. \$815,000 is included for **high service water pump improvements**. This project will increase the pumping capacity of the Dowling Road Pump Station. This project is in response to analysis of the water system capacities in relation to Texas Commission on Environmental Quality (TCEQ) requirements. It is anticipated that these improvements will be completed in FY12. An additional \$144,000 is estimated for the **removal, inspection, and rehabilitation of the pumps and motors for four Simsboro water**

wells. The pumps in these wells have reached their expected service life and need to be inspected and rehabilitated. \$300,000 is included for the **replacement of the cooling tower media.** This project will replace the media material in the drinking water cooling towers. The media material maximizes the surface area exposure to aid in the cooling of the water. The existing media has reached the end of its service life. In addition, \$80,000 is included for **control upgrades at wells 1, 2, 3 and 5.** These upgrades include the changing out of the motor control section of the Motor Control Centers on wells 1, 2, 3 and 5. \$400,000 is included for the **3 Million Gallon Ground Storage Reservoir (MG GSR) Rehabilitation project.** As part of this project, the interior coating of the reservoir will be replaced and some structural upgrades will be made to ensure that it meets TCEQ guidelines. \$37,500 is included for the **design of renovations at the Utility Service Center.** The cost of the renovations is being shared by the Electric, Water and Wastewater utilities as all three are housed in the facility. It is anticipated that the renovations will occur in future fiscal years. Finally, \$150,000 is projected for the **Supervisory Control and Data Acquisition (SCADA) man machine interface project.** This project is for the evaluation, procurement and implementation of software packages available to improve the SCADA man machine interface or graphical software. New servers are included to increase flexibility and reduce vulnerabilities and down time.

Funds in the amount of \$4,799,833 are projected to be expended on Distribution projects in FY11. This includes \$100,000 of general oversize participation (OP) funds. These funds are used to help meet future capacity needs by oversizing water lines above the minimum size required to serve a development. \$3,001,058 is included in the FY11 budget for construction on the **Reclaimed Water project.** This is a multi-phase project to deliver irrigation water to major users in College Station, thereby decreasing the demand for potable water. Phase I includes delivery of reclaimed water to Veterans Park. \$935,400 is the projected FY11 expenditure for the **Wellborn Widening project.** This project was for the relocation of water lines outside of future pavement areas in conjunction with Wellborn Widening. A final phase is expected to be completed in FY11 and FY12. A portion of the expenditures for this project will be reimbursed by TxDOT. It is estimated that approximately \$2,000,000 will be received in FY13 following the completion of the project. Approximately \$2,400,000 was received in FY10 for a portion of the project that has already been completed. \$450,000 is included for the **Barron Road water line extension project.** The goal of this project is to loop the existing 18" line on Barron Road to provide service to the annexed areas and to reduce flushing. In addition, \$218,375 is included for **water line improvements along Victoria Avenue.** This project is being completed in conjunction with the corresponding street extension project. Finally, \$95,000 is estimated for the **FM 2818/Jones Butler water line conflict project.** An existing 30" City of College Station water transmission line located at the intersection of FM 2818 and Jones-Butler Road and within state ROW was uncovered during the excavation of the drainage ditch. The City will need to either relocate the line or build a subsurface drainage system to accommodate the storm water runoff for the area.

Rehabilitation projects included in the FY11 Approved Budget include \$311,107 for the **replacement of water lines along Tauber Street and Stasney Street.** This project is being completed in connection with the street rehabilitation project. The existing infrastructure is being replaced and capacity should increase as a result. \$1,787,755 is projected for the **South Knoll/The Glade project.** This project is for the replacement of water lines in the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 water study as in need of replacement. In addition, \$1,558,500 has been estimated for the **Southwood 5-7 project.** This project is for the replacement of water lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood.

Contingency in the amount of \$150,000 has been included in the FY11 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns. Finally, \$10,000 has been included for the meter replacement program that was implemented in FY08. This program is for the replacement of water meters on a routine basis to ensure efficient water readings.

The FY11 Approved Budget includes an estimated \$5,250,000 in current revenues that will be transferred from operations to fund water capital projects. Additionally, a debt issue of \$5,450,000 is projected in FY11 for water capital projects.

Wastewater Capital Projects

The FY11 Approved Budget includes \$883,461 in new appropriations for numerous wastewater capital projects. Appropriations from prior years carry forward on capital projects. Therefore, the projected expenditures exceed the new appropriations included for FY11. Total expenditures in FY11 for Wastewater capital projects are projected to

be \$7,265,117. Collection projects include \$100,000 for **oversize participation and planning**. These funds are available to meet future anticipated capacity in the construction of wastewater lines above the minimum size needed to serve the development. An estimate of \$523,995 is included for **replacement of wastewater lines along Tauber Street and Stasney Street**. This project is being completed in connection with the street rehabilitation project. Funds totaling \$1,658,695 are projected for the **South Knoll/The Glade project**. This project is for the replacement of wastewater lines in the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 wastewater study as in need of replacement. Finally, \$2,011,500 has been included for the **Southwood 5-7 project**. This project is for the replacement of wastewater lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood.

Funds in the amount of \$2,715,628 have been projected for Treatment and Disposal projects. \$327,126 is projected for the **construction of catwalks around the Lick Creek clarifiers**. The catwalks will provide safe access for the operators to operate and maintain the clarifiers. An estimated \$403,000 is included for **centrifuge improvements** at the Lick Creek Wastewater Treatment Plant (LCWWTP). Improvements include installing a larger sludge discharge hopper, a sludge conveyor and a work platform around the centrifuge. \$325,000 is included for completion of the **Lick Creek Sludge Holding Tank Improvements**. This project will ultimately expand the size of the waste sludge holding tank at the Lick Creek Wastewater Treatment Plant. An additional \$129,700 is estimated for **ATAD improvements** at the Carters Creek Wastewater Treatment Plant (CCWWTP). This includes replacing the ATAD motor operated valves. \$177,000 is projected for **Lick Creek Return Activated Sludge Improvements**. This project is for the hiring of an engineer and to modify the existing pumps, flow measurement and sludge waste set up and for the implementation of necessary modifications.

Funds in the amount of \$210,302 are estimated for the **SCADA replacement project**. This project will replace the control equipment that has exceeded its useful life. \$886,000 is the projected expenditure for the **Carters Creek Lab and SCADA Building project**. The existing building no longer meets laboratory standards. The funds estimated in FY11 will be for the construction of the new building. In addition, \$140,000 is estimated for **Process Control Improvements at LCWWTP**. This project will be for the purchase and installation of improved process control instrumentation at the Plant. An additional \$80,000 has been included in FY11 for the **installation of SCADA at the new lift stations**. This will allow for monitoring and alarming of the new lift stations. \$37,500 is included for the **design of renovations at the Utility Service Center**. The cost of the renovations is being shared by the Electric, Water and Wastewater utilities as all three are housed in the facility. It is anticipated that the renovations will occur in future fiscal years.

Finally, contingency in the amount of \$150,000 has been included in the FY11 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns.

A total of \$825,000 in current revenues from operations is estimated to be used to fund wastewater capital projects. Additionally, a debt issue of \$6,425,000 is projected in FY11 for wastewater capital projects.

SPECIAL REVENUE CAPITAL PROJECTS

Below are descriptions of the special revenue capital projects included in the FY11 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

Park Land Dedication Capital Improvement Projects

The Park Land Dedication Funds account for the receipt and expenditure of funds received by the City from residential land developers who dedicate land, or money in lieu of land, for use in the development of neighborhood parks in residential areas. The projects in the Park Land Dedication Capital Improvement Projects Funds are funded using the dedicated park land funds.

Park Land dedication funds must be used for the development of parks within the zone to which the funds are dedicated. In FY11, expenditures for Park Land Dedication projects are estimated at \$1,290,630 for projects that are anticipated to be completed in the various park zones. Funds in the amount of \$12,000 are included for **improvements at University Park**. These improvements will include additional parking and a retaining wall at the large dog pond. The Park Land Dedication funds for this project will be supplemented with Neighborhood Park Improvement bond funds. An estimated \$267,780 is included for **improvements at Southwest Park**. The plan is to include features typical of a neighborhood park, such as parking, picnic areas, fencing, landscaping, etc. at

Southwest Park. \$73,500 is projected in Zone 6 for **improvements at W. A. Tarrow Park**. These improvements include the renovation of a swing set, the replacement of a drinking fountain and the addition of irrigated trees. In addition to the Park Land Dedication funds, Community Development Block Grant (CDBG) funds in the amount of \$60,000 will be used for the replacement of the playground at W.A. Tarrow Park. Both the playground and swing set will include a rubber cushioned surface. \$58,350 is the estimated FY11 expenditure for **phase III of John Crompton Park**. These funds will be used for the addition of a playground at the park. \$58,000 is projected for **improvements at Emerald Forest Park**. These improvements include renovations to the playground, drainage and sidewalks in the park. Finally, \$30,000 is included in the proposed budget for **improvements at Woodland Hills Park**. These improvements include the addition of fencing, landscaping and a sidewalk. Additional funds are projected in a number of Park Land zones but these funds have not yet been obligated to specific projects. These funds are available to be used for projects that arise throughout the year within the applicable zones. Funds not used in the fiscal year will carry over to future fiscal years.

Wolf Pen Creek TIF Capital Projects

The Wolf Pen Creek (WPC) TIF Fund accounts for ad valorem tax and other revenues that are accrued to the WPC TIF District. The fund also accounts for expenditures on projects that take place in the district. The TIF expired on December 31, 2009. However, expenditures on the **Wolf Pen Creek Festival Site and Water Feature capital project** are projected to occur in FY10 and FY11 using the balance of the WPC TIF funds. This project is for the development of a festival site and water feature which will adjoin the amphitheater. This project will serve as a major attraction for the corridor. The project may include parking, pavilions, fencing, plaza, landscaping, etc. A total of \$3,500,000 is budgeted for this project, of which \$1,200,000 will be spent on the water feature. A projected \$3,033,313 is estimated to be expended in FY11.

ADDITIONAL O&M COSTS

The FY11 Approved Budget includes a number of capital projects that have been recently completed and have added operations and maintenance (O&M) expense. In particular, the City's general fund has been and will continue to be impacted by capital projects as they come online. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

Conclusion

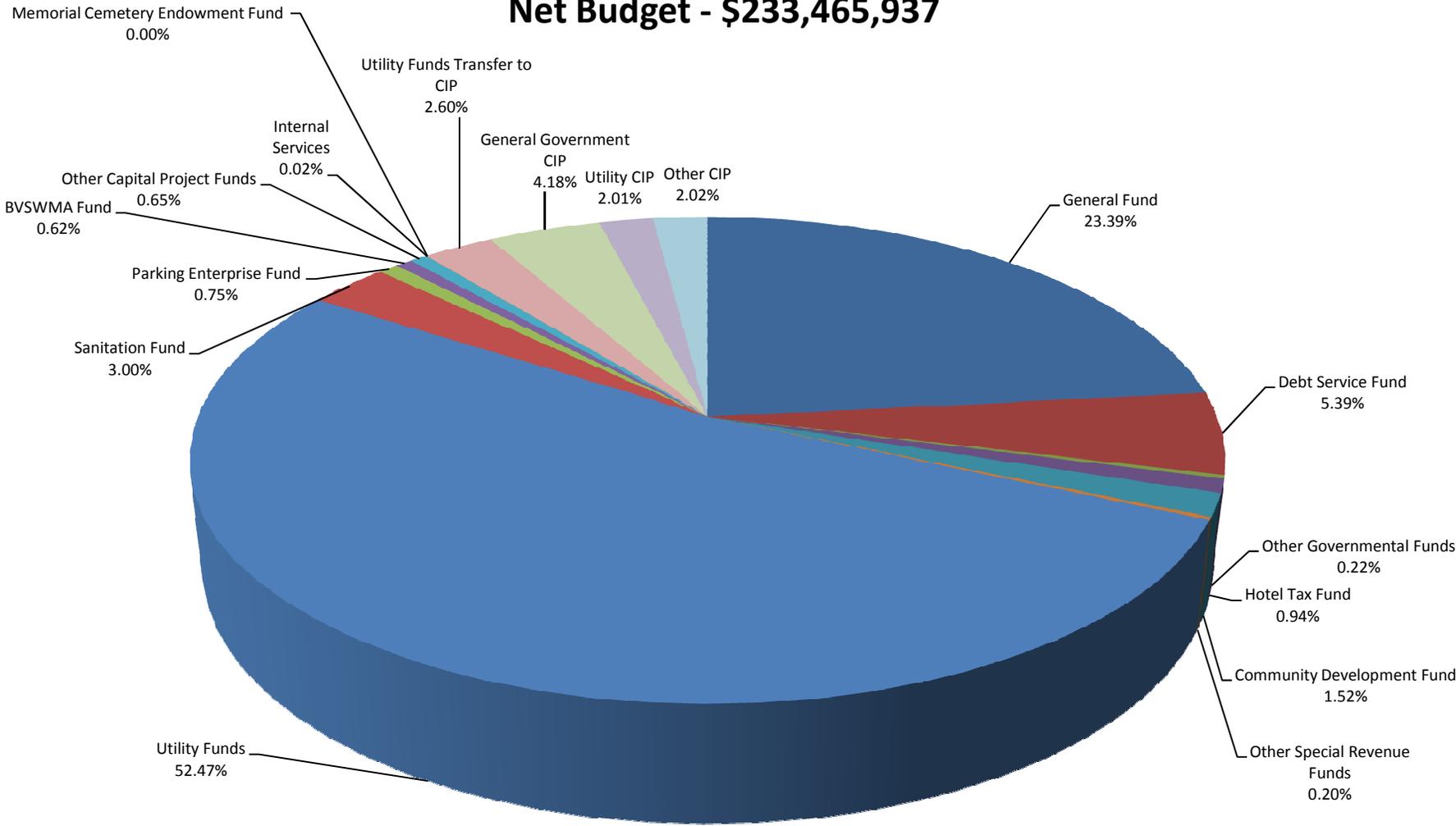
The previous discussion provided an overview of the approved FY11 budget and key changes from the FY10 budget. The following sections of the budget document provide additional discussion of the approved budget by fund.

City of College Station
Fiscal Year Comparison Summary

Fiscal Year 2010-2011 Approved Budget	FY11 Approved Total Funds Available	FY11 Approved Total Appropriation of Funds	Transfers in	Net Operating and Capital Budget	% Change from Prior Fiscal Year
General Fund	\$ 63,374,363	\$ 60,687,507	\$ (6,070,440)	\$ 54,617,067	1.10%
Debt Service Fund	17,932,018	12,581,958	-	12,581,958	2.94%
Economic Development Fund	1,853,604	658,825	(658,825)	-	N/A
Parks Xtra Education Fund	118,898	114,769	-	114,769	2.01%
Recreation Fund	407,335	935,459	(528,124)	407,335	N/A
Municipal Court Funds	1,041,948	310,426	-	310,426	-7.66%
Police Seizure Fund	88,690	20,847	-	20,847	0.25%
Utility Funds	131,326,847	122,498,153	-	122,498,153	6.73%
Sanitation Fund	8,655,550	7,014,768	-	7,014,768	3.52%
Parking Enterprise Fund	1,952,617	1,748,592	-	1,748,592	8.03%
BVSWMA Fund	1,457,339	1,457,339	-	1,457,339	-73.97%
Hotel Tax Fund	7,016,217	2,200,335	-	2,200,335	-50.63%
Community Development Fund	4,629,365	3,558,960	-	3,558,960	23.84%
Traffic Safety Fund	161,924	60,000	-	60,000	-96.82%
Insurance Funds	15,362,264	11,392,989	(11,392,989)	-	N/A
Utility Customer Service Fund	2,435,404	2,258,503	(2,258,503)	-	N/A
Internal Services Funds	12,528,883	6,823,868	(6,779,452)	44,416	N/A
Drainage Fund	3,652,598	1,270,182	-	1,270,182	2.96%
Business Park Fund	371,613	250,000	-	250,000	0.00%
Cemetery Perpetual Care Fund	1,735,694	-	-	-	N/A
Memorial Cemetery Endowment Fund	441,775	10,000	-	10,000	-86.67%
Memorial Cemetery Fund	1,137,490	2,764	-	2,764	N/A
ARRA of 2009 Fund	73,369	65,000	-	65,000	189.71%
Subtotal of Operations & Maintenance	\$ 277,755,805	\$ 235,921,244	\$ (27,688,333)	\$ 208,232,911	0.94%
Utility Funds Transfer to CIP	6,075,000	6,075,000	-	6,075,000	-37.37%
Community Development Transfer to CIP	-	-	-	-	N/A
Hotel Tax Fund Transfer to CIP	-	-	-	-	N/A
Capital Transfers to CIP	\$ 6,075,000	\$ 6,075,000	\$ -	\$ 6,075,000	-37.37%
General Government Capital Imp. Proj.	\$ 37,972,658	\$ 9,752,561	\$ -	\$ 9,752,561	-48.52%
Utility Capital Improvement Projects	24,189,330	10,774,639	(6,075,000)	4,699,639	-72.45%
BVSWMA Capital Improvement Projects	-	-	-	-	NA
Community Development Capital Imp Proj.	561,500	561,500	-	561,500	N/A
Special Revenue Capital Imp. Proj.	3,562,596	1,111,013	-	1,111,013	-31.04%
Wolf Pen Creek TIF Capital Imp. Proj.	3,331,634	3,033,313	-	3,033,313	-10.78%
Subtotal of Capital Expenditures	\$ 69,617,718	\$ 25,233,026	\$ (6,075,000)	\$ 19,158,026	-55.97%
Totals	\$ 353,448,523	\$ 267,229,270	\$ (33,763,333)	\$ 233,465,937	-10.03%

Fiscal Year 2009-2010 Approved Budget	FY10 Approved Total Funds Available	FY10 Approved Total Appropriation of Funds	Transfers in	Net Operating and Capital Budget	% Change from Prior Fiscal Year
General Fund	\$ 62,130,126	\$ 60,355,104	\$ (6,332,066)	\$ 54,023,038	0.00%
Debt Service Fund	16,831,470	12,222,459	-	12,222,459	1.43%
Economic Development Fund	1,505,276	967,000	(967,000)	-	N/A
Parks Xtra Education Fund	96,541	112,507	-	112,507	5.39%
Municipal Court Funds	1,052,285	336,160	-	336,160	14.87%
Police Seizure Fund	38,281	20,796	-	20,796	1.44%
Utility Funds	130,686,900	114,778,903	-	114,778,903	7.30%
Sanitation Fund	8,533,878	6,776,443	-	6,776,443	-2.76%
Parking Enterprise Fund	2,308,312	1,618,638	-	1,618,638	91.26%
BVSWMA Fund	10,910,381	5,598,996	-	5,598,996	-44.40%
Hotel Tax Fund	5,777,820	4,456,982	-	4,456,982	99.88%
Community Development Fund	3,220,747	2,873,865	-	2,873,865	-28.59%
Traffic Safety Fund	2,139,315	1,889,328	-	1,889,328	77.05%
Insurance Funds	16,580,531	9,374,623	(9,374,623)	-	N/A
Utility Customer Service Fund	2,356,808	2,272,476	(2,272,476)	-	N/A
Internal Services Funds	10,663,241	5,040,250	(5,040,250)	-	N/A
Drainage Fund	3,576,195	1,233,654	-	1,233,654	-16.66%
Business Park Fund	631,640	250,000	-	250,000	0.00%
Cemetery Perpetual Care Fund	1,699,199	-	-	-	N/A
Memorial Cemetery Endowment Fund	395,500	75,000	-	75,000	0.00%
Memorial Cemetery Fund	857,557	-	-	-	-100.00%
ARRA of 2009 Fund	22,436	22,436	-	22,436	N/A
Subtotal of Operations & Maintenance	\$ 282,014,439	\$ 230,275,620	\$ (23,986,415)	\$ 206,289,205	2.51%
Utility Funds Transfer to CIP	9,700,000	9,700,000	-	9,700,000	31.97%
Community Development Transfer to CIP	-	-	-	-	N/A
Hotel Tax Fund Transfer to CIP	-	-	-	-	-100.00%
Capital Transfers to CIP	\$ 9,700,000	\$ 9,700,000	\$ -	\$ 9,700,000	-32.40%
General Government Capital Imp. Proj.	\$ 36,421,145	\$ 18,945,296	\$ -	\$ 18,945,296	507.09%
Utility Capital Improvement Projects	42,806,832	26,758,497	(9,700,000)	17,058,497	-18.71%
BVSWMA Capital Improvement Projects	8,495,840	2,495,132	-	2,495,132	-65.41%
Community Development Capital Imp Proj.	-	-	-	-	NA
Special Revenue Capital Imp. Proj.	5,780,725	1,611,138	-	1,611,138	49.79%
Wolf Pen Creek TIF Capital Imp. Proj.	3,702,836	3,400,000	-	3,400,000	184.25%
Subtotal of Capital Expenditures	\$ 97,207,378	\$ 53,210,063	\$ (9,700,000)	\$ 43,510,063	29.54%
Totals	\$ 388,921,817	\$ 293,185,683	\$ (33,686,415)	\$ 259,499,268	4.15%

City of College Station Net Budget - \$233,465,937



City of College Station
All Funds Operations & Maintenance
Summary

EXPENDITURE BY FUND						
FUND	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
General Fund	\$ 58,888,189	\$ 57,519,446	57,199,043	\$ 56,992,070	\$ 58,495,719	1.70%
Xtra Education Fund	88,032	96,474	94,563	95,555	95,555	-0.95%
Court Security Fund	139,977	159,835	131,787	118,298	118,298	-25.99%
Juvenile Case Mgr Fund	81,022	97,160	82,055	90,148	90,148	-7.22%
Recreation Fund	-	-	-	935,459	935,459	N/A
ARRA Fund	-	975,876	975,876	65,000	65,000	-93.34%
Traffic Safety Fund	633,334	1,774,500	474,180	-	60,000	-96.62%
Community Development	255,594	280,351	280,351	319,740	319,740	14.05%
Parking Enterprise Fund	535,931	973,188	1,013,036	622,504	785,504	-19.29%
Electric Fund	71,374,907	81,435,621	81,323,827	83,338,513	83,423,013	2.44%
Water Fund	4,268,598	4,286,675	4,123,034	4,469,040	4,510,876	5.23%
Wastewater Fund	4,917,293	5,191,102	5,230,396	5,037,872	5,125,407	-1.27%
Sanitation Fund	5,556,960	5,294,564	5,274,455	5,617,694	5,617,694	6.10%
Property Casualty	77,118	105,393	95,393	120,353	120,353	14.19%
Employee Benefits	70,337	69,400	71,546	71,841	71,841	3.52%
Workers Comp	97,544	121,834	125,834	151,553	151,553	24.39%
Utility Customer Service Fund	2,318,956	2,191,504	2,136,233	2,240,993	2,240,993	2.26%
Fleet Fund	1,569,120	1,537,274	1,560,372	1,615,548	1,665,548	8.34%
Communications Fund	669,442	-	-	-	-	N/A
BVSWMA Fund	-	-	-	1,457,339	1,457,339	N/A
COMBINED FUND TOTAL	\$151,542,354	\$162,110,197	160,191,981	\$163,359,520	\$165,350,040	2.00%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 54,997,587	\$ 56,277,969	\$ 56,108,040	\$ 58,583,935	\$ 59,252,967	5.29%
Supplies	5,498,034	4,979,686	5,507,967	5,227,743	5,404,179	8.52%
Maintenance	5,963,214	4,808,385	4,503,137	4,593,061	4,593,061	-4.48%
Purchased Services	84,213,102	93,702,541	91,971,400	94,158,592	94,903,644	1.28%
Capital Outlay	870,417	2,341,616	2,101,437	796,189	1,196,189	-48.92%
COMBINED FUND TOTAL	\$151,542,354	\$162,110,197	\$ 160,191,981	\$163,359,520	\$165,350,040	2.00%

PERSONNEL SUMMARY BY FUND						
FUND	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
General Fund	637.50	652.75	660.75	648.25	655.25	-0.83%
Xtra Education Fund	-	-	-	-	-	0.00%
Court Security Fund	-	2.50	2.50	2.00	2.00	-20.00%
Juvenile Case Mgr Fund	-	1.75	1.75	1.75	1.75	0.00%
Recreation Fund	-	-	-	10.00	10.00	0.00%
ARRA Fund	-	-	1.00	1.00	1.00	0.00%
Traffic Safety Fund	-	1.00	1.00	-	-	-100.00%
Community Development	4.00	4.50	4.50	4.50	4.50	0.00%
Parking Enterprise Fund	9.00	8.00	8.00	8.00	8.00	0.00%
Electric Fund	64.50	68.50	68.50	68.50	68.50	0.00%
Water Fund	30.00	29.00	29.00	29.50	29.50	1.72%
Wastewater Fund	46.00	49.00	49.00	49.00	49.00	0.00%
Sanitation Fund	35.00	35.25	35.25	35.50	35.50	0.71%
Property Casualty	-	1.50	1.50	1.50	1.50	0.00%
Employee Benefits	-	1.00	1.00	1.00	1.00	0.00%
Workers Comp	-	1.50	1.50	1.50	1.50	0.00%
Utility Customer Service Fund	29.50	29.50	29.50	28.50	28.50	-3.39%
Fleet Fund	15.00	15.00	15.00	15.00	15.00	0.00%
Communications Fund	6.00	7.00	-	-	-	0.00%
BVSWMA Fund	27.50	27.25	27.25	26.50	26.50	-2.75%
COMBINED FUND TOTAL	904.00	935.00	937.00	932.00	939.00	0.21%

2010-2011 Approved Annual Budget
Combined Summary of Revenues & Expenditures
With Comparisons to 2009-10 Budget

	Governmental Funds			Enterprise Funds				Special Revenue Funds					
	General Fund	Debt Service	(1) Other	(2) Utilities	Sanitation	Parking Enterprise	BVSWMA	Hotel Tax	Community Development	ARRA of 2009	Traffic Safety Fund	(3) Court Funds	Police Seizure
BEGINNING BALANCE	\$ 9,382,944	\$ 5,155,944	\$ 3,409,420	\$ 13,501,580	\$ 1,548,156	\$ 754,396	\$ -	\$ 3,352,311	\$ 1,609,579	\$ 7,787	\$ 160,321	\$ 717,676	\$ 67,955
REVENUES:													
Ad Valorem Tax	12,453,704	12,058,136	-	-	-	-	-	-	-	-	-	-	-
Sales Tax	19,077,164	-	-	-	-	-	-	-	-	-	-	-	-
Other Taxes	2,520,000	-	-	-	-	-	-	3,394,000	-	-	-	-	-
Licenses & Permits	843,285	-	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental	176,305	-	-	-	-	-	-	-	4,120,460	65,520	-	-	-
Charges for Services	2,847,063	-	502,094	121,178,966	7,094,394	1,016,692	-	-	-	-	-	-	-
Fines, Forfeits & Penalties	3,436,064	-	8,000	-	-	160,000	-	-	-	-	-	274,640	20,000
Investment Earnings	115,000	100,000	61,063	334,000	12,000	17,529	-	28,000	-	-	1,603	8,364	735
Other	543,487	-	650,547	2,267,300	1,000	4,000	1,457,339	-	-	-	-	-	-
Return on Investment	11,979,347	-	-	-	-	-	-	-	-	-	-	-	-
Transfers In	-	617,938	495,000	-	-	-	-	-	-	-	-	-	-
Long Term Debt Issuance	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 53,991,419	\$ 12,776,074	\$ 1,716,704	\$ 123,780,266	\$ 7,107,394	\$ 1,198,221	\$ 1,457,339	\$ 3,422,000	\$ 4,120,460	\$ 65,520	\$ 1,603	\$ 283,004	\$ 20,735
TOTAL AVAILABLE RESOURCES	63,374,363	17,932,018	5,126,124	137,281,846	8,655,550	1,952,617	1,457,339	6,774,311	5,730,039	73,307	161,924	1,000,680	88,690
EXPENDITURES:													
General Government	4,264,204	-	-	-	-	-	-	-	-	-	-	-	-
Fiscal Services	3,113,654	-	-	-	-	-	-	-	-	-	-	-	-
Police	14,626,374	-	-	-	-	-	-	-	-	-	-	-	-
Fire	11,899,890	-	-	-	-	-	-	-	-	-	-	-	-
Planning & Development Services	3,513,042	-	-	-	-	-	-	-	-	-	-	-	-
Public Works	6,821,413	-	-	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	8,349,027	-	935,459	-	-	-	-	-	-	-	-	-	-
Information Services	3,946,682	-	-	-	-	-	-	-	-	-	-	-	-
Library	1,049,801	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	92,388,636	-	-	-	-	-	-	-	-	-
CIP Department	911,632	-	-	-	-	-	-	-	-	-	-	-	-
Projects/Direct Capital	-	-	-	670,660	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	5,617,694	-	-	-	-	-	-	-	-
Parking Enterprise	-	-	-	-	-	785,504	-	-	-	-	-	-	-
BVSWMA	-	-	-	-	-	-	1,442,276	-	-	-	-	-	-
Community Development	-	-	-	-	-	-	-	3,292,340	-	-	-	-	-
Outside Agency Funding	390,942	-	-	50,240	-	-	-	1,346,000	164,094	-	-	-	-
Debt Service	-	12,556,058	-	13,709,919	-	863,000	-	222,519	-	-	-	-	-
Return on Investment	-	-	-	11,276,291	702,208	-	-	-	-	-	-	-	-
Contingency	422,889	-	246,842	70,410	1,352	15,063	50,000	42	-	-	-	-	-
Internal Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Self-Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other/Other Transfers	720,928	25,900	351,256	1,856,471	155,112	-	-	234,000	65,000	60,000	310,426	20,000	-
General & Administrative Transfers	(5,413,411)	-	21,978	2,349,334	419,104	98,736	-	347,816	102,484	-	-	-	847
CIP Expenditures Less G&A Xfers*	-	-	-	-	-	-	-	-	561,500	-	-	-	-
Transfers to CIP Funds	-	-	-	6,075,000	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 54,617,067	\$ 12,581,958	\$ 1,308,693	\$ 128,573,153	\$ 7,014,768	\$ 1,748,592	\$ 1,457,339	\$ 2,200,335	\$ 4,120,460	\$ 65,000	\$ 60,000	\$ 310,426	\$ 20,847
Change in Fund Balance	(625,648)	194,116	408,011	(4,792,887)	92,626	(550,371)	-	1,221,665	-	520	(58,397)	(27,422)	(112)
ENDING FUND BALANCE	\$ 8,757,296	\$ 5,350,060	\$ 3,817,431	\$ 8,708,693	\$ 1,640,782	\$ 204,025	\$ -	\$ 4,573,976	\$ 1,609,579	\$ 8,307	\$ 101,924	\$ 690,254	\$ 67,843

- (1) Other Governmental Funds comprised of the Economic Development, Parks Xtra Education, Memorial Cemetery, Convention Center, Efficiency Time Payment Funds and Recreation Fund
- (2) Utilities comprised of the Electric, Water and Wastewater Funds
- (3) Court Funds comprised of Court Technology, Court Security and Juvenile Case Manager Funds
- (4) Governmental Funds comprised of Streets, Parks, Facilities & Technology, Business Park, and Drainage Funds
- (5) Internal Services Funds comprised of Fleet Maintenance, Utility Customer Service, and Equipment Replacement
- (6) Self-Insurance Funds comprised of Workers Compensation, Employee Benefits, Property Casualty and Unemployment Funds

*Total CIP expenditures reflected does not include General and Administrative transfers. General and Administrative transfers are reflected on a separate line.

									FY 2010-2011			FY 2009-2010		FY 2008-2009
Permanent				Capital Projects Funds		Internal Services Funds			Total	Less Transfers	Net Total	Adopted	Amended	Actual
Parkland Dedication	Wolf Pen Creek TIF	Cemetery Perpetual	Mem Cemetery Endowment	(4) Governmental Funds	(2) Utility Funds	(5) Internal Services	(6) Self Insurance	All Funds	All Funds	2010-2011	2009-2010	2009-2010	2008-2009	
\$ 1,319,067	\$ 3,316,634	\$ 1,700,694	\$ 312,971	\$ 32,752,619	\$ 678,230	\$ 5,561,939	\$ 4,901,026	\$ 90,211,249	\$ (10,462,965)	\$ 79,748,284	\$ 91,691,179	\$ 91,691,179	\$ 289,564,573	
								24,511,840		24,511,840	24,727,545	24,727,545	22,769,699	
								19,077,164		19,077,164	19,624,512	19,624,512	19,438,179	
								5,914,000		5,914,000	6,443,000	6,443,000	6,227,302	
								843,285		843,285	1,017,900	1,017,900	1,007,151	
					130,000			4,492,285		4,492,285	4,415,497	4,415,497	1,896,623	
				1,968,400		220,198		134,827,807		134,827,807	136,371,933	136,371,933	125,402,255	
								3,898,704		3,898,704	5,510,822	5,510,822	4,491,960	
16,000	15,000	20,000	5,400	334,900	21,100	85,548	57,701	1,233,943		1,233,943	1,704,925	1,704,925	2,377,645	
300,000		15,000	123,404	14,000		200,000	1,700,015	7,276,092		7,276,092	5,700,686	5,700,686	6,248,163	
								11,979,347		11,979,347	12,254,762	12,254,762	10,966,801	
				466,950	6,075,000	7,858,133	8,703,522	24,216,543	(24,216,543)		34,298,471	28,354,874	27,737,457	
				6,460,000	17,285,000			23,745,000		23,745,000	45,165,500	45,165,500	9,815,000	
\$ 316,000	\$ 15,000	\$ 35,000	\$ 128,804	\$ 9,244,250	\$ 23,511,100	\$ 8,363,879	\$ 10,461,238	\$ 262,016,010	\$ (24,216,543)	\$ 237,799,467	\$ 297,235,553	\$ 291,291,956	\$ 238,378,235	
1,635,067	3,331,634	1,735,694	441,775	41,996,869	24,189,330	13,925,818	15,362,264	352,227,259	(34,679,508)	317,547,751	388,926,732	382,983,135	527,942,808	
								4,264,204		4,264,204	4,206,026	4,121,398	4,763,622	
								3,113,654		3,113,654	3,206,341	3,102,433	3,161,357	
								14,626,374		14,626,374	14,215,466	13,825,757	14,083,071	
								11,899,890		11,899,890	11,462,357	11,683,732	11,754,088	
								3,513,042		3,513,042	2,698,317	2,621,123	2,803,512	
								6,821,413		6,821,413	7,462,930	7,148,907	6,495,104	
								9,284,486		9,284,486	9,069,889	8,864,910	8,785,858	
								3,946,682		3,946,682	4,117,715	3,988,737	3,298,479	
								1,049,801		1,049,801	1,080,589	1,077,922	1,119,771	
								92,388,636		92,388,636	84,726,583	90,129,899	90,929,999	
								911,632		911,632	892,932	884,527	476,462	
								670,660		670,660	758,660	783,499	9,907,730	
								5,617,694		5,617,694	5,403,519	5,294,564	5,801,463	
								785,504		785,504	973,188	973,188	642,536	
								1,442,276		1,442,276	4,164,863	4,538,812	3,966,922	
								3,292,340		3,292,340	2,605,236	4,686,038	801,580	
								1,951,276		1,951,276	2,113,036	2,113,036	790,262	
								27,351,496		27,351,496	25,856,546	26,212,461	18,228,904	
								11,978,499		11,978,499	12,254,762	12,254,762	10,966,801	
								806,598		806,598	1,172,075	847,815	-	
						9,082,371		9,082,371	(9,037,955)	44,416	7,312,726	7,603,426	7,118,880	
(19,513)			10,000	(168,709)	(163,783)		11,352,989	11,352,989	(11,352,989)		9,334,623	9,634,623	9,798,815	
19,513				1,849,816	163,783		40,000	3,457,088	(698,825)	2,758,263	8,855,175	9,346,233	(10,084,228)	
986,013	3,033,313			9,591,636	10,774,639			24,947,101	(6,075,000)	18,872,101	53,210,063	55,398,176	46,948,119	
								6,075,000		6,075,000	9,700,000	9,700,000	-	
\$ 986,013	\$ 3,033,313	\$ -	\$ 10,000	\$ 11,272,743	\$ 10,774,639	\$ 9,082,371	\$ 11,392,989	\$ 260,630,706	\$ (27,164,769)	\$ 233,465,937	\$ 286,853,617	\$ 296,835,978	\$ 252,559,107	
(670,013)	(3,018,313)	35,000	118,804	(2,028,493)	12,736,461	(718,492)	(931,751)	1,385,304	2,948,226	4,333,530	10,381,936	(5,544,022)	(14,180,872)	
\$ 649,054	\$ 298,321	\$ 1,735,694	\$ 431,775	\$ 30,724,126	\$ 13,414,691	\$ 4,843,447	\$ 3,969,275	\$ 91,596,553	\$ (7,514,739)	\$ 84,081,814	\$ 102,073,115	\$ 86,147,157	\$ 275,383,701	

Total Revenues	\$ 214,054,467	\$ -	\$ 214,054,467
Transfers In	24,216,543	(24,216,543)	-
Long Term Debt Issuance	23,745,000	-	23,745,000
Decrease in Fund Balance	(1,385,304)	(2,948,226)	(4,333,530)
Total Appropriations	\$ 260,630,706	\$ (27,164,769)	\$ 233,465,937

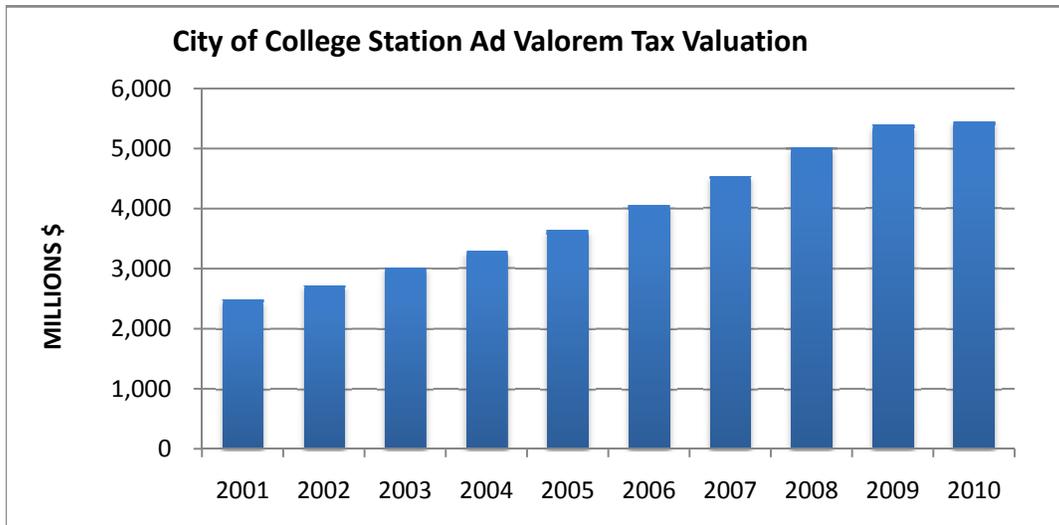
**Analysis of Tax Rate
Fiscal Year 2010-2011**

	Approved FY 10	Approved FY 11
Assessed Valuation of Real and Exempt Property (Based on 100% of Market Value)	\$6,235,564,687	\$6,325,818,517
Less: Exempt Property	\$654,168,327	\$682,997,015
Less: Agricultural Loss	\$99,640,840	\$99,032,310
Less: Over 65 and Veterans Exemptions	\$70,097,132	\$73,949,425
Less: House Bill 366	\$128,177	\$141,432
Less: Abatements	\$9,168,088	\$7,918,958
Less: Proration	\$501,052	\$394,577
Less: Freeport	\$10,478,991	\$5,952,339
Taxable Assessed Value	\$5,391,382,080	\$5,455,432,461
Freeze Taxable	\$343,688,768	\$370,846,447
Freeze Adjusted Taxable	\$5,047,693,312	\$5,084,586,014
O&M and Debt Service Portion	\$5,322,008,668	\$5,455,432,461
TIF Captured Value	\$69,373,412	\$0
Total	\$5,391,382,080	\$5,455,432,461
Apply Tax Rate per/\$100 Valuation	0.4394/\$100	0.447543/\$100
Freeze Actual Tax	\$1,447,374	\$1,549,131
Amount lost to Tax Freeze	\$69,529	\$80,368
Total Tax Levy	\$23,626,939	\$24,304,840
Estimate 100% Collection	\$23,626,939	\$24,304,840

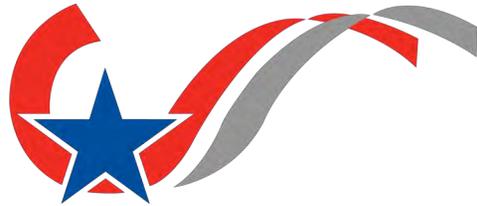
	Tax Rate Per \$100 Valuation	Percent Of Levy	Estimated Collections	
Debt Service	0.220194	49.2%	\$11,958,136	Estimate
General Fund	0.227349	50.8%	\$12,346,704	Estimate
Proposed Tax Rate	0.447543	100%	\$24,304,840	Estimate

Analysis of Property Valuations

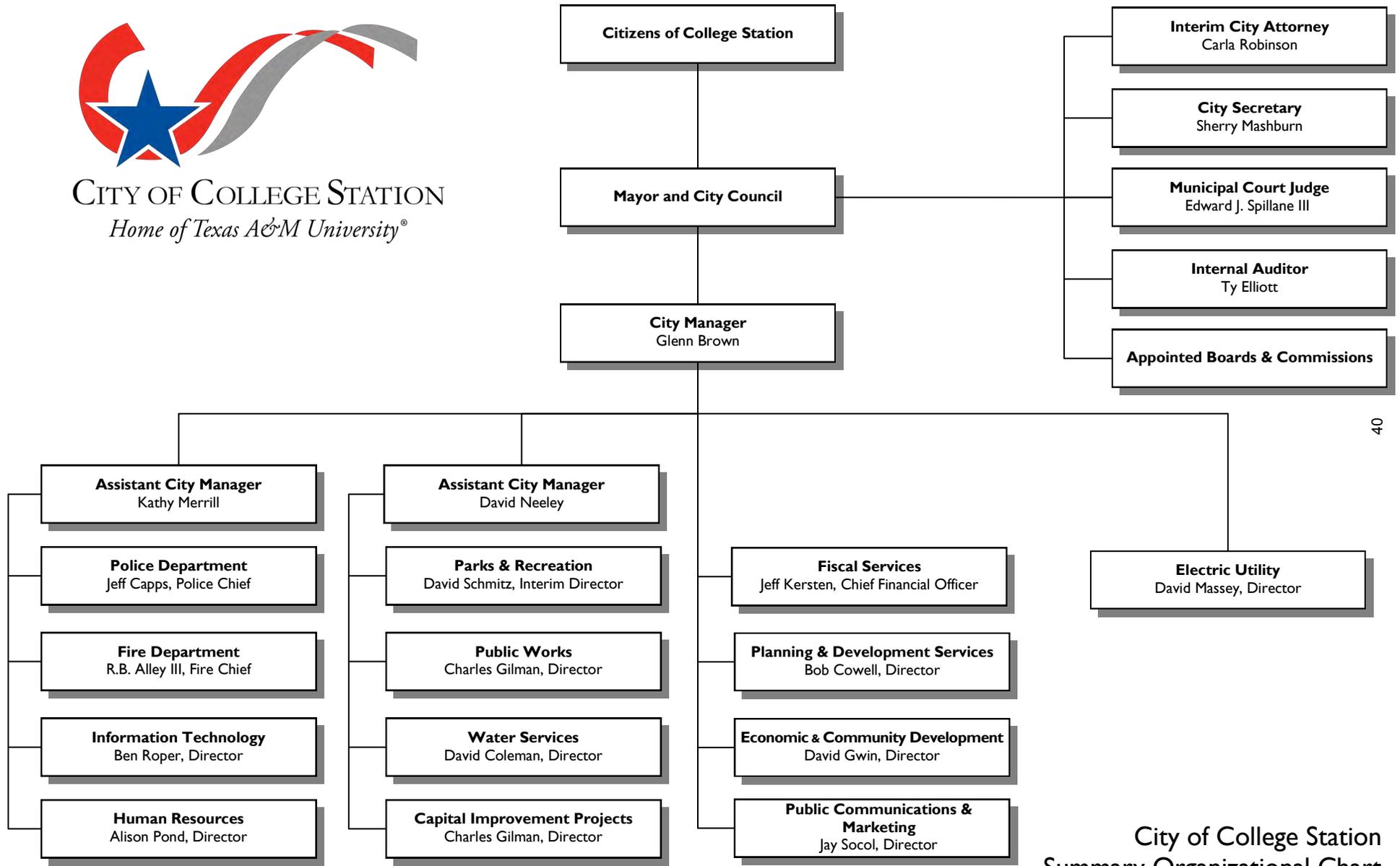
Appraisal Year	Total Market Valuation	Exempt Value	Total Taxable Value *
2001	2,870,510,984	380,950,901	2,489,560,083
2002	3,151,961,166	428,395,713	2,723,565,453
2003	3,522,272,128	493,364,734	3,028,907,394
2004	3,847,854,578	556,723,136	3,291,131,442
2005	4,260,094,126	614,609,545	3,645,484,581
2006	4,698,557,824	643,387,278	4,055,170,546
2007	5,223,363,290	677,645,842	4,545,717,448
2008	5,726,153,143	701,998,930	5,024,154,213
2009	6,235,564,687	844,182,607	5,391,382,080
2010	6,325,818,517	870,386,056	5,455,432,461



* Assessed value is 100% of the estimated value.



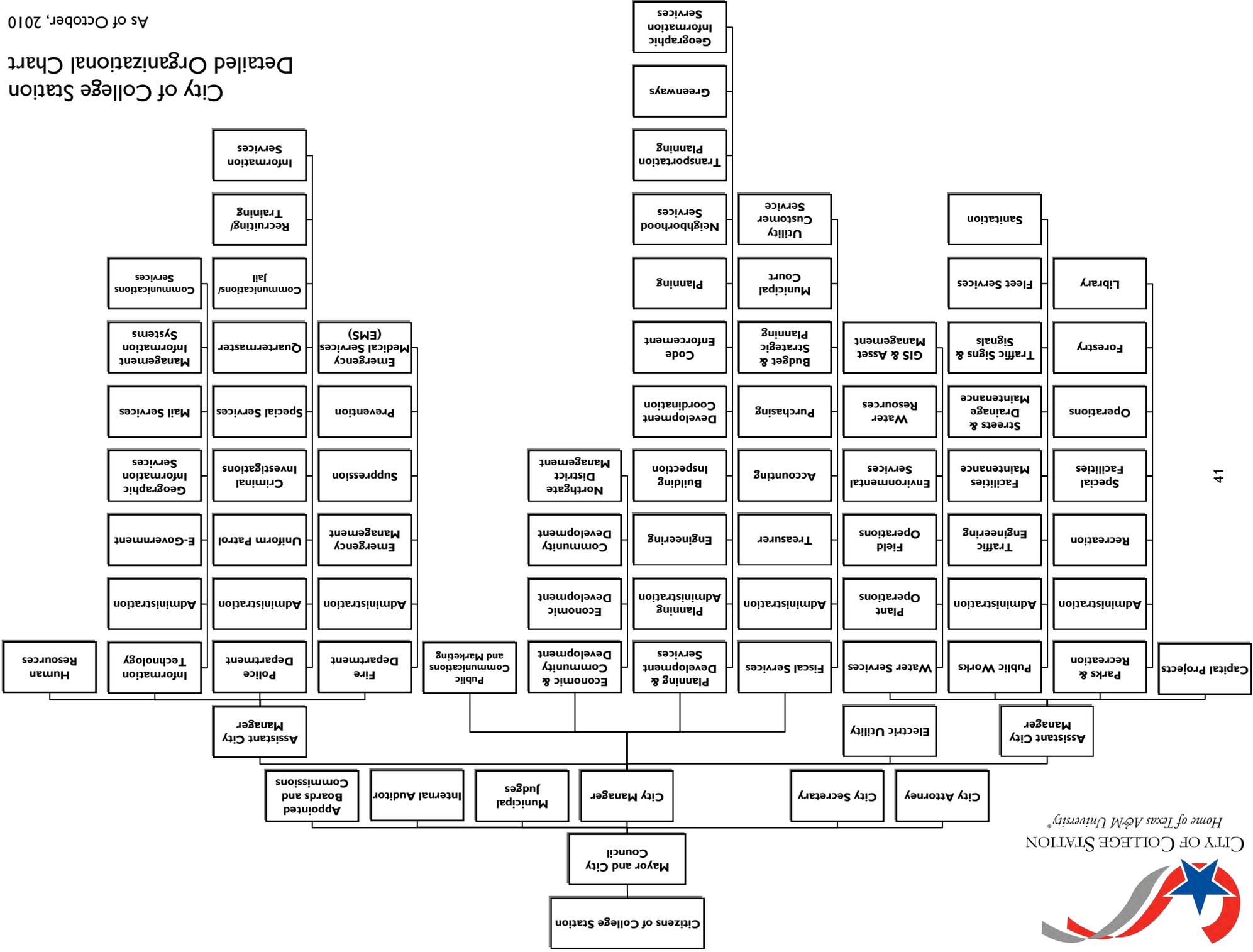
CITY OF COLLEGE STATION
Home of Texas A&M University®



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City of College Station
Summary Organizational Chart

As of October, 2010



City of College Station
Detailed Organizational Chart

Strategic Planning and Budget Process – FY 2010-2011

January	<ul style="list-style-type: none"> ▪ Personnel summaries and skill level data is sent to City departments to begin preparation of the Salary and Benefits portion of the budget. ▪ Budget staff meets to go over general action plans for the upcoming budget season and assign duties and responsibilities. ▪ Preliminary work begins on upcoming fiscal year budget.
February	<ul style="list-style-type: none"> ▪ Requests for fixed cost information as well as vehicle and equipment replacement data is sent out to the City departments. ▪ Prepare and distribute 1st quarter financial reports.
March	<ul style="list-style-type: none"> ▪ Budget analysts prepare Department and Fund summaries, prepare and update the computer system, and finalize predetermined budget amounts for fixed costs. ▪ Develop forecasts.
April	<ul style="list-style-type: none"> ▪ Budget department kicks off new budget year with City departments. ▪ Analysts begin preliminary work with Departments and assist Departments in preparing their budget submittal.
May	<ul style="list-style-type: none"> ▪ Department budgets are due back to the Budget Office. ▪ Budget Analysts review base budget requests and requests for increases in funding via service level adjustments (SLAs). ▪ Budget Analysts review budget reduction submittals with departments. ▪ Prepare and distribute 2nd quarter financial reports.
June	<ul style="list-style-type: none"> ▪ Budget Staff prepares Proposed Budgets and meets with Department Directors and City Manager to discuss budget requests and service levels. ▪ City Council participates in a Strategic Planning Retreat to review mission and vision statements and identify strategic priorities for the upcoming fiscal year.
July	<ul style="list-style-type: none"> ▪ Prepare Proposed Budget Document.
August	<ul style="list-style-type: none"> ▪ Conduct televised budget workshops during regular Council meetings. ▪ Present Proposed Budget to City Council. ▪ Review Proposed Operating and Capital Improvement Program. ▪ Prepare and distribute 3rd quarter financial reports.
September	<ul style="list-style-type: none"> ▪ Publish 1st Tax Notice (Notice of Public Hearing on Tax Increase). ▪ Public Hearing of Proposed Budget. ▪ Public Hearing #1 on tax increase (regular Council meeting). ▪ Public Hearing #2 on tax increase (special Council meeting). ▪ Publish 2nd Tax Notice (Notice of Tax Revenue increase). ▪ Council adoption of Budget. ▪ Council adoption of Tax Rate.
October	<ul style="list-style-type: none"> ▪ Prepare Approved Budget Document. ▪ Prepare Capital Improvement Programs Document.
November - December	<ul style="list-style-type: none"> ▪ Prepare and distribute 4th quarter financial reports. ▪ Reviews and Special Projects. ▪ Monitor Budget.

General Fund

The General Fund accounts for all activities typically considered governmental functions of the City. These include Public Safety, Public Works, Parks and Recreation, as well as Planning and Development Services. Also included are the primary support services for these areas such as Fiscal Services, Information Technology, and administrative services in General Government.

The General Fund is budgeted using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. This is the same measurement focus and basis of accounting used for governmental fund financial statement reporting. Revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The General Fund is influenced by current policies and approved policy changes. The policies include inter-fund equity; maintaining a balance between revenues and expenditures; and maintaining the level of service currently provided as the city experiences residential and commercial growth.

The approved FY11 General Fund revenues are \$53,991,419. This is a 0.3% decrease from the FY10 revised budget. This decrease is due to the impact of the current economic instability in State and local level on the City's main revenue streams. The revenue budget includes an approved increase in the General Fund tax rate of 1.7382 cents per \$100 valuation, which will provide an additional \$914,601 in revenue. Due to the economic downturn that has been occurring since late 2008, Sales Tax revenues are projected to remain flat from the FY10 year-end estimate.

Revenue projections are realistic estimates relative to historical trends and consider economic variables that affect the City's revenue stream. Revenue streams such as Sales Tax, which in the past have seen steady and consistent growth, are flat or even declining in some cases. Appendix D provides historic data on all General Fund revenue categories. Major revenue estimates and assumptions are explained below.

1. **Property Taxes** in FY11 are projected to be \$12,453,704. The anticipated revenues are based on an operations and maintenance (O&M) tax rate of 22.7349 cents per \$100 valuation. The O&M portion of the tax rate reflects a 1.7382 cent increase over the FY10 O&M portion of the tax rate. This includes 0.9239 cents that was shifted from the debt portion of the tax rate. The additional revenue generated by this increase will be used to fund additional Police and Fire personnel.
2. **Sales Tax** is projected to be \$19,077,164 in FY11; this projection equals the FY10 revised budget. Sales Tax revenue estimates are based on analysis of historic revenues and expected future retail sales and employment. As previously noted, Sales Tax revenue growth has flattened out in comparison to past years due to downturn in the economy. Sales tax is the largest revenue stream in the General Fund, and makes up approximately 35% of overall General Fund revenues.
3. **Mixed Drink and Franchise Taxes** are projected to be \$2,520,000, which is 5.8% below the FY10 revised budget. Franchise taxes include phone, cable, and natural gas.
4. **Permit Revenue** for FY11 is projected to be \$843,285. This is an estimated reduction in projected permit revenue by 17.2% from fiscal year 2010. This decrease is mostly from a decrease in building permits issued due to the recent economic downturn.
5. **Intergovernmental Revenues** for FY11 are anticipated to be \$176,305, or 21.6% lower than the revised FY10 budget. Among the intergovernmental revenues the City anticipates receiving are reimbursement from TAMU for staffing Fire Station #4, and reimbursement from City of Bryan, TAMU, and Brazos County for a portion of the staff assistant position for the Joint Emergency Operations Center. As grants are received, the FY11 budget will be amended for those amounts.
6. **Parks and Recreation** revenues are projected to be \$561,975 in FY11. This is a 48.9% decrease from the FY10 revised budget. At Council's recommendation, a separate Recreation Fund has been created to account for

Parks and Recreation program related revenues and expenditures. This decrease is a result of \$407,335 in program revenue being moved from the General Fund to the Recreation Fund.

7. **Other Service Charges** include miscellaneous charges and fees from various departments within the general fund, including Development Services, Police, Fire, and Municipal Court. These revenues are projected to be \$2,285,087 in FY11. This is an increase over the prior year due primarily to the increase in Development fees approved in FY10.
8. **Fines, Forfeits, and Penalties** are principally ticket and court fines from Municipal Court. These fines are generated primarily through traffic citations. Fines, forfeits, and penalties are projected to be \$3,436,065 in FY11, which is in line with the FY10 year-end estimate.
9. **Investment earnings** are projected to be \$115,000 in FY11. Investment earnings in FY10 have been adjusted down to reflect the economic downturn and very low interest rates. FY11 projected earnings are equal to the FY10 year-end estimate.
10. **Miscellaneous Revenues** include such items as rents and royalties, various donations, collection service fees, sale of abandoned property, sale of fixed assets, etc. The FY11 Approved Budget is \$543,487.
11. **Return on Investment (ROI)** transfers from the enterprise funds are approved to be \$11,979,347 for FY11. This is a 2.2% decrease over the FY10 revised budget.

Net Expenditures for FY11 are approved at \$54,617,067 or 3.7% above the FY10 revised budget.

The approved General Fund budget includes limited additional funds for public safety, street maintenance, and minimal salary increases.

\$202,889 is budgeted in the Police Department for the implementation of a portion of the Police Strategic Plan that resulted from the recommendations of the Management Review that was completed in FY09. This service level adjustment would provide four additional civilian positions for the Police Department.

Additionally, funds in the amount of \$619,898 are approved for the addition of nine firefighters and their related equipment purchases to the Fire Department for the future operations of Fire Station #6.

\$250,000 is budgeted in Public Works for thoroughfare street rehabilitation projects, \$10,000 in accreditation funds, \$50,000 for an additional fleet wash rack, and \$26,400 for intersection and warrant studies.

One-time funds in the amount of \$150,812 are approved in the General Fund to cover the increase in cost between hybrid vehicles and gas vehicles. \$86,383 is included in Police, \$21,960 in Fire, \$10,980 in Public Works, \$10,980 in Parks, \$9,529 in Planning & Development Services, and \$10,980 in Economic Development's approved budgets.

Additional funds in the amount of \$744,769 are included in the FY11 Approved Budget for a pay plan. Funds for pay increases were approved in the FY10 budget, but did not occur due to a continued weak economy.

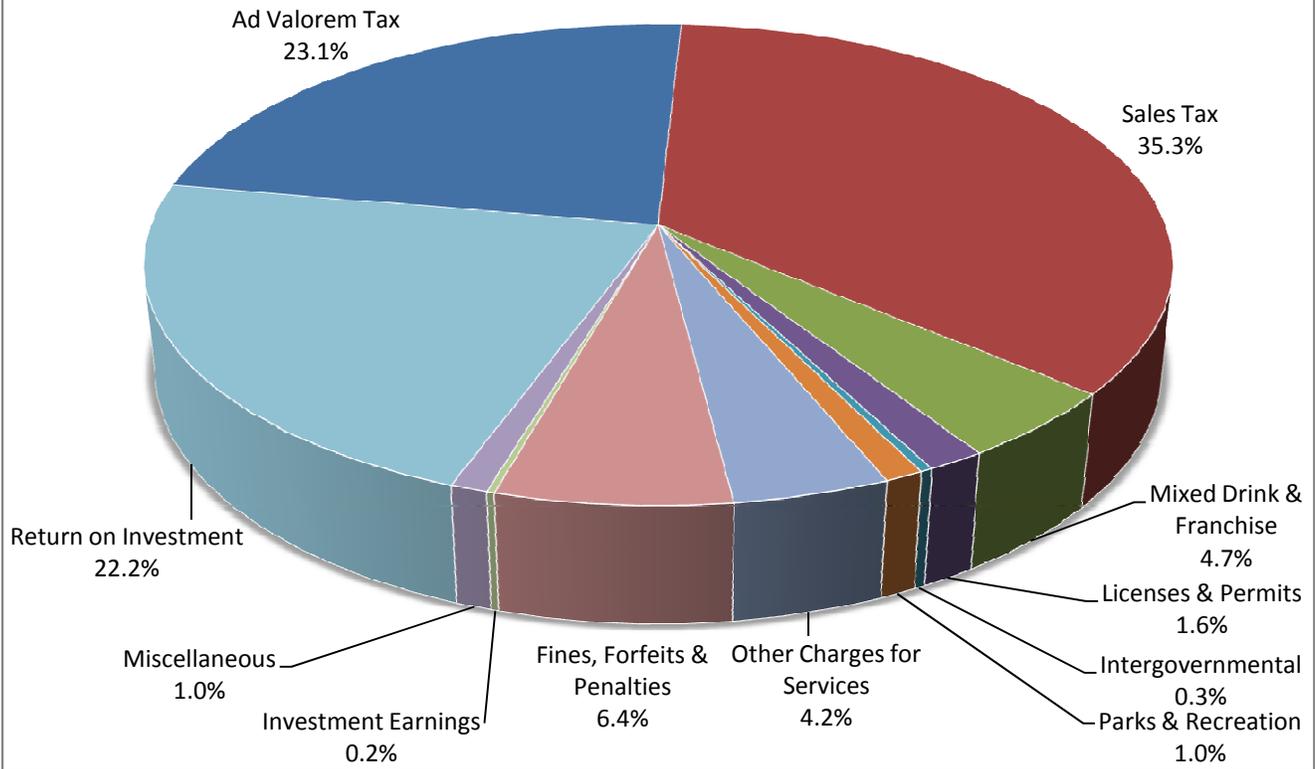
These SLAs are not to be implemented until well into the fiscal year. This will provide an opportunity to assess the state of the economy and to make sure estimated revenues are going to meet expenditures this fiscal year. If revenues do not meet expenditures, then these increases in service levels will be delayed, or will not occur.

A total of 655.25 positions are included in the approved General Fund budget. A total of 13.50 full-time equivalent positions were permanently reduced from the FY10 Revised Budget. Per City Council's request for a separate Recreation Fund, a total of 5.0 positions were moved out of the General Fund into the new Recreation Fund. An additional 4.0 civilian Police positions and 9.0 Firefighters are approved service level adjustments with the FY11 Approved Budget. This is a net increase of 5.5 positions over the FY10 Revised Budget. A full listing of personnel can be found in Appendix C.

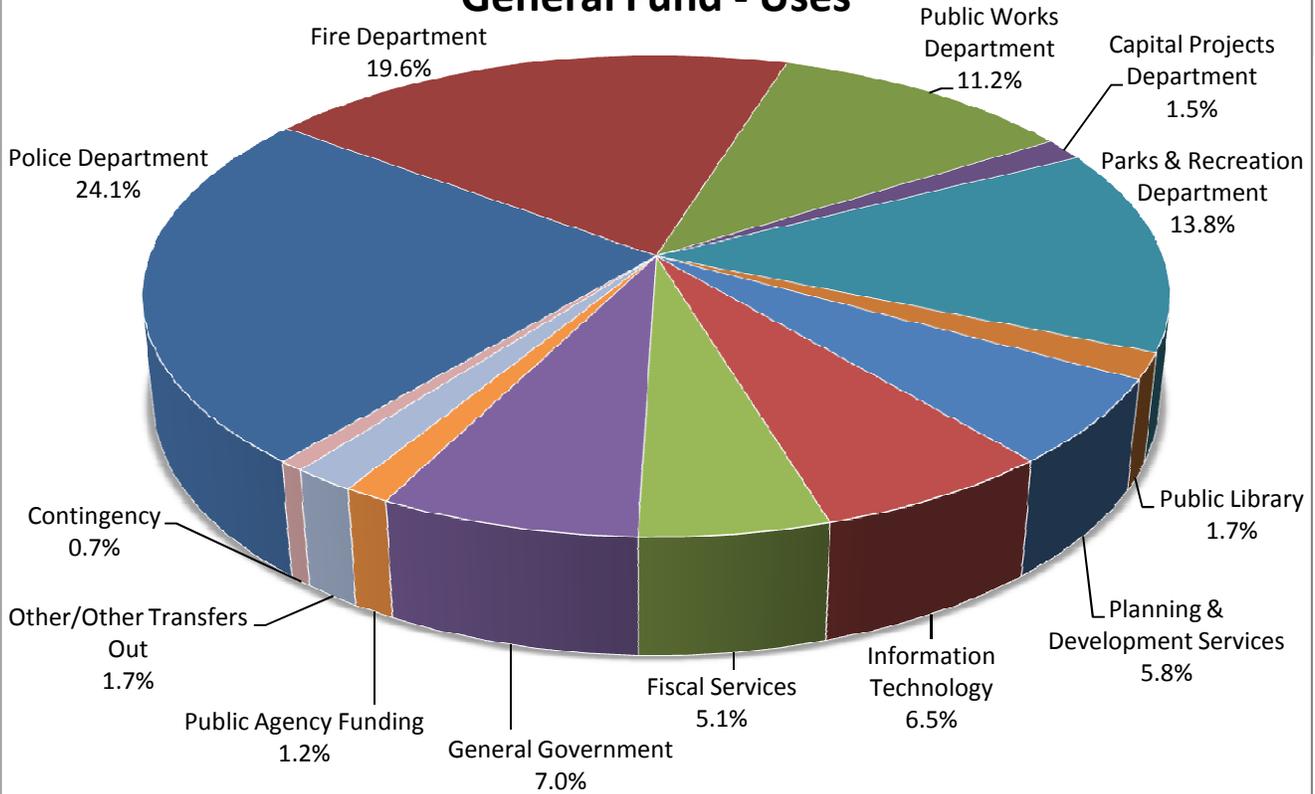
**City of College Station
General Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Chg in Budget FY10-FY11
Beginning Fund Balance	\$ 10,227,379	\$ 8,192,824	8,192,824	\$ 9,382,944	\$ 9,382,944	
REVENUES:						
Ad Valorem Tax	\$ 9,571,610	\$ 11,261,094	\$ 11,251,456	\$ 11,539,103	\$ 12,453,704	10.6%
Sales Tax	19,436,672	19,624,512	19,077,164	19,077,164	19,077,164	-2.8%
Mixed Drink & Franchise	2,652,652	2,676,000	2,575,000	2,520,000	2,520,000	-5.8%
Licenses & Permits	1,007,151	1,017,900	876,585	843,285	843,285	-17.2%
Intergovernmental	803,878	224,741	523,501	176,305	176,305	-21.6%
Parks & Recreation	1,006,105	1,099,500	969,514	561,975	561,975	-48.9%
Other Charges for Services	2,019,160	1,970,344	1,995,711	2,285,087	2,285,087	16.0%
Fines, Forfeits & Penalties	3,274,833	3,233,872	3,435,946	3,436,065	3,436,065	6.3%
Investment Earnings	208,146	275,000	115,000	115,000	115,000	-58.2%
Miscellaneous	552,492	525,600	538,990	543,487	543,487	3.4%
Return on Investment	10,966,801	12,254,762	12,254,762	11,979,347	11,979,347	-2.2%
TOTAL REVENUES	<u>\$ 51,499,500</u>	<u>\$ 54,163,325</u>	<u>\$ 53,613,629</u>	<u>\$ 53,076,818</u>	<u>\$ 53,991,419</u>	-0.3%
TOTAL FUNDS AVAILABLE	<u>\$ 61,726,879</u>	<u>\$ 62,356,149</u>	<u>\$ 61,806,453</u>	<u>\$ 62,459,762</u>	<u>\$ 63,374,363</u>	1.6%
EXPENDITURES:						
Police Department	\$ 14,102,836	\$ 13,825,757	\$ 13,782,979	\$ 14,337,102	\$ 14,626,374	5.8%
Fire Department	11,752,639	11,683,732	11,618,962	11,258,032	11,899,890	1.9%
Public Works Department	7,722,616	7,148,907	7,058,541	6,524,033	6,821,413	-4.6%
Capital Projects Department	861,818	884,527	901,474	911,632	911,632	3.1%
Parks & Recreation Department	9,217,437	8,864,910	8,881,820	8,224,047	8,349,027	-5.8%
Public Library	1,119,768	1,077,922	1,077,922	1,049,801	1,049,801	-2.6%
Planning & Development Services	2,870,506	2,621,123	2,620,096	3,493,863	3,513,042	34.0%
Information Technology	3,353,493	3,988,737	3,968,925	3,946,682	3,946,682	-1.1%
Fiscal Services	3,159,296	3,102,433	3,098,938	3,113,654	3,113,654	0.4%
General Government	4,396,032	4,121,398	4,188,386	4,133,224	4,264,204	3.5%
General Fund Landfill Costs	331,748	200,000	1,000	-	-	-100.0%
Total Operating Expenditures	<u>\$ 58,888,189</u>	<u>\$ 57,519,446</u>	<u>\$ 57,199,043</u>	<u>\$ 56,992,070</u>	<u>\$ 58,495,719</u>	1.7%
General & Administrative Transfers	<u>\$ (6,418,037)</u>	<u>\$ (6,332,066)</u>	<u>\$ (6,197,417)</u>	<u>\$ (6,070,440)</u>	<u>\$ (6,070,440)</u>	-4.1%
Public Agency Funding	\$ 779,938	\$ 778,883	\$ 779,883	\$ 742,442	\$ 742,442	-4.7%
Other/Other Transfers Out	610,057	440,500	422,000	876,457	1,026,457	133.0%
Contingency	-	237,659	50,000	422,889	422,889	77.9%
Total Other Financing (Sources) Uses	<u>\$ 1,389,995</u>	<u>\$ 1,457,042</u>	<u>\$ 1,251,883</u>	<u>\$ 2,041,788</u>	<u>\$ 2,191,788</u>	50.4%
TOTAL EXPENDITURES	<u>\$ 53,860,147</u>	<u>\$ 52,644,422</u>	<u>\$ 52,253,509</u>	<u>\$ 52,963,418</u>	<u>\$ 54,617,067</u>	3.7%
Increase (Decrease) In Fund Balance	<u>(2,360,647)</u>	<u>1,518,903</u>	<u>1,360,120</u>	<u>113,400</u>	<u>(625,648)</u>	
Adjust to tie to CAFR Restricted Funds	<u>\$ 326,092</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
Ending Fund Balance	<u><u>\$ 8,192,824</u></u>	<u><u>\$ 9,541,727</u></u>	<u><u>\$ 9,382,944</u></u>	<u><u>\$ 9,496,344</u></u>	<u><u>\$ 8,757,296</u></u>	

General Fund - Sources



General Fund - Uses



City of College Station
General Fund Operations & Maintenance
Summary

EXPENDITURE BY DEPARTMENT						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Police	\$ 14,102,836	\$ 13,825,757	\$ 13,782,979	\$ 14,337,102	\$ 14,626,374	5.79%
Fire	11,752,639	11,683,732	11,618,962	11,258,032	11,899,890	1.85%
Public Works	7,722,616	7,148,907	7,058,541	6,524,033	6,821,413	-4.58%
Capital Projects	861,818	884,527	901,474	911,632	911,632	3.06%
Parks and Recreation	9,217,437	8,864,910	8,881,820	8,224,047	8,349,027	-5.82%
Library	1,119,768	1,077,922	1,077,922	1,049,801	1,049,801	-2.61%
Planning and Development Services	2,870,506	2,621,123	2,620,096	3,493,863	3,513,042	34.03%
Information Technology	3,353,493	3,988,737	3,968,925	3,946,682	3,946,682	-1.05%
Fiscal Services	3,159,296	3,102,433	3,098,938	3,113,654	3,113,654	0.36%
General Government	4,396,032	4,121,398	4,188,386	4,133,224	4,264,204	3.46%
General Fund Landfill Cost	331,748	200,000	1,000	-	-	-100.00%
GENERAL FUND TOTAL	\$ 58,888,189	\$ 57,519,446	\$ 57,199,043	\$ 56,992,070	\$ 58,495,719	1.70%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 40,800,587	\$ 42,033,169	\$ 41,714,154	\$ 42,137,397	\$ 42,806,429	1.84%
Supplies	2,751,963	2,331,601	2,823,438	2,367,096	2,507,532	7.55%
Maintenance	4,489,800	3,489,499	3,536,744	3,621,652	3,621,652	3.79%
Purchased Services	10,618,045	9,116,215	8,625,157	8,703,396	9,247,577	1.44%
Capital Outlay	227,794	548,962	499,550	162,529	312,529	-43.07%
GENERAL FUND TOTAL	\$ 58,888,189	\$ 57,519,446	\$ 57,199,043	\$ 56,992,070	\$ 58,495,719	1.70%

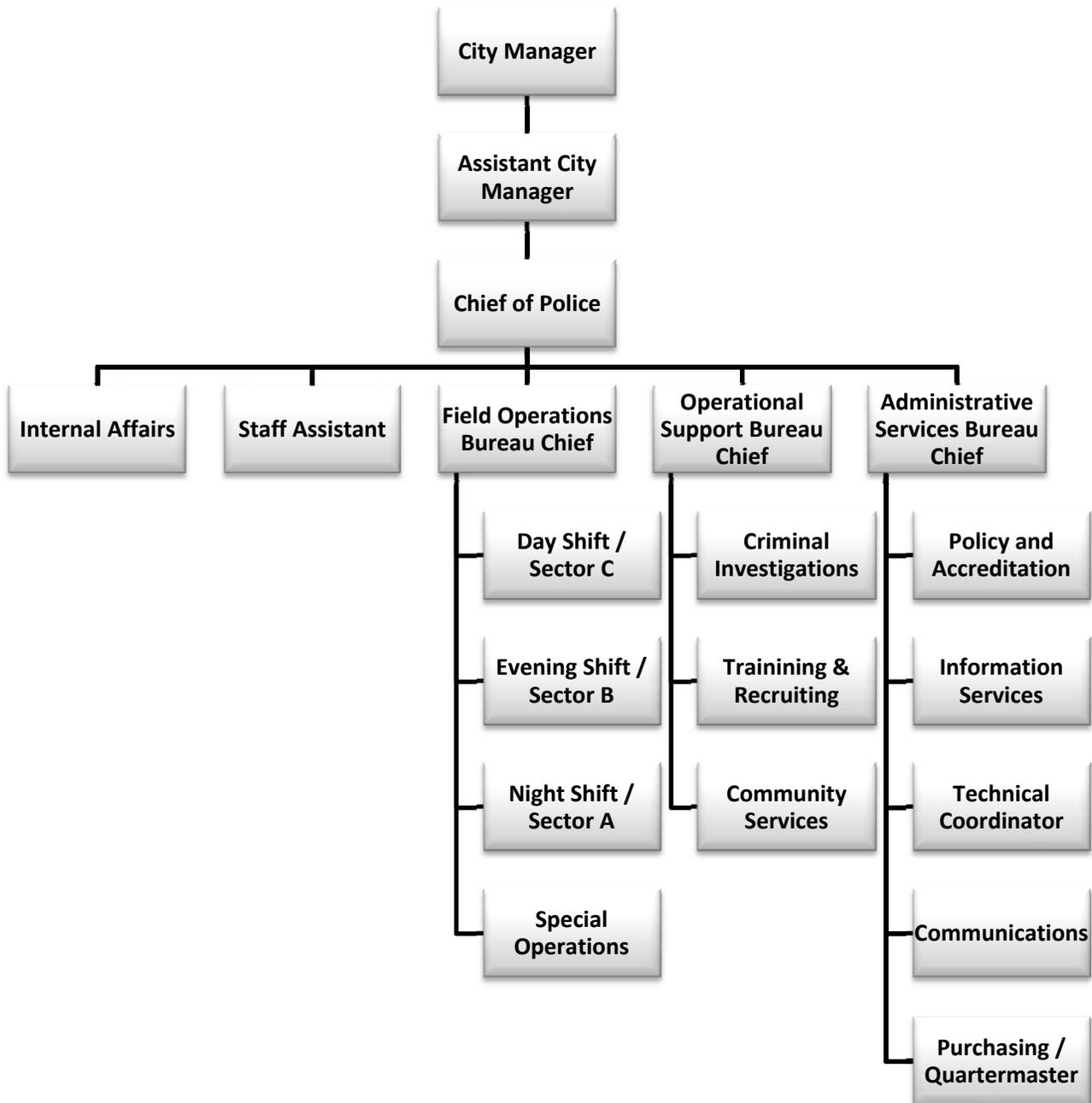
PERSONNEL BY DIVISION						
DEPARTMENT	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Police	166.50	177.50	177.50	180.50	184.50	3.94%
Fire	123.00	122.00	122.00	122.00	130.00	6.56%
Public Works	62.00	64.00	64.00	53.00	53.00	-17.19%
Capital Projects	11.00	10.00	10.00	10.00	10.00	0.00%
Parks and Recreation	131.00	133.00	133.00	124.00	119.00	-10.53%
Library	-	-	-	-	-	N/A
Planning and Development Services**	29.50	39.50	39.50	47.50	47.50	20.25%
Information Technology*	26.25	26.25	33.25	32.25	32.25	-3.01%
Fiscal Services	44.25	40.50	40.50	39.50	39.50	-2.47%
General Government	44.00	40.00	41.00	39.50	39.50	-3.66%
GENERAL FUND TOTAL	637.50	652.75	660.75	648.25	655.25	-0.83%

* Communications Services moved from the Communication Fund to the General Fund in FY10.

** The Public Works Engineering division moved to Planning and Development Services in FY11.
13.5 FTE's submitted as a permanent reduction in FY11

POLICE DEPARTMENT

CITY OF COLLEGE STATION



**City of College Station
Police
Department Summary**

EXPENDITURE BY DEPARTMENT						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Police Administration	\$ 927,736	\$ 949,309	\$ 865,720	\$ 950,395	\$ 950,795	0.16%
Uniform Patrol	6,303,964	6,469,697	6,340,926	6,791,379	6,791,379	4.97%
Criminal Investigation	1,665,692	1,631,973	1,660,467	1,538,434	1,603,460	-1.75%
Recruiting and Training	453,715	457,000	481,116	437,129	437,852	-4.19%
Quartermaster Division	2,157,116	1,617,505	1,734,163	1,814,117	1,911,892	18.20%
Communication / Jail	1,599,782	1,626,323	1,668,514	1,662,662	1,744,030	7.24%
Special Services	671,621	734,252	715,309	754,540	754,540	2.76%
Information Services	323,210	339,698	316,764	388,446	432,426	27.30%
DEPARTMENT TOTAL	\$ 14,102,836	\$ 13,825,757	\$ 13,782,979	\$ 14,337,102	\$ 14,626,374	5.79%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 11,419,796	\$ 11,771,223	\$ 11,564,590	\$ 12,032,541	\$ 12,213,081	3.75%
Supplies	536,186	428,795	521,272	483,727	494,251	15.27%
Maintenance	491,518	271,885	271,885	236,563	236,563	-12.99%
Purchased Services	1,603,322	1,318,298	1,345,616	1,542,431	1,640,639	24.45%
Capital Outlay	52,014	35,556	79,616	41,840	41,840	17.67%
DEPARTMENT TOTAL	\$ 14,102,836	\$ 13,825,757	\$ 13,782,979	\$ 14,337,102	\$ 14,626,374	5.79%

PERSONNEL BY DIVISION						
DEPARTMENT	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Police Administration	9.00	11.00	11.00	11.00	11.00	0.00%
Uniform Patrol	81.50	90.50	93.50	96.50	96.50	3.21%
Criminal Investigation	19.00	21.00	19.00	19.00	20.00	5.26%
Recruiting and Training	4.00	4.00	4.00	4.00	4.00	0.00%
Quartermaster Division	1.00	1.00	1.00	1.00	1.00	0.00%
Communication / Jail	31.00	32.00	32.00	32.00	34.00	6.25%
Special Services	13.00	9.00	9.00	9.00	9.00	0.00%
Information Services	8.00	9.00	8.00	8.00	9.00	12.50%
DEPARTMENT TOTAL	166.50	177.50	177.50	180.50	184.50	3.94%

1 FTE submitted as a permanent reduction in FY11

Service Level Adjustments	One-Time	Recurring	Total
Strategic Plan	\$ -	\$ 202,889	\$ 202,889
Increase in Cost of Hybrid Vehicles	86,383	-	86,383
Police SLA TOTAL	\$ 86,383	\$ 202,889	\$ 289,272

**POLICE DEPARTMENT
ADMINISTRATION**

Description & Budget Explanation

The Administration Division is responsible for the administrative support of all divisions in the Police Department.

Program Name: Administration

Service Level: To ensure that Departmental programs and activities are in line with the department mission statement and accomplished within budgetary limitations.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Complaints are investigated within 30 days of assignment.	47%	95%	85%	85%
Efficiency				
- The Department stays within budget overall.	100%	100%	100%	100%
Output				
- Percent chapters of policy reviewed annually per CALEA.	100%	100%	100%	100%

**POLICE DEPARTMENT
UNIFORM PATROL**

Description & Budget Explanation:

The Uniform Patrol Division is responsible for providing police patrol and traffic enforcement duties.

Program Name: Uniform Patrol

Service Level: Provide timely initial police services on a 24 hour basis incorporating a community policing philosophy with an emphasis on problem solving.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of citizens satisfied with service provided.	N/A	90%	90%	90%
Efficiency				
- Percent of time Patrol Officers' time that is Unobligated	45%	45%	45%	50%
- Percent of time Patrol Officers' time that is Obligated	55%	55%	55%	50%
- Average response time on high priority calls.	6:18	6:15	7:10	7:00
- Average response time on low priority calls.	10:27	10:30	9:30	10:00
Output				
- No. of high priority calls handled	5,651	7,000	6,300	6,600
- No. of low priority calls handled	34,609	46,000	52,000	54,000
- No. of Total calls handled.	48,297	57,000	58,000	60,000
- No. of Community Oriented Projects addressed.	24	60	50	60

Program Name: Special Enforcement Section

Service Level: Provide traffic safety through various means in a professional manner.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of citizens satisfied with service provided.	N/A	85%	85%	85%
Efficiency				
- Average number of hours spent in School Enforcement zones.	266 hrs.	300 hrs.	500 hrs.	525 hrs.
- Ave. number of hours spent on Directed Traffic Patrols.	N/A	300 hrs.	550 hrs.	575 hrs.
- Ave. number of hours spent on TRASERS. TRASER calls will no longer be used in FY 11	N/A	200 hrs.	300 hrs.	N/A
Output				
- No. of school zone enforcement calls.	N/A	600	650	650
- No. of school zone enforcement contacts.	N/A	1,250	1,300	1,350
- No. of directed traffic patrols worked.	N/A	350	850	850
- No. of directed traffic patrols contacts.	N/A	1,200	1,400	1,400
- No. of TRASER calls. TRASER calls will no longer be used in FY 11	N/A	250	630	N/A
- No. of TRASER contacts. TRASER calls will no longer be used in FY 11	N/A	400	1,100	N/A

Program Name : Animal Control

Service Level: To provide adequate and professional animal control services to the citizens and visitors to the City of College Station.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of citizens satisfied with service.	N/A	85%	85%	85%
Efficiency				
- Percent of on-duty, animal calls responded to within 15 minutes.	74%	75%	79%	80%
Output				
- Calls for service per year	4,932	6,000	6,600	6,800
- No. of animals handled per year	1,431	2,000	2,000	2,300
- No. of special events participated in per year.	N/A	4	3	4

**POLICE DEPARTMENT
CRIMINAL INVESTIGATION**

Description & Budget Explanation:

The Criminal Investigation Division is responsible for the investigation of serious criminal offenses within the City of College Station.

Program Name: Criminal Investigations

- Service Level:**
- 1) To provide effective and efficient investigation of serious criminal offenses within a reasonable amount of time.
 - 2) To provide critical event counseling and advocacy to crime victims and witnesses.
 - 3) To review all offense and arrest reports for thoroughness and accuracy.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent satisfied on customer survey:	83%	80%	80%	80%
- Percent cleared on follow-up cases:	75%	75%	75%	75%
- Percent cleared cases that are cleared by arrest:	25%	25%	35%	30%
Efficiency				
- Percent of assigned cases disposed of within 60 days:	77%	75%	75%	75%
- Percent of serious crime victims who receive personal contact from Crime Victims' Advocate:	100%	100%	100%	100%
Output				
- Number of cases reviewed:	18,930	19,500	18,000	19,000
- Number of cases assigned:	2,590	2,500	2,400	2,500
- Number of cases cleared:	1,937	1,900	1,850	1,900
- Number of cases cleared by arrest:	482	500	600	550

POLICE DEPARTMENT

QUARTERMASTER

Description & Budget Explanation:

The Quartermaster Division is responsible for maintenance, equipment, and supplies purchased for the Police Department. The duties include the ordering and dispersal of supply and equipment items for use by all Department employees, and coordinating repairs for all the Department's facility and equipment needs.

Program Name: Quartermaster

Service Level: Provide equipment, supplies and maintenance for the Department.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- % satisfied on employee survey.*	98%	95%	95%	95%
Efficiency				
- % of Supply requests filled within 5 working days.	99%	97%	95%	95%
Output				
- No. of supply requests filled within 5 working days.	1270	960	850**	850**

*- Survey will be conducted later in the year

** - Modified supply request process for efficiency.

POLICE DEPARTMENT COMMUNICATIONS/JAIL

Description & Budget Explanation:

The Communications/Jail Division is responsible for police communications and dispatch, provides safe and secure detention operations, and provides report taking capabilities for low priority calls.

Program Name: Public Safety Communications

Service Level: Processing of Police, Fire, and EMS calls for service.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- % satisfied on Citizen Survey.	90%	90%	90%	90%
Efficiency				
- Percent of priority 1 police calls dispatched within 3 minutes.	97%	95%	95%	95%
- Percent of priority 1 fire calls dispatched within 1 minute.	96%	95%	95%	95%
- Percent of 911 calls answered within 10 seconds.	N/A	95%		
Output				
- Phone calls processed monthly.	21,830	24,000	22,000	22,500
- Phone calls processed monthly (8am-5pm).	10,915	12,240	11,220	11,475
- 911 phone calls monthly	2,186	1,650	2,611	2,689
- Total police incidents monthly.	11,049	10,900	11,363	11,703
- Total fire incidents monthly.	570	536	590	607

Program Name: Jail

Service Level: Processing of prisoners allowing patrol officers to reduce transport and processing time of prisoners; keeping an officer in service by taking low priority calls for service over the phone or in person.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Length of time jailers are dedicated to jail operations	100%	100%	100%	100%
- Length of time jailers are dedicated to dispatch	0%	0%	0%	0%
Efficiency				
- Percent of priority 4 calls handled by Division.	5%	5%	5%	5%
Output				
- No. of meals served	3,459	3,200	3,850	3,975
- Average number of hours detainees held	12	10	11	11
- No. of reports taken by Division monthly.	155	125	175	180
- No. of prisoners processed monthly.	527	550	565	583

**POLICE DEPARTMENT
COMMUNITY SERVICES**

Description & Budget Explanation:

The Community Services Division is responsible for the coordination of the School Resource Officer Program at A&M Consolidated High School and both Middle Schools. The Division is also responsible for a number of programs that involve the community and the public school system, in crime prevention and safety education for our children.

Program Name: ' School Resource Officer Program

Service Level: Coordinate the School Resource Officer Program at A&M Consolidated High and Middle Schools while establishing positive relationships with students, faculty, staff and mentoring At-Risk Students.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY11 Approved
Effectiveness				
- Annual faculty and staff survey approval rate.	100%	90%	90%	90%
Efficiency				
- No. of requests for assistance by teachers and administrators	96%	0%	80	80
Output				
- No. of hours monitoring school campuses	#N/A	#N/A	400	400
- No. of at-risk students helped with mentoring sessions.	772	700	700	700

Program Name: Taxi and Wrecker Permits

Service Level: To assist wrecker and taxi company owners with the permitting of their drivers and vehicles according to state laws and city ordinances.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY11 Approved
Effectiveness				
- No. of citizens, officers and businesses receiving assistance	#N/A	#N/A	170	160
Efficiency				
- % of complaints investigated within 5 days	#N/A	#N/A	90%	90%
Output				
- No. of taxis and wreckers receiving permits	#N/A	#N/A	120	120

Program Name: Crime Prevention and Community Safety

Service Level: To facilitate the exchange of expertise and experience; to promote good practice; and to help identify successful strategies for addressing issues of crime, crime prevention and reduction, and overall community safety and security.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY11 Approved
Effectiveness				
- Percentage of citizens that feel "Safe" or "Very Safe" in the city, based on annual Citizen Survey.	91%	90%	90%	90%
Efficiency				
- Percentage of follow-up action requested by those citizens that have attended a Crime Prevention program or presentation.	5%	3%	3%	3%
Output				
- No. of Programs and Presentations made	220	150	180	150
- No. of citizens attending.	4,771	2,500	2,700	2,500

*- The CS-50 program will not be taught during the 2010-2011 school year. In addition, the SRO's will not teach in the classroom during the 2010-2011 school year, and will change to the traditional SRO Program in both middle schools and the high school.

POLICE DEPARTMENT INFORMATION SERVICES

Description & Budget Services

The Information Services Division is responsible for processing and maintaining police records and evidence.

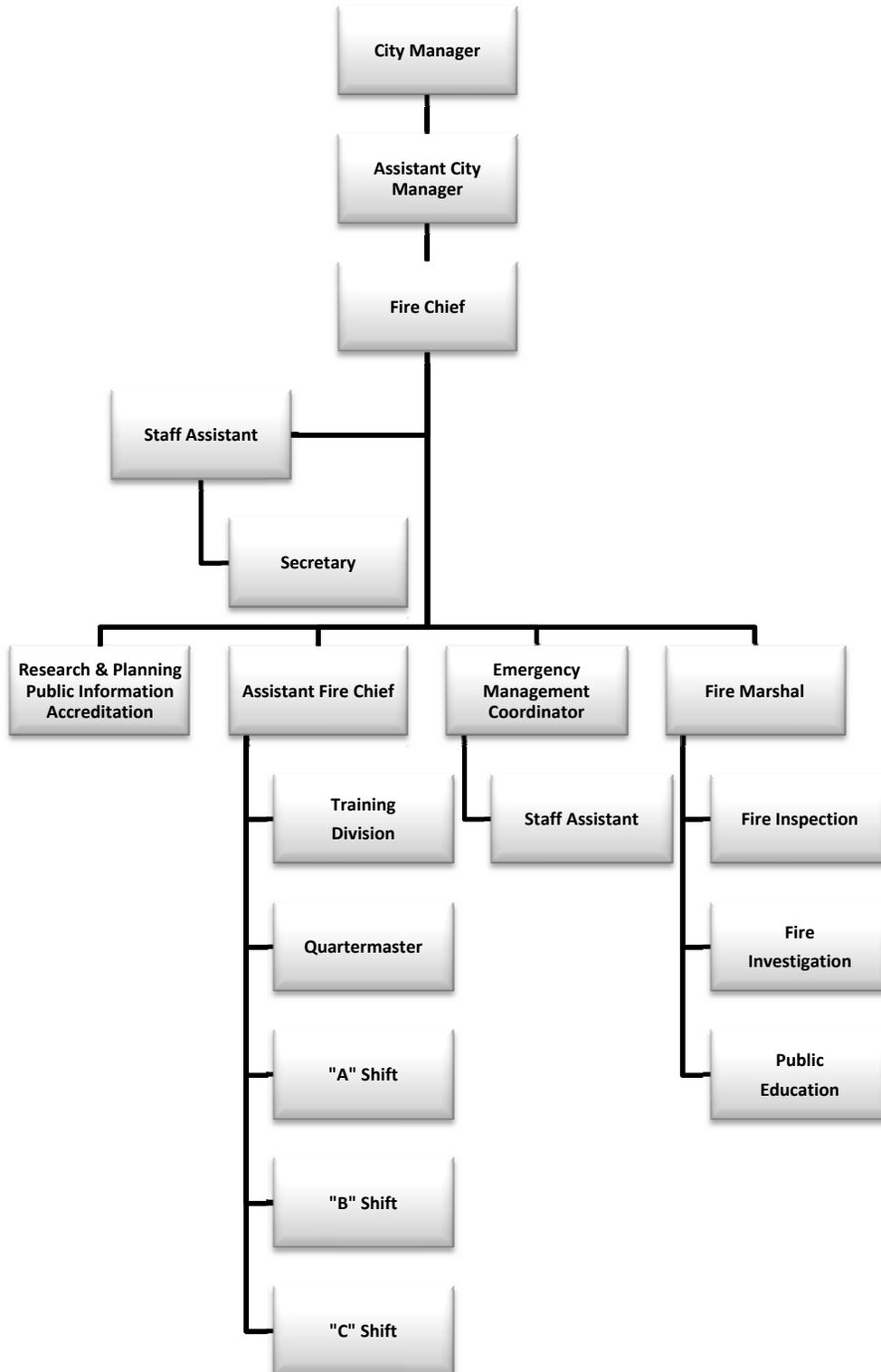
Program Name: Information Services

Service Level: Process and maintain accurate police records and evidence and provide for the effective and efficient retrieval, distribution, and storage of departmental records and evidence so that information requested by other divisions of the department, prosecutors, and the citizens is readily available.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY11 Approved
Effectiveness				
- Percent satisfied on annual customer survey.	95%	90%	90%	90%
- Percent of time that all incoming records/evidence are processed correctly.	99%	99%	99%	99%
Efficiency				
- Percent of time reports and supplements rec'd by 8 a.m. are processed by 2 p.m. (noon)	84%	85%	78%	90%
- Percent of time mail requests are answered within 48 hours of receipt	88%	95%	80%	95%
Output				
- No. of reports processed annually.	16,080	16,974	15,796	17,059
- No. of Record Technicians used to process reports.	3	3	3	3
- No. of boxes scanned (avg 5000 pages per box)	19.5	12	12	12
- No. of evidence/property items processed annually.	10,951	11,690	11,100	12,274
- No. of evidence/property items disposed	N/A	6,000	6,800	6,200

FIRE DEPARTMENT

CITY OF COLLEGE STATION



**City of College Station
Fire
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Fire Administration	\$ 489,345	\$ 461,989	\$ 487,947	\$ 486,281	\$ 486,281	5.26%
Emergency Management	271,441	269,373	264,590	247,668	247,668	-8.06%
Fire Suppression	7,602,833	7,340,178	7,498,260	7,060,794	7,060,794	-3.81%
Fire Prevention*	710,394	630,852	635,176	673,943	695,903	10.31%
Emergency Medical Services	2,678,626	2,981,340	2,732,989	2,789,346	3,409,244	14.35%
DEPARTMENT TOTAL	\$ 11,752,639	\$ 11,683,732	\$ 11,618,962	\$ 11,258,032	\$ 11,899,890	1.85%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 9,192,505	\$ 9,581,816	\$ 9,562,843	\$ 9,516,976	\$ 10,005,468	4.42%
Supplies	541,652	413,278	761,947	474,595	562,707	36.16%
Maintenance	383,584	165,283	152,434	177,721	177,721	7.53%
Purchased Services	1,630,205	1,166,232	888,424	1,088,740	1,153,994	-1.05%
Capital Outlay	4,693	357,123	253,314	-	-	-100.00%
DEPARTMENT TOTAL	\$ 11,752,639	\$ 11,683,732	\$ 11,618,962	\$ 11,258,032	\$ 11,899,890	1.85%

PERSONNEL BY DIVISION						
DEPARTMENT	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Fire Administration	5.00	5.00	5.00	5.00	5.00	0.00%
Emergency Management	3.00	3.00	3.00	3.00	2.00	-33.33%
Fire Suppression	74.00	77.00	78.00	78.00	78.00	0.00%
Fire Prevention*	10.00	6.00	6.00	6.00	6.00	0.00%
Emergency Medical Services	31.00	31.00	30.00	30.00	39.00	30.00%
DEPARTMENT TOTAL	123.00	122.00	122.00	122.00	130.00	6.56%

* Code Enforcement moved to Planning & Development in FY09.

Service Level Adjustments	One-Time	Recurring	Total
Fire Station #6 O&M	\$ -	\$ 619,898	\$ 619,898
Increase in Cost of Hybrid Vehicles	21,960	-	21,960
Fire SLA TOTAL	\$ 21,960	\$ 619,898	\$ 641,858

FIRE DEPARTMENT

ADMINISTRATION

Description & Budget Explanation:

The Administration Division is responsible for the administrative oversight and administrative support of all divisions and operating units within the Fire Department.

Program Name: Administration

Service Level: Provide comprehensive planning, operational oversight, interdepartment communication, and budget preparation and monitoring for all divisions and functions within the Fire Department.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Ensure other divisions within the department regularly monitor and report their performance measures.	100%	98%	100%	98%
Efficiency				
- The department operates within Approved budget.	100%	97%	100%	97%
Output				
- Percent of policies annually reviewed and revised as needed.	100%	100%	100%	100%
- Quarterly company officers meetings conducted.	100%	100%	100%	100%
- Monthly battalion chiefs meetings conducted.	92%	90%	94%	90%
- Monthly operations division meetings conducted	92%	100%	100%	100%
- Weekly department management team meeting conducted	94%	90%	94%	90%

FIRE DEPARTMENT

HOMELAND SECURITY & EMERGENCY MANAGEMENT

Description & Budget Explanation:

The Division of Homeland Security & Emergency Management is responsible for protecting the city from all hazards through coordinating emergency and/or disaster training, mitigation, preparedness, planning, response and recovery.

Program Name: Homeland Security and Emergency Management

Service Level: Coordinate Homeland Security and Emergency Management efforts to provide for disaster training, mitigation, preparedness, planning, response and recovery for all hazards in the City.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- State Rating for Planning Preparedness	Advanced	Advanced	Advanced	Advanced
- State Rating for Training Preparedness	Advanced	Intermediate	Advanced	Intermediate
- State Rating for Exercise Preparedness	Advanced	Intermediate	Advanced	Intermediate
- Homeland Security grant management IAW State & Federal Guidelines	Advanced	Advanced	Advanced	Advanced
Efficiency				
- Percentage of Annexes Updated	100%	100%	100%	100%
- Number of Exercises participated in	6	3	5	3
Output				
- Number of Public Information & Education Hours	34	30	36	30
- Number of Attendees of Public Information & Education	1716	1500	2500	1500
- Staff complete 2 State/Federal Approved Courses	8	6	6	6
- Conduct Emergency Operations Related Training Events	4	6	6	6
- Conduct annual Emergency Management Academy.	1	1	1	1

**FIRE DEPARTMENT
FIRE SUPPRESSION**

Description & Budget Explanation:

The Fire Suppression Division provides emergency response to fire, aircraft, EMS, rescue and hazardous materials incidents. Training is another major portion of the Fire Operations function, this includes training with neighboring agencies to allow a more integrated emergency response to the community. Additionally, Fire Suppression assists Fire Prevention with the majority of public education programs.

Program Name: Fire Department Suppression

Service Level: Provide prompt, effective, and efficient response and mitigation for fire, rescue, and Haz-Mat emergencies.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of response time, which consists of dispatch to first arriving unit on scene (Response time consist of dispatch time*, turnout time, and drive time)				
>6	27%	30%	27%	27%
<6	70%	70%	70%	70%
<5	48%	42%	45%	45%
<4	25%	25%	25%	25%
<3	7%	8%	6%	6%
- Percent of time fire damage is confined to the room/structure of origin.	96%	96%	96%	96%
- Percent of time a stop loss*** on Haz-Mat incidents are achieved within 1 hour of on scene time.	98%	98%	98%	98%
Output				
- Total number of unit responses.	3,188	3,850	3,650	3,800
- Total number of incidents.	2,008	2,585	2,400	2,600

*Dispatch time is tracked in Police Department's Communication Service Level

***Stop loss is the point in time in which the spread of a material has been contained

Service Level:

Provide non emergency services to enhance the survivability of citizens, visitors and emergency response personnel in our community.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Output				
- Total no. of station tours	160	150	140	150
- Total no. of station tour visitors	1,560	1,500	1,300	1,500
- Staff hours committed to station tours	485	500	400	500
- Total no. of public education appearances	165	150	150	150
- Staff hours committed to public education appearances	1,780	2,000	2,000	2,000
- Staff hours committed to reviewing SOP'S / SOG'S	720	750	750	750
- Total no. of EMS riders	240	200	350	200
- Staff hours committed to EMS riders.	2,650	2,400	2,800	2,400

Program Name: Training**Service Level:**

Coordinate training, testing, and support necessary to provide prompt, effective and efficient response and mitigation for fire, rescue and Haz-Mat emergencies.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Required/actual continuing education hours:				
Fire	2200 / 6567	2200 / 2200	2200 / 3650	2200 / 2200
ARFF (Aircraft Rescue Fire Fighting)	120 / 563	120 / 120	120 / 120	120 / 120
Haz-Mat (Hazardous Materials)	270 / 634	216 / 216	135 / 425	216 / 216
- No. of required/actual certifications maintained.	222 / 321	230 / 330	222 / 323	222 / 323
- No. of joint training hours with outside agencies	150	100	90	100
Output				
- No. of TXFIRS reports generated by CSFD*	6,780	7,374	7,300	7,500
- No. of total fire training hours	7,764	5,000	5,200	5,600
*TXFIRS reports now generated on every response				

FIRE DEPARTMENT

FIRE PREVENTION

Description & Budget Explanation:

The Fire Prevention Division does a number of things related to safety to prevent fires as well as investigative services to determine the cause and origin of fires. Fire Prevention is involved in the development process including attendance in PAC meetings, site plans reviews, Fire sprinkler, alarm systems plan reviews and testing. Inspection of new buildings to ensure compliance with the fire code for certificates of occupancy. Public safety and education programs are provided to the citizens of College Station.

Program Name: Fire Prevention

Service Level: Provide prompt and thorough system acceptance tests and conduct building fire safety inspections to ensure code compliance.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of time acceptance tests are conducted within 1 working day of requests.	98%	98%	98%	98%
- Percent of time new business final inspections are held within one working day of requests.	100%	100%	100%	100%
Efficiency				
- No. of inspections per month per officer.	35	30	35	30
- Per capita operating expenditures (for all Fire Prevention/Code Enforcement activities).*	\$7.47	\$7.24	\$6.64	\$7.05
Output				
- Total # of new construction-and redevelopment sites.	1,091	400	650	400
- No. of systems tests conducted per year.	355	100	150	100
- No. of fire safety inspections of businesses.	760	600	800	600
- Major violation complaint to response time.	1 Day	1 day	1 day	1 day
- Minor violation complaint to response time.	1 Day	3 days	1 day	1 day

* Major violations are any problems that pose an immediate threat to life, property or the environment.

(Locked exits, sprinkler systems out of service, dumping of hazardous materials, unauthorized burning)

Service Level: Determine fire cause and origin of all fires responses and location by occupancy of fire injuries/deaths.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of time fire cause and origin are determined when an investigator is called	93%	92%	92%	92%

Service Level: Provide public safety education programs.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of class participants satisfied or very satisfied with public safety education programs.	98%	98%	98%	98%
- Percent of College Station Citizens receiving public safety education programs	36%	20%	20%	20%
Output				
- No. of participants in fire safety classes.	34,197	20,000	20,000	20,000
- No. of fire safety classes.	292	170	170	170

**FIRE DEPARTMENT
EMERGENCY MEDICAL SERVICE**

Description & Budget Explanation:

The Emergency Medical Service division provides emergency response to medically related emergency calls for assistance in College Station and South Brazos County. Automatic and mutual aid agreements with neighboring entities allow more integrated EMS response to the community. Training and quality assurance are also a major function of the division.

Program Name: Emergency Medical Services

Service Level: Provide timely response, prompt patient assessment, quality treatment, and transport.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of ALS response time, which consists of dispatch to first arriving unit on scene (Response time consist of dispatch time*, turnout time, and drive time)				
>6	45%	46%	45%	45%
<6	55%	50%	55%	55%
<5	35%	33%	39%	39%
<4	16%	15%	16%	16%
<3	5%	5%	5%	5%
- Percent of time patient's condition remained the same or improved during transport.	96%	96%	96%	96%
Output				
- No. of ALS/BLS responses.**	2299 / 2572	2535 / 3361	2600 / 3400	2800 / 3500
- Total no. of unit responses.	5,051	6,474	6,400	6,600
- Total no. of incidents.	5,367	5,896	5,700	6,000

*Dispatch time is tracked in Police Department's Communication Service Level.

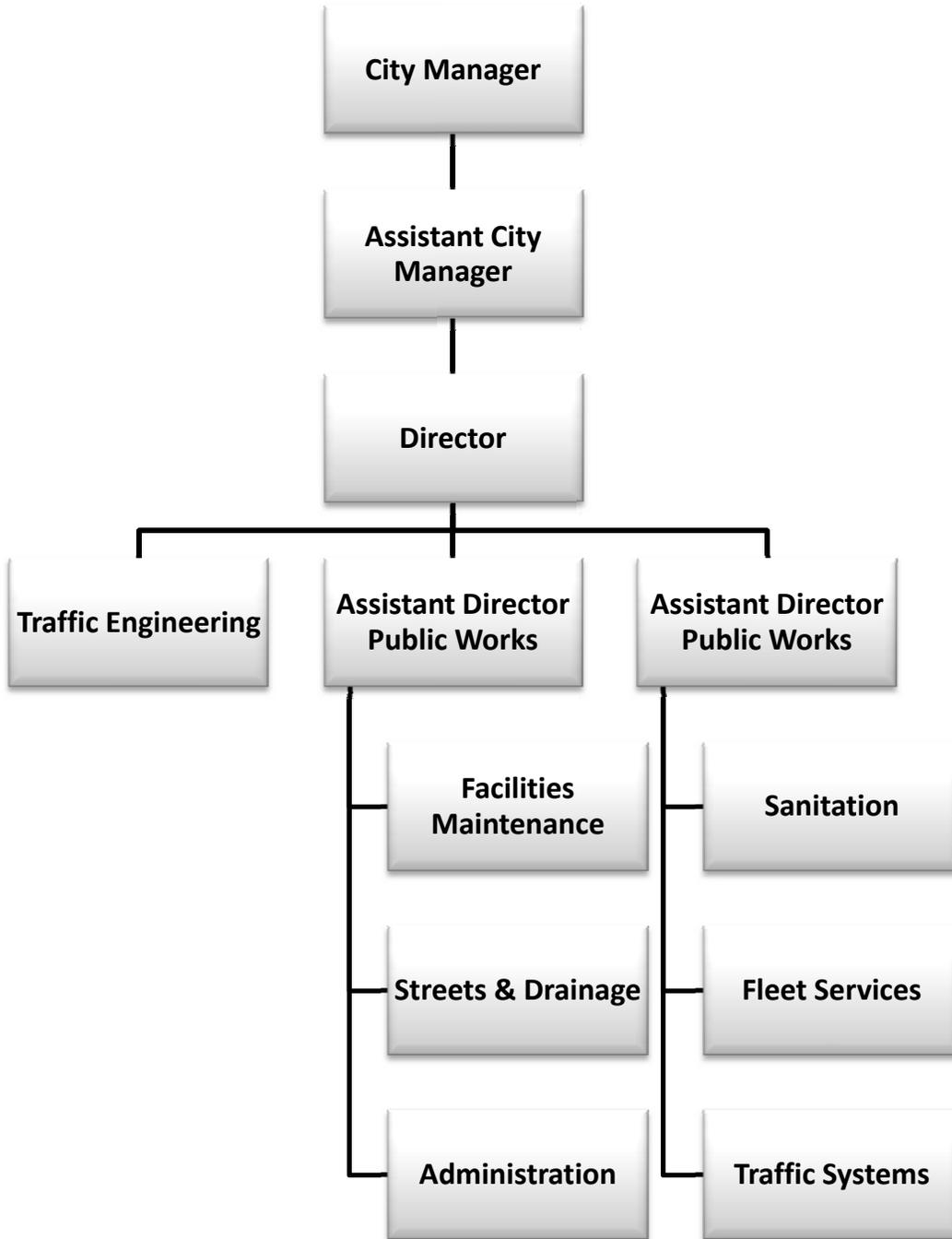
**Advanced life support (ALS) treatment including the administration of medications, defibrillation/cardio version (electric shocks to the heart), intravenous (IV) fluid therapy, advanced airway management, such as intubation, and blood pressure control with MAST (military anti-shock trousers).
Basic life support (BLS) treatment including CPR, splitting, bandaging, spinal immobilization, and oxygen therapy.

Service Level: Coordinate training, medical direction, and support necessary to provide timely response, prompt patient assessment, quality treatment and transport.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Required/actual continuing education hours:				
EMT-Basic	20 / 37	20 / 20	20 / 20	20 / 20
EMT-Intermediate	28 / 37	28 / 28	28 / 28	28 / 28
EMT-Paramedic	36 / 37	36 / 36	36 / 36	36 / 36
- No. of required/actual certifications maintained.	258 / 299	263 / 303	258 / 299	258 / 310
- No. of staff hours committed to protocol review	1,100	1,100	1,000	1,000
Output				
- No. of EMS patient reports generated by CSFD.	5,003	5,896	5,800	6,000
- No. of EMS training hours.	4,026	3,500	4,500	4,200

PUBLIC WORKS

CITY OF COLLEGE STATION



**City of College Station
Public Works
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Public Works Administration*	\$ 539,437	\$ 424,447	\$ 424,405	\$ 427,484	\$ 437,484	3.07%
Traffic Engineering**	3,585	119,407	104,966	127,721	127,721	6.96%
Facilities Maintenance	1,208,573	1,205,012	1,226,549	1,245,937	1,295,937	7.55%
Streets Maintenance	3,215,983	2,816,030	2,819,069	2,798,551	2,998,551	6.48%
Drainage Maintenance	1,101,912	840,935	814,941	880,486	880,486	4.70%
Traffic Signs and Markings	250,304	331,964	313,350	328,452	354,852	6.89%
Public Works Engineering*	760,543	764,446	726,929	-	-	-100.00%
Traffic Signals	642,279	646,666	628,332	715,402	726,382	12.33%
DEPARTMENT TOTAL	\$ 7,722,616	\$ 7,148,907	\$ 7,058,541	\$ 6,524,033	\$ 6,821,413	-4.58%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 3,588,797	\$ 3,662,751	\$ 3,570,607	\$ 3,008,696	\$ 3,008,696	-17.86%
Supplies	275,470	338,546	386,289	357,763	384,163	13.47%
Maintenance	2,125,112	1,752,159	1,793,411	1,875,223	1,875,223	7.02%
Purchased Services	1,720,259	1,395,451	1,308,234	1,282,351	1,503,331	7.73%
Capital Outlay	12,978	-	-	-	50,000	N/A
DEPARTMENT TOTAL	\$ 7,722,616	\$ 7,148,907	\$ 7,058,541	\$ 6,524,033	\$ 6,821,413	-4.58%

PERSONNEL SUMMARY BY ACTIVITY						
DEPARTMENT	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Public Works Administration	4.00	5.00	4.00	4.00	4.00	0.00%
Traffic Engineering*	0.00	0.00	2.00	2.00	2.00	0.00%
Facilities Maintenance	7.00	7.00	7.00	7.00	7.00	0.00%
Streets Maintenance	22.00	22.00	22.00	19.00	19.00	-13.64%
Drainage Maintenance	11.00	12.00	12.00	12.00	12.00	0.00%
Traffic Signs and Markings	3.00	3.00	3.00	3.00	3.00	0.00%
Public Works Engineering**	10.00	10.00	9.00	-	-	-100.00%
Traffic Signals***	5.00	5.00	5.00	6.00	6.00	20.00%
DEPARTMENT TOTAL	62.00	64.00	64.00	53.00	53.00	-17.19%

* 1 Personnel FTE moved from Engineering to Traffic Engineering in FY10

** The Public Works Engineering division moved to Planning & Development Services in FY11

*** One Signal Tech position moved from the Traffic Safety Fund into the Traffic Signals division in FY11
3 FTE's submitted as a permanent reduction in FY11

Service Level Adjustments	One-Time	Recurring	Total
Street Rehabilitation Project	\$ 200,000	\$ -	\$ 200,000
APWA Accreditation On-Site Visit	10,000	-	10,000
Fleet Wash Rack Addition (50% split with Fleet Fund)	50,000	-	50,000
Intersection Warrant Studies & Improvements	26,400	-	26,400
Increase in Cost of Hybrid Vehicles	10,980	-	10,980
Public Works SLA TOTAL	\$ 297,380	\$ -	\$ 297,380

PUBLIC WORKS ADMINISTRATION

Description & Budget Explanation:

The Administration Division serves as the primary customer contact point, and provides administrative support for the nine divisions of the Public Works Department.

Program Name: Administration

Service Level: Provide prompt and reliable service to our customers both internal and external.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Dashboard Indicator				
- % variance of expenditure to budget	0.00%	5.00%	0.00%	5.00%
Effectiveness				
- Percent of internal customers satisfied on customer survey.	95%	95%	95%	95%
Efficiency				
- % of reports submitted on time	100%	100%	100%	100%
Output				
- No. of quarterly reports annually.	4	4	4	4

PUBLIC WORKS

TRAFFIC ENGINEERING

Description & Budget Explanation:

The Traffic Engineering Division serves as the primary contact point for citizens, staff and outside agencies.

Program Name: Traffic Engineering

Service Level: Provide prompt and reliable service to our customers.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Dashboard Indicator				
- # transportation issues studied per year	#N/A	#N/A	#N/A	4
Effectiveness				
- % studied per year	#N/A	#N/A	#N/A	100%
Efficiency				
- % studied before complaint received	#N/A	#N/A	#N/A	50%
Output				
- No. of reports submitted	#N/A	#N/A	#N/A	4

PUBLIC WORKS

FACILITIES MAINTENANCE

Description & Budget Explanation:

The Facilities Maintenance Division is responsible for the maintenance of the City's office spaces and buildings.

Program Name: Facilities Maintenance

Service Level: Maintain clean, safe, and comfortable working environment for City employees, customers, and citizens.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent satisfied on customer survey.	90%	90%	90%	85%
Efficiency				
- Average response time to emergency repairs.	1 Day	1 Day	1 Day	1 Day
- Ratio of emergency repair hours to total of all maintenance hours.	2%	5%	3%	4%
- Work orders per employee.	377	450	400	425
- Total direct dollar cost/square foot of all maintained facilities	\$2.75	\$2.75	\$2.75	\$2.75
- Custodial cost per square foot.	\$1.20	\$1.20	\$1.20	\$1.20
Output				
- No. of Work orders annually.	1,885	2,500	2,000	2,200
- Total No. of labor hours to Work orders.	8,535	10,000	8,850	8,900
- Labor hrs to preventative maintenance.	1,840	2,000	1,950	2,000
- No of labor hrs to maintenance projects.	1,936	2,000	1,925	2,000
- No of labor hours to emergency repairs.	155	320	210	250

PUBLIC WORKS

STREET MAINTENANCE

Description & Budget Explanation:

This Division is responsible for the repair and maintenance of City streets and the annual residential street rehabilitation program. The Streets Maintenance Division also provides barricades for special events such as football games, parades, etc. and emergencies such as flooding, fires, ice storms and hazardous materials spills.

Program Name: Street Maintenance

Service Level: Provide regular maintenance and care of city streets.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- Asphalt Failure Repairs: Square Feet	969,806	500,000	500,000	500,000
- Pothole Operations: # of square feet repaired	N/A	5,000	5,000	5,000
- Street Sweeping: # of curb miles	5,620	6,500	6,500	6,500
- Seal Coat Pavement: # of lane miles	24	30	10	20
- Overlay Program: # of lane miles	9	5	5	10
Efficiency Indicators				
- Sq. Ft. of Asphalt per Man Hour	65.00	65.00	65.00	65.00
Effectiveness Indicators				
- Percentage of Planned Seal Coat Program	100%	100%	100%	100%
- Percentage of Planned Overlay Program	100%	100%	100%	100%

PUBLIC WORKS

DRAINAGE MAINTENANCE

Description & Budget Explanation:

The Drainage Maintenance Division is responsible for the care and maintenance of the drainage ways throughout the City.

Program Name: Drainage Maintenance

Service Level: Provide a drainage maintenance program that keeps the storm carrying capacity of the system adequate in College Station.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- Drainage Maintenance: # of linear feet cleaned	249	3,000	3,000	3,000
- Drainage Maintenance: # of linear feet improved	800	1,000	1,000	1,000
- ROW Mowing: # of curb miles	4,982	5,000	5,000	5,000
- Finish Mowing: # of curb miles	3,983	3,000	3,000	3,000
- Herbicide Spraying: # of curb miles	1,148	1,000	1,000	1,000
- Mosquito Control: # of dunks / # of gallons applied	20/0	350 / 10	350 / 10	350 / 10
Efficiency Indicators				
- Curb Miles per man hour of mowed ROW	2.50	2.50	2.50	2.50
Effectiveness Indicators				
- Percentage of Creeks Cleaned during year	50%	50%	50%	50%

PUBLIC WORKS

TRAFFIC SIGNS AND MARKINGS

Description & Budget Explanation:

This division is responsible for the installation and maintenance of traffic signs and pavement markings.

Program Name: Traffic Signs and Markings

Service Level: Maintain, repair, and install street signs and pavement markings to provide safe and efficient movement of motorists, bicyclist, and pedestrian.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Missing stop sign replacement time	1 hr	1 hr	1 hr	1 hr
- Replacement time for all other regulatory signs	72 hrs	72 hrs	72 hrs	72 hrs
Efficiency				
- Cost per work order	\$393	\$350	\$350	\$380
- No. of work orders per employee	234	535	450	375
Output				
- Total No. of work orders per year	702	1,605	1350	1125
- No. of stop signs replaced	141	300	250	200

PUBLIC WORKS

TRAFFIC SIGNALS

Description & Budget Explanation:

The Traffic Division is responsible for the repair and maintenance of traffic signals.

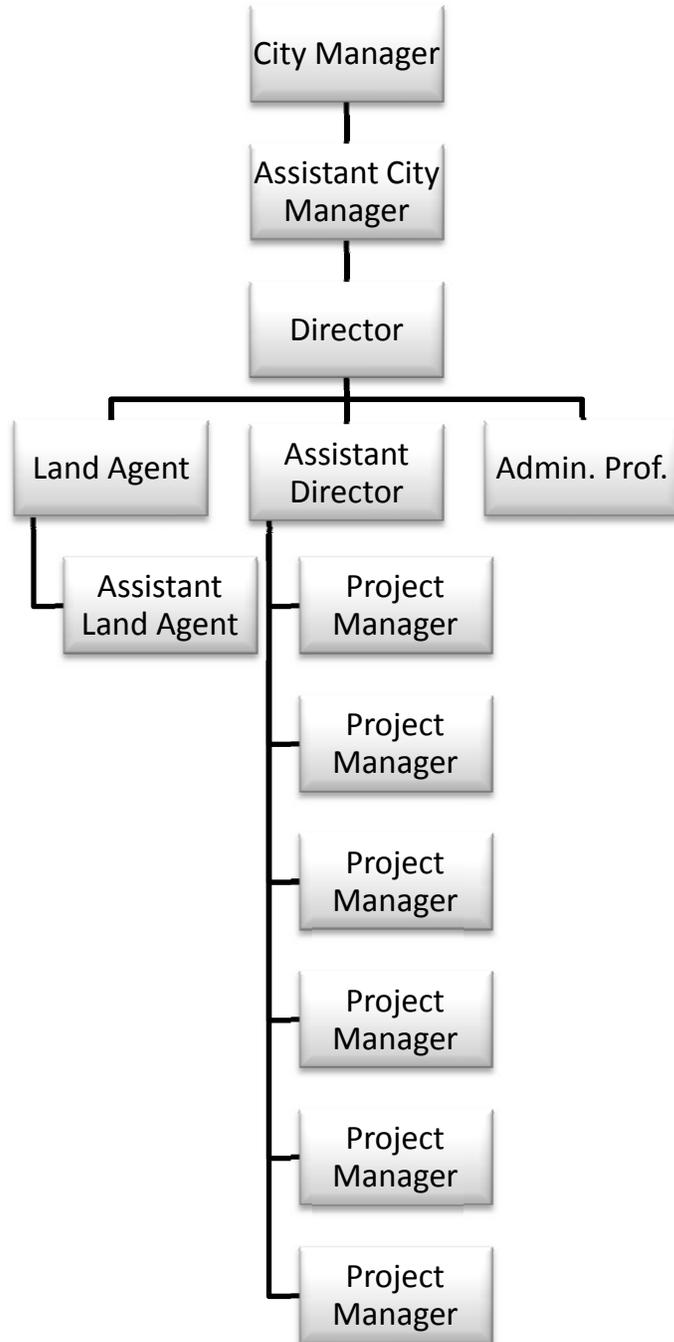
Program Name: Traffic Signals

Service Level: Maintain and repair traffic signals and school warning devices to provide safe and efficient movement of vehicles and pedestrians.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percentage of system available	100%	100%	100%	100%
Efficiency				
- Cost per work order	\$306	\$400	\$400	\$425
- Cost per intersection	\$7,352	\$5,700	\$6,200	\$6,500
- Total system downtime per year	4 hrs	0 hr	0	0
- Response time to after-hours calls	1 hr	1 hr	1 hr	1 hr
Output				
- No. of maintenance and repair work orders	1,608	1,575	1,400	1,350
- No. of signal heads replaced & repaired	30	25	25	20
- No. of operation hours per year	578,160	533,563	578,160	604,440

CAPITAL PROJECTS DEPARTMENT

CITY OF COLLEGE STATION



**City of College Station
Capital Projects
Department Summary**

EXPENDITURE BY DIVISION							
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Capital Projects*	\$ 861,818	\$ 884,527	\$ 901,474	\$ 911,632	\$ 911,632	3.06%	
DEPARTMENT TOTAL	\$ 861,818	\$ 884,527	\$ 901,474	\$ 911,632	\$ 911,632	3.06%	

EXPENDITURES BY CLASSIFICATION							
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Salaries & Benefits	\$ 805,948	\$ 841,914	\$ 867,217	\$ 870,021	\$ 870,021	3.34%	
Supplies	8,890	5,913	4,382	4,596	4,596	-22.27%	
Maintenance	6,250	1,508	1,553	1,475	1,475	-2.19%	
Purchased Services	40,730	35,192	28,322	35,540	35,540	0.99%	
Capital Outlay	-	-	-	-	-	N/A	
DEPARTMENT TOTAL	\$ 861,818	\$ 884,527	\$ 901,474	\$ 911,632	\$ 911,632	3.06%	

PERSONNEL SUMMARY BY DIVISION						
DEPARTMENT	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Capital Projects*	11.00	10.00	10.00	10.00	10.00	0.00%
DEPARTMENT TOTAL	11.00	10.00	10.00	10.00	10.00	0.00%

*Resources moved from Public Works Department in FY08 in the amount of \$561,801

Service Level Adjustments	One-Time	Recurring	Total
	-	-	-
Capital Projects SLA TOTAL	\$ -	\$ -	\$ -

CAPITAL PROJECTS DEPARTMENT

Description & Budget Explanation:

The Capital Projects Department is responsible for managing a significant portion of the capital projects that are included in the City's capital improvement plan (CIP). Capital projects managed by this department include Street, Park, Facility, Utility and Drainage projects.

Program Name: Capital Project Management

Service Level: Deliver quality projects to the citizens of College Station within the defined scope, timeline and budget.

Performance Measures	FY 09 Actual	FY 10 Approved	FY10 Estimate	FY 11 Approved
Effectiveness†				
Change order percentage relative to construction contract amount:				
- Construction contract of \$249,000 or less	N/A	5% or less	N/A	5%
- Construction contract of \$250,000 - \$999,000	0.75%	4% or less	1.73%	4%
- Construction contract of \$1 million or greater	4.93%	3% or less	3.82%	3%
Percent of project budgets that are within a specific range of the construction bids:				
- Conceptual Phase Budget:				
± 45% of Lowest Responsive Bidder	66.67%	100%	TBD	75%
- Preliminary Design Phase Budget:				
±30% of Lowest Responsive Bidder	50.00%	100%	TBD	85%
- Detailed Design Phase Budget:				
± 15% of Lowest Responsive Bidder	16.67%	100%	TBD	95%
Efficiency†				
Number of projects that will reach industry accepted milestone completion levels:				
- Preliminary Engineering	N/A	N/A	N/A	2
-30% Detailed Design	N/A	N/A	N/A	3
-60% Detailed Design	N/A	N/A	N/A	5
-90% Detailed Design	N/A	N/A	N/A	6
-Final Design	N/A	N/A	N/A	11
-Bidding Advertisement	N/A	N/A	N/A	14
-30% Construction	N/A	N/A	N/A	17
-60% Construction	N/A	N/A	N/A	15
-90% Construction	N/A	N/A	N/A	12
- Completion	N/A	N/A	N/A	12

Program Name: Land Acquisition

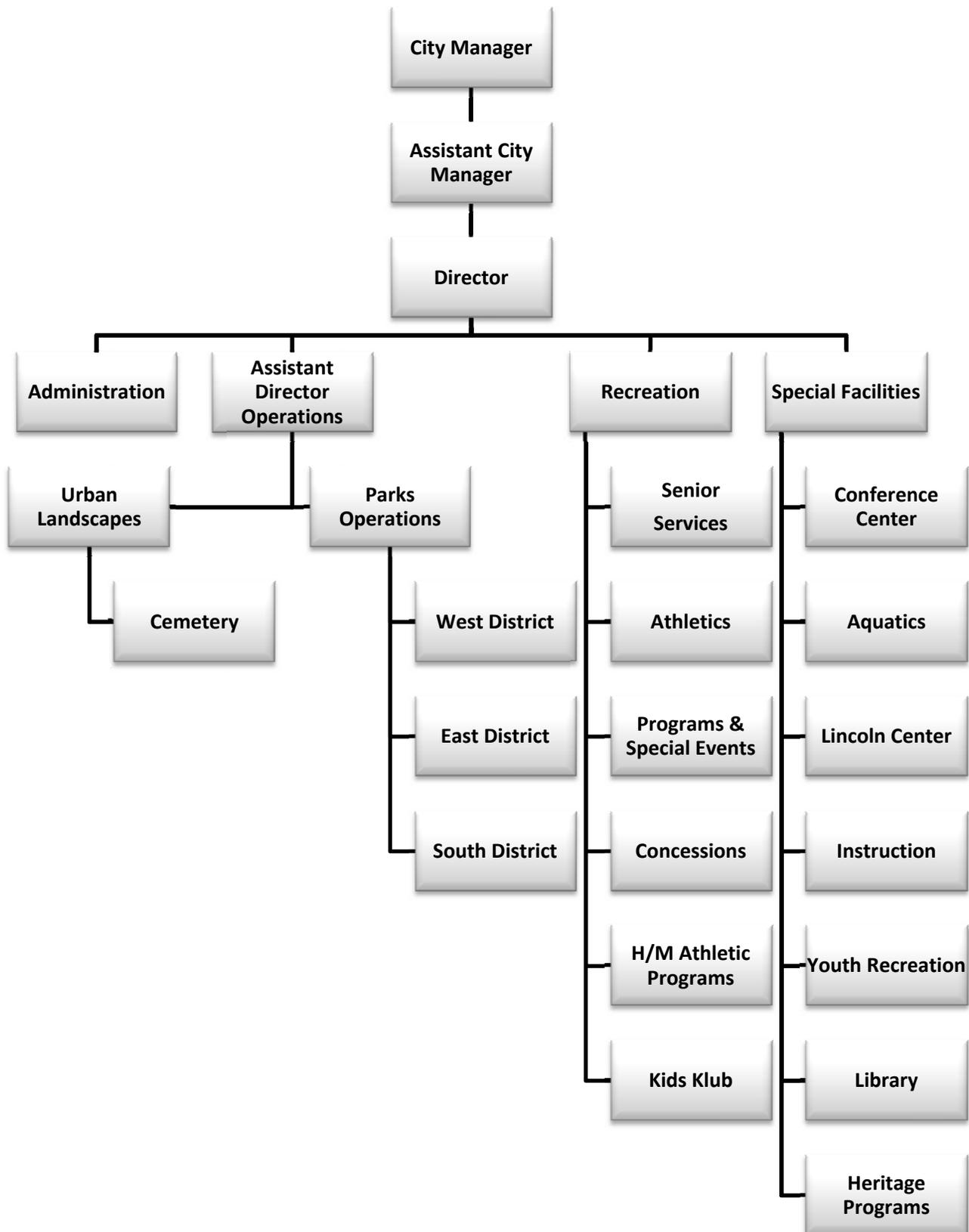
Service Level: Acquire real property, easements and right-of-way in a timely manner .

Performance Measures	FY 09 Actual	FY 10 Approved	FY10 Estimate	FY 11 Approved
Effectiveness†				
Amount of time spent on land acquisition:				
- Land acquisition on small assignments (1 - 5 parcels)	8.0	w/in 9 months	N/A	w/in 9 months
- Land acquisition on medium assignments (6-15 parcels)	9.5	w/in 16 months	13.0	w/in 16 months
- Land acquisition on large assignments (16-25 parcels)	N/A	w/in 24 months	N/A	w/in 24 months

† Assumes the CMO, City Council, and Client Department (PW, Elec, WS, etc) do not initiate a change that alters the scope, schedule, or budget of the project or assignment. Performance measure does not apply to projects in Northgate or involve the acquisition of land or easements owned by private utility companies (entities other than CSU or Water Services).

PARKS AND RECREATION

CITY OF COLLEGE STATION



**City of College Station
Parks and Recreation
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Administration	\$ 853,201	\$ 807,535	\$ 815,377	\$ 764,104	\$ 764,104	-5.38%
Recreation	2,033,830	1,933,641	1,978,120	1,374,335	1,388,335	-28.20%
Special Facilities*	2,359,454	2,159,969	2,203,511	1,956,078	1,956,078	-9.44%
Parks Operations	2,504,260	2,544,982	2,426,841	2,660,919	2,671,899	4.99%
Forestry	1,466,692	1,418,783	1,457,971	1,468,611	1,568,611	10.56%
DEPARTMENT TOTAL	\$ 9,217,437	\$ 8,864,910	\$ 8,881,820	\$ 8,224,047	\$ 8,349,027	-5.82%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 5,778,399	\$ 5,827,017	\$ 5,725,212	\$ 5,435,271	\$ 5,435,271	-6.72%
Supplies	679,274	582,897	602,351	484,418	498,418	-14.49%
Maintenance	448,527	331,320	352,169	337,437	337,437	1.85%
Purchased Services	2,307,523	2,123,676	2,191,418	1,955,060	1,966,040	-7.42%
Capital Outlay	3,714	-	10,670	11,861	111,861	N/A
DEPARTMENT TOTAL	\$ 9,217,437	\$ 8,864,910	\$ 8,881,820	\$ 8,224,047	\$ 8,349,027	-5.82%

PERSONNEL SUMMARY BY ACTIVITY						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Administration	10.50	10.50	10.50	10.50	10.50	0.00%
Recreation	16.50	17.50	17.50	13.00	12.00	-31.43%
Special Facilities*	44.50	45.50	45.50	45.00	41.00	-9.89%
Parks Operations	40.00	40.00	40.00	37.00	37.00	-7.50%
Urban Landscapes	19.50	19.50	19.50	18.50	18.50	-5.13%
DEPARTMENT TOTAL	131.00	133.00	133.00	124.00	119.00	-10.53%

* Heritage Programs moved from Public Communications to Special Facilities in FY09.
4 FTE's submitted as a permanent reduction in FY11
10 FTE's are being transferred to the new Recreation Fund in FY11

** Costs associated with several sports programs, instruction, and concessions totaling \$762,338 were removed from the General Fund budget and added to the Recreation Fund budget in FY11.

Service Level Adjustments	One-Time	Recurring	Total
Lights Replacement for Christmas in the Park	\$ 14,000	\$ -	\$ 14,000
Irrigation Controller Replacement	100,000	-	100,000
Increase in Cost of Hybrid Vehicles	10,980	-	10,980
Parks and Recreation SLA TOTAL	\$ 124,980	\$ -	\$ 124,980

PARKS AND RECREATION

ADMINISTRATION

Description & Budget Explanation:

The Administration Division provides design and administration for all approved Parks capital improvement projects and provides graphics support. The Division serves as a primary customer contact point, and provides administrative assistance to other Departments and Divisions.

Program Name: Administration

Service Level: Provide departmental administration, customer service, facility rentals, cemetery sales and records administration, all program registration and support, design and administration for all approved capital projects and graphic support. Administration of all Parks and Recreation Advisory Board and Cemetery Advisory Committee meetings.

<u>Performance Measures:</u>	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY11 Approved
- Ongoing compliance with requirements for Agency Accreditation	98%	98%	98%	98%
- Number of cost centers monitored.	24	24	24	24
- Number of Capital Projects over \$50,000	21	19	19	6
- Number of construction projects under \$50,000	18	9	6	6
- Percentage of drafting/graphics work orders completed satisfactorily	95%	97%	97%	97%
- Number of acres of neighborhood and mini park land per 1,000 citizens*	3.59	3.46	3.6	3.6
- Number of acres of community park land per 1,000 citizens*	3.21	3.48	3.2	3.2
<u>Workload & Efficiency Indicators</u>				
- Number of CIP projects completed.	14	TBD	11	12
- Number of work orders for assistance completed by Parks Planning	512	380	380	370
- Number of work orders for assistance completed per Park Planner	170	125	120	120
- Number of CIP assistance projects (landscape irrigation design)	9	10	8	2
- Number of publications produced	324	200	200	200
- Number of pavilion and athletic field rental transactions administered**	858	950	1,365	1,375
- Number of program registration transactions administered**	9,522	4,500	8,365	8,400
- Total revenue generated from pavilion rentals***	\$35,408	\$30,000	\$34,000	\$34,000
- Number of Cemetery transactions administered	4,118	3,500	4,450	4,450

* Population estimates received from Office of Planning and Development Services. (Formula: Current population is divided by 1,000 = X. Park acreage divided by X = Acres per 1,000)

** Cemetery transaction administered total = the number of paperwork generated for: space sales, transfers, and interments, the number of documents scanned, data input into the cemetery database, monument permits scanned, and all above QA'd by a second person. Other transactions include all registration, pavilion rentals, refunds, transfers and cancellations processed.

*** Revenue is based on approved amounts from performance measures.

PARKS AND RECREATION

RECREATION

Description & Budget Explanation:

The Recreation Division has several programs that are all directly related to providing recreational, leisure and educational programs and opportunities.

Program Name: Athletics

Service Level: Provide athletic programs to meet the needs and desires of citizens of all ages, interests and skill levels; host high quality athletic events that will attract out-of-town visitors to our community & increase the economic prosperity of the local community through athletic events that will generate tourist dollars, assist organizations with planning and conducting athletic events that also attract tourist and generate economic growth in our community.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent satisfied on customer survey:	98%	98%	98%	98%
Swim Team	96%	98%	95%	98%
Swim Clinic	96%	98%	95%	98%
Challenger Sports Program	96%	98%	100%	98%
Efficiency				
- No. of adult teams City Leagues **	786	650	570	N/A
- No. of youth participants City Sponsored Leagues				400
- No. of youth participants City Supported Leagues	4,249	3,000	3,500	3,500
- No. of participants for sponsored tournaments	7,807	8,000	8,000	7,000
- % Cost recovery for Leagues and Events	***57%	35%	50%	N/A
Output				
- Total revenue.	\$370,537	\$280,000	\$290,000	\$77,900
- No of City Sponsored & Serviced Events	29	15	15	15
- No of Hotel Room nights generated from City Sponsored and Supported Events*	5,964	7,000	7,000	5,000

*Will not have 160 team ASA tournament in FY 11

**Moved to Recreation Fund

*** Includes revenue and expenses from both Athletic Leagues and Athletic Events

Program Name: Programs and Special Events

Service Levels: Provide a variety of special events for the enjoyment of local citizens, and sponsor, co-sponsor and facilitate special events that will enhance local tourism, promote community pride, increase business revenues and increase hotel/motel sales tax revenues. Finally, provide and assist with programs that enhance the arts through encouragement, promotion, improvement, and application of the arts, including, but not limited to instrumental and vocal music, dance, drama, and other arts related, to the presentation, performance, execution and exhibition of these major art forms.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percentage satisfied on promoter survey.	97%	95%	95%	95%
Efficiency				
- No. of participants at WPC events.	49,575	38,500	22,000	20,000
- No. of participants, non WPC events.*	135,000	130,000	130,000	15,000
- % cost recovery from rentals **		50%	N/A	N/A
Output				
- Total programs and special events revenue.	\$45,626	\$38,200	\$38,200	\$38,200
- No. of events at WPC amphitheater.	22	18	15	15
- No. of City programs offered (non WPC).	9	5	5	5
- No. of assisted non city programs/events.	5	5	5	5

* Reduction due to anticipated reduction of Christmas in the Park programming and displays

**Due to nature of accounting for costs and revenues from various areas within WPC this number cannot be accurately determined

Program Name: Kids Klub

Service Levels: Utilizing school district facilities to make after-school recreation program for children available for the citizens of College Station and provide the opportunity for the participants to experience activities that will result in positive cognitive, physical, social and emotional youth development.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent satisfied on customer survey (parents and Kids Klub participants).	**	95%	96%	95%
Efficiency				
- No. of CSISD students served by Kids Klub.	1,006	1,025	1,050	1,025
- Maintain a counselor to student ratio of 1:12 Number of Counselors. (Months Met)	9	9	9	9

** Tabulation not completed

PARKS AND RECREATION
SPECIAL FACILITIES

Description & Budget Explanation:

The Special Facilities Division operates the pools, the Conference Center, the Lincoln Center, Xtra Education, Instruction, and Historic Preservation Programs.

Program Name: Instruction

Service Level: To meet the needs and desires of the youth, adult and senior populations in our community through continuing education programs, instructional and leisure activities that encourage positive mental physical and social development of citizens.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percentage of satisfied customers on survey.	98%	98%	98%	98%
Efficiency				
- Total No. of Instructional Classes Offered	332	380	360	370
- Percent expenditures covered by revenue in Instructions.	56%	55%	55%	55%
- Percent expenditure covered by revenue in Xtra Ed.	100%	100%	100%	100%
- Total No. of Xtra Ed. Classes Offered.	378	340	352	340
Output				
- Revenues from Xtra Education Classes	\$87,000	\$83,000	\$87,000	\$87,000
- Revenues from Instructional activities	\$134,000	\$125,000	\$125,000	\$125,000
- Total no. of Instructional participants.	3,077	3,000	3,000	3,000
- No. of Xtra Ed Catalogs distributed.	100,000	100,000	100,000	100,000
- Total no. of Xtra Ed Participants.	2,920	2,500	2,600	2,500
- No. of American Red Cross Certified lessons	265	280	280	280
- Number of seasonal employees supervised	66	65	65	65

Program Name: Aquatics

Service Level: Provide the public with safe, clean, attractive, professional operation of three city owned pools and one school owned pool for a reasonable fee. Activities include open swim, adult lap swim, pool parties, rentals, as well as support of the swim instruction program, competitive swim program, and Texas Public Pool Council.

Performance Measure:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent satisfied on customer survey.	NA	98%	98%	98%
- Meet standards on all International Pool & Waterpark life guard audits.	Exceeds Standards	Exceeds Standards	Exceeds Standards	Exceeds Standards
Efficiency				
- Percentage of expenditures covered by revenues.	32%	35%	34%	34%
- Average annual cost per participant (as per AS400).	\$6.65	\$6.70	\$6.70	\$6.70
Output				
- Revenue.	\$298,863	\$270,000	\$270,000	\$280,000
- No. of customers.	138,785	130,000	138,785	138,885
- National Pool & Waterpark audits.	3	3	3	3
- Conduct a minimum of 4 hours/ month/ guard staff safety training .	3,000	3,000	3,000	3,000
- Guard staff licensed through Ellis & Assoc.	100%	100%	100%	100%
- No. of rentals:	265	476	265	265
Theme Parties	6	N/A	6	6
After Hours Parties	159	N/A	159	159
Catered Pizza Parties	48	N/A	48	48
Pavilion Parties	52	N/A	52	52
- Number of seasonal employees supervised	89	90	89	89

NOTE: Bad weather has a huge effect on these outputs and should be considered during review of such.

Program Name: Conference Center

Service Level: Provide a clean, convenient meeting space and accommodations through excellent customer service, at a reasonable fee for local citizens and out-of-town clients. Needs that can be met include meeting planning, room setup, event clean up, equipment rentals and catering service coordination.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percentage satisfied on customer survey.	100%	99%	99%	99%
Efficiency				
- Percentage of expenditures covered by revenues.	43%	35%	46%	44%
- Average No. of customers based on 355 days of operation.	254	208	248	217
Output				
- Total Revenue.	\$139,819	\$120,000	\$139,000	\$130,000
- No. of customers.	90,089	74,000	88,000	77,000
- Number of rentals:				
Commercial	252	250	250	240
Non-Commercial	1,538	1,400	1,700	1,500
Internal/City Depts. @ no charge	459	520	520	460
CSISD use @ no charge	38	35	38	40
Internal Users at No Charge:				
No. of internal City users & CSISD at no charge	16,742	18,000	18,000	16,000
Potential \$ from internal City users & CSISD at n/c	42,440	46,000	46,000	42,000
Number of seasonal employees supervised = 5	10	11	9	10

Program Name: Lincoln Center

Service Level: Provide positive, drug-free environment where citizens and visitors can enjoy programming for a reasonable fee. Provide clean, safe, attractive facilities for an assortment of activities to include, but not limited to, youth athletics, educational programming, cultural events, and meeting rental space.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percentage satisfied on customer survey.	90%	90%	90%	90%
Efficiency				
- Cost per participant (Exp. vs Participation)	\$5.49	\$4.50	\$5.20	\$4.75
- Percentage of expenditures covered by revenues.	9.70%	10.00%	9.00%	10.00%
- Staff to youth ratio.	1:12	1:10	1:12	1:10
Output				
- Revenue.	\$44,282	\$33,000	\$36,000	\$37,000
- No. of days open.	352	352	350	352
- No. of Leisure, Recreation, & Sport activities	117	150	155	160
- No. of memberships sold	735	700	675	700
- No. of memberships retained	478	550	500	525
- No. of participants.	82,862	85,000	75,000	80,000
- Number of seasonal employees supervised	35	27	35	30

PARKS AND RECREATION OPERATIONS

Description & Budget Explanation:

The Operations Division is responsible for park grounds maintenance, facilities repairs and replacements, and recreation programs support.

Program Name: Parks Operations

Service Level: Provide clean, safe and well-maintained leisure facilities and provide support for recreation programs and special events.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent satisfied or very satisfied on annual citizens' survey.	N/A	N/A	N/A	N/A
- Percent of overall park maintenance standards met.	90.0%	90.0%	90.0%	90.0%
Efficiency				
- No. of acres per full-time employee.	19.3	17.4	21.7	21.7
- Cost per regularly maintained acre.	\$3,758	\$3,910	\$3,787	\$3,787
Output				
- No. of acres regularly maintained.	666.4	694.8	672	672
- No. of pavilions regularly maintained.	7	7	7	7
- No. of play courts regularly maintained.	39.5	41.5	41.5	41.5
- No. of athletic fields regularly maintained.	46	46	46	46
- No. of park lights regularly maintained.	1,862	1,896	2,392	2,404
- No. of parks mowed and trimmed.	43	48	48	48
- No. of play units inspected and maintained.	56	61	64	66
- No. of special event ceremonies supported.	100	100	90	90

PARKS AND RECREATION

Urban Landscapes Division

Description & Budget Explanation:

The Forestry Division is responsible for the maintenance of the municipal cemeteries, and the maintenance of municipal trees, irrigation systems, and landscaped areas throughout the parks system, at municipal facilities, and selected streetscape areas.

Program Name: Cemetery

Service Level: Provide grounds maintenance and customer service for the municipal cemetery system.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- Revenue generated by space sales				
College Station Municipal Cemetery:	\$0	\$23,750	\$43,800	\$11,250
Memorial Cemetery of College Station:	\$0	\$800,700	\$358,298	\$827,625
- Number of burials				
College Station Municipal Cemetery:	108	45	80	45
Memorial Cemetery of College Station:	23	50	20	50
Efficiency Indicators				
- Percent satisfied on annual citizen survey:	N/A	N/A	N/A	N/A
Effectiveness Indicators				
- Number of spaces (standard size only) sold per year				
College Station Municipal Cemetery:	104	25	24	10
Memorial Cemetery of College Station				
Municipal:	41	106	24	109
Aggie Field Of Honor:	122	350	40	300

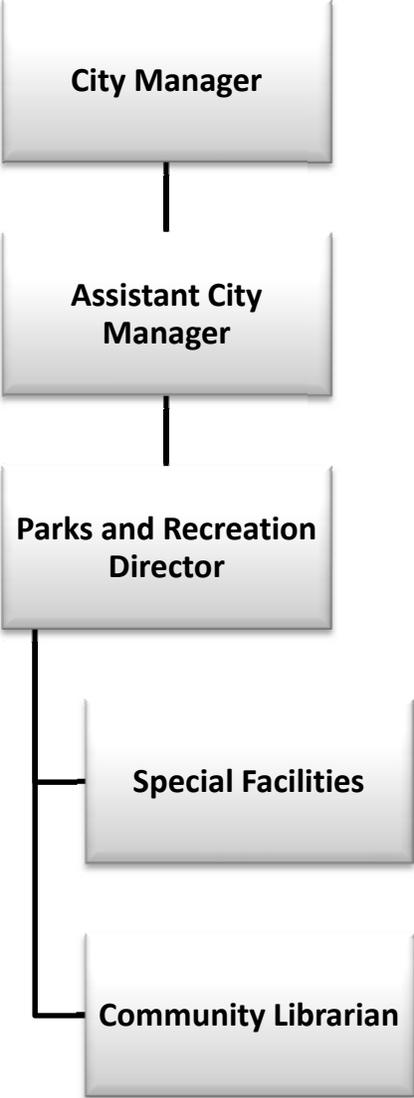
Program Name: Urban Landscapes Division

Service Level: Provide landscape and grounds maintenance operations throughout the park system and other municipal facilities, and provide support for special events, programs, and activities.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- No. of labor-hours on Urban Forest Management:	2,899	3,700	3,200	4,000
- No. of labor-hours on horticultural maintenance:	4,319	3,700	4,000	4,300
- No. of labor-hours on irrigation system checks, repairs, and improvements:	2,384	3,700	3,500	4,000
- No. of labor-hours on special events:	5,362	3,000	2,000	1,500
Efficiency Indicators				
- Percent satisfied on annual citizen survey.	N/A	N/A	N/A	N/A
Effectiveness Indicators				
- On-going compliance with the requirements for agency accreditation	Yes	Yes	Yes	Yes

COLLEGE STATION LIBRARY

CITY OF COLLEGE STATION



**City of College Station
Library
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Library	\$ 1,119,768	\$ 1,077,922	\$ 1,077,922	\$ 1,049,801	\$ 1,049,801	-2.61%
DEPARTMENT TOTAL	\$ 1,119,768	\$ 1,077,922	\$ 1,077,922	\$ 1,049,801	\$ 1,049,801	-2.61%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Supplies	864	667	667	1,026	1,026	53.82%
Maintenance	10,820	1,908	1,908	1,875	1,875	-1.73%
Purchased Services	993,084	1,035,347	1,035,347	1,026,900	1,026,900	-0.82%
Capital Outlay	115,000	40,000	40,000	20,000	20,000	-50.00%
DEPARTMENT TOTAL	\$ 1,119,768	\$ 1,077,922	\$ 1,077,922	\$ 1,049,801	\$ 1,049,801	-2.61%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Library	-	-	-	-	-	N/A
DEPARTMENT TOTAL	-	-	-	-	-	N/A

Service Level Adjustments	One-Time	Recurring	Total
Library SLA TOTAL	\$ -	\$ -	\$ -

PARKS AND RECREATION

LIBRARY SERVICES

Description & Budget Explanation:

The Community Library System is responsible for library services in Brazos County. The Larry J. Ringer Library serves as the College Station component of that system.

*The Library is operated through a contract with the City of Bryan, all Library staff are employed by the City of Bryan.

These positions are presented only in conjunction with these performance measures and are not reflected in any other portion of this budget document.

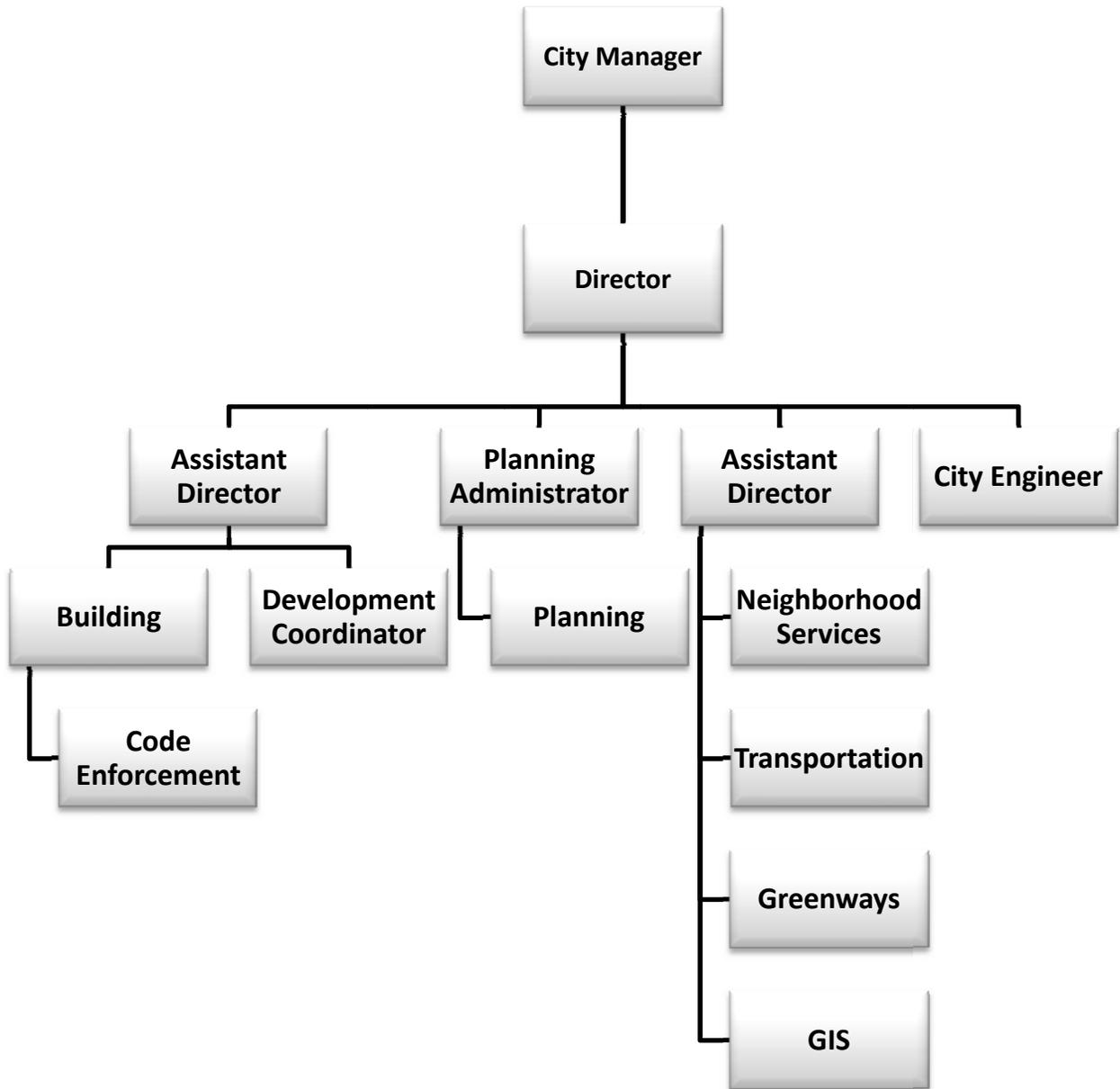
Program Name: Library Services

Service Level: Provide a helpful, friendly, customer oriented library service to Brazos County residents as a part of the Community Library System.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent satisfaction level of high or very high on citizen survey.	90%	90%	90%	90%
- Collection Turnover Rate.	4.91	5	5	5
Efficiency				
- Collection per staff (21 staff)	4,114	4,900	4,900	4,900
- Library cost per capita (93,450 in Dec. 2009)	\$12.02	\$12.54	\$12.54	\$12.54
- Circulation per capita (93,450 in Dec. 2009)	4.56	4.95	4.95	4.95
Output				
- Circulation.	424,490	450,000	450,000	450,000
- Collection size.	86,391	88,000	88,000	88,000
- Reference transactions.	11,698	15,000	15,000	15,000
- Number of Library visits.	228,822	223,782	223,900	223,900

PLANNING & DEVELOPMENT SERVICES

CITY OF COLLEGE STATION



**City of College Station
Planning and Development Services
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Administration	\$ 456,434	\$ 321,939	\$ 326,060	\$ 305,176	\$ 305,176	-5.21%
Civil Engineering	-	-	483,571	763,921	763,921	N/A
Building	502,927	491,730	448,107	511,324	511,324	3.98%
Development Coordination	479,622	463,665	412,926	485,785	495,314	6.83%
Code Enforcement	484,432	407,418	619,717	366,464	366,464	-10.05%
Planning	594,748	606,907	82,002	628,696	638,346	5.18%
Neighborhood Services	68,750	87,137	96,092	99,486	99,486	14.17%
Transportation	99,516	93,796	82,909	124,096	124,096	32.30%
Greenways	77,725	79,250	68,712	111,933	111,933	41.24%
Geographic Info. Services	106,352	69,281	-	96,982	96,982	39.98%
DEPARTMENT TOTAL	\$ 2,870,506	\$ 2,621,123	\$ 2,620,096	\$ 3,493,863	\$ 3,513,042	34.03%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 2,362,794	\$ 2,265,618	\$ 2,288,195	\$ 3,029,874	\$ 3,029,874	33.73%
Supplies	98,134	70,558	66,380	104,945	106,345	50.72%
Maintenance	58,458	21,362	25,692	40,046	40,046	87.46%
Purchased Services	340,170	263,585	239,829	318,998	336,777	27.77%
Capital Outlay	10,950	-	-	-	-	N/A
DEPARTMENT TOTAL	\$ 2,870,506	\$ 2,621,123	\$ 2,620,096	\$ 3,493,863	\$ 3,513,042	34.03%

PERSONNEL SUMMARY BY DIVISION						
DEPARTMENT	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Administration	22.25	3.00	3.00	3.00	3.00	0.00%
Civil Engineering****	-	-	-	9.00	9.00	N/A
Building	7.25	7.00	7.00	7.00	7.00	0.00%
Development Coordination	-	8.00	9.00	9.00	9.00	0.00%
Code Enforcement**	-	8.00	7.00	6.00	6.00	-14.29%
Planning	-	8.50	8.50	8.50	8.50	0.00%
Neighborhood Services***	-	1.00	1.00	1.00	1.00	0.00%
Transportation	-	1.00	1.00	1.00	1.00	0.00%
Greenways*	-	1.00	1.00	1.00	1.00	0.00%
Geographic Info. Services	-	2.00	2.00	2.00	2.00	0.00%
DEPARTMENT TOTAL	29.50	39.50	39.50	47.50	47.50	20.25%

* In FY08, Greenways moved from Parks to Planning and Development.

** In FY09, Code Enforcement moved from the Fire Department to Planning and Development.

*** In FY09, Neighborhood Services moved from Public Communications to Planning and Development.

**** In FY11, Civil Engineering moved from Public Works to Planning and Development.

1 FTE's submitted as a permanent reduction in FY11

Service Level Adjustments	One-Time	Recurring	Total
Near East Side Neighborhood Plan	\$ 9,650	\$ -	\$ 9,650
Increase in Cost of Hybrid Vehicles	9,529	-	9,529
Planning and Development Services SLA Total	\$ 19,179	\$ -	\$ 19,179

PLANNING & DEVELOPMENT SERVICES

ADMINISTRATION

Description & Budget Explanation:

Administration is responsible for providing support and leadership to the Planning, Building, Development Coordination, Transportation, Greenways, and GIS functions. Many of the implementation plans within the City Council's strategic plan are overseen by this division. Administration establishes and monitors the successful application of the Department's budget, engages in educational outreach opportunities, as well as disseminates important development information to the community.

Note: *The Administration Division was divided up into additional cost centers in FY09 to provide better cost accounting

Program Name: Administration

Service Level: Provide effective leadership for the Department. Efficiently manage all Department activities.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- No. of staff supervised	35	38	35	46
- \$ of operating budget	\$2.42 mil	\$2.8 mil	\$2.8 mil	\$3.5 mil
Efficiency Indicators				
- Percent of operating budget recovered through fees	66%	66%	55%	66%
- No. of staff supervised	35	38	35	46
Effectiveness Indicators				
- No. of newsletter articles prepared annually	12	10	10	10
- Percent of staff participating in professional training	100%	100%	100%	100%

Planning and Development Services

ENGINEERING

Description & Budget Explanation:

Engineering is responsible for the administration of the applicable engineering regulations specifically involving the engineering review and permitting of development projects as well as oversight of the inspection of construction of all public infrastructure with Development and CIP projects. Also manage FEMA floodplains, ROW Abandonments, Oversized Participation, Oil and Gas Permits, Impact Fees, TxDOT permits, driveway permits, surety documents, TCEQ permits, etc.

Program Name: Engineering

Service Level: Provide excellent customer service protecting the public interest thorough, efficient engineering standards, processes, and review of permitting of development projects including ensuring quality construction through inspection of public infrastructure.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Output				
- Number of Development Permits Issued ¹	78	85	60	70
- Valuation of Development Permits Issued ²	\$16,254,473	\$16,618,163	\$11,187,252	\$11,522,870
- Valuation of Capital Improvement requiring Inspection ³	\$21,296,779	\$25,368,697	\$19,123,498	\$19,697,203
- Total Valuation of Permits and Projects requiring Inspection ⁴	\$37,551,252	\$33,336,420	\$30,310,750	\$31,220,073
Effectiveness				
- Valuation of Development Permits Issued / Inspector ⁵	\$3,250,895	\$1,593,545	\$2,208,862	\$2,275,128
- Valuation of Capital Improvement Projects requiring Inspection / Inspector ⁶	\$4,259,356	\$5,073,739	\$4,780,875	\$4,924,301
- Total Valuation of Permits and Projects requiring Inspection / Inspector ⁷	\$7,510,250	\$6,667,284	\$6,989,737	\$7,199,429
Efficiency				
- Number of Development Permits Issued per review Engineer ⁸	39	45	30	35
- Valuation of Development Permits Issued per review Engineer ⁹	\$5,574,240	\$6,647,265	\$4,724,096	\$4,865,819

¹ Number of Development permits approved and issued

² Total valuation of development permits approved and issued

³ Percentage of valuation of CIP completed

⁴ Sum of percentage of valuation of development projects and CIP completed

⁵ Percentage of valuation of development project completed divided by 4 inspectors

⁶ Percentage of valuation of CIP completed divided by 4 inspectors

⁷ Sum of percentage of valuation of development projects and CIP completed divided by 4 inspectors

⁸ Number of Development permits approved and issued divided by 2 engineers

⁹ Total valuation of development permits approved and issued divided by 2 engineers

* Valuation of CIP being inspected by Capital Project Engineers per Engineer (5) \$3,939,441

Actual number of CIP projects inspected during FY10 23

PLANNING & DEVELOPMENT SERVICES

DEVELOPMENT SERVICES

Description & Budget Explanation:

The Development Services Division is responsible for providing support and leadership to the planning, building, and development coordination functions. Building and Development Coordination are included within the Development Services Division which is responsible for processing, reviewing, and coordinating all new public and private development within the City.

Program Name: Building

Service Level: Perform thorough and efficient building plan review, inspection services and permit administration. Perform efficient administration of property maintenance code.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness Indicators				
- % of commercial plans reviewed within 5 days.	97%	90%	95%	90%
- % of buildings inspected within one half day of request.	100%	98%	98%	98%
- Update and adopt new codes within 18 months of publication	N/A	1	1	N/A
- % of complaints regarding unsafe structures responded to within one week	99%	95%	98%	95%
- Periodic minor amendments	1	3	1	2
Efficiency Indicators				
- % of single family permits reviewed within 24 hrs.	88%	90%	90%	90%
- No. of inspections per day per inspector.	13	13	13	14
Output				
- Multi-family and commercial plans reviewed.	82	240	200	225
- Annual inspections performed.	9,589	13,100	12,500	13,000
- No. of building inspections per inspector.	2,399	3,275	3,125	3,250
- % of building department personnel maintaining minimum established educational training hours	100%	100%	100%	100%
- No. of construction board meetings	1	3	1	2
- No. of presentations	6	10	10	10
- No. of articles prepared	16	20	20	20

Program Name: Development Coordination

Service Level: Provide comprehensive administrative support to all department staff, including Public Works Engineering staff, as well as the P&Z Commission and all other Boards and Committees. Process all permits and inspection requests, as well as all development submittals in a timely manner. Coordinate with various entities to secure appropriate addresses for all developing properties in College Station.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- No. of customer contacts	32,197	22,000	22,000	26,000
- No. of development and engr. projects processed	394	500	500	400
- No. of submittals processed	1,409	1,200	1,200	1,200
- No. of building permits processed	5,819	8,000	8,000	5,500
- No. of inspections processed	12,938	13,100	13,100	12,000
- No. of rental registrations	7,049	5,200	5,200	7,200
- No. of comm., board, and special meetings	201	90	90	150
- No. of easements	46	60	60	60
- No. of public notifications (ads)	76	165	165	80
- No. of public notices (letters)	787	1,310	1,310	650
- No. of code enforcement letters	3,829	12,000	12,000	4,000
- No. of public hearing signs posted	56	130	130	40
- No. of open records requests	106	100	100	175
- No. of minor building permits reviewed	N/A	N/A	N/A	4,000
- No. of PACs	117	100	100	120
- Amount of fees processed	\$1,847,256	2 mil	2 mil	1.8 mil
Efficiency Indicators				
- No. of customer contacts per support staff	4,025	2,750	2,750	3,250
- No. of development submittals processed per CSR	470	400	400	400
- No. of building permits processed per CSR	1,940	2,750	2,750	1,833
- No. of inspections processed per CSR	4,313	4,367	4,367	4,000
- No. of commission, board, and special meetings coordinated per Staff Assistant	50	20	20	30
- No. of public notifications processed per Staff Assistant	394	83	83	40
- Amount of fees processed per CSR	\$615,842	\$670,000	\$670,000	\$600,000
Effectiveness Indicators				
- % of CSRs certified as Permit Technicians	33%	66%	66%	66%
- % of notifications processed within deadlines	100%	100%	100%	100%
- % of meeting minutes prepared within two meeting cycles	100%	100%	100%	100%
- % of inspections input within one hour	100%	N/A	N/A	95%
- % of staff participating in professional development	100%	100%	100%	100%
Input				
- No. of staff	9	9	9	8

Program Name: Code Enforcement

Service Level: Ensure a healthy and safe community through the timely, proactive, and reactive enforcement of property standards, codes and ordinances.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- Percent of staff time spent on proactive code enforcement.	96%	96%	98%	97%
- Percent of cases resolved within 30 days.	97%	97%	96%	96%
- Percent of cases resolved by voluntary compliance.	98%	99%	99%	99%
- % of cases requiring administrative action.	2%	1%	1%	1%
Efficiency Indicators				
- No. of cases resolved per code officer	1,922	2,000	1,696	1,729
- No. of Citizen Complaint investigations**	N/A	N/A	N/A	700
- No. of Loud Party contacts**	N/A	N/A	N/A	540
- No. of Good Job contacts**	N/A	N/A	N/A	600
- No. of New Business' Welcomed**	N/A	N/A	N/A	100
- No. of HOA Events attended**	N/A	N/A	N/A	30
- No. of Multi-Family contacts**	N/A	N/A	N/A	40
- No. of Personal Contacts	1,663	1,835	2,722	2,752
Output				
- Total no. of cases.	11,622	12,463	10,378	10,586
- No. of cases resolved.	11,535	11,967	10,172	10,374
- No. of proactive cases.	11,110	11,892	10,162	10,286
- No. of cases taking 30 days or more.	398	312	430	423
- No. of cases resolved by voluntary compliance.	11,290	12,007	10,112	10,480
- No. of cases requiring administrative action.	245	32	60	105
- No. of Weeds & Grass cases.	844	508	1,140	1,190
- No. of Open storage cases.	547	1,423	834	851
- No. of sanitation related cases.	5,116	7,121	2,352	2,800
- No. of Junk/abandoned vehicle cases.	187	266	178	182
- No. of landscape and land-use zoning cases*	2,308	252	2,430	N/A
- No. of Rental Registration/UDO cases**	N/A	N/A	N/A	1,500
- No. of signs-handbills cases.	935	783	730	745
- No. of parking tickets issued.	175	233	224	229
- No. of other code enforcement cases.	1,685	2,108	2,714	3,318
- No. of inter-departmental (joint) cases.	154	161	108	110

Note: * Indicates a performance measure that will be discontinued beginning FY '11

** Indicates a new performance measure effective FY '11

PLANNING & DEVELOPMENT SERVICES

PLANNING

Description & Budget Explanation:

Planning is responsible for providing expertise in the field of urban planning to City leadership, citizens, developers, and City staff. Planning will provide current and long-range planning services through the Development Services Division and Community and Neighborhood Planning Division functions to help create a community that enhances and protects the quality of life in College Station.

Program Name: Planning

Service Level: The Planning function is multifaceted and responsible for maintaining, monitoring and implementing the City's Comprehensive Plan, as well as having project management functions for the thorough and efficient review of platting, zoning and other development cases.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- No. of development review projects	285	321	216	222
- No. of board and commission meetings	81	90	56	58
- No. of staff reports / coversheets produced	207	255	126	130
- No. of presentations to boards and commissions	173	208	94	97
- No. of code amendments	13	12	6	6
- No. of Planner on Call contacts	1397	1440	1364	1405
- No. of administrative permits	359	396	350	361
- No. presentations in the community	42	19	38	19
- No. of meetings with other community orgs.	23	20	12	12
- No. of outreach articles, brochures, etc.	98	36	32	33
- No. of educational training hours	154	224	305	305
Efficiency Indicators				
- No. of development review projects reviewed per Planner	41	46	36	37
- No. of staff reports per planner	30	37	21	22
- No. of board and commission presentations per planner	25	30	16	16
- % City Council appointees participating in prof. training	14%	43%	43%	43%
- No. of planner-on-call contacts per planner	200	206	194	201
Effectiveness Indicators				
- % of development review cases reviewed within five (5) working days.	92%	89%	89%	89%
- No. of collaborative projects with other community organizations	2	3	3	3
- % of professional staff maintaining minimum educational training hours	63%	100%	100%	100%
- % of non-exempt staff AICP	63%	63%	71%	100%
- No. of staff	8.5	8.5	8	8.5

PLANNING & DEVELOPMENT SERVICES
COMMUNITY & NEIGHBORHOOD PLANNING

Description & Budget Explanation:

Community & Neighborhood Planning evaluates current conditions, identifies trends, projects future issues and opportunities and aids the community in planning to achieve its goals for the future.

* This is a new Division and three new cost centers (that were separated out of Admin) to provide for better cost accounting.

Program Name: Neighborhood Services

Service Level: Develop and administer a neighborhood services program that includes association support, Historic Preservation Committee support, planning, hosting related events.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Number of neighborhoods using Mosquito Abatement Program	11	10	0	15
- Number of NEW neighborhood associations registered	2	12	10	10
Efficiency				
- Average estimated cost per person for sponsored events	\$7.00	\$10.00	\$6.00	\$6.00
- Dollars reimbursed for Mosquito Abatement	\$2,007	\$800	\$2,000	\$0
- Dollars disbursed for Gateway Grants	\$3,734	\$15,000	\$7,500	\$15,000
Output				
- Number of Neighborhood Events sponsored	7	8	12	12
- Total number of registered Neighborhood Associations	65	75	75	85

Program Name: Transportation

Service Level: Plans and implements a multi-modal transportation system that provides a high degree of mobility for citizens and visitors to the City of College Station. To lead long-range planning efforts related to transportation and to provide support as different aspects of the transportation system are implemented through land acquisition and the development review process.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- No. of TxDOT permits processed annually**	18	15	15	15
- No. of TIAs reviewed annually**	18	12	12	15
- No. of newsletter articles written annually**	5	6	6	6
- No. of Comp Plan updates supported annually**	4	2	2	2
Efficiency Indicators				
- Percent of staff participating in professional** training	100%	100%	100%	100%
- Percent of thoroughfares counted annually**	0%	20%	20%	20%
Input				
- No. of staff	1	1	1	1

Program Name: Greenways

Service Level: Maintain, update, and implement the Greenways Master Plan. Preserve greenways and park land through the development process and processing of targeted greenway acquisitions.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- No. of plans, studies, or facility development projects supported**	N/A	N/A	N/A	5
- No. of development review projects**	N/A	N/A	N/A	50
- No. of board and commission meetings**	N/A	N/A	N/A	40
Effectiveness				
- No. of acres/year acquired for greenways	0.25	10	120	10
- Percent of staff participating in professional training**	N/A	N/A	N/A	100%
Input				
- No. of staff	1	1	1	1

Program Name: GIS Mapping

Service Level: Produce professional, accurate, high-quality data, maps, programs and analyses in a responsive, timely and efficient manner.

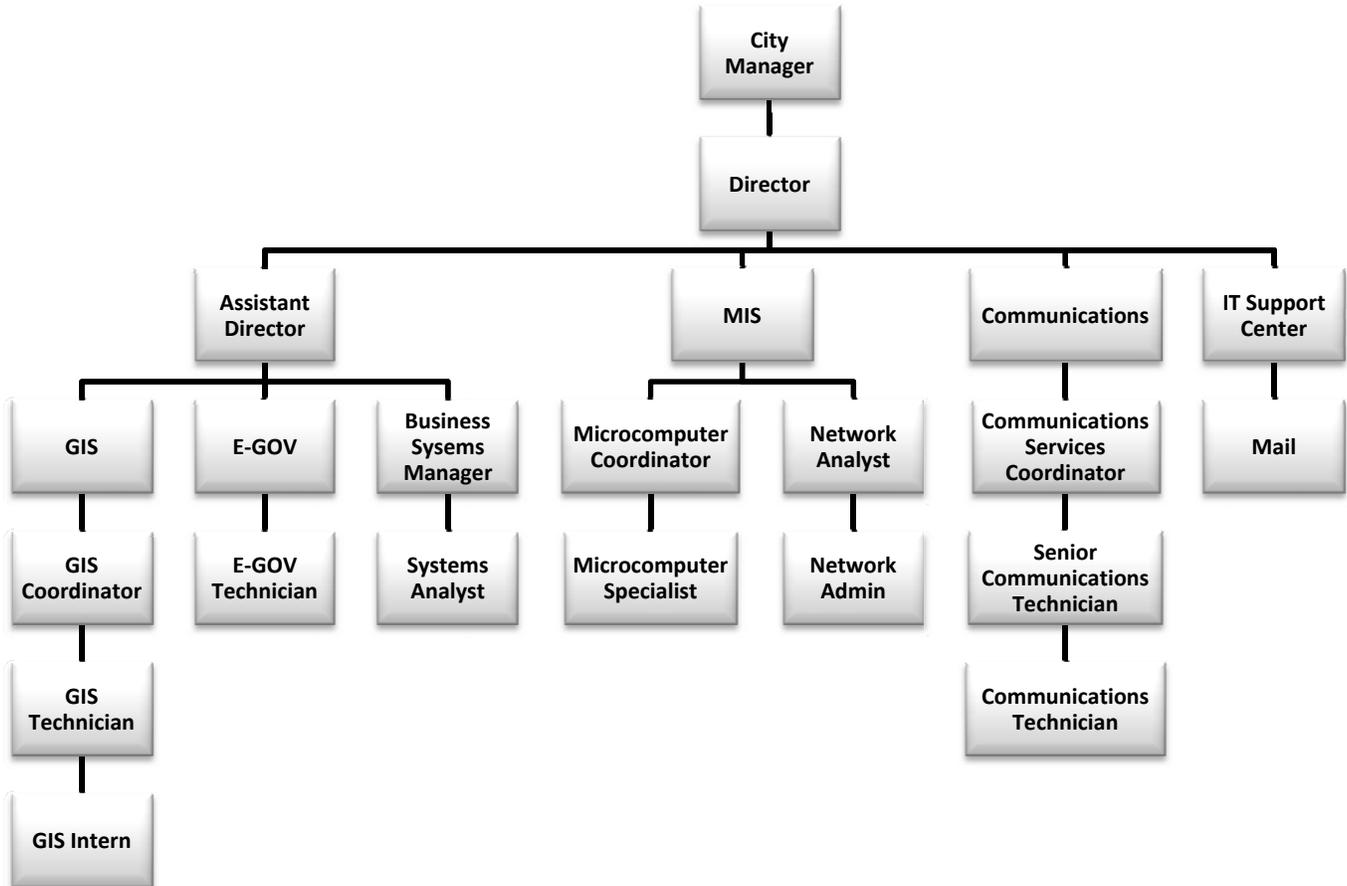
Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Workload Indicators				
- No of SAMS and aeriels produced for development cases annually	274	275	200	220
- No. of plans, studies, updates, and special projects supported	6	5	6	5
- No of routine map and data requests completed**	n/a	n/a	n/a	75
- No. of data sets maintained**	n/a	n/a	n/a	20
Efficiency Indicators				
- Percent of routine map requests produced W/I 24 hours**	90	90	90	90
- Percent of GIS database updates completed W/I 5 days of approval**	90	90	90	90
Effectiveness Indicators				
- Percent of staff participating in GIS or other professional training	100%	100%	100%	100%
- Number of GISP certified staff*	0	0	0	0
Input				
- No. of staff	2	2	1	1

Note: * Indicates a performance measure that will be discontinued beginning FY '10 (per the SBP)

** Indicates a new performance measure effective FY '11 (per the SBP)

INFORMATION TECHNOLOGY

CITY OF COLLEGE STATION



**City of College Station
Information Technology
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Information Technology Administration	\$ 463,848	\$ 440,784	\$ 452,179	\$ 457,625	\$ 457,625	3.82%
E-Government	153,063	152,385	152,827	80,568	80,568	-47.13%
Geographic Information Services	202,305	189,848	174,961	185,554	185,554	-2.26%
Mail *	78,538	105,659	108,147	111,321	111,321	5.36%
Management Information Services	2,402,303	2,378,932	2,371,787	2,399,516	2,399,516	0.87%
Communication Services***	53,436	721,129	709,024	712,098	712,098	-1.25%
DEPARTMENT TOTAL	\$ 3,353,493	\$ 3,988,737	\$ 3,968,925	\$ 3,946,682	\$ 3,946,682	-1.05%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 1,871,006	\$ 2,306,806	\$ 2,296,552	\$ 2,310,809	\$ 2,310,809	0.17%
Supplies	342,103	245,600	241,272	260,457	260,457	6.05%
Maintenance	854,457	919,407	914,236	939,380	939,380	2.17%
Purchased Services	271,269	415,641	415,667	377,208	377,208	-9.25%
Capital Outlay	14,658	101,283	101,198	58,828	58,828	-41.92%
DEPARTMENT TOTAL	\$ 3,353,493	\$ 3,988,737	\$ 3,968,925	\$ 3,946,682	\$ 3,946,682	-1.05%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Information Technology Administration	5.00	5.00	5.00	5.00	5.00	0.00%
E-Government	2.00	2.00	2.00	1.00	1.00	-50.00%
Geographic Information Services	2.50	2.50	2.50	2.50	2.50	0.00%
Mail	1.75	1.75	1.75	1.75	1.75	0.00%
Management Information Services	15.00	15.00	16.00	16.00	16.00	0.00%
Communication Services*	-	-	6.00	6.00	6.00	0.00%
DEPARTMENT TOTAL	26.25	26.25	33.25	32.25	32.25	-3.01%

* Communications Services moved from the Communications Fund to the General Fund in FY10.
1 FTE submitted as a permanent reduction in FY11

Service Level Adjustments	One-Time	Recurring	Total
	-	-	-
Information Technology SLA TOTAL	\$ -	\$ -	\$ -

INFORMATION TECHNOLOGY

Description & Budget Explanation:

The Information Technology department provides services in the following divisions. Administration / Support Center provides a help desk and City-wide technology support. E-Government maintains and updates the City Internet and Intranet sites. Geographic Information Services creates and maintains the City's Geographic Information System (GIS). Management Information Services (MIS) manages all of the computers, networks, operating systems and applications for all City users.

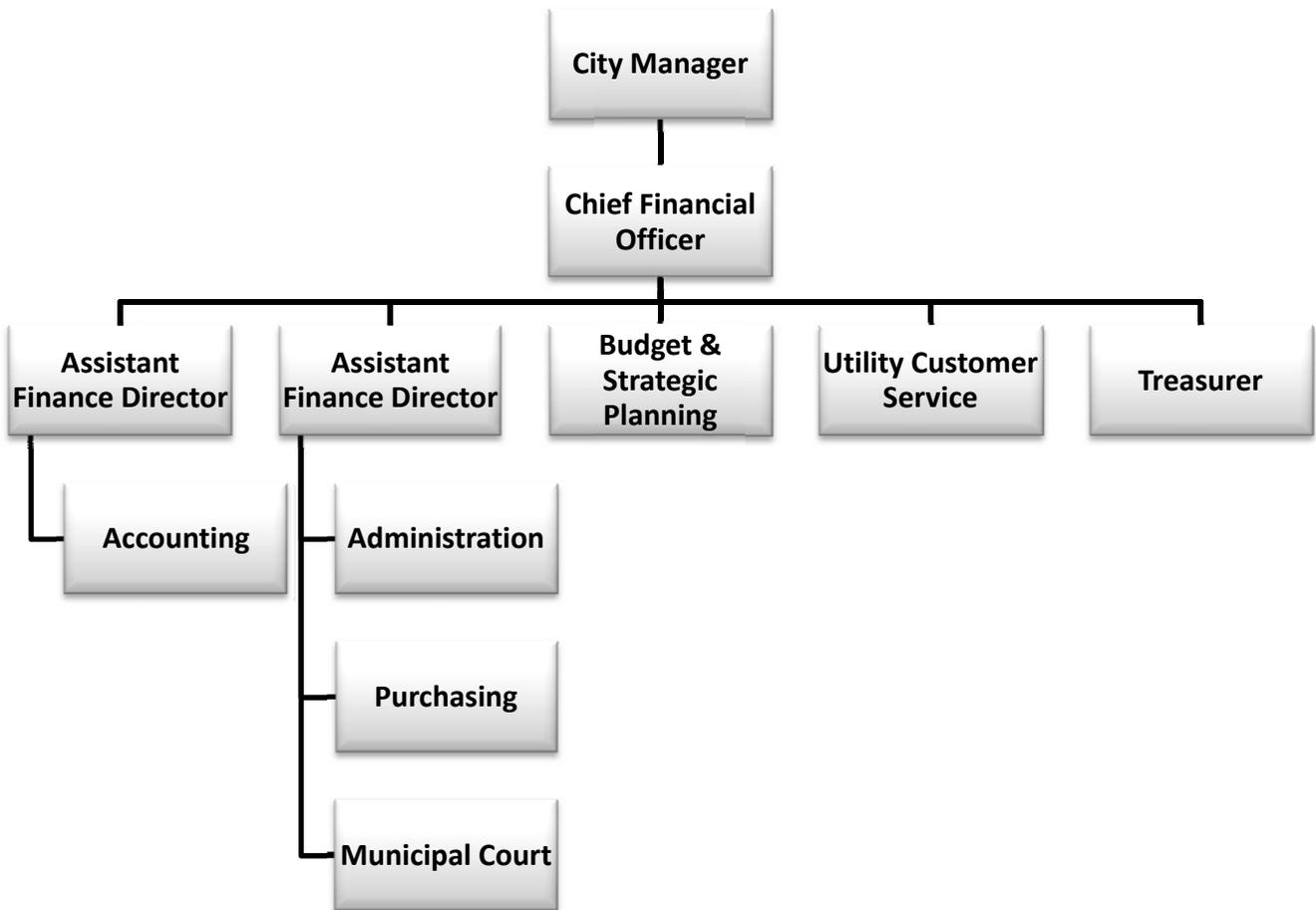
Performance Measures*	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Admin/Support Center				
- Percent Satisfied on IT Customer Satisfaction Survey	85%	85%	85%	85%
- Percent total help calls closed by Support Center	35%	35%	35%	33%
GIS				
- Percent Satisfied on IT Customer Satisfaction Survey	85%	85%	85%	85%
- Percent GIS system availability	99%	99%	99%	99%
E-Government				
- Percent Satisfied on IT Customer Satisfaction Survey	85%	85%	85%	85%
- Percent Web site maintenance requests responded to within 1 business day	100%	100%	100%	100%
Communications				
- Percent satisfied on IT Customer Satisfaction Survey	N/A	85%	85%	85%
- Percent Tier 1 Server and equipment uptime (*As identified in the IT Business Continuity and Recovery Plan)	N/A	99.9%	99.9%	99.9%
- Percent critical system* availability connectivity, paging system). (*800 MHz radio system, fiber optic network, telephone system, network)	N/A	99.9%	99.9%	99.9%
MIS				
- Percent Satisfied on IT Customer Satisfaction Survey	85%	85%	85%	85%
- Percent Completion of E-Help work order projects, including Capital projects, by established completion date (Sys Analysts)	80%	99%	99%	99%
- Percent support calls responded to within established criteria (Micros)	95%	99%	99%	99%
- Cost per Call (Micros)	\$170	\$175	\$175	\$175
- Percent Tier 1 Server and equipment* uptime (Network Analysts) [*As identified in the IT Business Continuity and Recovery Plan]	100%	99.9%	99.9%	99.9%
- Percent Virtual Server CPU Utilization Rate (Network Analysts)	40-55%	40-55%	40-55%	40-55%
- Achieve designated Percent per year server environment cost reduction for 5 years - base cost \$7,020 (Network Analysts)	0.06%	5%	5%	5%
Mail				
- Percent Satisfied on IT Customer Satisfaction Survey	N/A	85%	85%	85%
- Twice daily mail pickup and delivery	N/A	99%	99%	99%

* Information Technology has realigned their performance measures to better reflect the Strategic Plan.

The level of customer service, as judged by our customers, should be the overarching performance measurement for all Department Divisions. The additional performance measures deal primarily with our response time to customer service requests and server/critical system uptimes.

FISCAL SERVICES

CITY OF COLLEGE STATION



**City of College Station
Fiscal Services
Department Summary**

EXPENDITURE BY DIVISION							
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Fiscal Administration	\$ 589,241	\$ 560,453	\$ 566,825	\$ 576,967	\$ 576,967	2.95%	
Accounting	742,801	720,016	686,977	683,972	683,972	-5.01%	
Purchasing	319,185	333,577	341,548	331,685	331,685	-0.57%	
Budget and Strategic Planning	377,931	381,277	389,556	395,405	395,405	3.71%	
Municipal Court*	989,294	962,434	966,265	977,582	977,582	1.57%	
Judiciary*	140,844	144,676	147,767	148,043	148,043	2.33%	
DEPARTMENT TOTAL	\$ 3,159,296	\$ 3,102,433	\$ 3,098,938	\$ 3,113,654	\$ 3,113,654	0.36%	

EXPENDITURES BY CLASSIFICATION							
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Salaries & Benefits	\$ 2,398,494	\$ 2,378,971	\$ 2,345,764	\$ 2,405,069	\$ 2,405,069	1.10%	
Supplies	49,021	35,986	37,770	35,300	35,300	-1.91%	
Maintenance	45,262	7,344	7,344	7,224	7,224	-1.63%	
Purchased Services	666,519	680,132	708,060	666,061	666,061	-2.07%	
Capital Outlay	-	-	-	-	-	N/A	
DEPARTMENT TOTAL	\$ 3,159,296	\$ 3,102,433	\$ 3,098,938	\$ 3,113,654	\$ 3,113,654	0.36%	

PERSONNEL SUMMARY BY DIVISION							
DEPARTMENT	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Fiscal Administration	3.50	3.50	4.50	4.50	4.50	0.00%	
Accounting	10.00	10.00	9.00	8.00	8.00	-11.11%	
Purchasing	4.00	4.00	4.00	4.00	4.00	0.00%	
Budget and Strategic Planning	5.00	5.00	5.00	5.00	5.00	0.00%	
Municipal Court*	21.75	18.00	18.00	18.00	18.00	0.00%	
DEPARTMENT TOTAL	44.25	40.50	40.50	39.50	39.50	-2.47%	

2 FTE's from Municipal Court will be paid out of the Court Security Fund beginning in FY09
1.75 FTE's from Municipal Court will be paid out of the Juvenile Case Manager Fee Fund beginning in FY09.
1 FTE submitted as a permanent reduction in FY11

Service Level Adjustments	One-Time	Recurring	Total
	-	-	-
Fiscal Services SLA TOTAL	\$ -	\$ -	\$ -

**FISCAL SERVICES
ADMINISTRATION**

Description & Budget Explanation

The Fiscal Services Administration Division assists departments in delivering services through effective financial management. This activity is accomplished through the review of financial aspects of contracts, and administration of the finance, accounting, purchasing, risk management, and municipal court functions. Cash and debt management is also performed by this office.

Program Name: Fiscal Services - Information

Service Level: Provide accurate and timely information to the council and staff for use in planning, setting goals, and monitoring programs.

Performance Measures	FY 09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Annual internal survey of satisfaction rate.	N/A	N/A	N/A	N/A
Efficiency				
- Percent of all contracts reviewed within 2 working days of receipt.	95%	95%	95%	95%
- Percent of reports completed within 20 working days of the end of the period.	100%	100%	100%	100%
Output				
- No. of contracts reviewed annually.	324	390	375	380
- No. of quarterly investment reports.	4	4	4	4

Program Name: Treasury

Service Level: Administer cash and debt operations of City through management of cash flows, investments, and payments.

Performance Measures	FY 09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Portfolio rate of return as a percentage of similarly weighted average maturity treasury notes.	100%	100%	100%	100%
Efficiency				
- Percent of available cash invested.	99%	99%	99%	99%
Output				
- Annual dollar amount of investment income earned.	\$2,662,958	\$1,300,000	\$700,000	\$700,000
- Provide monthly investment market-to-market report.	12	12	12	12

FISCAL SERVICES

ACCOUNTING

Description & Budget Explanation:

The Accounting Division is responsible for processing, recording, and reporting all financial transactions of the City.

Program Name: Accounting

Service Level: Provide accurate and timely information to customers.

Performance Measures	FY09 Actual	FY 10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Receive the Certificate of Achievement for Excellence in Financial Reporting from GFOA for the Comprehensive Annual Financial Report.	Yes	Yes	Yes	Yes
- Receive an unqualified audit opinion from external auditors.	Yes	Yes	Yes	Yes
Efficiency				
- Percent of month-end transactions recorded by the 10th business day of each month.	100%	95%	100%	100%
- Complete and submit CAFR to GFOA by March 31	Yes	Yes	No(a)	Yes
- Complete financial statements by January 31	Yes	Yes	No(a)	Yes
Output				
- No. of month-end transactions recorded by the 10th business day of each month.	300	#N/A	#N/A	#N/A
(a) We were granted a 30 day extension.				

Service Level: Process and record all financial transactions for the City in an accurate, efficient, and timely manner.

Performance Measures:	FY09 Actual	FY 10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Percent of vendor invoices paid within 30 days of invoice date.	99%	99%	99%	99%
- Receive an unqualified audit opinion from external auditors.	Yes	Yes	Yes	Yes
- Clearing account reconciled by the 15th working day after the period close	No	Yes	Yes	Yes
- Contributed capital properly captured and recorded quarterly	Yes	Yes	Yes	Yes
- Capital asset inventory properly updated and maintained	Yes	Yes	Yes	Yes
- Annual physical inventory	No	Yes	No	Yes
- Intergovernmental reports submitted on time	Yes	Yes	Yes	Yes
Efficiency				
- Hours spent keying in other's time sheets	240	240	240	240
- Hours spent stuffing paper pay stubs for direct deposit payroll	240	240	240	240
Output				
- No. of p-card transactions processed	18,162	20,000	15,692	16,000
- No. of EFT's processed for vendor invoices	1,925	2,100	2,125	2,125
- No. of wire transactions.	30	25	15	15
- No. of A/P checks.	11,237	11,000	10,808	10,808
- No. of Manual Payroll Checks including Gainsharing	1,000	1,000	475	475
- No. of payroll direct deposit "checks"	26,744	27,000	29,440	29,440
- Amounts billed.	13,130,860	9,000,000	8,000,000	6,000,000
- No. of credit card/ACH deposits processed	270,751	275,000	275,000	300,000
- No. red light camera transactions	11,879	14,000	1,000	0
- No. of billing transactions.	7,982	11,000	5,144	5,000
- No. of cash receipt transactions.	21,743	20,000	20,000	20,000
- No. of general ledger reconciliations completed.	455	450	450	450

FISCAL SERVICES

PURCHASING

Description & Budget Explanation:

The Purchasing Division assists City departments in acquiring quality products and services in an efficient manner and at favorable prices. Purchasing also maintains open communication with City departments and vendors.

Program Name: Purchasing

Service Level: Acquire quality goods and services in a timely and efficient manner within legal parameters for continued City operations.

Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Satisfaction percentage on annual survey of departments.	N/A	90%	85%	90%
- Satisfaction percentage on annual vendor survey.	N/A	95%	95%	90%
- Percent of total expenditures done through cooperative purchasing agreements.	13%	10%	9%	10%
- Percent of City's purchase transactions processed through field purchase orders and procurement cards.	95%	96%	96%	95%
- Percent of City's dollars handled through the purchasing department for commodities and services.	92%	90%	90%	91%
- Percent of total dollars utilizing blanket contracts.	22%	25%	22%	22%
- Percent of active suppliers accounting for 80% of City expenditures.	3%	4%	4%	3%
Efficiency				
- Average cost per purchase order.	\$246	\$295	\$275	\$262
Output				
- Total dollar value of all City purchases.	\$87,275,331	\$85,000,000	\$83,000,000	\$81,500,000
- No. of cooperative agreements in which the City participates.	23	24	24	24
- No. of FPO's and procurement card transactions processed by departments.	24,823	28,000	27,000	25,560
- Dollar value of P.O.'s processed by Purchasing staff.	\$80,650,236	\$85,000,000	\$80,000,000	\$75,000,000
- No. of the following purchasing activities:				
one-time bids	74	85	75	80
annual bids	20	30	24	25
formal contracts/agreements	324	300	315	325
- Total Number of active suppliers	1,827	2,000	1,925	1,950

¹ External Vendor Survey conducted December 2009

Service Level: Effectively and efficiently manage and dispose of surplus assets to obtain the greatest value for the City.

Performance Measures:	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Percentage of all surplus disposed within 6 months of being identified as surplus.	100%	100%	100%	100%
Efficiency				
- Recovery Percentage on surplus property.	25%	22%	25%	22%
- % of original value of heavy equipment and vehicles recovered through disposal methods.	25%	22%	25%	22%
Output				
- Net amount received after expenses of disposition.	\$134,923	\$350,000	\$200,000	\$300,000

¹ Contract not in place; changed contractors

FISCAL SERVICES

OFFICE OF BUDGET AND STRATEGIC PLANNING

Description & Budget Explanation:

The Office of Budget and Strategic Planning is responsible for preparing, monitoring and reviewing the City's annual budget. The office works to ensure the overall policy goals of the City are reflected in fund allocation and spending. The office facilitates City Strategic Planning efforts, which involves working with City Council and departments to actively plan for future growth. Ongoing organizational reviews are also conducted to strive towards continuous improvement of city processes.

Program Name: Budget Preparation, Monitoring and Review

Service Level: Prepare, monitor and review all aspects of the annual budget.

Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Annual budget document meets requirements for GFOA reporting excellence?	Yes	Yes	Yes	Yes
Output				
- Prepare & analyze 5 year revenue & expenditure forecasts monthly	27	27	27	27
- Prepare and distribute operations financial reports to management	quarterly	quarterly	monthly	monthly
- Prepare & analyze CIP financial reports for distribution to management annually	11	11	11	11
- No. of Approved Budget Reports prepared and distributed within 90 day of Council approval	35	35	35	35
- No. Budget analysis and reports to City Council and Dept. Directors through annual Budget workshops	4	4	4	4
- No. of Outside Agency contracts Managed	15	15	15	15
- No. of Outside Agency reports submitted and reviewed	15	15	15	15

FISCAL SERVICES**MUNICIPAL COURT****Description & Budget Explanation:**

Municipal Court provides a competent court system with quality service through the utilization of effective and efficient operating procedures.

Program Name: Case Maintenance

Service Level: Provide quality service while providing the City with administration for cases filed for enforcement of Class C misdemeanors.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Input				
- Total Number of Citations Issued	27,611	27,000	27,000	27,000
Effectiveness				
- Percent of citizen survey respondents rating Court personnel as somewhat or very	80%	80%	80%	80%
- Percent of citizens survey respondents rating Court personnel as somewhat or very	80%	80%	80%	80%
Output				
- No. of cases disposed.	28,587	26,000	26,000	26,000

Program Name: Court Collections

Service Level: Provide quick and efficient collection of funds from citations issued by public safety officials.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of payments collected by Court Collection Staff	46%	48%	48%	48%
Efficiency				
- Amount collected by Court Collections Staff	\$2,911,753	\$2,700,000	\$2,700,000	\$2,700,000
- Amount collected by walkins	\$2,480,384	\$3,100,000	\$3,100,000	\$3,100,000
- Amount collected per citation		\$175	\$175	\$175
Output				
- Total Amount Collected	\$5,392,137	\$5,368,016	\$5,368,016	\$5,368,016

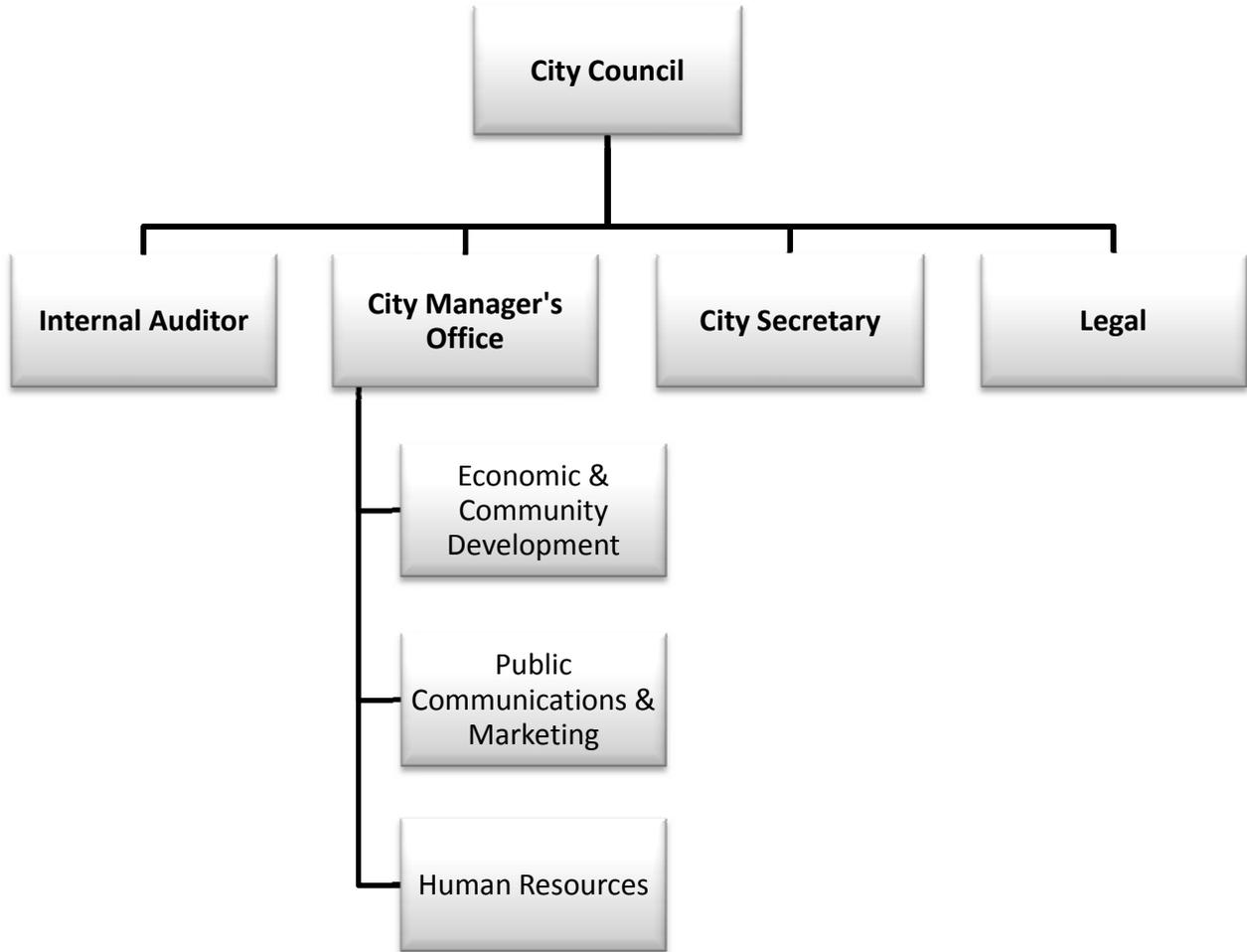
Program Name: Hearing Process

Service Level: Maintain effective and efficient court procedures in order to earn a high level of public confidence.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of case paperwork prepared with notification to all parties ready at least 3 weeks prior to trial.	98%	98%	98%	98%
Output				
- No. of contested cases set.	1,664	1,800	1,800	1,800
- No. of summons issued.	370	400	400	400
- No. of subpoenas issued.	480	250	250	250

GENERAL GOVERNMENT

CITY OF COLLEGE STATION



**City of College Station
General Government
Department Summary**

EXPENDITURE BY DIVISION						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Mayor & Council	\$ 83,085	\$ 74,895	\$ 59,014	\$ 49,374	\$ 49,374	-34.08%
City Secretary's Office	450,115	391,891	437,448	368,778	403,778	3.03%
Internal Auditor	114,446	118,417	116,543	118,725	118,725	0.26%
City Manager's Office	837,148	772,539	792,363	842,146	842,146	9.01%
Legal	949,128	977,325	971,276	987,321	987,321	1.02%
Economic Development	513,799	542,099	535,374	545,933	556,913	2.73%
Community Programs	103,630	-	-	-	-	N/A
Public Communications	655,135	668,129	715,502	694,887	694,887	4.00%
Human Resources	689,546	576,103	560,866	526,060	611,060	6.07%
DEPARTMENT TOTAL	\$ 4,396,032	\$ 4,121,398	\$ 4,188,386	\$ 4,133,224	\$ 4,264,204	3.46%

EXPENDITURES BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 3,382,848	\$ 3,397,053	\$ 3,493,174	3,528,140	\$ 3,528,140	3.86%
Supplies	220,369	209,361	201,108	160,269	160,269	-23.45%
Maintenance	65,812	17,323	16,112	4,708	4,708	-72.82%
Purchased Services	713,650	482,661	463,240	410,107	541,087	12.10%
Capital Outlay	13,353	15,000	14,752	30,000	30,000	100.00%
DEPARTMENT TOTAL	\$ 4,396,032	\$ 4,121,398	\$ 4,188,386	\$ 4,133,224	\$ 4,264,204	3.46%

PERSONNEL SUMMARY BY DIVISION						
DEPARTMENT	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Mayor & Council	-	-	-	-	-	N/A
City Secretary's Office	5.00	5.00	5.00	5.00	5.00	0.00%
Internal Auditor	1.00	1.00	1.00	1.00	1.00	0.00%
City Manager's Office	5.50	5.50	5.50	5.50	5.50	0.00%
Legal	10.00	10.00	10.00	9.00	9.00	-10.00%
Economic Development	5.50	7.00	7.00	6.50	6.50	-7.14%
Community Programs*	1.00	1.00	-	-	-	N/A
Public Communications **	6.00	4.50	6.50	6.50	6.50	0.00%
Human Resources ***	10.00	6.00	6.00	6.00	6.00	0.00%
DEPARTMENT TOTAL	44.00	40.00	41.00	39.50	39.50	-3.66%

- * The Community Programs division merged with Public Communications in FY10.
- ** Neighborhood Services moved to P&DS and Historic Programs moved to Parks from Public Communications beginning in FY09.
- *** Risk Management moved from HR to the Worker's Comp & Property Casualty funds in FY09
- *** The Benefits Coordinator position moved from HR to the Employee Benefits fund for FY09
1.5 FTE submitted as a permanent reduction in FY11

Service Level Adjustments		One-Time	Recurring	Total
City Secretary	November 2010 Special Election	\$ 35,000	\$ -	\$ 35,000
Econ Dev	Increase in Cost of Hybrid Vehicle	10,980	-	10,980
Human Resources	City Hall Security Upgrades	60,000	-	60,000
Human Resources	Supervisor & Manager Training	25,000	-	25,000
General Government SLA TOTAL		\$ 130,980	\$ -	\$ 130,980

**GENERAL GOVERNMENT
CITY SECRETARY**

Description & Budget Explanation:

The City Secretary Department provides services to the citizens of College Station and administrative support to the City Council in fulfilling its duties and responsibilities.

Program Name: Council Services

Service Level: Provide coordination and timely administrative support to the Council and Mayor.

Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Efficiency				
- No. of City-Wide Committee agendas	287	250	250	265
- No. of Council public activities	299	278	295	290
- No. of Mayor appointments & presentations	1,001	288	728	720
- No. of Council minutes prepared	52	49	45	50

Program Name: Public Records and Information

Service Level: To maintain and provide public information in an efficient manner.

Performance Measures:	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Efficiency				
- No. of birth and death records reported to State Health Dept.	2,046	1,950	2,050	2,055
- No. of birth certificate request processed	1,103	850	1,150	1,125
- No. of death certificate request processed.	2,457	2,300	2,400	2,455
- Median No. of days for open records request to be completed.	6	6	6	6
- No. of open records request received.	164	120	100	115
- No. of Legal Notices Published	58	71	55	60

**GENERAL GOVERNMENT
AUDITOR**

Description & Budget Explanation:

The City Internal Auditor is responsible for conducting audits of all departments, offices, boards, activities, and agencies of the city to independently determine if; indications of fraud, abuse, or illegal acts are present; management has established adequate internal controls to safeguard city assets; and city resources and public funds are utilized economically, efficiently, and effectively. The Internal Auditor also determines if financial and other reports are being provided that disclose fairly, accurately, and fully all information that is required by law.

Program Name: Internal Auditor

Service Level: Each fiscal year, the City Internal Auditor prepares an audit plan to serve as a guide to allocate scarce audit resources to areas that will most benefit the City of College Station. The City Internal Auditor executes the audit plan under the direction of the City Audit Committee and reports audit findings and recommendations to the City Council.

Performance Measures:	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- National Knighton Audit Award	Yes	Yes	Yes	Yes
- Receive the CFE Designation	Yes	Yes	Yes	Yes

GENERAL GOVERNMENT

CITY MANAGER'S OFFICE

Description & Budget Explanation:

The City Manager's Office is responsible for the day to day administration of the City and for providing the City Council with recommendations on current and future issues. This is achieved by providing timely, complete and accurate information to the City Council. The City Manager's Office also involves providing the overall management philosophy and direction to the organization.

Program Name: Administration

Service Level: Facilitate communication between the Council, citizens, and staff on City related matters.

Performance Measures:	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Overall satisfaction with City services on Citizen Survey.	N/A	N/A	N/A	N/A
- Maintenance of City of College Station bond rating.	Aa1/AA-	Aa1/AA	Aa2/AA	Aa2/AA
Output				
- No. of meetings w/CSISD.	3	4	3	4
- No. of meetings with City of Bryan/Brazos Co.	10	12	10	10
- No. Of meetings with Chamber of Commerce/Econ Development Corp.	12	12	12	12
- No. of Council Updates written.	43	45	45	45
- At least one retreat with Management Team annually.	Yes	Yes	Yes	Yes
- Review Strategic Plan w/City Council on semi-annual basis.	Yes	Yes	Yes	Yes

* The first bond rating is from Moody's and the second bond rating is from Standard's & Poor's

**Standard Response Time - depending upon type of complaint, average three to five business days.

GENERAL GOVERNMENT ECONOMIC DEVELOPMENT

Description & Budget Explanation:

The Economic Development Division is responsible for coordinating the efforts to promote economic development and redevelopment activities in College Station. Economic development has been one of the key City Council issues in recent years.

Program Name: Retail Enhancement and Development

- Service Levels:**
- 1) Analyze and compile market data and assess trends
 - 2) Provide information and cooperative forums for retail stakeholders
 - 3) Promote the City and local market
 - 4) Facilitate stronger and more effective partnerships

Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Number of sales tax outlets	1,693	1,441	1,441	1,441
- Sales tax receipts	\$1.104 Billion	\$1.04 Billion	\$1.04 Billion	\$1.04 Billion
Output				
- Number of new marketing tools developed and implemented*	4	2	2	2
- Number of formal engagement forums**	3	2	2	2
- Number of informal points of contact***	61	35	20	35

* Includes various media including promotional items, marketing pamphlets, investment invitations, incentive proposals, etc.

** Includes active participation in structured and formal informational and cooperative exchanges with retail stakeholders

*** Includes routine and informal stakeholder interaction and exchange regarding the community, prospective investment, the local market, incentives, etc. Actual transfer media includes phone, e-mail, written correspondence and in person

Program Name: Capital Investment, Job Creation & Economic Diversification

- Service Levels:**
- 1) Identify and assess strategic opportunities and areas
 - 2) Identify, engage and assist appropriate prospects
 - 3) Provide for enhanced professional services
 - 4) Educate and engage community stakeholders
 - 5) Provide, administer and monitor resources

Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Effectiveness				
- Jobs Created / Retained	65	30	128	30
- Net Capital Investment	\$23 Million	\$10,000,000	\$3,000,000	\$10,000,000
Output				
- Number of investment projects assisted *	7	4	3	4
- Number of formal engagement forums **	2	1	2	1
- Number of informal points of contact ***	59	35	25	35

* Includes significant private sector development projects that for any number of reasons need professional assistance from City staff to realize the investment

** Includes active and engaged participation in structured and formal informational and cooperative exchanges with the City's development stakeholders.

*** Includes regular and informal stakeholder interaction and exchange regarding the community, prospective investment, the local market, development incentives, etc. Transfer of information includes phone, e-mail, written correspondence and in person

Program Name: Cooperative Relationships with Key Community Partners

- Service Levels:**
- 1) Plan and coordinate development projects, programs and activities
 - 2) Provide and monitor resources to promote development and better market the community
 - 3) Provide staff liaison services for applicable boards and committees
 - 4) Coordinate, plan and facilitate major public administrative functions

Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Output				
- Number of major administrative functions comple	7	7	5	7
- Number of partner projects assisted	8	6	3	6
- Number of formal engagement forums **	39	30	20	30
- Number of informal points of contact ***	141	130	120	130

* Includes facilitating board appointments, semi-annual performance presentations, budget preparation assistance, etc.

** Includes regular attendance at board meetings, agency functions, work session meetings, etc.

*** Includes regular general interaction via phone, in person, and/or written correspondence on a regular basis with agency officials and representatives

Program Name: Special Projects Identification, Development and Implementation

- Service Levels:**
- 1) Identify and assess the appropriateness of major special projects
 - 2) Facilitate the development, implementation and management of special projects
 - 3) Provide monitoring and oversight of assigned special projects
 - 4) Educate and engage the community and various stakeholders

Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Efficiency				
- Percent of major projects completed on time and in budget	84%	80%	85%	80%
Output				
- Number of major projects under active manageme	5	3	6	3
- Number of formal status updates completed *	18	9	9	9
- Number of major special projects completed	4	2	1	2

* Includes updates made in person at a public meeting as well as those made via the website and in writing

Program Name: Department Leadership, Management and Administration

- Service Levels:**
- 1) Identify and assess the appropriateness of major special projects
 - 2) Facilitate the development, implementation and management of special projects
 - 3) Provide monitoring and oversight of assigned special projects
 - 4) Educate and engage the community and various stakeholders

Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY11 Approved
Efficiency				
- Percent of staff turn-over	8%	14%	33%	14%
- Percent of time productive *	100%	80%	90%	80%
- Percent of funding returned to General Fund	9%	6%	0%	6%
- Percent of customer service requests turned in less than 24 hours **	90%	90%	90%	90%
Output				
- Number of new skill sets secured ***	4	2	2	2

* Includes any skills or expertise deemed important to further the implementation of the Department's workplan

** Includes the maximum amount of staff time and resources that is dedicated to the implementation of the Department's various programs, projects and activities

*** Includes only those requests that could be realistically turned within this timeframe officials and representatives

**GENERAL GOVERNMENT
PUBLIC COMMUNICATIONS**

Description & Budget Explanation:

The Public Communications Division is responsible for the city's website, TV19, marketing, media relations and all external communications.

Program Name: Public Information Function

Service Level: Provide timely and accurate city information to residents, media and general public through all available delivery methods.

Performance Measures	FY 10 Estimate	FY 11 Approved
Department Efficiency		
Internal satisfaction rate via annual survey	N/A	N/A
Media Effectiveness		
Media satisfaction rate via annual survey	N/A	N/A
Percentage of positive news coverage	26%	27%
Percentage of neutral news coverage	69%	68%
Percentage of negative news coverage	5%	5%
Web Effectiveness		
Total page views	2,900,000	2,900,000
Total visitors	944,000	950,000
Returning visitors (loyalty)	500,000	500,000
New visitors	444,000	450,000
Video Services		
Number of video elements produced	113	115
Value of produced video products	\$113,000	\$115,000
Number of CDs/DVDs reproduced	500	500

Debt Service Fund

The City's basic debt management policies are explained in the Financial Policy Statements included in the appendix to this document. The City continues to review its debt management policies and to address the particular concerns and needs of the citizens. The City strives to issue debt only to meet capital needs.

This fund is prepared on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

State law in Texas sets the maximum ad valorem tax rate, including all obligations of the city, for a home rule city, such as College Station, at \$2.50 per \$100 valuation. The FY10 tax rate to finance general governmental services, including debt service, is 43.94 cents per \$100 of valuation. The approved FY11 tax rate to finance general governmental services, including debt service, is 44.7543 cents per \$100 of valuation.

Current policy is to maintain at least 8.33% of annual appropriated expenditures and any associated fees as the Debt Service Fund balance at fiscal year end. The fund is in compliance with that policy.

The most recent debt issued by the City of College Station has earned ratings* from Moody's and Standard & Poor's as shown below:

Bond Type	Standard & Poor's	Moody's
General Obligation	AA+	Aa2
Utility Revenue	A+	Aa2
Certificates of Obligation	AA+	Aa2

Revenues in the Debt Service Fund are anticipated to increase in FY11 by 0.78% from the FY10 revised budget. While ad valorem taxes are projected to decrease by 1.84%, transfers in from other funds are projected to increase. The transfers in from other funds reflect debt that is paid for out of the debt service fund, but that is funded using resources from another source. Funds from the BSWMA, Inc. (for the new BSWMA landfill debt) and the Hotel Tax Fund (for the convention center debt) will be transferred in to the debt service fund for payment of the applicable debt service. The payment of this debt service is reflected as part of the Certificates of Obligation expenditures. The approved FY11 debt service portion of the tax rate is 22.0194 cents per \$100 of valuation.

Total revenues projected to pay on the City's existing debt in FY11 are \$12,776,074. Total expenditures out of the Debt service fund are estimated to be \$12,581,958. Of that total, expenditures on General Obligation Bonds are \$8,153,307 and Certificates of Obligation at \$4,402,751. An additional \$25,900 is included for agent fees associated with issuing debt.

In November 2003, the citizens of College Station approved \$38,405,000 in future General Obligation Bond (GOB) authorization for streets, traffic, police and fire station projects, the City Center project, and parks projects including the second phase of Veterans Park. A small amount of the 03 GOB debt remains to be issued. In November of 2008, voters approved \$76,950,000 in future GOB authorization for streets, traffic, fire station projects, the Library expansion project, and parks and recreation projects including an addition at the Lincoln Center and the Lick Creek Park Nature Center. In FY10, \$19,635,000 in General Obligation debt was issued. In FY11, it is projected that \$6,080,000 in General Obligation Bonds will be issued. These approved funds are be used as follows:

- \$2,800,000 for Street and Transportation projects
- \$600,000 for Traffic Signals projects
- \$2,180,000 for Parks and Recreation projects
- \$500,000 for Municipal Complex Expansion improvements

It is also anticipated that the City will issue \$1,380,000 in Certificates of Obligation for General Government Capital projects. This amount includes \$200,000 for the i5 Enhancement project and \$180,000 for the Fiber Optic Infrastructure project. In addition, \$1,000,000 is projected to be issued toward the purchase of several Fire vehicles. These include the replacement of the existing ladder truck and the purchase of an ambulance and engine. The latter two vehicles will be used at

the new Fire Station #6. The cost of these vehicles is being supplemented with debt remaining from a previous debt issue as well as funds received from the sale of Fire Station #3.

Each year an analysis is done to determine what resources are needed and if refunding and call options are available and in the best interest of the City. Based on the most recent analysis, refunding will likely be recommended in FY11.

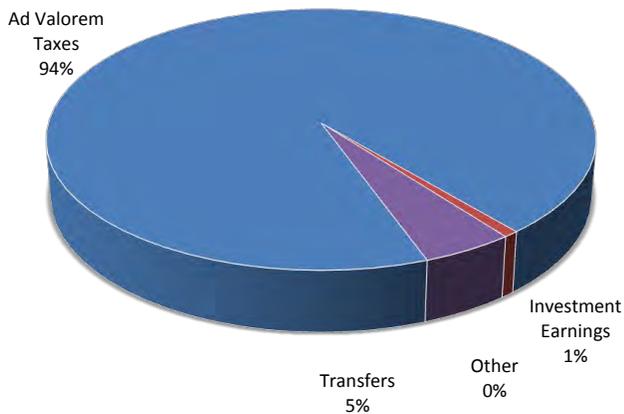
The following section contains a schedule of requirements and a summary of requirements for all General Obligation Bonds and Certificates of Obligation. The detailed information for each individual GOB and CO is found in *Appendix H*. The schedule of requirements and the individual detailed information for all Utility Revenue Bonds are also found in *Appendix H*.

* The ratings are standard ratings of Moody's and S&P. The highest rating available on S&P is AAA and the lowest "investment grade" debt issue is BBB. In contrast, Moody's highest rating is Aaa and the lowest "investment grading" is Bbb.

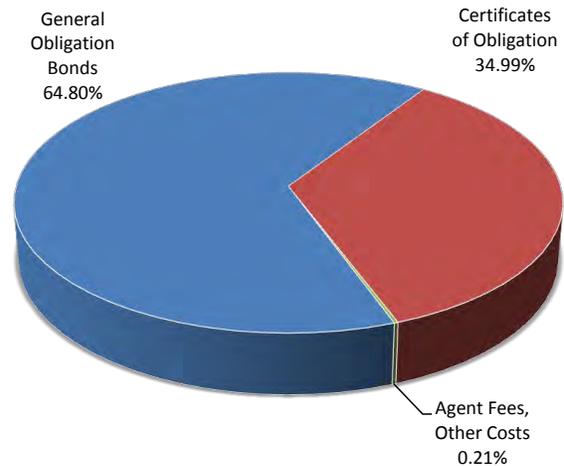
**City of College Station
Debt Service
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10-FY11
Beginning Fund Balance	\$ 3,817,694	\$ 3,901,210	\$ 3,901,210	\$ 5,155,944	\$ 5,155,944	
REVENUES						
Ad Valorem Taxes	\$12,138,737	\$ 12,284,028	\$ 12,284,028	\$ 12,058,136	\$ 12,058,136	-1.84%
Investment Earnings	111,370	170,000	61,000	100,000	100,000	-41.18%
Other	1,102	-	4,390,915	-	-	N/A
Transfers	(105,198)	223,615	223,615	617,938	617,938	176.34%
Total Revenues	<u>\$ 12,146,011</u>	<u>\$ 12,677,643</u>	<u>\$ 16,959,558</u>	<u>\$ 12,776,074</u>	<u>\$ 12,776,074</u>	0.78%
Total Funds Available	<u>\$ 15,963,705</u>	<u>\$ 16,578,853</u>	<u>\$ 20,860,768</u>	<u>\$ 17,932,018</u>	<u>\$ 17,932,018</u>	8.16%
EXPENDITURES & TRANSFERS						
General Obligation Bonds	\$ 7,490,790	\$ 6,647,932	\$ 5,760,738	\$ 8,153,307	\$ 8,153,307	22.64%
Certificates of Obligation	4,558,566	5,554,527	5,554,527	4,402,751	4,402,751	-20.74%
Agent Fees, Other Costs	13,139	20,000	105,912	25,900	25,900	29.50%
Transfer Out	-	-	-	-	-	N/A
Advance Refunding	-	-	4,283,647	-	-	N/A
Total Operating Expenses/Transfers	<u>\$ 12,062,495</u>	<u>\$ 12,222,459</u>	<u>\$ 15,704,824</u>	<u>\$ 12,581,958</u>	<u>\$ 12,581,958</u>	2.94%
Increase in Fund Balance	<u>\$ 83,516</u>	<u>\$ 455,184</u>	<u>\$ 1,254,734</u>	<u>\$ 194,116</u>	<u>\$ 194,116</u>	
Ending Fund Balance	<u>\$ 3,901,210</u>	<u>\$ 4,356,394</u>	<u>\$ 5,155,944</u>	<u>\$ 5,350,060</u>	<u>\$ 5,350,060</u>	

Debt Service Fund - Sources



Debt Service Fund - Uses



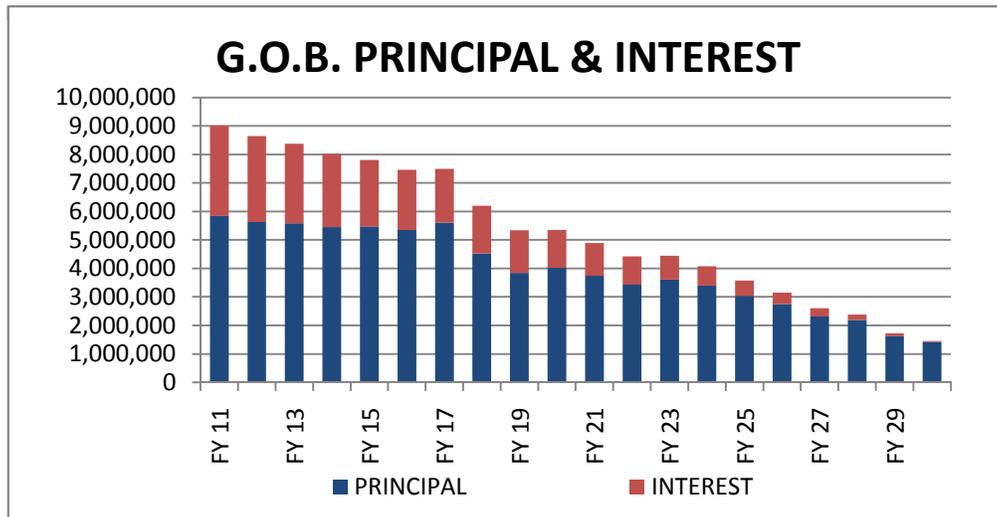
**DEBT SERVICE
SUMMARY OF REQUIREMENTS
GENERAL OBLIGATION BONDS
ALL SERIES
FY 2010-2011**

<u>Issue</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
G.O.B. Series 2001	190,000	70,520	260,520
G.O.B. Series 2002	285,000	196,339	481,339
G.O.B. Series 2003	215,000	129,075	344,075
G.O.B. Series 2004	1,130,000	330,733	1,460,733
G.O.B. Series 2005	195,000	183,538	378,538
G.O.B. Series 2006	240,000	269,913	509,913
G.O.B Series 2006 Refunding	490,000	420,650	910,650
G.O.B. Series 2007	95,000	117,931	212,931
G.O.B. Series 2008	275,000	338,194	613,194
G.O.B. Series 2009	105,000	129,308	234,308
G.O.B. Series 2009 (Refunding)*	1,605,000	217,750	1,822,750
G.O.B Series 2010 (estimated)	1,020,000	767,359	1,787,359
TOTAL	<u>\$ 5,845,000</u>	<u>\$ 3,171,307</u>	<u>\$ 9,016,307</u>

*Includes Parking Garage associated debt in the amount of \$863,000. This debt service will be paid directly out of the Parking Enterprise Fund and is not reflected in the Debt Service Fund expenditures.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
GENERAL OBLIGATION BONDS
ALL SERIES**

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DUE EACH YEAR	PRINCIPAL OUTSTANDING AS OF OCTOBER 1
FY 11	5,845,000	3,171,307	9,016,307	78,850,000
FY 12	5,625,000	3,015,712	8,640,712	73,005,000
FY 13	5,590,000	2,788,840	8,378,840	67,380,000
FY 14	5,455,000	2,562,790	8,017,790	61,790,000
FY 15	5,475,000	2,335,053	7,810,053	56,335,000
FY 16	5,350,000	2,109,337	7,459,337	50,860,000
FY 17	5,610,000	1,881,211	7,491,211	45,510,000
FY 18	4,525,000	1,672,404	6,197,404	39,900,000
FY 19	3,840,000	1,495,956	5,335,956	35,375,000
FY 20	4,025,000	1,325,793	5,350,793	31,535,000
FY 21	3,740,000	1,154,273	4,894,273	27,510,000
FY 22	3,430,000	995,122	4,425,122	23,770,000
FY 23	3,605,000	839,231	4,444,231	20,340,000
FY 24	3,400,000	681,679	4,081,679	16,735,000
FY 25	3,035,000	535,424	3,570,424	13,335,000
FY 26	2,750,000	404,153	3,154,153	10,300,000
FY 27	2,310,000	289,487	2,599,487	7,550,000
FY 28	2,195,000	187,393	2,382,393	5,240,000
FY 29	1,620,000	100,770	1,720,770	3,045,000
FY 30	1,425,000	32,063	1,457,063	1,425,000



**DEBT SERVICE
SUMMARY OF REQUIREMENTS
CERTIFICATES OF OBLIGATION
ALL SERIES
FY 2010-2011**

ISSUE - PRINCIPAL	GENERAL	PARKING	ELECTRIC	WATER FUND	WASTE	NEW	CONVENTION	BVSWMA	TOTAL
	DEBT	ENTERPRISE	FUND		WATER FUND	MUNICIPAL	CENTER		
	ASSOCIATED	ASSOCIATED	ASSOCIATED	ASSOCIATED	ASSOCIATED	CEMETERY	ASSOCIATED	ASSOCIATED	
C.O. Series 2001	80,000	-	-	-	-	-	-	-	80,000
C.O. Series 2002	570,000	-	-	-	-	-	-	-	570,000
C.O. Series 2003A	35,000	-	-	-	-	-	-	-	35,000
C.O. Series 2004	-	-	208,394	-	176,606	-	-	-	385,000
C.O. Series 2005	125,000	-	-	-	-	60,000	-	-	185,000
C.O. Series 2006	235,000	-	-	-	-	95,000	-	-	330,000
C.O. Series 2007	80,000	-	-	-	-	20,000	-	-	100,000
C.O. Series 2008	110,000	-	220,000	235,000	70,000	225,000	-	-	860,000
C.O. Series 2009	150,000	-	455,000	270,000	-	15,000	100,000	205,000	1,195,000
C.O. Series 2010 (est)	595,000	-	90,000	-	10,000	-	-	-	695,000
TOTAL PRINCIPAL	\$ 1,980,000	\$ -	\$ 973,394	\$ 505,000	\$ 256,606	\$ 415,000	\$ 100,000	\$ 205,000	\$ 4,435,000
ISSUE - INTEREST									
C.O. Series 2001	48,378	-	-	-	-	-	-	-	48,378
C.O. Series 2002	343,319	-	-	-	-	-	-	-	343,319
C.O. Series 2003A	21,860	-	-	-	-	-	-	-	21,860
C.O. Series 2004	-	-	167,187	-	141,683	-	-	-	308,870
C.O. Series 2005	113,444	-	-	-	-	11,300	-	-	124,744
C.O. Series 2006	261,221	-	-	-	-	28,091	-	-	289,313
C.O. Series 2007	93,244	-	-	-	-	25,775	-	-	119,019
C.O. Series 2008	101,636	-	264,026	271,723	86,616	265,831	-	-	989,833
C. O. Series 2009	26,099	-	453,290	282,791	-	20,740	122,519	190,419	1,095,859
C. O. Series 2010 (est)	28,875	-	100,613	-	11,850	-	-	-	141,338
TOTAL INTEREST	\$ 1,038,076	\$ -	\$ 985,116	\$ 554,514	\$ 240,149	\$ 351,737	\$ 122,519	\$ 190,419	\$ 3,482,530
TOTAL PAYMENT	\$ 3,018,076 ¹	\$ - ²	\$ 1,958,510 ³	\$ 1,059,514 ³	\$ 496,755 ³	\$ 766,737 ¹	\$ 222,519 ⁴	\$ 395,419 ⁵	\$ 7,917,530

1. This portion of the CO debt will be paid put of the debt service fund.

2. The FY11 Parking Enterprise associated debt was included as part of the FY09 General Obligation Bond Refunding and is now included in the General Obligation Bond schedule. The FY11 debt service payment for the Parking Garage associated debt is \$863,000.

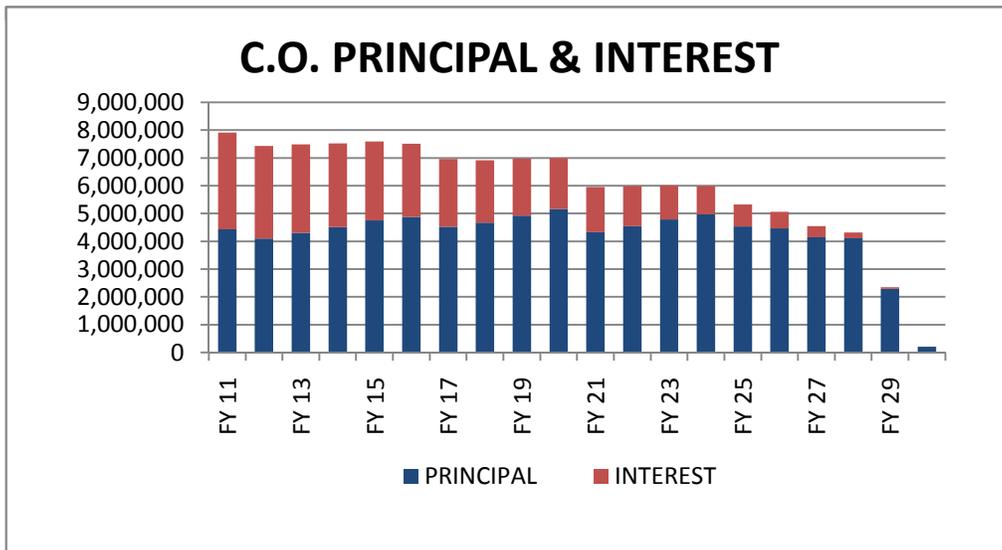
3. The Utility portion of the CO debt will be paid directly out of the Utility fund with which the debt is associated.

4. Convention Center associated debt will be paid out of the Debt Service Fund, but funds for the debt service payment will be transferred into the Debt Service Fund from the Hotel Tax Fund.

5. Brazos Valley Solid Waste Management Agency (BVSWMA) associated debt will be paid out of the Debt Service Fund, but funds for the debt service payment will be transferred into the Debt Service Fund from BVSWMA, Inc.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
CERTIFICATES OF OBLIGATION
ALL SERIES**

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DUE ANNUALLY	PRINCIPAL OUTSTANDING AS OF OCTOBER 1
FY 11	4,435,000	3,482,530	7,917,530	84,645,000
FY 12	4,095,000	3,338,683	7,433,683	80,210,000
FY 13	4,305,000	3,181,694	7,486,694	76,115,000
FY 14	4,510,000	3,015,368	7,525,368	71,810,000
FY 15	4,750,000	2,836,065	7,586,065	67,300,000
FY 16	4,875,000	2,641,346	7,516,346	62,550,000
FY 17	4,525,000	2,441,971	6,966,971	57,675,000
FY 18	4,670,000	2,246,503	6,916,503	53,150,000
FY 19	4,925,000	2,044,466	6,969,466	48,480,000
FY 20	5,165,000	1,826,460	6,991,460	43,555,000
FY 21	4,330,000	1,621,988	5,951,988	38,390,000
FY 22	4,550,000	1,433,276	5,983,276	34,060,000
FY 23	4,785,000	1,232,095	6,017,095	29,510,000
FY 24	4,970,000	1,017,576	5,987,576	24,725,000
FY 25	4,530,000	799,941	5,329,941	19,755,000
FY 26	4,470,000	591,854	5,061,854	15,225,000
FY 27	4,145,000	396,284	4,541,284	10,755,000
FY 28	4,110,000	208,274	4,318,274	6,610,000
FY 29	2,290,000	62,020	2,352,020	2,500,000
FY 30	210,000	4,725	214,725	210,000



Economic Development Fund

The Economic Development Fund is utilized to account for funds that are to be used for business attraction and retention.

This fund is prepared on the *modified accrual basis of accounting*. Using this method, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies in the Appendix. Revenues for the Economic Development Fund are collected from the General Fund, Water, Wastewater, Sanitation, and the Business Park Funds. Due to current economic conditions affecting the City’s General Fund, the transfer from the General Fund to the Economic Development Fund for FY11 has been reduced from \$315,000 to \$200,000. The FY11 total transfers in to the fund total \$495,000. Investment earnings of approximately \$20,000 are approved for FY11.

The Economic Development Fund expenditures are comprised of “Cash Assistance” payments to various business prospects. This assistance is aimed at providing prospective businesses with start-up resources and provides existing businesses the opportunity to expand operations. \$605,000 is available in the FY11 Approved Budget for cash assistance.

Expenditures of \$250,000 will be used for Research Valley Partnership Texas A&M Institute for Pre-Clinical Studies, \$300,000 will be available for Northgate Radakor, and \$55,000 will be available for other economic development prospects. If uncommitted at year-end, these funds will contribute to the fund balance carried over from year to year. This flexibility allows the City to recruit new and existing business, and ensures that College Station has a diverse and vibrant economy.

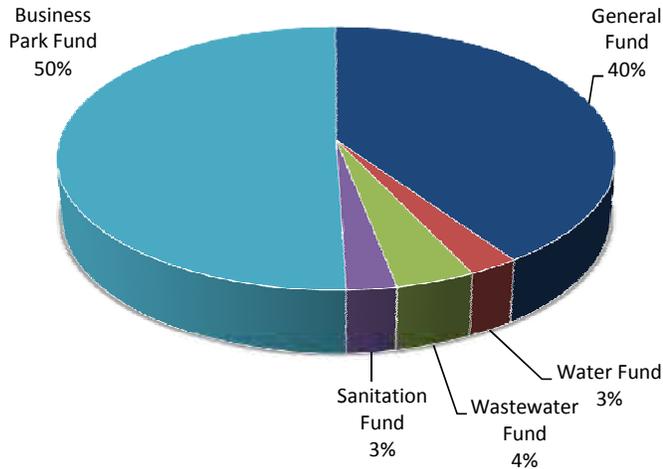
Also included in the FY11 approved expenditure budget is a \$50,000 transfer to the General Fund for street rehabilitation. Additionally, \$3,825 is included for maintenance expenditures related to the First Street property in the Northgate District. Total approved expenditures for FY11 are \$658,825.

Economic Development Cash Assistance		
Organization	FY10 Year End Est	FY11 Approved
RVP Marketing	50,000	-
RVP TIPS	250,000	250,000
Northgate Radakor	-	300,000
Other	55,000	55,000
Total	\$355,000	\$605,000

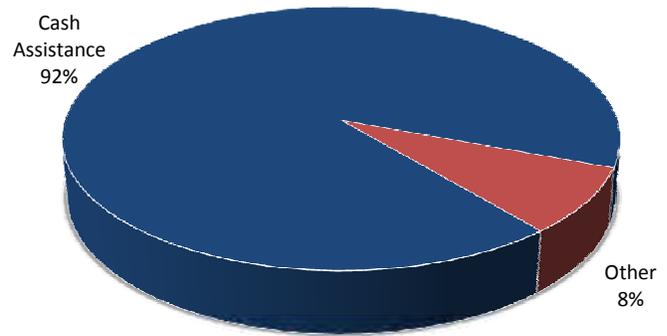
**City of College Station
Economic Development Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
BEGINNING BALANCE	\$ 896,874	\$ 1,133,823	\$ 1,133,823	\$ 978,604	\$ 978,604	
REVENUES						
Operating transfers						
General Fund	\$ 315,000	\$ 315,000	\$ 315,000	\$ 200,000	\$ 200,000	-36.51%
Water Fund	12,500	12,500	12,500	12,500	12,500	0.00%
Wastewater Fund	20,000	20,000	20,000	20,000	20,000	0.00%
Sanitation Fund	12,500	12,500	12,500	12,500	12,500	0.00%
Business Park Fund	250,000	250,000	250,000	250,000	250,000	0.00%
Investment Earnings	33,017	20,000	20,000	20,000	20,000	0.00%
Other Revenues	69,964	50,000	50,000	-	-	-100.00%
Total Revenues	<u>\$ 712,981</u>	<u>\$ 680,000</u>	<u>\$ 680,000</u>	<u>\$ 515,000</u>	<u>\$ 515,000</u>	-24.26%
Total Funds Available	<u>\$ 1,609,855</u>	<u>\$ 1,813,823</u>	<u>\$ 1,813,823</u>	<u>\$ 1,493,604</u>	<u>\$ 1,493,604</u>	-17.65%
EXPENDITURES & TRANSFERS						
Cash Assistance	\$ 251,100	\$ 655,000	\$ 355,000	\$ 605,000	\$ 605,000	-7.63%
Other	93,733	512,000	480,219	53,825	53,825	-89.49%
Total Operating Expenses & Xfers	<u>344,833</u>	<u>1,167,000</u>	<u>\$ 835,219</u>	<u>\$ 658,825</u>	<u>\$ 658,825</u>	-43.55%
Increase/Decrease in Fund Balance	<u>\$ 368,148</u>	<u>\$ (487,000)</u>	<u>\$ (155,219)</u>	<u>\$ (143,825)</u>	<u>\$ (143,825)</u>	-70.47%
Measurement Focus Adjustment	(131,199)					
Ending Fund Balance	<u>\$ 1,133,823</u>	<u>\$ 646,823</u>	<u>\$ 978,604</u>	<u>\$ 834,779</u>	<u>\$ 834,779</u>	

Economic Development Fund - Sources



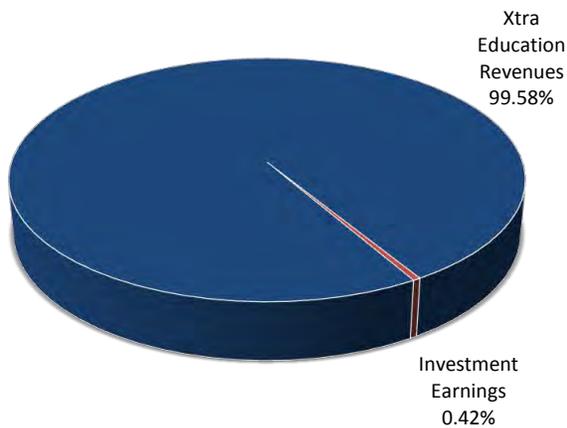
Economic Development Fund - Uses



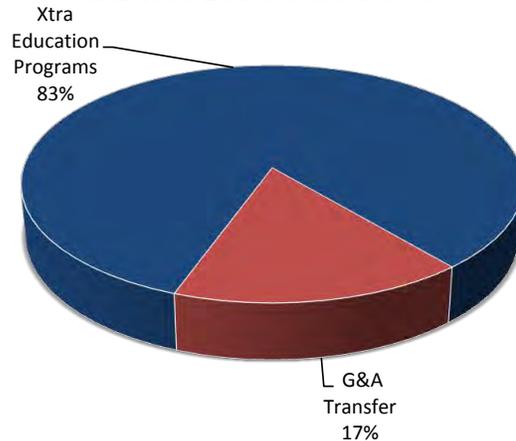
**City of College Station
Parks Xtra Education
Fund Summary**

	<u>FY09 Actual</u>	<u>FY10 Revised Budget</u>	<u>FY10 Year-End Estimate</u>	<u>FY11 Approved Base Budget</u>	<u>FY11 Approved Budget</u>	<u>% Change in Budget from FY10 to FY11</u>
Beginning Fund Balance	\$ 16,328	\$ 17,263	\$ 17,263	\$ 23,739	\$ 23,739	
REVENUES						
Xtra Education Revenues	\$ 99,016	\$ 94,759	\$ 116,400	\$ 94,759	\$ 94,759	0.00%
Investment Earnings	246	100	300	400	400	300.00%
Other	-	-	-	-	-	0.00%
Total Revenues	<u>\$ 99,262</u>	<u>\$ 94,859</u>	<u>\$ 116,700</u>	<u>\$ 95,159</u>	<u>\$ 95,159</u>	0.32%
Total Funds Available	<u>115,590</u>	<u>\$ 112,122</u>	<u>\$ 133,963</u>	<u>\$ 118,898</u>	<u>\$ 118,898</u>	6.04%
EXPENDITURES						
Xtra Education Programs	\$ 88,032	\$ 96,474	\$ 94,563	\$ 95,555	\$ 95,555	-0.95%
Contingency	-	372	-	-	-	-100.00%
General & Administrative Transfer	10,281	15,661	15,661	19,214	19,214	22.69%
Total Expenditures	<u>\$ 98,313</u>	<u>\$ 112,507</u>	<u>\$ 110,224</u>	<u>\$ 114,769</u>	<u>\$ 114,769</u>	2.01%
Increase/Decrease in Fund Balance	<u>\$ 949</u>	<u>\$ (17,648)</u>	<u>\$ 6,476</u>	<u>\$ (19,610)</u>	<u>\$ (19,610)</u>	
Measurement Focus Adjustment	<u>\$ (14)</u>					
Ending Fund Balance	<u>\$ 17,263</u>	<u>\$ (385)</u>	<u>\$ 23,739</u>	<u>\$ 4,129</u>	<u>\$ 4,129</u>	

Parks Xtra Education Fund - Sources



Parks Xtra Education Fund - Uses



Established in FY96, Parks Xtra Education is a joint effort of the City of College Station and the College Station Independent School District (CSISD) to provide community-based programs.

This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies in the Appendix.

Registration fees provide the primary funding for the Parks Xtra Education Fund. Revenues are estimated to be \$116,700 in FY10, and \$95,159 in FY11.

Expenditures for FY11 are approved in the amount of \$114,769. These funds include \$95,555 to cover the cost of instructors, supplies, equipment, and various other program-related expenses. The remaining \$19,214 is allocated for general and administrative transfer related to expenses incurred by the program.

City of College Station
Parks Xtra Education Fund Operations & Maintenance
Summary

EXPENDITURE BY ACTIVITY						
DEPARTMENT	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Parks Xtra Education	\$ 88,032	\$ 96,474	\$ 94,563	\$ 95,555	\$ 95,555	-0.95%
FUND TOTAL	\$ 88,032	\$ 96,474	\$ 94,563	\$ 95,555	\$ 95,555	-0.95%

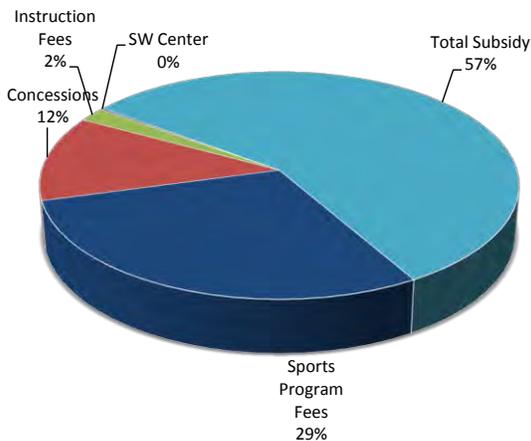
EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 9,487	\$ 10,835	\$ 8,924	\$ 11,086	\$ 11,086	2.32%
Supplies	4,868	14,080	14,080	13,900	13,900	-1.28%
Maintenance	-	-	-	-	-	N/A
Purchased Services	73,677	71,559	71,559	70,569	70,569	-1.38%
Capital Outlay	-	-	-	-	-	N/A
FUND TOTAL	\$ 88,032	\$ 96,474	\$ 94,563	\$ 95,555	\$ 95,555	-0.95%

PERSONNEL SUMMARY BY ACTIVITY						
DEPARTMENT	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Parks Xtra Education	-	-	-	-	-	0.00%
FUND TOTAL	-	-	-	-	-	0.00%

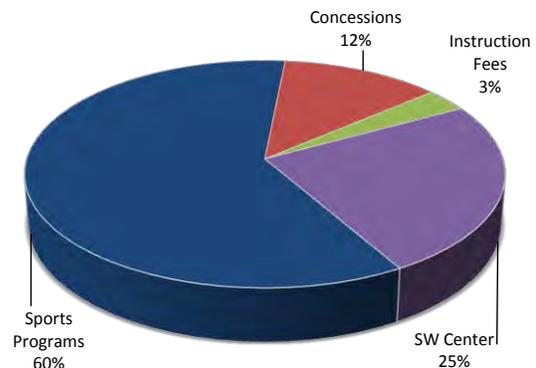
**City of College Station
Recreation Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES						
Sports Program Fees	\$ -	\$ -	\$ -	\$ 272,075	\$ 272,075	N/A
Concessions	-	-	-	114,000	114,000	N/A
Instruction Fees	-	-	-	19,000	19,000	N/A
SW Center	-	-	-	2,260	2,260	
Investment Earnings	-	-	-	-	-	N/A
Sponsors	-	-	-	-	-	
Grants	-	-	-	-	-	
Other	-	-	-	-	-	N/A
Total Revenues	\$ -	\$ -	\$ -	\$ 407,335	\$ 407,335	N/A
EXPENDITURES						
Sports Programs	\$ -	\$ -	\$ -	\$ 560,059	\$ 560,059	N/A
Concessions	-	-	-	114,000	114,000	N/A
Instruction Fees	-	-	-	30,945	30,945	N/A
SW Center	-	-	-	230,455	230,455	
Other	-	-	-	-	-	N/A
Contingency	-	-	-	-	-	N/A
Total Expenditures	\$ -	\$ -	\$ -	\$ 935,459	\$ 935,459	N/A
GENERAL FUND SUBSIDY						
Sports Programs	\$ -	\$ -	\$ -	\$ 287,984	\$ 287,984	N/A
Concessions	-	-	-	-	-	N/A
Instruction Fees	-	-	-	11,945	11,945	N/A
SW Center	-	-	-	228,195	228,195	
Other	-	-	-	-	-	N/A
Total Subsidy	\$ -	\$ -	\$ -	\$ 528,124	\$ 528,124	
Increase/Decrease in Working Capital	\$ -	\$ -	\$ -	\$ -	\$ -	
Measurement focus adjustment	\$ -	\$ -	\$ -	\$ -	\$ -	
Beginning Working Capital	\$ -	\$ -	\$ -	\$ -	\$ -	
Ending Working Capital	\$ -	\$ -	\$ -	\$ -	\$ -	

Recreation Fund Sources



Recreation Fund Uses



Established in FY11, the Recreation Fund is designed to help the city identify costs and revenues associated with sports, concessions, Senior/Teen Centers, and instruction programs. Ultimately the fund will help identify how much the General Fund is subsidizing adult and youth programs.

This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies in the Appendix F.

Expenditures for FY11 are approved in the amount of \$935,459. Revenues from user fees for FY11 are approved in the amount of \$407,335. The subsidy amount from the General Fund in FY11 is approved in the amount of \$528,124.

**City of College Station
Recreation Program Summary**

Description	Adult Flag Football	Adult Softball	Adult Volleyball	Youth Basketball	Youth Flag Football	Youth Girls Softball	Youth Volleyball	Adult Kickball	Concessions	SW Center Teen	SW Center Senior	Tennis Instruction	Total All Programs
Rec Fund Fee Revenues	8,125	113,340	21,000	51,600	25,250	22,500	22,980	7,280	114,000	2,100	160	19,000	407,335
Total Revenues	8,125	113,340	21,000	51,600	25,250	22,500	22,980	7,280	114,000	2,100	160	19,000	407,335
Direct Expenditures	10,305	104,391	17,628	37,023	17,674	25,115	13,853	7,134	100,763	170,970	59,485	18,713	583,054
Indirect Program Expenditures	21,500	61,909	19,110	23,186	28,328	57,348	19,110	30,197	4,953	-	-	12,194	277,835
Indirect Park Admin Expenditures	8,281	8,281	8,281	8,281	8,281	8,281	8,281	8,281	8,284	-	-	38	74,570
Total Expenditures	40,086	174,581	45,019	68,490	54,283	90,744	41,244	45,612	114,000	170,970	59,485	30,945	935,459
Subsidy From General Fund	31,961	61,241	24,019	16,890	29,033	68,244	18,264	38,332	-	168,870	59,325	11,945	528,124
Total	-	-	-	-	-	-	-	-	-	-	-	-	-

**City of College Station
Recreation Fund Department
Summary**

EXPENDITURE BY DIVISION							
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Adult Flag Football	\$ -	\$ -	\$ -	\$ 40,086	\$ 40,086	N/A	
Adult Softball	-	-	-	174,581	174,581	N/A	
Adult Volleyball	-	-	-	45,019	45,019	N/A	
Youth Basketball	-	-	-	68,490	68,490	N/A	
Youth Flag Football	-	-	-	54,283	54,283	N/A	
Youth Girls Softball	-	-	-	90,744	90,744	N/A	
Youth Volleyball	-	-	-	41,244	41,244	N/A	
Adult Kickball	-	-	-	45,612	45,612	N/A	
Concessions	-	-	-	114,000	114,000	N/A	
Tennis Instruction	-	-	-	30,945	30,945	N/A	
SW Center-Teen	-	-	-	59,485	59,485	N/A	
SW Center-Senior	-	-	-	170,970	170,970	N/A	
Recreation Fund Total	\$ -	\$ -	\$ -	\$ 935,459	\$ 935,459	N/A	

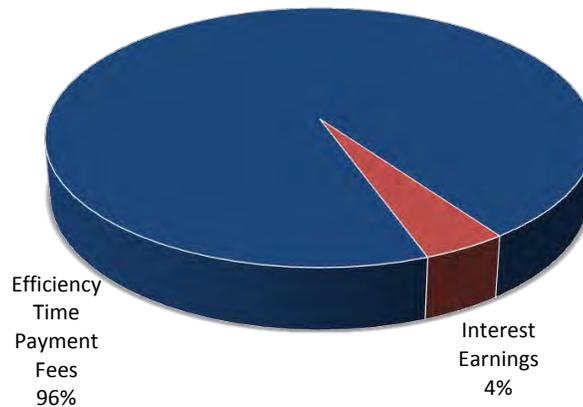
EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Salaries & Benefits	\$ -	\$ -	\$ -	\$ 262,589	\$ 262,589	N/A	
Supplies	-	-	-	129,116	129,116	N/A	
Maintenance	-	-	-	4,423	4,423	N/A	
Purchased Services	-	-	-	539,331	539,331	N/A	
Capital Outlay	-	-	-	-	-	N/A	
Recreation Fund Total	\$ -	\$ -	\$ -	\$ 935,459	\$ 935,459	N/A	

PERSONNEL SUMMARY BY DIVISION							
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Concessions	-	-	-	3.00	3.00	N/A	
Instruction	-	-	-	0.50	0.50	N/A	
Sports Programs	-	-	-	1.50	1.50	N/A	
SW Center-Senior	-	-	-	1.00	1.00	N/A	
SW Center-Teen	-	-	-	4.00	4.00	N/A	
Recreation Fund Total	-	-	-	10.00	10.00	N/A	

**City of College Station
Efficiency Time Payment Fee
Fund Summary**

	<u>FY09 Actual</u>	<u>FY10 Revised Budget</u>	<u>FY10 Year-End Estimate</u>	<u>FY11 Approved Base Budget</u>	<u>FY11 Approved Budget</u>	<u>% Change in Budget from FY10 to FY11</u>
Beginning Fund Balance	\$ 36,165	\$ 34,519	\$ 34,519	\$ 32,905	\$ 32,905	
REVENUES						
Efficiency Time Payment Fees	\$ 7,370	\$ 7,000	\$ 7,725	\$ 8,000	\$ 8,000	14.29%
Interest Earnings	708	346	346	363	363	5.00%
Total Revenues	<u>\$ 8,078</u>	<u>\$ 7,346</u>	<u>\$ 8,071</u>	<u>\$ 8,363</u>	<u>\$ 8,363</u>	13.85%
Total Funds Available	\$ 44,243	\$ 41,865	\$ 42,590	\$ 41,268	\$ 41,268	
EXPENDITURES						
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
General & Administrative Transfer	9,700	9,685	9,685	-	-	-100.00%
Total Expenditures	<u>\$ 9,700</u>	<u>\$ 9,685</u>	<u>\$ 9,685</u>	<u>\$ -</u>	<u>\$ -</u>	-100.00%
Increase (Decrease) in Fund Balance	<u>\$ (1,622)</u>	<u>\$ (2,339)</u>	<u>\$ (1,614)</u>	<u>\$ 8,363</u>	<u>\$ 8,363</u>	
Measurement Focus Adjustment	(24)					
Ending Fund Balance	<u><u>\$ 34,519</u></u>	<u><u>\$ 32,180</u></u>	<u><u>\$ 32,905</u></u>	<u><u>\$ 41,268</u></u>	<u><u>\$ 41,268</u></u>	

**Efficiency Time Payment Fund -
Sources**



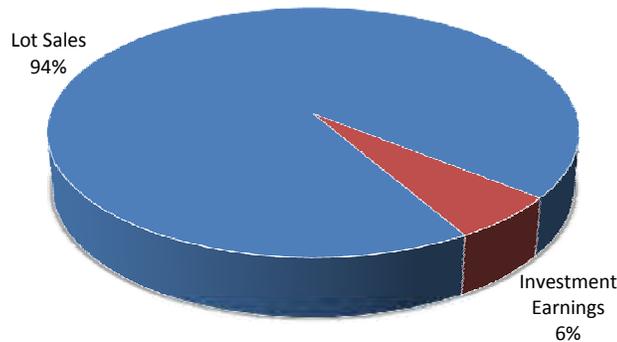
The Efficiency Time Payment Fee can be used for the purpose of improving the efficiency of the administration of justice in College Station. Anticipated revenues in FY11 total \$8,363.

This fund is prepared on the modified accrual basis of accounting. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies in the Appendix F.

**City of College Station
Memorial Cemetery Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget From FY10-FY11
REVENUES						
Lot Sales	\$ 351,474	\$ 344,950	\$ 284,296	\$ 250,547	\$ 250,547	(27.37%)
Investment Earnings	8,787	8,000	7,800	15,700	15,700	96.25%
Other	-	-	-	-	-	N/A
Total Revenues	<u>\$360,261</u>	<u>\$ 352,950</u>	<u>\$ 292,096</u>	<u>\$ 266,247</u>	<u>\$ 266,247</u>	(24.57%)
EXPENDITURES						
Operations and Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
General & Administrative Transfers	-	-	-	2,764	2,764	N/A
Advertising	42,496	7,200	7,200	-	-	(100.00%)
Capital Outlay	-	-	-	-	-	N/A
Transfers / Debt Service	-	-	-	-	-	N/A
Total Expenditures	<u>\$ 42,496</u>	<u>\$ 7,200</u>	<u>\$ 7,200</u>	<u>\$ 2,764</u>	<u>\$ 2,764</u>	(61.61%)
Increase/Decrease in Fund Balance	<u>\$317,765</u>	<u>\$ 345,750</u>	<u>\$ 284,896</u>	<u>\$ 263,483</u>	<u>263,483</u>	
Beginning Fund Balance	\$268,582	\$ 586,347	\$ 586,347	\$ 871,243	\$ 871,243	
Ending Fund Balance	<u>\$586,347</u>	<u>\$ 932,097</u>	<u>\$ 871,243</u>	<u>\$ 1,134,726</u>	<u>\$ 1,134,726</u>	

Memorial Cemetery Fund - Sources



This fund is prepared on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

The Memorial Cemetery Fund is a Governmental Fund. The fund accounts for two thirds of the sales of cemetery lots and other revenues that are accrued through the new Memorial Cemetery, which includes the Aggie Field of Honor. For FY11, estimated revenue earnings are included at \$266,247. Revenues are anticipated from the sale of lots at the new site and from investment earnings. Plot sales are well below projected levels. An expenditure in the amount of \$2,764 is included in the FY11 approved budget for the General and Administrative transfer.

The FY11 estimated ending fund balance is anticipated to increase 30% when compared to the FY10 estimated ending fund balance. This is a result of additional anticipated lot sales.

Governmental Capital Improvement Project Budgets

On an annual basis, the City of College Station prepares a five-year Capital Improvements Program (CIP). The CIP is presented for City Council review as part of the annual budget process. The program consolidates all anticipated capital needs for which funding authorization exists. The program is divided into several sections depending on the services provided and the funding source.

Two categories of capital expenditures are defined by the City. The first category of capital expenditure is for major capital projects. Major capital projects are projects that cost more than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more. The second category of capital expenditure is for minor capital projects. Minor capital projects are projects that cost more than \$5,000 and less than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more.

The City only has legal authority to issue General Obligation (GO) debt after a successful citizen referendum. GO debt is debt that obligates the City to repay the issue with ad valorem tax revenues. The City uses GO debt for the acquisition and development of parks and recreation facilities; rights-of-way acquisition; construction and reconstruction of streets; and for public buildings such as City offices, libraries, swimming pools and other general use facilities.

The most recent General Obligation bond election was held in November of 2008. Voters approved \$76,950,000 in General Obligation Bond (GOB) authorization to be issued over 7-years for streets, traffic, and fire station projects, the Library expansion project, and parks projects including an addition at the Lincoln Center and the Lick Creek Park Nature Center. In November 2003, the citizens of College Station approved \$38,405,000 in GOB authorization for street, traffic, police and fire station projects, the City Center project, and parks projects including the second phase of Veterans Park. A small amount of the 03 GOB debt remains to be issued.

In FY10, the City issued \$19,635,000 in GOB debt for various General Government capital projects. Of this, \$12,525,000 was issued for street, traffic and sidewalk projects. This includes \$1,080,000 in oversize participation funds, which will be used toward the Holleman Extension project. It is anticipated that a portion of these funds will be recovered through the assessment process following the completion of the project as the area develops. \$2,185,000 is included for the extension of Victoria Avenue. \$875,000 is included for the construction of a high and bike trail. \$400,000 is included to be used toward the extension of Jones-Butler Drive and \$6,925,000 is included for the Barron Road Widening Phase II project. \$1,000,000 has been included for improvements to Royder Road and Greens Prairie Trail. It is anticipated that approximately \$300,000 of the project cost will be recovered through a voluntary assessment of CSISD. Finally, \$60,000 was issued for the Rock Prairie Road West right-of-way project. \$870,000 was issued for Park and Recreation projects. This included \$720,000 for the skate park construction and \$150,000 for the design of improvements at Stephen C. Beachy Central Park. Finally, \$6,240,000 in GOB debt was issued for the construction of Fire Station #6. This fire station will serve the busy University Drive corridor.

The FY11 Approved Budget includes the projected issuance of \$6,080,000 in GO's. Included is \$3,400,000 for street, sidewalk, traffic and transportation projects. This includes \$440,000 for street oversize participation projects. These funds will be used toward building increased capacity into the streets that are being constructed by developers. \$1,100,000 is projected to be used toward the construction of the Jones-Butler extension. This project includes the design and construction of a major collector from the intersection of Luther Street & Jones-Butler to the intersection of George Bush & Penberthy Road. An additional \$600,000 has been included for new traffic signal projects throughout the City. \$1,000,000 has been projected for authorization related to the Barron Road Widening Phase II project. Depending on the construction bids received, these funds may be needed for this project. \$210,000 is projected for the Barron Road East/Lakeway project which will extend Barron Road from State highway 6 east at the existing Barron Road to a future intersection with the extension of Lakeway Drive. Finally, \$50,000 is projected for preliminary work related to the Lick Creek Hike and Bike Trail.

GOB debt in the amount of \$2,180,000 is projected for Parks and Recreation projects. \$220,000 is included for the purchase of land for neighborhood parks. \$380,000 is estimated to be issued for improvements to various neighborhood parks throughout the City. Additionally, \$780,000 is included for the construction of improvements at Stephen C. Beachy Central Park. These include a new concession complex and restroom building. \$700,000 has been projected for the East District Maintenance Shop Replacement. These funds will be used to replace the existing shop. Finally, \$100,000 is included for the preliminary design work on the Lick Creek Nature Center.

Facility projects for which debt is projected to be issued in FY11 include \$500,000 for Municipal Complex Expansion facility improvements. These funds will come from debt authorized as part of the 2003 GOB election.

The City has statutory authority, and City Council policy allows for the use of non-voter authorized debt instruments such as certificates of obligation and contract obligations (generally referred to as CO's). City Council policy allows the City to use such instruments for capital items such as the following:

- The purchase and replacement of major computer systems and other technology-based items that have useful lives of not more than ten years.
- The purchase and replacement of major equipment items such as fire fighting equipment. The City has, however, developed policies and procedures to provide almost all of this equipment without issuing debt.
- The purchase of land and development of land for economic development uses.
- In the last 3 years, at the recommendation of the City's financial advisors, the City has issued CO's in lieu of Utility Revenue Bonds, for the Electric, Water and Wastewater utilities.

In FY10, the City issued \$3,900,000 in CO debt. Included is \$410,000 for two technology projects. \$150,000 is included for Server Consolidation. This project provides additional hardware to accommodate the increasing demands for additional electronic storage and the software to better manage the data. In addition, \$260,000 is projected for a Fiber Optic Infrastructure project. This project will support the installation of fiber optic cable to continue expansion of the city's network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network.

An additional \$520,000 was issued for the purchase of the Arts Council of Brazos Valley building.

\$2,830,000 in CO debt was issued in FY10 for Utility projects. Utility Revenue Bond debt is typically used for the Utility projects. However, based on the recommendations from the City's financial advisors, and due to the marketability of the bonds as well as the volatility of the bond market, CO debt was issued for these projects in FY09. \$2,530,000 was issued for Electric projects and \$300,000 for Wastewater projects.

Finally, \$140,000 was issued to cover debt issuance costs.

The FY11 Approved Budget includes the issue of \$1,380,000 in CO debt for General Government projects. The amount includes \$200,000 for the i5 Enhancement project. This project will upgrade the City's mid-range computer system. Also included is \$180,000 for the Fiber Optic Infrastructure project. This project will support the installation of fiber optic cable to continue expansion of the city's network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network.

In addition, \$1,000,000 is projected to be issued for the purchase of several Fire vehicles. These include the replacement of the existing ladder truck and the purchase of an ambulance and engine. The latter two vehicles will be used at the new Fire Station #6. The cost of these vehicles is being supplemented with debt remaining from a previous debt issue as well as funds received from the sale of Fire Station #3.

Combined Utility Revenue Bonds are traditionally issued to provide for capital expansion and replacements for the various utility services. In FY11, either Utility Revenue Bonds or Certificates of Obligation will be issued for Utility capital projects. Funds in the amount of \$5,450,000 are estimated for Water capital projects and funds in the amount of \$6,425,000 are estimated for Wastewater capital projects.

GOVERNMENTAL CAPITAL PROJECTS

Below are descriptions of the governmental capital projects included in the FY11 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

STREETS, TRAFFIC, SIDEWALKS AND TRAIL CAPITAL PROJECTS

Street Rehabilitation Projects

In FY11, funds in the amount of \$1,408,564 are included for the **Tauber and Stasney Rehabilitation project**. These streets are located in the Northgate area. The project includes the rehabilitation of Tauber Street and Stasney Street from University Drive to Cherry Street as well as the design and construction of new sidewalks on College Main. The project also includes

the water and wastewater line rehabilitation. Funds in the amount of \$422,225 are also projected in FY11 for other street rehabilitation projects that may arise in the Northgate area. These funds reflect the balance of the Church Avenue rehabilitation project, which came in under budget. The construction funds for these **Northgate area rehabilitation projects** were authorized as part of the 2003 GO bond election.

Street Extension Projects

\$9,215,974 is the estimated expenditure included in the FY11 Approved Budget for various street extension and widening projects. \$472,611 is estimated for oversize participation projects that may arise throughout the fiscal year. These funds are used for building increased capacity into the streets that are being constructed by developers. \$2,014,747 is projected for the **extension of Victoria Avenue**. Victoria Avenue will be extended from Southern Plantation Drive to connect with William D. Fitch Parkway (SH40), aligning with the existing Victoria Avenue on the south side of William D. Fitch Parkway (SH40). The roadway will be a major collector consisting of two travel lanes and a center turn lane with bike lanes, sidewalks, landscaping and storm drainage. This project is being completed in advance of the new College Station ISD (CSISD) high school, which is expected to open in the fall of 2012. An estimated \$841,850 is projected for the **extension of Jones-Butler Drive**. This project includes the design and construction of a major collector from the intersection of Luther Street & Jones-Butler to the intersection of George Bush & Penberthy Road. The project will also include sidewalks, bike lanes and an equestrian crossing. \$900,000 is projected in FY11 for **improvements to Royder Road and Greens Prairie Trail**. CSISD is presently constructing Greens Prairie Elementary School, which will be located on the southwest corner of Royder Road and Greens Prairie Trail. The elementary school is scheduled to open in August 2011. Improvements will be made to Royder Road and Greens Prairie Trail for better access and to facilitate traffic at the site. It is anticipated that approximately \$300,000 of the project cost will be recovered through a voluntary assessment of CSISD.

The budget also includes an estimated FY11 expenditure of \$866,766 for the **Rock Prairie Road East Widening project**. These funds will be used for design and right-of-way acquisition costs related to the future widening of Rock Prairie Road. Construction funds are not included in the project budget. \$15,000 is the projected FY11 expenditure for the **Rock Prairie Road West right-of-way project**. This project includes the purchase of additional right-of-way from State Highway 6 to Normand Drive to provide for the future widening of that section of Rock Prairie Road. In addition, \$3,895,000 is the estimated FY11 expenditure for the **phase II of construction to Barron Road** from Decatur Drive to William D. Fitch Parkway. This project will widen Barron Road from Decatur Drive to Barron Cutoff Road on the southwest side of William D. Fitch. The existing Barron Road is a two lane rural road. Upon completion of this project, Barron Road will be expanded to a divided four lane minor arterial roadway with medians, bicycle lanes and sidewalks. In addition, new traffic signals will be installed at the intersection of Barron Road and Victoria Avenue and at Barron Road and William D. Fitch. This project is anticipated to be completed in advance of the opening of the new CSISD high school in the fall of 2012. Finally, \$210,000 is included for preliminary design work on the **Barron Road East/Lakeway extension project**. This project will extend Barron Road from State Highway 6 east at the existing Barron Road to a future intersection with the extension of Lakeway Drive. The Barron Road extension will be combined with the Lakeway Drive extension.

Street TxDOT Projects

Projected expenditures include \$3,875 for the **Wellborn Road Landscaping project**. Funds were paid to TxDOT in FY08 for this landscaping, but it is anticipated that the City's cost will be slightly higher than what has been paid.

Traffic Projects

The FY11 Approved Budget includes an estimated \$1,172,198 for new traffic projects throughout the City. Included is an estimated \$913,627 for **new traffic signals** throughout the City. A signal warrant study was completed in FY09 which indicated the need for new signals at the following locations: William D. Fitch Parkway (SH40) at Barron Road, William D. Fitch Parkway (SH40) at Arrington Road, Texas Avenue at Krenek Tap Road, George Bush East at Dominik and SH30 at Copperfield. The signal William D. Fitch Parkway (SH40) at Arrington Road was completed in FY10. The signal at William D. Fitch Parkway (SH40) at Barron Road is underway and should be completed as part of the Barron Road Widening Phase II project. The remaining signals are included in the FY11 Approved Budget. In addition, funds for a signal to be constructed at Victoria and Barron are also included. Finally, \$40,000 is included for an additional **signal warrant study**. \$51,036 is included for **traffic system safety improvement projects** and \$55,535 is included for **traffic signal communication projects**. These projects support traffic signal connectivity as well as other City data and voice services.

Sidewalk and Trail Projects

The City of College Station has worked over the years to ensure adequate transportation infrastructure is constructed for pedestrians and bicyclists. The City has an adopted Bicycle, Pedestrian and Greenways Master Plan. \$595,000 is the projected expenditure for the **completion of the City's bike loop**. This project will consist of signed bike routes, on-street bike lanes, and off-street bike paths to link the Texas A&M campus, City of College Station parks and local housing areas. In

addition, the project included improvements for pedestrians and bicyclists at the Longmire/FM 2818 intersection. A portion of the expenditures for the Bike Loop project will be reimbursed by TxDOT as part of an Intermodal Surface Transportation Efficiency Act (ISTEA) grant received by the City. As new development occurs, sidewalks are an important aspect that must be considered. In FY11, \$100,000 is included for **sidewalk improvement projects** throughout the City. \$571,608 is included for the **completion of the hike and bike trail** as identified by the Hike and Bike Task Force. This multiuse trail will be constructed along the north side of FM 2818 from Welsh to Longmire. The sidewalk will also be extended from Texas Avenue to Longmire Drive. Upon completion of this project, the multiuse trail and sidewalk extension will provide complete connectivity between Texas Avenue and Welsh Avenue along FM 2818. In addition, \$50,000 is projected for the **Lick Creek Hike and Bike Trail**. This project is for the construction of approximately three miles of hike and bike trails along Lick Creek between Westfield Park and Lick Creek Park. The trails will connect residential neighborhoods and CSISD property.

PARKS AND RECREATION CAPITAL PROJECTS

In FY11, expenditures in the amount of \$2,949,723 are estimated for Parks and Recreation capital improvement projects. Included is \$78,431 for **field redevelopment projects**. A portion of the funds will be used for replacement and repairs to numerous athletic facilities and parks throughout the City. The funds for these projects are collected from the fees paid by players and teams from both City leagues and outside user groups. The funds are used to pay for replacement items and facility upgrades at City athletic facilities.

\$410,000 is estimated for improvements to various neighborhood parks throughout the City. Parks at which these improvements are scheduled include **Emerald Forest Park, Anderson Park, Castlegate Park, Steeplechase Park and University Park**. Also included are funds for lighting **improvements at Merry Oaks Park** and the installation of a swing set at **Lemontree Park**. Funds are also included for a shade cover at **Sandstone Park**. In addition, \$596,292 has been included for the construction of the **skate park** to be located at Southwood Valley Athletic Complex. \$780,000 is included for **improvements at Stephen C. Beachy Central Park**. These include the construction of a new concession complex and restroom building. \$700,000 has been included for the **East District Maintenance Shop Replacement**. These funds will be used to replace the existing shop. Finally, \$100,000 is included for the preliminary design work on the **Lick Creek Nature Center**. This center, proposed to be built at Lick Creek Park, will serve as a nature center for visitors who want to learn more about the park.

GENERAL GOVERNMENT AND CAPITAL EQUIPMENT CAPITAL PROJECTS

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. The two main divisions within this category are public facilities and technology projects. In FY11, it is projected that \$2,925,998 will be spent on public facility projects. Included in this amount is \$500,000 for design and **improvements of Municipal Complex facilities**. In addition, \$2,315,000 is estimated to be used for the construction of **Fire Station #6**. Fire Station #6 will serve the busy University Drive corridor. Construction is expected to begin in FY11 and be completed in FY12. \$40,000 is included for the **purchase of library books**. The funds for the purchase of these books come from donations collected for this purpose. Also included in the facility project estimate is \$70,998 for **capital improvement projects in the Northgate area**.

The FY11 Approved Budget also includes a projected expenditure of \$3,004,926 for technology projects. Included is \$100,000 for the **replacement of the City's Mobile Data Terminal system**. This project is for the replacement of the electronic equipment that provides the interface between the radio frequency system (800 MHz radio system) and the Internet Protocol system (Computer Aided Dispatch). The goal of the project is to provide a public safety radio system that meets current and anticipated needs. Also included is \$200,000 for the **upgrade of the City's i5 system**. The goal of this project is to ensure the City's mid-range computer system is capable of running the required software applications and has the capacity to meet the City's computing and data storage needs. The last system upgrade was completed in 2005. \$16,040 is included for **Uninterruptible Power Supply (UPS) replacement**. These units support the City's telephone, computer network and radio systems. Funds are budgeted each year for replacement of a portion of the units and associated battery cabinets. The funds for the replacement of the units are transferred in from the Equipment Replacement Fund, where they are set aside for this purpose. An estimated expenditure of \$1,250,000 has been included for the **replacement of the City's 800 MHz radio system**. A portion of the budget for this project (\$2,310,000) came from the Equipment Replacement Fund where they were set aside for this purpose. The remainder will come from CO's. The City, along with a number of local entities, was awarded a federal grant that will help fund a County-wide radio system. The funds received for this project will be used toward the City's portion of the system. \$38,886 is projected for the **Wireless Infrastructure project** which will provide funds for the installation of equipment that will allow wireless access by City employees at various locations throughout the City. \$150,000 is the FY11 projected expenditure for **Server Consolidation**. This project provides additional hardware to accommodate the increasing demands for additional electronic storage and the software to better manage the data. The hardware upgrades will permit a doubling of the current storage allotted to each employee. \$150,000 is projected for a **Fiber Optic Infrastructure project**. This project will support the installation of fiber optic cable to continue expansion of the city's

network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network. Finally, \$215,000 has been included for an **Aerial Topographic Mapping project**. This project will collect aerial imagery, topographic data and will provide updated planimetrics (data on certain permanent features in the City). The aerial mapping imagery reflects both inside City limits and within the Extra-Territorial Jurisdiction (ETJ). The last imagery and topographic survey was taken in 2005. Funding for this project will come from one time funds available in the General Fund (\$150,000) and funds available in the Drainage Fund (\$65,000).

DRAINAGE PROJECTS

Drainage capital projects are funded by revenue generated through a drainage utility fee that is collected from residential and commercial utility users. The FY11 drainage capital projects budget includes a projected expenditure of \$899,894 for capital improvements. Significant projects include a projected \$164,624 for **Bee Creek IV and V**. This project is for storm drainage improvements to the flow capacity of Bee Creek Tributary "A." A recently completed benefit/cost study is under review. The study compares the costs associated with this project against the benefits. Upon review and acceptance of the findings in this report, Staff will either proceed with construction as planned, revise the scope of the project, or cancel the project. \$419,700 is projected for **Greenways land acquisition** throughout the City. The City's Greenways Master Plan calls for future trail development in urban and suburban greenways. \$200,000 is included for **Minor Drainage Improvement projects**. These funds are used for minor unscheduled drainage projects that arise throughout the fiscal year. \$65,500 is included for an **erosion management study of the Wolf Pen Creek trail area**. The results of the study should provide recommendations as to how to best handle potential future erosion in the Wolf Pen Creek area and may result in recommended capital improvement projects. These will be considered as part of future CIP plans. Finally, \$50,070 is included for **Stormwater Mapping projects**. These funds will be used for mapping of the City's stormwater infrastructure.

CONVENTION CENTER CAPITAL PROJECTS

The Convention Center Fund accounts for the receipt and expenditure of funds received by the City for the operation and maintenance of a convention center. In FY11, there is projected expenditure of \$125,000 that has been included for maintenance costs related to the Chimney Hill property on which the convention center will be built. These expenses will be offset by lease revenue received from existing tenants. In addition, \$50,000 has been included for preliminary work on the Convention Center.

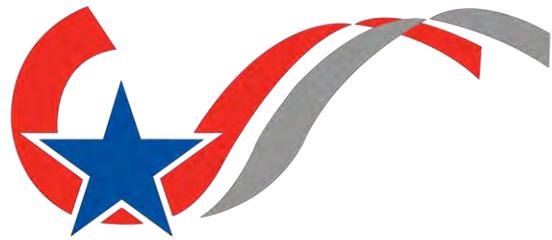
ADDITIONAL O&M COSTS

The FY11 Approved Budget includes a number of governmental capital projects that have been recently completed and have added operations and maintenance (O&M) expense. In particular, the City's general fund has been and will continue to be impacted by capital projects as they come online. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

The FY11 Approved Budget includes funds that will be used toward the anticipated O&M costs associated with the opening of Fire Station #6. \$619,898 has been included in the FY11 budget for this purpose. This includes funds for nine firefighters to be hired halfway through the fiscal year. Also included are funds for training and supplies. In addition, funds have been budgeted for the purchase of an ambulance. Funds will continue to be allocated each year so that the station can be operated once opened. Other facility projects for which funds have been approved include the O&M related to the Radio System Replacement project. These funds are used toward a professional services contract with the Brazos Valley Council of Government. Street projects for which O&M funds have been included in the FY11 Approved Budget include landscaping funds for Holleman Extension and the City of College Station Beautification Improvements project as well as funds for utilities related to new traffic signals. Park and Recreation projects for which O&M funds are approved include the Pebble Creek Basketball Pavilion, Merry Oaks Park area lights, Castlegate Park. These funds are for utilities and maintenance costs associated with the projects. In addition, funds have been included for the operations and maintenance of the Skate Park. These funds are for temporary/seasonal personnel, supplies, maintenance and utility costs. Funds have also been budgeted for landscaping costs related to the Neighborhood Parks Revolving Fund project. Due to the limited availability of funds for FY11, other increases in budgets for O&M related to governmental capital projects were not included. Instead, departments were asked to evaluate current operations and make adjustments that would allow service levels to be met without a corresponding increase in budget.

A more detailed sheet at the end of this section reflects the estimated O&M costs associated with the governmental capital projects. It is anticipated that the availability of funding for the O&M costs will be limited in upcoming years. Therefore, departments will continue to evaluate current operations before increases in budget will be approved. Recommendations may also be made to delay projects for which O&M funding does not exist.



CITY OF COLLEGE STATION
Home of Texas A&M University®

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY09	REVISED FY 09 -10 APPROPRIATIONS	APPROVED FY 10 -11 APPROPRIATIONS
BEGINNING FUND BALANCE:				21,035,025	17,758,173
ADDITIONAL RESOURCES:					
GENERAL OBLIGATION BONDS (03 GOB)				1,080,000	440,000
GENERAL OBLIGATION BONDS (08 GOB)				8,592,500	2,960,000
CERTIFICATES OF OBLIGATIONS				-	-
INTERGOVERNMENTAL TRANSFERS				-	-
INTRAGOVERNMENTAL TRANSFERS				-	-
INVESTMENT EARNINGS				77,000	160,000
OTHER				-	-
SUBTOTAL ADDITIONAL RESOURCES				\$ 9,749,500	\$ 3,560,000
TOTAL RESOURCES AVAILABLE				\$ 30,784,525	\$ 21,318,173
STREET REHABILITATION PROJECTS					
2	NORTHGATE STREET REHAB	ST0518 422,225	422,225	-	-
1/2	TAUBER AND STASNEY REHAB/NG SIDEWALKS	ST0505 2,252,110	2,252,110	-	-
CLOSED PROJECTS					
SUBTOTAL			\$ 2,674,335	\$ -	\$ -
STREET EXTENSION PROJECTS					
2	OVERSIZE PARTICIPATION	ST0519 472,611	-	-	472,611
2	HOLLEMAN EXTENSION	ST0913 2,125,000	1,003,546	1,121,454	-
	DISCOVERY DRIVE EXTENSION	ST0804 2,000,000	2,000,000	-	-
3	VICTORIA AVENUE EXT	ST0903 2,455,000	300,000	2,155,000	-
3	JONES BUTLER (PENBERTHY) EXTENSION	ST0905 3,283,500	8,500	360,865	2,914,135
3	ROYDER ROAD IMPROVEMENTS	ST1037 1,000,000	-	1,000,000	-
ROCK PRAIRIE ROAD PROJECTS					
2	ROCK PRAIRIE RD WIDENING - DESIGN & ROW	ST0417 2,969,000	2,969,000	-	-
3	ROCK PRAIRIE RD WEST ROW	ST1025 740,000	-	115,000	-
BARRON ROAD PROJECTS					
*	BARRON ROAD RIGHT OF WAY	ST0006 481,000	481,000	-	-
3	BARRON ROAD WIDENING PHASE II	ST1026 10,415,000	-	10,415,000	-
3	BARRON ROAD EAST/LAKEWAY	ST1101 15,135,000	-	-	210,000
** CLOSED PROJECTS					
SUBTOTAL			\$ 6,762,046	\$ 15,292,319	\$ 125,000
STREET TXDOT PROJECTS					
	TX AVE STREETScape PH II	ST9915 549,352	549,352	-	-
	WELLBORN RD WIDENING LANDSCAPING - 2818 to 40	ST0812 96,859	96,859	-	-
	WELLBORN WIDENING REIMBURSEMENT	ST0510 780,633	780,633	-	-
	TX AVENUE WIDENING ROW	ST9820 595,962	595,962	-	-
CLOSED TXDOT PROJECTS					
SUBTOTAL			\$ 2,022,806	\$ -	\$ -

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
	24,388,395	13,747,959	17,758,173	6,845,521	2,629,874	1,925,825	1,753,145	1,720,645
	655,000	1,080,000	440,000	-	-	-	-	-
	395,000	11,445,000	2,960,000	4,510,000	9,500,000	16,885,000	600,000	-
	-	-	-	-	-	-	-	-
	17,543	5,500	-	-	-	-	-	-
	130,671	-	-	400,000	100,000	100,000	100,000	100,000
	382,129	140,000	160,000	71,000	23,000	15,000	14,000	14,000
	7,000	6,135	-	-	-	-	-	-
	\$ 1,587,343	\$ 12,676,635	\$ 3,560,000	\$ 4,981,000	\$ 9,623,000	\$ 17,000,000	\$ 714,000	\$ 114,000
	\$ 25,975,738	\$ 26,424,595	\$ 21,318,173	\$ 11,826,521	\$ 12,252,874	\$ 18,925,825	\$ 2,467,145	\$ 1,834,645
	-	-	422,225	-	-	-	-	-
278,743	183,241	381,563	1,408,564	-	-	-	-	-
	2,354,152	144,474	-	-	-	-	-	-
\$ 278,743	\$ 2,537,392	\$ 526,037	\$ 1,830,789	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	472,611	-	-	-	-	-
-	77,364	2,047,636	-	-	-	-	-	-
46,919	347,000	1,606,081	-	-	-	-	-	-
-	78,104	362,149	2,014,747	-	-	-	-	-
-	7,769	25,000	841,850	2,408,881	-	-	-	-
-	-	100,000	900,000	-	-	-	-	-
741,917	5,109	55,000	866,766	886,766	413,442	-	-	-
-	-	45,000	15,000	300,000	380,000	-	-	-
278,256	52,800	149,944	-	-	-	-	-	-
-	-	230,000	3,895,000	2,800,000	-	-	-	-
-	-	-	210,000	760,000	4,684,320	9,480,680	-	-
	7,011,319	885,434	-	-	-	-	-	-
\$ 1,067,092	\$ 7,579,466	\$ 5,506,244	\$ 9,215,974	\$ 7,155,647	\$ 5,477,762	\$ 9,480,680	\$ -	\$ -
379,153	9,341	160,858	-	-	-	-	-	-
92,984	-	-	3,875	-	-	-	-	-
453,680	-	234,666	-	-	92,287	-	-	-
496,715	-	99,247	-	-	-	-	-	-
	382,054	-	-	-	-	-	-	-
\$ 1,422,531	\$ 391,395	\$ 494,771	\$ 3,875	\$ -	\$ 92,287	\$ -	\$ -	\$ -

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY09	REVISED FY 09 -10 APPROPRIATIONS	APPROVED FY 10 -11 APPROPRIATIONS		
TRAFFIC PROJECTS							
	2	TRAFFIC SYSTEM SAFETY IMPR.	ST0511	71,036	71,036	-	-
	2	UNIVERSITY/ASBURY IMPROVEMENTS	ST1036	14,000	14,000	-	-
	2	NEW TRAFFIC SIGNAL PROJECTS (2003 GOB)	ST0512	-	-	-	-
	2/3	SIGNAL @ ARRINGTON/SH40	ST1030	343,991	243,991	100,000	-
	2	SIGNAL @ BARRON/SH40	ST1029	75,000	-	75,000	-
	2	SIGNAL @ VICTORIA/BARRON	TBD	75,000	-	75,000	-
		SIGNAL @ GB DRIVE EAST & DOMINIK	ST0205	170,000	133,000	37,000	-
	3	NEW TRAFFIC SIGNAL PROJECTS (2008 GOB)	ST1027	1,873,500	-	-	545,000
	3	SIGNAL @ WELLBORN/F&B	ST1031	250,000	-	250,000	-
	2/3	SIGNAL @ TEXAS/KRENEK TAP	ST1105	200,000	95,937	61,063	-
	3	SIGNAL @ SH30/COPPERFIELD	ST1106	200,000	-	-	-
	3	SIGNAL WARRANT STUDY	ST1107	40,000	-	-	-
	3	SIGNAL @2818/FM 60	TBD	380,000	-	-	-
	3	SIGNAL @ UNIVERSITY DR/UNIVERSITY TOWN CTR	TBD	100,000	-	-	-
	2	TRAFFIC SIGNAL COMMUNICATIONS	ST0411	83,090	83,090	-	-
	2	TEXAS AVENUE FIBER	ST0906	35,000	35,000	-	-
	CLOSED PROJECTS						
	SUBTOTAL			\$ 676,054	\$ 598,063	\$ 545,000	
SIDEWALKS & TRAILS							
		2005 BIKE LOOP - BIKE LOOP COMPLETION	ST0530	327,202	327,202	-	-
		MISC. BIKE TRAILS - BIKE LOOP COMPLETION	ST9803	169,000	169,000	-	-
	2	HIKE AND BIKE TRAILS - LONGMIRE IMPROVEMENTS	ST0521	1,033,624	1,033,624	-	-
	2	SIDEWALK IMPROVEMENTS (2003 GOB)	ST0517	114,112	114,112	-	-
	2/3	LINCOLN SIDEWALKS	ST0910	149,167	49,167	100,000	-
	3	SIDEWALK IMPROVEMENTS (2008 GOB)	ST1028	200,000	-	-	-
	3	HIKE AND BIKE TRAIL COMPLETION	ST0904	1,000,000	333,000	667,000	-
	3	LICK CREEK HIKE AND BIKE TRAIL	ST1104	4,410,000	-	-	-
	3	UNIVERSITY DR PEDESTRIAN IMP Ph II	TBD	7,055,000	-	-	-
	CLOSED PROJECTS						
	SUBTOTAL			\$ 2,026,105	\$ 767,000	\$ -	
	CAPITAL PROJECTS SUBTOTAL			\$ 14,161,346	\$ 16,657,382	\$ 4,141,746	
	OTHER						538,691
	DEBT ISSUANCE COSTS				45,000		12,000
	GENERAL & ADMIN. CHARGES				415,624		377,517
	TOTAL EXPENDITURES				\$ 17,118,006	\$ 5,069,954	
	CAFR Adjustment						
	ENDING FUND BALANCE:				\$ 13,666,519	\$ 16,248,219	

* - Indicates projects funded through November 1998 G.O. Bond Authorization

** - Closed Projects includes balance of ST0211 - Dartmouth Extension.

1 - Funded through CDBG Funds.

2 - Indicates projects funded through 2003 G.O. Bond Authorization

3 - Indicates projects funded through 2008 G.O. Bond Authorization

**GENERAL GOVERNMENT
STREETS, TRAFFIC, SIDEWALKS, AND TRAILS CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
-	-	20,000	51,036	-	-	-	-	-
-	-	14,000	-	-	-	-	-	-
-	138	343,854	-	-	-	-	-	-
-	138	74,862	-	-	-	-	-	-
-	-	-	75,000	-	-	-	-	-
33,373	-	-	136,627	-	-	-	-	-
-	-	-	262,000	70,000	550,000	500,000	491,500	-
-	-	250,000	-	-	-	-	-	-
-	-	-	200,000	-	-	-	-	-
-	-	-	200,000	-	-	-	-	-
-	-	-	40,000	-	-	-	-	-
-	-	-	-	380,000	-	-	-	-
-	-	-	-	100,000	-	-	-	-
27,555	-	-	55,535	-	-	-	-	-
-	6,575	28,425	-	-	-	-	-	-
	347,413	142,817	152,000	-	-	-	-	-
<u>\$ 60,928</u>	<u>\$ 354,262</u>	<u>\$ 873,958</u>	<u>\$ 1,172,198</u>	<u>\$ 550,000</u>	<u>\$ 550,000</u>	<u>\$ 500,000</u>	<u>\$ 491,500</u>	<u>\$ -</u>
214	(214)	-	327,202	-	-	-	-	-
34,610	24,453	-	109,937	-	-	-	-	-
62,026	758,492	55,245	157,861	-	-	-	-	-
14,112	-	-	100,000	-	-	-	-	-
-	82	49,085	-	100,000	-	-	-	-
-	-	-	-	-	100,000	100,000	-	-
-	41,392	387,000	571,608	-	-	-	-	-
-	-	-	50,000	425,000	388,000	3,547,000	-	-
-	-	-	-	546,000	3,319,000	3,190,000	-	-
	88,292	266,908	-	-	-	-	-	-
<u>\$ 110,963</u>	<u>\$ 912,497</u>	<u>\$ 758,238</u>	<u>\$ 1,316,608</u>	<u>\$ 1,071,000</u>	<u>\$ 3,807,000</u>	<u>\$ 6,837,000</u>	<u>\$ -</u>	<u>\$ -</u>
<u>\$ 2,940,258</u>	<u>\$ 11,775,012</u>	<u>\$ 8,159,247</u>	<u>\$ 13,539,444</u>	<u>\$ 8,776,647</u>	<u>\$ 9,927,049</u>	<u>\$ 16,817,680</u>	<u>\$ 491,500</u>	<u>\$ -</u>
	29,022	31,550	538,691	-	-	-	-	-
	1,067	60,000	17,000	20,000	50,000	80,000	5,000	-
	612,535	415,624	377,517	400,000	350,000	275,000	250,000	100,000
	<u>\$ 12,417,636</u>	<u>\$ 8,666,421</u>	<u>\$ 14,472,652</u>	<u>\$ 9,196,647</u>	<u>\$ 10,327,049</u>	<u>\$ 17,172,680</u>	<u>\$ 746,500</u>	<u>\$ 100,000</u>
	189,857							
<u>\$ 13,747,959</u>	<u>\$ 17,758,173</u>	<u>\$ 6,845,521</u>	<u>\$ 2,629,874</u>	<u>\$ 1,925,825</u>	<u>\$ 1,753,145</u>	<u>\$ 1,720,645</u>	<u>\$ 1,734,645</u>	<u>\$ -</u>

**GENERAL GOVERNMENT
PARKS AND RECREATION PROJECTS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY09	REVISED FY 09-10 APPROPRIATIONS	APPROVED FY 10-11 APPROPRIATIONS
BEGINNING FUND BALANCE:			\$2,881,819	\$904,245
ADDITIONAL RESOURCES:				
GENERAL OBLIGATION BONDS (2003 GOB)			-	-
GENERAL OBLIGATION BONDS (2008 GOB)			1,586,000	2,180,000
CERTIFICATES OF OBLIGATIONS			-	-
INTERGOVERNMENTAL TRANSFERS			-	-
INTRAGOVERNMENTAL TRANSFERS			-	235,910
INVESTMENT EARNINGS			5,000	7,000
OTHER			110,800	81,600
SUBTOTAL ADDITIONAL RESOURCES			\$1,701,800	\$2,504,510
TOTAL RESOURCES AVAILABLE			\$4,583,619	\$3,408,755
PARK PROJECTS				
FIELD REDEVELOPMENT	PK0300	ANNUAL	26,800	140,840
1 CREEK VIEW NEIGHBORHOOD PARK	PK0906	515,000	515,000	-
1 NEIGHBORHOOD PARK IMPROVEMENTS	PK0910	-	-	310,000
1 PEBBLE CREEK BBALL PAVILION	PK0914	246,423	246,423	-
1 EMERALD FOREST PARK IMPROVEMENTS	PK0713	106,000	-	106,000
1 BROTHERS POND PARK IMPROVEMENTS	PK1003	160,000	-	160,000
1 MERRY OAKS PARK AREA LIGHTS	PK1105	25,000	-	-
1 LEMONTREE PARK SWING SET	PK1106	25,000	-	-
1 ANDERSON PARK IMPROVEMENTS	PK1002	100,000	-	-
1 UNIVERSITY PARK IMPROVEMENTS	PK0410	93,000	-	-
1 CASTLEGATE PARK IMPROVEMENTS	PK1107	15,000	-	-
1 SANDSTONE SHADE COVER	PK1108	15,000	-	-
1 STEEPLCHASE PARK IMPROVEMENTS	PK1109	41,000	-	-
1 SKATE PARK	PK0911	920,000	920,000	-
1 NEIGHBORHOOD PARKS REVOLVING FUND	PK0912	1,000,000	500,000	500,000
1 BEACHY CENTRAL PARK IMPROVEMENTS	PK1001	930,000	-	150,000
1 LICK CREEK PK IRON BRIDGE TRAIL COMPL	TBD	100,000	-	-
1 LINCOLN CENTER ADDITION	TBD	4,285,000	-	-
1 EAST DISTRICT MAINTENANCE SHOP REP	PK1101	1,645,000	-	1,645,000
1 LICK CREEK NATURE CENTER	PK1102	2,495,000	-	100,000
CLOSED PROJECTS			5,227	187,177
CAPITAL PROJECTS SUBTOTAL			\$2,213,450	\$2,835,000
MISCELLANEOUS				
DEBT ISSUANCE COST			10,000	10,000
GENERAL & ADMIN. CHARGES			65,665	52,759
TOTAL EXPENDITURES			\$1,323,682	\$2,897,759
CAFR Adjustment				
ENDING FUND BALANCE:			\$3,259,937	\$510,996

1 - Indicates projects funded through 2008 G.O. Bond Authorization

**GENERAL GOVERNMENT
PARKS AND RECREATION PROJECTS
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
	\$1,815,256	\$1,335,947	\$904,245	\$396,274	\$364,379	\$152,419	\$134,752	\$120,068
	-	-	-	-	-	-	-	-
	1,535,000	870,000	2,180,000	2,650,000	1,320,000	395,000	3,840,000	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	89,961	-	235,910	-	-	-	-	-
	23,920	14,000	7,000	7,000	5,000	3,000	3,000	2,000
	89,800	80,000	81,600	83,200	84,900	86,600	88,300	90,100
	\$1,738,681	\$964,000	\$2,504,510	\$2,740,200	\$1,409,900	\$484,600	\$3,931,300	\$92,100
	\$3,553,937	\$2,299,947	\$3,408,755	\$3,136,474	\$1,774,279	\$637,019	\$4,066,052	\$212,168
	52,940	119,880	78,431	68,384	276,860	62,267	65,984	103,290
	-	3,289	30,000	-	481,711	-	-	-
	-	-	-	-	-	-	-	-
	-	18,226	228,197	-	-	-	-	-
	-	-	10,000	96,000	-	-	-	-
	-	-	160,000	-	-	-	-	-
	-	-	25,000	-	-	-	-	-
	-	-	25,000	-	-	-	-	-
	-	-	100,000	-	-	-	-	-
	-	-	93,000	-	-	-	-	-
	-	-	15,000	-	-	-	-	-
	-	-	15,000	-	-	-	-	-
	-	-	41,000	-	-	-	-	-
	-	28,708	295,000	596,292	-	-	-	-
	-	417,400	297,600	285,000	-	-	-	-
	-	-	150,000	780,000	-	-	-	-
	-	-	-	100,000	-	-	-	-
	-	-	-	-	50,000	395,000	3,840,000	-
	-	-	700,000	945,000	-	-	-	-
	-	-	100,000	1,125,000	1,270,000	-	-	-
	1,626,120	34,360	-	-	-	-	-	-
	\$0	\$2,146,684	\$1,325,037	\$2,949,723	\$2,720,095	\$1,596,860	\$457,267	\$3,905,984
	\$103,290	\$113,290	\$113,290	\$113,290	\$113,290	\$113,290	\$113,290	\$113,290
	-	-	-	-	-	-	-	-
	1,534	5,000	10,000	12,000	5,000	5,000	20,000	-
	78,969	65,665	52,759	40,000	20,000	40,000	20,000	10,000
	\$2,227,187	\$1,395,702	\$3,012,482	\$2,772,095	\$1,621,860	\$502,267	\$3,945,984	\$113,290
	9,197	-	-	-	-	-	-	-
	\$1,335,947	\$904,245	\$396,274	\$364,379	\$152,419	\$134,752	\$120,068	\$98,878

**GENERAL GOVERNMENT
FACILITIES AND TECHNOLOGY CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY08	REVISED FY09-10 APPROPRIATIONS	APPROVED FY10-11 APPROPRIATIONS
BEGINNING FUND BALANCE:			\$ 9,118,722	\$ 11,507,268
ADDITIONAL RESOURCES:				
GENERAL OBLIGATION BONDS (03 GOB)			\$ 250,000	\$ 500,000
GENERAL OBLIGATION BONDS (08 GOB)			4,932,000	-
CERTIFICATES OF OBLIGATIONS			425,000	380,000
INTERGOVERNMENTAL TRANSFERS			-	-
INTRAGOVERNMENTAL TRANSFERS			-	231,040
INVESTMENT EARNINGS			47,000	133,000
OTHER			-	-
			\$ 5,654,000	\$ 1,244,040
SUBTOTAL ADDITIONAL RESOURCES				
			\$ 14,772,722	\$ 12,751,308

PUBLIC FACILITIES

	LIBRARY BOOK DONATIONS	GG9901	291,348	291,348	-	-
1	MUNICIPAL COMPLEX EXPANSION	GG0408	4,300,000	645,000	203,535	-
	NORTHGATE IMPROVEMENTS	GG0803	180,495	180,495	-	-
2	FIRE STATION #6	GG0903	6,990,000	6,990,000	-	-
2	LIBRARY EXPANSION	GG1010	8,385,000	-	932,000	-
	ARTS COUNCIL BUILDING PURCHASE	TBD	520,000	-	520,000	-
*	CLOSED PROJECTS					
	FACILITY PROJECTS SUBTOTAL		\$ 8,106,843	\$ 1,655,535	\$ -	-

TECHNOLOGY PROJECTS

	MDT SYSTEM REPLACEMENT	CO0701	100,000	100,000	-	-
	i5 ENHANCEMENT	CO1101	200,000	-	-	200,000
	UPS REPLACEMENT	CO0603	189,120	73,869	7,111	16,040
	RADIO SYSTEM REPLACEMENT	CO0601	4,885,000	4,885,000	-	-
	WIRELESS INFRASTRUCTURE	CO0704	200,000	200,000	-	-
	SERVER CONSOLIDATION	CO0901	150,000	150,000	-	-
	FIBER OPTIC INFRASTRUCTURE	CO0902	1,008,559	158,296	189,263	25,534
	AERIAL TOPOGRAPHIC MAPPING	CO1102	215,000	-	-	215,000
**	MISC INFORMATION TECHNOLOGY PROJECTS	CO0801	20,055	20,055	-	-
*	CLOSED PROJECTS				55,000	-
	IT PROJECTS SUBTOTAL		\$ 5,587,220	\$ 251,374	\$ 456,574	-
	CAPITAL PROJECTS SUBTOTAL		\$ 13,694,063	\$ 1,906,909	\$ 456,574	-

DEBT ISSUANCE COSTS			\$ 27,000	\$ 5,000
TRANSFERS			-	735,910
OTHER			-	-
GENERAL & ADMIN. CHARGES			91,147	92,942
TOTAL EXPENDITURES			\$ 2,025,056	\$ 1,290,426

CAFR Adjustment

ENDING FUND BALANCE:			\$ 12,747,666	\$ 11,460,882
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- 1 - Indicates projects funded through 2003 G.O. Bond Authorization
- 2 - Indicates projects funded through 2008 G.O. Bond Authorization
- * - Closed projects includes balance of GG0401 - Fire Station #3 Relocation
- ** - Miscellaneous Information Technology Projects includes balances from closed IT projects.

**GENERAL GOVERNMENT
FACILITIES AND TECHNOLOGY CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
	\$ 12,308,858	\$ 9,118,722	\$ 11,507,268	\$ 5,986,532	\$ 1,165,247	\$ 1,029,207	\$ 985,700	\$ 857,189
	\$ -	\$ -	\$ 500,000	\$ 1,655,000	\$ 1,500,000	\$ -	\$ -	\$ -
	750,000	6,240,000	-	700,000	4,800,000	2,885,000	-	-
	3,260,000	930,000	380,000	160,000	150,000	135,000	-	-
	22,749	-	231,040	30,440	39,240	22,420	-	-
	187,969	80,000	133,000	76,000	22,000	20,000	19,000	18,000
	534,350	-	-	-	-	-	-	-
	\$ 4,755,068	\$ 7,250,000	\$ 1,244,040	\$ 2,621,440	\$ 6,511,240	\$ 3,062,420	\$ 19,000	\$ 18,000
	\$ 17,063,926	\$ 16,368,722	\$ 12,751,308	\$ 8,607,972	\$ 7,676,487	\$ 4,091,627	\$ 1,004,700	\$ 875,189
	159,078	19,643	20,000	40,000	20,000	20,000	12,627	-
	188,535	-	25,000	500,000	2,000,000	1,586,465	-	-
	8,992	70,505	30,000	70,998	-	-	-	-
	-	9,715	250,000	2,315,000	4,415,285	-	-	-
	-	-	-	-	685,000	4,799,575	2,900,425	-
	-	-	520,000	-	-	-	-	-
	-	6,234,812	914,488	-	-	-	-	-
\$	356,605	\$ 6,334,675	\$ 1,759,488	\$ 2,925,998	\$ 7,120,285	\$ 6,406,040	\$ 2,913,052	\$ -
	-	-	-	100,000	-	-	-	-
	-	-	-	200,000	-	-	-	-
	51,265	23,664	6,051	16,040	30,440	39,240	22,420	-
	75,382	34,463	2,640,156	1,250,000	-	-	-	-
	-	76,114	85,000	38,886	-	-	-	-
	-	-	-	150,000	-	-	-	-
	-	33,093	190,000	150,000	180,000	160,000	150,455	145,011
	-	-	-	215,000	-	-	-	-
	-	-	20,055	-	-	-	-	-
	1,302,104	34,557	885,000	-	-	-	-	-
\$	126,647	\$ 1,469,438	\$ 2,975,819	\$ 3,004,926	\$ 210,440	\$ 199,240	\$ 172,875	\$ 145,011
	\$ 7,804,112	\$ 4,735,307	\$ 5,930,924	\$ 7,330,725	\$ 6,605,280	\$ 3,085,927	\$ 145,011	\$ -
	\$ 12,051	\$ 35,000	\$ 5,000	\$ 12,000	\$ 32,000	\$ 15,000	\$ -	\$ -
	-	-	735,910	-	-	-	-	-
	28,887	-	-	-	-	-	-	-
	189,074	91,147	92,942	100,000	10,000	5,000	2,500	2,500
\$	8,034,124	\$ 4,861,454	\$ 6,764,776	\$ 7,442,725	\$ 6,647,280	\$ 3,105,927	\$ 147,511	\$ 2,500
\$	88,920							
\$	9,118,722	\$ 11,507,268	\$ 5,986,532	\$ 1,165,247	\$ 1,029,207	\$ 985,700	\$ 857,189	\$ 872,689

**GENERAL GOVERNMENT
BUSINESS PARK
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

<u>PROJECT NUMBER</u>	<u>PROJECT BUDGET AMOUNT</u>	<u>APPROPRIATIONS THROUGH FY09</u>	<u>REVISED FY 09-10 APPROPRIATIONS</u>	<u>APPROVED FY 10-11 APPROPRIATIONS</u>
<i>BEGINNING FUND BALANCE:</i>			\$ 590,640	\$ 366,613
ADDITIONAL RESOURCES:				
CERTIFICATES OF OBLIGATIONS			\$ -	\$ -
INTRAGOVERNMENTAL TRANSFERS			-	-
INVESTMENT EARNINGS			16,000	5,000
OTHER			-	-
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 16,000</u>	<u>\$ 5,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 606,640</u>	<u>\$ 371,613</u>
<i>BUSINESS PARK FUND</i>				
CLOSED PROJECTS			-	-
CAPITAL PROJECTS SUBTOTAL			<u>\$ -</u>	<u>\$ -</u>
OTHER			-	-
DEBT ISSUANCE COST			-	-
TRANSFER OUT			250,000	250,000
GENERAL & ADMIN CHARGES			-	-
TOTAL EXPENDITURES			<u>\$ 250,000</u>	<u>\$ 250,000</u>
<i>ENDING FUND BALANCE:</i>			<u>\$ 356,640</u>	<u>\$ 121,613</u>

**GENERAL GOVERNMENT
BUSINESS PARK
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
	\$ 845,640	\$ 609,113	\$ 366,613	\$ 121,613	\$ 3,613	\$ 3,613	\$ 3,613	\$ 3,613
	-	-	-	-	-	-	-	-
	13,539	7,500	5,000	2,000	-	-	-	-
	20,000	-	-	-	-	-	-	-
	<u>\$ 33,539</u>	<u>\$ 7,500</u>	<u>\$ 5,000</u>	<u>\$ 2,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	<u>\$ 879,179</u>	<u>\$ 616,613</u>	<u>\$ 371,613</u>	<u>\$ 123,613</u>	<u>\$ 3,613</u>	<u>\$ 3,613</u>	<u>\$ 3,613</u>	<u>\$ 3,613</u>
	-	20,066	-	-	-	-	-	-
<u>\$ -</u>	<u>\$ 20,066</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	250,000	250,000	250,000	120,000	-	-	-	-
	-	-	-	-	-	-	-	-
	<u>\$ 270,066</u>	<u>\$ 250,000</u>	<u>\$ 250,000</u>	<u>\$ 120,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	<u>\$ 609,113</u>	<u>\$ 366,613</u>	<u>\$ 121,613</u>	<u>\$ 3,613</u>				

**DRAINAGE UTILITY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

	PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY09	REVISED FY09-10 APPROPRIATIONS	APPROVED FY10-11 APPROPRIATIONS
BEGINNING FUND BALANCE:				\$ 2,932,126	\$ 2,216,320
ADDITIONAL RESOURCES:					
UTILITY REVENUES				\$ 1,838,100	\$ 1,886,800
INTEREST ON INVESTMENTS				14,000	29,900
BOND PROCEEDS				-	-
INTERGOVERNMENTAL TRANSFERS				-	-
INTRAGOVERNMENTAL TRANSFERS				-	14,000
TRANSFERS OUT				-	-
OTHER				-	-
				<u>\$ 1,852,100</u>	<u>\$ 1,930,700</u>
SUBTOTAL ADDITIONAL RESOURCES					
TOTAL RESOURCES AVAILABLE				<u>\$ 4,784,226</u>	<u>\$ 4,147,020</u>
BEE CREEK PH. IV & V.	SD0001	\$ 1,400,000	-	-	-
GREENWAYS PROJECTS	SD9903	\$ 3,640,000	3,640,000	-	-
MINOR DRAINAGE IMPROVEMENTS	SD1101	ANNUAL	-	-	200,000
W. KING COLE CULVERT REPLACEMENT	SD0904	\$ 217,880	217,880	-	-
EMERALD FOREST DRAINAGE IMP	SD1006	\$ 47,120	47,120	-	-
SUN MEADOWS DRAINAGE IMP	SD1007	\$ 105,855	-	105,855	-
WOLF PEN CREEK EROSION MGMT STUDY	SD1102	\$ 65,500	-	-	65,500
STORMWATER MAPPING	SD0523	\$ 67,070	34,070	-	16,000
MITIGATION FENCING - ARRINGTON/DECATUR	SD0901	\$ 100,000	100,000	-	-
CLOSED PROJECTS			-	111,145	-
				<u>\$ 217,000</u>	<u>\$ 281,500</u>
CAPITAL PROJECTS SUBTOTAL					
OTHER COSTS				7,200	7,200
BEE CREEK MITIGATION MONITORING/REPORTING (SD0902)				36,000	13,000
DRAINAGE MAINTENANCE		ANNUAL		862,110	869,531
DRAINAGE SLA's		ANNUAL		-	-
TRANSFERS OUT				-	65,000
GENERAL & ADMIN.				542,461	528,373
TOTAL EXPENDITURES				<u>\$ 1,664,771</u>	<u>\$ 1,764,604</u>
Measurement Focus Adjustment					
ENDING FUND BALANCE:				<u>\$ 3,119,455</u>	<u>\$ 2,382,416</u>

**DRAINAGE UTILITY
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
	\$ 3,054,197	\$ 2,932,126	\$ 2,216,320	\$ 1,764,022	\$ 780,470	\$ 1,056,670	\$ 1,436,070	\$ 1,855,870
	\$ 1,793,174	\$ 1,831,807	\$ 1,886,800	\$ 1,943,400	\$ 2,001,700	\$ 2,061,800	\$ 2,123,700	\$ 2,187,400
	56,828	30,000	29,900	26,000	18,000	25,000	32,000	40,000
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	14,000	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	<u>\$ 1,850,002</u>	<u>\$ 1,861,807</u>	<u>\$ 1,930,700</u>	<u>\$ 1,969,400</u>	<u>\$ 2,019,700</u>	<u>\$ 2,086,800</u>	<u>\$ 2,155,700</u>	<u>\$ 2,227,400</u>
	<u>\$ 4,904,199</u>	<u>\$ 4,793,933</u>	<u>\$ 4,147,020</u>	<u>\$ 3,733,422</u>	<u>\$ 2,800,170</u>	<u>\$ 3,143,470</u>	<u>\$ 3,591,770</u>	<u>\$ 4,083,270</u>
196,333	16,091	92,000	164,624	875,152	55,800	-	-	-
2,326,101	30,300	463,899	419,700	400,000	-	-	-	-
-	-	-	200,000	200,000	200,000	200,000	200,000	200,000
-	2,000	215,880	-	-	-	-	-	-
-	-	47,120	-	-	-	-	-	-
-	-	105,855	-	-	-	-	-	-
-	-	-	65,500	-	-	-	-	-
-	-	-	50,070	17,000	-	-	-	-
-	1,004	51,885	-	-	-	-	-	-
	<u>302,465</u>	<u>170,277</u>						
	<u>\$ 351,860</u>	<u>\$ 1,146,916</u>	<u>\$ 899,894</u>	<u>\$ 1,492,152</u>	<u>\$ 255,800</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>
	16,414	7,200	7,200	7,200	7,200	7,200	7,200	7,200
	3,200	36,000	13,000	8,000	8,000	-	-	-
	1,099,336	845,036	869,531	895,600	922,500	950,200	978,700	1,008,100
	-	-	-	-	-	-	-	-
	-	-	65,000	-	-	-	-	-
	<u>501,425</u>	<u>542,461</u>	<u>528,373</u>	<u>550,000</u>	<u>550,000</u>	<u>550,000</u>	<u>550,000</u>	<u>550,000</u>
	<u>\$ 1,972,235</u>	<u>\$ 2,577,613</u>	<u>\$ 2,382,998</u>	<u>\$ 2,952,952</u>	<u>\$ 1,743,500</u>	<u>\$ 1,707,400</u>	<u>\$ 1,735,900</u>	<u>\$ 1,765,300</u>
161								
	<u>\$ 2,932,126</u>	<u>\$ 2,216,320</u>	<u>\$ 1,764,022</u>	<u>\$ 780,470</u>	<u>\$ 1,056,670</u>	<u>\$ 1,436,070</u>	<u>\$ 1,855,870</u>	<u>\$ 2,317,970</u>

**GENERAL GOVERNMENT
CONVENTION CENTER
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY09	REVISED FY09-10 APPROPRIATIONS	APPROVED FY10-11 APPROPRIATIONS
BEGINNING FUND BALANCE:			\$ 1,204,543	\$ 1,502,929
ADDITIONAL RESOURCES:				
CERTIFICATES OF OBLIGATION			\$ -	\$ -
INTERGOVERNMENTAL			-	-
INTRAGOVERNMENTAL TRANSFERS			2,700,000	-
INVESTMENT EARNINGS			23,600	24,600
OTHER			355,892	400,000
SUBTOTAL ADDITIONAL RESOURCES			\$ 3,079,492	\$ 424,600
TOTAL RESOURCES AVAILABLE			\$ 4,284,035	\$ 1,927,529
PUBLIC FACILITIES				
CONVENTION CNTR	GG0907	TBD \$ 9,600,000	\$ 376,385	\$ -
CLOSED PROJECTS				
CAPITAL PROJECTS SUBTOTAL			\$ 376,385	\$ -
OTHER			200,000	125,000
TRANSFER OUT			223,615	-
DEBT ISSUANCE COSTS			-	-
GENERAL & ADMIN CHARGES			-	-
TOTAL EXPENDITURES			\$ 800,000	\$ 125,000
ENDING FUND BALANCE:			\$ 3,484,035	\$ 1,802,529

**GENERAL GOVERNMENT
CONVENTION CENTER
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
	\$ 341,251	\$ 1,286,665	\$ 1,502,929	\$ 1,752,529	\$ 2,065,829	\$ 2,385,429	\$ 2,711,429	\$ 3,043,929
	\$ 3,220,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-	-	-	-
	7,141,641	-	-	-	-	-	-	-
	(36,127)	16,300	24,600	38,300	44,600	51,000	57,500	64,100
	476,490	399,963	400,000	400,000	400,000	400,000	400,000	400,000
	<u>\$ 10,802,003</u>	<u>\$ 416,263</u>	<u>\$ 424,600</u>	<u>\$ 438,300</u>	<u>\$ 444,600</u>	<u>\$ 451,000</u>	<u>\$ 457,500</u>	<u>\$ 464,100</u>
	\$ 11,143,254	\$ 1,702,929	\$ 1,927,529	\$ 2,190,829	\$ 2,510,429	\$ 2,836,429	\$ 3,168,929	\$ 3,508,029
\$ -	\$ 9,639,985	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-
<u>\$ -</u>	<u>\$ 9,639,985</u>	<u>\$ -</u>	<u>\$ 50,000</u>	<u>\$ -</u>				
	85,933	200,000	125,000	125,000	125,000	125,000	125,000	125,000
	130,671	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	<u>\$ 9,856,589</u>	<u>\$ 200,000</u>	<u>\$ 175,000</u>	<u>\$ 125,000</u>				
	<u>\$ 1,286,665</u>	<u>\$ 1,502,929</u>	<u>\$ 1,752,529</u>	<u>\$ 2,065,829</u>	<u>\$ 2,385,429</u>	<u>\$ 2,711,429</u>	<u>\$ 3,043,929</u>	<u>\$ 3,383,029</u>

**Governmental Funds Capital Improvement Projects
Estimated Operations and Maintenance Costs***

	Projected FY11	Projected FY12	Projected FY13	Projected FY14	Projected FY15	Projected FY16	Comments
Street/Traffic Projects							
Holleman Extension	16,695	17,196	17,712	18,243	18,790	19,354	Street and landscaping maintenance, Utility costs
Victoria Avenue Extension	-	13,125	13,519	13,924	14,342	14,772	Street and landscaping maintenance, Utility costs
Jones Butler Extension	-	-	12,075	12,437	12,810	13,195	Street and landscaping maintenance, Utility costs
Barron Road Widening Phase II	-	-	37,643	38,772	39,935	41,133	Street and landscaping maintenance, Utility costs
Barron Road East/Lakeway Drive	-	-	-	-	32,655	33,635	Street and landscaping maintenance, Utility costs
TxDOT Landscaping - Wellborn: FM 2818 to SH40	-	12,000	12,360	12,731	13,113	13,506	Landscaping and utility costs
Signal at SH40/Arrington	1,800	1,854	1,910	1,967	2,026	2,087	Utility costs
Signal at SH40/Barron	-	1,800	1,854	1,910	1,967	2,026	Utility costs
Signal at Barron/Victoria	-	1,800	1,854	1,910	1,967	2,026	Utility costs
Traffic Signal at George Bush/Dominik	-	1,800	1,854	1,910	1,967	2,026	Utility costs
New Traffic Signals (2008 GOB)	3,600	5,346	10,582	15,814	21,040	20,861	Utility costs
Signal at Wellborn/F&B	1,800	1,854	1,910	1,967	2,026	2,087	Utility costs
Signal at Texas/Krenek Tap	-	1,800	1,854	1,910	1,967	2,026	Utility costs
Signal at SH30/Copperfield	-	1,800	1,854	1,910	1,967	2,026	Utility costs
Signal at 2818/FM 60	-	-	1,800	1,854	1,910	1,967	Utility costs
Signal at University Dr/University Town Center	-	-	1,800	1,854	1,910	1,967	Utility costs
COCs Beautification Improvements	12,875	13,261	13,659	14,069	14,491	14,926	Landscaping and utility costs
Bike Loop - 2005	-	1,000	1,030	1,061	1,093	1,126	Maintenance costs
Hike and Bike Trails - Longmire Improvements	-	200	206	212	219	225	Maintenance costs
Hike and Bike Trail Completion	-	1,000	1,030	1,061	1,093	1,126	Trail Maintenance costs
Lick Creek Hike and Bike Trail	-	-	-	-	3,000	3,090	Trail Maintenance costs
University Drive Pedestrian Improvements Ph II	-	-	-	-	-	-	TBD - O&M estimated to begin FY15
Street/Traffic Project Totals	\$ 36,770	\$ 75,836	\$ 136,505	\$ 145,514	\$ 190,286	\$ 195,185	
Parks Projects							
Creek View Neighborhood Park	-	-	41,590	42,838	44,123	45,447	Personnel, maintenance and utility costs
Pebble Creek Basketball Pavilion	2,400	2,472	2,546	2,623	2,701	2,782	Maintenance costs
Merry Oaks Park Area Lights	1,750	1,803	1,857	1,912	1,970	2,029	Maintenance and utility costs
Anderson Park Walking Loop	-	1,000	1,030	1,061	1,093	1,126	Water cost for irrigation
Castlegate Park	240	247	255	262	270	278	Water cost for water fountain
Steeplechase Park	-	600	618	637	656	675	Supplies and maintenance
Skate Park	10,200	20,400	21,012	21,642	22,292	22,960	Maintenance and utility costs
Neighborhood Parks Revolving Fund	3,000	3,090	3,183	3,278	3,377	3,478	Maintenance costs
Lick Creek Park Iron Bridge Trail Completion	-	-	2,200	2,266	2,334	2,404	Trail Maintenance costs
Lincoln Center Addition	-	-	-	-	-	124,800	Personnel (1 position plus temp/seasonal funds); utility costs; and facilities maintenance
Lick Creek Nature Center	-	-	-	225,708	232,479	239,454	Personnel (2 FT + temp/seasonal); supplies; utility costs; facilities maintenance; and other services
Parks Project Totals	\$ 17,590	\$ 29,612	\$ 74,290	\$ 302,227	\$ 311,294	\$ 445,432	
	Projected FY11	Projected FY12	Projected FY13	Projected FY14	Projected FY15	Projected FY16	Comments
Facility and Technology Projects							
City Hall	-	-	TBD	TBD	TBD	TBD	TBD
Northgate Improvements	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Fire Station #6	624,302	2,079,750	1,328,967	1,362,556	1,397,153	1,432,787	Personnel: ambulance company (9 FTE), engine truck; vehicle maintenance and replacement; utility and landscaping service costs; and supplies.
Library Expansion	-	-	-	-	206,000	212,180	Personnel (3 positions); utility costs; book replacement; and facilities maintenance
MDT System Replacement	-	20,000	20,600	21,218	21,855	22,510	Maintenance contract
Wireless Infrastructure	-	20,000	20,600	21,218	21,855	22,510	Supplies, Purchased Services and Capital Outlay
Server Consolidation	-	-	-	-	-	-	Purchased Services - contract
CAD Hardware Operating System Upgrade	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	Maintenance reduction
Facilities and Technology Project Totals	\$ 618,302	\$ 2,113,750	\$ 1,364,167	\$ 1,398,992	\$ 1,640,862	\$ 1,683,987	
Convention Center							
Convention Center	TBD	TBD	TBD	TBD	TBD	TBD	Additional O&M expenses will be incurred as a component of a new convention center. However, estimates will not be available until the project is fully developed.
Convention Center Project Totals	TBD	TBD	TBD	TBD	TBD	TBD	
Total Estimated O&M Costs	\$ 672,662	\$ 2,219,198	\$ 1,574,962	\$ 1,846,733	\$ 2,142,442	\$ 2,324,605	

*The Operations and Maintenance costs reflected above are estimates based on anticipated costs associated with each project. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. As the projects become better defined, the O&M estimates may be revised.

Combined Utility Funds

The combined utility funds account for revenues and expenditures in the Electric, Water and Wastewater funds.

The Electric, Water and Wastewater Funds' budgets are prepared using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital. The measurement focus adjustment to arrive at Actual 2009 Working Capital is necessary because the proprietary funds' financial statements are prepared using the *economic resources measurement focus* and the *accrual basis of accounting*.

The Electric Fund, the Water Fund and the Wastewater Fund account for the operation and maintenance of these Utility services that are self-supported by user fees.

Electric Fund

The FY11 Electric Fund revenue is estimated to be \$98,329,236. Expenditures of \$98,349,929 are included in the FY11 Approved Budget. A rate increase of 6% is included in the FY11 Approved Budget to meet the operating, non-operating, capital and debt service coverage requirements in the Fund.

Water Fund

Water Fund revenue for FY11 is estimated to be \$13,367,841. This is a 4.74% increase over the FY10 year end estimate of \$12,762,896. Customer growth is projected to be 3% based on historical trends, overall economic indicators and population projections; however, weather conditions impact water consumption. A rate increase of 2% is included for residential and commercial users the Water Fund in FY11. An increase of 10% is approved for irrigation rates of commercial users. This is intended to encourage conservation much in the same manner as the inclined block rate structure that was implemented in FY09 for residential customers.

FY11 operating expenditures in the Water Fund are projected to be \$6,175,769 or 2.30% above the FY10 revised budget. A significant portion of this is due to the approved increase in budget for electric utility costs. Three SLA's totaling \$41,836 are included for the Water Fund in FY11. The first SLA, in the amount of \$24,836 is for the study of impact fees in the Water Utility. The results of this study will determine the maximum City-wide impact fee that could be charged for new connections to the City's water system. The second SLA, in the amount of \$4,000 will allow for a full year of the rebate program that is currently in place. The funds currently included in the approved budget are estimated to support only a half of a year. The rebates are offered for items such as low water-use appliances and rain-water harvesting systems. The final SLA included in the approved budget for the Water Fund is for public education and conservation programs. This SLA totals \$13,000. The budget for each of these items submitted in FY11 as an SLA was included as a reduction to the FY10 budget. The division is requesting the budgets be reestablished as part of the SLA process. In addition to the above, funds in the amount of \$58,324 have been included in the FY11 Approved Base Budget for the addition of a 0.5 Regulatory Compliance Assistant. This position will be responsible for assisting Water Services with evaluating and meeting EPA/TCEQ requirements.

The FY11 non-operating expenditures are \$11,628,321 or 13.37% below the FY10 revised non-operating budget. This is primarily due to a decrease from \$7,000,000 to \$5,250,000 in the amount budgeted to be transferred in FY11 to the capital budget for capital projects. These funds are transferred in lieu of additional debt issuance.

The FY11 estimated ending working capital is anticipated to decrease 66% when compared to the FY10 estimated ending working capital. This is due primarily to the anticipated \$5,250,000 transfer to the Water capital projects fund. These funds will be used in lieu of the issuance of additional debt for Water capital projects.

Wastewater Fund

The total Wastewater Fund revenue for FY11 is estimated to be \$12,203,190. This is a 5.91% increase over the FY10 year end estimate of \$11,522,120. A rate increase of 3% is included for the Wastewater Fund in the FY11 Approved Budget to meet the operating, non-operating, capital and debt service coverage requirements in the Fund.

Wastewater Fund approved operating expenditures in FY11 are \$6,151,920 or 0.68% less than the FY10 revised budget of \$6,194,074. The FY11 Approved Budget includes \$87,535 for four SLAs in the Wastewater Division. The first SLA, in the amount of \$24,835, is for the study of impact fees in the Wastewater Utility. This is the counterpart of the Water Impact Fee Study SLA request. The results of this study will determine the maximum City-wide impact fee that could be charged for new connections to the City's wastewater system. The second SLA, totaling \$15,000, is for public education and conservation programs. The third SLA, in the amount of \$2,700 is for grease sampling. These funds will be used to sample

restaurant grease interceptors to ensure that they are functioning properly. The budget for each of the aforementioned items submitted in FY11 as an SLA was included as a reduction to the FY10 budget. The division is requesting the budgets be reestablished as part of the SLA process. The final SLA included for the Wastewater Utility in the approved budget is \$45,000 for a portable generator for lift stations. The existing portable pump cannot provide adequate back-up for the deeper lift stations. This new generator will have that capacity.

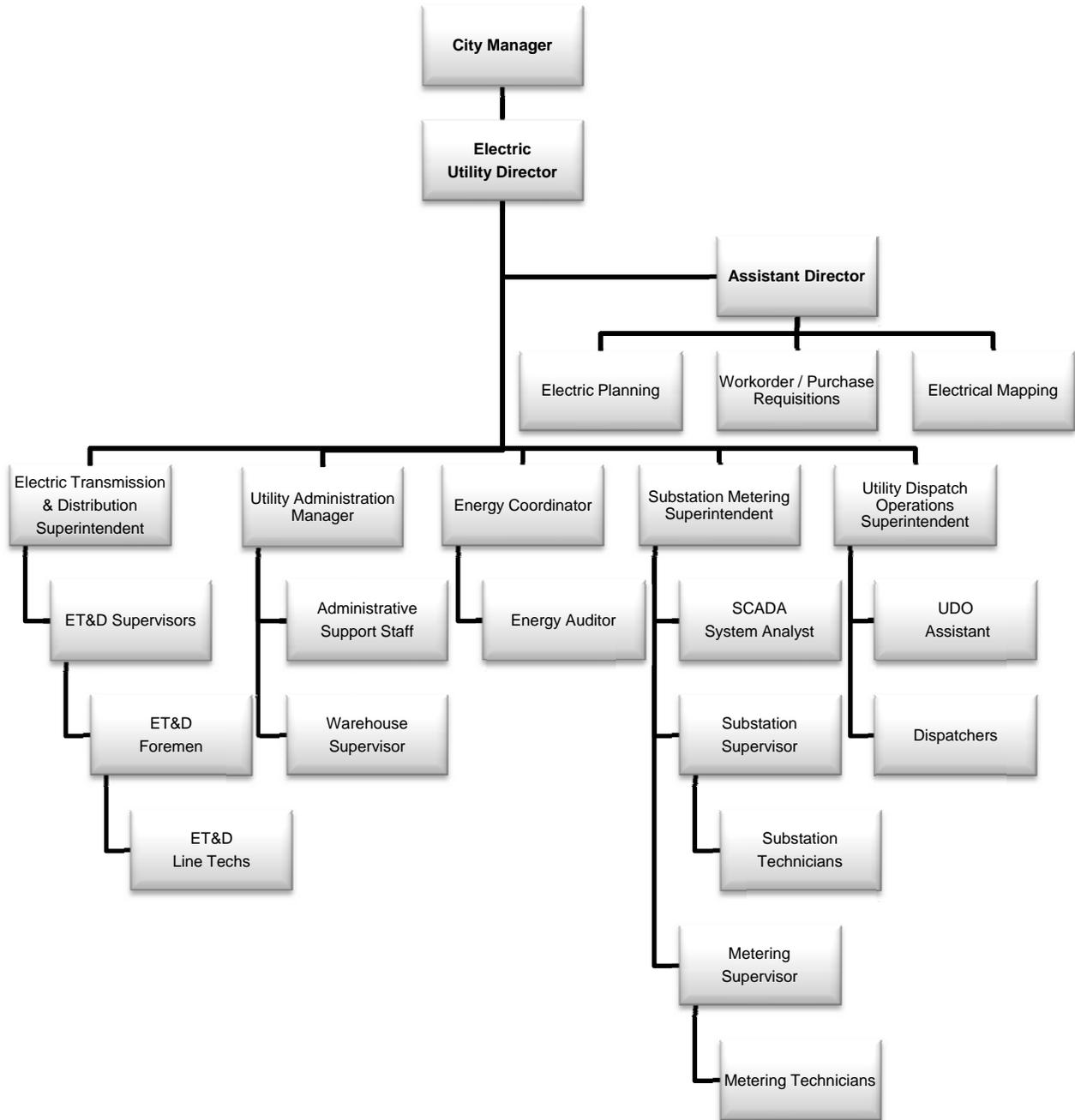
FY11 Approved Wastewater Fund non-operating expenditures are budgeted at \$6,267,214 or 24.54% below the FY10 revised non-operating budget. This is primarily due to a decrease from \$2,700,000 to \$825,000 in the amount budgeted to be transferred in FY11 to the capital budget for capital projects.

The FY11 estimated ending working capital is anticipated to decrease 11.43% when compared to the FY10 estimated ending working capital. This is due primarily to the anticipated \$825,000 transfer to the Wastewater capital projects fund. These funds will be used in lieu of the issuance of additional debt for Wastewater capital projects.

Combined Utility Revenue Bonds are traditionally issued to provide for capital expansion and replacements for the various utility services. In FY10, due to the volatility of the bond market, Certificates of Obligation are projected to be issued in lieu of utility revenue bonds. In FY11, either Utility Revenue Bonds or Certificates of Obligation will be issued for Utility capital projects. Funds in the amount of \$5,450,000 are included for Water capital projects and funds in the amount of \$6,425,000 for included for Wastewater capital projects.

ELECTRIC UTILITY

CITY OF COLLEGE STATION



**City of College Station
Electric Fund
Fund Summary**

	<u>FY09 Actual</u>	<u>FY10 Revised Budget</u>	<u>FY10 Year-End Estimate</u>	<u>FY11 Approved Base Budget</u>	<u>FY11 Approved Budget</u>	<u>% Change in Budget from FY10-FY11</u>
REVENUES						
Total Revenues	\$ 83,254,945	\$ 92,138,000	\$ 91,319,975	\$ 93,230,536	\$ 98,329,236	6.72%
EXPENDITURES AND TRANSFERS						
Total Expenditures and Transfers	\$ 84,610,240	\$ 96,302,613	\$ 95,969,778	\$ 98,265,429	\$ 98,349,929	2.13%
Increase/Decrease in Working Capital, <i>modified accrual budgetary basis</i>	\$ (1,355,295)	\$ (4,164,613)	\$ (4,649,803)	\$ (5,034,893)	\$ (20,693)	
Measurement Focus Adjustment	\$ 718,279					
Beginning Working Capital, <i>accrual basis of accounting</i>	\$ 10,159,565	\$ 9,522,549	\$ 9,522,549	\$ 4,872,746	\$ 4,872,746	
Ending Working Capital, <i>accrual basis of accounting</i>	<u>\$ 9,522,549</u>	<u>\$ 5,357,936</u>	<u>\$ 4,872,746</u>	<u>\$ (162,147)</u>	<u>\$ 4,852,052</u>	

ELECTRIC FUND OPERATIONS

Description & Budget Explanation:

The Operations Division is responsible for the warehousing of supplies used in City operations, and the purchase and distribution of electric power to the customers of the electric utility.

Program Name: Electrical Division

Service Level: Provide reliable electric service to the citizens of College Station.

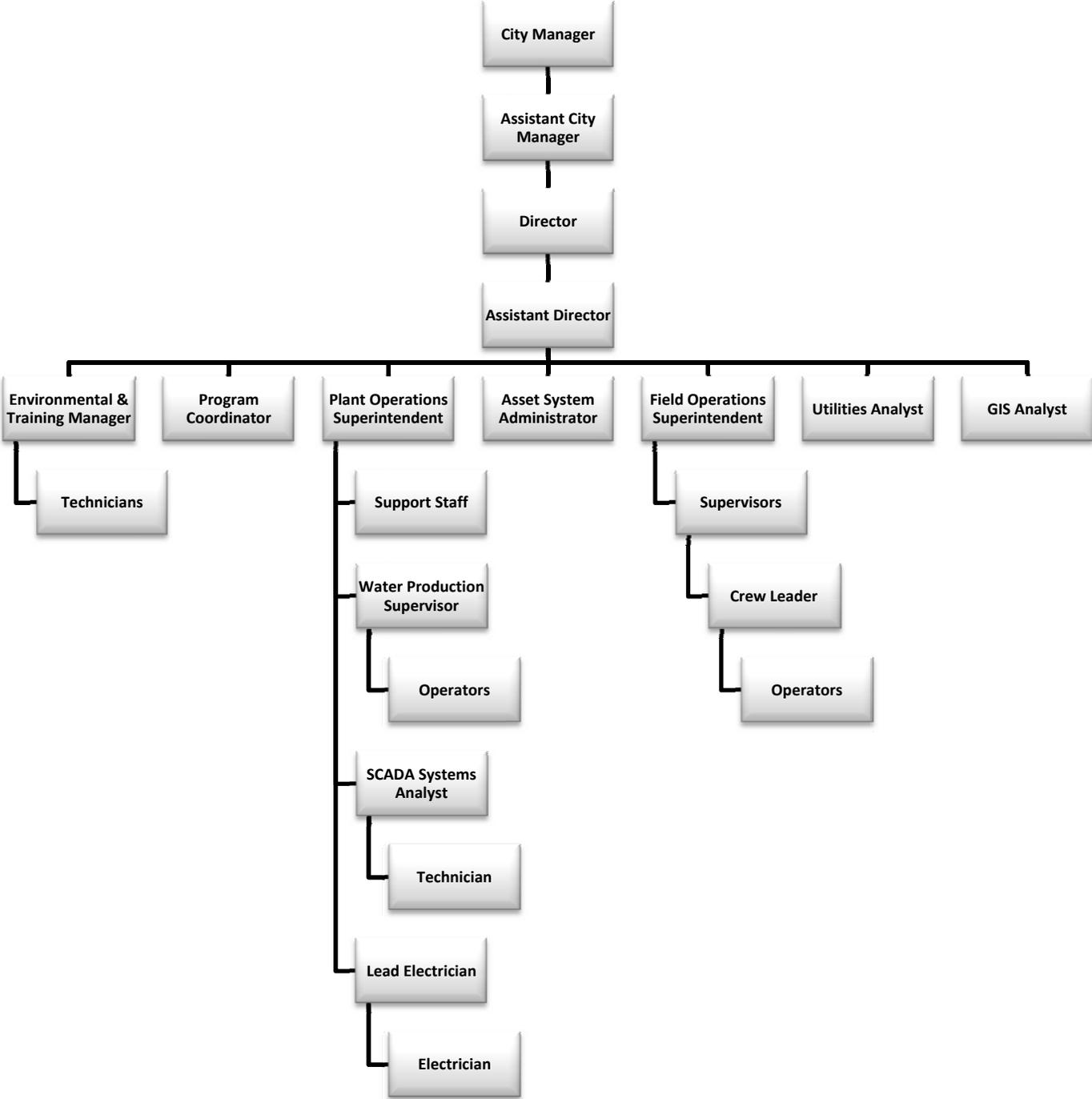
Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY 11 Approved
Effectiveness				
- Total % of time customer will be with power for the previous 12 months	99.99%	99.99%	99.99%	99.99%
- Avg. outage time in min. experienced per interruption (CAIDI -Customer Average Interruption Duration Index)	0.92	0.25	0.60	0.50
- Avg. number of outages experienced per customer (SAIFI - System Average Interruption Frequency Index)	0.72	0.30	0.52	0.48
Output				
- Number of residential job orders consisting of temporary services installed and removed, conduit installation and service conductor	1,242	1,500	1,400	1,500
- Number of primary conductor in ft. installed	103,577	100,000	80,000	90,000
- Number of customer service job orders consisting of trouble calls, street and security light repairs, and customer concerns	1,774	2,000	1,800	2,000
- Number of commercial electric revenue meters tested	939	1,650	900	1,650
- Number of residential electric revenue meters tested	1,246	1,000	1,200	1,000
- Estimated average revenue savings	\$18,195	\$20,645	\$18,800	\$20,000

Service Level: Provide education and incentives to increase existing and new home efficiencies in College Station

Performance Measures	FY09 Actual	FY10 Approved	FY10 Estimate	FY 11 Approved
Effectiveness				
- Number of certified Good Cents homes and high efficiency air conditioner replacements for fiscal year	176	130	277	204
- Annual kW. Avoided/reduced	380	329	692	510
- Cumulative avoided/reduced kW based on 10 yr. equipment lifespan	39,394	38,673	57,625	48,149
- Number of on-site energy audits performed on commercial and residential	150	152	274	213
- Annual estimated savings to customer	\$216.10	\$220.40	\$352.41	\$286.41

WATER SERVICES

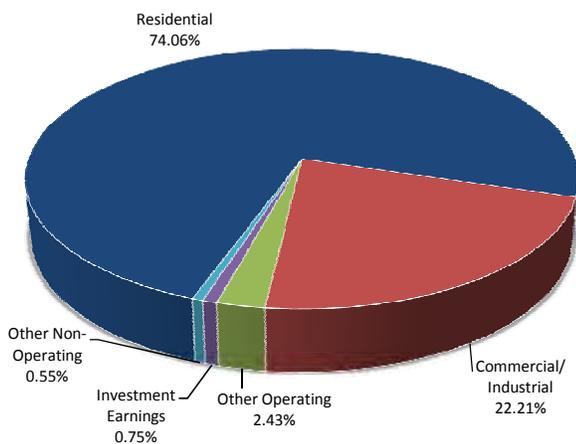
CITY OF COLLEGE STATION



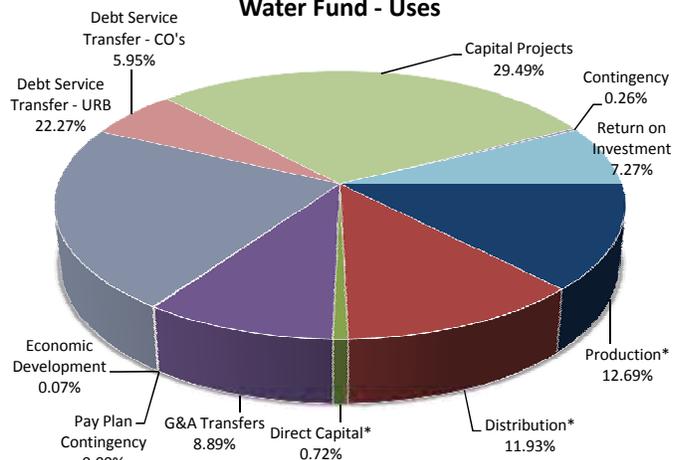
**City of College Station
Water Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES						
Residential	\$ 10,473,028	\$ 10,176,144	\$ 9,429,107	\$ 9,711,980	\$ 9,900,562	-2.71%
Commercial/ Industrial	3,408,045	3,590,845	2,827,762	2,912,594	2,968,846	-17.32%
Other Operating	318,302	318,061	320,190	325,433	325,433	2.32%
Investment Earnings	162,614	200,000	119,000	100,000	100,000	-50.00%
Other Non-Operating	244,905	92,337	66,837	73,000	73,000	-20.94%
Total Revenues	\$ 14,606,894	\$ 14,377,387	\$ 12,762,896	\$ 13,123,008	\$ 13,367,841	-7.02%
EXPENDITURES AND TRANSFERS						
Production*	\$ 2,198,091	\$ 2,145,387	\$ 2,078,378	\$ 2,234,647	\$ 2,259,483	5.32%
Distribution*	2,011,631	1,993,338	1,979,656	2,106,443	2,123,443	6.53%
Direct Capital*	58,876	147,950	65,000	127,950	127,950	-13.52%
General & Administrative Transfers	1,644,287	1,735,923	1,735,923	1,664,893	1,664,893	-4.09%
Pay Plan Contingency	-	-	-	-	-	N/A
Other	-	14,227	-	-	-	-100.00%
Total Operating Expenditures & Transfers	\$ 5,912,885	\$ 6,036,825	\$ 5,858,957	\$ 6,133,933	\$ 6,175,769	2.30%
NONOPERATING EXPENDITURES						
Economic Development	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	0.00%
Debt Service - URB	3,930,349	3,923,216	3,923,216	3,965,383	3,965,383	1.07%
Debt Service - CO's	513,920	1,008,315	1,008,315	1,059,514	1,059,514	5.08%
Capital Projects	-	7,000,000	5,200,000	5,250,000	5,250,000	-25.00%
Other	200,020	-	-	-	-	N/A
Contingency	-	70,000	-	45,924	45,924	-34.39%
Return on Investment	1,109,573	1,408,505	1,408,505	1,295,000	1,295,000	-8.06%
Total Nonoperating Expenditures	\$ 5,766,362	\$ 13,422,536	\$ 11,552,536	\$ 11,628,321	\$ 11,628,321	-13.37%
Total Expenditures & Transfers	\$ 11,679,247	\$ 19,459,361	\$ 17,411,493	\$ 17,762,254	\$ 17,804,090	-8.51%
Increase/Decrease in Working Capital, modified accrual budgetary basis	\$ 2,927,647	\$ (5,081,974)	\$ (4,648,597)	\$ (4,639,246)	\$ (4,436,249)	
Measurement Focus Adjustment	\$ 2,514,087					
Beginning Working Capital, accrual basis of accounting	\$ 5,947,058	\$ 11,388,792	\$ 11,388,792	\$ 6,740,195	\$ 6,740,195	
Ending Working Capital, accrual basis of accounting	\$ 11,388,792	\$ 6,306,818	\$ 6,740,195	\$ 2,100,948	\$ 2,303,946	

Water Fund - Sources



Water Fund - Uses



* Production, Distribution and Direct Capital make up the Operations & Maintenance portion of the Water Budget.

**City of College Station
Water Operations & Maintenance**

EXPENDITURE BY ACTIVITY CENTER						
ACTIVITY CENTER	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Production	\$ 2,198,091	\$ 2,145,387	\$ 2,078,378	\$ 2,234,647	\$2,259,483	5.32%
Distribution	2,011,631	1,993,338	1,979,656	2,106,443	2,123,443	6.53%
Direct Capital	58,876	147,950	65,000	127,950	127,950	-13.52%
WATER FUND TOTAL	\$ 4,268,598	\$ 4,286,675	\$ 4,123,034	\$ 4,469,040	\$4,510,876	5.23%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 1,648,461	\$ 1,732,229	\$ 1,722,332	\$ 1,832,140	\$1,832,140	5.77%
Supplies	560,570	439,752	487,841	456,375	469,375	6.74%
Maintenance	100,112	82,279	81,845	81,107	81,107	-1.42%
Purchased Services	1,718,177	1,702,087	1,573,466	1,789,090	1,813,926	6.57%
Other Purchased Services	182,402	182,378	192,550	182,378	186,378	0.00%
Direct Capital	58,876	147,950	65,000	127,950	127,950	-13.52%
WATER FUND TOTAL	\$ 4,268,598	\$ 4,286,675	\$ 4,123,034	\$ 4,469,040	\$4,510,876	5.23%

PERSONNEL SUMMARY BY ACTIVITY CENTER						
ACTIVITY CENTER	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Production	5.00	5.00	5.00	5.00	5.00	0.00%
Distribution	25.00	24.00	24.00	24.50	24.50	0.00%
WATER FUND TOTAL	30.00	29.00	29.00	29.50	29.50	1.72%

Service Level Adjustments	
Impact Fee Study	24,836
Rebate Program	4,000
Public Education/Conservation Program Funding	13,000
Water Services Total	\$ 41,836

WATER FUND
WATER OPERATIONS

Description & Budget Explanation:

The Water Operations Division is responsible for the supply and delivery of water.

Program Name: Water Production & Distribution

Service Level: Provide reliable water service to the citizens of College Station.

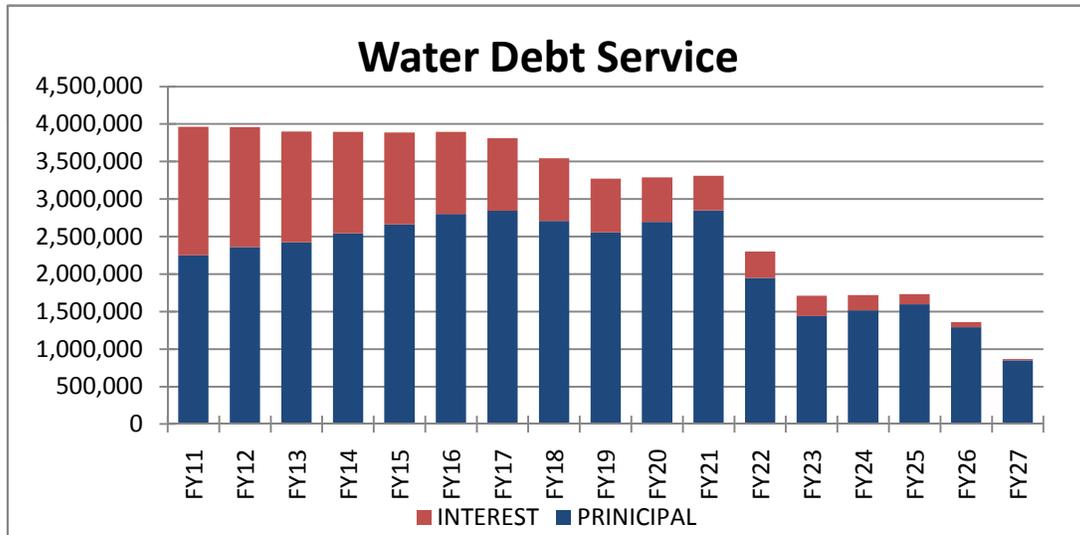
Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Average customer outage duration in minutes for the previous 12 months.	8.30	8.00	8.00	8.00
- Average outage time in hours experienced per interruption.	0.95	1.00	1.00	1.00
- Average number of outages experienced per customer.	0.0067	0.03	0.03	0.03
- Compliance with all regulatory requirements.	100%	100%	100%	100%
- Compliance with all water quality monitoring requirements.	100%	100%	100%	100%
Efficiency				
- Maintain O & M cost within +/- 10% of \$1.27 per 1,000 gal.	\$0.92	\$1.43	\$1.43	\$1.43
- Percent of unaccounted water	7%	10%	10%	10%
Output				
- Number of new services completed.	408	1,230	1,230	1,230
- Number of water meters tested.	834	1,600	1,600	1,600

Service Level: Provide education and incentives to increase awareness of water and wastewater system, and reduce overall per capita consumption.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Annual per person (capita) water use per day.	140	140	140	140
- Avoided water and wastewater consumption through water education programs (million gallons)	3.0	3.0	3.0	3.0
Output				
- Total number of customers contacted through all outreach and training programs.	7,000	7,000	7,000	7,000
- Total number of customers trained on water and wastewater resource issues	1,000	1,000	1,000	1,000

Debt Service Requirements Water Fund All URB Series

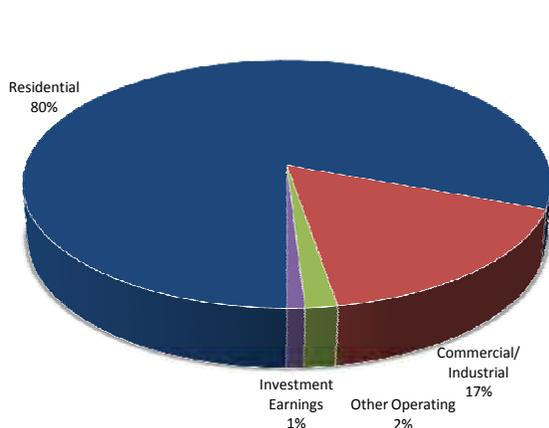
FISCAL YEAR	PRINICIPAL	INTEREST	FISCAL YEAR PAYMENT	PRINCIPAL OUTSTANDING OCT. 1
FY11	2,248,333	1,717,051	3,965,383	37,327,403
FY12	2,361,377	1,596,089	3,957,466	35,079,071
FY13	2,422,220	1,477,149	3,899,370	32,717,693
FY14	2,540,614	1,355,800	3,896,413	30,295,473
FY15	2,662,175	1,226,862	3,889,037	27,754,859
FY16	2,799,883	1,096,206	3,896,090	25,092,685
FY17	2,844,528	965,643	3,810,171	22,292,801
FY18	2,707,465	838,194	3,545,658	19,448,273
FY19	2,557,200	716,704	3,273,904	16,740,808
FY20	2,695,223	593,213	3,288,437	14,183,608
FY21	2,847,287	462,072	3,309,359	11,488,385
FY22	1,949,576	349,285	2,298,861	8,641,098
FY23	1,439,399	271,675	1,711,074	6,691,522
FY24	1,514,675	204,892	1,719,566	5,252,123
FY25	1,598,638	133,999	1,732,637	3,737,448
FY26	1,289,822	67,831	1,357,652	2,138,810
FY27	848,989	19,102	868,091	848,989



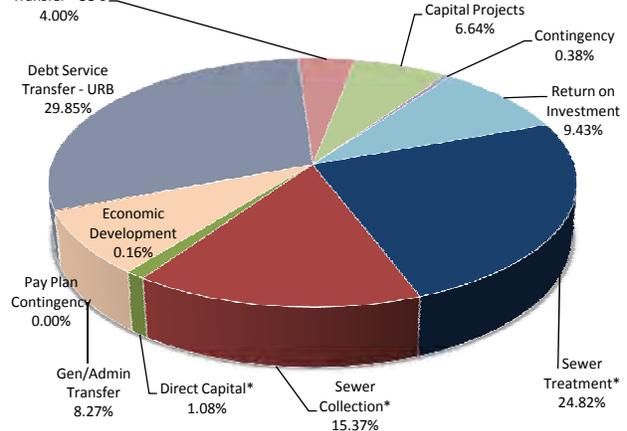
**City of College Station
Wastewater Fund**

	<u>FY09 Actual</u>	<u>FY10 Revised Budget</u>	<u>FY10 Year-End Estimate</u>	<u>FY11 Approved Base Budget</u>	<u>FY11 Approved Budget</u>	<u>% Change in Budget from FY10 to FY11</u>
REVENUES						
Residential	\$ 9,515,950	\$ 9,933,343	\$ 9,247,523	\$ 9,524,949	\$ 9,801,697	-1.33%
Commercial/ Industrial	1,962,868	2,055,272	1,924,168	1,981,893	2,040,350	-0.73%
Other Operating	210,207	214,789	203,179	207,143	207,143	-3.56%
Investment Earnings	156,961	170,777	136,000	114,000	114,000	-33.25%
Other Non-Operating	645,522	-	11,250	40,000	40,000	N/A
Total Revenues	\$ 12,491,508	\$ 12,374,181	\$ 11,522,120	\$ 11,867,985	\$ 12,203,190	-1.38%
EXPENDITURES AND TRANSFERS						
Sewer Treatment*	\$ 3,000,327	\$ 2,927,225	\$ 3,080,222	\$ 3,042,075	\$ 3,081,910	5.28%
Sewer Collection*	1,878,547	2,144,167	2,090,174	1,898,087	1,908,787	-10.98%
Direct Capital*	38,419	119,710	60,000	97,710	134,710	12.53%
Gen/Admin Transfer	935,071	978,555	978,555	1,026,513	1,026,513	4.90%
Pay Plan Contingency	-	-	-	-	-	N/A
Other	-	24,417	-	-	-	-100.00%
Total Operating Expenditures and Transfers	\$ 5,852,364	\$ 6,194,074	\$ 6,208,951	\$ 6,064,385	\$ 6,151,920	-0.68%
NONOPERATING EXPENDITURES						
Economic Development	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.00%
Debt Service - URB	3,894,298	3,852,721	3,852,721	3,706,682	3,706,682	-3.79%
Debt Service - CO's	482,559	477,194	477,194	496,755	496,755	4.10%
Capital Projects	-	2,700,000	4,975,000	825,000	825,000	-69.44%
Other	235,440	-	-	-	-	N/A
Contingency	-	36,200	-	47,377	47,377	30.88%
Return on Investment	1,125,885	1,219,722	1,219,722	1,171,400	1,171,400	-3.96%
Total Nonoperating Expenditures	\$ 5,758,182	\$ 8,305,837	\$ 10,544,637	\$ 6,267,214	\$ 6,267,214	-24.54%
Total Expenditures and Transfers	\$ 11,610,546	\$ 14,499,911	\$ 16,753,588	\$ 12,331,599	\$ 12,419,134	-14.35%
Increase/Decrease in Working Capital, modified accrual budgetary basis	\$ 880,962	\$ (2,125,730)	\$ (5,231,468)	\$ (463,614)	\$ (215,944)	
Measurement Focus Adjustment	\$ (607,770)					
Beginning Working Capital, accrual basis of accounting	\$ 6,846,915	\$ 7,120,107	\$ 7,120,107	\$ 1,888,639	\$ 1,888,639	
Ending Working Capital, accrual basis of accounting	\$ 7,120,107	\$ 4,994,377	\$ 1,888,639	\$ 1,425,025	\$ 1,672,695	

Wastewater Fund - Sources



Wastewater Fund - Uses



* Sewer Treatment, Sewer Collection and Direct Capital make up the Operations & Maintenance portion of the Wastewater Budget.

**City of College Station
Wastewater Operations & Maintenance
Summary**

EXPENDITURE BY ACTIVITY CENTER						
ACTIVITY	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Sewer Treatment	\$ 3,000,327	\$ 2,927,225	\$ 3,080,222	\$ 3,042,075	\$ 3,081,910	5.28%
Sewer Collection	1,878,547	2,144,167	2,090,174	1,898,087	1,908,787	-10.98%
Direct Capital	38,419	119,710	60,000	97,710	134,710	12.53%
WASTEWATER FUND TOTAL	\$ 4,917,293	\$ 5,191,102	\$ 5,230,396	\$ 5,037,872	\$ 5,125,407	-1.27%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 2,650,284	\$ 2,673,687	\$ 2,695,515	\$ 2,749,751	\$ 2,749,751	2.84%
Supplies	564,535	547,166	608,026	576,236	599,236	9.52%
Maintenance	211,118	161,618	150,085	165,388	165,388	2.33%
Purchased Services	1,452,937	1,688,921	1,716,770	1,448,787	1,476,322	-12.59%
Direct Capital	38,419	119,710	60,000	97,710	134,710	12.53%
WASTEWATER FUND TOTAL	\$ 4,917,293	\$ 5,191,102	\$ 5,230,396	\$ 5,037,872	\$ 5,125,407	-1.27%

PERSONNEL SUMMARY BY ACTIVITY CENTER						
ACTIVITY	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Sewer Treatment	24.00	25.00	25.00	25.00	25.00	0.00%
Sewer Collection	22.00	24.00	24.00	24.00	24.00	0.00%
WASTEWATER FUND TOTAL	46.00	49.00	49.00	49.00	49.00	0.00%

Service Level Adjustments	
Impact Fee Study	24,835
Public Education/Conservation Program Funding	15,000
Grease Sampling	2,700
Portable Generator	45,000
Wastewater Total	\$ 87,535

WASTEWATER FUND

WASTEWATER OPERATIONS

Description & Budget Explanation:

The Wastewater Operations Division is responsible for the collection and treatment of wastewater in the City.

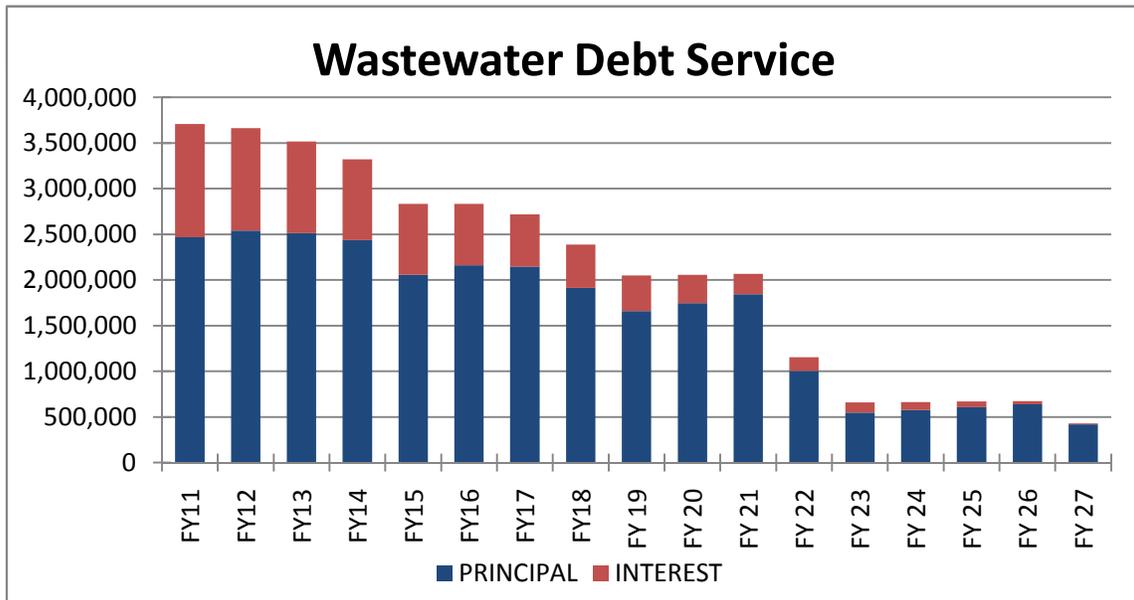
Program Name: Wastewater Collection & Treatment

Service Level: Provide reliable wastewater service to the citizens of College Station.

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Average customer stoppage duration in minutes.	38.00	40.00	40.00	40.00
- Average number of stoppages experienced per customer.	0.0007	0.003	0.003	0.003
- Compliance with all Regulatory requirements.	100%	100%	100%	100%
- Compliance with all water quality monitoring requirements.	100%	100%	100%	100%
- Compliance with all permit reporting requirements.	100%	100%	100%	100%
Efficiency				
- Maintain O & M cost (within +/- 10% of \$1.85 /1,000 gal.)	\$2.01	\$2.09	\$2.09	\$2.09
Output				
- Number of new services completed.	604	1,140	1,140	1,140

Debt Service Requirements Wastewater All URB Series

FISCAL YEAR	PRINCIPAL	INTEREST	FISCAL YEAR PAYMENT	PRINCIPAL OUTSTANDING OCT. 1
FY11	2,467,247	1,239,435	3,706,682	27,272,385
FY12	2,541,255	1,120,038	3,661,293	24,805,137
FY13	2,513,484	1,002,535	3,516,019	22,263,882
FY14	2,435,569	886,177	3,321,747	19,750,399
FY15	2,057,104	776,122	2,833,226	17,314,829
FY16	2,160,316	672,790	2,833,106	15,257,726
FY17	2,147,920	569,836	2,717,756	13,097,410
FY18	1,912,395	474,250	2,386,645	10,949,490
FY 19	1,657,481	390,013	2,047,494	9,037,095
FY 20	1,747,639	307,436	2,055,075	7,379,614
FY 21	1,845,067	219,882	2,064,949	5,631,976
FY 22	1,003,349	150,905	1,154,254	3,786,909
FY 23	545,590	114,561	660,151	2,783,560
FY 24	574,303	89,100	663,402	2,237,970
FY 25	605,873	62,124	667,997	1,663,668
FY 26	639,223	33,521	672,744	1,057,795
FY 27	418,571	9,418	427,989	418,572



Sanitation Fund

The Sanitation Fund is a user-fee self-supported enterprise fund that accounts for the activities of collecting and disposing of residential and commercial refuse in the City. This service includes once a week residential collection, once a week bulky item pickup, once a week brush/yard clippings pick up, and once per week recycling pick up. The recycling program and Clean Green activities are designed to help reduce the amount of solid waste deposited into the landfill. The Sanitation Fund also funds the street sweeping operations of the City.

This fund is budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital. The measurement focus adjustment to arrive at Actual 2009 Working Capital is necessary because the proprietary fund's financial statements are prepared using the *economic resources measurement focus* and the *accrual basis of accounting*.

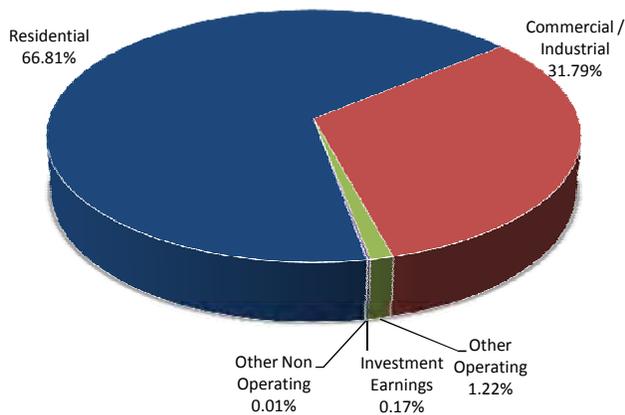
Revenues for the Sanitation Fund are forecasted to be \$7,107,394 in FY11. This is a decrease of 1.04% from the FY10 revised budget and is due to decreased growth projections for both Residential and Commercial collections. Operating expenditures for FY11 are expected to increase by 6.09% from the FY10 revised budget. In FY10, the Return on Investment line item, which provides a benefit to the citizens for ownership of the Sanitation operation, increased from 7% to 10% of budgeted operating revenues. The approved Return on Investment for FY11 is \$702,208.

The total FY11 approved expenditures for the Sanitation Fund are \$7,014,768. Historically, the Sanitation Fund has provided funding for Keep Brazos Beautiful, an Outside Agency dedicated to beautification and litter abatement. FY11 Keep Brazos Beautiful funding in the amount of \$50,240 is included in the FY11 Sanitation approved budget.

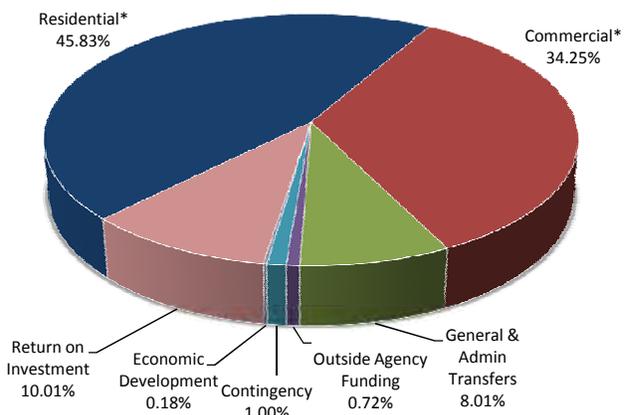
**City of College Station
Sanitation Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES						
Residential	\$ 4,570,333	\$ 4,685,075	\$ 4,678,231	\$ 4,748,404	\$ 4,748,404	1.35%
Commercial / Industrial	2,285,571	2,371,122	2,135,419	2,259,390	2,259,390	-4.71%
Other Operating	87,306	110,240	86,400	86,600	86,600	-21.44%
Investment Earnings	59,549	9,678	12,000	12,000	12,000	23.99%
Other Non Operating	30,454	6,044	1,000	1,000	1,000	-83.45%
Total Revenues	\$ 7,033,213	\$ 7,182,159	\$ 6,913,050	\$ 7,107,394	\$ 7,107,394	-1.04%
EXPENDITURES AND TRANSFERS						
Residential*	\$ 3,289,221	\$ 3,049,688	\$ 3,052,332	\$ 3,215,026	\$ 3,215,026	5.42%
Commercial*	2,267,739	2,244,876	2,222,123	2,402,668	2,402,668	7.03%
General & Admin Transfers	526,892	535,425	535,425	561,716	561,716	4.91%
Outside Agency Funding	60,199	60,240	60,240	50,240	50,240	-16.60%
Contingency	-	48,115	-	70,410	70,410	46.34%
Capital Outlay	-	-	-	-	-	N/A
Total Operating Expenditures & Transfers	\$ 6,144,051	\$ 5,938,344	\$ 5,870,120	\$ 6,300,060	\$ 6,300,060	6.09%
NONOPERATING EXPENDITURES						
Economic Development	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	0.00%
Return on Investment	487,000	716,644	716,644	702,208	702,208	-2.01%
Debt Service	-	-	-	-	-	N/A
Transfers Out	-	-	-	-	-	N/A
Other Non-Operating	3,135	-	-	-	-	N/A
Total Non Operating Expenditures	\$ 502,635	\$ 729,144	\$ 729,144	\$ 714,708	\$ 714,708	-1.98%
Total Operating & Non Operating Expenditures	\$ 6,646,686	\$ 6,667,488	\$ 6,599,264	\$ 7,014,768	\$ 7,014,768	5.21%
Increase/Decrease in Working Capital, modified accrual budgetary basis	\$ 386,527	\$ 514,671	\$ 313,786	\$ 92,626	\$ 92,626	
Measurement Focus Adjustment	\$ (114,313)					
Beginning Working Capital, accrual basis of accounting	\$ 962,156	\$ 1,234,370	\$ 1,234,370	\$ 1,548,156	\$ 1,548,156	
Ending Working Capital, accrual basis of	\$ 1,234,370	\$ 1,749,041	\$ 1,548,156	\$ 1,640,782	\$ 1,640,782	

Sanitation Fund - Sources



Sanitation Fund - Uses



*Residential and Commercial Operations make up the O&M portion of the Sanitation Fund budget

**City of College Station
Sanitation Operations & Maintenance
Summary**

EXPENDITURE BY ACTIVITY						
	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Residential Collection	\$ 3,289,221	\$ 3,049,688	\$ 3,052,332	\$ 3,215,025	\$ 3,215,025	5.42%
Commercial Collection	2,267,739	2,244,876	2,222,123	2,402,669	2,402,669	7.03%
DIVISION TOTAL	\$ 5,556,960	\$ 5,294,564	\$ 5,274,455	\$ 5,617,694	\$ 5,617,694	6.10%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$1,803,964	\$1,794,072	\$1,812,648	\$ 1,847,668	\$1,847,668	2.99%
Supplies	302,704	295,909	325,941	360,856	360,856	21.95%
Maintenance	512,450	442,887	440,207	459,701	459,701	3.80%
Purchased Services	2,937,842	2,761,696	2,695,659	2,949,469	2,949,469	6.80%
Capital Outlay	-	-	-	-	-	N/A
DIVISION TOTAL	\$ 5,556,960	\$ 5,294,564	\$ 5,274,455	\$ 5,617,694	\$ 5,617,694	6.10%

PERSONNEL SUMMARY BY ACTIVITY						
ACTIVITY	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Residential Collection	24.00	24.15	24.15	23.25	23.25	-3.73%
Commercial Collection	11.00	11.10	11.10	12.25	12.25	10.36%
DIVISION TOTAL	35.00	35.25	35.25	35.50	35.50	0.71%

PUBLIC WORKS

SANITATION

Description & Budget Explanation:

The Sanitation Division is responsible for the collection of all municipal refuse, recycling and commercial refuse.

Program Name: Residential Collection

Service Level: Provide residential solid waste collection to College Station citizens.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of missed collection reports per week	1.10%	1.00%	1.00%	1.00%
Efficiency				
- No. of labor hours per ton of household garbage	1.25	1.7	1.7	1.7
- No. of labor hours per ton of bulky waste	2.9	4.9	4.9	4.9
- No. of labor hours per ton of Clean Green	3.5	6.5	6.5	6.5
- Cost per ton of household garbage	\$93.08	\$80.00	\$80.00	\$80.00
- Cost per ton of bulky waste	\$299.95	\$240.00	\$240.00	\$240.00
- Cost per ton of Clean Green	\$259.94	\$320.00	\$320.00	\$320.00
- Residential monthly rate	\$14.40	\$14.40	\$14.40	\$14.40
Output				
- No. of household tons collected	12,757	18,156	18,200	18,564
- No. of bulky tons collected	5,865	6,018	6,100	6,222
- No. of Clean Green tons collected	2,784	2,754	2,800	2,856

Program Name: Residential Recycling

Service Level: Provide residential recycling collection to College Station citizens.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of missed collection reports per week	0.00%	1.00%	1.00%	1.00%
- Percent of Residential Municipal Solid Waste (MSW) diverted annually	15.10%	22.00%	22.00%	22.00%
- Lbs. Collected per household	8.9	15	15	15
Efficiency				
- Cost per ton, recycling	\$284.44	\$220.00	\$220.00	\$220.00
- Revenue per ton, recycling	\$43.67	\$40.00	\$40.00	\$40.00
- Net cost per ton, recycling (cost-revenues-avoided disposal costs)	\$217	\$180	\$180	\$180
Output				
- No. of tons collected, recycling	1,064	1,114	1,136	1,159
- Avoided landfill costs	\$25,004	\$28,651	\$29,224	\$29,808

Program Name: Commercial Collection

Service Level: Provide sanitation to College Station businesses and apartments.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent of missed collection reports	0.011%	1.000%	1.000%	1.000%
Efficiency				
- Labor-hours per ton	0.72	1.00	1.00	1.00
- Cost per ton	\$53.21	\$40.00	\$40.00	\$40.00
Output				
- No. of tons collected	36,245	38,192	38,956	39,735

Northgate Parking Enterprise Fund

The Northgate Parking Enterprise Fund accounts for revenues and expenditures from the City's Northgate parking facilities. These revenues come from the Patricia Street parking lot, the College Main Parking Garage, and metered street parking in the Northgate area.

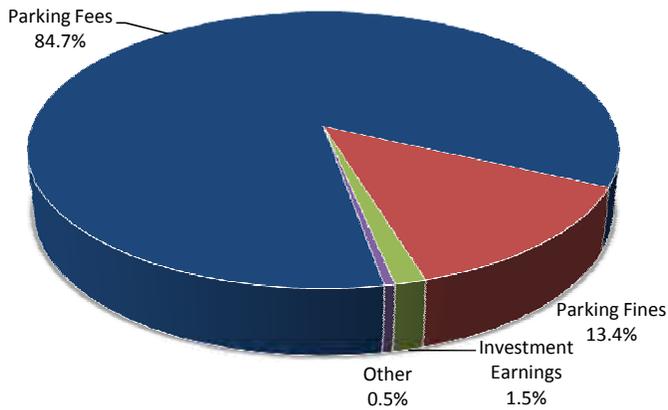
This fund is budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital. The measurement focus adjustment to arrive at Actual 2009 Working Capital is necessary because the proprietary fund's financial statements are prepared using the *economic resources measurement focus* and the *accrual basis of accounting*.

Revenues from all parking fees and fines are estimated to be \$1,174,692 in FY11. Total revenues in FY11 are estimated to be \$1,198,221. Approved expenditures related to the parking operations performed by Northgate District Management staff are \$622,504. Additionally, \$163,000 in approved Service Level Adjustments (SLAs) are included in the FY11 budget. The first SLA, totaling \$80,000, is for the expansion of the security cameras located in the College Main Parking Garage. Currently, only the first and second decks of the parking garage are equipped with security cameras. This item will expand coverage to the remaining decks of the parking structure. The second SLA of \$83,000 is for the upgrade and replacement of the street parking meters in the Northgate District. The current meters are obsolete and difficult to maintain. New meters will allow for more efficient on-street parking operations. Beginning in FY10, the Parking Enterprise began to fully cover the debt service related to the College Main Parking Garage. The original Certificates of Obligation, issued in 2000, were refunded in FY10 and the FY11 debt service payment after the debt refunding is \$863,000 for FY11. Future debt payments are projected to be significantly lower. Total approved expenditures are \$1,748,592.

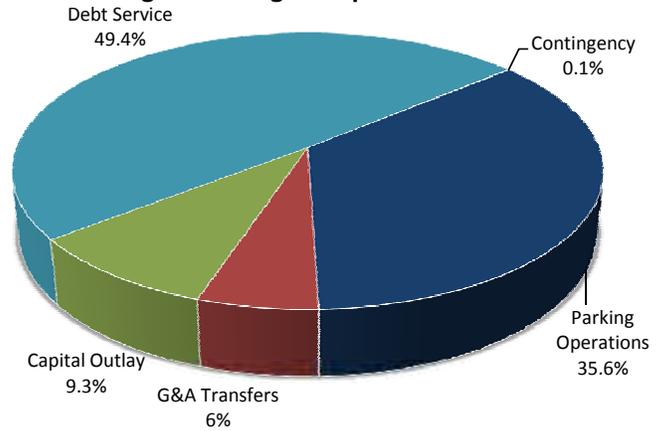
**City of College Station
Northgate Parking Enterprise Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES						
Parking Fees	\$ 856,891	\$ 1,175,341	\$ 1,004,647	\$ 1,014,692	\$ 1,014,692	(13.67%)
Parking Fines	133,844	9,000	160,000	160,000	160,000	1677.78%
Investment Earnings	23,949	10,100	14,000	17,529	17,529	73.55%
Other	5,320	4,244	15,550	6,000	6,000	41.38%
Total Revenues	\$ 1,020,004	\$ 1,198,685	\$ 1,194,197	\$ 1,198,221	\$ 1,198,221	(0.04%)
EXPENDITURES						
Parking Operations	\$ 468,772	\$ 623,188	\$ 663,031	\$ 622,504	\$ 622,504	(0.11%)
General & Administrative Transfers	88,970	103,067	103,067	98,736	98,736	(4.20%)
Capital Outlay	48,848	350,000	350,000	-	163,000	(53.43%)
Transfers / Debt Service	(285,548)	-	-	-	-	N/A
Debt Service	535,548	541,070	559,989	863,000	863,000	59.50%
Other	814	-	-	-	-	N/A
Contingency	-	1,313	-	1,352	1,352	2.97%
Total Expenditures	\$ 857,404	\$ 1,618,638	\$ 1,676,087	\$ 1,585,592	\$ 1,748,592	8.03%
Increase/Decrease in Working Capital	\$ 162,600	\$ (419,953)	\$ (481,890)	\$ (387,371)	\$ (550,371)	
Measurement focus adjustment	\$ (28,642)	\$ -	\$ -	\$ -	\$ -	
Beginning Working Capital	\$ 1,102,328	\$ 1,236,286	\$ 1,236,286	\$ 754,396	\$ 754,396	
Ending Working Capital	\$ 1,236,286	\$ 816,333	\$ 754,396	\$ 367,025	\$ 204,025	

Northgate Parking Enterprise Fund - Sources



Northgate Parking Enterprise Fund - Uses



**City of College Station
Northgate Parking Enterprise Fund
Summary**

EXPENDITURES						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Parking	\$ 535,931	\$ 973,188	\$ 1,013,036	\$ 622,504	\$ 785,504	(19.29%)
DIVISION TOTAL	\$ 535,931	\$ 973,188	\$ 1,013,036	\$ 622,504	\$ 785,504	(19.29%)

EXPENDITURES BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 289,424	\$ 278,701	\$ 281,898	\$ 306,119	\$ 306,119	9.84%
Supplies	16,512	22,032	13,125	18,171	18,171	(17.52%)
Maintenance	27,199	48,009	46,810	22,821	22,821	(52.47%)
Purchased Services	153,948	274,446	321,202	275,393	275,393	0.35%
General Capital	48,848	350,000	350,001	-	163,000	(53.43%)
DIVISION TOTAL	\$ 535,931	\$ 973,188	\$ 1,013,036	\$ 622,504	\$ 785,504	(19.29%)

PERSONNEL SUMMARY						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Parking	9.00	8.00	8.00	8.00	8.00	0.00%
DIVISION TOTAL	9.00	8.00	8.00	8.00	8.00	0.00%

Service Level Adjustments		One-Time	Recurring	Total
Parking	Parking Garage Camera Expansion	\$ 80,000	\$ -	\$ 80,000
Parking	Street Meter Upgrade & Replacement	83,000	-	83,000
Parking SLA TOTAL		\$ 163,000	\$ -	\$ 163,000

**GENERAL GOVERNMENT
NORTHGATE DISTRICT MANAGEMENT**

Description & Budget Explanation:

The Northgate District Management Division is responsible for the operations of and coordinating the efforts to promote the Northgate District to citizens and visitors alike. The Northgate District has been one of the key City Council issues in recent years.

Line of Business: Asset Management and Maintenance

- Service Levels:**
- 1) Manage twenty-four (24) hour operations of revenue producing parking assets
 - 2) Clean public parking garage daily
 - 3) Manage at least five (5) contracts per year for maintaining City assets in Northgate
 - 4) Maintain aesthetic condition of entire District daily

Performance Measures	FY 09 Actual	FY10 Approved	FY10 Estimated	FY11 Approved
Effectiveness				
- Percent of Assets in excellent condition	#N/A	60%	60%	80%
Output				
- Dollars spent improving assets	#N/A	\$364,500	#N/A	\$250,000
- Number of contract requirements failed annually	#N/A	5	0	2

Line of Business: District Administration, Planning, and Marketing

- Service Levels:**
- 1) Administration of Division budgets and fiscal reporting documents
 - 2) Provide assistance to five (5) stakeholders pursuing assorted projects in the District per year
 - 3) Manage approximately twenty-five (25) community service workers per year

Performance Measures	FY 09 Actual	FY10 Approved	FY10 Estimated	FY11 Approved
Effectiveness				
- Expenditure to revenue ration (dollars spent / dollars returned)	#N/A	\$1.35 : \$1.00	#N/A	\$1.26 : \$1.00
- Ratio of new business to business sustained	#N/A	5 : 75	5 : 75	5 : 80
Output				
- Number of community service work hours supervised	#N/A	240		480
- Number of updated public communications efforts	#N/A	2	2	4

Line of Business: Parking Services and Enforcement

- Service Levels:**
- 1) Manage transient and contracted parking patron's needs
 - 2) Administer parking enforcement activities throughout the District
 - 3) Manage parking enforcement questions and complaints
 - 4) Maintain all equipment related to paid parking

Performance Measures	FY 09 Actual	FY10 Approved	FY10 Estimated	FY11 Approved
Effectiveness				
- Percentage dispatched parking complaints responded within 30 minutes	#N/A	85%	85%	90%
- Percentage of parking citations paid	#N/A	74%	59%	75%
- Ratio of transactions to number of citations issued	#N/A	48 : 1	#N/A	51 : 1
Output				
- Number of long-term parking passes purchased	#N/A	325		330
- Number of updated public communications efforts	#N/A	2	2	4

Line of Business: Organization and Management of Special Events

- Service Levels:**
- 1) Support the planning and coordination of special events in the District

Performance Measures	FY 09 Actual	FY10 Approved	FY10 Estimated	FY11 Approved
Output				
- Number of special events organized	#N/A	0	1	2
- Number in attendance annually at special events	#N/A	0	200	1,500
- Special event revenue	#N/A	0	1350	(\$10,000)

Line of Business: Creation of a Quality Customer Experience

- Service Levels:**
- 1) Administers necessary resources to contract security services for College Main Garage
 - 2) Manage and execute the safe and timely clearing of the Parking Garage
 - 3) Facilitate effective surveillance and assist other Departments in preventing and/or solving crime
 - 4) Coordinate the monitoring and reporting of various code violations to the appropriate Department

Performance Measures	FY 09 Actual	FY10 Approved	FY10 Estimated	FY11 Approved
Efficiency				
- Ratio of garage transactions to formal complaints	#N/A	1,000 : 1	1,000 : 1	1,200 : 1
- Percent of time in which garage is cleared within 1 hour of bars closing	#N/A	75%	80%	85%
- Percent of complaints concerning aesthetics resolved within three c	#N/A	85%	85%	90%
Output				
- Number of new District unique enhancements implemented	#N/A	1	2	1

Utilities

Capital Projects Budget

On an annual basis, the City of College Station prepares a five-year Capital Improvements Program (CIP). The CIP is presented for City Council review as part of the annual budget process. The program consolidates all anticipated capital needs for which funding authorization exists. The program is divided into several sections depending on the services provided and the funding source.

Two categories of capital expenditures are defined by the City. The first category of capital expenditure is for major capital projects. Major capital projects are projects that cost more than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more. The second category of capital expenditure is for minor capital projects. Minor capital projects are projects that cost more than \$5,000 and less than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more.

Traditionally, revenue bonds are authorized to be issued any time there is a need for financing capital construction or acquisition and where the asset will reside in one or more of the City's enterprise funds. The City's enterprise funds include Electric, Water, Wastewater and Solid Waste Collection. In FY10, based on the recommendations from the City's financial advisors, and due to the marketability of the bonds as well as the volatility of the bond market, Certificates of Obligation were issued in lieu of utility revenue bonds. In FY11, either Utility Revenue Bonds or Certificates of Obligation will be issued for Utility capital projects. Generally, Certificates of Obligation and Utility Revenue Bonds do not require voter approval. The debt will be repaid from revenues generated by the utilities. Funds in the amount of \$5,450,000 are estimated to be issued for Water capital projects and funds in the amount of \$6,425,000 are estimated to be issued for Wastewater capital projects.

Among the decisions and proposals that accompany capital project recommendations is an analysis of potential ongoing costs and any potential impact on utility rates that a project may have.

UTILITY CAPITAL PROJECTS

Below are descriptions of the utility capital projects included in the FY11 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

Electric Capital Projects

\$5,923,215 is the budgeted appropriation for electric capital projects in FY11. As the electric capital projects are considered competitive matter under Texas Senate Bill No. 7, details of these projects cannot be outlined in this summary, but have been provided to the City Council.

Water Capital Projects

In FY11, \$3,967,963 is the new appropriation included for water capital projects. Appropriations from prior years carry forward on capital projects. Therefore, the FY11 projected expenditures exceed the new appropriations included for FY11. Total expenditures in FY11 for Water capital projects are projected to be \$10,828,964. Water production projects include an estimated FY11 expenditure of \$2,126,500. \$200,000 is included for the purchase of **land for future well sites**. As capacity needs grow, the City is preparing for the construction of new wells. A component of this is the land acquisition for new future wells. \$815,000 is included for **high service water pump improvements**. This project will increase the pumping capacity of the Dowling Road Pump Station. This project is in response to analysis of the water system capacities in relation to Texas Commission on Environmental Quality (TCEQ) requirements. It is anticipated that these improvements will be completed in FY12. An additional \$144,000 is estimated for the **removal, inspection, and rehabilitation of the pumps and motors for four Simsboro water wells**. The pumps in these wells have reached their expected service life and need to be inspected and rehabilitated. \$300,000 is included for the **replacement of the cooling tower media**. This project will replace the media material in the drinking water cooling towers. The media material maximizes the surface area exposure to aid in the cooling of the water. The existing media has reached the end of its service life. In addition, \$80,000 is included for **control upgrades at wells 1, 2, 3 and 5**. These upgrades include the changing out of the motor control section of the Motor Control Centers on wells 1, 2, 3 and 5. \$400,000 is included for the **3 Million Gallon Ground Storage Reservoir (MG GSR) Rehabilitation project**. As part of this project, the interior coating of the reservoir will be replaced and some structural upgrades will be made to ensure that it meets TCEQ guidelines. \$37,500 is included for the **design of renovations at the Utility Service Center**. The cost of the renovations is being shared by the Electric, Water and Wastewater utilities as all three are housed in the facility. It is anticipated that the renovations will occur in future fiscal years. Finally, \$150,000 is projected for the **Supervisory Control and Data Acquisition (SCADA) man machine interface project**. This project is for the evaluation,

procurement and implementation of software packages available to improve the SCADA man machine interface or graphical software. New servers are included to increase flexibility and reduce vulnerabilities and down time.

Funds in the amount of \$4,799,833 are projected to be expended on Distribution projects in FY11. This includes \$100,000 of general oversize participation (OP) funds. These funds are used to help meet future capacity needs by oversizing water lines above the minimum size required to serve a development. \$3,001,058 is included in the FY11 budget for construction on the **Reclaimed Water project**. This is a multi-phase project to deliver irrigation water to major users in College Station, thereby decreasing the demand for potable water. Phase I includes delivery of reclaimed water to Veterans Park. \$935,400 is the projected FY11 expenditure for the **Wellborn Widening project**. This project was for the relocation of water lines outside of future pavement areas in conjunction with Wellborn Widening. A final phase is expected to be completed in FY11 and FY12. A portion of the expenditures for this project will be reimbursed by TxDOT. It is estimated that approximately \$2,000,000 will be received in FY13 following the completion of the project. Approximately \$2,400,000 was received in FY10 for a portion of the project that has already been completed. \$450,000 is included for the **Barron Road water line extension project**. The goal of this project is to loop the existing 18" line on Barron Road to provide service to the annexed areas and to reduce flushing. In addition, \$218,375 is included for **water line improvements along Victoria Avenue**. This project is being completed in conjunction with the corresponding street extension project. Finally, \$95,000 is estimated for the **FM 2818/Jones Butler water line conflict project**. An existing 30" City of College Station water transmission line located at the intersection of FM 2818 and Jones-Butler Road and within state ROW was uncovered during the excavation of the drainage ditch. The City will need to either relocate the line or build a subsurface drainage system to accommodate the storm water runoff for the area.

Rehabilitation projects included in the FY11 Approved Budget include \$311,107 for the **replacement of water lines along Tauber Street and Stasney Street**. This project is being completed in connection with the street rehabilitation project. The existing infrastructure is being replaced and capacity should increase as a result. \$1,787,755 is projected for the **South Knoll/The Glade project**. This project is for the replacement of water lines in the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 water study as in need of replacement. In addition, \$1,558,500 has been estimated for the **Southwood 5-7 project**. This project is for the replacement of water lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood.

Contingency in the amount of \$150,000 has been included in the FY11 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns. Finally, \$10,000 has been included for the meter replacement program that was implemented in FY08. This program is for the replacement of water meters on a routine basis to ensure efficient water readings.

The FY11 Approved Budget includes an estimated \$5,250,000 in current revenues that will be transferred from operations to fund water capital projects. Additionally, a debt issue of \$5,450,000 is projected in FY11 for water capital projects.

Wastewater Capital Projects

The FY11 Approved Budget includes \$883,461 in new appropriations for numerous wastewater capital projects. Appropriations from prior years carry forward on capital projects. Therefore, the projected expenditures exceed the new appropriations included for FY11. Total expenditures in FY11 for Wastewater capital projects are projected to be \$7,265,117. Collection projects include \$100,000 for **oversize participation and planning**. These funds are available to meet future anticipated capacity in the construction of wastewater lines above the minimum size needed to serve the development. An estimate of \$523,995 is included for **replacement of wastewater lines along Tauber Street and Stasney Street**. This project is being completed in connection with the street rehabilitation project. Funds totaling \$1,658,695 are projected for the **South Knoll/The Glade project**. This project is for the replacement of wastewater lines in the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 wastewater study as in need of replacement. Finally, \$2,011,500 has been included for the **Southwood 5-7 project**. This project is for the replacement of wastewater lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood.

Funds in the amount of \$2,715,628 have been projected for Treatment and Disposal projects. \$327,126 is projected for the **construction of catwalks around the Lick Creek clarifiers**. The catwalks will provide safe access for the operators to operate and maintain the clarifiers. An estimated \$403,000 is included for **centrifuge improvements** at the Lick Creek Wastewater Treatment Plant (LCWWTP). Improvements include installing a larger sludge discharge hopper, a sludge conveyor and a work platform around the centrifuge. \$325,000 is included for completion of the **Lick Creek Sludge Holding Tank Improvements**. This project will ultimately expand the size of the waste sludge holding tank at the Lick Creek

Wastewater Treatment Plant. An additional \$129,700 is estimated for **ATAD improvements** at the Carters Creek Wastewater Treatment Plant (CCWWTP). This includes replacing the ATAD motor operated valves. \$177,000 is projected for **Lick Creek Return Activated Sludge Improvements**. This project is for the hiring of an engineer and to modify the existing pumps, flow measurement and sludge waste set up and for the implementation of necessary modifications.

Funds in the amount of \$210,302 are estimated for the **SCADA replacement project**. This project will replace the control equipment that has exceeded its useful life. \$886,000 is the projected expenditure for the **Carters Creek Lab and SCADA Building project**. The existing building no longer meets laboratory standards. The funds estimated in FY11 will be for the construction of the new building. In addition, \$140,000 is estimated for **Process Control Improvements at LCWWTP**. This project will be for the purchase and installation of improved process control instrumentation at the Plant. An additional \$80,000 has been included in FY11 for the **installation of SCADA at the new lift stations**. This will allow for monitoring and alarming of the new lift stations. \$37,500 is included for the **design of renovations at the Utility Service Center**. The cost of the renovations is being shared by the Electric, Water and Wastewater utilities as all three are housed in the facility. It is anticipated that the renovations will occur in future fiscal years.

Finally, contingency in the amount of \$150,000 has been included in the FY11 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns.

A total of \$825,000 in current revenues from operations is estimated to be used to fund wastewater capital projects. Additionally, a debt issue of \$6,425,000 is projected in FY11 for wastewater capital projects.

ADDITIONAL O&M COSTS

The City of College Station strives to provide superior electric, water, and wastewater services to its citizens. Part of this effort includes investment in the capital that makes up the infrastructure. These investments take place in the form of capital improvement projects. Some of these improvements require additional operating and maintenance (O&M) costs. These costs are identified and ultimately become part of the cost of providing these utility services. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

No increases were made to the FY11 budget for additional O&M costs related to new capital projects. Instead, as part of the budget process, the Water Services Department evaluated current operations to determine if adjustments could be made that would allow service levels to be met without a corresponding increase in budget.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

A more detailed sheet at the end of this section reflects the estimated O&M costs associated with the utility capital projects. The departments will continue to evaluate current operations before increases in budget will be approved.

**ELECTRIC SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2014-2015**

	ACTUAL FY 08-09	FY 09-10 REVISED BUDGET	FY 09-10 ESTIMATE
BEGINNING FUND BALANCE:	\$392,526	\$994,199	\$994,199
SUBTOTAL ADDITIONAL RESOURCES	<u>\$7,069,506</u>	<u>\$8,678,000</u>	<u>\$7,677,000</u>
TOTAL RESOURCES AVAILABLE	<u>\$7,462,032</u>	<u>\$9,672,199</u>	<u>\$8,671,199</u>
TOTAL EXPENDITURES	<u>\$ 6,659,704</u>	<u>\$ 8,932,210</u>	<u>\$ 8,135,979</u>
MEASUREMENT FOCUS ADJUSTMENT	\$ 191,871		
ENDING FUND BALANCE:	<u><u>\$994,199</u></u>	<u><u>\$739,989</u></u>	<u><u>\$535,220</u></u>

**ELECTRIC SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2014-2015**

FY10-11 APPROVED BUDGET	PROJECTED FY11-12	PROJECTED FY12-13	PROJECTED FY13-14	PROJECTED FY14-15
\$535,220	\$28,005	\$93,005	\$30,005	\$62,005
<u>\$5,416,000</u>	<u>\$5,555,000</u>	<u>\$9,719,000</u>	<u>\$5,914,000</u>	<u>\$5,506,000</u>
<u>\$5,951,220</u>	<u>\$5,583,005</u>	<u>\$9,812,005</u>	<u>\$5,944,005</u>	<u>\$5,568,005</u>
<u>\$ 5,923,215</u>	<u>\$ 5,490,000</u>	<u>\$ 9,782,000</u>	<u>\$ 5,882,000</u>	<u>\$ 5,500,000</u>
<u><u>\$28,005</u></u>	<u><u>\$93,005</u></u>	<u><u>\$30,005</u></u>	<u><u>\$62,005</u></u>	<u><u>\$68,005</u></u>

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

PROJECT NUMBER	WORK REQUEST NUMBER	FY11 APPROVED BUDGET	APPROPRIATIONS THROUGH FY09	REVISED FY09-10 APPROPRIATIONS	APPROVED FY10 - 11 APPROPRIATIONS
BEGINNING FUND BALANCE:				\$ 3,642,508	\$ 66,584
ADDITIONAL RESOURCES:					
UTILITY REVENUE BONDS/CERTIFICATES OF OBLIGATION				\$ 12,025,000	\$ 5,450,000
INTEREST ON INVESTMENTS				18,000	7,200
TRANSFERS FROM OPERATIONS				7,000,000	5,250,000
OTHER				2,344,326	130,000
SUBTOTAL ADDITIONAL RESOURCES				<u>\$ 21,387,326</u>	<u>\$ 10,837,200</u>
TOTAL RESOURCES AVAILABLE				<u>\$ 25,029,834</u>	<u>\$ 10,903,784</u>

PRODUCTION PROJECTS

SOURCE AND SUPPLY PLANT - WSWOC

PARALLEL WELLFIELD COLL LINE PH I	-	WF0352553	3,217,951	4,212,548	149,327	-
LAND ACQUISITION - WELLS	WT0206	WF0377324	6,667,217	6,622,614	44,603	-
WELL #8	-	WF1097966	3,207,954	525,000	4,595,000	-
WELL#8 COLLECTION LINE	-	WF1097967	2,149,717	950,000	2,050,000	-
WELL #9	-	TBD	4,727,000	-	-	-
WELL #9 COLLECTION LINE	-	WF1249597	4,131,831	-	25,000	-
WATER PUMPING AND TREATMENT PLANT - WPWOC						
SANDY POINT CHEMICAL SYS REPLACEMENT	-	TBD	1,698,964	-	-	-
HIGH SERVICE WATER PUMP IMPROVEMENTS	-	WF1223117	2,500,000	-	500,000	2,000,000
2010 WELL REHABILITATION	-	WF1241047	400,000	-	400,000	-
COOLING TOWER EXPANSION	-	TBD	3,170,000	-	-	-
COOLING TOWER MEDIA REPLACEMENT	-	TBD	300,000	-	-	300,000
WELLS 1,2,3, & 5 CONTROLS UPGRADE	-	TBD	80,000	-	-	80,000
3 MG GSR REHAB	-	TBD	400,000	-	-	400,000
5 MG GSR REHAB	-	TBD	560,000	-	-	-
WATER GENERAL PLANT - WGWOC						
SCADA REPLACEMENT	-	WF0742940	259,476	351,751	-	-
UTILITY SERVICE CENTER RENOVATIONS	-	TBD	348,000	-	-	37,500
SCADA MAN MACHINE INTERFACE	-	TBD	205,000	-	-	205,000
CLOSED PROJECTS						

SUBTOTAL

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
	\$ 3,021,021	\$ 3,642,508	\$ 66,584	\$ 74,820	\$ 47,338	\$ 41,026	\$ 81,108	\$ 61,358
	\$ 7,502,126	\$ -	\$ 5,450,000	\$ 4,175,000	\$ 1,600,000	\$ 1,625,000	\$ 3,225,000	\$ 4,775,000
	(3,260)	18,000	7,200	9,000	4,000	7,000	7,000	7,000
	-	5,200,000	5,250,000	1,325,000	675,000	875,000	1,275,000	1,100,000
	3,169,946	2,374,641	130,000	-	1,949,170	-	-	-
	<u>\$ 10,668,812</u>	<u>\$ 7,592,641</u>	<u>\$ 10,837,200</u>	<u>\$ 5,509,000</u>	<u>\$ 4,228,170</u>	<u>\$ 2,507,000</u>	<u>\$ 4,507,000</u>	<u>\$ 5,882,000</u>
	<u>\$ 13,689,833</u>	<u>\$ 11,235,149</u>	<u>\$ 10,903,784</u>	<u>\$ 5,583,820</u>	<u>\$ 4,275,508</u>	<u>\$ 2,548,026</u>	<u>\$ 4,588,108</u>	<u>\$ 5,943,358</u>
	203,830	124,121	2,890,000	-	-	-	-	-
	3,566,215	1,269,499	500,000	200,000	-	-	-	-
	-	232,954	2,975,000	-	-	-	-	-
	-	209,717	1,940,000	-	-	-	-	-
	-	-	-	-	-	-	870,000	1,828,500
	-	25,000	-	-	-	-	775,000	1,328,416
	-	-	-	899,482	799,482	-	-	-
	-	135,000	815,000	1,550,000	-	-	-	-
	-	256,000	144,000	-	-	-	-	-
	-	-	-	1,685,000	1,485,000	-	-	-
	-	-	300,000	-	-	-	-	-
	-	-	80,000	-	0	-	-	-
	-	-	400,000	-	-	-	-	-
	-	-	-	30,000	530,000	-	-	-
	124,476	42,055	92,945	-	-	-	-	-
	-	-	-	37,500	-	50,000	260,500	-
	-	-	-	150,000	55,000	-	-	-
	382,350	-	-	-	-	-	-	-
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	<u>\$ 1,645,000</u>
	<u>\$ 3,894,521</u>	<u>\$ 2,260,696</u>	<u>\$ 8,813,945</u>	<u>\$ 2,126,500</u>	<u>\$ 4,219,482</u>	<u>\$ 2,864,482</u>	<u>\$ 260,500</u>	

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

	PROJECT NUMBER	WORK REQUEST NUMBER	FY11 APPROVED BUDGET	APPROPRIATIONS THROUGH FY09	REVISED FY09-10 APPROPRIATIONS	APPROVED FY10 - 11 APPROPRIATIONS
DISTRIBUTION PROJECTS						
<i>TRANSMISSION AND DISTRIBUTION PLANT - WTWOC</i>						
OVERSIZED PARTICIPATION	-	TBD	ANNUAL	-	-	100,000
WATER RECLAMATION PHASE I	WT0110	WF0995711	3,606,730	575,730	3,031,000	-
WELLBORN WIDENING	-	WF0613546	4,850,194	4,250,000	-	600,194
BARRON ROAD WATER SERVICE EXT	-	WF0379197	1,691,863	1,691,863	-	-
RAYMOND STOTZER WEST	-	WF1111167	3,440,000	1,000,000	-	-
VICTORIA AVENUE EXTENSION	-	WF1158553	228,375	15,000	213,375	-
HOLLEMAN LINE EXTENSION	-	WF1254634	130,000	-	130,000	-
BARRON ROAD WIDENING PHASE II	-	TBD	50,000	-	50,000	-
SH 40 WATER LINE - GRAHAM TO BARRON	-	TBD	2,586,000	-	25,000	-
SH 40 WATER LINE - Sonoma Subdivision to Victoria	-	TBD	643,000	-	-	-
AQUARIUM LINE REPLACEMENT	-	WF1246445	150,000	-	150,000	-
FM2818/JONES BUTLER WATER LINE CONFLICT	-	WF1272122	145,000	-	145,000	-
2002 ANNEXATION PROJECTS						
ROCK P RD S OF CARTER LAKE (AREA 5)	-	WF0805789	178,811	434,000	-	-
WILLIAM D FITCH EAST (AREA 6)	-	WF0805807	180,686	522,000	-	-
DONATED WATER	-	NA	-	-	-	-
CLOSED PROJECTS	-	-	-	-	404,500	-
SUBTOTAL						
REHABILITATION PROJECTS:						
BEE CREEK PHASES IV & V	-	TBD	120,000	120,000	-	-
TAUBER & STASNEY	-	WF0625888	415,044	288,731	126,313	-
SOUTH KNOLL/THE GLADE	-	WF1044480	2,246,738	1,727,449	519,289	-
SOUTHWOOD 5-7	-	WF1105425	2,197,663	2,197,663	-	-
EASTGATE REHAB	-	TBD	2,304,930	-	-	-
COLLEGE HEIGHTS REHAB	-	-	2,323,988	-	-	-
CLOSED PROJECTS	-	-	-	-	-	-
SUBTOTAL						
CAPITAL PROJECTS CONTINGENCY	-	TBD	-	-	-	150,000
METER REPLACEMENT PROGRAM	-	WF1128579	-	-	360,000	10,000
CAPITAL PROJECTS SUBTOTAL					\$ 12,918,407	\$ 3,882,694
GENERAL AND ADMINISTRATIVE					80,487	70,269
DEBT ISSUANCE COST					80,000	15,000
TOTAL EXPENDITURES					\$ 13,078,894	\$ 3,967,963
MEASUREMENT FOCUS ADJUSTMENT						
ENDING FUND BALANCE:					\$ 11,950,940	\$ 6,935,821

**WATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000
78,217	257,455	270,000	3,001,058	-	-	-	-	-
3,309,241	10,953	132,600	935,400	462,000	-	-	-	-
1,178,520	23,342	40,000	450,000	-	-	-	-	-
-	9,557	55,000	-	-	-	-	-	265,000
-	6,270	3,730	218,375	-	-	-	-	-
-	-	130,000	-	-	-	-	-	-
-	-	50,000	-	-	-	-	-	-
-	-	-	-	-	-	448,500	1,068,750	1,068,750
-	-	-	-	-	-	200,000	443,000	-
-	-	150,000	-	-	-	-	-	-
-	-	50,000	95,000	-	-	-	-	-
158,944	2,187	17,679	-	-	-	-	-	-
3,942	22,880	153,864	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	124,695	152,684	-	-	-	-	-	-
\$ 4,728,866	\$ 457,339	\$ 1,305,557	\$ 4,799,833	\$ 562,000	\$ 100,000	\$ 748,500	\$ 1,611,750	\$ 1,433,750
-	-	-	-	120,000	-	-	-	-
21,403	-	82,534	311,107	-	-	-	-	-
134	100,391	358,458	1,787,755	-	-	-	-	-
0	124,088	515,075	1,558,500	-	-	-	-	-
-	-	-	-	350,000	1,000,000	954,930	-	-
-	-	-	-	-	-	232,988	1,000,000	1,000,000
-	3,492,711	2,509	-	-	-	-	-	-
\$ 21,537	\$ 3,717,190	\$ 958,576	\$ 3,657,362	\$ 470,000	\$ 1,000,000	\$ 1,187,918	\$ 1,000,000	\$ 1,000,000
-	-	-	150,000	150,000	150,000	150,000	150,000	150,000
-	284,566	10,000	10,000	10,000	10,000	10,000	10,000	10,000
\$ 8,644,924	\$ 6,719,791	\$ 11,088,078	\$ 10,743,695	\$ 5,411,482	\$ 4,124,482	\$ 2,356,918	\$ 4,416,750	\$ 5,750,666
	83,757	80,487	70,269	100,000	100,000	100,000	100,000	100,000
	2,280	-	15,000	25,000	10,000	10,000	10,000	20,000
	\$ 6,805,828	\$ 11,168,565	\$ 10,828,964	\$ 5,536,482	\$ 4,234,482	\$ 2,466,918	\$ 4,526,750	\$ 5,870,666
	\$ (3,241,497)							
	\$ 3,642,508	\$ 66,584	\$ 74,820	\$ 47,338	\$ 41,026	\$ 81,108	\$ 61,358	\$ 72,693

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

	PROJECT NUMBER	WORK REQUEST NUMBER	FY11 APPROVED BUDGET	APPROPRIATIONS THROUGH FY09	REVISED FY09-10 APPROPRIATIONS	APPROVED FY10-11 APPROPRIATIONS
BEGINNING FUND BALANCE:					\$ 522,649	\$ 76,426
ADDITIONAL RESOURCES:						
UTILITY REVENUE BONDS/CERTIFICATES OF OBLIGATION					\$ 7,600,000	\$ 6,425,000
INTEREST ON INVESTMENTS					25,000	7,900
TRANSFERS FROM OPERATIONS					2,700,000	825,000
INTERGOVERNMENTAL					-	-
OTHER					-	-
SUBTOTAL ADDITIONAL RESOURCES					\$ 10,325,000	\$ 7,257,900
TOTAL RESOURCES AVAILABLE					\$ 10,847,649	\$ 7,334,326

COLLECTION PROJECTS

COLLECTION PLANT - SCWOC

OVERSIZE PARTICIPATION	-	TBD	100,000		100,000	100,000
RAYMOND STOTZER WEST	-	WF1111168	3,788,000	631,130	-	-
WESTMINSTER SEWER LINE	-	WF0786101	202,564	97,000	332,314	-
NANTUCKET GRAVITY SEWER		WF1094676	417,938	125,000	391,000	-
LICK CREEK PARALLEL TRUNK LINE - PHASE I		WF0912284	2,825,000	277,615	117,881	
VICTORIA AVENUE EXTENSION	-	WF1158560	25,556	5,000	20,556	
NORTHEAST SEWER TRUNKLINE		TBD	2,830,000	-	-	-
CREEK MEADOWS PRELIMINARY STUDY	-	WF0954474	10,000	-	10,000	-

ANNEXATION PROJECTS

ROCK P RD S OF CARTER LAKE (AREA 5)	-	WF0805744	175,000	171,000	-	-
WILLIAM D FITCH EAST (AREA 6)	-	WF0805756	750,000	688,000	30,000	-

SUBTOTAL

REHABILITATION PROJECTS

EMERALD PKWY / BENT OAK	-	WF0626151	297,064	297,064	-	-
BEE CREEK PH IV & V WASTEWATER	-	TBD	300,000	300,000	-	-
TAUBER & STASNEY REHAB	-	WF0625893	793,772	727,314	66,458	-
SOUTH KNOLL / THE GLADE	-	WF1044485	2,052,223	1,565,976	486,247	-
SOUTHWOOD 5-7	-	WF1105424	2,805,515	2,790,294	15,221	-
EASTGATE REHAB	-	TBD	2,468,729	-	-	-
COLLEGE HEIGHTS REHAB	-	TBD	1,288,387	-	-	-

CLOSED PROJECTS

SUBTOTAL

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
	\$ 3,415,150	\$ 929,734	\$ 76,426	\$ 69,209	\$ 61,675	\$ 63,246	\$ 62,581	\$ 83,381
	\$ -	\$ 300,000	\$ 6,425,000	\$ 2,775,000	\$ 3,525,000	\$ 6,225,000	\$ 4,900,000	\$ 3,900,000
	28,486	25,000	7,900	8,700	11,300	10,800	10,800	10,800
	-	4,975,000	825,000	425,000	800,000	575,000	875,000	650,000
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	<u>28,486</u>	<u>5,300,000</u>	<u>7,257,900</u>	<u>3,208,700</u>	<u>4,336,300</u>	<u>6,810,800</u>	<u>5,785,800</u>	<u>4,560,800</u>
	<u>\$ 3,443,636</u>	<u>\$ 6,229,734</u>	<u>\$ 7,334,326</u>	<u>\$ 3,277,909</u>	<u>\$ 4,397,975</u>	<u>\$ 6,874,046</u>	<u>\$ 5,848,381</u>	<u>\$ 4,644,181</u>

-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000
-	18,242	95,000	-	-	-	-	-	611,758
24,524	102,041	76,000	-	-	-	-	-	-
7,062	26,876	384,000	-	-	-	-	-	-
10,381	41	100,000	-	-	200,000	2,514,578	-	-
-	2,035	23,521	-	-	-	-	-	-
-	-	-	-	-	-	330,000	1,250,000	1,250,000
-	-	10,000	-	-	-	-	-	-
22,103	91	152,806	-	-	-	-	-	-
28,379	46,549	675,072	-	-	-	-	-	-
<u>\$ 92,449</u>	<u>\$ 195,874</u>	<u>\$ 1,616,399</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 300,000</u>	<u>\$ 2,944,578</u>	<u>\$ 1,350,000</u>	<u>\$ 1,961,758</u>

5,970	35	291,058	-	-	-	-	-	-
-	-	-	-	300,000	-	-	-	-
19,489	66,138	184,150	523,995	-	-	-	-	-
134	66,861	326,534	1,658,695	-	-	-	-	-
-	110,940	683,075	2,011,500	-	-	-	-	-
-	-	-	-	350,000	1,118,729	1,000,000	-	-
-	-	-	-	-	-	288,387	1,000,000	-
	1,326,387	11,662	-	-	-	-	-	-
<u>\$ 25,593</u>	<u>\$ 1,570,360</u>	<u>\$ 1,496,479</u>	<u>\$ 4,194,190</u>	<u>\$ 650,000</u>	<u>\$ 1,118,729</u>	<u>\$ 1,288,387</u>	<u>\$ 1,000,000</u>	<u>\$ -</u>

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

PROJECT NUMBER	WORK REQUEST NUMBER	FY11 APPROVED BUDGET	APPROPRIATIONS THROUGH FY09	REVISED FY09-10 APPROPRIATIONS	APPROVED FY10-11 APPROPRIATIONS
TREATMENT & DISPOSAL PROJECTS					
<i>TREATMENT & DISPOSAL/PUMPING PLANT - SPWOC</i>					
CARTERS CREEK CLARIFIER IMPROVEMENTS	WF1104545	481,390	372,000	-	-
CARTERS CREEK HEADWORKS IMP	WF1223116	2,500,000	125,000	375,000	-
CARTERS CREEK SERVICE WATER IMP	WF0930104	315,507	450,000	-	-
LICK CREEK CLARIFIER CATWALKS	WF1042497	387,500	250,000	137,500	-
<i>SLUDGE TREATMENT & DISPOSAL/PUMPING PLANT - SSWOC</i>					
LICK CREEK CENTRIFUGE IMPROVEMENTS	WF1142617	485,575	50,000	350,000	85,575
LICK CREEK SLUDGE HOLDING TANK IMP	WF1142618	409,893	97,514	402,486	-
CARTERS CREEK ATAD IMPROVEMENTS	WF1104547	914,000	900,000	14,000	-
CC GRAVITY THICKENER	WF1104543	236,000	281,000	-	-
LICK CREEK RETURN ACTIVATED SLUDGE MODIFICATIONS	WF1142623	250,000	60,000	190,000	-
CC CENTRIFUGE IMPROVEMENTS	WF1142617	2,178,000	-	-	-
LICK CREEK SLUDGE BLOWER REPLACEMENT	TBD	200,000	-	-	-
CC TREATMENT STRUCTURE COATINGS REPLACEMENT	TBD	366,000	-	-	-
CARTERS CREEK ATAD EXPANSION	TBD	1,200,000	-	-	-
LICK CREEK DIGESTION FACILITY	TBD	4,000,000	-	-	-
LICK CREEK CAPACITY EXPANSION	TBD	6,734,662	-	-	-
CLOSED PROJECTS					
<i>SEWER GENERAL PLANT - SGWOC</i>					
SCADA REPLACEMENT	WF0742950	545,340	362,000	83,340	100,000
CARTERS CREEK LAB AND SCADA BUILDING	WF1129844	1,165,087	100,000	840,000	225,087
CARTER CREEK PROCESS CONTROL IMPROVEMENTS	WF1104553	438,957	330,000	-	-
LICK CREEK PROCESS CONTROL IMPROVEMENTS	WF1142624	203,000	105,500	97,500	-
SCADA - NEW LIFT STATIONS	TBD	240,000	-	80,000	80,000
REMOTE PLANT SECURITY	WF1219655	300,000	-	300,000	-
CC FIBER RING	TBD	450,000	-	120,000	-
LICK CREEK GENERATOR REPLACEMENT	TBD	700,000	-	-	-
CC ELECTRICAL IMPROVEMENTS	TBD	1,300,000	-	-	-
UTILITY SERVICE CENTER RENOVATIONS	TBD	348,000	-	-	37,500
AGGIE ACRES FIBER OPTIC CONDUIT	TBD	76,175	-	-	-
THICKENER BLDG ROOF UPGRADE	TBD	35,000	-	35,000	-
CLOSED PROJECTS	-	-	-	100,000	-
SUBTOTAL					
CAPITAL PROJECTS CONTINGENCY	TBD		-	75,000	150,000
CAPITAL PROJECTS SUBTOTAL				<u>\$ 4,769,503</u>	<u>\$ 778,162</u>
GENERAL AND ADMINISTRATIVE				77,890	70,299
DEBT ISSUANCE COST				30,000	35,000
TOTAL EXPENDITURES				<u>\$ 4,877,393</u>	<u>\$ 883,461</u>
MEASUREMENT FOCUS ADJUSTMENT					
ENDING FUND BALANCE:				<u>\$ 5,970,256</u>	<u>\$ 6,450,865</u>

**WASTEWATER SERVICE
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
-	25,690	455,700	-	-	-	-	-	-
-	-	135,000	-	1,235,000	1,130,000	-	-	-
-	35,507	280,000	-	-	-	-	-	-
1,806	6,568	52,000	327,126	-	-	-	-	-
-	4,575	78,000	403,000	-	-	-	-	-
-	4,893	80,000	325,000	-	-	-	-	-
-	10,641	113,600	129,700	660,059	-	-	-	-
-	15,956	220,044	-	-	-	-	-	-
-	676	72,324	177,000	-	-	-	-	-
-	-	-	-	-	475,000	1,068,000	635,000	-
-	-	-	-	200,000	-	-	-	-
-	-	-	-	-	366,000	-	-	-
-	-	-	-	-	-	-	325,000	875,000
-	-	-	-	-	-	-	1,600,000	1,200,000
-	-	-	-	-	-	-	-	300,000
	433,290	1,683						
115,144	33,894	186,000	210,302	-	-	-	-	-
-	19,087	260,000	886,000	-	-	-	-	-
-	85,957	353,000	-	-	-	-	-	-
-	2,811	60,189	140,000	-	-	-	-	-
-	-	80,000	80,000	80,000	-	-	-	-
-	-	300,000	-	-	-	-	-	-
-	-	120,000	-	-	-	330,000	-	-
-	-	-	-	-	-	70,000	630,000	-
-	-	-	-	-	680,000	620,000	-	-
-	-	-	37,500	-	50,000	260,500	-	-
-	-	-	-	76,175	-	-	-	-
-	-	35,000	-	-	-	-	-	-
<u>\$</u>	<u>116,950</u>	<u>\$ 679,544</u>	<u>\$ 2,882,540</u>	<u>\$ 2,715,628</u>	<u>\$ 2,251,234</u>	<u>\$ 2,701,000</u>	<u>\$ 2,348,500</u>	<u>\$ 3,190,000</u>
		75,000	150,000	150,000	150,000	150,000	150,000	150,000
<u>\$</u>	<u>234,992</u>	<u>\$ 2,445,778</u>	<u>\$ 6,070,418</u>	<u>\$ 7,159,818</u>	<u>\$ 3,151,234</u>	<u>\$ 4,269,729</u>	<u>\$ 6,731,465</u>	<u>\$ 5,690,000</u>
	82,227	77,890	70,299	50,000	50,000	50,000	50,000	50,000
	-	5,000	35,000	15,000	15,000	30,000	25,000	20,000
<u>\$</u>	<u>2,528,005</u>	<u>\$ 6,153,308</u>	<u>\$ 7,265,117</u>	<u>\$ 3,216,234</u>	<u>\$ 4,334,729</u>	<u>\$ 6,811,465</u>	<u>\$ 5,765,000</u>	<u>\$ 4,556,758</u>
\$	14,103							
<u>\$</u>	<u>929,734</u>	<u>\$ 76,426</u>	<u>\$ 69,209</u>	<u>\$ 61,675</u>	<u>\$ 63,246</u>	<u>\$ 62,581</u>	<u>\$ 83,381</u>	<u>\$ 87,423</u>

**Enterprise Funds Capital Improvement Projects
Estimated Operations and Maintenance Costs***

	Projected FY11	Projected FY12	Projected FY13	Projected FY14	Projected FY15	Projected FY16	Comments
Water Projects							
Well # 8 Collection Line	4,300	4,429	4,562	4,699	4,840	4,985	Line Maintenance
Well #9	-	-	-	-	-	-	TBD Supplies and utility costs
Well #9 Collection Line	-	-	-	-	-	-	TBD Line Maintenance
Dowling Road 10 MG Storage Tank	-	-	-	-	-	-	TBD - O&M estimated to begin FY17
SPPS Chemical System Replacement	-	-	-	35,200	36,256	37,344	Personnel (1 FTE), supplies and utility costs
High Service Water Pump Improvements	-	-	229,473	236,357	243,448	250,751	Supplies and utility costs
Cooling Tower Expansion	-	-	-	80,000	61,000	62,830	Supplies and utility costs
Emergency Electric Generator Expansion	-	-	-	-	-	10,000	Supplies and utility costs
Well 1 Motor Control Center Replacement	-	-	-	-	-	4,500	Supplies and utility costs
Well 2 Motor Control Center Replacement	-	-	-	-	-	4,500	Supplies and utility costs
Well 3 Motor Control Center Replacement	-	-	-	-	-	4,500	Supplies and utility costs
SCADA Man Machine Interface	-	-	7,500	7,725	7,957	8,195	Software maintenance contract
Distribution SCADA	-	-	-	-	5,000	5,150	Supply costs
Reclaimed Water - Irrigation Phase I	-	76,000	78,280	80,628	83,047	85,539	Personnel (1 FTE), supplies, vehicle maintenance, training, utility costs and vehicle (1 pickup truck)
Raymond Stotzer	-	-	-	-	-	-	TBD Supplies and utility costs
Water Project Totals	\$ 4,300	\$ 80,429	\$ 319,815	\$ 444,609	\$ 441,548	\$ 478,294	
Wastewater Projects							
Raymond Stotzer	-	-	-	-	-	-	TBD Supplies and utility costs
Nantucket Gravity Sewer	200	206	212	219	225	232	Utility costs
Emerald Parkway/Bent Oak	6,200	3,125	3,219	3,315	3,415	3,517	Line Maintenance
Carters Creek Clarifier Improvements	2,700	2,781	2,864	2,950	3,039	3,130	Supplies and maintenance
Carters Creek Headworks Improvements	-	-	-	83,500	86,005	88,585	Supplies, maintenance contract and utility costs
Carters Creek Service Water Improvements	28,000	28,840	29,705	30,596	31,514	32,460	Supplies, maintenance contract and utility costs
ATAD Expansion	-	-	-	-	-	-	TBD Personnel and utility costs
Digestion Facility	-	-	-	-	-	-	TBD Personnel and utility costs
SCADA Replacement	-	13,000	13,390	13,792	14,205	14,632	Maintenance and service contract
Carters Creek Lab and SCADA Building	-	900	927	955	983	1,013	Janitorial, Maintenance, Utility costs
Remote Plant Security	3,000	3,090	3,183	3,278	3,377	3,478	Supply costs
Wastewater Project Totals	\$ 40,100	\$ 51,942	\$ 53,500	\$ 138,605	\$ 142,763	\$ 147,046	
Total Estimated O&M Costs	\$ 44,400	\$ 132,371	\$ 373,315	\$ 583,215	\$ 584,311	\$ 625,340	

*The Operations and Maintenance costs reflected above are estimates based on anticipated costs associated with each project. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. As the projects become better defined, the O&M estimates may be revised.

Hotel Tax Fund

The primary funding source for the Hotel Tax Fund is the Hotel tax, a consumption type tax authorized under state statute. This tax allows the City to collect up to its current tax rate of 7% on rental income of hotels and motels within the city limits.

The use of funds derived from the Hotel Tax Fund can only be spent if the following two-part test is met.

- I. Every expenditure must directly enhance and promote tourism and the convention and hotel industry.
- II. Every expenditure must clearly fit into one of eight statutorily provided categories for expenditure of local hotel occupancy tax revenues.
 1. Funding the establishment, improvement, or maintenance of a convention or visitor information center.
 2. Paying for the administrative costs for facilitating convention registration.
 3. Paying for tourism related advertising, and promotion of the city or its vicinity.
 4. Funding programs that enhance the arts.
 5. Funding historical restoration or preservation projects.
 6. Sporting events where the majority of participants are tourists in cities located in a county with a population of 290,000 or less.
 7. Enhancing and upgrading existing sport facilities or fields for certain municipalities
 8. Funding transportation systems for tourists

This fund is prepared on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

Hotel Tax revenue is projected to decrease by 9.90% from the FY10 revised budget to \$3,394,000. Investment earnings are in line with the FY10 Revised budget. Revenues are lower due in part to downturn in economy.

Total approved expenditures and transfers out of the Hotel Tax Fund are \$2,200,335. This is a 50.63% decrease from the FY10 revised budget due to the the removal of \$2,700,000 in budgeted expenditures for transferring capital to the Convention Center fund for the construction of a new convention center. City Council directed staff to reevaluate the Convention Center project and this transfer did not occur in FY10. No capital transfers related to the Convention Center project are approved for FY11. In FY09, the city purchased 7 acres of land on University Dr. for the Convention Center project. A transfer of \$222,519 to the Debt Service Fund for the Convention Center land purchase is scheduled to be made from the Hotel Tax Fund in FY11.

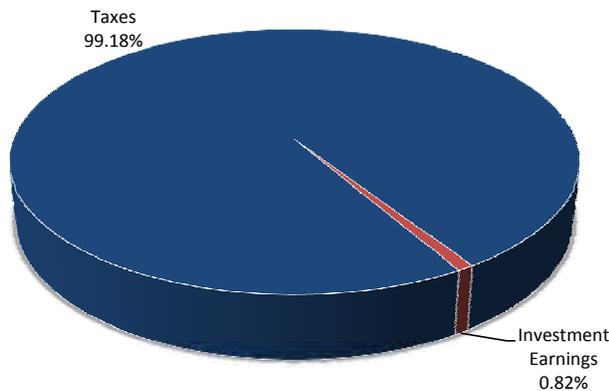
\$357,816 in approved expenditures related to Parks and Recreation Programs & Events as well as Economic Development Programs & Events are included in the FY11 budget. Programs approved in the budget include items such as the Starlight Music Series, National & Regional Athletic Tournaments, and the USTA Texas Summer Grand Slam Tennis Tournament Banquet. Additionally, \$200,000 is included for soliciting and hosting of sports tournaments in College Station.

Additionally, the Hotel Tax Fund includes \$1,346,000 in approved Outside Agency Funding expenditures. Outside Agencies receiving funding from the Hotel Tax Fund include the Bryan/College Station Convention & Visitors Bureau and the Arts Council of Brazos Valley. This total amount reflects a 7.55% decrease from the FY10 revised budget.

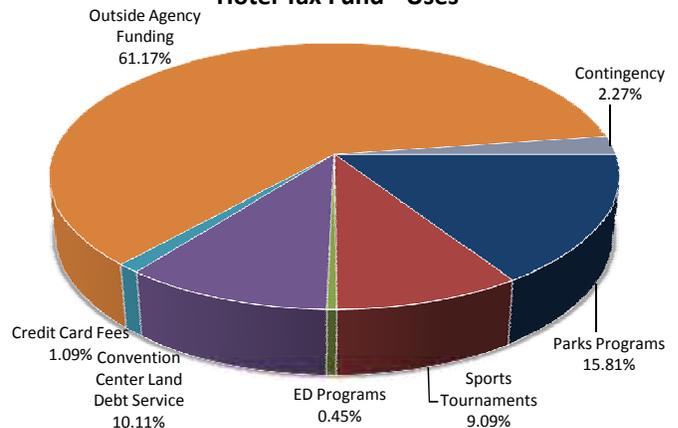
**City of College Station
Hotel Tax Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
Beginning Fund Balance	\$ 7,579,646	\$ 1,939,266	\$ 1,939,266	\$ 3,352,311	\$ 3,352,311	
REVENUES						
Taxes	\$ 3,574,649	\$ 3,767,000	\$ 3,360,000	\$ 3,394,000	\$ 3,394,000	-9.90%
Investment Earnings	12,699	26,000	28,000	28,000	28,000	7.69%
Other	-	2,000	-	-	-	-100.00%
Total Revenues	<u>\$ 3,587,348</u>	<u>\$ 3,795,000</u>	<u>\$ 3,388,000</u>	<u>\$ 3,422,000</u>	<u>\$ 3,422,000</u>	-9.83%
Total Funds Available	<u>\$ 11,166,994</u>	<u>\$ 5,734,266</u>	<u>\$ 5,327,266</u>	<u>\$ 6,774,311</u>	<u>\$ 6,774,311</u>	18.14%
EXPENDITURES & TRANSFERS						
City Operations:						
Parks Programs & Events	\$ 506,468	\$ 265,942	\$ 265,942	\$ 347,816	\$ 347,816	30.79%
Sports Tournament Revolving Funds	-	-	-	200,000	200,000	N/A
Economic Development Programs & Events	-	-	9,398	10,000	10,000	N/A
Convention Center Land Debt Service	-	-	223,615	222,519	222,519	N/A
Convention Center Capital	7,000,000	2,700,000	-	-	-	-100.00%
Credit Card Fees	20,665	-	20,000	24,000	24,000	N/A
Total City Operations Expenditures	<u>\$ 7,527,133</u>	<u>\$ 2,965,942</u>	<u>\$ 518,955</u>	<u>\$ 804,335</u>	<u>\$ 804,335</u>	-72.88%
Outside Agency Funding Expenditures:						
B/CS Convention & Visitors Bureau	\$ 1,160,000	\$ 1,107,000	\$ 1,107,000	\$ 1,057,000	\$ 1,057,000	-4.52%
Arts Council of Brazos Valley	339,300	289,000	289,000	289,000	289,000	0.00%
George Bush Presidential Library Foundation	100,000	50,000	50,000	-	-	-100.00%
Veterans Memorial	100,000	10,000	10,000	-	-	-100.00%
Total Outside Agency Funding Expenditures	<u>\$ 1,699,300</u>	<u>\$ 1,456,000</u>	<u>\$ 1,456,000</u>	<u>\$ 1,346,000</u>	<u>\$ 1,346,000</u>	-7.55%
Contingency	\$ -	\$ 35,040	\$ -	\$ 50,000	\$ 50,000	42.69%
Total Operating Expenses & Transfers	<u>\$ 9,226,433</u>	<u>\$ 4,456,982</u>	<u>\$ 1,974,955</u>	<u>\$ 2,200,335</u>	<u>\$ 2,200,335</u>	-50.63%
Measurement Focus Adjustment	(1,295)					
Increase (Decrease) in Fund Balance	<u>\$ (5,639,085)</u>	<u>\$ (661,982)</u>	<u>\$ 1,413,045</u>	<u>\$ 1,221,665</u>	<u>\$ 1,221,665</u>	
Ending Fund Balance	<u>\$ 1,939,266</u>	<u>\$ 1,277,284</u>	<u>\$ 3,352,311</u>	<u>\$ 4,573,976</u>	<u>\$ 4,573,976</u>	

Hotel Tax Fund - Sources



Hotel Tax Fund - Uses



Community Development Fund

The Community Development Fund is used to account for grants received by the City for use in revitalizing low-income areas and addressing the needs of low and moderate income citizens.

The City has submitted an action plan to HUD for FY11 to receive the Community Development Block Grant (CDBG) and the Home Grant. The CDBG program is a federal entitlement program that provides basic funding for general programs and administration. The grant allows administrators flexibility in the use of funds for a wide variety of eligible activities. The Home Grant is a yearly entitlement grant that can only be used for housing programs that assist Low/Moderate Income (LMI) individuals.

Community Development Block Grant funds are allocated to projects including housing assistance and rehabilitation, demolition projects and acquisitions. Other eligible expenditures include interim assistance, public service agency funding, and Code Enforcement activities.

The City currently uses Home Grant funds for owner-occupied rehabilitation assistance and down payment assistance. Funds are also approved for Community Housing Development Organizations (CHDO) activities, new construction, and Tenant Based Rental Assistance (TBRA).

Community Development Funds are also used for capital projects in areas that qualify for these funds. Both CDBG and HOME allocations are based on a formula that includes criteria such as the age and condition of a community's housing stock, incidents of overcrowding, and the demographic characteristics of the city.

This fund is prepared on the *modified accrual basis of accounting*. Under this basis revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

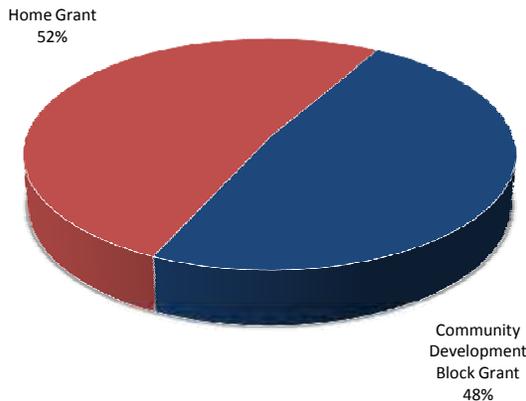
For FY11, the City anticipates receiving \$3,470,460 in total authorizations from the federal government. This amount is comprised of new and unspent authorizations from the prior fiscal year. The City anticipates receiving \$1,681,406 in CDBG funds and an additional \$650,000 in recaptured funds. Approved FY11 HOME authorizations total \$1,789,054. Total appropriations for FY11 are \$4,120,460. Of this total, \$1,681,406 is allocated for CDBG eligible expenditures and \$2,439,054 is allocated for HOME grant expenditures.

Approved CDBG appropriations include Public Facility projects that are intended to expand, improve and/or add public facilities and infrastructure when and where needed for designated low to moderate income areas of the city. Improvements include streets, parks, neighborhood centers, community centers, and sidewalk projects. The FY11 approved budget includes \$814,668 for Public Facility projects. Included in this amount are three Capital Improvement Projects that total \$561,500. The College Main Rehab project (\$398,000) will rehabilitate approximately 230 feet of existing roadway, sidewalks, and drainage facilities along College Main between the College Station & Bryan city limits and Spruce Street. Georgie K. Fitch Park Improvements (\$103,500) include the addition of a lighted concrete jogging loop and associated landscaping in Georgie K. Fitch Park. Finally, the W.A. Tarrow Park Improvements (\$60,000) include the replacement of playground equipment and installation of a rubber cushioned ground surface.

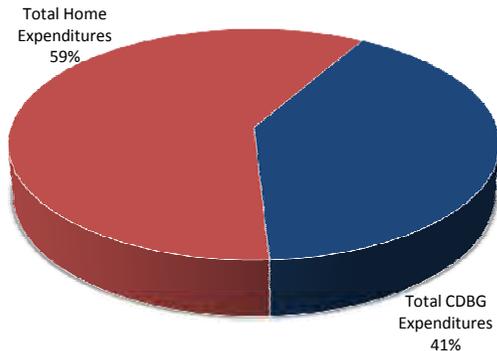
**City of College Station
Community Development Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
BEGINNING FUND BALANCE	\$ 733,906	\$ 1,589,299	\$ 1,589,299	\$ 1,609,579	\$ 1,609,579	
REVENUES						
Grants						
Community Development Block Grant	\$ 570,651	\$ 1,129,425	\$ 2,868,270	1,681,406	\$ 1,681,406	48.87%
Home Grant	475,552	717,005	810,719	1,789,054	1,789,054	149.52%
Other Revenue	8,050	-	9,850	-	-	N/A
Recaptured Funds	5,224	-	10,430	650,000	650,000	N/A
Total Revenues	<u>\$ 1,059,477</u>	<u>\$ 1,846,430</u>	<u>\$ 3,699,269</u>	<u>\$ 4,120,460</u>	<u>\$ 4,120,460</u>	123.16%
TOTAL FUNDS AVAILABLE	<u>\$ 1,793,383</u>	<u>\$ 3,435,729</u>	<u>\$ 5,288,568</u>	<u>\$ 5,730,039</u>	<u>\$ 5,730,039</u>	66.78%
EXPENDITURES AND TRANSFERS						
Community Development Block Grant						
Housing Assistance/Rehab	\$ 9,254	\$ 88,973	\$ 10,452	\$ 15,000	\$ 15,000	-83.14%
Clearance/Demolition	-	10,000	-	10,000	10,000	0.00%
Acquisitions	1,585	2,707,409	2,390,399	350,410	350,410	-87.06%
Interim Assistance	-	5,000	-	5,000	5,000	0.00%
Public Service Agency Funding	159,822	169,413	178,719	164,094	164,094	-3.14%
Code Enforcement - Planning & Dev.	78,092	85,416	84,904	88,684	88,684	3.83%
Code Enforcement - Econ. & Comm. Dev.	-	37,031	132	36,899	36,899	-0.36%
Administrative Fees	163,553	183,049	203,664	196,651	196,651	7.43%
Public Facilities Projects	171,456	13,800	-	253,168	253,168	1734.55%
College Main Rehab	-	-	-	398,000	398,000	N/A
George K Fitch Park Improvements	-	-	-	103,500	103,500	N/A
W.A. Tarrow Park Improvements	-	-	-	60,000	60,000	N/A
Total CDBG Expenditures	<u>\$ 583,762</u>	<u>\$ 3,300,091</u>	<u>\$ 2,868,270</u>	<u>\$ 1,681,406</u>	<u>\$ 1,681,406</u>	-49.05%
Home Grant						
Housing Assistance/Rehab	\$ -	\$ 107,159	\$ -	\$ 107,159	\$ 107,159	0.00%
Homebuyer's Assistance	39,174	105,000	107,994	203,818	203,818	94.11%
CHDO	83,852	560,149	137,765	555,577	555,577	-0.82%
New Construction	295,034	632,805	465,674	1,291,986	1,291,986	104.17%
Tenant Based Rental Assistance	15,800	33,915	15,249	91,566	91,566	169.99%
CHDO Operating Expenses	20,858	118,246	25,000	87,585	87,585	-25.93%
Administrative Fees	42,875	97,302	59,037	71,363	71,363	-26.66%
Housing Services	-	-	-	30,000	30,000	N/A
Total Home Expenditures	<u>\$ 497,593</u>	<u>\$ 1,654,576</u>	<u>\$ 810,719</u>	<u>\$ 2,439,054</u>	<u>\$ 2,439,054</u>	47.41%
Other	\$ 137	\$ -	\$ -	\$ -	\$ -	N/A
Total Other Expenditures	<u>\$ 137</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
Total Operating Expenses & Transfers	<u>\$ 1,081,492</u>	<u>\$ 4,954,667</u>	<u>\$ 3,678,989</u>	<u>\$ 4,120,460</u>	<u>\$ 4,120,460</u>	-16.84%
Expenditures Under (Over) Revenues	<u>\$ (22,015)</u>	<u>\$ (3,108,237)</u>	<u>\$ 20,280</u>	<u>\$ -</u>	<u>\$ -</u>	
Measurement Focus Adjustment	877,408	-	-	-	-	
ENDING FUND BALANCE	<u>\$ 1,589,299</u>	<u>\$ (1,518,938)</u>	<u>\$ 1,609,579</u>	<u>\$ 1,609,579</u>	<u>\$ 1,609,579</u>	

Community Development Fund - Sources



Community Development Fund - Uses



**City of College Station
Community Development Operations & Maintenance
Summary**

EXPENDITURE BY DEPARTMENT							
DEPARTMENT		Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Community Development	\$	255,594	\$ 280,351	\$ 280,351	\$ 319,740	\$ 319,740	14.05%
DIVISION TOTAL	\$	255,594	\$ 280,351	\$ 280,351	\$ 319,740	\$ 319,740	14.05%

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION		Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$	214,131	\$ 241,214	\$ 241,214	278,175	\$ 278,175	15.32%
Supplies		2,914	3,497	3,497	4,544	4,544	29.94%
Maintenance		7,960	-	-	-	-	N/A
Purchased Services		30,589	35,640	35,640	37,021	37,021	3.87%
Capital Outlay		-	-	-	-	-	N/A
DIVISION TOTAL	\$	255,594	\$ 280,351	\$ 280,351	\$ 319,740	\$ 319,740	14.05%

PERSONNEL BY DIVISION							
DIVISION		Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Community Development		4.0	4.5	4.5	4.5	4.5	0.00%
DIVISION TOTAL		4.0	4.5	4.5	4.5	4.5	0.00%

*Community Development personnel was accounted for in the General Fund until FY09

COMMUNITY DEVELOPMENT

Description & Budget Explanation:

The Community Development Division is responsible for providing affordable housing and public assistance to benefit low/moderate income individuals through the Community Development Block Grant (CDBG) and HOME Investment Partnership grants from the U. S. Department of Housing and Urban Development. Programs include housing rehabilitation, down payment assistance, public facility improvements, public service agency assistance, and general administrative oversight. Community Development was moved to the Community Development Fund in FY 08.

Line of Business: Facilitate Strong and Effective Partnerships with Public Service Agencies

- Service Levels:**
- 1) Funding and oversight of health and human service programs
 - 2) Provide technical assistance
 - 3) Attend and participate in stakeholder meetings
 - 4) Assess program efficacy

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Efficiency				
- Number of desk / on-site monitorings*	41	34	32	30
Output				
- Number of programs provided technical assistance **	140	16	16	10
- Number of social service programs funded **	9	8	8	7
- Total clients assisted **	2,530	0	12,333	5,000

* Includes technical assistance provided to both agencies funded by the City and those seeking funding and receiving assistance in program assessment and development

** As level or reduced CDBG funding is expected, the number of public service agency programs funded is likely to remain the same. Ultimately, the number of programs funded and monitored and number of clients served is recommended by the JRFRC and approved by City Council based on local need. Client numbers reported following the 1st quarter.

Line of Business: Provide Affordable Housing

- Service Levels:**
- 1) Promote new affordable housing
 - 2) Renovate or replace existing sub-standard housing
 - 3) Demolish dilapidated housing
 - 4) Facilitate the provision of Tenant-Based Rental Assistance

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Efficiency				
- Percentage of available HOME funds disbursed	77%	80%	49%	80%
- Percentage of available CDBG funds disbursed	#N/A	#N/A	#N/A	70%
Output				
- Home buyers assisted /	71	45	8	12
- Homeownership Counseling Sessions	4	6	25	30
- TBRA Applications processed	61	55	72	65
- Affordable units replaced, renovated, or constructed *	16	5	5	5
- Dilapidated structures demolished	4	2	0	1

* Affordable units include owner-occupied repaired and replaced units, as well as newly constructed affordable units built by: the City, CHDO, Habitat for Humanity and other affordable housing developers, to include Housing Tax Credit prospects.

Program Name: Development of Public Facilities and Infrastructure

- Service Levels:**
- 1) Identify and assess public facility projects
 - 2) Prioritize projects
 - 3) Perform environmental reviews and other clearance approvals
 - 4) Monitor bid process and provide project oversight

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Output				
- Number of projects identified and funded	4	0	0	3
- Number of citizen input opportunities facilitated *	20	0	10	2
- Number of compliance procedures initiated / completed **	30	0	1	16
- Number of infrastructure projects completed ***	4	0	0	2

No Public Facility activities funded with CDBG in FY 2010.

* Number of public hearings, neighborhood meetings and website and published notices are examples of citizen input opportunities

** Number of environmental reviews, labor relations reviews and bidding processes completed .

*** Number of projects may include those currently approved and underway from previous budget years

Program Name: Neighborhood Reinvestment and Development

- Service Levels:**
- 1) Identify and provide funding for code enforcement and reinvestment efforts
 - 2) Engage and educate citizens and neighborhood groups
 - 3) Encourage sustainable development / redevelopment
 - 4) Facilitate inter-departmental cooperation

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Output				
- Number of code enforcement cases processed	6,248	4,000	4,115	4000
- Positive Client Satisfaction Surveys Received				14
- Technical Assistance Provided	140	12	15	12
- Contact with neighborhood groups *	12	2	5	2
- Contact with other City departments and stakeholders **	17	3	5	2

* Contact include public hearing in low-income neighborhoods, and meetings with neighborhood representative/organizations via telephone, email, regular mail and/or personal meetings

** Stakeholders include involved City departments, neighborhood representatives and developers

Program Name: Grant Planning, Implementation and Administration

- Service Levels:**
- 1) Perform budget, payroll and payment reconciliation and processing
 - 2) Provide effective interdepartmental and external communication
 - 3) Perform and publish mandatory reviews, reports and publications

Performance Measures:	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Resources Secured	\$583,124	\$1,129,492	\$2,868,272	\$1,711,404
- CDBG / HOME	\$497,593	\$717,005	\$810,720	\$2,409,053
Efficiency				
- Major plans and reports completed and submitted on time *	27	10	10	10
- Percentage of grant resources allocated for administration **	11.5%	15%	9.9%	10.00%
Output				
- Pre-bid / pre-construction meetings ***	6	4	5	4
- Project-based stakeholders engaged	10	4	1	3

* Includes Annual Action Plan and Budget, CAPER, Labor Relations Reports and Environmental Reviews

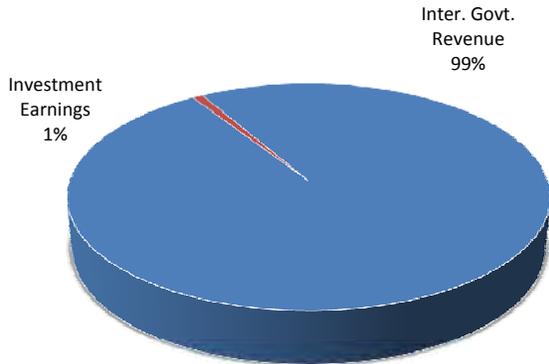
** Administrative expenses are projected to drop slightly due to increased staffing efficiencies and anticipated reductions in future grant allocations

*** Includes pre-bid and pre-construction meetings for both public facility projects, housing and demolitions projects

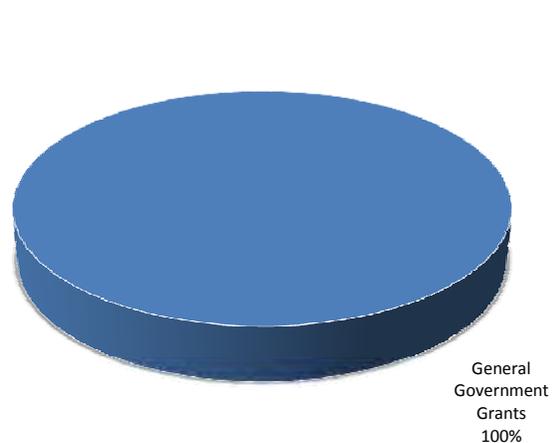
**City of College Station
ARRA Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
Beginning Fund Balance	\$ -	\$ 149	\$ 149	\$ 7,787	\$ 7,787	
REVENUES						
Intergovernmental	\$ -	\$ -	\$ 975,876	\$ 65,000	\$ 65,000	N/A
Investment Earnings	149	-	7,638	520	520	N/A
Other Revenue	-	-	-	-	-	N/A
Total Revenues	<u>\$ 149</u>	<u>\$ -</u>	<u>\$ 983,514</u>	<u>\$ 65,520</u>	<u>\$ 65,520</u>	N/A
Total Funds Available	<u>\$ 149</u>	<u>\$ 149</u>	<u>\$ 983,663</u>	<u>\$ 73,307</u>	<u>\$ 73,307</u>	49099.33%
EXPENDITURES						
General Government Grants	\$ -	\$ 364,821	\$ 364,821	\$ 65,000	\$ 65,000	-82.18%
Planning and Dev Services Grants	-	29,040	29,040	-	-	-100.00%
Public Utilities Grants	-	29,040	29,040	-	-	-100.00%
Parks and Recreation Grants	-	552,975	552,975	-	-	-100.00%
Total Expenditures	<u>\$ -</u>	<u>\$ 975,876</u>	<u>\$ 975,876</u>	<u>\$ 65,000</u>	<u>\$ 65,000</u>	-93.34%
Increase (Decrease) in Fund Balance	<u>\$ 149</u>	<u>\$ (975,876)</u>	<u>\$ 7,638</u>	<u>\$ 520</u>	<u>\$ 520</u>	
Ending Fund Balance	<u>\$ 149</u>	<u>\$ (975,727)</u>	<u>\$ 7,787</u>	<u>\$ 30,223</u>	<u>\$ 8,307</u>	

ARRA Fund - Sources



ARRA Fund - Uses



This fund is prepared using the modified accrual basis of accounting. This accounting method recognizes revenues when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The American Recovery and Reinvestment Act (ARRA) Fund accounts for revenue received and expenditures made by the City through the American Recovery and Reinvestment Act enacted in 2009. These funds are primarily for one-time equipment and other purchases.

ARRA Fund approved revenues and expenditures are \$65,000 in FY11. These funds will cover the salaries and benefits for a grant funded Sustainability Coordinator position in General Government. The grant will fund this position in ARRA for 3 years from FY10 to FY12.

City of College Station
ARRA Operations and Maintenance
Summary

EXPENDITURE BY DIVISION						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
ARRA Fund	\$ -	\$ 975,876	\$ 975,876	\$ 65,000	\$ 65,000	-93.34%
ARRA Fund Total	\$ -	\$ 975,876	\$ 975,876	\$ 65,000	\$ 65,000	-93.34%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	0.00%
Supplies	-	-	-	-	-	N/A
Maintenance	-	-	-	-	-	N/A
Purchased Services	-	299,821	299,821	-	-	-100.00%
Capital Outlay	-	611,055	611,055	-	-	-100.00%
ARRA Fund Total	\$ -	\$ 975,876	\$ 975,876	\$ 65,000	\$ 65,000	-93.34%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
General Government Grants	-	-	1.00	1.00	1.00	0.00%
ARRA Fund Total	-	-	1.00	1.00	1.00	N/A

Traffic Safety Fund

This fund is budgeted using the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

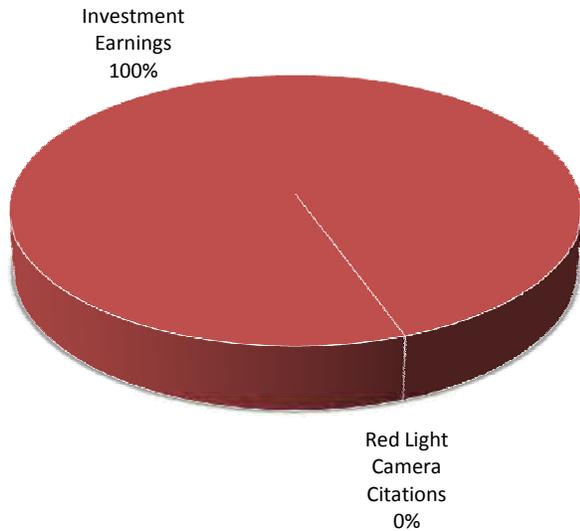
The Texas Legislature passed SB 1119 which became effective on September 1, 2007. This bill authorizes and controls the municipal use of red light camera equipment and was codified in the Texas Transportation Code, Section 707.003. Revenue sharing provisions are mandatory: after accounting for program expenditures, one half of all revenues received must be remitted to the state. The state will be using their portion of the revenue received to fund regional trauma centers. The remaining revenue retained by the City must be spent on traffic safety programs, intersection improvements, pedestrian safety programs, public safety programs and/or traffic enforcement programs. The City implemented the red light camera program in calendar year 2008 with 4 monitored intersections. In FY09, cameras were added to 5 additional intersection approaches. On November 3, 2009, an election was held in which the majority of the voters voted to end the red light camera program.

The FY11 approved budget includes the expenditure of \$60,000 for two approved one-time Service Level Adjustments (SLA) that will be used for traffic safety programs. The first SLA of \$50,000 is for the City of College Station's participation in the B/CS Mobility Initiative. The B/CS Mobility Initiative is a collaboration between the cities of College Station and Bryan, Brazos County, Texas A&M University, the Bryan district of the Texas Department of Transportation, the Bryan/College Station Metropolitan Planning Organization, and the Texas Transportation Institute to improve the quality of transportation in the region through the coordination of traffic signals, data collection, and special events planning. The second SLA of \$10,000 is for a corridor progression study of Harvey Road to implement improvements to traffic flow along the corridor. These SLAs will use a portion of the remaining funds from the red light camera program. As future traffic safety initiatives arise, the remaining funds will be used for these programs and the fund will be closed out.

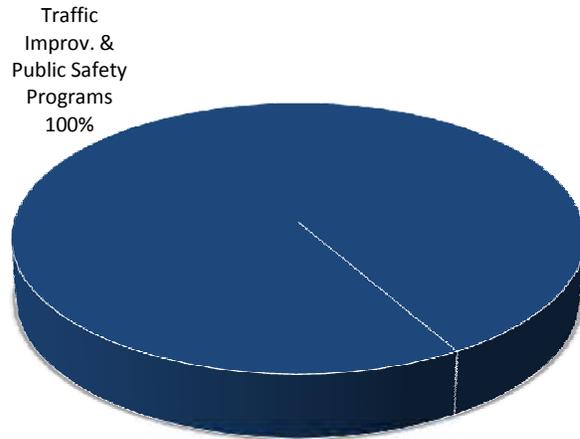
**City of College Station
Traffic Safety Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
Beginning Fund Balance	\$ 184,467	\$ 170,470	\$ 170,470	\$ 160,321	\$ 160,321	
REVENUES						
Red Light Camera Citations	\$ 654,708	\$ 2,020,950	\$ 513,268	\$ -	\$ -	-100.00%
Investment Earnings	10,687	589	5,713	1,603	1,603	172.19%
Total Revenues	<u>\$ 665,395</u>	<u>\$ 2,021,539</u>	<u>\$ 518,981</u>	<u>\$ 1,603</u>	<u>\$ 1,603</u>	-99.92%
Total Funds Available	<u>\$ 849,862</u>	<u>\$ 2,192,009</u>	<u>\$ 689,451</u>	<u>\$ 161,924</u>	<u>\$ 161,924</u>	-92.61%
EXPENDITURES & TRANSFERS						
Vendor Service Fees	\$ 293,042	\$ 513,000	\$ 154,211	\$ -	\$ -	-100.00%
E-transaction fees	8,475	58,715	16,732	-	-	-100.00%
Payment to State	-	668,214	163,792	-	-	-100.00%
Transfer Out	55,424	72,599	14,742	-	-	-100.00%
General & Administrative Transfers	-	40,207	40,207	-	-	-100.00%
Traffic Improvements and Public Safety Programs	276,393	534,571	139,446	-	60,000	-88.78%
Contingency	-	2,022	-	-	-	-100.00%
Total Operating Expenditures and Transfers	<u>\$ 633,334</u>	<u>\$ 1,889,328</u>	<u>\$ 529,130</u>	<u>\$ -</u>	<u>\$ 60,000</u>	-96.82%
Increase/Decrease in Fund Balance	<u>\$ 32,061</u>	<u>\$ 132,211</u>	<u>\$ (10,149)</u>	<u>\$ 1,603</u>	<u>\$ (58,397)</u>	-144.17%
Measurement Focus Adjustment	(46,058)					
Ending Fund Balance	<u>\$ 170,470</u>	<u>\$ 302,681</u>	<u>\$ 160,321</u>	<u>\$ 161,924</u>	<u>\$ 101,924</u>	

Traffic Safety Fund - Sources



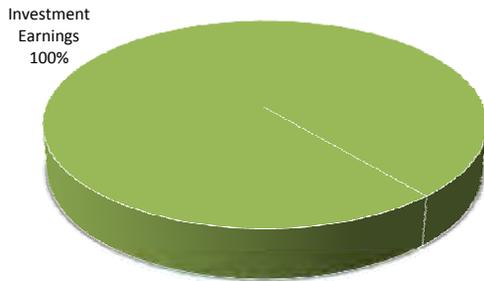
Traffic Safety Fund - Uses



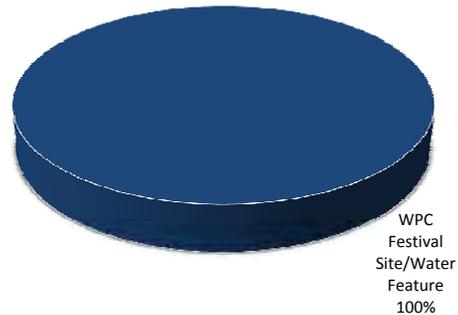
**City of College Station
Wolf Pen Creek TIF Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10-FY11
BEGINNING BALANCE	\$ 1,586,438	\$ 2,587,367	\$ 2,587,367	\$ 3,316,634	\$ 3,316,634	
REVENUES						
Ad Valorem Taxes COCS	\$ 248,716	\$ 304,827	\$ 301,674	\$ -	\$ -	-100.00%
Ad Valorem Taxes CSISD	493,613	600,997	586,236	-	-	-100.00%
Ad Valorem Taxes Brazos County	230,684	276,599	272,297	-	-	-100.00%
Investment Earnings	35,379	20,000	29,000	15,000	15,000	-25.00%
Total Revenues	<u>\$ 1,008,391</u>	<u>\$ 1,202,423</u>	<u>\$ 1,189,207</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	-98.75%
TOTAL FUNDS AVAILABLE	<u>\$ 2,594,829</u>	<u>\$ 3,789,790</u>	<u>\$ 3,776,574</u>	<u>\$ 3,331,634</u>	<u>\$ 3,331,634</u>	-12.09%
EXPENDITURES & TRANSFERS						
Additional Capital Projects						
WPC Festival Site/Water Feature	\$ 6,747	\$ 3,400,000	\$ 459,940	\$ 3,033,313	\$ 3,033,313	-10.78%
Debt Service	-	-	-	-	-	N/A
Other	715	-	-	-	-	N/A
Total Expenditures & Transfers	<u>\$ 7,462</u>	<u>\$ 3,400,000</u>	<u>\$ 459,940</u>	<u>\$ 3,033,313</u>	<u>\$ 3,033,313</u>	-10.78%
Increase (Decrease) in Fund Balance	<u>\$ 1,000,929</u>	<u>\$ (2,197,577)</u>	<u>\$ 729,267</u>	<u>\$ (3,018,313)</u>	<u>\$ (3,018,313)</u>	37.35%
ENDING FUND BALANCE	<u>\$ 2,587,367</u>	<u>\$ 389,790</u>	<u>\$ 3,316,634</u>	<u>\$ 298,321</u>	<u>\$ 298,321</u>	

Wolf Pen Creek TIF Fund - Sources



Wolf Pen Creek TIF Fund - Uses



The Wolf Pen Creek (WPC) TIF Fund accounts for ad valorem tax and other revenues that are accrued to the WPC TIF District. The fund also accounts for expenditures on projects that take place in the district.

This fund is prepared on the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The TIF expired on December 31, 2009. Therefore, no ad valorem revenue is estimated to be received in FY11. In years past, the TIF received ad valorem taxes from the City of College Station, College Station Independent School District and Brazos County on the incremental increase in assessed valuation (captured value) over the base year (1989).

The FY10 year-end estimate includes expenditures totaling \$459,940 for the construction of a Festival Site and Water Feature in the Wolf Pen Creek area. A total of \$3,500,000 is budgeted for this project. The balance of the total budget is estimated to be expended in FY11.

The FY11 estimated ending fund balance is anticipated to decrease 91% when compared to the FY10 estimated ending fund balance. This is due to the expiration of the TIF, with no new ad valorem revenue to be received. In addition, the majority of the TIF fund balance will be expended in FY11 on the WPC Festival Site and Water Feature project.

Municipal Court Fee Funds

The College Station Municipal Court collects a number of special fees that are authorized by the Texas State Legislature. These fees are the Court Technology Fee, Court Security Fee, Time Efficiency Payment Fee, and Juvenile Case Manager Fee. These fees are paid by those who pay tickets at College Station Municipal Court.

These funds are prepared using the *modified accrual basis of accounting*. This accounting method realizes revenues when they become measurable and available to finance expenditures for the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

Court Technology Fee Fund

The Court Technology Fee Fund revenues can be used to fund technology projects at the Municipal Court Facility. Projects can include enhancements and improvements to the Municipal Court computer system and other improvements that involve technology. Defendants convicted of a misdemeanor offense in the municipal court shall pay a municipal court technology fee of \$4.00 in addition to any other fines, penalties, or court costs required by city ordinance, state, or federal law.

The Court Technology Fee Fund generates revenues from Court Technology fees. Total revenues are expected to be \$85,220 in FY11. Revenues in this fund are anticipated to remain in line with the FY10 Year-End Estimate. Approved expenditures in the amount of \$101,980 will be used for technology related purchases such as computer hardware and software for court facilities. The FY11 approved budget includes shifting \$27,500 in General Fund credit card fees budget to the Court Technology Fee Fund for related municipal court credit card expenses in FY11.

Court Security Fee Fund

The Court Security Fee Fund revenues can be used to fund security personnel, security devices and security services for any building housing a municipal court of the city. Defendants convicted of a misdemeanor offense in the municipal court shall pay a municipal court building security fee of \$3.00 in addition to any other fines, penalties, or court costs required by city ordinance, state, or federal law.

Revenues in the fund are anticipated to be \$67,008 in FY11. Approved expenditures total \$118,298 for court security personnel in this fund. To address the current budget conditions the Court Security Fee Fund permanently removed a vacant part-time Bailiff position in FY11.

Juvenile Case Manager Fee Fund

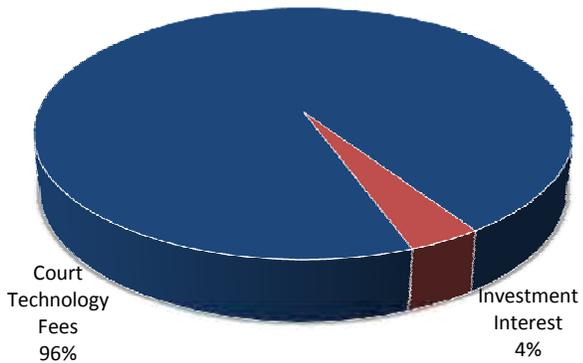
The Juvenile Case Manager Fee revenues are used to fund the salary and benefits of a Juvenile Case Manager, as well as cover the salary and benefits of staff time spent administering the Teen Court program. Defendants convicted of a misdemeanor offense in the municipal court shall pay a juvenile case manager fee of \$5.00 in addition to any other fines, penalties, or court costs required by city ordinance, state, or federal law.

Revenues in the Juvenile Case Manager Fund are projected to be \$130,776 in FY11. Approved FY11 expenditures in the amount of \$90,148 will provide funding for the salary and benefits of the Juvenile Case Manager and the Community Programs Assistant positions.

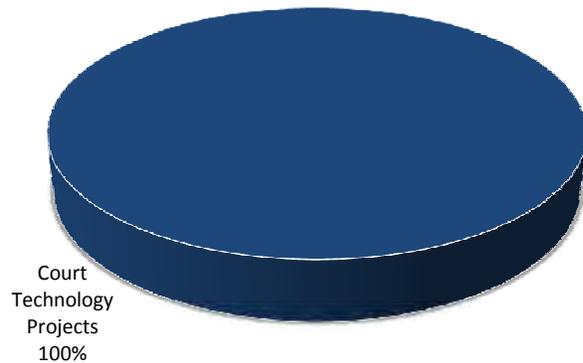
**City of College Station
Court Technology Fee Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
Beginning Fund Balance	\$ 267,742	\$ 320,521	\$ 320,305	\$ 285,902	\$ 285,902	
REVENUES						
Court Technology Fees	\$ 71,375	\$ 75,000	\$ 80,000	\$ 82,000	\$ 82,000	9.33%
Investment Interest	5,971	3,220	4,177	3,220	3,220	0.00%
Total Revenues	<u>\$ 77,346</u>	<u>\$ 78,220</u>	<u>\$ 84,177</u>	<u>\$ 85,220</u>	<u>\$ 85,220</u>	8.95%
Total Funds Available	<u>\$ 345,088</u>	<u>\$ 398,741</u>	<u>\$ 404,482</u>	<u>\$ 371,122</u>	<u>\$ 371,122</u>	
EXPENDITURES						
Court Technology Projects	\$ 20,820	\$ 118,580	\$ 118,580	\$ 101,980	\$ 101,980	-14.00%
General & Administrative Transfer	3,747	-	-	-	-	N/A
Total Expenditures	<u>\$ 24,567</u>	<u>\$ 118,580</u>	<u>\$ 118,580</u>	<u>\$ 101,980</u>	<u>\$ 101,980</u>	-14.00%
Increase (Decrease) in Fund Balance	\$ 52,779	\$ (40,360)	\$ (34,403)	\$ (16,760)	\$ (16,760)	
Measurement Focus Adjustment	\$ (216)					
Ending Fund Balance	<u>\$ 320,305</u>	<u>\$ 280,161</u>	<u>\$ 285,902</u>	<u>\$ 269,142</u>	<u>\$ 269,142</u>	

Court Technology Fee Fund - Sources



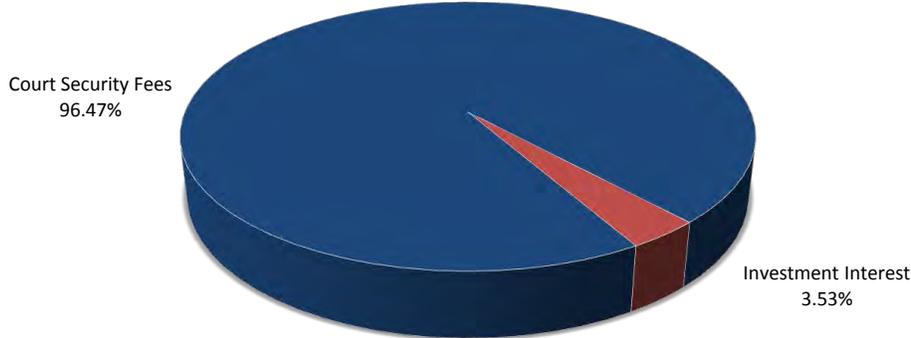
Court Technology Fee Fund - Uses



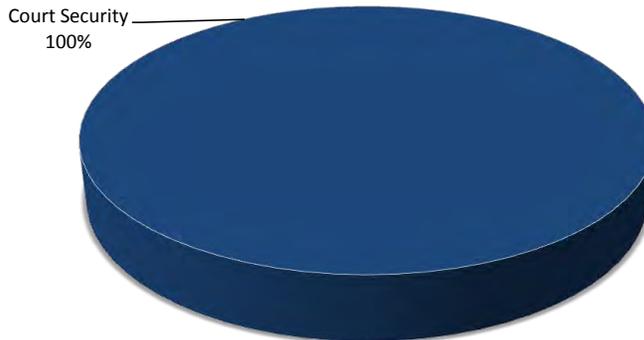
**City of College Station
Court Security Fee Fund
Fund Summary**

	<u>FY09 Actual</u>	<u>FY10 Revised Budget</u>	<u>FY10 Year-End Estimate</u>	<u>FY11 Approved Base Budget</u>	<u>FY11 Approved Budget</u>	<u>% Change in Budget from FY10 to FY11</u>
BEGINNING FUND BALANCE	\$291,628	\$ 209,889	\$ 209,889	\$ 144,359	\$ 144,359	
REVENUES						
Court Security Fees	\$ 53,532	\$ 51,000	\$ 64,000	\$ 64,640	\$ 64,640	26.75%
Investment Interest	4,850	1,926	2,255	2,368	2,368	22.94%
Other	-	-	-	-	-	N/A
Total Revenues	<u>\$ 58,382</u>	<u>\$ 52,926</u>	<u>\$ 66,255</u>	<u>\$ 67,008</u>	<u>\$ 67,008</u>	26.61%
Total Funds Available	<u>\$350,010</u>	<u>\$ 262,815</u>	<u>\$ 276,144</u>	<u>\$ 211,367</u>	<u>\$ 211,367</u>	
EXPENDITURES						
Court Security	\$139,977	\$ 159,835	\$ 131,785	118,298	\$ 118,298	-25.99%
General & Administrative Transfers	-	-	-	-	-	N/A
Contingency	-	694	-	-	-	-100.00%
Transfers Out	-	-	-	-	-	N/A
Total Expenditures	<u>\$139,977</u>	<u>\$ 160,529</u>	<u>\$ 131,785</u>	<u>\$ 118,298</u>	<u>\$ 118,298</u>	-26.31%
Increase (Decrease) in Fund Balance	<u>\$ (81,595)</u>	<u>\$(107,603)</u>	<u>\$ (65,530)</u>	<u>\$ (51,290)</u>	<u>\$ (51,290)</u>	
Measurement Focus Adjustment	\$ (144)					
Ending Fund Balance	<u>\$209,889</u>	<u>\$ 102,286</u>	<u>\$ 144,359</u>	<u>\$ 93,069</u>	<u>\$ 93,069</u>	

Court Security Fee Fund - Sources



Court Security Fee Fund - Uses



**City of College Station
Court Security Operations & Maintenance
Summary**

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Court Security	\$ 139,977	\$ 159,835	\$ 131,787	\$ 118,298	\$ 118,298	-25.99%
DIVISION TOTAL	\$139,977	\$ 159,835	\$131,787	\$ 118,298	\$118,298	-25.99%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 134,786	\$ 159,835	\$ 131,329	\$ 118,298	\$ 118,298	-25.99%
Supplies	-	-	-	-	-	N/A
Maintenance	4,000	-	-	-	-	N/A
Purchased Services	1,191	-	458	-	-	N/A
Capital Outlay	-	-	-	-	-	N/A
DIVISION TOTAL	\$139,977	\$ 159,835	\$131,787	\$ 118,298	\$118,298	-25.99%

PERSONNEL BY DIVISION						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved** Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Court Security*	0.0	2.5	2.5	2.0	2.0	-20.00%
DIVISION TOTAL	0.0	2.5	2.5	2.0	2.0	0.00%

*Court Security personnel was accounted for in the General Fund until FY09

**The FY11 Approved Budget includes a .5 reduction in FTE for a Vacant Part-Time Bailiff Position

**City of College Station
Juvenile Case Manager Fee Fund
Fund Summary**

	<u>FY09 Actual</u>	<u>FY10 Revised Budget</u>	<u>FY10 Year-End Estimate</u>	<u>FY11 Approved Base Budget</u>	<u>FY11 Approved Budget</u>	<u>% Change in Budget from FY10 to FY11</u>
Beginning Fund Balance	\$ 209,943	\$ 240,331	\$ 240,331	\$ 287,415	\$ 287,415	
REVENUES						
Juvenile Case Manager Fees	\$ 106,551	\$ 104,000	\$ 126,495	\$ 128,000	\$ 128,000	23.08%
Interest Earnings	4,629	2,354	2,644	2,776	2,776	17.94%
Total Revenues	<u>\$ 111,180</u>	<u>\$ 106,354</u>	<u>\$ 129,139</u>	<u>\$ 130,776</u>	<u>\$ 130,776</u>	22.96%
Total Funds Available	\$ 321,123	\$ 346,685	\$ 369,470	\$ 418,191	\$ 418,191	
EXPENDITURES						
Operating Expenditures	\$ 80,630	\$ 97,160	\$ 82,055	\$ 90,148	\$ 90,148	-7.22%
Contingency	-	-	-	-	-	N/A
General & Administrative Transfers	-	206	-	-	-	-100.00%
Total Expenditures	<u>\$ 80,630</u>	<u>\$ 97,366</u>	<u>\$ 82,055</u>	<u>\$ 90,148</u>	<u>\$ 90,148</u>	-7.41%
Increase (Decrease) in Fund Balance	<u>\$ 30,550</u>	<u>\$ 8,988</u>	<u>\$ 47,084</u>	<u>\$ 40,628</u>	<u>\$ 40,628</u>	
Measurement Focus Adjustment	<u>\$ (162)</u>					
Ending Fund Balance	<u><u>\$ 240,331</u></u>	<u><u>\$ 249,319</u></u>	<u><u>\$ 287,415</u></u>	<u><u>\$ 328,043</u></u>	<u><u>\$ 328,043</u></u>	



City of College Station
Juvenile Case Manager Operations & Maintenance
Summary

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Juvenile Case Manager	\$ 81,022	\$97,160	\$ 82,055	\$ 90,148	\$ 90,148	-7.22%
DIVISION TOTAL	\$ 81,022	\$97,160	\$ 82,055	\$ 90,148	\$ 90,148	-7.22%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 81,022	\$97,160	\$ 82,055	\$ 90,148	\$ 90,148	-7.22%
Supplies	-	-	-	-	-	N/A
Maintenance	-	-	-	-	-	N/A
Purchased Services	-	-	-	-	-	N/A
Capital Outlay	-	-	-	-	-	N/A
DIVISION TOTAL	\$ 81,022	\$97,160	\$ 82,055	\$ 90,148	\$ 90,148	-7.22%

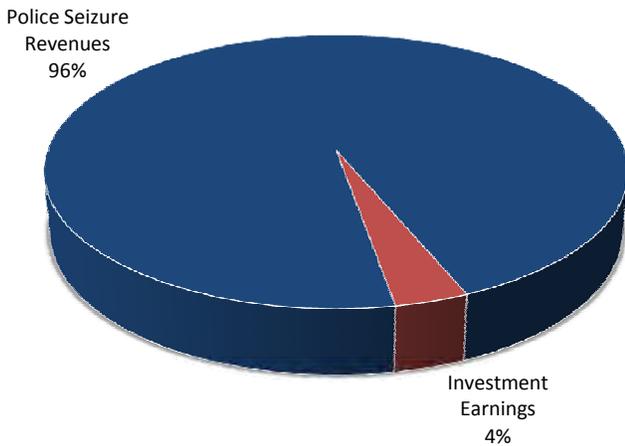
PERSONNEL BY DIVISION						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Juvenile Case Manager*	0.0	1.75	1.75	1.75	1.75	0.00%
DIVISION TOTAL	0.0	1.75	1.75	1.75	1.75	0.00%

*Juvenile Case Manager personnel was accounted for in the General Fund until FY09

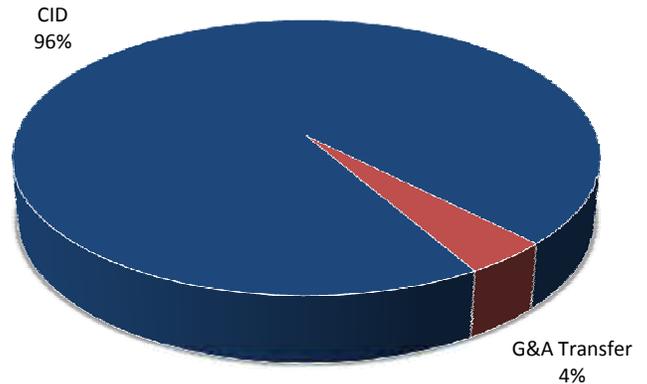
**City of College Station
Police Seizure
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
Beginning Fund Balance	\$ 38,143	\$ 52,723	\$ 52,723	\$ 67,955	\$ 67,955	
REVENUES						
Police Seizure Revenues	\$ 13,591	\$ 10,000	\$ 35,328	\$ 20,000	\$ 20,000	100.00%
Investment Earnings	924	339	700	735	735	116.81%
Other	3,100	-	-	-	-	N/A
Total Revenues	<u>\$ 17,615</u>	<u>\$ 10,339</u>	<u>\$ 36,028</u>	<u>\$ 20,735</u>	<u>\$ 20,735</u>	100.55%
Total Funds Available	<u>55,758</u>	<u>\$ 63,062</u>	<u>\$ 88,751</u>	<u>\$ 88,690</u>	<u>\$ 88,690</u>	40.64%
EXPENDITURES						
Police Seizure Programs	\$ -	\$ -	\$ -	\$ -	-	N/A
Contingency	-	-	-	-	-	N/A
Uniform Patrol	-	-	-	-	-	
CID	2,500	20,000	20,000	20,000	20,000	0.00%
General & Administrative Transfer	501	796	796	847	847	6.41%
Total Expenditures	<u>\$ 3,001</u>	<u>\$ 20,796</u>	<u>\$ 20,796</u>	<u>\$ 20,847</u>	<u>\$ 20,847</u>	0.25%
Increase (Decrease) in Fund Balance	<u>\$ 14,614</u>	<u>\$ (10,457)</u>	<u>\$ 15,232</u>	<u>\$ (112)</u>	<u>\$ (112)</u>	
Measurement Focus Adjustment	<u>\$ (34)</u>					
Ending Fund Balance	<u>\$ 52,723</u>	<u>\$ 42,266</u>	<u>\$ 67,955</u>	<u>\$ 67,843</u>	<u>\$ 67,843</u>	

Police Seizure Fund - Sources



Police Seizure Fund - Uses



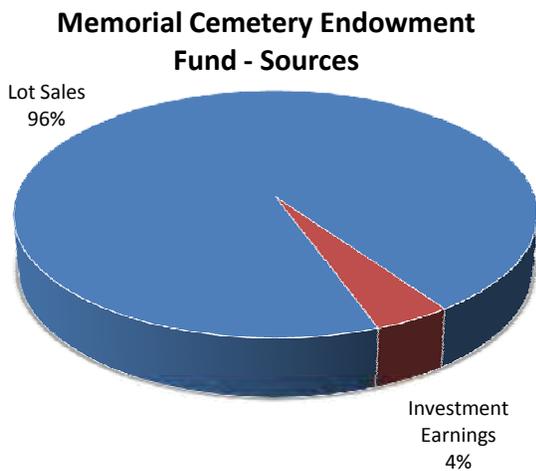
This fund is prepared using the modified accrual basis of accounting. This accounting method recognizes revenues when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies on page F-1.

The Police Seizure Fund accounts for items received by the City through the Police Department as a result of criminal investigations. These funds are used for one-time equipment and other purchases to assist in police activities.

Police Seizure Fund revenues are estimated to be \$20,735 in FY11. Expenditures of \$20,847 are budgeted in FY11.

City of College Station
Memorial Cemetery Endowment Fund
Fund Summary

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget From FY10-FY11
REVENUES						
Lot Sales	\$ 111,398	\$ 169,901	\$ 140,026	\$ 123,404	\$ 123,404	(27.37%)
Investment Earnings	4,001	2,700	3,100	5,400	5,400	100.00%
Other	-	-	-	-	-	N/A
Total Revenues	\$ 115,399	\$ 172,601	\$ 143,126	\$ 128,804	\$ 128,804	(25.37%)
EXPENDITURES						
Operations and Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
General & Administrative Transfers	-	-	-	-	-	N/A
Advertising	71,522	75,000	75,000	10,000	10,000	N/A
Capital Outlay	-	-	-	-	-	N/A
Transfers / Debt Service	-	-	-	-	-	N/A
Total Expenditures	\$ 71,522	\$ 75,000	\$ 75,000	\$ 10,000	\$ 10,000	(86.67%)
Increase/Decrease in Fund Balance	\$ 43,877	\$ 97,601	\$ 68,126	\$ 118,804	118,804	
Beginning Fund Balance	\$ 200,968	\$ 244,845	\$ 244,845	\$ 312,971	\$ 312,971	
Ending Fund Balance	<u>\$ 244,845</u>	<u>\$ 342,446</u>	<u>\$ 312,971</u>	<u>\$ 431,775</u>	<u>\$ 431,775</u>	



This fund is prepared on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

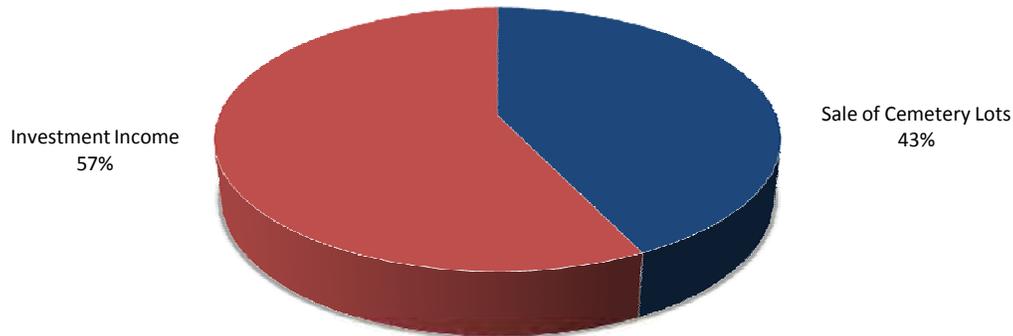
The Memorial Cemetery Endowment Fund is a permanent fund that is presented within the Special Revenue Funds section of this budget document for a more consolidated presentation. The fund accounts for one third of cemetery lot sales that are accrued through the Memorial Cemetery. For FY11, revenues are projected at \$128,804. Revenues are projected to come from the sale of lots at the new site and from interest earnings. Actual lot sales have been well below originally projected levels. FY11 expenditures are approved to be \$10,000 for additional marketing efforts of the new cemetery.

The FY11 estimated ending fund balance is anticipated to increase 38% when compared to the FY10 estimated ending fund balance. This is a result of anticipated lot sales and reduced expenditures.

**City of College Station
Cemetery Perpetual Care Fund
Fund Summary**

	<u>FY09 Actual</u>	<u>FY10 Revised Budget</u>	<u>FY10 Year-End Estimate</u>	<u>FY11 Approved Base Budget</u>	<u>FY11 Approved Budget</u>	<u>% Change in Budget from FY10 to FY11</u>
Beginning Fund Balance	\$ 1,555,199	\$ 1,654,570	\$ 1,654,570	\$ 1,700,694	\$ 1,700,694	
REVENUES						
Sale of Cemetery Lots	\$ 68,141	\$ 25,000	\$ 30,000	\$ 15,000	\$ 15,000	(40.00%)
Investment Income	31,306	17,000	17,155	20,000	20,000	17.65%
Other	3,347	-	100	-	-	N/A
Total Revenues	<u>\$ 102,794</u>	<u>\$ 42,000</u>	<u>\$ 47,255</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>	(16.67%)
Total Funds Available	<u>\$ 1,657,993</u>	<u>\$ 1,696,570</u>	<u>\$ 1,701,825</u>	<u>\$ 1,735,694</u>	<u>\$ 1,735,694</u>	2.31%
EXPENDITURES & TRANSFERS						
Cemetery Maintenance	\$ 3,141	\$ -	\$ -	\$ -	\$ -	N/A
Other	282	-	1,131	-	-	N/A
Total Expenditures & Transfers	<u>\$ 3,423</u>	<u>\$ -</u>	<u>\$ 1,131</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
Increase in Fund Balance	<u>\$ 99,371</u>	<u>\$ 42,000</u>	<u>\$ 46,124</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>	
Ending Fund Balance	<u>\$ 1,654,570</u>	<u>\$ 1,696,570</u>	<u>\$ 1,700,694</u>	<u>\$ 1,735,694</u>	<u>\$ 1,735,694</u>	

Cemetery Perpetual Care Fund - Sources



This fund is budgeted using the modified accrual basis of accounting. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

The Cemetery Perpetual Care Fund is a Permanent Fund that is reflected under the Special Revenue Funds section for a more consolidated presentation. The fund accounts for sales of cemetery lots and other revenues that are accrued through the College Station Cemetery. The fund also accounts for expenditures on projects that take place in the Cemetery.

For FY11, revenues are budgeted at \$35,000. As the new Memorial Cemetery is used and the College Station Cemetery has fewer lots available for sale, revenues are projected to decrease. There are no expenditures budgeted in this fund in FY11.

Special Revenue Capital Improvement Projects

These funds are budgeted using the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of several items. The full listing of these exceptions can be found in the Financial Policies.

SPECIAL REVENUE CAPITAL PROJECTS

Below are descriptions of the special revenue capital projects included in the FY11 Approved Budget. The funds expended on these projects are considered significant and non-routine.

Park Land Dedication Capital Improvement Projects

The Park Land Dedication Funds account for the receipt and expenditure of funds received by the City from residential land developers who dedicate land, or money in lieu of land, for use in the development of neighborhood parks in residential areas. The projects in the Park Land Dedication Capital Improvement Projects Funds are funded using the dedicated park land funds.

Park Land dedication funds must be used for the development of parks within the zone to which the funds are dedicated. In FY11, expenditures for Park Land Dedication projects are estimated at \$1,290,630 for projects that are anticipated to be completed in the various park zones. Funds in the amount of \$12,000 are included for **improvements at University Park**. These improvements will include additional parking and a retaining wall at the large dog pond. The Park Land Dedication funds for this project will be supplemented with Neighborhood Park Improvement bond funds. An estimated \$267,780 is included for **improvements at Southwest Park**. The plan is to include features typical of a neighborhood park, such as parking, picnic areas, fencing, landscaping, etc, at Southwest Park. \$73,500 is projected in Zone 6 for **improvements at W. A. Tarrow Park**. These improvements include the renovation of a swing set, the replacement of a drinking fountain and the addition of irrigated trees. In addition to the Park Land Dedication funds, Community Development Block Grant (CDBG) funds in the amount of \$60,000 will be used for the replacement of the playground at W.A. Tarrow Park. Both the playground and swing set will include a rubber cushioned surface. \$58,350 is the estimated FY11 expenditure for **phase III of John Crompton Park**. These funds will be used for the addition of a playground at the park. \$58,000 is projected for **improvements at Emerald Forest Park**. These improvements include renovations to the playground, drainage and sidewalks in the park. Finally, \$30,000 is included in the proposed budget for **improvements at Woodland Hills Park**. These improvements include the addition of fencing, landscaping and a sidewalk. Additional funds are projected in a number of Park Land zones but these funds have not yet been obligated to specific projects. These funds are available to be used for projects that arise throughout the year within the applicable zones. Funds not used in the fiscal year will carry over to future fiscal years.

Wolf Pen Creek TIF Capital Projects

The Wolf Pen Creek (WPC) TIF Fund accounts for ad valorem tax and other revenues that are accrued to the WPC TIF District. The fund also accounts for expenditures on projects that take place in the district. The TIF expired on December 31, 2009. However, expenditures on the **Wolf Pen Creek Festival Site and Water Feature capital project** are projected to occur in FY10 and FY11 using the balance of the WPC TIF funds. This project is for the development of a festival site and water feature which will adjoin the amphitheater. This project will serve as a major attraction for the corridor. The project may include parking, pavilions, fencing, plaza, landscaping, etc. A total of \$3,500,000 is budgeted for this project, of which \$1,200,000 will be spent on the water feature. A projected \$3,033,313 is estimated to be expended in FY11.

Additional O&M Costs

The FY11 Approved Budget includes a number of special revenue capital projects that have been recently completed and have added operations and maintenance (O&M) expense. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

Due to the limited availability of funds for FY11, increases in budgets for O&M related to special revenue Park Land Dedication capital projects were not included. Instead, the Parks and Recreation department was asked to evaluate current operations and make adjustments that would allow service levels to be met without a corresponding increase in budget.

Funds have been included in the FY11 Approved Parks and Recreation budget for estimated FY11 O&M costs associated with the WPC Festival Site and Water Feature. \$56,667 has been included for this purpose. Estimated costs include funds for temporary/seasonal personnel, supplies, contract labor and utility costs. This budget reflects an estimated one-third of the annual cost as the project is not estimated to be completed until later in the fiscal year. Future fiscal year budgets will have to be adjusted to reflect the full estimated O&M costs.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

A more detailed sheet at the end of this section reflects the estimated O&M costs associated with the special revenue capital projects. It is anticipated that the availability of funding for the O&M costs will be limited in upcoming years. Therefore, departments will continue to evaluate current operations before increases in budget will be approved. Recommendations may also be made to delay projects for which O&M funding does not exist.

**GENERAL GOVERNMENT
PARK LAND DEDICATION
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

BUDGET APPROPRIATIONS

PROJECT NUMBER	PROJECT BUDGET AMOUNT	APPROPRIATIONS THROUGH FY09	REVISED FY 09-10 APPROPRIATIONS	APPROVED FY 10-11 APPROPRIATIONS
BEGINNING FUND BALANCE:			\$ 1,489,259	\$ 1,319,067
ADDITIONAL RESOURCES:				
CONTRIBUTIONS			\$ 300,000	\$ 300,000
INVESTMENT EARNINGS			12,000	16,000
INTRAGOVERNMENTAL TRANSFERS			-	-
OTHER			-	-
SUBTOTAL ADDITIONAL RESOURCES			<u>\$ 312,000</u>	<u>\$ 316,000</u>
TOTAL RESOURCES AVAILABLE			<u>\$ 1,801,259</u>	<u>\$ 1,635,067</u>
PARKLAND DEDICATION FUND				
ZONE 1 PARK	PK0051	18,000	-	18,000
ZONE 2 PARK	PK0052	-	-	-
UNIVERSITY PARK	PK0410	12,000	-	12,000
ZONE 3 PARK	PK0053	70,000	-	70,000
CENTRAL PARK POND SIDEWALK	PK0805	54,000	54,000	-
CENTRAL PARK IMPROVEMENTS	PK1013	50,000	-	-
ZONE 4 PARK	PK0054	37,000	-	37,000
ZONE 5 PARK	PK0055	-	-	-
STEEPLECHASE PARK BENCH	TBD	810	810	-
ZONE 6 PARK	PK0056	95,000	-	95,000
SOUTHWEST PARK DEVELOPMENT	PK0806	268,000	258,000	10,000
W.A. TARROW PARK IMPROVEMENTS	PK1103	73,500	-	73,500
ZONE 7 PARK	PK0057	-	-	-
JOHN CROMPTON PARK PHASE III	PK0904	149,000	114,000	35,000
ZONE 8 PARK	PK0058	-	-	-
EMERALD FOREST PARK IMP.	PK0713	63,000	48,000	15,000
ZONE 9 PARK	PK0059	-	-	33,000
WOODLAND HILLS IMPROVEMENTS	PK0523	30,000	-	30,000
ZONE 10 PARK	PK0060	170,000	-	194,766
ZONE 11 PARK	PK0061	32,000	-	2,750
ZONE 12 PARK	PK0824	24,000	-	44,500
ZONE 13 PARK	PK0807	-	-	50,000
ZONE 14 PARK	PK0717	77,000	-	97,000
ZONE 15 PARK	PK0808	268,000	-	173,000
ZONE 16 PARK	TBD	-	-	-
CLOSED PROJECTS			168,776	-
CAPITAL PROJECTS SUBTOTAL		<u>\$ 474,810</u>	<u>\$ 902,298</u>	<u>\$ 966,500</u>
OTHER			-	-
GENERAL & ADMIN. CHARGES			14,388	19,513
TOTAL EXPENDITURES			<u>\$ 916,686</u>	<u>\$ 986,013</u>
CAFR Adjustment				
ENDING FUND BALANCE:			<u>\$ 884,573</u>	<u>\$ 649,054</u>

PC = Project funded through combination of sources. Project sheet reflected in Parks section of CIP document.

**GENERAL GOVERNMENT
PARK LAND DEDICATION
CAPITAL IMPROVEMENT PROJECTS
FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016**

PROJECTED EXPENDITURES

PROJECT EXPENDITURES THROUGH FY08	ACTUAL FY 08-09	ESTIMATE FY 09-10	PROJECTED FY 10-11	PROJECTED FY 11-12	PROJECTED FY 12-13	PROJECTED FY 13-14	PROJECTED FY 14-15	PROJECTED FY 15-16
	\$ 1,610,534	\$ 1,489,259	\$ 1,319,067	\$ 324,924	\$ 275,924	\$ 277,924	\$ 276,924	\$ 275,924
	\$ 237,094	\$ 300,000	\$ 300,000	-	-	-	-	-
	32,650	12,000	16,000	15,000	12,000	9,000	9,000	9,000
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	<u>\$ 269,744</u>	<u>\$ 312,000</u>	<u>\$ 316,000</u>	<u>\$ 15,000</u>	<u>\$ 12,000</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>
	<u>\$ 1,880,278</u>	<u>\$ 1,801,259</u>	<u>\$ 1,635,067</u>	<u>\$ 339,924</u>	<u>\$ 287,924</u>	<u>\$ 286,924</u>	<u>\$ 285,924</u>	<u>\$ 284,924</u>
	-	-	18,000	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	12,000	-	-	-	-	-
	-	-	70,000	-	-	-	-	-
	-	-	-	54,000	-	-	-	-
	-	50,000	-	-	-	-	-	-
	-	55,548	37,000	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	810	-	-	-	-	-	-
	-	-	95,000	-	-	-	-	-
220	-	-	267,780	-	-	-	-	-
	-	-	73,500	-	-	-	-	-
	-	-	-	-	-	-	-	-
	54,958	35,692	58,350	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	5,000	58,000	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	30,000	-	-	-	-	-
	-	-	170,000	-	-	-	-	-
	-	-	32,000	-	-	-	-	-
	-	-	24,000	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	77,000	-	-	-	-	-
	-	-	268,000	-	-	-	-	-
	-	-	-	-	-	-	-	-
	326,960	320,754	-	-	-	-	-	-
\$ 220	<u>\$ 381,918</u>	<u>\$ 467,804</u>	<u>\$ 1,290,630</u>	<u>\$ 54,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	17,236	-	-	-	-	-	-	-
	10,120	14,388	19,513	10,000	10,000	10,000	10,000	10,000
	<u>\$ 409,274</u>	<u>\$ 482,192</u>	<u>\$ 1,310,143</u>	<u>\$ 64,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>
	\$ 18,255	-	-	-	-	-	-	-
	<u>\$ 1,489,259</u>	<u>\$ 1,319,067</u>	<u>\$ 324,924</u>	<u>\$ 275,924</u>	<u>\$ 277,924</u>	<u>\$ 276,924</u>	<u>\$ 275,924</u>	<u>\$ 274,924</u>

Special Revenue Funds Capital Improvement Projects

	Projected FY11	Projected FY12	Projected FY13	Projected FY14	Projected FY15	Projected FY16	Comments
Parkland Dedication							
Southwest Park Development	-	38,000	39,140	40,314	41,524	42,769	Personnel (1 FTE), supplies and landscaping
John Crompton Park Ph II	-	8,000	8,240	8,487	8,742	9,004	Supplies and additional for landscaping contract
Parkland Projects Totals	\$ -	\$ 46,000	\$ 47,380	\$ 48,801	\$ 50,265	\$ 51,773	
Wolf Pen Creek (WPC) TIF Projects							
WPC Festival Site and Water Feature	56,667	170,000	180,250	180,508	191,073	201,955	Temporary/seasonal personnel, supplies, chemicals, contract labor and utility costs
WPC Projects Totals	\$ 56,667	\$ 170,000	\$ 180,250	\$ 180,508	\$ 191,073	\$ 201,955	
Total Estimated O&M Costs	\$ 56,667	\$ 216,000	\$ 227,630	\$ 229,309	\$ 241,338	\$ 253,728	

*The Operations and Maintenance costs reflected above are estimates based on anticipated costs associated with each project. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. As the projects become better defined, the O&M estimates may be revised.

Insurance Funds

The City of College Station is partially self-insured for property casualty and general liability, workers compensation and unemployment compensation. The City became self-funded for employee and dependent health care in January 2004. The current program is administered by Blue Cross/Blue Shield. These Insurance Funds are accounted for as Internal Service Funds.

Actuarially-based charges are made to each of the operating funds using relevant bases (i.e., health insurance is charged monthly per full-time participating employee, while unemployment and worker's compensation are charged as a percentage of gross salary). This method of funding allows the City to more accurately reflect the costs of claims against the various funds and to minimize potential risks.

For financial statement reporting, Insurance Funds (Internal Service Funds) are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. The Insurance Funds (Internal Service Funds) are budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital (current assets less current liabilities). The measurement focus adjustment to arrive at Actual 2009 Working Capital is necessary because the insurance funds' (internal service funds') working capital results from using the *economic resources measurement focus* and the *accrual basis of accounting* for financial reporting purposes.

Property and Casualty Fund

The City has made changes to the risk management programs that are designed to control costs in the Property Casualty and Workers Compensation Funds. Property casualty costs are anticipated to increase in the future. Changes that have occurred in the last several years include increasing the deductibles for the City and implementing risk management and safety programs that better control claims and costs. Examples include the implementation of a citywide safety training program along with other measures to effectively manage risk in the City.

FY11 budgeted revenues are based on the actual amounts assigned to the various operating activity centers. The total approved revenues for the property casualty fund are \$1,754,600. Approved expenditures in this fund are \$1,342,775. Legal expenses due to ongoing litigation have resulted in higher costs in recent years. Claim costs are projected to be slightly lower than the year-end estimate for FY10.

Employee Benefits Fund

The City collaborated with the City of Bryan and Brazos County and developed a joint proposal that has resulted in savings in health care costs over the last several years. Overall approved revenues in this fund are \$8,227,507. Efforts over the last several years to increase the balance in this fund have been successful.

Through education and training programs, efforts are being made to reduce claims incurred. Plan changes are being incorporated in January 2011 to help control medical related costs. These changes include increasing deductibles and copayments. City and employee contributions will increase beginning in 2011. FY11 expenditures are based on estimates of future claims, premiums, and other miscellaneous costs. Total approved expenditures in the Employee Benefits Fund are \$9,360,973.

Workers Compensation Fund

Budgeted premiums are based on the actual amounts charged to departments to cover the City's Workers Compensation costs. This amount was reduced in the Worker's Compensation Fund and increased in the Property Casualty Fund to help increase the fund balance of the Property Casualty Fund. FY11 revenues in this fund are \$442,375. The total approved expenditures in this fund for FY11 are \$654,911. There are adequate resources in the working capital of the fund to absorb these expenditures.

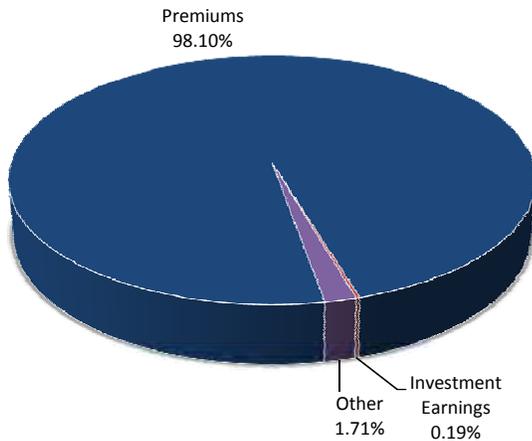
Unemployment Fund

Revenues in this fund are collected based as a percentage of each employee's salary. The total revenues are \$36,756 for FY11. Approved expenditures in this fund are \$34,330.

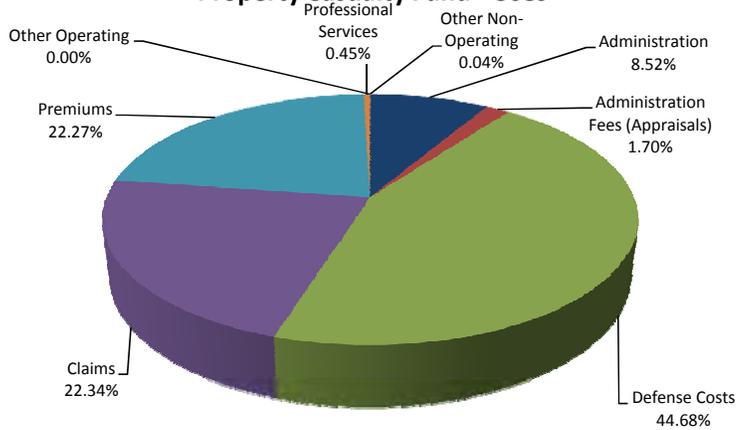
**City of College Station
Property Casualty
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES						
Premiums	\$ 945,958	\$ 945,133	\$ 945,133	\$ 1,721,200	\$ 1,721,200	82.11%
Investment Earnings	23,896	3,400	3,400	3,400	3,400	0.00%
Grant Revenue	16,490	-	-	-	-	N/A
Other	41,094	30,000	30,000	30,000	30,000	0.00%
Total Revenues	\$ 1,027,438	\$ 978,533	\$ 978,533	\$ 1,754,600	\$ 1,754,600	79.31%
EXPENDITURES AND TRANSFERS						
Administration	\$ 77,118	\$ 99,393	\$ 89,393	\$ 114,353	\$ 114,353	15.05%
Administration Fees (Appraisals)	275	22,880	22,880	22,880	22,880	0.00%
Defense Costs	1,302,670	877,120	875,000	600,000	600,000	-31.59%
Claims	195,194	329,999	200,000	300,000	300,000	-9.09%
Premiums	246,795	297,991	285,000	299,000	299,000	0.34%
Professional Services	-	6,000	6,000	6,000	6,000	0.00%
Other Operating	4,250	-	-	-	-	N/A
Other Non-Operating	1,558	462	-	542	542	17.32%
Total Operating Expenses & Xfers	\$ 1,827,860	\$ 1,633,845	\$ 1,478,273	\$ 1,342,775	\$ 1,342,775	-17.82%
Increase (Decrease) in Working Capital, modified accrual budgetary basis	\$ (800,422)	\$ (655,312)	\$ (499,740)	\$ 411,825	\$ 411,825	
Measurement Focus Adjustment	(14,039)					
Beginning Working Capital, accrual basis of accounting	\$ 994,533	\$ 180,072	\$ 180,072	\$ (319,668)	\$ (319,668)	
Ending Working Capital, accrual basis of accounting	\$ 180,072	\$ (475,240)	\$ (319,668)	\$ 92,157	\$ 92,157	

Property Casualty Fund - Sources



Property Casualty Fund - Uses



Year End estimate: premiums based on once yearly payment to 3rd party insurance (malpractice ems & ems advisor dr, special event coverage (parks) and prop/casualty premiums).

City of College Station
Property Casualty Operations & Maintenance
Summary

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Property Casualty	\$ 77,118	\$ 105,393	\$ 95,393	\$ 120,353	\$ 120,353	14.19%
DIVISION TOTAL	\$ 77,118	\$ 105,393	\$ 95,393	\$ 120,353	\$ 120,353	14.19%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 71,118	\$ 99,393	\$ 89,393	\$ 114,353	\$ 114,353	15.05%
Supplies	-	-	-	-	-	N/A
Maintenance	-	-	-	-	-	N/A
Purchased Services	6,000	6,000	6,000	6,000	6,000	0.00%
Capital Outlay	-	-	-	-	-	N/A
DIVISION TOTAL	\$ 77,118	\$ 105,393	\$ 95,393	\$ 120,353	\$ 120,353	14.19%

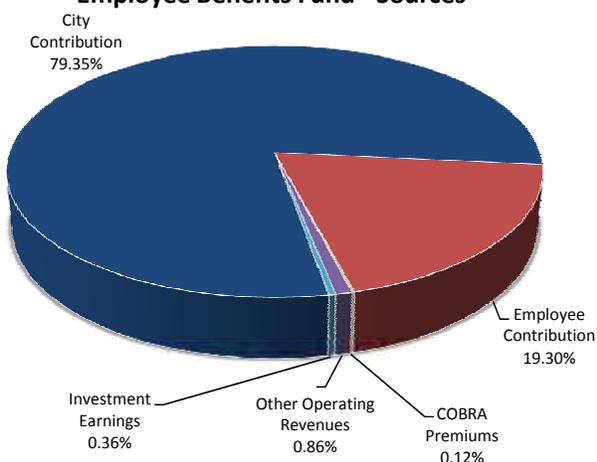
PERSONNEL BY DIVISION						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Property Casualty*	0.0	1.5	1.5	1.5	1.5	0.00%
DIVISION TOTAL	0.0	1.5	1.5	1.5	1.5	0.00%

*Property Casualty personnel was accounted for in the General Fund until FY09

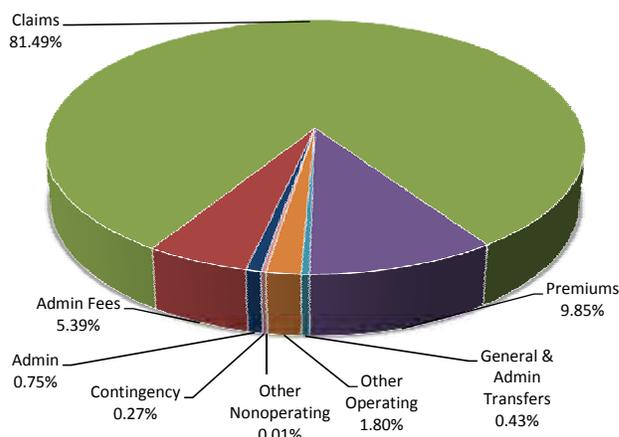
City of College Station Employee Benefits Fund Summary

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES						
City Contribution	\$ 4,992,645	\$ 5,562,336	\$ 5,489,624	\$ 6,528,909	\$ 6,528,909	17.38%
Employee Contribution	1,422,366	1,474,518	1,492,518	1,588,000	1,588,000	7.70%
COBRA Premiums	10,444	9,200	20,000	10,000	10,000	8.70%
Other Operating Revenues	90,037	50,000	61,752	71,015	71,015	42.03%
Investment Earnings	109,065	75,116	75,000	29,583	29,583	-60.62%
Intergovernmental	-	-	9,664	-	-	N/A
Total Revenues	\$ 6,624,557	\$ 7,171,170	\$ 7,148,558	\$ 8,227,507	\$ 8,227,507	14.73%
EXPENDITURES & TRANSFERS						
Administration	\$ 70,337	\$ 69,400	\$ 71,546	\$ 71,841	\$ 71,841	3.52%
Administration Fees	460,466	485,583	481,104	504,711	504,711	3.94%
Claims	5,902,910	5,975,000	6,942,513	7,627,890	7,627,890	27.66%
Premiums	712,310	773,623	817,716	922,381	922,381	19.23%
General & Administrative Transfers	33,784	40,000	40,000	40,000	40,000	0.00%
Other Operating	80,361	163,000	166,619	168,617	168,617	3.45%
Other Nonoperating	-	326	-	533	533	63.50%
Contingency	-	25,000	-	25,000	25,000	0.00%
Total Operating Expenses & Transfers	\$ 7,260,168	\$ 7,531,932	\$ 8,519,498	\$ 9,360,973	\$ 9,360,973	24.28%
Increase (Decrease) in Working Capital, modified accrual budgetary basis	\$ (635,611)	\$ (360,762)	\$ (1,370,940)	\$ (1,133,466)	\$ (1,133,466)	
Measurement Focus Adjustment	(262,880)					
Beginning Working Capital, accrual basis of accounting	\$ 5,227,702	\$ 4,329,211	\$ 4,329,211	\$ 2,958,271	\$ 2,958,271	
Ending Working Capital, accrual basis of accounting	\$ 4,329,211	\$ 3,968,449	\$ 2,958,271	\$ 1,824,805	\$ 1,824,805	

Employee Benefits Fund - Sources



Employee Benefits Fund - Uses



City of College Station
Employee Benefits Operations & Maintenance
Summary

EXPENDITURE BY DEPARTMENT						
DEPARTMENT	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Employee Benefits	\$ 70,337	\$ 69,400	\$ 71,546	\$ 71,841	\$ 71,841	3.52%
DIVISION TOTAL	\$ 70,337	\$ 69,400	\$ 71,546	\$ 71,841	\$ 71,841	3.52%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 70,337	\$ 69,400	\$ 71,546	\$ 71,841	\$ 71,841	3.52%
Supplies	-	-	-	-	-	N/A
Maintenance	-	-	-	-	-	N/A
Purchased Services	-	-	-	-	-	N/A
Capital Outlay	-	-	-	-	-	N/A
DIVISION TOTAL	\$ 70,337	\$ 69,400	\$ 71,546	\$ 71,841	\$ 71,841	3.52%

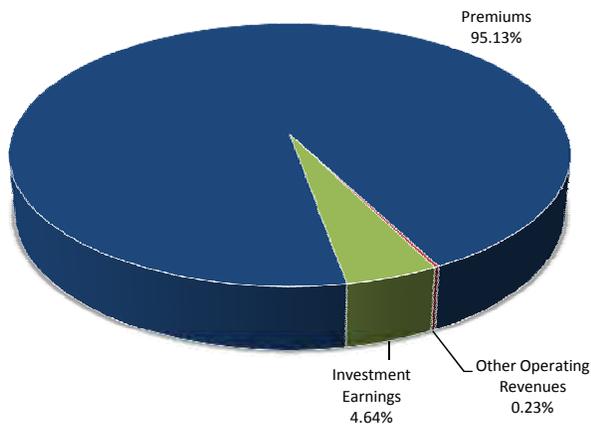
PERSONNEL BY DIVISION						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Employee Benefits*	0.0	1.0	1.0	1.0	1.0	0.00%
DIVISION TOTAL	0.0	1.0	1.0	1.0	1.0	0.00%

*Employee Benefits personnel was accounted for in the General Fund until FY09

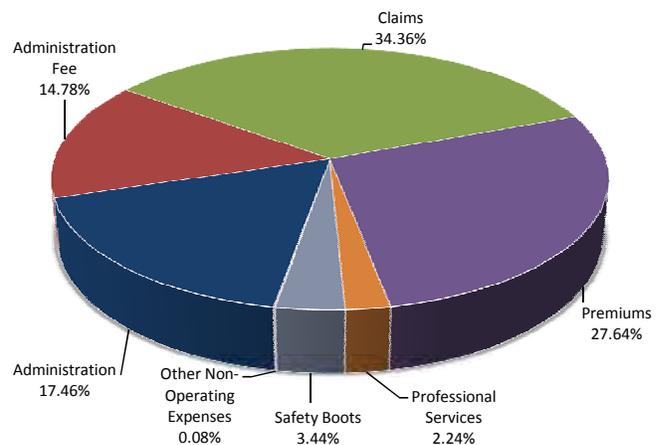
**City of College Station
Workers Compensation
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES						
Premiums	\$ 857,085	\$ 891,700	\$ 891,700	\$ 420,845	\$ 420,845	-52.80%
Other Operating Revenues	-	1,000	1,000	1,000	1,000	0.00%
Investment Earnings	36,272	21,810	21,810	20,530	20,530	-5.87%
Total Revenues	\$ 893,357	\$ 914,510	\$ 914,510	\$ 442,375	\$ 442,375	-51.63%
EXPENDITURES AND TRANSFERS						
Administration	\$ 97,544	\$ 99,393	\$ 89,393	114,353	114,353	15.05%
Administration Fee	52,000	88,000	88,000	96,800	96,800	10.00%
Claims	78,062	100,000	225,000	225,000	225,000	125.00%
Premiums	138,132	164,560	164,560	181,016	181,016	10.00%
Other Operating Expenses	4,250	-	-	-	-	N/A
Professional Services	-	-	14,700	14,700	14,700	N/A
Safety Boots	-	22,441	21,741	22,500	22,500	0.26%
Other Non-Operating Expenses	-	465	-	542	542	16.56%
Total Operating Expenses & Xfers	\$ 369,988	\$ 474,859	\$ 603,394	\$ 654,911	\$ 654,911	37.92%
Increase (Decrease) in Working Capital, modified accrual budgetary basis	\$ 523,369	\$ 439,651	\$ 311,116	\$ (212,536)	\$ (212,536)	
Measurement Focus Adjustment	128,027					
Beginning Working Capital, accrual basis of accounting	\$ 1,090,507	\$ 1,741,903	\$ 1,741,903	\$ 2,053,019	\$ 2,053,019	
Ending Working Capital, accrual basis of accounting	\$ 1,741,903	\$ 2,181,554	\$ 2,053,019	\$ 1,840,483	\$ 1,840,483	

Workers Compensation Fund - Sources



Workers Compensation Fund - Uses



City of College Station
Workers Compensation Operations & Maintenance
Summary

EXPENDITURE BY DEPARTMENT							
DEPARTMENT	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Workers Comp	\$ 97,544	\$ 121,834	\$ 125,834	\$ 151,553	\$ 151,553	24.39%	
DIVISION TOTAL	\$ 97,544	\$ 121,834	\$ 125,834	\$ 151,553	\$ 151,553	24.39%	

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Salaries & Benefits	\$ 63,210	\$ 99,393	\$ 89,393	\$ 114,353	\$ 114,353	15.05%	
Supplies	28,334	22,441	21,741	22,500	22,500	0.26%	
Maintenance	-	-	-	-	-	N/A	
Purchased Services	6,000	-	14,700	14,700	14,700	N/A	
Capital Outlay	-	-	-	-	-	N/A	
DIVISION TOTAL	\$ 97,544	\$ 121,834	\$ 125,834	\$ 151,553	\$ 151,553	24.39%	

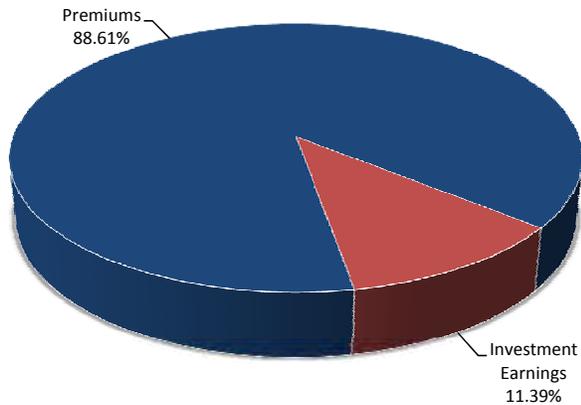
PERSONNEL BY DIVISION							
DIVISION	Actual FY08	Actual FY09	Proposed Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11	
Workers Comp*	0.0	1.5	1.5	1.5	1.5	0.00%	
DIVISION TOTAL	0.0	1.5	1.5	1.5	1.5	0.00%	

*Workers Comp personnel were accounted for in the General Fund until FY09

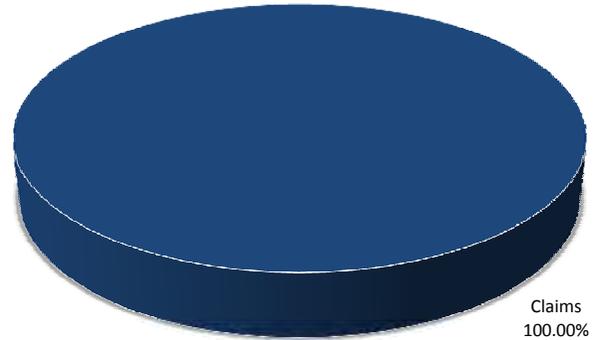
**City of College Station
Unemployment Compensation
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES						
Premiums	\$ 31,927	\$ 31,099	\$ 32,246	\$ 32,568	\$ 32,568	4.72%
Investment Earnings	4,752	4,778	4,140	4,188	4,188	-12.35%
Other	-	-	-	-	-	N/A
Total Revenues	<u>\$ 36,679</u>	<u>\$ 35,877</u>	<u>\$ 36,386</u>	<u>\$ 36,756</u>	<u>\$ 36,756</u>	2.45%
EXPENDITURES						
Claims	\$ 44,282	\$ 33,990	\$ 33,990	\$ 34,330	\$ 34,330	1.00%
Total Operating Expenses & Transfers	<u>\$ 44,282</u>	<u>\$ 33,990</u>	<u>\$ 33,990</u>	<u>\$ 34,330</u>	<u>\$ 34,330</u>	1.00%
Increase (Decrease) in Working Capital, modified accrual budgetary basis	\$ (7,603)	\$ 1,887	\$ 2,396	\$ 2,426	\$ 2,426	
Measurement Focus Adjustment	(19,472)					
Beginning Working Capital, accrual basis of accounting	<u>\$ 234,083</u>	<u>\$ 207,008</u>	<u>\$ 207,008</u>	<u>\$ 209,404</u>	<u>\$ 209,404</u>	
Ending Working Capital, accrual basis of accounting	<u>\$ 207,008</u>	<u>\$ 208,895</u>	<u>\$ 209,404</u>	<u>\$ 211,830</u>	<u>\$ 211,830</u>	

Unemployment Compensation Fund - Sources



Unemployment Compensation Fund - Uses



Equipment Replacement Fund

The Equipment Replacement Fund is an internal service fund that provides equipment and fleet replacements within the City of College Station. In an effort to better control costs, the fund receives rental charges from departments based on the economic life of their equipment and vehicles. The fund then purchases replacements as scheduled and/or as conditions warrant.

This fund is prepared on the modified accrual basis where cash transactions are included in the budget presentation in lieu of non-cash transactions such as depreciation. The focus is on the net change in working capital.

Specific rental charges are based upon the estimated replacement price of the individual items. Approved replacement policies include the following:

1. All qualified existing fleet equipment will be replaced through the equipment replacement fund. Other equipment will be replaced through the budget process.
2. Each department will be charged an annual replacement fee based on the useful life and anticipated replacement cost of each vehicle assigned to that department. Each year, the fleet superintendent meets with various departments and determines what items need to be replaced and if funds are available to replace needed equipment. The list is then submitted to the Budget Office for inclusion in the annual budget.
3. Each department has been charged for the phone system based on the number of phone lines assigned. Charges for the 800 MHz radio system were charged based on the number of radio units (portable and mobile combined) assigned to the department.
4. Police, Fire, and Emergency Management are charged for Mobile Data Terminals (MDTs). The Information Technology department evaluates the hardware and software required to operate the system each year to determine what hardware may need to be replaced. The anticipated life of the MDT units is approximately five years. The funds for replacement are budgeted in the Equipment Replacement Fund and transferred to the General Government Facilities and Technology Fund for expenditure.
5. Each department will be charged an annual copier replacement rental fee based upon the number of authorized copiers. Each year, the company that has the contract to maintain copiers evaluates each copier and determines which copiers need to be replaced. The list is provided to Fiscal Services and Information Technology representatives who further evaluate the approved replacement list based on funds available. New (additions to the inventory) copiers are funded through individual department's operating budget.
6. Uninterruptible Power Supplies (UPS) provide temporary battery power to run critical equipment in the event of a power interruption. These units generally serve equipment that supports all departments. The UPS at approved locations are funded from the equipment replacement fund and each department contributes to their replacement and maintenance.
7. Other equipment, not specifically detailed above, will be handled in a similar manner. Representatives of affected departments will be responsible for meeting with Fiscal Services to determine if inclusion in the Equipment Replacement Fund is warranted.

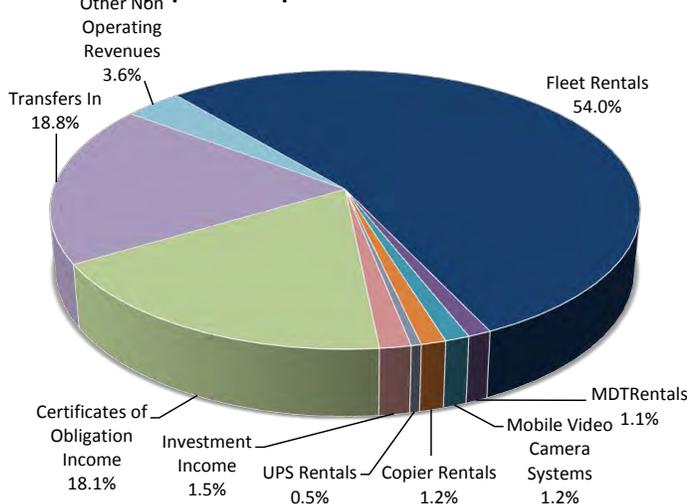
The revenues are automatically transferred from departmental budgets on a monthly basis to ensure that sufficient funds will be available to fund expenses related to the specific functions. Budgeted revenues for the fund reflect the Equipment Replacement policies, with the exception of item number three. Due to economic conditions, charges for phone system and radio system replacement are not included in the FY11 Approved Budget.

On some vehicle purchases, a trade-in is anticipated and the trade-in value is used to offset the expected cost of the vehicle. A list outlining the vehicles to be replaced is included on the following pages. Included in the approved expenditures is a proposal to replace several City vehicles that are scheduled to be replaced in FY11 with comparable hybrid vehicles. The total additional cost of replacing these vehicles with hybrids instead of the regular gas or diesel versions is \$172,772. These costs will be funded by a one-time transfer of available funds from the various operating departments and funds within the City.

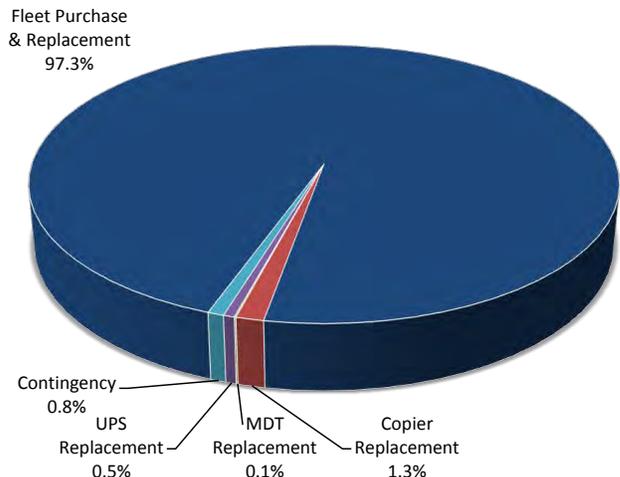
**City of College Station
Equipment Replacement Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES						
Fleet Rentals	\$ 4,133,503	\$ 3,441,979	\$ 2,986,634	\$ 2,987,265	\$ 2,987,265	-13.21%
Phone System Rentals	126,759	128,067	29,930	-	-	-100.00%
Radio System Rentals	209,950	183,190	63,440	-	-	-100.00%
Mobile Data Terminal Rentals	67,148	118,244	68,244	62,018	62,018	-47.55%
Mobile Video Camera Systems	193,950	65,000	65,000	65,000	65,000	0.00%
Copier Rentals	86,330	66,387	66,387	66,328	66,328	-0.09%
Uninterruptible Power Supply Rentals	30,541	24,875	24,875	26,732	26,732	7.47%
Investment Income	109,341	98,260	65,000	83,110	83,110	-15.42%
Certificates of Obligation Income	-	-	-	461,309	1,000,000	N/A
Transfers In	-	-	-	682,092	1,038,691	N/A
Other Non Operating Revenues	16,681	-	-	200,000	200,000	N/A
Total Revenues	\$ 4,974,203	\$ 4,126,002	\$ 3,369,510	\$ 4,633,854	\$ 5,529,144	34.01%
EXPENDITURES						
Fleet Purchase & Replacement	\$ 3,416,831	\$ 3,326,043	\$ 3,326,043	\$ 4,102,188	\$ 4,997,478	50.25%
Phone System Replacement	-	-	-	-	-	N/A
Radio System Replacement	18,789	-	-	-	-	N/A
Copier Replacement	70,988	58,650	58,650	68,523	68,523	16.83%
Mobile Data Terminal Replacement	-	346,874	346,874	4,075	4,075	-98.83%
Mobile Video Camera Systems	190,862	47,694	47,694	-	-	-100.00%
Uninterruptible Power Supply Replacement	-	-	-	27,380	27,380	N/A
Debt Service Transfer	180,350	-	-	-	-	N/A
Contingency	-	44,000	-	40,000	40,000	-9.09%
BVSWMA Fund	951,191	-	-	-	-	N/A
Other	-	7,111	-	-	-	-
Total Expenditures	\$ 4,829,011	\$ 3,830,372	\$ 3,779,261	\$ 4,242,166	\$ 5,137,456	34.12%
Increase (Decrease) in Working Capital, modified accrual budgetary basis	\$ 145,192	\$ 295,630	\$ (409,751)	\$ 391,688	\$ 391,688	
Measurement Focus Adjustment	\$ 959,691	-	-	-	-	
Beginning Working Capital, accrual basis of accounting	\$ 4,285,537	\$ 5,390,420	\$ 5,390,420	\$ 4,980,669	\$ 4,980,669	
Ending Working Capital, accrual basis of accounting	\$ 5,390,420	\$ 5,686,050	\$ 4,980,669	\$ 5,372,357	\$ 5,372,357	

Equipment Replacement Fund - Sources



Equipment Replacement Fund - Uses



FY11 Approved Fleet Replacement Schedule

Department	Ref #	Year	Description	Replacement Cost	Hybrid Cost	Total Replacement with Hybrids	Cost Difference to Replace with Hybrids
Economic & Community Dev.	64-05	1995	CHEV EXT CAB 1/2 TON PU	\$ 25,000	\$ 35,980	\$ 35,980	\$ 10,980
General Government Total				\$ 25,000	\$ 35,980	\$ 35,980	\$ 10,980
Police	40-06	2004	POLICE POOL CAR	\$ 25,000	\$ 48,405	\$ 48,405	\$ 23,405
Police	41-80	2009	FORD CVPI	44,416		44,416	-
Police	42-14	2003	FORD 4DR SEDAN	25,000	35,980	35,980	10,980
Police	42-15	2003	FORD EXT CAB PU BLACK	25,000	35,980	35,980	10,980
Police	42-16	2003	FORD EXT CAB PU BLUE	25,000	35,980	35,980	10,980
Police	42-17	2003	FORD EXT CAB PU MAROON	25,000	35,980	35,980	10,980
Police	52-07	2004	FORD F150	25,000	34,529	34,529	9,529
Police	52-20	2004	FORD F150	25,000	34,529	34,529	9,529
Police Department Total				\$ 219,416	\$ 261,383	\$ 305,799	\$ 86,383
Fire	51-41	1991	1991 PIERCE LANCE FIRE TR	\$ 556,000		\$ 556,000	\$ -
Fire	51-69	2006	100' LADDER TRUCK	1,200,000		1,200,000	-
Fire	52-09	2000	CHEV 1/2 TON PU	25,000	35,980	35,980	10,980
Fire	52-10	2000	CHEV 1/2 TON PU	25,000	35,980	35,980	10,980
Fire Department Total				\$ 1,806,000	\$ 71,960	\$ 1,827,960	\$ 21,960
Planning & Development	62-22	2000	CHEV LUMINA	\$ 25,000	\$ 34,529	\$ 34,529	\$ 9,529
Planning & Development Total				\$ 25,000	\$ 34,529	\$ 34,529	\$ 9,529
Public Works	31-06	2003	FORD F250 SD	\$ 32,000		\$ 32,000	\$ -
Public Works	31-27	1984	KENWORTH TRUCK/TRACTOR	206,000		206,000	-
Public Works	31-64	1997	FORD DUMP TRUCK	116,000		116,000	-
Public Works	31-74	2002	POTHOLE PATCHER	201,000		201,000	-
Public Works	32-16	2002	FORD EXT CAB 3/4 TON PU	32,000		32,000	-
Public Works	34-10	2001	FORD EXT CAB 1/2 TON PU	25,000	35,980	35,980	10,980
Public Works Total				\$ 612,000	\$ 35,980	\$ 622,980	\$ 10,980
Parks and Recreation	83-54	2002	5 GANG TORO MOWER	\$ 34,000		\$ 34,000	\$ -
Parks and Recreation	83-60	2006	TORO GROUNDMASTER 4100D	47,000		47,000	-
Parks and Recreation	83-15	2002	CHEV ZDR 4X2	25,000	35,980	35,980	10,980
Parks and Recreation	83-35	2004	72"TRIPLEX REEL MOWER	26,000		26,000	-
Parks and Recreation	83-57	2006	TORO Z500 Z MASTER	17,000		17,000	-
Parks and Recreation	83-58	2006	TORO Z500 Z MASTER	17,000		17,000	-
Parks and Recreation	83-59	2006	TORO Z500 Z MASTER	17,000		17,000	-
Parks and Recreation	84-09	1996	CHIPPER	36,000		36,000	-
Parks and Recreation Total				\$ 219,000	\$ 35,980	\$ 229,980	\$ 10,980
General Fund Total				\$ 2,906,416	\$ 475,812	\$ 3,057,228	\$ 150,812
Electric	92-04	2000	FORD EXT CAB 1/2 TON PU	\$ 32,000		\$ 32,000	\$ -
Electric	92-06	2001	CHEV 3/4 TON UTILITY	32,000		32,000	-
Electric	92-24	1994	CHEV.TRUCK W/KNUCKLE BOOM	191,000		191,000	-
Electric	92-34	2000	CHEV HD 1 TON	42,000		42,000	-
Electric Fund Total				\$ 297,000	\$ -	\$ 297,000	\$ -
Water	94-53	2002	CHEV 1/2 TON PU	\$ 25,000	\$ 35,980	\$ 35,980	\$ 10,980
Water	94-54	2002	CHEV 3/4 TON PU	27,000		27,000	-
Water	94-02	2000	FORD EXT CAB 1/2 TON PU	25,000	35,980	35,980	10,980
Water	94-07	1996	J DEERE BACKHOE	86,000		86,000	-
Water Fund Total				\$ 163,000	\$ 71,960	\$ 184,960	\$ 21,960
Wastewater	95-53	2001	FORD EXT CAB 4X4 1/2 TON	\$ 27,000		\$ 27,000	\$ -
Wastewater	95-77	1995	J DEERE BACKHOE/LOADER	86,000		86,000	-
Wastewater	95-81	2001	VAC COM SEWER CLEANER	276,000		276,000	-
Wastewater	95-84	2003	FORD UTILITY TRUCK	37,000		37,000	-
Wastewater Fund Total				\$ 426,000	\$ -	\$ 426,000	\$ -
Fleet Maintenance	33-11	2005	FORD F150 SUPERCAB 4X2	\$ 29,000		\$ 29,000	\$ -
Fleet Maintenance	33-16	2005	FORD F250 SD 4X4 REG CAB	32,000		32,000	-
Fleet Maintenance Fund Total				\$ 61,000	\$ -	\$ 61,000	\$ -
Total Vehicle Replacement Costs (All Funds)				\$ 3,853,416	\$ 547,772	\$ 4,026,188	\$ 172,772

FY11 Approved New Fleet Purchases

<u>Department</u>	<u>Description</u>	<u>Replacement Cost</u>
Police	Patrol Car	\$ 38,000
Police	Patrol Car	38,000
Fire	Ambulance for FS #6	250,000
Fire	Fire Engine for FS #6	645,290
Total New Fleet Purchases		\$ 971,290

Total Vehicle Replacement Costs and New Fleet Purchases		\$ 4,997,478
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FY11 Approved Copier Replacement Schedule

<u>Department</u>	<u>Description</u>	<u>Replacement Cost</u>
City Secretary	IR5070/10948003	\$ 12,000
Human Resources	IR3035/10948002	8,500
Public Works	Ricoh 240W	13,622
Planning & Development	Ricoh 240W	14,130
Electric	IR3045/10948004	6,100
Water	Ricoh 240W	14,171
Total Copier Replacement Costs		\$ 68,523

FY11 Approved Mobile Data Terminal (MDT) Replacement Schedule

<u>Department</u>	<u>Description</u>	<u>Replacement Cost</u>
Fire	Panasonic Toughbook 30 - 1 Unit	\$ 4,075
Total MDT Replacement Costs		\$ 4,075

Utility Customer Service Fund

The Utility Customer Service Fund is an Internal Service Fund used to account for expenses associated with reading electric and water meters within the city limits of College Station, completing connect and disconnect work requests, and providing Customer Service activities including billing and collections for Electric, Water, Wastewater, Sanitation, and Drainage utilities. For financial statement reporting, Internal Service Funds are reported using the *economic resources measurement focus* and the *accrual basis of accounting*.

The Utility Customer Service Fund (Internal Service Fund) is budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital (current assets less current liabilities). The measurement focus adjustment to arrive at Actual 2009 Working Capital is necessary because the (internal service) fund's working capital results from using the *economic resources measurement focus* and the *accrual basis of accounting* for financial reporting purposes.

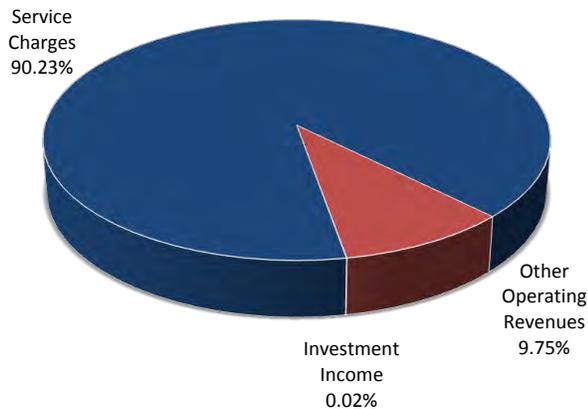
Revenues in the Utility Customer Service Fund are received as service charges from the various enterprise funds and the Drainage Fund. Revenues of \$2,258,503 are approved for fiscal year 2011.

FY11 approved expenses are \$2,258,503. To help address the current budget conditions the Utility Customer Service division has permanently eliminated 1 vacant Utility Customer Services Representative position in FY11.

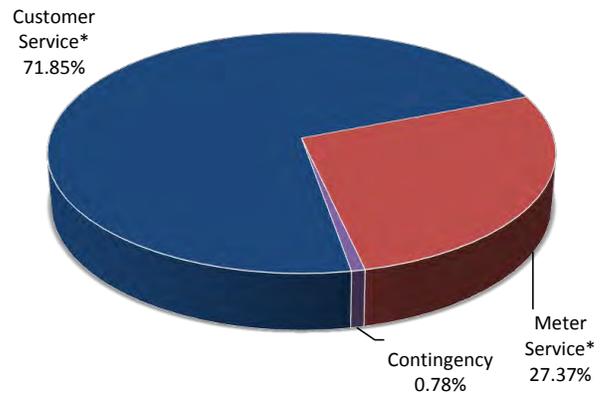
**City of College Station
Utility Customer Service Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 to FY11
REVENUES & SERVICE CHARGES						
Service Charges	\$ 1,992,341	\$ 2,081,928	\$ 2,081,929	2,037,889	\$ 2,037,889	(2.12%)
Other Operating Revenues	208,065	220,198	197,063	220,198	220,198	0.00%
Investment Income	50	7,687	396	416	416	(94.59%)
Non Operating	159	-	-	-	-	N/A
Total Revenues	<u>\$ 2,200,615</u>	<u>\$ 2,309,813</u>	<u>\$ 2,279,388</u>	<u>\$ 2,258,503</u>	<u>\$ 2,258,503</u>	(2.22%)
Total Funds Available	<u>\$ 2,322,305</u>	<u>\$ 2,343,558</u>	<u>\$ 2,313,133</u>	<u>\$ 2,435,403</u>	<u>\$ 2,435,403</u>	3.92%
EXPENDITURES						
Customer Service*	\$ 1,752,556	\$ 1,675,296	\$ 1,590,006	1,622,798	\$ 1,622,798	(3.13%)
Meter Service*	566,400	516,208	546,227	618,194	618,194	19.76%
General & Administrative Transfer	-	-	-	-	-	N/A
Contingency	-	39,223	-	17,511	17,511	(55.36%)
Other	-	-	-	-	-	N/A
Total Expenditures	<u>\$ 2,318,956</u>	<u>\$ 2,230,727</u>	<u>\$ 2,136,233</u>	<u>\$ 2,258,503</u>	<u>\$ 2,258,503</u>	1.25%
Measurement Focus Adjustment	\$ 30,396					
Increase/Decrease in Working Capital	<u>\$ (118,341)</u>	<u>\$ 79,086</u>	<u>\$ 143,155</u>	<u>\$ -</u>	<u>\$ -</u>	
BEGINNING WORKING CAPITAL	\$ 121,690	\$ 33,745	\$ 33,745	\$ 176,900	\$ 176,900	
ENDING WORKING CAPITAL	<u>\$ 33,745</u>	<u>\$ 112,831</u>	<u>\$ 176,900</u>	<u>\$ 176,900</u>	<u>\$ 176,900</u>	

Utility Customer Service Fund - Sources



Utility Customer Service Fund - Uses



* Customer Service and Meter services make up the Operations & Maintenance portion of the Utility Customer Service Budget.

City of College Station
Utility Customer Service Operations & Maintenance
Summary

EXPENDITURE BY DIVISION						
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Billing/Collections	\$1,752,556	\$1,675,296	\$1,590,006	\$ 1,622,799	\$1,622,799	-3.13%
Meter Services	566,400	516,208	546,227	618,194	\$ 618,194	19.76%
Utility Customer Service Total	\$ 2,318,956	\$ 2,191,504	\$ 2,136,233	\$ 2,240,993	\$ 2,240,993	2.26%

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$1,335,035	\$1,354,198	\$1,315,399	\$ 1,377,422	\$1,377,422	1.71%
Supplies	68,681	57,720	56,913	60,535	60,535	4.88%
Maintenance	45,763	19,127	19,876	19,820	19,820	3.62%
Purchased Services	857,152	754,859	738,445	783,216	783,216	3.76%
Capital Outlay	12,325	5,600	5,600	-	-	-100.00%
Utility Customer Service Total	\$ 2,318,956	\$ 2,191,504	\$ 2,136,233	\$ 2,240,993	\$ 2,240,993	2.26%

PERSONNEL SUMMARY BY DIVISION						
DIVISION	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Billing Collections	19.00	19.00	19.00	18.00	18.00	-5.26%
Meter Services	10.50	10.50	10.50	10.50	10.50	0.00%
Utility Customer Service Total	29.50	29.50	29.50	28.50	28.50	-3.39%

FISCAL SERVICES

UTILITY CUSTOMER SERVICE

Description & Budget Explanation:

The Utility Customer Service Division is responsible for connecting and disconnecting water and electric meters reading those meters and provide billing and collection services for the city to all customers of electric, water, sewer, sanitation and drainage services.

Program Name: Utility Customer Service

Service Level: Provide exceptional customer service to support the delivery of electric, water, sewer, sanitation and drainage services to the citizens of College Station.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Percent satisfied with courtesy of personnel on citizen survey.	N/A	N/A	N/A	N/A
- Percent satisfied with knowledge of personnel on citizen survey.	N/A	N/A	N/A	N/A
Efficiency				
- No. of customers per day per walk-up employee.	72	70	N/A	N/A
- Annual number of processed bills per employee.	22,567	23,000	27,000	27,900
- Cost per bill.	\$4.78	\$4.75	\$4.15	\$4.15
- Percent of bad debt expense annually.	0.31%	0.45%	0.85%	1.00%
Output				
- No. of incoming calls.	96,876	98,000	92,000	93,000
- No. of bills annually.	451,332	440,000	525,000	530,250
- No. of payments.	461,557	455,000	535,000	540,000
- No. of walk-up customers.	53,985	55,000	53,500	54,000
- No. of service orders.	95,972	105,000	96,000	96,900

Program Name: Meter Service

Service Level: Provide timely connection and disconnection of electric and water services.
Maintain service installations to ensure accurate recording of utility consumption.
Obtain accurate and timely readings for all electric and water meters.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- Same day service percentage.	99.99%	99.99%	99.99%	99.99%
- Read accuracy percentage.	99.93%	99.85%	99.90%	99.90%
Efficiency				
- No. of completed service orders per person.	43,756	30,000	44,000	44,500
- No. of completed routine checks of electric meters per person annually.	1,669	2,000	1,800	1,800
- No. of meters read daily, per person.	463	413	472	478
- Cost per meter read	\$0.35	\$0.40	\$0.33	\$0.33
Output				
- No. of service orders completed.	87,512	90,000	88,000	88,000
- No. of meters/readings checked out.	3,338	4,200	3,400	3,400
- No. of theft/tampering incidents discovered.	44	50	55	55
- No. of meters read annually.	694,270	697,000	709,000	717,000
Input				
- No. of full-time technicians/commercial meter reader.	3	3	N/A	3
- No. of full-time meter readers	6.5	6.5	N/A	6.5

Fleet Maintenance Fund

Included in the Internal Service Funds is the Fleet Maintenance Fund. In an effort to better control costs, the fund receives revenues based on the expected costs associated with the aforementioned services, and uses them to pay for maintaining the city's fleet. For financial statement reporting, Internal Service Funds are reported using the *economic resources measurement focus* and the *accrual basis of accounting*.

The Internal Service Funds are budgeted using the *modified accrual basis of accounting* and the *current financial resources measurement focus*. The budget measures the net change in working capital (current assets less current liabilities). The measurement focus adjustment to arrive at Actual 2009 Working Capital is necessary because the internal service fund's working capital results from using the *economic resources measurement focus* and the *accrual basis of accounting* for financial reporting purposes.

Estimates for annual funding levels have been developed using a number of techniques that forecast fleet maintenance costs. Each department with assigned vehicles will be charged an annual maintenance fee to cover inspections and maintenance problems. The revenues are transferred from departmental budgets on a monthly basis to ensure that sufficient funds will be available to fund all expenses related to the specific functions.

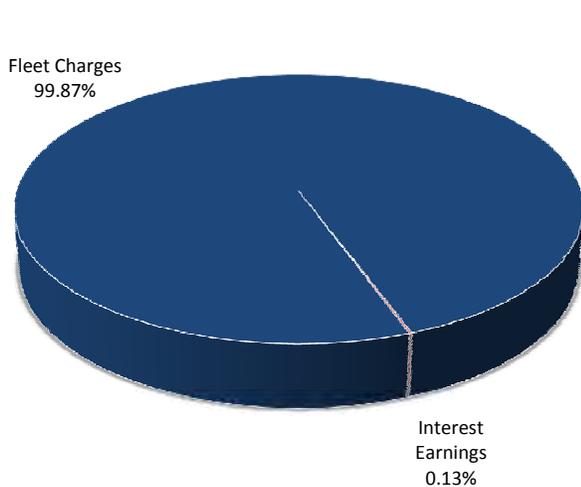
In FY11, Fleet Maintenance approved revenues in the Fleet Maintenance Fund are \$1,574,210. Total revenues are forecasted to total \$1,576,232, which is slightly higher than the FY10 year-end estimate. The approved appropriations for expenditures in FY11 are \$1,686,412.

One Service Level Adjustment (SLA) in the amount of \$50,000 has been approved for FY11. These funds will be used for 50% of the costs associated with building an additional wash rack for equipment operators to wash their vehicles and equipment at the end of each work day. The remaining \$50,000 for this project will come from the General Fund.

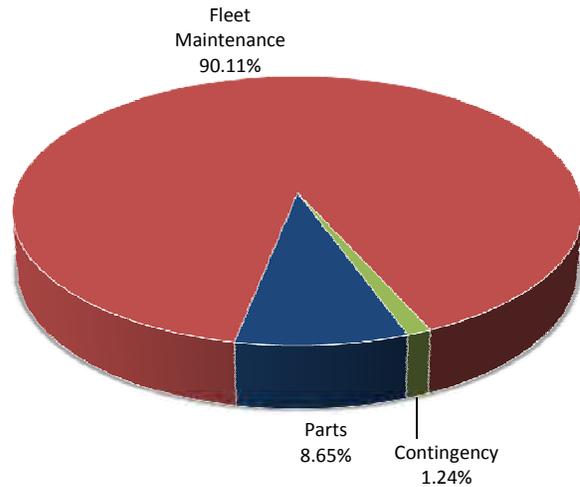
**City of College Station
Fleet Maintenance Fund
Fund Summary**

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 To FY11
REVENUES						
Fleet Charges	\$ 1,799,400	\$ 1,574,210	\$ 1,574,210	\$ 1,574,210	\$ 1,574,210	0.00%
Interest Earnings	6,357	1,145	2,000	2,022	2,022	76.58%
Other	1,063	-	-	-	-	N/A
Total Revenues	\$ 1,806,820	\$ 1,575,355	\$ 1,576,210	\$ 1,576,232	\$ 1,576,232	0.06%
EXPENDITURES						
Parts	\$ 107,369	\$ 103,557	\$ 106,286	145,859	\$ 145,859	40.85%
Fleet Maintenance	1,461,751	1,433,717	\$ 1,454,086	1,469,687	1,519,687	6.00%
Contingency	-	-	-	20,866	20,866	N/A
General & Administrative Transfers	969	-	-	-	-	N/A
Other	(11,763)	5,053	-	-	-	-100.00%
Total Expenditures	\$ 1,558,326	\$ 1,542,327	\$ 1,560,372	\$ 1,636,412	\$ 1,686,412	9.34%
Increase (Decrease) in Working Capital, Modified Accrual Basis of Accounting	\$ 248,494	\$ 33,028	\$ 15,838	\$ (60,180)	\$ (110,180)	
Measurement Focus Adjustment	\$ 54,592					
Beginning Working Capital, Accrual Basis of Accounting	\$ 85,446	\$ 388,532	\$ 388,532	\$ 404,370	\$ 404,370	
Ending Working Capital, Accrual Basis of Accounting	\$ 388,532	\$ 421,560	\$ 404,370	\$ 344,190	\$ 294,190	

Fleet Maintenance Fund - Sources



Fleet Maintenance Fund - Uses



City of College Station
Fleet Maintenance Operations & Maintenance
Summary

EXPENDITURE BY DIVISION							
DIVISION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Base Budget FY11	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Parts	\$ 107,369	\$ 103,557	\$ 106,286	\$ 142,969	\$ 164,281	\$ 164,281	58.64%
Administration	1,461,751	1,433,717	1,454,086	1,451,267	1,451,267	1,501,267	4.71%
DEPARTMENT TOTAL	\$ 1,569,120	\$ 1,537,274	\$ 1,560,372	\$ 1,594,236	\$ 1,615,548	\$ 1,665,548	8.34%

EXPENDITURE BY CLASSIFICATION							
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Base Budget FY11	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ 784,175	\$ 772,588	\$ 793,346	\$ 786,536	807,848	\$ 807,848	4.56%
Supplies	678,290	685,343	688,816	688,990	688,990	688,990	0.53%
Maintenance	32,496	12,668	12,919	12,382	12,382	12,382	-2.26%
Purchased Services	74,159	66,675	65,291	106,328	106,328	106,328	59.47%
General Capital	-	-	-	-	-	50,000	N/A
DEPARTMENT TOTAL	\$ 1,569,120	\$ 1,537,274	\$ 1,560,372	\$ 1,594,236	\$ 1,615,548	\$ 1,665,548	8.34%

PERSONNEL SUMMARY BY DIVISION							
DIVISION	Actual FY07	Actual FY09	Revised Budget FY10	Base Budget FY11	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Parts	2.00	2.00	2.00	2.00	2.00	2.00	0.00%
Administration	13.00	13.00	13.00	13.00	13.00	13.00	0.00%
DEPARTMENT TOTAL	15.00	15.00	15.00	15.00	15.00	15.00	0.00%

Service Level Adjustments					One-Time	Recurring	Total
Fleet Wash Rack Addition (50% split with General Fund)					\$ 50,000	\$ -	\$ 50,000
Fleet SLA TOTAL					\$ 50,000	\$ -	\$ 50,000

PUBLIC WORKS

FLEET

Description & Budget Explanation:

The Fleet Services Division is responsible for the care and maintenance of all vehicles and equipment in the City fleet.

Program Name: Fleet Services

Service Level: Provide prompt, reliable maintenance service at cost effective rates.

Performance Measures	FY 09 Actual	FY 10 Approved	FY 10 Estimate	FY 11 Approved
Effectiveness				
- % of satisfaction with service provided	93%	92%	91%	92%
- % of rework on work orders	3%	3%	3%	3%
Efficiency				
- % of road side assistance within 1 hour.	97%	95%	96%	95%
- % of PMs completed on time	92%	90%	91%	92%
- % of PM turn around within 24 hours	95%	95%	94%	95%
Output				
- No. of vehicles per mechanic.	59	64	63	64
- No. of PMs per day- heavy duty	2	2	2	2
- No. of PMs per day- light duty	4	4	5	4

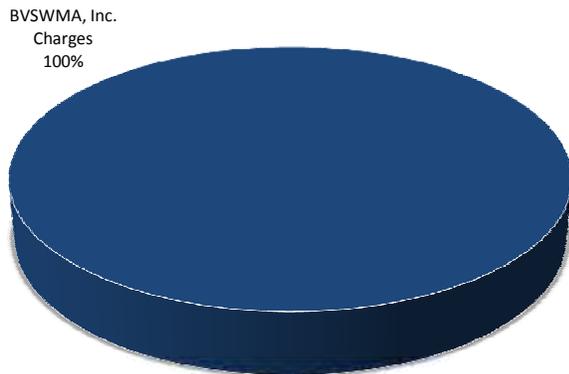
Brazos Valley Solid Waste Management Agency Fund

The City of College Station and City of Bryan have set up a new corporation to take over the operations of the landfill. The Brazos Valley Solid Waste Management Agency, Inc. (BVSWMA, Inc.) was created earlier this year. As part of this organization the City of College Station will continue to have landfill employees who will, through an agreement with BVSWMA, Inc., provide landfill services. The BVSWMA portion of the budget accounted for in the City of College Station budget is the salary and benefits portion for the College Station landfill employees. FY11 approved salary and benefit expenditures total \$1,457,339.

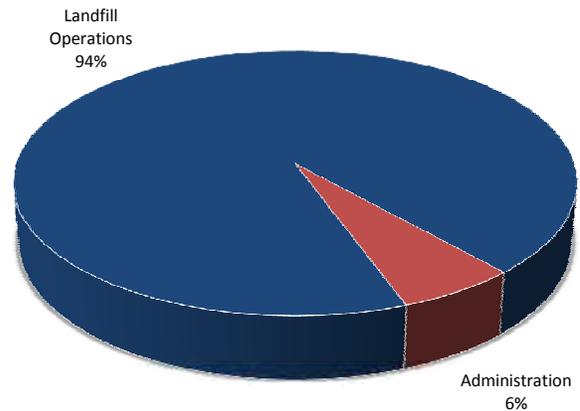
City of College Station
Brazos Valley Solid Waste Management Agency (BVSWMA) Fund
Fund Summary

	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Base Budget	FY11 Approved Budget	% Change in Budget from FY10 To FY11
REVENUES						
BVSWMA, Inc. Charges	\$ -	\$ -	\$ -	\$ 1,457,339	\$ 1,457,339	N/A
Landfill Charges	6,560,989	6,598,000	-	-	-	-100.00%
Other Sales - Methane Gas	540	-	-	-	-	N/A
Investment Earnings	222,127	120,000	-	-	-	-100.00%
Intergovernmental	-	-	-	-	-	
Other	49,253	130,000	-	-	-	-100.00%
Total Revenues	\$ 6,832,909	\$ 6,848,000	\$ -	\$ 1,457,339	\$ 1,457,339	-78.72%
EXPENDITURES AND TRANSFERS						
Landfill Operations	\$ 3,516,122	\$ 4,271,960	\$ -	1,369,321	\$ 1,369,321	-67.95%
Administration	285,103	266,852	-	88,018	88,018	-67.02%
Pay Plan	-	-	-	-	-	N/A
Total Operating Expenditures & Transfers	\$ 3,801,225	\$ 4,538,812	\$ -	\$ 1,457,339	\$ 1,457,339	
NONOPERATING EXPENDITURES						
General Capital	9,907,730	2,495,132				
Compost Facility Fee	-	80,000	-	-	-	-100.00%
Host Fees	165,697	180,000	-	-	-	-100.00%
Contingency	-	156,509	-	-	-	-100.00%
Other	18,793	-	-	-	-	N/A
General & Administrative Transfers	361,067	260,370	-	-	-	-100.00%
Total Non-Operating Expenditures	\$ 10,453,287	\$ 3,172,011	\$ -	\$ -	\$ -	-100.00%
Total Operating & Non Operating Expenditures	14,254,512	7,710,823	-	1,457,339	1,457,339	
Increase (Decrease) in Working Capital, Modified Accrual Basis of Accounting	\$ (7,421,603)	\$ (862,823)	\$ -	\$ -	\$ -	
Measurement Focus Adjustment	\$ 4,941,853					
Beginning Working Capital, Accrual Basis of Accounting	\$ 7,630,614	\$ 5,150,864	\$ 5,150,864	\$ -	\$ -	
Ending Working Capital, Accrual Basis of Accounting	\$ 5,150,864	\$ 4,288,041	\$ 5,150,864	\$ -	\$ -	

BVSWMA Fund - Sources



BVSWMA Fund - Uses

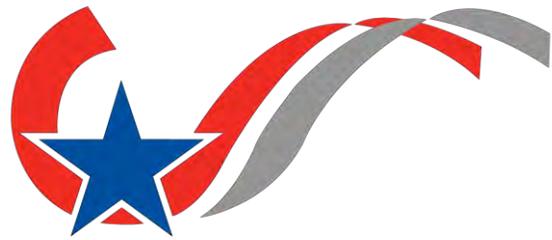


City of College Station
Brazos Valley Solid Waste Management Agency
Operations & Maintenance Summary

EXPENDITURE BY ACTIVITY						
	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Landfill Operations	\$ -	\$ -	\$ -	\$ 1,369,321	\$ 1,369,321	N/A
Administration	-	-	-	88,018	88,018	N/A
DIVISION TOTAL	\$ -	\$ -	\$ -	\$ 1,457,339	\$ 1,457,339	N/A

EXPENDITURE BY CLASSIFICATION						
CLASSIFICATION	Actual FY09	Revised Budget FY10	Estimated Year-End FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Salaries & Benefits	\$ -	\$ -	\$ -	\$ 1,457,339	\$ 1,457,339	N/A
Supplies	-	-	-	-	-	N/A
Maintenance	-	-	-	-	-	N/A
Purchased Services	-	-	-	-	-	N/A
General Capital	-	-	-	-	-	N/A
DIVISION TOTAL	\$ -	\$ -	\$ -	\$ 1,457,339	\$ 1,457,339	N/A

PERSONNEL SUMMARY BY ACTIVITY						
ACTIVITY	Actual FY08	Actual FY09	Revised Budget FY10	Approved Base Budget FY11	Approved Budget FY11	% Change in Budget from FY10 to FY11
Landfill Operations	24.50	24.50	24.50	24.50	24.50	0.00%
Administration	3.00	2.75	2.75	2.00	2.00	-27.27%
DIVISION TOTAL	27.50	27.25	27.25	26.50	26.50	-2.75%



CITY OF COLLEGE STATION
Home of Texas A&M University®

ORDINANCE NO. 2010-3290

AN ORDINANCE ADOPTING A BUDGET FOR THE 2010-11 FISCAL YEAR AND AUTHORIZING EXPENDITURES AS THEREIN PROVIDED.

WHEREAS, a proposed budget for the fiscal year October 1, 2010, to September 30, 2011, was prepared and presented to the City Council and a public hearing held thereon as prescribed by law and the Charter of the City of College Station, Texas, notice of said hearing having first been duly given; and

WHEREAS, the City Council has reviewed and amended the proposed budget and changes as approved by the City Council have been identified and their effect included in the budget; now therefore,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COLLEGE STATION, TEXAS:

PART 1: That the proposed budget as amended by the City Council of the City of College Station, which is made a part hereof to the same extent as if set forth at length herein, is hereby adopted and approved, a copy of which is on file in the Office of the City Secretary in College Station, Texas.

PART 2: That authorization is hereby granted for the expenditure of the same under the respective items contained in said budget with the approved fiscal procedures of the City.

PART 3: That the City Manager and his authorized and designated employees, at his discretion, be, and are hereby authorized to sign or release utility easements; to negotiate and sign documents related to the settlement of disputed assessments for paving, weed mowing, demolition, and other disputes based on legal questions of whether the assessments are enforceable or other extenuating circumstances; to sign contracts and documents authorizing the payment of funds and to expend public funds for expenditures that are \$50,000 or less; to sign change orders authorizing the expenditure of funds pursuant to SECTION 252.048 of the TEXAS LOCAL GOVERNMENT CODE or as provided in the original contract document. The intent of this section is to provide the ability to conduct daily affairs of the City which involve numerous decisions of a routine nature.

PART 4: That the City Manager and his authorized and designated employees, at his discretion, be, and are hereby, authorized to provide for transfers of any unexpended or unencumbered appropriation balance within each of the various departments in the General Fund and within any other fund of the City and to authorize transfers of Contingent Appropriations within a fund up to an amount equal to expenditures that are \$15,000 or less.

PART 5: That the City Council hereby approves the funding for the outside agencies and organizations in this budget and authorizes the City Manager and his authorized and designated employees, at his discretion, to sign contracts and documents authorizing the payment of funds,

Ordinance No. 2010-3290

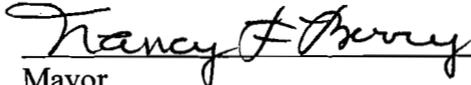
and to expend public funds for expenditures that are \$50,000 or less that have been expressly approved and appropriated in this budget, as set out in Appendix J of the 2010-11 Fiscal Year Budget.

PART 6: That the City Council hereby approves the funding and the purchases that are made pursuant to interlocal agreements as provided by CHAPTER 271, SUBCHAPTERS (D) AND (F) of the TEXAS LOCAL GOVERNMENT CODE, in this budget and authorizes the City Manager and his authorized and designated employees, at his discretion, to sign contracts and documents authorizing the payment of funds, and to expend public funds that have been expressly designated, approved, and appropriated in this budget, as set out in the 2010-11 Fiscal Year Equipment Replacement Fund, and Attachment "A" to this Ordinance.

PART 7: That this ordinance shall become effective immediately after passage and approval.

PASSED AND APPROVED THIS 13th DAY OF SEPTEMBER, 2010.

APPROVED:



Mayor

ATTEST:



City Secretary

APPROVED:



City Attorney

Ordinance No. 2010-3290

Potential FY10 Technology Purchases through GSA Schedule 70,
 HGAC, TXMAS, Texas Department of Information Resources, TCPN or Buy Board Purchases

ITEM	Quantity	Estimated Unit Cost	Projected Total
Scheduled Replacement/Repair/Additions			
Replacement PCs	70	1,000	70,000
Replacement Monitors	50	190	9,500
Replacement Printers	8	2,200	17,600
Replacement Laptops	10	1,200	12,000
Replacement Copiers			65,000
Printer replacement Parts			20,000
PC Replacement Parts (Video Cards, Hard Drive & Memory)			25,000
Replace 3servers	3	7,500	22,500
Server replacement parts			20,000
Server OS replacement			10,000
Replacement UPS battery/units			35,000
Estimated Additional Desktop Software			60,000
Includes but not limited to New & Upgrade versions of Adobe Acrobat, PageMaker, Photoshop Illustrator, Premier, Audition, Microsoft Publisher, Windows XP, Frontpage, Project, Visio, Vstudio.net, AutoCAD, ESRI ArcGIS, Crystal, Corel Draw, Cognos, Novell			
Computer Network Maint and Equipment Replacement			55,500
Motorola Radio Repair/Replacement			35,000
Telephone Repair/Replacement			25,000
Fiber ring expansion			30,000
BVWACS radio equipment purchases			300,000
SCADA Replacement Wastewater			87,000
SCADA Man Machine Upgrade Wastewater			165,000
Communications Infrastructure Improvements Wastewater			30,000
Fiber to Lift Stations and Well 7			63,600
Subtotal - Scheduled Replacement			1,157,700
Service Level Adjustments			
SLA - new position equipment includes desktop pc, extended warranty, network card, added memory, monitor, laptop, printer, standard software, additional phones and radios			
Subtotal - Service Level Adjustments			-

Ordinance No. 2010-3290

Potential FY10 Technology Purchases through GSA Schedule 70,
 HGAC, TXMAS, Texas Department of Information Resources, TCPN or Buy Board Purchases

ITEM	Quantity	Estimated Unit Cost	Projected Total
Unscheduled Replacements/Additions			
Estimated Additional PC setups not identified specifically in budget includes but not limited to: Monitor, network card, extended warranty, added memory	10	2,100	21,000
Estimated Standard Desktop Software not identified specifically in budget Includes but not limited to: Microsoft Office 2010, Vipre, Microsoft Windows client access license, Novell	10	604	6,040
Estimated Additional Desktop Software Includes but not limited to New & Upgrade versions of Adobe Acrobat, PageMaker, Photoshop Illustrator, Premier, Audition Microsoft Publisher, Windows 7 Frontpage, Project, Visio, Vstudio.net AutoCAD, ESRI ArcGIS, Crystal Corel Draw, Cognos, Novell			45,000
Estimated Additional Printers/Plotters			40,000
Estimated Memory upgrades includes: desktop pcs, printers laptops	300	100	30,000
Estimated PC misc parts includes: CD Burners, harddrives modems, network cards, DVD Burner mice, network cables			10,000
Estimated Monitor upgrades includes: Flat Panel and larger than 19" monitor			30,000
Estimated Additional Scanners	5	1,200	6,000
Estimated Additional Laptops/Toughbooks	10	4,000	40,000
Estimated Network Upgrades			40,000
Sub-Total Unscheduled Replacement/Additions			268,040
Phone System Maintenance			
Cisco			38,000
Subtotal - Phone System Maintenance			38,000

Ordinance No. 2010-3290

Potential FY10 Technology Purchases through GSA Schedule 70,
 HGAC, TXMAS, Texas Department of Information Resources, TCPN or Buy Board Purchases

ITEM	Quantity	Estimated Unit Cost	Projected Total
Network Software on Master License Agreement (MLA)			
Novell Open Workgroup Suite (1Zen/1Groupwise/1 ODS) -721			59,248
Novell Groupwise - 160 additional nodes			4,733
CommVault			13,121
Novell Sentinel			9,500
ZenWorks Asset Management -904 nodes			4,195
ZenWorks Patch Management - 904 nodes			7,528
Subtotal - Network Software on MLA			98,325
PC Hardware and Software Maintenance			
Ghost			2,020
HP Printer Maintenance			4,250
AutoCAD			10,311
Barracuda Spam/Spyware			1,775
Subtotal - PC Software Maintenance			18,356
IBM Hardware and Software Maintenance			
Hardware Maintenance (2 i5s)			15,920
i5 Software Subscription and Support	2		6,907
Subtotal - IBM Hardware and Software Maintenance			22,827
GIS Software Maintenance			
ArcInfo Concurrent Use License Annual Maintenance (Primary 1)			2,850
ArcInfo Concurrent Use License Annual Maintenance (Secondary 9)			10,300
Primary Maintenance for ArcView Concurrent Use License (2)			1,350
Secondary Maintenance for ArcView Concurrent Use License (13)			6,000
Primary Maintenance for ArcView Single Use License (3)			1,150
Secondary Maintenance for ArcView Single Use License (26)			7,425
Primary Maintenance for ArcGIS Spatial Analyst Concurrent Use License (1)			475
Secondary Maintenance for ArcGIS Spatial Analyst Concurrent Use License (2)			450
Primary Maintenance for ArcGIS 3D Analyst Concurrent Use License (1)			525
Secondary Maintenance for ArcGIS 3D Analyst Concurrent Use License (1)			200
Primary Maintenance for ArcGIS Tracking Analyst Concurrent Use License (1)			525
ArcIMS 1Server/2 CPU ArcSDE developer Support Group 1SVR 2CPUs 5 Read Write			5,800
Primary Maintenance for ArcCOGO Concurrent Use License (1)			550
Secondary Maintenance for ArcCOGO Concurrent Use License (1)			225
Primary Maintenance for MAPLEX Concurrent Use License (1)			525
Secondary Maintenance for MAPLEX Concurrent Use License (1)			200
MapObjects Win Ed Developers Kit Maint. (1)			1,250
Primary ArcGIS Publisher Concurrent (1)			550
Subtotal - GIS Software Maintenance			40,350
		Grand Total	1,643,598

ORDINANCE NO. 2010-3291

AN ORDINANCE LEVYING THE AD VALOREM TAXES FOR THE USE AND SUPPORT OF THE MUNICIPAL GOVERNMENT OF THE CITY OF COLLEGE STATION, TEXAS, AND PROVIDING FOR THE GENERAL DEBT SERVICE FUND FOR THE YEAR 2010-11 AND APPORTIONING EACH LEVY FOR THE SPECIFIC PURPOSES.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COLLEGE STATION, TEXAS:

SECTION 1. That there is hereby levied and there shall be collected for the use and support of the municipal government of the City of College Station, Texas, and to provide General Debt Service for the 2010-11 fiscal year upon all property, real, personal and mixed within the corporate limits of said city subject to taxation, a tax of forty four and seventy five hundredths and forty three thousandths cents (\$0.447543) on each one hundred dollar (\$100.00) valuation of property, and said tax being so levied and apportioned to the specific purpose herein set forth:

1. For the maintenance and support of the general government (General Fund), twenty two and seventy three hundredths and forty nine thousandths cents (\$0.227349) on each one hundred dollar (\$100.00) valuation of property; and
2. For the general obligation debt service (Debt Service Fund), twenty two and one hundredths and ninety four thousandths cents (\$0.220194) on each one hundred dollars (\$100.00) valuation of property to be used for principal and interest payments on bonds and other obligations of the fund.

SECTION II. All moneys collected under this ordinance for the specific items therein named, shall be and the same are hereby appropriated and set apart for the specific purpose indicated in each item and the Assessor and Collector of Taxes and the Chief Financial Officer shall keep these accounts so as to readily and distinctly show the amount collected, the amounts expended and the amount on hand at any time, belonging to such funds. It is hereby made the duty of the Tax Assessor and Collector to deliver a statement at the time of depositing any money, showing from what source such taxes were received and to what account (General Fund or General Debt Service Fund) the funds were deposited.

Section III. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

SECTION IV. That this ordinance shall take effect and be in force from and after its passage.

PASSED AND APPROVED THIS 13th DAY OF September, 2010.

APPROVED:


Mayor

ATTEST:

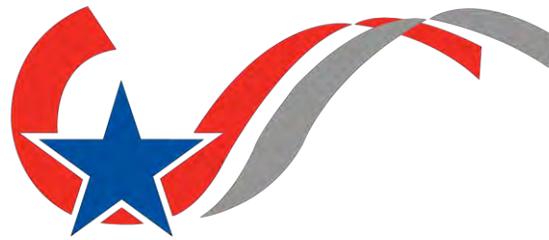

City Secretary

APPROVED:


City Attorney

FY2011 SERVICE LEVEL ADJUSTMENT (SLA) RECOMMENDED LISTING

<u>Department</u>	<u>Description</u>	<u>One-Time Cost</u>	<u>Recurring Cost</u>	<u>Total</u>	<u>Savings/ Revenue</u>	<u>Net Total</u>	<u>Increase FTE</u>	<u>Increase Vehicle</u>
GENERAL FUND								
Police	Strategic Plan	-	202,889	202,889	-	202,889	4.00	-
Police	Increase in Cost of Hybrid Vehicles	86,383	-	86,383	-	86,383	-	-
TOTAL POLICE		86,383	202,889	289,272	-	289,272	4.00	-
Fire	Fire Station #6 O&M	-	619,898	619,898	-	619,898	9.00	-
Fire	Increase in Cost of Hybrid Vehicles	21,960	-	21,960	-	21,960	-	-
TOTAL FIRE		21,960	619,898	641,858	-	641,858	9.00	-
Public Works	Street Rehabilitation Project	200,000	-	200,000	-	200,000	-	-
Public Works	APWA Accreditation On-Site Visit	10,000	-	10,000	-	10,000	-	-
Public Works	Fleet Wash Rack Addition (50% split with Fleet Fund)	50,000	-	50,000	-	50,000	-	-
Public Works	Intersection Warrant Studies & Improvements	26,400	-	26,400	-	26,400	-	-
Public Works	Increase in Cost of Hybrid Vehicles	10,980	-	10,980	-	10,980	-	-
TOTAL PUBLIC WORKS		297,380	-	297,380	-	297,380	-	-
PARD	Lights Replacement for Christmas in the Park	14,000	-	14,000	-	14,000	-	-
PARD	Irrigation Controller Replacement	100,000	-	100,000	-	100,000	-	-
PARD	Increase in Cost of Hybrid Vehicles	10,980	-	10,980	-	10,980	-	-
TOTAL PARKS & RECREATION		124,980	-	124,980	-	124,980	-	-
Planning & Dev	Near East Side Neighborhood Plan	9,650	-	9,650	-	9,650	-	-
Planning & Dev	Increase in Cost of Hybrid Vehicles	9,529	-	9,529	-	9,529	-	-
TOTAL PLANNING & DEVELOPMENT SERVICES		19,179	-	19,179	-	19,179	-	-
City Secretary	November 2010 Special Election	35,000	-	35,000	-	35,000	-	-
Econ Dev	Increase in Cost of Hybrid Vehicles	10,980	-	10,980	-	10,980	-	-
Human Resources	City Hall Security Upgrades	60,000	-	60,000	-	60,000	-	-
Human Resources	Supervisor & Manager Training	25,000	-	25,000	-	25,000	-	-
TOTAL GENERAL GOVERNMENT		130,980	-	130,980	-	130,980	-	-
Non-Departmental	Aerial Mapping (add'l \$65,000 in Drainage Fund)	150,000	-	150,000	-	150,000	-	-
TOTAL NONDEPARTMENTAL		150,000	-	150,000	-	150,000	-	-
TOTAL GENERAL FUND		830,862	822,787	1,653,649	-	1,653,649	13.00	-
TRAFFIC SAFETY FUND								
Public Works	B/CS Mobility Initiative	50,000	-	50,000	-	50,000	-	-
Public Works	Harvey Road Corridor Progression Study	10,000	-	10,000	-	10,000	-	-
TOTAL TRAFFIC SAFETY FUND		60,000	-	60,000	-	60,000	-	-
NORTHGATE PARKING FUND								
Econ Dev	Garage Security Cameras	80,000	-	80,000	-	80,000	-	-
Econ Dev	Street Meter Upgrade	83,000	-	83,000	-	83,000	-	-
TOTAL NORTHGATE PARKING FUND		163,000	-	163,000	-	163,000	-	-
ELECTRIC FUND								
TOTAL ELECTRIC FUND		-	84,500	84,500	-	84,500	-	-
WATER FUND								
Water	Impact Fee Study	24,836	-	24,836	-	24,836	-	-
Water	Rebate Program	-	4,000	4,000	-	4,000	-	-
Water	Public Education / Conservation Programs	-	13,000	13,000	-	13,000	-	-
TOTAL WATER FUND		24,836	17,000	41,836	-	41,836	-	-
WASTEWATER FUND								
Wastewater	Impact Fee Study	24,835	-	24,835	-	24,835	-	-
Wastewater	Public Education / Conservation Programs	-	15,000	15,000	-	15,000	-	-
Wastewater	Grease Sampling	-	2,700	2,700	-	2,700	-	-
Wastewater	Portable Generator for Lift Station	37,000	8,000	45,000	-	45,000	-	-
TOTAL WASTEWATER FUND		61,835	25,700	87,535	-	87,535	-	-
DRAINAGE UTILITY FUND								
IT	Aerial Mapping (add'l \$150,000 in General Fund)	65,000	-	65,000	-	65,000	-	-
TOTAL DRAINAGE UTILITY FUND		65,000	-	65,000	-	65,000	-	-
EQUIPMENT REPLACEMENT FUND								
Fire	Ambulance for Fire Station #6	250,000	-	250,000	-	250,000	-	1
Fire	Fire Engine for Fire Station #6	645,290	-	645,290	-	645,290	-	1
TOTAL EQUIPMENT REPLACEMENT FUND		895,290	-	895,290	-	895,290	-	2
FLEET MAINTENANCE FUND								
Public Works	Fleet Wash Rack Addition (50% split with General Fund)	50,000	-	50,000	-	50,000	-	-
TOTAL FLEET MAINTENANCE FUND		50,000	-	50,000	-	50,000	-	-
TOTAL ALL FUNDS		2,150,823	949,987	3,100,810	-	3,100,810	13.00	2



CITY OF COLLEGE STATION
Home of Texas A&M University®

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Police Department								
Administration Division								
Police Chief	1.00	1.00		1.00	\$ 129,555	\$ 135,872	\$ -	\$ 123,337
Assistant Chief	2.00	3.00		3.00	188,090	285,033	-	285,033
Lieutenant	1.00	1.00		1.00	70,685	71,540	-	71,540
Sergeant	1.00	0.00		0.00	66,075	-	-	-
Tech. Svcs. Coordinator	1.00	1.00		1.00	65,116	65,116	-	65,116
Accreditation Manager	1.00	1.00		1.00	55,689	55,689	-	62,000
Staff Assistant	1.00	1.00		1.00	38,481	38,481	-	38,481
Secretary	3.00	2.00		2.00	57,003	47,200	-	53,959
Total	11.00	10.00	0.00	10.00	\$ 670,694	\$ 698,931	\$ -	\$ 699,466
Uniform Patrol Division								
Lieutenant	4.00	4.00		4.00	\$ 211,323	\$ 276,335	\$ -	\$ 276,335
Sergeant	10.00	12.00		12.00	601,603	729,291	-	785,291
Master Officer	19.00	18.00		0.00	1,030,009	952,501	-	-
Senior Officer	11.00	13.00		0.00	513,086	593,469	-	-
Police Officer	38.00	38.00		72.00	1,387,432	1,553,359	-	3,240,329
Animal Control Supervisor	1.00	1.00		1.00	39,462	39,900	-	39,900
Animal Control Officer	3.00	3.00		3.00	80,467	78,736	-	78,736
Parking Enforcement Officer	2.00	2.00		2.00	30,853	30,853	-	30,853
School Crossing Guard (temp/seasonal)	2.50	2.50		2.50	41,991	42,106	-	42,222
Total	90.50	93.50	0.00	96.50	\$ 3,936,226	\$ 4,296,550	\$ -	\$ 4,493,666
Criminal Investigation Division								
Lieutenant	1.00	1.00		1.00	\$ 68,787	\$ 84,012	\$ -	\$ 84,012
Sergeant	3.00	2.00		2.00	185,244	128,334	-	85,556
Master Officer	12.00	11.00		0.00	633,786	597,683	-	-
Senior Officer	3.00	2.00		0.00	135,903	90,394	-	-
Police Officer	0.00	0.00		13.00	-	-	-	688,077
Criminal Intelligence Analyst	0.00	1.00		1.00	-	52,706	-	52,706
Victim Advocate	1.00	1.00		1.00	50,433	52,433	-	52,433
Civilian Forensic Tech	0.00	0.00	1.00	1.00	-	-	76,057	76,057
Secretary	1.00	1.00		1.00	-	22,693	-	22,693
Total	21.00	19.00	1.00	20.00	\$ 1,074,152	\$ 1,028,255	\$ 76,057	\$ 1,061,534
Recruiting and Training Division								
Lieutenant	1.00	1.00		1.00	\$ 70,998	\$ 72,812	\$ -	\$ 72,812
Sergeant	1.00	1.00		1.00	66,826	67,765	-	67,765
Master Officer	2.00	2.00		0.00	106,455	111,127	-	-
Police Officer	0.00	0.00		2.00	-	-	-	111,127
Total	4.00	4.00	0.00	4.00	\$ 244,279	\$ 251,704	\$ -	\$ 251,704
Quartermaster Division								
Quartermaster	1.00	1.00		1.00	\$ 25,967	\$ 27,010	\$ -	\$ 27,010
Total	1.00	1.00	0.00	1.00	\$ 25,967	\$ 27,010	\$ -	\$ 27,010
Communication/Jail Division								
Communication Manager	1.00	1.00		1.00	\$ 67,330	\$ 72,023	\$ -	\$ 72,023
Communication Supervisor	3.00	3.00		3.00	167,691	167,691	-	167,691
Sr. Communications Operator	4.00	4.00		4.00	143,914	148,983	-	148,983
Communications Operator	16.00	16.00		16.00	466,199	473,979	-	473,979
Detention Officer	7.00	7.00	2.00	9.00	205,902	199,749	81,368	281,117
Holding Facility Supervisor	1.00	1.00		1.00	39,000	39,900	-	39,900
Dispatch Assistant	0.00	1.00		1.00	-	30,577	-	30,577
Total	32.00	33.00	2.00	35.00	\$ 1,090,036	\$ 1,132,902	\$ 81,368	\$ 1,214,270
Special Services Division								
Lieutenant	1.00	1.00		1.00	\$ 80,780	\$ 67,223	\$ -	\$ 67,223
Master Officer	4.00	3.00		0.00	224,757	166,732	-	-
Senior Officer	1.00	3.00		0.00	49,640	140,035	-	-
Sergeant	1.00	1.00		1.00	62,551	65,053	-	65,053
Police Officer	1.00	0.00		6.00	43,341	-	-	306,676
Police Assistant	1.00	1.00		1.00	27,511	27,511	-	27,511
Total	9.00	9.00	0.00	9.00	\$ 488,579	\$ 466,554	\$ -	\$ 466,463
Information Services Division								
Information Services Manager	1.00	1.00		1.00	\$ 60,085	\$ 62,489	\$ -	\$ 62,489
Evidence Technician	1.00	1.00	1.00	2.00	30,577	33,392	45,464	78,856
Records Technician	4.00	3.00		3.00	101,637	71,352	-	71,352
Sr. Records Technician	0.00	1.00		1.00	-	33,392	-	33,392
Criminal Intelligence Analyst	1.00	0.00		0.00	52,706	-	-	-
Police Assistant	2.00	2.00		2.00	30,597	59,339	-	59,339
Total	9.00	8.00	1.00	9.00	\$ 275,602	\$ 259,964	\$ 45,464	\$ 305,428

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

C-1 Personnel

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Police								
Full Time Total	175.00	175.00	4.00	182.00	\$ 7,763,544	\$ 8,119,764	\$ 202,889	\$ 8,477,319
Temp/Seasonal Total	2.50	2.50	0.00	2.50	\$ 41,991	\$ 42,106	\$ -	\$ 42,222
Police Department Totals	177.50	177.50	4.00	184.50	\$ 7,805,535	\$ 8,161,870	\$ 202,889	\$ 8,519,541
Fire Department								
Fire Administration								
Fire Chief	1.00	1.00		1.00	\$ 129,302	\$ 134,870	\$ -	\$ 134,870
Planning and Research Coordinator	1.00	1.00		1.00	65,081	67,684	-	67,684
Staff Assistant	2.00	2.00		2.00	71,603	73,250	-	73,250
Secretary	1.00	1.00		1.00	24,778	25,529	-	25,529
Total	5.00	5.00	0.00	5.00	\$ 290,763	\$ 301,333	\$ -	\$ 301,333
Emergency Management								
Emergency Management Coordinator	1.00	1.00		1.00	\$ 55,356	\$ 58,124	\$ -	\$ 58,124
Asst. Emergency Management Coordinator	1.00	1.00		0.00	31,911	32,871	-	-
Staff Assistant	1.00	1.00		1.00	30,827	31,745	-	31,745
Total	3.00	3.00	0.00	2.00	\$ 118,095	\$ 122,740	\$ -	\$ 89,869
Fire Suppression Division								
Asst. Fire Chief	1.00	1.00		1.00	\$ 95,353	\$ 100,120	\$ -	\$ 100,120
Battalion Chief	3.00	3.00		3.00	229,952	238,780	-	238,780
Captain	3.00	4.00		4.00	204,229	273,378	-	273,378
Lieutenant	11.00	11.00		11.00	611,311	669,585	-	669,585
Apparatus Operator	18.00	18.00		18.00	940,636	982,171	-	982,171
Firefighter I	24.00	29.00		29.00	1,151,268	1,358,764	-	1,358,764
Firefighter II	9.00	8.00		8.00	365,701	320,032	-	320,032
Firefighter III	8.00	4.00		4.00	291,650	152,774	-	152,774
Total	77.00	78.00	0.00	78.00	\$ 3,890,099	\$ 4,095,604	\$ -	\$ 4,095,604
Fire Prevention Division								
Fire Marshal	1.00	1.00		1.00	\$ 98,638	\$ 103,570	\$ -	\$ 103,570
Deputy Fire Marshal	4.00	4.00		4.00	234,497	245,091	-	245,091
Public Education Officer	1.00	1.00		1.00	56,521	58,500	-	58,500
Total	6.00	6.00	0.00	6.00	\$ 389,656	\$ 407,161	\$ -	\$ 407,161
EMS Division								
Lieutenant - Fire	4.00	3.00		3.00	\$ 236,344	\$ 177,586	\$ -	\$ 177,586
Apparatus Operator	6.00	6.00		6.00	312,237	323,770	-	323,770
Fire/EMS Training Coordinator	1.00	1.00		1.00	67,781	70,831	-	70,831
Firefighter I	11.00	14.00		14.00	519,702	650,138	-	650,138
Firefighter II	4.00	5.00	9.00	14.00	159,490	200,020	488,492	688,512
Firefighter III	5.00	1.00		1.00	178,295	38,194	-	38,194
Total	31.00	30.00	9.00	39.00	\$ 1,473,848	\$ 1,460,539	\$ 488,492	\$ 1,949,031
Fire								
Full Time Total	250.00	122.00	9.00	130.00	\$ 6,162,461	\$ 6,387,377	\$ 488,492	\$ 6,842,998
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
Fire Department Totals	122.00	122.00	9.00	130.00	\$ 6,162,461	\$ 6,387,377	\$ 488,492	\$ 6,842,998
Public Works Department								
Public Works Admin. Division								
Director of Public Works/Special Projects	1.00	1.00		1.00	\$ 125,331	\$ 129,856	\$ -	\$ 129,856
Asst. Public Works Director	1.00	1.00		1.00	92,494	92,494	-	92,494
Assistant City Engineer	1.00	0.00		0.00	69,886	-	-	-
Customer Service Representative	2.00	2.00		2.00	54,896	53,269	-	53,269
Total	5.00	4.00	0.00	4.00	\$ 342,606	\$ 275,619	\$ -	\$ 275,619
Traffic Engineering								
Assistant City Engineer	0.00	1.00		1.00	\$ -	\$ 71,982	\$ -	\$ 71,982
Public Works Intern	0.00	0.50		0.50	-	8,089	-	8,112
Engineering Intern (temp/seasonal)	0.00	0.50		0.50	-	8,089	-	8,112
Total	0.00	2.00	0.00	2.00	\$ -	\$ 88,160	\$ -	\$ 88,205
Facilities Maintenance Division								
Facility Maint. Superintendent	1.00	1.00		1.00	\$ 71,080	\$ 73,209	\$ -	\$ 73,209
Sr. Facility Maint. Technician	1.00	1.00		1.00	50,391	50,399	-	50,399
Facility Maint. Technician	5.00	5.00		5.00	197,246	198,289	-	198,289
Total	7.00	7.00	0.00	7.00	\$ 318,717	\$ 321,897	\$ -	\$ 321,897
Streets Maintenance Division								
Street Superintendent	1.00	1.00		1.00	\$ 67,097	\$ 69,110	\$ -	\$ 69,110
Crew Leader	2.00	2.00		2.00	76,191	78,486	-	78,486

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

C-2 Personnel

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Equipment Operator	15.00	15.00		15.00	417,560	430,699	-	430,699
Light Equipment Operator	4.00	4.00		1.00	99,342	100,657	-	25,164
Total	22.00	22.00	0.00	19.00	\$ 660,191	\$ 678,952	\$ -	\$ 603,459
Drainage Division								
Foreman	1.00	1.00		1.00	\$ 50,495	\$ 50,495	\$ -	\$ 50,495
Crew Leader	1.00	1.00		1.00	34,439	36,041	-	36,041
Equipment Operator	6.00	7.00		7.00	172,899	197,976	-	174,303
Drainage Inspector	1.00	1.00		1.00	45,823	45,823	-	45,823
GIS Technician	1.00	1.00		1.00	36,479	34,769	-	34,769
Light Equipment Operator	2.00	1.00		1.00	45,306	23,673	-	47,346
Total	12.00	12.00	0.00	12.00	\$ 385,442	\$ 388,777	\$ -	\$ 388,777
Traffic Division								
Signs Technician	3.00	3.00		3.00	\$ 108,019	\$ 105,203	\$ -	\$ 105,203
Total	3.00	3.00	0.00	3.00	\$ 108,019	\$ 105,203	\$ -	\$ 105,203
Public Works Engineering								
City Engineer	1.00	1.00		0.00	\$ 95,245	\$ 92,494	\$ -	\$ -
Senior Asst. City Engineer	1.00	1.00		0.00	73,059	75,952	-	-
Assistant City Engineer	1.00	1.00		0.00	63,230	65,798	-	-
Graduate Civil Engineer	1.00	1.00		0.00	50,137	51,642	-	-
Construction Inspector	5.00	5.00		0.00	164,479	215,954	-	-
Public Works Intern (temp/seasonal)	0.50	0.00		0.00	8,067	-	-	-
Engineering Intern (temp/seasonal)	0.50	0.00		0.00	8,067	-	-	-
Total	10.00	9.00	0.00	0.00	\$ 462,285	\$ 501,840	\$ -	\$ -
Traffic Signal Systems								
Traffic Systems Superintendent	1.00	1.00		1.00	\$ 73,429	\$ 73,429	\$ -	\$ 73,429
Traffic Systems Foreman	1.00	1.00		1.00	57,816	57,816	-	57,816
Traffic Signal Technician	3.00	3.00		4.00	142,600	146,646	-	191,646
Total	5.00	5.00	0.00	6.00	\$ 273,845	\$ 277,891	\$ -	\$ 322,891
Public Works								
Full Time Total	63.00	63.00	0.00	52.00	\$ 2,534,971	\$ 2,622,161	\$ -	\$ 2,089,828
Temp/Seasonal Total	1.00	1.00	0.00	1.00	\$ 16,134	\$ 16,178	\$ -	\$ 16,223
Public Works Department Totals	64.00	64.00	0.00	53.00	\$ 2,551,105	\$ 2,638,339	\$ -	\$ 2,106,051
Capital Projects Department								
Director of Capital Projects	1.00	1.00		1.00	\$ 110,302	\$ 115,316	\$ -	\$ 115,316
Assistant Director of Capital Projects	0.00	1.00		1.00	-	90,247	-	90,247
Assistant City Engineer	3.00	2.00		2.00	199,481	128,860	-	128,860
Graduate Civil Engineer	2.00	3.00		3.00	112,857	174,055	-	174,055
Water Engineer	1.00	0.00		0.00	59,998	-	-	-
Land Agent	1.00	1.00		1.00	63,639	65,866	-	65,866
Assistant Land Agent	1.00	1.00		1.00	41,276	36,860	-	36,860
Staff Assistant	1.00	1.00		1.00	38,481	38,481	-	38,481
Engineering Aide (temp/seasonal)	0.00	0.00		0.00	-	-	-	-
Total	10.00	10.00	0.00	10.00	\$ 626,035	\$ 649,685	\$ -	\$ 649,685
Capital Projects Department								
Full Time Total	10.00	10.00	0.00	10.00	\$ 626,035	\$ 649,685	\$ -	\$ 649,685
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
Capital Projects Department Totals	10.00	10.00	0.00	10.00	\$ 626,035	\$ 649,685	\$ -	\$ 649,685
Parks & Recreation Department								
Parks & Recreation Administration Division								
Director of Parks & Rec.	1.00	1.00		1.00	\$ 120,330	\$ 126,346	\$ -	\$ 126,346
Asst. Director of Parks & Rec.	1.00	1.00		1.00	92,494	82,225	-	82,225
Sr. Parks Planner	1.00	1.00		1.00	64,504	66,439	-	66,439
Parks Planner	2.00	2.00		2.00	114,030	117,451	-	117,451
Administrative Support Supervisor	1.00	1.00		1.00	42,321	44,437	-	44,437
Staff Assistant	2.00	2.00		2.00	58,921	60,841	-	60,841
Secretary	2.00	2.00		2.00	50,808	53,289	-	53,289
Secretary (temp/seasonal)	0.50	0.50		0.50	1,835	1,835	-	1,840
Total	10.50	10.50	0.00	10.50	\$ 545,242	\$ 552,863	\$ -	\$ 552,868
Hotel Tax Fund Programs Activity Center								
Recreation Supervisor	0.00	0.00		1.00	\$ -	\$ -	\$ -	\$ 60,003
Special Events Workers (temp/seasonal)	0.50	0.50		0.50	9,123	9,123	-	9,148
Total	0.50	0.50	0.00	1.50	\$ 9,123	\$ 9,123	\$ -	\$ 69,151
Recreation Administration Activity Center								
Recreation Superintendent	1.00	1.00		1.00	\$ 69,819	\$ 71,914	\$ -	\$ 71,914

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

C-3 Personnel

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Recreation Supervisor	1.00	1.00		1.00	58,329	60,079	-	60,079
Assistant Recreation Supervisor - School Age Care	1.00	1.00		1.00	32,926	39,775	-	39,775
Custodian (temp/seasonal)	0.50	0.50		0.50	3,312	3,316	-	825
Total	3.50	3.50	0.00	3.50	\$ 164,387	\$ 175,084	\$ -	\$ 172,593
Recreation Athletics Activity Center								
Recreation Supervisor	2.00	2.00		1.00	\$ 117,926	\$ 121,380	\$ -	\$ 61,377
Asst. Recreation Supervisor	1.00	1.00		1.00	40,651	41,860	-	41,860
Special Events Worker (temp/seasonal)	3.00	3.00		1.50	66,374	66,576	-	33,278
Total	6.00	6.00	0.00	3.50	\$ 224,951	\$ 229,816	\$ -	\$ 136,515
Recreation Concession Activity Center								
Concession Supervisor	1.00	1.00		0.00	\$ 46,748	\$ 48,151	\$ -	\$ -
Concession Worker (temp/seasonal)	2.00	2.00		0.00	43,495	43,495	-	-
Total	3.00	3.00	0.00	0.00	\$ 90,243	\$ 91,646	\$ -	\$ -
Special Events Activity Center								
Recreation Supervisor	1.00	1.00		1.00	\$ 59,805	\$ 61,377	\$ -	\$ 61,377
Recreation Assistant/ Special Events (temp/season)	1.50	1.50		1.50	33,230	33,230	-	28,406
Special Events Workers (temp/seasonal)	0.00	1.00		1.00	-	54,356	-	52,753
Total	2.50	3.50	0.00	3.50	\$ 93,035	\$ 148,963	\$ -	\$ 142,536
Senior Services Activity Center								
Senior Services Coordinator (PT Regular)	0.50	0.50		0.00	\$ 24,309	\$ 25,039	\$ -	\$ -
Program Assistant (temp/seasonal)	0.50	0.50		0.00	9,112	9,135	-	-
Total	1.00	1.00	0.00	0.00	\$ 33,421	\$ 34,174	\$ -	\$ -
Hotel Tax Fund Programs Activity Center								
Special Events Workers (temp/seasonal)	1.00	0.00		0.00	\$ 38,556	\$ -	\$ -	\$ -
Total	1.00	0.00	0.00	0.00	\$ 38,556	\$ -	\$ -	\$ -
Instruction Activity Center								
Recreation Supervisor	1.00	1.00		1.00	\$ 60,603	\$ 61,377	\$ -	\$ 61,377
Asst. Recreation Supervisor	1.00	1.00		1.00	42,382	42,068	-	42,068
Tennis Leaders (temp/seasonal)	0.50	0.50		0.00	16,308	16,308	-	-
Water Safety Instructor (temp/seasonal)	4.00	4.00		4.00	65,233	65,233	-	65,412
Total	6.50	6.50	0.00	6.00	\$ 184,526	\$ 184,986	\$ -	\$ 168,857
Hotel Tax Programs - Heritage Programs								
Heritage Programs Staff Assistant	1.00	1.00		1.00	\$ 28,336	\$ 27,494	\$ -	\$ 27,495
Total	1.00	1.00	0.00	1.00	\$ 28,336	\$ 27,494	\$ -	\$ 27,495
Special Facilities Administration Activity Center								
Recreation Superintendent	1.00	1.00		1.00	\$ 67,587	\$ 69,615	\$ -	\$ 69,615
Total	1.00	1.00	0.00	1.00	\$ 67,587	\$ 69,615	\$ -	\$ 69,615
Special Facilities Aquatic Activity Center								
Pools Supervisor	1.00	1.00		1.00	\$ 62,236	\$ 61,377	\$ -	\$ 61,377
Asst. Pools Supervisor	1.00	1.00		1.00	39,056	40,421	-	40,421
Pool Manager/ Asst. Manager (temp/seasonal)	6.00	6.00		6.00	107,438	110,661	-	110,696
Lifeguards (temp/seasonal)	12.00	12.00		12.00	330,909	330,909	-	332,087
Total	20.00	20.00	0.00	20.00	\$ 539,639	\$ 543,368	\$ -	\$ 544,581
Special Facilities Conference Center Activity Ce								
Conference Center Supervisor	1.00	1.00		1.00	\$ 60,689	\$ 61,377	\$ -	\$ 61,377
Assist. Conference Center Supervisor	1.00	1.00		1.00	33,622	34,831	-	34,831
Secretary	1.00	1.00		1.00	24,069	24,799	-	24,799
Part-time Receptionist (temp/seasonal)	1.00	1.00		1.00	14,338	14,338	-	14,941
Building Attendant (temp/seasonal)	2.50	2.50		2.50	35,328	35,328	-	34,861
Total	6.50	6.50	0.00	6.50	\$ 168,046	\$ 170,673	\$ -	\$ 170,809
Special Facilities Lincoln Center Activity Center								
Center Supervisor	1.00	1.00		1.00	\$ 58,305	\$ 60,053	\$ -	\$ 60,053
Center Assistant Supervisor	2.00	2.00		2.00	76,525	78,819	-	78,819
Recreation Assistant (temp/seasonal)	3.50	3.50		3.50	75,944	75,944	-	76,153
Total	6.50	6.50	0.00	6.50	\$ 210,773	\$ 214,816	\$ -	\$ 215,025
Youth Recreation								
Recreation Supervisor	1.00	1.00		0.00	\$ 57,123	\$ 58,836	\$ -	\$ -
Teen Center Staff Attendant (temp/seasonal)	3.00	3.00		0.00	66,933	69,933	-	-
Total	4.00	4.00	0.00	0.00	\$ 124,056	\$ 128,769	\$ -	\$ -
Operations Administration Activity Center								
Parks Superintendent	1.00	1.00		1.00	\$ 68,427	\$ 70,480	\$ -	\$ 70,480

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

C-4 Personnel

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Total	1.00	1.00	0.00	1.00	\$ 68,427	\$ 70,480	\$ -	\$ 70,480
East District Operations Activity Center								
Parks Operations Supervisor	1.00	1.00		1.00	\$ 43,174	\$ 44,467	\$ -	\$ 44,467
Parks Crew Leader	3.00	3.00		3.00	106,872	109,916	-	109,916
Light Equipment Operator	4.00	4.00		4.00	107,790	109,978	-	109,978
Grounds Worker	5.00	5.00		4.00	110,147	136,571	-	115,109
Part-time Groundsworkeer (temp/seasonal)	2.00	2.00		2.00	39,425	39,425	-	39,533
Total	15.00	15.00	0.00	14.00	\$ 407,408	\$ 440,357	\$ -	\$ 419,003
South District Operations Activity Center								
Parks Operations Supervisor	1.00	1.00		1.00	\$ 41,735	\$ 41,735	\$ -	\$ 41,735
Parks Crew Leader	2.00	2.00		2.00	74,335	76,191	-	76,191
Light Equipment Operator	2.00	2.00		2.00	53,561	54,083	-	54,083
Grounds Worker	6.00	6.00		5.00	135,154	138,531	-	117,069
Part-time Groundsworkeer (temp/seasonal)	1.00	1.00		1.00	15,022	15,022	-	15,043
Total	12.00	12.00	0.00	11.00	\$ 319,807	\$ 325,562	\$ -	\$ 304,121
West District Parks Operations Activity Center								
Parks Operations Supervisor	1.00	1.00		1.00	\$ 43,174	\$ 43,175	\$ -	\$ 43,175
Parks Crew Leader	2.00	2.00		2.00	70,143	71,728	-	71,728
Light Equipment Operator	2.00	2.00		2.00	54,020	55,209	-	55,209
Grounds Worker	6.00	6.00		5.00	140,535	146,124	-	124,662
Part-time Groundsworkeer (temp/seasonal)	1.00	1.00		1.00	15,015	15,015	-	15,056
Total	12.00	12.00	0.00	11.00	\$ 322,887	\$ 331,251	\$ -	\$ 309,830
Cemetery Activity Center								
Cemetery Sexton	1.00	1.00		1.00	\$ 43,174	\$ 43,174	\$ -	\$ 43,174
Cemetery Crew Leader	1.00	1.00		1.00	27,758	30,806	-	30,806
Groundsworkeer	3.00	3.00		3.00	97,291	69,476	-	69,476
Total	5.00	5.00	0.00	5.00	\$ 168,223	\$ 143,456	\$ -	\$ 143,456
Urban Landscape Activity Center								
Urban Landscape Manager	1.00	1.00		1.00	\$ 81,619	\$ 76,425	\$ -	\$ 76,425
Urban Landscape Supervisor	1.00	1.00		1.00	48,097	49,536	-	49,536
Horticulture Crew Leader	2.00	2.00		2.00	67,118	68,182	-	68,182
Urban Landscape Crew Leader	1.00	1.00		1.00	39,378	31,911	-	31,911
Urban Landscape / Horticulture Worker	6.00	6.00		5.00	158,035	161,225	-	136,968
Irrigation Specialist	3.00	3.00		3.00	91,771	90,040	-	90,040
Urban Landscape / Horticulture Worker (temp/seas)	0.50	0.50		0.50	11,732	11,763	-	-
Total	14.50	14.50	0.00	13.50	\$ 497,750	\$ 489,082	\$ -	\$ 453,062
Parks & Recreation								
Full Time Total	86.50	86.50	0.00	80.00	\$ 3,291,157	\$ 3,360,633	\$ -	\$ 3,139,965
Temp/Seasonal Total	46.50	46.50	0.00	39.00	\$ 998,663	\$ 1,020,945	\$ -	\$ 830,032
Parks & Recreation Department Totals	133.00	133.00	0.00	119.00	\$ 4,278,088	\$ 4,381,578	\$ -	\$ 3,969,997
Planning & Development Services Department								
Administration								
Dir. of Planning and Development Services	1.00	1.00		1.00	\$ 111,606	\$ 117,321	\$ -	\$ 117,321
Asst. Dir. of Planning and Development Services	2.00	2.00		2.00	183,118	182,741	-	182,741
Total	3.00	3.00	0.00	3.00	\$ 294,724	\$ 300,062	\$ -	\$ 300,062
Engineering								
City Engineer	0.00	0.00		1.00	\$ -	\$ -	\$ -	\$ 92,494
Senior Asst. City Engineer	0.00	0.00		1.00	-	-	-	75,952
Assistant City Engineer	0.00	0.00		1.00	-	-	-	65,798
Graduate Civil Engineer	0.00	0.00		1.00	-	-	-	51,642
Construction Inspector	0.00	0.00		5.00	-	-	-	215,954
Total	0.00	0.00	0.00	9.00	\$ -	\$ -	\$ -	\$ 501,840
Building Inspection								
Building Official	1.00	1.00		1.00	\$ 71,842	\$ 76,957	\$ -	\$ 76,957
Plans Examiner	2.00	2.00		2.00	96,318	98,904	-	98,904
Combination Building Inspector	4.00	4.00		4.00	143,789	143,788	-	143,788
Total	7.00	7.00	0.00	7.00	\$ 311,949	\$ 319,649	\$ -	\$ 319,649
Development Coordination								
Development Coordinator	1.00	1.00		1.00	\$ 65,634	\$ 68,916	\$ -	\$ 68,916
Administrative Support Specialist	0.00	0.00		1.00	-	-	-	34,289
CSR/Permit Technician	0.00	0.00		1.00	-	-	-	28,574
Staff Assistant	4.00	5.00		4.00	129,356	160,119	-	128,937
Customer Service Representative	3.00	3.00		2.00	79,174	79,278	-	49,201
Total	8.00	9.00	0.00	9.00	\$ 274,164	\$ 308,313	\$ -	\$ 309,917

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

C-5 Personnel

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Code Enforcement								
Code Enforcement Supervisor	1.00	1.00		1.00	\$ 67,117	\$ 46,887	-	\$ 46,887
Code Enforcement Officer	6.00	6.00		5.00	182,558	190,425	-	160,391
Staff Assistant	1.00	0.00		0.00	30,179	-	-	-
Total	8.00	7.00	0.00	6.00	\$ 279,854	\$ 237,312	-	\$ 207,278
Planning Division								
Planning Administrator	1.00	1.00		1.00	\$ 72,536	\$ 75,438	-	\$ 75,438
Sr. Planner	3.00	2.00		3.00	156,910	120,068	-	120,068
Staff Planner	3.00	4.00		3.00	139,701	182,901	-	182,901
Planning Technician	1.00	1.00		1.00	35,838	28,538	-	28,538
Development Review-Intern (temp/seasonal)	0.50	0.50		0.25	11,532	11,565	-	1,597
Total	8.50	8.50	0.00	8.25	\$ 416,517	\$ 418,510	-	\$ 408,542
Neighborhood Services								
Neighborhood & Community Relations Coord.	1.00	1.00		1.00	\$ 48,034	\$ 49,467	-	\$ 49,467
Neighborhood Intern (temp/seasonal)	0.00	0.00		0.00	-	-	-	-
Total	1.00	1.00	0.00	1.00	\$ 48,034	\$ 49,467	-	\$ 49,467
Transportation								
Transportation Planning Coordinator	1.00	1.00		1.00	\$ 70,496	\$ 69,704	-	\$ 69,716
Total	1.00	1.00	0.00	1.00	\$ 70,496	\$ 69,704	-	\$ 69,716
Greenways								
Greenways Program Manager	1.00	1.00		1.00	\$ 53,647	\$ 57,467	-	\$ 57,467
Total	1.00	1.00	0.00	1.00	\$ 53,647	\$ 57,467	-	\$ 57,467
Geographic Information Services								
GIS Technician	2.00	2.00		2.00	\$ 66,818	\$ 70,351	-	\$ 57,467
GIS Intern	0.00	0.00		0.25	-	-	-	20,000
Total	2.00	2.00	0.00	2.25	\$ 66,818	\$ 70,351	-	\$ 77,467
Planning & Development Services								
Full Time Total	39.00	39.00	0.00	47.00	\$ 1,804,671	\$ 1,819,270	-	\$ 2,279,808
Temp/Seasonal Total	0.50	0.50	0.00	0.50	\$ 11,532	\$ 11,565	-	\$ 21,597
Planning & Development Services Dept. Totals	39.50	39.50	0.00	47.50	\$ 1,816,203	\$ 1,830,835	-	\$ 2,301,405
Information Technology								
IT Administration Division								
Director of Information Technology	1.00	1.00		1.00	\$ 103,283	\$ 108,297	-	\$ 108,297
Asst. Director of Information Technology	1.00	1.00		1.00	78,485	82,420	-	82,420
IT Support Supervisor	1.00	1.00		1.00	49,431	50,391	-	50,391
IT Support Representative	2.00	2.00		2.00	54,870	59,402	-	59,402
Total	5.00	5.00	0.00	5.00	\$ 286,070	\$ 300,510	-	\$ 300,510
E-Government								
E-Government Coordinator	1.00	1.00		0.00	\$ 56,690	\$ 56,419	-	\$ -
E-Government Technician	1.00	1.00		1.00	36,604	33,976	-	33,976
Total	2.00	2.00	0.00	1.00	\$ 93,294	\$ 90,395	-	\$ 33,976
Geographic Information Services								
GIS Coordinator	1.00	1.00		1.00	\$ 59,881	\$ 61,669	-	\$ 61,669
GIS Technician	1.00	1.00		1.00	36,896	37,751	-	37,751
GIS Intern (temp/seasonal)	0.50	0.50		0.50	17,927	17,927	-	17,976
Total	2.50	2.50	0.00	2.50	\$ 114,704	\$ 117,347	-	\$ 117,396
Mail								
Postal Clerk (Part time regular)	0.75	0.75		0.75	\$ 17,207	\$ 17,207	-	\$ 17,207
Mail Clerk (Part time regular)	1.00	1.00		1.00	24,163	24,830	-	24,830
Total	1.75	1.75	0.00	1.75	\$ 41,370	\$ 42,037	-	\$ 42,037
Management Information Systems Division								
Business Systems Manager	1.00	1.00		1.00	\$ 63,885	\$ 65,801	-	\$ 65,801
Systems Analyst	6.00	6.00		6.00	333,902	357,721	-	357,721
Network Systems Analyst	2.00	2.00		2.00	127,395	129,398	-	129,398
Network Systems Administrator	0.00	1.00		1.00	-	50,391	-	50,391
MicroComputer Coord.	1.00	1.00		1.00	58,191	59,359	-	59,359
MicroComputer Specialist	4.00	5.00		5.00	175,847	168,379	-	210,114
Systems Operator	1.00	0.00		0.00	37,021	-	-	-
Total	15.00	16.00	0.00	16.00	\$ 796,242	\$ 831,049	-	\$ 872,784
Communication Services Division								
Communication Services Coord.	0.00	1.00		1.00	-	\$ 56,690	-	\$ 56,690

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

C-6 Personnel

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Sr. Communications Technician	0.00	1.00		1.00	-	49,077	-	49,077
Communications Technician	0.00	4.00		4.00	-	166,335	-	166,335
Total	0.00	6.00	0.00	6.00	\$ -	\$ 272,102	\$ -	\$ 272,102
Information Technology								
Full Time Total	25.75	32.75	0.00	31.75	\$ 1,313,754	\$ 1,635,513	\$ -	\$ 1,620,829
Temp/Seasonal Total	0.50	0.50	0.00	0.50	\$ 17,927	\$ 17,927	\$ -	\$ 17,976
Information Technology Department Totals	26.25	33.25	0.00	32.25	\$ 1,331,681	\$ 1,653,440	\$ -	\$ 1,638,805
Fiscal Services Department								
Fiscal Administration Division								
Chief Financial Officer	1.00	1.00		1.00	\$ 110,872	\$ 115,316	\$ -	\$ 115,316
Treasurer	0.00	1.00		1.00	-	58,400	-	58,400
Staff Assistant	1.00	1.00		1.00	38,481	31,160	-	31,160
Secretary	1.00	1.00		1.00	22,693	26,322	-	26,322
Quality Document Reader (temp/seasonal)	0.50	0.50		0.50	9,973	10,000	-	-
Total	3.50	4.50	0.00	4.50	\$ 182,019	\$ 241,198	\$ -	\$ 231,198
Accounting Division								
Asst. Fiscal Services Director	1.00	1.00		1.00	\$ 77,044	\$ 77,044	\$ -	\$ 77,044
Treasurer	1.00	0.00		0.00	57,838	-	-	-
Staff Accountant	2.00	2.00		2.00	98,819	101,784	-	101,784
Acct. Customer Service Supervisor	1.00	1.00		1.00	48,227	49,674	-	49,674
Payroll Assistant	1.00	1.00		1.00	38,481	38,481	-	38,481
Accounting Assistant	1.00	1.00		1.00	34,414	35,457	-	35,457
Payment Compliance Rep.	1.00	1.00		0.00	33,330	33,997	-	-
Acct. Customer Service Rep.	2.00	2.00		2.00	48,626	49,389	-	49,389
Total	10.00	9.00	0.00	8.00	\$ 436,781	\$ 385,826	\$ -	\$ 351,829
Purchasing Division								
Asst. Fiscal Services Director	1.00	1.00		1.00	\$ 77,367	\$ 81,235	\$ -	\$ 81,235
Buyer	2.00	2.00		2.00	112,209	111,231	-	111,231
Assistant Buyer	1.00	1.00		1.00	32,099	33,705	-	33,705
Total	4.00	4.00	0.00	4.00	\$ 221,675	\$ 226,171	\$ -	\$ 226,171
Office of Budget & Strategic Planning								
Budget & Strategic Planning Manager	1.00	1.00		1.00	\$ 62,023	\$ 64,195	\$ -	\$ 64,195
Budget & Management Analyst	4.00	4.00		4.00	213,947	211,612	-	211,612
Total	5.00	5.00	0.00	5.00	\$ 275,970	\$ 275,807	\$ -	\$ 275,807
Municipal Court Division								
Municipal Court Administrator	1.00	1.00		1.00	\$ 69,752	\$ 73,239	\$ -	\$ 73,239
Payment Compliance Representative	2.00	2.00		2.00	53,665	55,146	-	55,146
Asst. Collections Coordinator	1.00	1.00		1.00	33,059	34,060	-	34,060
Collections Coordinator	1.00	1.00		1.00	41,422	43,174	-	43,174
Court Customer Service Reps.	5.00	6.00		6.00	122,744	150,273	-	150,273
Customer Service Supervisor	1.00	1.00		1.00	51,815	54,406	-	54,406
Lead Customer Service Reps.	2.00	1.00		1.00	56,064	30,723	-	30,723
Staff Assistant	1.00	1.00		1.00	32,683	33,914	-	33,914
City Marshal	1.00	1.00		1.00	56,314	57,733	-	57,733
Deputy City Marshal	1.00	1.00		1.00	45,865	47,241	-	47,241
Court Customer Service Rep. (temp/seasonal)	0.50	0.50		0.50	10,055	10,083	-	-
Total	16.50	16.50	0.00	16.50	\$ 573,439	\$ 579,909	\$ -	\$ 579,909
Municipal Court Judges Division								
Municipal Court Judge	1.00	1.00		1.00	\$ 95,766	\$ 99,597	\$ -	\$ 99,597
Part-time Municipal Court Judge (temp/seasonal)	0.50	0.50		0.50	10,147	10,175	-	6,195
Total	1.50	1.50	0.00	1.50	\$ 105,913	\$ 109,772	\$ -	\$ 105,792
Fiscal Services								
Full Time Total	39.00	39.00	0.00	38.00	\$ 1,765,621	\$ 1,788,425	\$ -	\$ 1,764,511
Temp/Seasonal Total	1.50	1.50	0.00	1.50	\$ 30,176	\$ 30,258	\$ -	\$ 6,195
Fiscal Services Department Totals	40.50	40.50	0.00	39.50	\$ 1,795,797	\$ 1,818,683	\$ -	\$ 1,770,706
General Government								
City Secretary Division								
City Secretary	1.00	1.00		1.00	\$ 74,467	\$ 77,445	\$ -	\$ 77,445
Deputy City Secretary	1.00	1.00		1.00	38,586	39,733	-	39,733
Council Administrative Services Coordinator	1.00	1.00		1.00	28,886	32,224	-	32,224
Records Management Coordinator	1.00	1.00		1.00	28,336	28,887	-	28,887
Secretary	1.00	1.00		1.00	25,715	27,135	-	27,135
Total	5.00	5.00	0.00	5.00	\$ 195,990	\$ 205,425	\$ -	\$ 205,425
Internal Audit Division								

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Internal Auditor	1.00	1.00		1.00	\$ 76,710	\$ 79,779	\$ -	\$ 79,779
Total	1.00	1.00	0.00	1.00	\$ 76,710	\$ 79,779	\$ -	\$ 79,779
City Manager Division								
City Manager	1.00	1.00		1.00	\$ 166,277	\$ 172,927	\$ -	\$ 172,927
Deputy City Manager	1.00	0.00		0.00	139,434	-	-	-
Assistant City Manager	1.00	2.00		2.00	133,848	289,500	-	289,500
Assistant to CM	1.00	1.00		1.00	44,947	46,739	-	46,739
Executive Assistant to the City Manager	1.00	1.00		1.00	41,026	43,133	-	43,133
Internship (temp/seasonal)	0.50	0.50		0.50	9,386	9,386	-	-
Total	5.50	5.50	0.00	5.50	\$ 534,917	\$ 561,684	\$ -	\$ 552,298
Legal Division								
City Attorney	1.00	1.00		1.00	\$ 136,875	\$ 142,350	\$ -	\$ 142,350
First Asst. City Attorney	2.00	2.00		2.00	227,019	236,100	-	236,100
Senior Asst. City Attorney	1.00	1.00		1.00	84,823	62,217	-	62,217
Asst. City Attorney	2.00	2.00		1.00	123,663	118,185	-	62,518
Legal Assistant/Office Manager	1.00	1.00		1.00	50,391	48,910	-	48,910
Legal Assistant	2.00	2.00		2.00	79,799	75,086	-	75,086
Legal Secretary	1.00	1.00		1.00	26,405	27,406	-	27,406
Total	10.00	10.00	0.00	9.00	\$ 728,975	\$ 710,254	\$ -	\$ 654,586
Economic Development Division								
Director of Economic Dev.	1.00	1.00		1.00	\$ 112,850	\$ 113,801	\$ -	\$ 113,801
Asst. Dir. Economic and Community Dev	1.00	1.00		1.00	84,591	68,860	-	68,860
Economic Development Analyst	3.00	3.00		3.00	46,290	133,629	-	133,629
Staff Assistant	0.50	0.50		0.50	29,724	27,992	-	27,992
Economic Development Specialist	1.50	1.50		1.00	11,784	35,447	-	22,211
Intern	0.00	0.00		0.00	-	-	-	-
Total	7.00	7.00	0.00	6.50	\$ 331,772	\$ 379,729	\$ -	\$ 366,493
Public Communications								
Public Communications Director	1.00	1.00		1.00	\$ 92,955	\$ 97,768	\$ -	\$ 97,768
Community Relations Manager	1.00	0.00		0.00	68,315	-	-	-
Communications & Marketing Specialist	0.00	1.00		1.00	-	70,365	-	70,000
Broadcast Media Specialist	2.00	2.00		2.00	109,383	112,665	-	112,665
Multi-Media Coordinator	1.00	1.00		1.00	53,394	55,007	-	55,007
Public Communications Assistant	0.00	1.00		1.00	-	-	-	23,000
College Intern	0.50	0.50		0.50	11,109	11,138	-	8,681
Total	5.50	6.50	0.00	6.50	\$ 335,156	\$ 346,943	\$ -	\$ 367,121
Human Resources Division								
Human Resources Director	1.00	1.00		1.00	\$ 106,700	\$ 113,609	\$ -	\$ 113,609
Asst. Human Resources Dir.	1.00	0.00		0.00	81,504	-	-	-
Recruiter	1.00	1.00		1.00	51,642	53,707	-	53,707
Human Resources Analyst	1.00	1.00		1.00	50,233	52,242	-	52,242
Human Resources Advisor	0.00	1.00		1.00	-	-	-	49,441
Staff Assistant	1.00	1.00		1.00	32,516	33,809	-	33,809
Secretary	1.00	1.00		1.00	26,447	27,511	-	27,511
Total	6.00	6.00	0.00	6.00	\$ 349,043	\$ 367,665	\$ -	\$ 330,319
General Government								
Full Time Total	37.50	38.50	0.00	37.50	\$ 2,520,284	\$ 2,595,508	\$ -	\$ 2,525,129
Temp/Seasonal Total	2.50	2.50	0.00	2.00	32,279	55,970	\$ -	\$ 30,892
General Government Department Totals	40.00	41.00	0.00	39.50	\$ 2,552,563	\$ 2,651,478	\$ -	\$ 2,556,021
General Fund Position Totals								
Full Time Total	597.75	605.75	13.00	608.25	\$ 27,656,956	\$ 28,978,334	\$ 691,381	\$ 29,390,070
Temp/Seasonal Total	55.00	55.00	0.00	47.00	\$ 1,153,825	\$ 1,194,949	\$ -	\$ 965,137
GENERAL FUND TOTALS	652.75	660.75	13.00	655.25	\$ 28,810,781	\$ 30,173,284	\$ 691,381	\$ 30,355,208
Court Security Division								
Deputy City Marshal	2.00	2.00		2.00	\$ 101,410	\$ 85,535	\$ -	\$ 85,535
Bailiff	0.50	0.50		0.00	13,884	28,950	-	-
Total	2.50	2.50	0.00	2.00	\$ 115,294	\$ 114,484	\$ -	\$ 85,535
Court Security Fee Fund Position Totals								
Full Time Total	2.50	2.50	0.00	2.00	\$ 115,294	\$ 114,484	\$ -	\$ 85,535
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
COURT SECURITY FEE FUND TOTALS	2.50	2.50	0.00	2.00	\$ 115,294	\$ 114,484	\$ -	\$ 85,535
Juvenile Case Manager Division								
Juvenile Case Manager	1.00	1.00		1.00	\$ 32,718	\$ 34,039	\$ -	\$ 34,039

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

C-8 Personnel

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Community Programs Assistant	0.75	0.75	0.00	0.75	28,595	38,481	-	38,481
Total	1.75	1.75	0.00	1.75	\$ 61,313	\$ 72,520	\$ -	\$ 72,520
Juvenile Case Manager Fee Fund Position								
Totals								
Full Time Total	1.75	1.75	0.00	1.75	\$ 61,313	\$ 72,520	\$ -	\$ 72,520
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
JUVENILE CASE MANAGER FEE FUND TOTALS	1.75	1.75	0.00	1.75	\$ 61,313	\$ 72,520	\$ -	\$ 72,520
Recreation Fund								
Concessions Supervisor	0.00	0.00		1.00	\$ -	\$ -	\$ -	48,151
Concessions Workers	0.00	0.00		2.00	-	-	-	43,615
Instructions Workers	0.00	0.00		0.50	-	-	-	13,000
Athletics Workers	0.00	0.00		1.50	-	-	-	33,875
Total	0.00	0.00	0.00	5.00	\$ -	\$ -	\$ -	138,641
SW Center - Senior								
Senior Services Coordinator (PT Regular)	0.00	0.00		0.50	\$ -	\$ -	\$ -	25,039
Program Assistant (temp/seasonal)	0.00	0.00		0.50	-	-	-	9,160
Total	0.00	0.00	0.00	1.00	\$ -	\$ -	\$ -	34,199
SW Center - Teen								
Recreation Supervisor	0.00	0.00		1.00	\$ -	\$ -	\$ -	25,039
Teen Center Staff Attendant (temp/seasonal)	0.00	0.00		3.00	-	-	-	9,160
Total	0.00	0.00	0.00	4.00	\$ -	\$ -	\$ -	34,199
Recreation Fund Totals								
Full Time Total	0.00	0.00	0.00	2.50	\$ -	\$ -	\$ -	98,229
Temp/Seasonal Total	0.00	0.00	0.00	7.50	\$ -	\$ -	\$ -	108,810
RECREATION FUND TOTALS	0.00	0.00	0.00	10.00	\$ -	\$ -	\$ -	207,039
American Recovery & Reinvestment Act of 2009 (ARRA) Division								
Sustainability Coordinator**	0.00	1.00		1.00	\$ -	\$ -	\$ -	65,000
Total	0.00	1.00	0.00	1.00	\$ -	\$ -	\$ -	65,000
American Recovery & Reinvestment Act of 2009 (ARRA) Fund Totals								
Full Time Total	0.00	1.00	0.00	1.00	\$ -	\$ -	\$ -	65,000
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	-
ARRA FUND TOTALS	0.00	1.00	0.00	1.00	\$ -	\$ -	\$ -	65,000
Traffic Safety Fund								
Traffic Signal Technician	1.00	1.00		0.00	\$ 49,672	\$ 39,316	\$ -	-
Total	1.00	1.00		0.00	\$ 49,672	\$ 39,316	\$ -	-
Traffic Safety Fund Totals								
Full Time Total	1.00	1.00	0.00	0.00	\$ 49,672	\$ 39,316	\$ -	-
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	-
TRAFFIC SAFETY FUND TOTALS	1.00	1.00	0.00	0.00	\$ 49,672	\$ 39,316	\$ -	-
Community Development Division								
CD Housing Analyst	1.00	1.00		1.00	\$ 46,303	\$ 46,303	\$ -	45,616
Community Development Analyst	2.00	2.00		2.00	91,918	91,918	-	89,884
Staff Assistant	0.50	0.50		0.50	24,048	24,048	-	24,048
CD Project Specialist	1.00	1.00		1.00	23,350	23,350	-	42,224
Total	4.50	4.50	0.00	4.50	\$ 185,619	\$ 185,619	\$ -	201,772
Community Development Fund Position Totals								
Full Time Total	4.50	4.50	0.00	4.50	\$ 185,619	\$ 185,619	\$ -	201,772
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	-
COMMUNITY DEVELOPMENT FUND TOTALS	4.50	4.50	0.00	4.50	\$ 185,619	\$ 185,619	\$ -	201,772
Full Time Total	66.00	66.00	0.00	66.00	\$ 3,346,054	\$ 3,402,614	\$ -	3,402,614
Temp/Seasonal Total	2.50	2.50	0.00	2.50	\$ 29,082	\$ 29,164	\$ -	29,245
ELECTRIC FUND TOTALS	68.50	68.50	0.00	68.50	\$ 3,417,225	\$ 3,431,778	\$ -	3,431,859
Water Fund								
Water Production Activity Center								
Water Production Supervisor	1.00	1.00		1.00	\$ 43,174	\$ 51,851	\$ -	51,851
Lead Water Production Operator	1.00	1.00		1.00	36,625	36,625	-	36,625
Water Production Operator	3.00	3.00		3.00	102,283	102,283	-	102,283
Total	5.00	5.00	0.00	5.00	\$ 182,083	\$ 190,759	\$ -	190,759
Water Distribution Activity Center								

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Director of Water/Wastewater Utility	1.00	1.00		1.00	\$ 114,063	\$ 116,820	\$ -	\$ 116,820
Regulatory Compliance Assistant	0.00	0.00		0.50	-	-	-	42,875
Field Operations Superintendent	1.00	1.00		1.00	67,456	70,155	-	70,155
Water Services Program Coordinator	1.00	1.00		1.00	57,092	59,376	-	59,376
Graduate Civil Engineer	1.00	1.00		1.00	65,114	56,293	-	56,293
Maintenance Supervisor	2.00	2.00		2.00	101,908	100,573	-	100,573
GIS Analyst	1.00	1.00		1.00	43,758	48,701	-	48,701
Water Auditor	1.00	1.00		1.00	32,926	37,126	-	37,126
Crew Leader	6.00	6.00		6.00	211,471	220,668	-	220,668
Environmental Technician	1.00	1.00		1.00	36,041	36,041	-	36,041
W/WW Systems Operator	8.00	8.00		8.00	270,219	241,129	-	241,129
Part-time Environmental Technician (temp/seasona	0.50	0.50		0.50	5,170	5,170	-	5,185
Part-time GIS Technician (temp/seasonal)	0.50	0.50		0.50	5,170	5,170	-	5,185
Total	24.00	24.00	0.00	24.50	\$ 1,010,388	\$ 997,222	\$ -	\$ 1,040,126
Water Fund Position Totals								
Full Time Total	28.00	28.00	0.00	28.50	\$ 1,182,130	\$ 1,177,641	\$ -	\$ 1,220,516
Temp/Seasonal Total	1.00	1.00	0.00	1.00	\$ 10,340	\$ 10,340	\$ -	\$ 10,369
WATER FUND TOTALS	29.00	29.00	0.00	29.50	\$ 1,192,470	\$ 1,187,981	\$ -	\$ 1,230,885

Wastewater Fund

Wastewater Collection Activity Center

Asst Director of Water/Wastewater Utility	1.00	1.00		1.00	\$ 92,494	\$ 80,896	\$ -	\$ 80,896
Environmental Compliance Manager	1.00	1.00		1.00	70,172	73,423	-	73,423
Utilities Analyst	1.00	1.00		1.00	47,671	49,100	-	49,100
Lead Environmental Technician	1.00	1.00		1.00	43,299	45,030	-	45,030
Environmental Technician	1.00	1.00		1.00	34,831	36,041	-	36,041
Asset System Administrator	1.00	1.00		1.00	42,215	43,758	-	43,758
Maintenance Supervisor	1.00	1.00		1.00	47,158	54,437	-	54,437
Crew Leader	5.00	5.00		5.00	186,859	196,140	-	196,140
W/WW Systems Operator	12.00	12.00		12.00	336,384	342,349	-	342,349
Total	24.00	24.00	0.00	24.00	\$ 901,083	\$ 921,174	\$ -	\$ 921,174

Wastewater Treatment Activity Center

Plant Operations Superintendent	1.00	1.00		1.00	\$ 63,838	\$ 63,518	\$ -	\$ 63,518
WWTP Supervisor	1.00	1.00		1.00	43,821	54,437	-	54,437
SCADA Systems Analyst	1.00	1.00		1.00	57,253	60,694	-	60,694
SCADA Systems Technician	1.00	1.00		1.00	43,696	47,721	-	47,721
Lead WWTP Operator	3.00	3.00		3.00	79,985	127,333	-	127,333
W/W Plant Operator	12.00	12.00		12.00	367,190	379,328	-	379,328
Lead Plant Operations Electrician	1.00	1.00		1.00	40,400	42,423	-	42,423
Plant Operations Electrician	1.00	1.00		1.00	28,887	33,037	-	33,037
Staff Assistant	1.00	1.00		1.00	32,266	32,913	-	32,913
Lead Lab Technician	1.00	1.00		1.00	36,625	36,625	-	36,625
Lab Technician	2.00	2.00		2.00	63,260	58,692	-	58,692
Wastewater Treatment TAMU Intern (temp/seasona	0.00	0.00		0.00	-	-	-	-
Total	25.00	25.00	0.00	25.00	\$ 857,221	\$ 936,721	\$ -	\$ 936,721

Wastewater Fund Position Totals

Full Time Total	49.00	49.00	0.00	49.00	\$ 1,758,304	\$ 1,857,895	\$ -	\$ 1,857,895
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
WASTEWATER FUND TOTALS	49.00	49.00	0.00	49.00	\$ 1,783,304	\$ 1,857,895	\$ -	\$ 1,857,895

Water Services

Full Time Total	77.00	77.00	0.00	77.50	\$ 2,940,435	\$ 3,035,536	\$ -	\$ 3,078,411
Temp/Seasonal Total	1.00	1.00	0.00	1.00	\$ 10,340	\$ 10,340	\$ -	\$ 10,369
Water Services Department Total	78.00	78.00	0.00	78.50	\$ 2,975,775	\$ 3,045,876	\$ -	\$ 3,088,780

Sanitation Fund

Residential Collection Activity Center

Asst Dir Public Works/Regulat. Compliance Asst.	0.15	0.15		0.25	\$ 12,874	\$ 15,028	\$ -	\$ 21,438
Sanitation Superintendent	1.00	1.00		1.00	60,290	63,908	-	63,908
Sanitation Foreman	1.00	1.00		1.00	49,077	50,391	-	50,391
Route Manager	16.00	16.00		15.00	509,790	515,401	-	515,401
Public Service Worker	1.00	0.00		0.00	28,679	-	-	-
Light Equipment Operator	0.00	1.00		1.00	-	28,679	-	28,679
Equipment Operator	2.00	2.00		2.00	62,613	64,157	-	64,157
Recycling Coordinator	1.00	1.00		1.00	50,408	44,014	-	44,014
Customer Service Representative	1.00	1.00		1.00	30,577	30,577	-	30,577
Part-time Public Works Intern (temp/seasonal)	1.00	1.00		1.00	9,354	9,380	-	9,406
Total	24.15	24.15	0.00	23.25	\$ 813,661	\$ 821,535	\$ -	\$ 827,970

Commercial Collection Activity Center

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

C-10 Personnel

Personnel List

	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Asst Dir Public Works	0.10	0.10		0.25	\$ 8,583	\$ 10,608	\$ -	\$ 21,438
Sanitation Foreman	1.00	1.00		1.00	46,261	48,117	-	48,117
Container Coordinator	2.00	2.00		2.00	62,509	65,992	-	65,992
Route Manager	8.00	8.00		9.00	250,327	250,995	-	250,995
Total	11.10	11.10	0.00	12.25	\$ 367,680	\$ 375,712	\$ -	\$ 386,542
Sanitation Fund Position Totals								
Full Time Total	34.25	34.25	0.00	34.50	\$ 1,171,987	\$ 1,187,867	\$ -	\$ 1,205,106
Temp/Seasonal Total	1.00	1.00	0.00	1.00	\$ 9,354	\$ 9,380	\$ -	\$ 9,406
SANITATION FUND TOTALS	35.25	35.25	0.00	35.50	\$ 1,181,341	\$ 1,197,247	\$ -	\$ 1,214,512
Property Casualty Division								
Risk Manager	0.50	0.50		0.50	\$ 33,990	\$ 27,844	\$ -	\$ 27,844
Risk Claims Coordinator	0.50	0.50		0.50	22,157	23,141	-	23,141
Safety Officer	0.50	0.50		0.50	22,218	25,216	-	25,216
Total	1.50	1.50	0.00	1.50	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
Property Casualty Fund Position Totals								
Full Time Total	1.50	1.50	0.00	1.50	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
PROPERTY CASUALTY FUND TOTALS	1.50	1.50	0.00	1.50	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
Employee Benefits Division								
Employee Benefits Coordinator	1.00	1.00		1.00	\$ 53,695	\$ 53,842	\$ -	\$ 53,842
Total	1.00	1.00	0.00	1.00	\$ 53,695	\$ 53,842	\$ -	\$ 53,842
Employee Benefits Fund Position Totals								
Full Time Total	1.00	1.00	0.00	1.00	\$ 53,695	\$ 53,842	\$ -	\$ 53,842
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
EMPLOYEE BENEFITS FUND TOTALS	1.00	1.00	0.00	1.00	\$ 53,695	\$ 53,842	\$ -	\$ 53,842
Worker's Compensation Division								
Risk Manager	0.50	0.50		0.50	\$ 33,990	\$ 27,844	\$ -	\$ 27,844
Risk Claims Coordinator	0.50	0.50		0.50	22,157	23,141	-	23,141
Safety Officer	0.50	0.50		0.50	22,218	25,216	-	25,216
Total	1.50	1.50	0.00	1.50	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
Worker's Compensation Fund Position Totals								
Full Time Total	1.50	1.50	0.00	1.50	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
WORKER'S COMPENSATION FUND TOTALS	1.50	1.50	0.00	1.50	\$ 78,364	\$ 76,202	\$ -	\$ 76,202
Parking Enterprise Fund								
Northgate District Management Activity Center								
District Supervisor	1.00	1.00		1.00	\$ 43,591	\$ 44,014	\$ -	\$ 44,014
District Sr. Coordinator	1.00	1.00		1.00	32,662	33,809	-	33,809
District Coordinator	2.00	2.00		2.00	51,392	39,865	-	39,865
District Specialist (temp/seasonal)	4.00	4.00		4.00	67,546	101,004	-	101,281
Total	8.00	8.00	0.00	8.00	\$ 195,191	\$ 218,692	\$ -	\$ 218,969
Parking Fund Position Totals								
Full Time Total	4.00	4.00	0.00	4.00	\$ 127,645	\$ 117,688	\$ -	\$ 117,688
Temp/Seasonal Total	4.00	4.00	0.00	4.00	\$ 67,546	\$ 101,004	\$ -	\$ 101,281
PARKING ENTERPRISE FUND TOTALS	8.00	8.00	0.00	8.00	\$ 195,191	\$ 218,692	\$ -	\$ 218,969
Brazos Valley Solid Waste Management Agency								
Operations Activity Center								
Sanitary Landfill Manager	1.00	1.00		1.00	\$ 71,109	\$ 73,429	\$ -	\$ 73,429
Landfill Operations Supervisor	1.00	1.00		1.00	50,391	50,390	-	50,390
Landfill Crew Leader	2.00	2.00		2.00	78,465	82,406	-	82,406
Equipment Operator	10.00	10.00		10.00	302,157	312,978	-	312,978
Environmental Compliance Officer	1.00	1.00		1.00	47,556	50,408	-	50,408
Spotter	1.00	1.00		1.00	22,693	26,634	-	26,634
Secretary/Scale Operator	3.00	3.00		3.00	75,161	74,563	-	74,563
Mechanic	2.00	2.00		2.00	60,527	63,259	-	63,259
Landfill Groundswoker	1.00	1.00		1.00	22,734	23,568	-	23,568
Temp. Landfill Groundswoker (temp/seasonal)	0.50	0.50		0.50	14,719	14,759	-	14,799
Part-time Equip. Operator (temp/seasonal)	0.50	0.50		0.50	14,719	14,759	-	14,799
Field Service Person (temp/seasonal)	0.50	0.50		0.50	14,719	14,759	-	14,799
Waste Screener	1.00	1.00		1.00	29,826	31,431	-	31,431
Total	24.50	24.50	0.00	24.50	\$ 804,777	\$ 833,343	\$ -	\$ 833,463
Administration Activity Center								

* Temporary / Seasonal Position

**Sustainability Coordinator funded from FY10 - FY12

C-11 Personnel

Personnel List

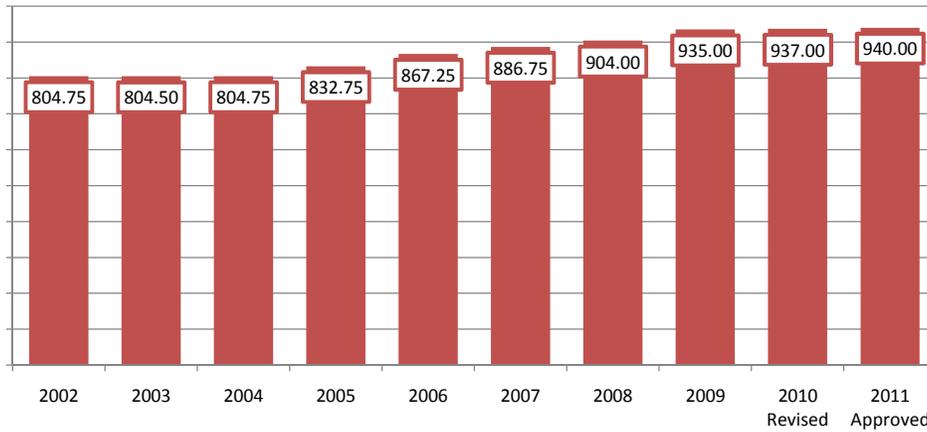
	Revised Budget FTE FY09	Revised Budget FTE FY10	Approved SLAs FTE FY11	Approved Budget FTE FY11	Revised Budget FY09	Revised Budget FY10	Approved SLAs FY11	Approved Budget FY11
Asst Dir Public Works/BVSWMA	0.75	0.75		0.00	\$ 64,370	\$ 62,765	\$ -	\$ -
BVSWMA Program Coordinator	1.00	1.00		1.00	51,474	54,048	-	54,048
BVSWMA Intern (temp/seasonal)	1.00	1.00		1.00	14,493	14,533	-	14,573
Total	2.75	2.75	0.00	2.00	\$ 130,336	\$ 131,345	\$ -	\$ 68,621
BVSWMA Fund Full-time Position Totals								
Full Time Total	24.75	24.75	0.00	24.00	\$ 876,462	\$ 905,879	\$ -	\$ 843,114
Temp/Seasonal Total	2.50	2.50	0.00	2.50	\$ 58,651	\$ 58,810	\$ -	\$ 58,970
BVSWMA FUND TOTALS	27.25	27.25	0.00	26.50	\$ 935,113	\$ 964,688	\$ -	\$ 902,084
Utility Customer Service Fund								
Utility Customer Service Activity Center								
Utilities Office Manager	1.00	1.00		1.00	\$ 69,066	\$ 71,828	\$ -	\$ 71,828
Customer Service Supervisor	1.00	1.00		1.00	44,437	46,214	-	46,214
Utilities Analyst	1.00	1.00		0.00	60,048	61,841	-	-
Senior Customer Serv. Rep.	3.00	3.00		3.00	115,444	115,443	-	115,443
Customer Service Rep.	12.00	12.00		12.00	347,855	349,478	-	326,098
Part-time Cust. Serv. Rep. (PT Regular)	1.00	1.00		1.00	23,902	24,621	-	24,621
Total	19.00	19.00	0.00	18.00	\$ 660,752	\$ 669,425	\$ -	\$ 584,204
Meter Services Activity Center								
Meter Services Supervisor	1.00	1.00		1.00	\$ 50,829	\$ 52,852	\$ -	\$ 52,852
Meter Tech Crew Leader	1.00	1.00		1.00	37,105	38,210	-	38,210
Meter Services Technician	2.00	2.00		2.00	70,831	71,789	-	71,789
Meter Services Crew Leader	2.00	2.00		2.00	60,507	59,421	-	59,421
Meter Services Field Rep.	4.00	4.00		4.00	91,062	88,559	-	88,559
Meter Services Field Rep- (PT Regular)	0.50	0.50		0.50	11,534	10,293	-	10,293
Total	10.50	10.50	0.00	10.50	\$ 321,867	\$ 321,124	\$ -	\$ 321,124
Utility Customer Service Position Totals								
Full Time Total	29.50	29.50	0.00	28.50	\$ 982,620	\$ 990,549	\$ -	\$ 905,328
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
UTILITY CUSTOMER SERVICE FUND TOTALS	29.50	29.50	0.00	28.50	\$ 982,620	\$ 990,549	\$ -	\$ 905,328
Fleet Maintenance Fund								
Fleet Services Parts Activity Center								
Assistant Buyer	1.00	1.00		1.00	\$ 34,831	\$ 34,831	\$ -	\$ 34,831
Warehouse Assistant	1.00	1.00		1.00	25,321	28,699	-	28,699
Total	2.00	2.00	0.00	2.00	\$ 60,152	\$ 63,530	\$ -	\$ 63,530
Fleet Services Admin. Activity Center								
Fleet Services Superintendent	1.00	1.00		1.00	\$ 69,755	\$ 71,832	\$ -	\$ 71,832
Customer Service Rep.	1.00	1.00		1.00	27,177	28,136	-	28,136
Shop Foreman	1.00	1.00		1.00	43,174	44,676	-	44,676
Mechanic	10.00	10.00		10.00	340,701	349,732	-	349,732
Total	13.00	13.00	0.00	13.00	\$ 480,807	\$ 494,376	\$ -	\$ 494,376
Fleet Fund Full-time Position Totals								
Full Time Total	15.00	15.00	0.00	15.00	\$ 540,959	\$ 557,906	\$ -	\$ 557,906
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
FLEET FUND TOTALS	15.00	15.00	0.00	15.00	\$ 540,959	\$ 557,906	\$ -	\$ 557,906
Communications Fund								
Communication Services Division								
Communication Services Coord.	1.00	0.00		0.00	\$ 64,449	\$ -	\$ -	\$ -
Sr. Communications Technician	1.00	0.00		0.00	54,333	-	-	-
Network Systems Administrator	1.00	0.00		0.00	49,580	-	-	-
Communications Technician	4.00	0.00		0.00	204,964	-	-	-
Total	7.00	0.00	0.00	0.00	\$ 323,746	\$ -	\$ -	\$ -
Communications Full-time Position Totals								
Full Time Total	7.00	0.00	0.00	0.00	\$ 323,746	\$ -	\$ -	\$ -
Temp/Seasonal Total	0.00	0.00	0.00	0.00	\$ -	\$ -	\$ -	\$ -
COMMUNICATIONS FUND TOTALS	7.00	0.00	0.00	0.00	\$ 323,746	\$ -	\$ -	\$ -
All Funds Full-time Total								
	869.00	871.00	13.00	873.50	\$ 38,629,295	\$ 39,794,558	\$ 691,381	\$ 40,131,310
ALL FUNDS TOTAL	935.00	937.00	13.00	939.00	\$ 40,025,181	\$ 41,198,204	\$ 691,381	\$ 41,305,718

* Temporary / Seasonal Position

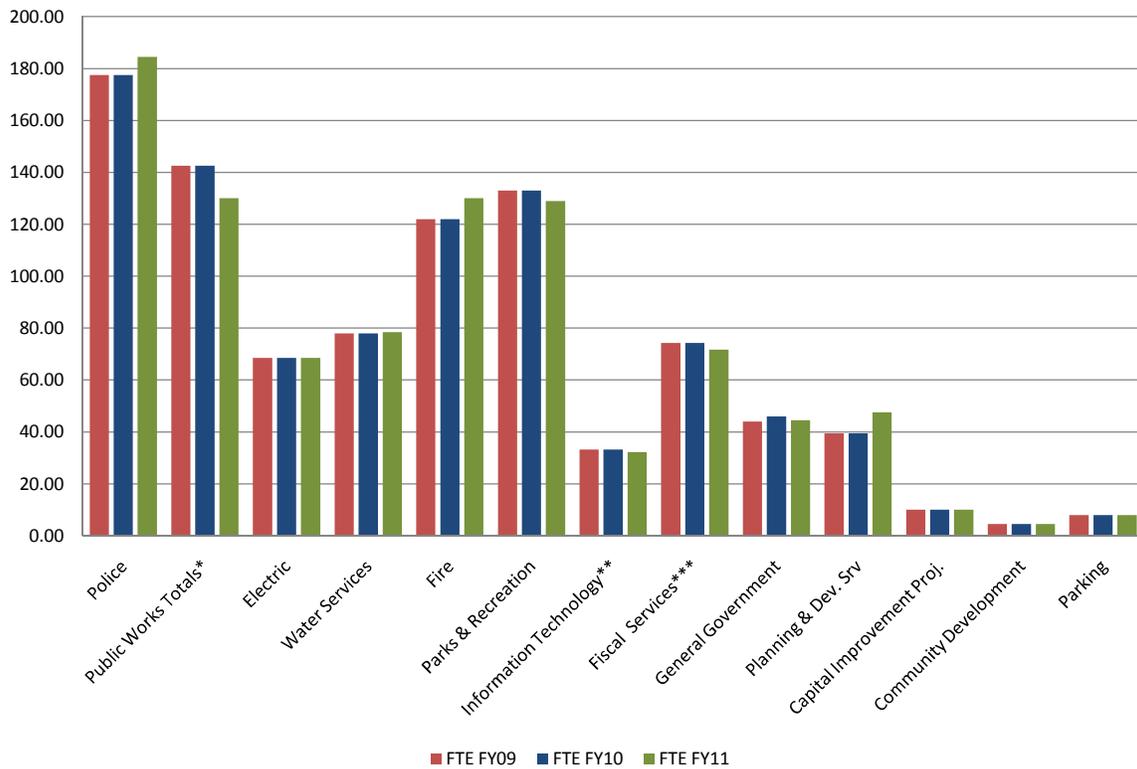
**Sustainability Coordinator funded from FY10 - FY12

C-12 Personnel

Full Time Equivalent Positions



Personnel Totals by Department

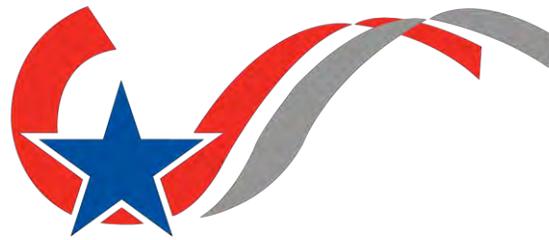


* 1. Public Works: Public Works - General Gov't Division, Sanitation, BVSWMA, and Fleet Maintenance Divisions

** 2. Information Technology: IT - General Gov't Division and Communications Divisions

*** 3. Fiscal Services: Fiscal Services General Government Division, Juvenile Case Manager Division, Court Security, and Utility Customer Service

The above graphs are based on Full-Time Equivalents (FTEs) which includes both temporary/seasonal and full-time regular positions.



CITY OF COLLEGE STATION
Home of Texas A&M University®

Revenue for Major Funds

Description	FY05 Actual	FY06 Actual	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Budget
General Fund Revenues								
Current taxes	6,364,483	6,798,030	7,580,859	8,554,331	9,459,010	11,144,456	11,144,456	12,346,704
Delinquent taxes	60,185	37,079	70,432	51,408	68,757	70,631	65,000	65,000
Penalty and interest	41,224	29,848	46,649	46,250	43,843	46,007	42,000	42,000
Ad valorem taxes	\$ 6,465,892	\$ 6,864,957	\$ 7,697,940	\$ 8,651,989	\$ 9,571,610	\$ 11,261,094	\$ 11,251,456	\$ 12,453,704
Local sales tax	15,440,349	16,748,283	18,068,595	19,824,512	19,436,672	19,624,512	19,077,164	19,077,164
Local sales tax	\$ 15,440,349	\$ 16,748,283	\$ 18,068,595	\$ 19,824,512	\$ 19,436,672	\$ 19,624,512	\$ 19,077,164	\$ 19,077,164
Mixed drink tax	259,686	330,762	371,758	419,067	435,034	459,000	420,000	420,000
Natural gas franchise taxes	189,062	414,171	396,620	442,205	477,833	535,000	475,000	475,000
Telecable franchise taxes	610,101	680,995	724,901	830,216	1,003,111	960,000	1,050,000	1,050,000
Telephone franchise taxes	910,310	973,635	796,149	756,412	661,884	648,000	575,000	520,000
Oil & gas franchise taxes	150	53,370	-	41,567	43,755	44,000	35,000	35,000
Use of streets	8,867	10,170	13,525	20,379	31,035	30,000	20,000	20,000
Mixed Drink & Franchise	\$ 1,978,176	\$ 2,463,103	\$ 2,302,954	\$ 2,509,846	\$ 2,652,652	\$ 2,676,000	\$ 2,575,000	\$ 2,520,000
Mixed drink	29,523	24,090	28,035	27,682	34,055	30,000	33,000	33,000
Bldg contractors license	17,707	17,858	19,830	17,933	18,194	13,000	16,500	16,500
Electrical licenses	5,270	3,974	3,750	2,550	2,650	2,300	2,500	2,500
Taxi licenses	-	-	-	-	-	-	-	-
Itinerant vendor licenses	451	414	115	312	462	-	350	350
Irrigation licenses	2,788	1,012	700	950	1,000	1,100	800	800
Mechanical licenses	3,614	2,512	2,950	2,250	2,346	1,800	2,500	2,500
Plumbing licenses	2,754	1,762	2,200	2,050	2,150	1,700	-	-
Ambulance licenses	1,450	1,400	1,550	830	825	800	1,600	1,600
Wrecker licenses	4,865	6,355	5,875	7,280	8,585	3,200	7,000	7,000
Builders permits	623,504	588,141	771,350	716,576	578,988	631,700	500,000	475,000
Electrical permits	72,023	59,294	81,276	93,905	55,454	50,300	50,000	47,500
Plumbing permits	102,557	89,246	119,941	124,355	92,542	91,000	72,800	69,000
Mechanical permits	63,824	55,972	61,229	65,980	56,220	48,500	45,000	43,000
Rental Registration Fees	-	-	-	-	63,194	55,000	55,000	55,000
Street cut permits	-	-	-	-	-	-	-	-
Irrigation permits	9,780	11,520	10,320	10,320	8,800	6,500	8,500	8,500
Child safety programs	84,873	82,043	81,954	81,805	81,511	81,000	81,000	81,000
Bicycle permits	-	-	-	-	-	-	-	-
Livestock	30	-	30	125	175	-	35	35
Licenses and permits	\$ 1,025,013	\$ 945,593	\$ 1,191,105	\$ 1,154,903	\$ 1,007,151	\$ 1,017,900	\$ 876,585	\$ 843,285
General government grants	212,449	110,432	350,229	136,689	182	-	34,000	-
Fiscal Grants	-	-	-	-	3,860	-	-	-
Public Works Grants	-	-	-	-	7,792	-	-	-
Parks grants	-	-	-	-	-	-	-	-
Police grants	65,320	44,626	28,899	69,731	6,089	22,436	22,436	-
Fire grants	103,576	-	-	-	80,676	-	254,732	-
Parks grants	-	-	-	-	278,417	-	-	-
Police grants	3,515	-	-	-	-	-	-	-
Fire department	174,453	179,687	185,077	251,894	319,936	176,305	176,305	176,305
Police grants	-	2,000	-	-	-	-	-	-
Reimbursed costs	14,812	272,499	23,147	39,386	106,926	26,000	36,028	-
Other	-	-	17,000	-	-	-	-	-
Intergovernmental revenue	\$ 574,125	\$ 609,244	\$ 604,352	\$ 497,700	\$ 803,878	\$ 224,741	\$ 523,501	\$ 176,305
Concessions	28,908	21,533	70,834	100,933	118,110	119,300	114,000	-
Non-taxable	-	-	-	-	-	-	204	-
Adamson pool revenues	138,400	148,167	159,315	171,601	154,253	175,500	165,300	165,300
Cs jr high natatorium	3,509	5,401	7,364	4,628	7,409	7,900	6,500	6,500
Southwood pool revenues	86,639	92,156	79,874	91,140	88,254	90,500	90,000	90,000
Thomas pool revenues	23,775	24,578	21,781	30,787	36,720	26,900	30,000	30,000
Swimming	96,658	104,827	91,456	116,651	116,429	117,900	110,000	110,000
Tennis program	23,255	24,707	34,637	39,099	30,796	38,000	30,000	11,000
Misc sports instruction	6,905	7,133	5,333	6,404	4,886	6,000	4,750	4,750
Sports programs	284,205	294,307	284,209	286,683	306,231	285,900	300,000	27,925
Tournament Fees	-	-	141,420	70,796	64,307	150,000	55,000	55,000
Wpc ticket sales (nt)	1,947	2,375	3,820	-	1,367	8,600	2,000	2,000
Reimbursed expenses	4,158	13,562	17,637	7,365	27,575	24,900	18,000	18,000
Senior services programs	225	273	220	285	240	400	160	-
Heritage programs	-	-	-	-	-	-	3,500	3,500
Teen center admissions	439	79	320	-	-	-	-	-

Revenue for Major Funds

Description	FY05 Actual	FY06 Actual	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Budget
Teen center memberships	710	1,310	1,360	1,860	2,410	2,100	2,100	-
Miscellaneous	946	297	-	-	-	-	-	-
Lincoln center passes	11,348	16,677	21,525	17,583	21,758	19,600	20,000	20,000
Other parks revenue (nt)	11,623	15,019	23,576	4,777	7,341	3,200	10,000	10,000
Misc parks revenue	6	4,254	12,344	12,036	18,019	22,800	8,000	8,000
Parks and recreation	\$ 723,656	\$ 776,655	\$ 977,024	\$ 962,628	\$ 1,006,105	\$ 1,099,500	\$ 969,514	\$ 561,975
Fingerprinting	3,950	8,678	6,684	6,362	7,924	6,900	6,900	6,900
Police reports	13,571	13,573	9,706	10,114	12,673	13,000	11,000	11,000
Records checks	568	359	354	382	320	300	300	300
Arrest fees	120,562	104,849	104,030	110,185	107,323	106,050	110,000	111,100
Warrant service fees	(279)	-	-	-	-	-	-	-
Escort services	16,600	25,262	27,725	28,316	28,394	35,800	28,000	28,000
False alarms	10,825	9,975	14,235	15,925	11,325	11,300	11,300	11,300
Restitution	1,653	1,761	7,808	810	-	100	100	100
Other	237,375	266,401	320,677	337,143	302,448	351,500	250,000	300,000
Police department	\$ 404,825	\$ 430,858	\$ 491,217	\$ 509,237	\$ 470,407	\$ 524,950	\$ 417,600	\$ 468,700
EMS transport (ambulance)	619,355	618,084	421,894	198,070	306,946	295,000	220,000	222,200
EMS transport - NRS	-	-	405,704	602,521	580,492	715,000	40,000	-
EMS Transport - Emergicon	-	-	-	-	3,712	-	800,000	1,040,000
EMS Athletic Standbys	-	-	-	500	400	-	2,800	2,800
Other EMS standbys	-	1,238	713	-	-	-	-	-
SMS reports	362	377	269	82	54	100	100	100
Hazard materials response	3,930	7,027	4,231	-	31,011	2,900	-	-
Fire inspection fees	-	-	-	-	-	-	-	-
Auto hood test	300	720	630	1,050	800	1,000	500	500
Auto fire alarm	1,160	1,273	431	4,246	7,890	2,500	2,000	2,000
Day care centers	390	360	360	640	927	600	800	800
Foster homes	240	120	300	300	405	300	400	400
Health care facilities	200	150	200	100	300	300	450	450
Nursing homes	20	50	100	550	300	500	150	150
Fire sprinkler/standpipe	3,713	2,240	8,557	8,262	11,585	8,300	5,000	5,000
Natural gas system	30	-	4	-	-	-	-	-
Fuel line leak	-	-	-	100	-	-	-	-
Fuel tank leak	-	-	-	-	-	-	-	-
Administration fee	1,800	1,440	1,320	960	720	1,000	-	-
Mowing charges	2,625	5,145	3,126	2,036	1,703	2,800	-	-
Restitution	-	-	-	388	202,121	-	4,000	4,000
Fire Reports	-	-	4	-	-	-	44	44
Other	4,650	-	-	885	-	-	-	-
Fire department	\$ 638,775	\$ 638,224	\$ 847,842	\$ 820,690	\$ 1,149,366	\$ 1,030,300	\$ 1,076,244	\$ 1,278,444
Accident Fees	-	-	3	-	(5)	-	-	-
General admin fees	62,553	56,331	55,714	44,875	46,510	42,168	60,000	61,200
Court dismissal fees	11,980	6,620	7,730	12,410	17,680	12,459	25,000	25,500
Time prmt fee/unreserved	29,041	37,135	34,993	34,158	29,491	33,095	33,095	33,757
City omni	45,147	24,994	22,335	22,989	22,994	25,928	25,928	26,447
Warrant service fees	115,453	157,472	157,306	146,367	131,625	145,384	145,384	148,292
General admin fees	1,650	1,788	1,627	1,278	1,210	1,160	1,200	1,224
Judicial/courts	\$ 265,824	\$ 284,340	\$ 279,707	\$ 262,077	\$ 249,505	\$ 260,194	\$ 290,607	\$ 296,420
Lot mowing	-	-	-	-	-	-	-	-
Miscellaneous charges	14,928	15,766	25,175	19,773	17,576	9,800	15,000	15,300
Filing fees	109,909	125,255	134,977	135,856	78,973	100,200	145,000	174,000
Zoning letters	1,756	760	1,711	1,198	640	600	700	714
Misc planning charges	1,701	4,521	2,828	6,097	3,985	3,600	2,500	2,550
O & g pipeline admin fees	-	102,760	4,880	42,312	5,725	4,600	9,200	9,384
Maps/plans/ordinances	1,093	557	490	330	279	300	300	306
Misc engineering charges	3,668	2,768	2,177	1,679	6,747	900	2,000	2,040
Miscellaneous	-	-	-	-	-	-	-	-
Development services	\$ 133,055	\$ 252,387	\$ 172,238	\$ 207,245	\$ 113,925	\$ 120,000	\$ 174,700	\$ 204,294
Certificate searches	16,287	26,517	31,344	30,599	34,245	34,400	35,000	35,700
Preservation fee	-	2	-	-	-	-	-	-
Xerox/repro charges	710	685	222	520	1,712	500	1,500	1,530
Postage/Certificate Mail	-	-	-	-	-	-	60	-
General government	\$ 16,997	\$ 27,204	\$ 31,566	\$ 31,119	\$ 35,957	\$ 34,900	\$ 36,560	\$ 37,230

Revenue for Major Funds

Description	FY05 Actual	FY06 Actual	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Budget
Charges for services	\$ 1,459,476	\$ 1,633,013	\$ 1,822,571	\$ 1,830,368	\$ 2,019,160	\$ 1,970,344	\$ 1,995,711	\$ 2,285,088
Child safety	52,523	45,854	43,906	44,626	30,600	36,796	40,000	40,000
City parking fines	929	1,347	1,038	316	1,194	957	3,500	3,570
Civil parking fines	34,450	3,828	2,917	4,612	3,267	2,271	2,271	2,315
City pedestrian fines	15	-	-	-	-	-	-	-
Traffic fines	54,357	44,874	39,974	41,243	35,676	37,596	40,000	40,000
Other mun court fines	3,375,789	3,190,004	3,168,653	3,322,030	3,204,096	3,156,252	3,350,000	3,350,000
Misc fines and penalties	850	-	-	-	-	-	175	179
Forfeited deposits	-	-	-	-	-	-	-	-
Fines and forfeits	\$ 3,518,913	\$ 3,285,907	\$ 3,256,488	\$ 3,412,827	\$ 3,274,833	\$ 3,233,872	\$ 3,435,946	\$ 3,436,064
Bank account interest	1,277	432	-	-	-	-	-	-
Interest on investments	332,864	456,832	604,901	458,641	208,072	275,000	115,000	115,000
Realized gain/loss	(7,039)	(628)	398	25,269	74	-	-	-
Net Inc/Dec in FMV	-	-	92,113	10,939	-	-	-	-
Other	-	-	-	753	-	-	-	-
Investment income	\$ 327,102	\$ 456,636	\$ 697,412	\$ 495,602	\$ 208,146	\$ 275,000	\$ 115,000	\$ 115,000
Capital imprvmnts assmnts	225	131,823	-	914	-	-	-	-
Ballfield rentals	19,370	30,040	32,583	29,153	35,480	35,800	35,800	35,800
Lincoln rentals	13,525	12,050	13,148	16,382	14,572	16,500	19,000	19,000
Park pavilion rentals	21,371	22,210	23,460	27,703	32,558	32,900	34,000	34,000
Teen center rentals	1,790	1,935	938	725	350	900	495	495
Mineral royalty interests	3,967	3,231	3,700	1,836	513	-	-	-
Conference center rentals	35,054	197	-	-	-	-	-	-
Conf ctr rent (taxable)	10,098	9,059	9,494	10,691	5,228	8,900	4,700	4,747
Conf Ctr rent (nontaxable)	81,361	109,795	128,165	132,539	134,590	117,200	150,000	151,500
Wpc ampitheatre	3,980	3,050	3,000	5,096	16,320	13,300	7,500	7,575
Equip rental (nontaxable)	18	-	-	-	-	-	-	-
Misc rents and royalties	53,298	53,298	46,738	54,880	53,049	53,100	53,100	53,631
Police	8,562	1,832	7,199	5,001	4,841	-	1,505	1,520
Fire	-	-	-	2,000	70	-	-	-
Parks and recreation	7,020	5,449	7,906	1,545	1,254	1,800	750	758
Library	16,500	-	16,500	16,500	16,500	16,500	11,500	11,615
Miscellaneous	5,000	5,000	-	-	60	-	-	-
Damage reimbursement	530	1,099	266	426	-	-	-	-
Animal control services	-	26,153	11,400	-	-	-	-	-
Fire	-	13,362	20,231	23,789	24,424	14,200	21,000	21,210
Other reimbursed expenses	57,392	14,765	(13,824)	-	-	-	-	-
Other misc revenue	5	-	215	817	6	-	-	-
Cash over/short	791	446	400	(297)	1,105	-	-	-
Collection service fees	5,562	1,117	1,401	889	615	600	400	404
Municipal court	146,053	124,087	120,749	116,082	105,486	101,000	120,000	121,200
Sale of abandoned proprty	-	-	-	-	-	-	-	-
Sale of scrap	1,085	2,426	13,851	2,455	3,090	1,500	4,500	4,545
Other	40,618	57,714	72,411	32,555	58,722	46,400	52,000	52,520
Other misc rev/taxable	38	-	-	-	-	-	-	-
Other misc rev/nontaxable	13,365	9,053	7,000	7,000	21,429	20,000	20,000	20,200
Thoroughfare rehab fund	-	-	-	-	-	-	-	-
Police Seizure fund	-	5,968	-	-	-	-	-	-
General fund (contra)	-	-	-	-	-	-	-	-
Community development	23,764	3,947	9,868	8,200	16,624	-	-	-
Red Light Camera Fund	-	-	-	28,233	-	45,000	-	-
General Govt. Proj. fund	-	24,421	32,000	-	-	-	-	-
Sale of gen fixed assets	12,182	17,500	11,080	13,621	5,606	-	2,740	2,767
Miscellaneous	\$ 582,522	\$ 691,025	\$ 579,879	\$ 538,735	\$ 552,492	\$ 525,600	\$ 538,990	\$ 543,487
Electric	4,895,000	5,417,000	6,556,620	7,641,082	8,244,343	8,909,891	8,909,891	8,809,891
Water	893,380	925,000	1,039,600	1,107,238	1,109,573	1,408,505	1,408,505	1,295,000
Sewer	922,800	982,000	1,021,900	1,092,115	1,125,885	1,219,722	1,219,722	1,171,400
Solid Waste collection	349,700	369,000	409,000	463,000	487,000	716,644	716,644	703,056
Return on investment	\$ 7,060,880	\$ 7,693,000	\$ 9,027,120	\$ 10,303,435	\$ 10,966,801	\$ 12,254,762	\$ 12,254,762	\$ 11,979,347
General Fund Total	\$ 39,156,104	\$ 42,167,415	\$ 46,225,440	\$ 50,182,545	\$ 51,499,500	\$ 54,163,325	\$ 53,613,629	\$ 53,991,419
Recreation Fund Revenues								
Adult Flag Football	-	-	-	-	-	-	-	8,125
Adult Softball	-	-	-	-	-	-	-	113,340

Revenue for Major Funds

Description	FY05 Actual	FY06 Actual	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Budget
Adult Volleyball	-	-	-	-	-	-	-	21,000
Youth Basketball	-	-	-	-	-	-	-	51,600
Youth Flag Football	-	-	-	-	-	-	-	25,250
Youth Girls Softball	-	-	-	-	-	-	-	22,500
Youth Volleyball	-	-	-	-	-	-	-	22,980
Audlt Kickball	-	-	-	-	-	-	-	7,280
Concessions Taxable	-	-	-	-	-	-	-	114,000
Tennis Insturction	-	-	-	-	-	-	-	19,000
SW Senior	-	-	-	-	-	-	-	160
SW Teen	-	-	-	-	-	-	-	2,100
Rec Rund Total	\$ -	\$ -	\$ 407,335					

Hotel Tax Fund Revenues

Hotel/motel tax revenue	2,306,928	2,671,417	2,980,250	3,585,512	3,574,649	3,767,000	3,360,000	3,394,000
Penalty and interest	27	-	-	-	-	-	-	-
Interest on investments	89,270	153,589	246,468	263,489	12,683	26,000	28,000	28,000
Realized gain/loss	(1,626)	(159)	136	13,111	16	-	-	-
Net Inc/Dec in FMV	-	-	46,487	7,454	-	-	-	-
Hist pres proj revenue	171	88	500	2,025	-	-	-	-
Other	44,600	-	-	-	-	2,000	-	-
Hotel Tax Fund Total	\$ 2,439,370	\$ 2,824,935	\$ 3,273,841	\$ 3,871,591	\$ 3,587,348	\$ 3,795,000	\$ 3,388,000	\$ 3,422,000

Debt Service Fund Revenues

Current taxes	8,607,122	8,941,462	9,896,134	10,917,976	12,001,683	12,184,028	12,184,028	11,958,136
Delinquent taxes	63,212	40,208	78,354	46,365	85,729	68,000	55,000	62,551
Penalty and interest	51,981	34,614	56,265	48,099	51,325	32,000	45,000	37,449
Interest on investments	98,614	155,870	246,286	284,105	111,370	170,000	61,000	100,000
Realized gain/loss	(3,153)	(160)	305	9,344	1,102	-	-	-
Net Inc/Dec in FMV	-	-	27,757	3,658	-	-	-	-
Accrued bond interest	40,895	52,369	39,503	53,637	-	-	-	-
Proceeds/Long Term Debt	-	-	-	-	-	-	4,265,000	-
Premiums on Bonds Sold	-	-	-	-	-	-	125,885	-
Wolf Pen Creek TIF Fund *	436,525	1,108,452	1,078,776	1,042,475	-	-	-	-
Electric Fund *	255,761	375,026	376,014	-	-	-	-	-
Wastewater Fund *	216,747	317,819	318,656	-	-	-	-	-
Ngate Parking Garage Fund *	200,000	-	-	-	(285,548)	-	-	-
Equipment replacement *	414,538	587,123	551,625	379,688	180,350	-	-	-
Convention Center Fund	-	-	-	-	-	223,615	-	-
Hotel Tax Fund	-	-	-	-	-	-	223,615	222,519
BVSWMA, Inc	-	-	-	-	-	-	-	395,419
Other	-	17,567	10,628,648	-	-	-	30	-
Debt Service Fund Total	\$ 10,382,242	\$ 11,630,350	\$ 23,298,321	\$ 12,785,347	\$ 12,146,011	\$ 12,677,643	\$ 16,959,558	\$ 12,776,074

* Transfers in from other City funds

Electric Fund Revenues

Electric Fund Total	\$ 51,364,314	\$ 60,227,704	\$ 67,585,260	\$ 77,490,817	\$ 83,254,945	\$ 92,138,000	\$ 91,319,975	\$ 98,329,236
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Water Fund Revenues

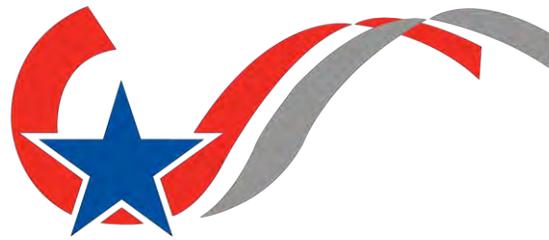
Residential	7,113,784	8,131,832	7,240,159	8,667,800	10,473,028	10,176,144	9,429,107	9,900,562
Commercial	1,896,482	2,192,864	2,017,945	2,593,545	3,408,045	3,590,845	2,827,762	2,968,846
Connect fees	69,740	72,870	83,996	82,490	74,130	77,646	70,635	72,048
Water taps	371,786	380,339	577,798	412,900	242,472	238,944	246,946	251,885
Misc operating revenues	2,643	1,750	134,702	2,610	1,700	1,471	2,609	1,500
Interest on investments	202,613	339,266	150,007	230,729	162,528	200,000	119,000	100,000
Realized gain/(loss)	(3,664)	(376)	88	11,705	86	-	-	-
Net Incr/Decr in FMV	-	-	-	7,414	-	-	-	-
Damage reimbursement	-	-	40,801	28,859	-	-	-	-
Subrogation recovered	3,325	4,711	-	3,287	27,582	41,000	(163)	-
Other reimbursed expenses	-	2,175	-	55,607	13,084	20,500	-	-
Developers	31,065	-	-	-	-	-	-	-
Land Rentals/Leases	-	-	-	20,000	28,269	24,600	40,000	25,000
Sale of Scrap	-	-	-	34,795	8,090	6,150	27,000	8,000
Gain on sale of property	(6,310)	1,000	-	-	-	-	-	-
Misc nonoperating revenue	9,549	34,783	10,778	294	-	-	-	-
Other revenue	-	-	-	-	-	87	-	-
General Fund	-	-	-	-	40,000	-	-	40,000
Other Transfers In / Equipment Replacement Fnd	-	-	-	-	127,880	-	-	-
Water Fund Total	\$ 9,691,013	\$ 11,161,214	\$ 10,256,274	\$ 12,152,034	\$ 14,606,894	\$ 14,377,387	\$ 12,762,896	\$ 13,367,841

Wastewater Fund Revenues

Residential	7,623,968	8,050,560	8,370,414	8,966,761	9,515,950	9,933,343	9,247,523	9,801,697
Commercial	1,788,766	1,802,108	1,913,339	2,004,960	1,962,868	2,055,272	1,924,168	2,040,350

Revenue for Major Funds

Description	FY05 Actual	FY06 Actual	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Revised Budget	FY10 Year-End Estimate	FY11 Approved Budget
Sewer taps	220,995	228,400	237,080	197,965	203,055	208,609	198,179	202,143
Misc operating revenues	50	17,942	(17,738)	6,719	7,152	6,180	5,000	5,000
Interest on investments	126,405	214,545	239,756	248,558	156,881	170,777	136,000	114,000
Realized gain/(loss)	(2,380)	(236)	118	12,575	80	-	-	-
Net Incr/Decr in FMV	-	-	63,292	7,554	-	-	-	-
Subrogation recovered	7,940	-	2,986	-	-	-	-	-
Other reimbursed expenses	-	2,948	-	-	-	-	-	-
Developers	13,184	-	-	-	-	-	-	-
Sale of scrap	-	3,543	-	-	128	-	-	-
Gain on sale of property	-	7,700	-	-	-	-	1,550	-
Misc nonoperating revenue	6,715	6,786	18,804	7,711	80	-	9,700	-
Other revenue	-	-	6,968	-	-	-	-	-
General Fund	-	-	-	-	40,000	-	-	40,000
Other Transfers In / Equipment Replacement Fnd	-	-	-	-	605,314	-	-	-
Wastewater Fund Total	\$ 9,785,643	\$ 10,334,296	\$ 10,835,019	\$ 11,452,803	\$ 12,491,508	\$ 12,374,181	\$ 11,522,120	\$ 12,203,190
Sanitation Fund Revenues								
Residential/taxable	3,219,153	3,623,173	4,094,400	4,312,679	4,549,527	4,662,577	4,658,753	4,728,634
Residential sales/nontax	14,827	16,137	17,930	18,592	20,806	22,498	19,478	19,770
Commercial/taxable	1,586,207	1,695,480	1,930,969	2,010,993	1,961,770	2,047,524	1,807,540	1,928,232
Commercial/nontaxable	236,618	261,732	300,923	314,591	323,801	321,101	327,879	331,158
State surcharge/taxable	2,286	1,385	3,505	2,797	1,667	2,497	1,600	1,600
State surcharge/nontax	-	-	4	3	-	-	-	-
Dead animal pickup	768	552	-	-	-	-	-	-
Rolloff rental/taxable	15,671	15,773	21,379	20,534	18,628	21,445	14,000	14,000
Rolloff rental/nontaxable	1,693	1,669	1,796	1,554	1,966	2,252	1,500	1,600
Misc fees for servcs/tax	9,339	12,399	11,304	12,341	17,489	14,861	21,000	21,000
Misc fees for servcs/ntax	1,023	807	498	999	1,094	1,024	2,300	2,400
Dumpster sales	76	80	74	30	-	-	-	-
Other operating: recycling	51,023	50,238	64,584	86,452	46,462	70,658	46,000	46,000
Misc operating revenues	3,800	6,344	-	-	-	-	-	-
Interest on investments	15,096	18,929	9,427	15,315	59,450	9,678	12,000	12,000
Realized gain/(loss)	(345)	(27)	1	846	99	-	-	-
Net Incr/Decr in FMV	-	-	1,353	349	-	-	-	-
Other reimbursed expenses	675	2,655	2,280	85	-	-	-	-
State Grants	-	-	-	-	17,792	-	-	-
Collection service fees	1,634	1,636	2,061	2,184	2,065	2,103	1,000	1,000
Sale of scrap	-	-	-	-	6,657	-	-	-
Gain on Sale of Property	-	-	-	(632)	-	-	-	-
Misc nonoperating revenue	-	-	4,509	(27)	3,940	3,941	-	-
Other revenue	-	370	-	-	-	-	-	-
Other Misc Revenue	-	-	(37,737)	-	-	-	-	-
Sanitation Fund Total	\$ 5,159,544	\$ 5,709,332	\$ 6,429,259	\$ 6,799,685	\$ 7,033,213	\$ 7,182,159	\$ 6,913,050	\$ 7,107,394
Drainage Fund Revenues								
Other reimbursed expenses	-	-	-	6,680	-	-	-	-
Residential	883,604	922,539	956,378	1,001,871	1,480,027	1,434,600	1,513,550	1,558,957
Commercial	226,857	236,573	243,187	251,370	313,147	403,500	318,257	327,843
Interest on investments	135,261	258,976	227,207	120,152	58,652	14,000	30,000	29,900
Realized gain/loss	-	-	-	6,025	25	-	-	-
Net Incr/Decr in FMV	-	-	-	2,895	(1,850)	-	-	-
Other	282	15,009	-	648	-	-	-	14,000
Drainage Fund Total	\$ 1,246,004	\$ 1,433,097	\$ 1,426,772	\$ 1,389,641	\$ 1,850,002	\$ 1,852,100	\$ 1,861,807	\$ 1,930,700
Major Funds Revenue Total	\$ 129,224,234	\$ 145,488,346	\$ 169,330,186	\$ 176,124,462	\$ 186,469,421	\$ 198,559,795	\$ 251,954,663	\$ 302,271,760



CITY OF COLLEGE STATION
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ARTICLE V THE BUDGET

Fiscal Year

Section 45. The fiscal year of the City of College Station shall be determined by ordinance of the Council. Such fiscal year shall also constitute the budget and accounting year.

Preparation and Submission of Budget

Section 46. The City Manager, between thirty (30) and ninety (90) days prior to the beginning of each fiscal year, shall submit to the City Council a proposed budget which shall provide a complete financial plan for the fiscal year.

Proposed Expenditures Compared With Other Years

Section 47. The City Manager shall, in the preparation of the budget, place in parallel columns opposite the various items of expenditures the actual amount of such items of expenditures for the last completed fiscal year, the estimated for the current fiscal year, and the proposed amount for the ensuing fiscal year.

Budget a Public Record

Section 48. The budget and all supporting schedules shall be filed with the City Secretary when submitted to the City Council and shall be a public record for inspection by anyone. The City Manager shall cause copies to be made for distribution to all interested persons.

Notice of Public Hearing on Budget

Section 49. At the meeting at which the budget is submitted, the City Council shall fix the time and place of a public hearing on the budget and shall cause to be published a notice of the hearing setting forth the time and place thereof at least five (5) days before the date of the hearing.

Public Hearing on Budget

Section 50. At the time and place set for a public hearing on the budget, or at any time and place to which such public hearing shall from time to time be adjourned, the City Council shall hold a public hearing on the budget submitted, and all interested persons shall be given an opportunity to be heard for or against any item or the amount of any item therein contained.

Proceedings on Budget After Public Hearing Amending or Supplementing Budget

Section 51. After the conclusion of such public hearing, the City Council may insert new items or may increase or decrease the items of the budget, except items in proposed expenditures fixed by law. Before inserting any additional item or increasing any item of appropriation which will increase the total budget by three (3%) percent or more, it must cause to be published a notice setting forth the nature of the proposed increases and fixing a place and time, not less than five (5) days after publication, at which the City Council will hold a public hearing thereon.

Proceedings on Adoption of Budget

Section 52. After such further hearing, the City Council may insert the additional item or items, and make the increase or increases, to the amount in each case indicated by the published notice, or to a lesser amount; but where it shall increase the total proposed expenditures, it shall also provide for an increase in the total anticipated revenue to at least equal such total proposed expenditures.

Vote Required for Adoption

Section 53. The budget shall be adopted by the favorable vote of a majority of the members of the entire City Council.

Date of Final Adoption; Failure to Adopt

Section 54. The budget shall be finally adopted not later than the twenty-seventh day of the last month of the fiscal year. Should the City Council take no final action on or prior to such day, the budget as submitted by the City Manager shall be deemed to have been finally adopted.

Effective Date of Budget; Certification; Copies Made Available

Section 55. Upon final adoption, the budget shall be filed with the City Secretary. The final budget shall be printed, or otherwise reproduced, and a reasonable number of copies shall be made available for the use of all offices, departments and agencies, and for the use of interested persons and civic organizations.

Budget Establishes Appropriations

Section 56. From the effective date of the budget, the several amounts stated therein as proposed expenditures shall be and become appropriated to the several objects and purposes therein named.

Budget Establishes Amount to be Raised by Property Tax

Section 57. From the effective date of the budget, the amount stated therein as the amount to be raised by property tax shall constitute a determination of the amount of the levy for the purposes of the City in the corresponding tax year.

Contingent Appropriation

Section 58. Provision shall be made in the annual budget and in the appropriation ordinance for a contingent appropriation in an amount not more than three (3) percent of the total budget expenditure, to be used in case of unforeseen items of expenditures. Such contingent appropriation shall be under the control of the City Manager and distributed by him, after approval by the City Council. Expenditures from this appropriation shall be made only in case of established emergencies and a detailed account of such expenditures shall be recorded and reported. The proceeds of the contingent appropriation shall be disbursed only by transfer to other departmental appropriation, the spending of which shall be charged to the departments or activities for which the appropriations are made.

Estimated Expenditures Shall Not Exceed Estimated Resources

Section 59. The total estimated expenditures of the general fund and debt fund shall not exceed the total estimated resources of each fund.

The City Council may by ordinance amend the budget during a fiscal year if one of the following conditions exists:

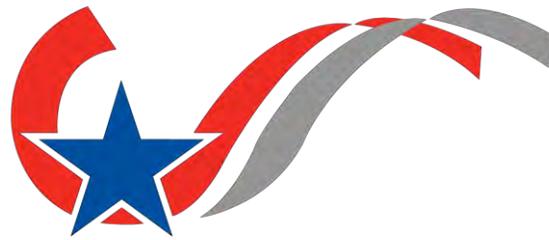
1. If during the fiscal year the City Manager certifies that there are available for appropriation revenues in excess of those estimated in the budget, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of such excess. Before approval, the Council shall hold a public hearing on the proposed budget amendment. A notice of the time and place of a public hearing on

the supplemental appropriation shall be published in the official newspaper of the City of College Station. The notice shall be placed in the newspaper at least five (5) working days before the date of the hearing.

2. To meet a public emergency affecting life, health and property of the public peace, the City Council may make emergency appropriations. Such appropriations may be made by emergency ordinance. To the extent that there are no available unappropriated revenues or a sufficient fund balance to meet such appropriations, the Council may by such emergency ordinance authorize the issuance of emergency notes, which may be renewed from time to time, but the emergency notes and renewals of any such notes made during a fiscal year shall be paid not later than the last day of the fiscal year next succeeding that in which the emergency appropriation was made.
3. If at any time during the fiscal year it appears probable to the City Manager that the revenues or fund balances available will be insufficient to meet the amounts appropriated, he shall report to the City Council without delay, indicating the estimated amount of the deficit, any remedial action taken by him and his recommendations as to any other steps to be taken. The Council shall then take such further action as it deems necessary to prevent or reduce any deficit and for that purpose it may by ordinance reduce one or more appropriations.

Lapse of Appropriation

Section 60. All appropriations shall lapse at the end of the fiscal year to the extent that they shall not have been expended or lawfully encumbered.



CITY OF COLLEGE STATION
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FISCAL AND BUDGETARY POLICY STATEMENTS

I. STATEMENT OF PURPOSE

The broader intent of the following Fiscal and Budgetary Policy Statements is to enable the City to achieve a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, and full disclosure.

The more specific purpose is to provide guidelines to the Chief Financial Officer in planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies generally spans, among other issues, accounting, purchasing, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management, debt management, and planning concepts, in order to:

- A. Present fairly and with full disclosure the financial position and results of the financial operations of the City in conformity with generally accepted accounting principles (GAAP), and
- B. Determine and demonstrate compliance with finance related legal and contractual issues in accordance with provisions of the Texas Local Government Code and other pertinent legal documents and mandates.

The City Council will annually review and approve the Fiscal and Budgetary Policy Statements as part of the budget process.

II. OPERATING BUDGET

- A. **PREPARATION.** Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The "operating budget" is the City's annual financial operating plan. The budget includes all of the operating departments of the City, the debt service fund, all capital projects funds, and the internal service funds of the City. The budgets for the General Funds and Special Revenue Funds are prepared in the Office of Budget and Strategic Planning on the *modified accrual basis of accounting*. Under this basis, revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with the exception of: unmatured interest on long term debt which is recognized when due, and certain compensated absences and claims and judgments such as accrued vacation leave which are recognized when the obligations are expected to be liquidated with expendable resources.

The budgets for the Enterprise and Internal Service Funds are similarly prepared on the *modified accrual basis of accounting* where cash transactions are included in the budget presentation in lieu of non cash transactions such as depreciation. The focus is on the net change in working capital (current assets less current liabilities).

The budget is prepared with the cooperation of all City Departments, and is submitted to the City Manager who makes any necessary changes and transmits the document to the City Council. The budget shall be presented to the City Council no later than six weeks prior to fiscal year end, and shall be enacted by the City Council on or before the twenty-seventh day of the last month of the preceding fiscal year.

1. **APPROVED BUDGET.** An approved budget shall be prepared by the Manager with the participation of all of the City's Department Directors within the provisions of the City Charter.
 - a. The budget shall include four basic segments for review and evaluation: (1) personnel costs, (2) base budget for operations and maintenance costs, (3) service level adjustments for increases or decreases to existing service levels, and (4) revenues.

- b. The budget review process shall include Council participation in the development of each of the four segments of the approved budget and a public hearing to allow for citizen participation in the budget preparation.
 - c. The budget process shall span sufficient time to address policy and fiscal issues by the Council.
 - d. A copy of the approved budget shall be filed with the City Secretary when it is submitted to the City Council in accordance with the provisions of the City Charter.
2. **ADOPTION.** Upon the presentation of an approved budget document to the Council, the Council shall call and publicize a public hearing. The Council will subsequently adopt by ordinance such budget as it may have been amended as the City's Annual Budget, effective for the fiscal year beginning October 1.
 3. **BUDGET AWARD.** The operating budget will be submitted annually to the Government Finance Officers Association (GFOA) for evaluation and consideration for the Award for Distinguished Budget Presentation.
- B. BALANCED BUDGET.** The operating budget will be balanced with current revenues, exclusive of beginning resources, greater than or equal to current expenditures/expenses. Excess balances shall be used as capital funds or other non-recurring expenditures.
- C. PLANNING.** The budget process will be coordinated so as to identify major policy issues for City Council. The budget process will be a part of an overall strategic planning process for the City.
- D. REPORTING.** Periodic financial reports will be prepared to enable the Department Directors to assess their budgetary and operational performance and to enable the Office of Budget and Strategic Planning to monitor and control the budget as authorized by the City Manager. Summary financial reports will be presented to the City Council quarterly within thirty (30) working days after the end of each quarter. Such reports will be in a format appropriate to enable the City Council to understand the big picture budget status.
- E. CONTROL.** Operating expense control is addressed in Section IV. of these Policies.
- F. CONTINGENT APPROPRIATION.** Pursuant to Section 58 of the Charter of the City of College Station, the City will establish an adequate contingent appropriation in each of the operating funds. The expenditure for this appropriation shall be made only in cases of emergency, and a detailed account shall be recorded and reported. The proceeds shall be disbursed only by transfer to departmental appropriation. The transfer of this budget appropriation shall be under the control of the City Manager and may be distributed by him in amounts not exceeding \$15,000. Any transfer involving more than such amounts must be expressly approved in advance by the City Council.

All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request of such an emergency nature that it must be made immediately?
2. Why was the item not budgeted in the normal budget process?
3. Why can't the transfer be made within the division or department?

III. REVENUE MANAGEMENT.

A. OPTIMUM CHARACTERISTICS. The City will strive for the following optimum characteristics in its revenue system:

1. **SIMPLICITY.** The City, where possible and without sacrificing accuracy, will strive to keep the revenue system simple in order to reduce compliance costs for the taxpayer or service recipient. A corresponding decrease in the City's cost of collection and a reduction in avoidance to pay will thus result. The City will avoid nuisance taxes or charges as revenue sources.

2. **CERTAINTY.** A knowledge and understanding of revenue sources increases the reliability of the revenue system. The City will understand its revenue sources and enact consistent collection policies to provide assurances that the revenue base will materialize according to budgets and plans.
3. **EQUITY.** The City shall make every effort to maintain equity in its revenue system; i.e., the City shall seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customer classes.
4. **REVENUE ADEQUACY.** The City shall require that there be a balance in the revenue system; i.e., the revenue base will have the characteristic of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.
5. **ADMINISTRATION.** The benefits of a revenue source will exceed the cost of levying and collecting that revenue. The cost of collection will be reviewed annually for cost effectiveness as a part of the indirect cost and cost of service analysis. Where appropriate, the City will use the administrative processes of State or Federal collection agencies in order to reduce administrative costs.
6. **DIVERSIFICATION AND STABILITY.** A diversified revenue system with a stable source of income shall be maintained. This approach will help avoid instabilities in particular revenue sources due to factors such as fluctuations in the economy and variations in the weather. Stability is achieved by a balance between elastic and inelastic revenue sources.

B. OTHER CONSIDERATIONS. The following considerations and issues will guide the City in its revenue policies concerning specific sources of funds:

1. **COST/BENEFIT OF INCENTIVES FOR ECONOMIC DEVELOPMENT.** The City will use due caution in the analysis of any tax or fee incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) analysis will be performed as part of such evaluation.
2. **NON-RECURRING REVENUES.** One-time or non-recurring revenues will not be used to finance ongoing operations. Non-recurring revenues should be used only for one-time expenditures such as long-lived capital needs. They will not be used for budget balancing purposes.
3. **PROPERTY TAX REVENUES.** All real and business personal property located within the City shall be valued at 100% of the fair market value for any given year based on the current appraisal supplied to the City by the Brazos County Appraisal District. Reappraisal and reassessment shall be done at a minimum of once every three years.

A ninety-six and one half percent (96.5%) collection rate shall serve each year as a minimum goal for tax collections. The City Manager may, for budget and forecasting purposes, use up to the tax rate in effect for the current year's budget. This policy will require that the City Manager justify a tax rate that is different from the current tax rate. The justification will be based on City Council directions, needs arising from voter authorized bonds, or other extraordinary conditions as may arise from time to time.

4. **INVESTMENT INCOME.** Earnings from investment (both interest and capital gains) of available monies, whether pooled or not, will be distributed to the funds in accordance with the equity balance of the fund from which monies were provided to be invested.
5. **USER-BASED FEES AND SERVICE CHARGES.** For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be a review of fees and charges no less than once every three years to ensure that fees provide adequate coverage of costs of services. User charges may be classified as "full cost recovery," "partial cost recovery," and "minimal cost recovery," based upon City Council policy.

- a. Full fee support (80-100%) will be obtained from enterprise operations such as utilities, sanitation service, landfill, cemetery and licenses and permits.
- b. Partial fee support (50-80%) will be generated by charges for emergency medical services, miscellaneous licenses and fines, and all adults' sports programs.
- c. Minimum fee support (0-50%) will be obtained from other parks, recreational, cultural, and youth programs and activities.

6. ENTERPRISE FUND RATES. The City will review and adopt utility rates as needed to generate revenues required to fully cover operating expenses, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital.

Additionally, enterprise activity rates will include transfers to and receive credits from other funds as follows:

- a. General and Administrative (G&A) Charges. G&A costs will be charged to all funds for services of general overhead, such as administration, finance, customer billing, personnel, technology, engineering, legal counsel, and other costs as appropriate. The charges will be determined through an indirect cost allocation study following accepted practices and procedures.
- b. Payment for Return on Investment. The intent of this transfer is to provide a benefit to the citizens for the ownership of the various utility operations they own. This transfer will be made in accordance with the following two methods, not to exceed 10% of the total estimated operating revenues for the Water and Wastewater Funds, 10.5% for the Electric fund, and 10% for the Sanitation Fund:

(1) *In-Lieu-of-Franchise-Fee.* In-lieu-of-franchise fee will be included as a part of the rate computation at 4% of gross sales consistent with the franchise rates charged to investor owned utilities franchised to operate within the City.

(2) *Return on Investment.* The Return on Investment will be calculated at 8% of total Fund Equity.

7. INTERGOVERNMENTAL REVENUES. Reliance on intergovernmental revenues (grants) will be eliminated or reduced. Any potential grants will be examined for matching and continuation of program requirements. These revenue sources should be used only for projects and programs where operating and maintenance costs that have been included in the financial forecast and their ultimate effect on operations and revenue requirements are anticipated.

8. REVENUE MONITORING. Revenues as they are received will be regularly compared to budgeted revenues and variances will be investigated. This process will be summarized in the appropriate budget report.

IV. EXPENDITURE CONTROL

A. APPROPRIATIONS. The point of budgetary control is at the department level in the General Fund and at the fund level in all other funds. When budget adjustments among Departments and/or funds are necessary, they must be approved by the City Council and must meet other requirements as outlined in the City Charter. Budget appropriation amendments at lower levels of control shall be made in accordance with the applicable administrative procedures.

B. AMENDMENTS TO THE BUDGET. In accordance with the City Charter, the budget may be amended after the following conditions are met:

- 1. The City Manager certifies that there are available revenues in excess of those estimated in the Budget.
- 2. The City Council holds a public hearing on the supplemental appropriation.
- 3. The City Council approves the supplemental appropriation.

C. CENTRAL CONTROL. Modifications within the operating categories (salaries, supplies, maintenance, services, capital etc.) can be made with the approval of the City Manager. Modifications to reserve categories and interdepartmental budget totals will be done only by City Council consent with formal briefing and council action.

D. PURCHASING. The City shall make expenditures to promote the best interests of the citizens of College Station. The City shall encourage free and unrestricted competition on bids and purchases, ensuring the taxpayers the best possible return on and use of their tax dollars. It shall be the policy of the City to fully comply with and make purchases or expenditures pursuant to the City's Purchasing Manual which includes policies, rules, regulations, procedures, state and federal law.

The Purchasing office, a division of Fiscal Services, is the central authority for all purchasing activity \$3,000 and greater. The City Manager or his designee, in consultation with appropriate City Departments, may determine the procurement method for goods and services that provides the best value to the City. The purchase of goods or services by the City at a total cost of less than \$3,000 may be approved by the applicable department in accordance with the department's internal control procedures.

E. PROMPT PAYMENT. All invoices approved for payment by the proper City authorities shall be paid within thirty (30) calendar days of receipt of goods or services or invoice date, whichever is later, in accordance with the provisions of Chapter 2251 of the Local Government Code.

The Chief Financial Officer shall establish and maintain proper procedures which will enable the City to take advantage of all purchase discounts, when possible, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

F. RISK MANAGEMENT. The City will aggressively pursue every opportunity to provide for the Public's and City employees' safety and to manage its risks. The goal shall be to minimize the risk of loss of resources through liability claims with an emphasis on safety programs. All reasonable options will be investigated to finance risks. Such options may include risk transfer, insurance, and risk retention. Where risk is retained, reserves will be established based upon actuarial determinations and not be used for purposes other than for financing losses.

G. REPORTING. Summary reports will be prepared showing actual expenditures as compared to the original budget and prior year expenditures.

V. CAPITAL BUDGET AND PROGRAM

A. PREPARATION. The City's capital budget will include all capital projects funds and all capital resources. The budget will be prepared annually on a project basis. The capital budget will be prepared by the Office of Budget and Strategic Planning with the involvement of responsible departments.

B. CONTROL. All capital project expenditures must be appropriated in the capital budget. The Chief Financial Officer must certify the availability of resources before any capital project contract is presented to the City Council for approval.

C. PROGRAM PLANNING. The capital budget will be taken from the capital improvements project plan for future years. The planning time frame for the capital improvements project plan should normally be five years, with a minimum of at least three years. The replacement and maintenance for capital items should also be projected for the next five years. Future maintenance and operational costs will be considered so that these costs can be included as appropriate in the annual budget.

D. FINANCING PROGRAMS. Where applicable, assessments, impact fees, pro-rata charges, or other fees should be used to fund capital projects which have a primary benefit to specific, identifiable property owners.

Recognizing that long-term debt is usually a more expensive financing method, alternative financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives which equal or exceed the average life of the debt issue.

- E. REPORTING.** Periodic financial reports will be prepared to enable the Department Directors to manage their capital budgets and to enable the Office of Budget and Strategic Planning to monitor and control the capital budget as authorized by the City Manager. Summary capital project status reports will be presented to the City Council monthly.

VI. CAPITAL MAINTENANCE & REPLACEMENT

The City recognizes that deferred maintenance and not anticipating capital replacements increases future capital costs. In order to address these issues, the City Council has approved a number of policies to address these issues.

- A. STREETS CAPITAL MAINTENANCE AND REPLACEMENT.** It is the policy of the City to annually provide significant funding for the Streets Division within the Public Works Department to use for a residential street maintenance program.
- B. BUILDING CAPITAL MAINTENANCE AND REPLACEMENT.** It is the policy of the City to annually provide significant funding for major maintenance on its buildings such as roof air conditioning, flooring and other replacements.
- C. PARKING LOTS AND INTERNAL ROADWAYS.** It is the policy of the City to annually provide significant funding to pay for major maintenance of parking lots and internal roadways.
- D. TECHNOLOGY.** It is the policy of the City to fund the maintenance and replacement of its personal computers and network servers. The funding is 10% of the original cost of the equipment and the software. Additionally, funding for integration solutions and upgrades to the mid-range systems is \$90,000 annually.

Major replacements for the computer systems including hardware and software will be anticipated for a five-year period and included with the capital projects lists presented in the annual budget.

- E. FLEET REPLACEMENT.** The City has a major investment in its fleet of cars, trucks, tractors, backhoes, and other equipment. The City will anticipate replacing existing equipment, as necessary and will establish charges that are assigned to departments to account for the cost of that replacement. The replacement fund may be used to provide funding for new equipment providing a charge to departments that recovers the initial investment and lost opportunity costs and maintains the ability of the fund to provide for replacement of all covered equipment.
- F. RADIOS, COPIERS, OTHER EQUIPMENT, AND TELEPHONES.** The City has a major investment in its radios, copiers, and telephone equipment. As a part of the on going infrastructure maintenance and replacement, the City has anticipated the useful life of such equipment and established a means of charging the cost of replacement of that equipment to the various departments in order to recognize the city's continuing need.

VII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

- A. ACCOUNTING.** The City is solely responsible for the recording and reporting of its financial affairs, both internally and externally. The Chief Financial Officer is the City's Chief Fiscal Officer and is responsible for establishing the structure for the City's Chart of Accounts and for assuring that procedures are in place to properly record financial transactions and report the City's financial position.

B. AUDITING.

- 1. QUALIFICATIONS OF THE AUDITOR.** In conformance with the City's Charter and according to the provisions of Texas Local Government Code, Title 4, Chapter 103, the City will be audited annually by outside independent accountants ("auditor"). The auditor must be a CPA firm of regional reputation and must demonstrate

that it has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards (GAAS) and contractual requirements. The auditor must be registered as a partnership or corporation of certified public accountants, holding a license under Chapter 901 Texas Occupations Code, capable of demonstrating that it has sufficient staff which will enable it to conduct the City's audit in accordance with generally accepted auditing standards as required by the City Charter and applicable state and federal laws. The auditor's report on the City's financial statements will be completed and filed with the City Secretary within 120 days of the City's fiscal year end, and the auditor will jointly review the management letter with the City Council within 30 days of its receipt by the staff.

In conjunction with their review, the Chief Financial Officer shall respond in writing to the City Manager and City Council regarding the auditor's Management Letter, addressing the issues contained therein. The Council shall schedule its formal acceptance of the auditor's report upon the resolution of any issues resulting from the joint review.

- 2. RESPONSIBILITY OF AUDITOR TO CITY COUNCIL.** The auditor is retained by and is accountable directly to the City Council and will have access to direct communication with the City Council if the City Staff is unresponsive to auditor recommendations or if the auditor considers such communication necessary to fulfill its legal and professional responsibilities.
- 3. SELECTION OF AUDITOR.** The City will not require a periodic rotation of outside auditors, but will circulate requests for proposal for audit services at least every five years. Authorization for the City's annual audit shall occur no less than 30 days prior to the end of the fiscal year.
- 4. CITY INTERNAL AUDITOR.** Pursuant to Article III, Section 30 of the City Charter, the City may appoint an officer of the City to be the City Internal Auditor. The internal auditor will assist management in preventing, detecting and deterring fraud by monitoring the design and proper functioning of internal control policies and procedures. The internal auditor may conduct performance audits, special investigations, and special studies under the direction of the City Council or Audit Committee.

C. FINANCIAL REPORTING.

- 1. EXTERNAL REPORTING.** The City shall prepare a written Comprehensive Annual Financial Report (CAFR) that shall be presented to the Council within 120 calendar days of the City's fiscal year end. Accuracy and timeliness of the CAFR are the responsibility of City staff. The CAFR shall be prepared in accordance with GAAP and shall be presented annually to the Government Finance Officer's Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting. If City staffing limitations preclude such timely reporting, the Chief Financial Officer will inform the City Council of the delay and the reasons therefore.
- 2. INTERNAL REPORTING.** The Fiscal Services Department will prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs. Internal financial reporting objectives are addressed throughout these policies.

VIII. ASSET MANAGEMENT

- A. INVESTMENTS.** The Chief Financial Officer or the designee shall promptly invest all City funds with the depository bank in accordance with the provisions of the current Bank Depository Agreement or in any negotiable instrument authorized by the City Council under the provisions of the Public Funds Investment Act of 1987 as amended, and in accordance with the City Council's approved Investment Policies.

An investment report will be provided to the City Council quarterly. This report shall provide both summary and detailed information on the City's investment portfolio.

B. CASH MANAGEMENT. The City's cash flow will be managed to maximize the cash available to invest. Such cash management will entail the centralization of cash collections, where feasible, including utility bills, building and related permits and licenses, fines, fees, and other collection offices as appropriate.

Periodic review of cash flow position will be performed to determine performance of cash management and conformance to investment policies. The underlying theme will be that idle cash will be invested with the intent to 1) safeguard assets, 2) maintain liquidity, and 3) maximize return. Where legally permitted, pooling of investments will be done.

C. FIXED ASSETS AND INVENTORY. These assets will be reasonably safeguarded and properly accounted for, and prudently insured.

A fixed asset of the City shall be defined as a purchased or otherwise acquired piece of equipment, vehicle, furniture, fixture, capital improvement, addition to existing capital investments, land, buildings or accessioned Library materials which has an original cost or value of at least \$5,000 and a useful life of more than three years. All expenditures related to specific capital projects are exceptions to the rule. Assets owned by the electric utility will be capitalized in accordance with Federal Energy Regulatory Commission (FERC) guidelines. Furthermore, assets owned by either the water or wastewater utilities will be capitalized in accordance with the National Association of Regulatory Utility Commissioners (NARUC) guidelines.

The City's fixed assets shall be reasonably safeguarded and properly accounted for and sufficiently insured. Responsibility for the safeguarding of the City's fixed assets lies with the department director in whose department the fixed asset is assigned. The Fiscal Services Department shall maintain the permanent records of the City's fixed assets including description, cost, department of responsibility, date of acquisition, depreciation and expected useful life.

D. COMPUTER SYSTEM/DATA SECURITY. The City shall provide security of its computer/network system and data files through physical and logical security systems that will include, but not limited to, double back-to-back firewalls and a two-tier spam/virus protection system. The physical location of computer/network systems shall be in locations inaccessible to unauthorized personnel.

IX. DEBT MANAGEMENT

A. DEBT ISSUANCE. The City will issue debt only for the purpose of acquiring or constructing capital assets for the general benefit of its citizens and to allow it to fulfill its various missions as a city. Debt may be issued for the purposes of purchasing land or rights-of-way and/or improvements to land, for construction projects to provide for the general good, and for capital equipment.

1. GENERAL OBLIGATION BONDS (GO's). GO's will be used only to fund capital assets of the general government and are not to be used to fund operating needs of the City. GO's are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City, to the extent allowed by law. The term of a bond issue will not exceed the useful life of the asset(s) funded by the bond issue and will generally be limited to no more than twenty (20) years. General obligation bonds must be authorized by a vote of the citizens of the City of College Station.

2. REVENUE BONDS (RB's). RB'S will be issued to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces a revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation should not exceed the useful life of the asset(s) to be funded by the bond issue and will generally be limited to no more than twenty (20) years.

3. CERTIFICATES OF OBLIGATION, Contract Obligations, etc. (CO's). CO's will be used in order to fund capital requirements that are not otherwise covered under either revenue bonds or general obligation bonds. Debt service for CO's may be either from general revenues or backed by a specific revenue stream or streams or by a combination of both. Generally CO's will be used to fund capital assets when GO's and RB's are not appropriate

and when authorized under law. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue and will generally be limited to no more than ten (10) years, but may extend to twenty (20) years when the asset is of a nature that its anticipated useful life exceeds 20 years.

B. METHOD OF ISSUANCE AND BIDDING PARAMETERS.

- 1. METHOD OF SALE.** The City will use a competitive bidding process in the sale of bonds unless the nature of the issue warrants a negotiated bid. In situations where a competitive bidding process is not elected, the City will publicly present the reasons why, and the City will participate with the financial advisor in the selection of the underwriter or direct purchaser.
- 2. BIDDING PARAMETERS.** The notice of sale will be carefully constructed so as to ensure the best possible bid for the City, in light of the existing market conditions and other prevailing factors.

C. ANALYSIS OF FINANCING ALTERNATIVES. Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but not be limited to, 1) grants in aid, 2) use of reserves, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.

D. DISCLOSURE. Full disclosure of operating costs along with capital costs will be made to the bond rating agencies and other users of financial information. The City staff, with the assistance of financial advisors and bond counsel, will prepare the necessary materials for presentation to the rating agencies, will aid in the production of Preliminary Official Statements, and will take responsibility for the accuracy of all financial information released.

E. FEDERAL REQUIREMENTS. The City will maintain procedures to comply with arbitrage rebate and other Federal requirements.

F. DEBT STRUCTURING. The City will issue bonds for 20 years or less, not to exceed the life of the asset acquired.

The structure should approximate level annual debt service unless operational matters dictate otherwise or if market conditions indicate potential savings could result from modifying the level payment stream.

Consideration of market factors, such as the tax-exempt qualification, minimum tax alternative, and so forth will be given during the structuring of long-term debt instruments.

X. FINANCIAL CONDITIONS, RESERVES, AND STABILITY RATIOS

A. OPERATIONAL COVERAGE. (NO OPERATING DEFICITS). The City will maintain an operational coverage of 1.00, such that current operating revenues will at least equal or exceed current operating expenditures.

Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques. Reserves will be used only for emergencies or non-recurring expenditures, except when balances can be reduced because their levels exceed guideline minimums as stated in Paragraph B, following.

B. OPERATING RESERVES/FUND BALANCES

1. The unobligated fund balance in the General Fund should be at least 15% of the annual budgeted General Fund expenses. This percentage is the equivalent of 55 days expenditures. An additional amount of up to 3.0% should be maintained for extraordinary items or contingencies. Cash and investments alone should be equivalent to 30 days of operating expenditures.
2. The working capital (current assets less current liabilities) in the enterprise funds should be maintained at 15% of total operating expenses or the equivalent of 55 days. Cash and Investments alone should be equivalent to 30 days of operations.

3. The Hotel Tax Fund fund balance should be at least 15% of the annual budgeted expenditures. -Adequate reserves are essential due to the nature of this revenue source and the reliance organizations have on this revenue source to maintain ongoing operations.
4. The Internal Service Funds will attain and retain fund balance/working capital balances appropriate for the fund.
 - (a) Some funds such as Fleet Maintenance and Utility Customer Service need only a minimal working capital balance in order to meet the needs of the fund.
 - (b) Other funds-such as the various insurance funds where risk is retained by the City in a self-insurance mode, a reserve will be established based upon an actuarial determination. Such reserve will be used for no other purposes than for financing losses under the insurance program.
 - (c) The Replacement Fund will have a working capital balance that will provide resources to replace covered equipment when it is necessary to be replaced. The funds will be replenished based on anticipated life of equipment and adjusted based on changes in the costs the covered equipment.

C. LIABILITIES AND RECEIVABLES. Procedures will be followed to maximize discounts and reduce penalties offered by creditors. Current liabilities will be paid within 30 days of the invoice date or on receipt of the goods or services, whichever is later. Accounts Receivable procedures will target collection for a maximum of 30 days from service, with any receivables aging past 90 days to go to a collection agency. The Chief Financial Officer is authorized to write-off uncollectible accounts that are delinquent for more than 365 days, if the proper delinquency procedures have been followed.

D. CAPITAL AND DEBT SERVICE FUNDS.

1. Monies in the capital projects funds will be used within 36 months of receipt. Balances will be used to generate interest income to offset increases in construction costs or other associated costs. Capital project funds are intended to be expended.
2. Revenues in the General Debt Service Fund are stable, based on property tax revenues and transfers from other funds. Remaining balances are maintained to meet contingencies and to make certain that the next year's debt service payments may be met in a timely manner. The fund balance should not fall below $8\frac{1}{3}\%$ (one month) of average budgeted expenditures (in line with IRS guidelines).

XI. INTERNAL CONTROLS

- A. WRITTEN PROCEDURES.** Wherever possible, written procedures will be established and maintained by the Chief Financial Officer for all functions involving purchasing, cash handling and/or accounting throughout the City. These procedures will embrace the general concepts of fiscal responsibility set forth in this policy statement.
- B. DEPARTMENT DIRECTORS' RESPONSIBILITIES.** Each department Director is responsible for ensuring that good internal controls are followed throughout his or her Department, that all Fiscal Services Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed. Departments will develop and periodically update written internal control procedures.
- C. INTERNAL REVIEWS/AUDITS.** The Accounting Division will complete a review/audit of any department or procedure as directed by the Chief Financial Officer. Audits of petty cash and cash receipts will be randomly scheduled and conducted on an annual basis.

City of College Station
Land Area and Public Safety Statistics
(as of October 2010)

Date incorporated:	October, 1938
Date first charter adopted:	October, 1938
Date present charter adopted:	May, 1992
Date of last charter amendment:	May, 2006
Form of government:	Council-Manager
Elections:	
Number of registered voters in last municipal election:	38,560
Number of votes cast in last municipal election:	3,897
Percentage of registered voters voting in last municipal election:	10.11%
Miles of streets	
Lane Miles	931.5
Centerline Miles	450
Miles of Sanitary Sewer Line:	311 linear miles
Fire Protection	
Number of stations:	5
Number of full-time employees:	130
Police Protection	
Number of full-time employees:	184
Number of patrol units:	29
One jail facility with a capacity of:	20

Area in Square Miles	
Year	Square Miles
1938	2.00
1940	2.51
1950	2.91
1960	6.34
1970	16.00
1980	24.01
1984	28.47
1994	32.55
1995	38.14
1996	40.69
2003	47.22
2004	47.23
2008	49.60
2009	49.60
2010	49.60

City of College Station Population and Demographic Estimates

Census Count	+2010	93,991
	+2006	74,125
	2000	67,890
	1990	52,456
	1980	37,296
	1970	17,676
	1960	11,396
	1950	7,925

Sex and Age

Male	52%
Female	48%

Under 5 years	5.4%
5 to 9 years	4.1%
10 to 14 years	5.1%
15 to 19 years	16.7%
20 to 24 years	30.5%
25 to 34 years	15.4%
35 to 44 years	8.6%
45 to 54 years	6.0%
55 to 59 years	2.1%
60 to 64 years	2.1%
65 to 74 years	2.3%
75 to 84 years	1.1%
85 years and older	0.5%
Median Age	22.4

Race

White	71.6%
Black	5.1%
Hispanic or Latino	13.1%
American Indian	0.2%
Asian	8.6%
Pacific Islander	0.2%
Some other race	0.3%
Two or more races	1.0%

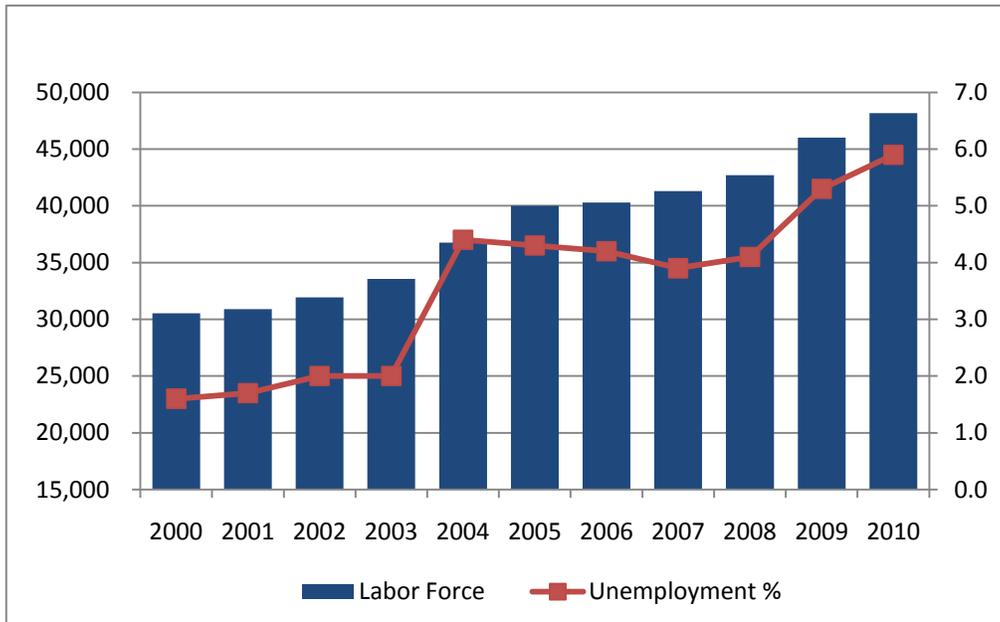
+ Estimate based upon Certificates of Occupancies. Source: City of College Station, Department of Planning and Development Services.

Source for Above: Source: U.S. Census Bureau, 2006-2008 American Community Survey 3-year Estimate

Primary Labor Force for College Station

2000 - 2010
(as of September 2010)

<u>YEAR</u>	<u>TOTAL LABOR FORCE</u>	<u>NUMBER EMPLOYED</u>	<u>NUMBER UNEMPLOYED</u>	<u>PERCENT UNEMPLOYED</u>
2000	30,538	30,051	487	1.6
2001	30,881	30,349	532	1.7
2002	31,941	31,315	626	2.0
2003	33,566	32,906	660	2.0
2004	36,745	35,116	1,629	4.4
2005	39,997	38,294	1,703	4.3
2006	40,302	38,597	1,705	4.2
2007	41,288	39,690	1,598	3.9
2008	42,712	40,964	1,748	4.1
2009	45,998	43,566	2,432	5.3
*2010	48,169	45,503	2,666	5.9



Source: Texas Workforce Commission

* 2010 represents labor force and employment through September.

** In 2005, the Bureau of Labor Statistics introduced a new methodology for calculating the unemployment rate. Along with the new calculation method, Robertson and Grimes county were added to the Bryan/College Station MSA.

City of College Station

Economic Characteristics

Civilian Labor Force Occupations for College Station

Civilian employed population 16 years and over:	
Management, professional, and related occupations	47.8%
Service occupations	17.5%
Sales and office occupations	23.0%
Farming, fishing, and forestry occupations	0.3%
Construction, extraction, maintenance and repair occupations	6.3%
Production, transportation, and material moving occupations	5.0%

Source: U.S. Census Bureau, 2006-2008 American Community Survey 3-year Estimate

Income and Benefits for College Station (in 2007 Inflation-Adjusted Dollars)

Households

Less than \$10,000	22.9%
\$10,000 to \$14,999	6.3%
\$15,000 to \$24,999	12.6%
\$25,000 to \$34,999	8.7%
\$35,000 to \$49,999	10.8%
\$50,000 to \$74,999	13.8%
\$75,000 to \$99,999	8.8%
\$100,000 to \$149,999	9.1%
\$150,000 to \$199,999	3.8%
\$200,000 or more	3.2%
Median household income (dollars)	\$34,462
Mean household income (dollars)	\$54,475

Families

Less than \$10,000	10.3%
\$10,000 to \$14,999	3.2%
\$15,000 to \$24,999	7.3%
\$25,000 to \$34,999	6.4%
\$35,000 to \$49,999	8.6%
\$50,000 to \$74,999	18.7%
\$75,000 to \$99,999	15.3%
\$100,000 to \$149,999	16.3%
\$150,000 to \$199,999	7.2%
\$200,000 or more	6.7%
Median household income (dollars)	\$68,400
Mean household income (dollars)	\$84,306

Non-family Households

Median household income (dollars)	\$17,476
Mean household income (dollars)	\$27,254

Mean travel time to work 16.2 minutes

Source: U.S. Census Bureau, 2006-2008 American Community Survey 3-year Estimate

Texas A&M University Enrollment

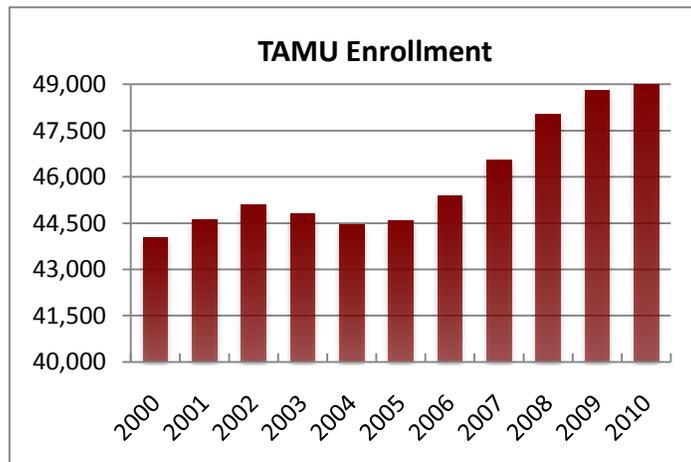
1999 - 2010



Established in 1876, Texas A&M University became the first public higher education institution in Texas. Today, more than 49,000 students are enrolled in one of 10 colleges and 75 departments. Texas A&M has the largest engineering school in the U.S.

Research spending at the University recently topped \$500 million per year. With such a unique past, Texas A&M University gives College Station great tradition.

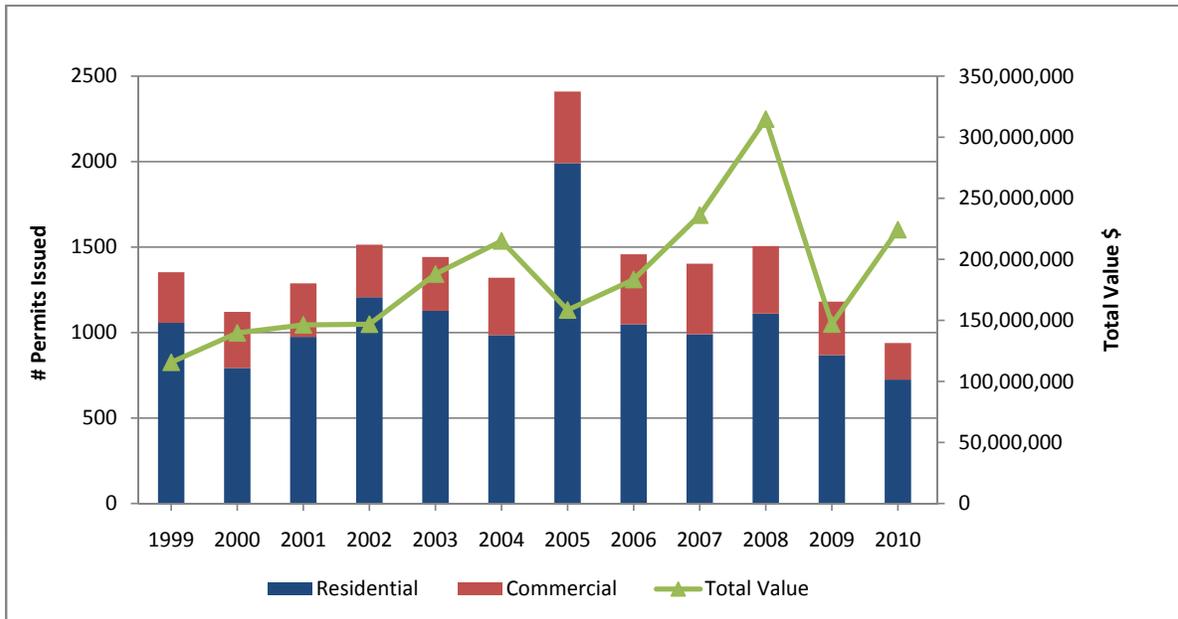
YEAR	UNIVERSITY ENROLLMENT
2000	44,026
2001	44,618
2002	45,083
2003	44,813
2004	44,435
2005	44,578
2006	45,380
2007	46,542
2008	48,036
2009	48,787
2010	49,129



Source: Texas A&M News & Information, TAMU OISP

City of College Station
Construction Permits
Last Ten Calendar Years
(as of September 2010)

Year	Residential Construction		Commercial Construction		Total	
	Number of Permits	Value	Number of Permits	Value	Number of Permits	Value
1999	1057	87,917,466	296	27,723,105	1353	115,640,571
2000	793	87,144,173	328	52,569,645	1121	139,713,818
2001	975	101,703,574	313	44,592,967	1288	146,296,541
2002	1207	107,907,265	307	38,926,808	1514	146,834,073
2003	1127	138,484,780	315	49,408,634	1442	187,893,414
2004	985	100,504,006	336	114,543,138	1321	215,047,144
2005	1991	127,265,816	419	31,169,195	2410	158,435,011
2006	1048	126,249,768	410	57,162,203	1458	183,411,971
2007	990	161,466,990	413	74,683,795	1403	236,150,785
2008	1111	159,187,147	395	155,621,254	1506	314,808,401
2009	868	83,322,148	313	63,682,348	1181	147,004,496
2010*	725	68,942,007	214	155,300,857	939	224,242,864



*** NOTE:** 2010 - Through September of 2010
 Residential Construction includes: Single family dwellings, Duplexes and Apartments as well as residential remodels, slabs, roofs, storage/accessory, and swimming pools.
 Commercial Construction includes: Commercial new construction, slab, remodel, and addition, as well as Hotel/Motel/Inn, demolition and sign permits.

Source: The City of College Station, Planning and Development Services

City of College Station
Parks and Recreation Facilities
(as of September 2010)

Recreation:	Number of amphitheaters	1
	Number of playground units	56
	Number of basketball courts	26
	Number of swimming pools <i>(Includes one CSISD-owned Natatorium)</i>	4
	Number of teen centers	1
	Number of spray parks	1
	Number of soccer fields <i>(Includes practice fields)</i>	30
	Number of recreation centers	1
	Number of softball/baseball fields <i>(Includes practice fields)</i>	36
	Number of conference centers	1
	Number of dog parks	2
	Number of picnic units	76
	Number of outdoor plazas	1
	Number of green rooms	1
	Number of batting cages	3
	Number of cricket fields	1
	Number of arboretums	1
	Number of exercise stations along park trails	5
	Number of parks with State of Texas Historic Markers	4
	Number of history walks/miles	1
	Number of regional athletic parks	1
	Number of regional nature parks	1
	Number of cemeteries	2
	Number of libraries	1
	Number of memorials/memorial sites within parks	6
	Number of gyms	1
	Number of volleyball courts	8
	Number of nature trails	10
	Number of open play areas	34
	Number of picnic shelters, pavilions, & gazebos	36
	Number of jogging/walking trails	34
	Number of water features or ponds	12
	Number of disc golf courses	4
	Number of tennis courts	27
		<i>(Includes 9 courts at A&M Consolidated HS and 4 at Willowbranch Middle School)</i>

Parks:	52 Total		
<u>Facility</u>	<u>Acres</u>	<u>Facility</u>	<u>Acres</u>
Anderson	8.94	Merry Oaks	4.60
Arboretum/Bee Creek	43.50	Northgate	1.59
Billie Madeley	5.14	Oaks	7.50
Brison	9.20	Parkway	1.90
Brother's Pond	16.12	Pebble Creek	10.20
Carter's Crossing	7.34	Raintree	13.00
Castlegate	8.26	Reatta Meadows	3.00
Castlerock	5.86	Richard Carter	7.14
Cemetery	18.50	Sandstone	15.21
Cemetery - Memorial & AFOH	56.50	Smith Tract	11.80
Conference Center	2.30	Sonoma	7.16
Cove of Nantucket	3.92	Southeast	66.68
Creekview	14.01	Southern Oaks	14.49
Crescent Pointe	5.00	Southwest	9.42
Cy Miller	2.50	Southwood Athletic Complex	44.70
Eastgate	1.80	Steeplechase	9.00
Edelweiss	12.30	Stephen C. Beachy Central	47.20
Edelweiss Gartens	13.60	Summit Crossing	8.81
Emerald Forest	4.59	Thomas	16.10
Gabbard	10.67	University	10.20
Georgie K. Fitch	11.30	Veterans Park & Athletic Complex	150.00
Hensel (TAMU)	29.70	W.A. Tarrow (includes Lincoln)	21.26
Jack and Dorothy Miller	10.00	Windwood	1.37
John Crompton	15.26	Wolf Pen Creek	47.17
Lemontree	15.40	Woodcreek	6.60
Lick Creek	515.54	Woodland Hills	14.40
Lions	1.50		
Longmire	4.16		
Luther Jones	1.80		
		Total Park Acreage Maintained:	1,405.21
		(Includes both Cemeteries and Conference Center)	

City of College Station
College Station Utilities Statistics
(as of September 2010)

Utility Funds:

Electric Users (Connections)		35,132
Average Electrical Consumption:	64,749,976	Kwh/mo.
Water Users (Connections)		38,016
Average Monthly Water Consumption:	359,805,000	Gallons

Number of Employees:

Electric		68.5
Water		29.5
Sewer		49

Water Capacity:

Number of Wells		9
Water Production Capacity		29,000,000
Number of Ground Storage Tanks		2
Total capacity (gallons)		8,000,000
Number of Elevated Storage Tanks		2
Total capacity (gallons)		5,000,000
Miles of Water Lines		395
Average Daily Water Use		11.4 Million Gallons

Electric System:

Maximum Demand		190 megawatts
Number of Stations		6
Miles of Distribution Lines		432

Sanitation Fund:

Number of Residential Tons Collected		19,238
Number of Commercial Tons Collected		36,558
Recycling Tonnage		1,053
Clean/Green Tonnage		2,956
Landfill size	Currently 28 acres at Rock Prairie Road Landfill 20 acres under development at Twin Oaks Landfill	

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2001
August 1, 2001 - \$4,140,000**

Streets - \$780,000; Traffic Management - \$720,000
Parks - \$2,140,000; Drainage - \$500,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	190,000	5.50%	37,873	227,873		
8-15-11			32,648	32,648	260,520	1,400,000
2-15-12	205,000	4.40%	32,648	237,648		
8-15-12			28,138	28,138	265,785	1,195,000
2-15-13	215,000	4.50%	28,138	243,138		
8-15-13			23,300	23,300	266,438	980,000
2-15-14	225,000	4.63%	23,300	248,300		
8-15-14			18,097	18,097	266,397	755,000
2-15-15	240,000	4.75%	18,097	258,097		
8-15-15			12,397	12,397	270,494	515,000
2-15-16	250,000	4.75%	12,397	262,397		
8-15-16			6,459	6,459	268,856	265,000
2-15-17	265,000	4.88%	6,459	271,459	271,459	0

Interest: 1,252,684

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2002
MARCH 1, 2002 - PRINCIPAL \$6,445,000**

Streets - \$3,781,000; Traffic Management/Signals - \$720,000; Fire Station 5 - \$250,000
Parks - \$129,000; Drainage - \$785,000; and City Center Land - \$780,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-11	285,000	4.400%	101,304	386,304		
8-15-11			95,034	95,034	481,339	3,840,000
2-15-12	300,000	4.500%	95,034	395,034		
8-15-12			88,284	88,284	483,319	3,540,000
2-15-13	315,000	4.625%	88,284	403,284		
8-15-13			81,000	81,000	484,284	3,225,000
2-15-14	335,000	4.875%	81,000	416,000		
8-15-14			72,834	72,834	488,834	2,890,000
2-15-15	350,000	5.000%	72,834	422,834		
8-15-15			64,084	64,084	486,919	2,540,000
2-15-16	370,000	5.000%	64,084	434,084		
8-15-16			54,834	54,834	488,919	2,170,000
2-15-17	390,000	5.000%	54,834	444,834		
8-15-17			45,084	45,084	489,919	1,780,000
2-15-18	410,000	5.000%	45,084	455,084		
8-15-18			34,834	34,834	489,919	1,370,000
2-15-19	435,000	5.000%	34,834	469,834		
8-15-19			23,959	23,959	493,794	935,000
2-15-20	455,000	5.125%	23,959	478,959		
8-15-20			12,300	12,300	491,259	480,000
2-15-21	480,000	5.125%	12,300	492,300		
8-15-21			-	0	492,300	0
Net Interest	3,247,962					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2003 - JULY 9, 2003
PRINCIPAL - \$4,790,000 AT 3.75% INTEREST**

Streets - \$973,000; Traffic Management - \$720,000; City Facilities - \$780,000
Fire Station 5 - \$1,317,000; and Drainage - \$1,000,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	215,000	3.000%	66,150	281,150		
8-15-11			62,925	62,925	344,075	3,415,000
2-15-12	225,000	3.000%	62,925	287,925		
8-15-12			59,550	59,550	347,475	3,190,000
2-15-13	230,000	3.000%	59,550	289,550		
8-15-13			56,100	56,100	345,650	2,960,000
2-15-14	240,000	3.125%	56,100	296,100		
8-15-14			52,350	52,350	348,450	2,720,000
2-15-15	250,000	3.375%	52,350	302,350		
8-15-15			48,131	48,131	350,481	2,470,000
2-15-16	260,000	3.500%	48,131	308,131		
8-15-16			43,581	43,581	351,713	2,210,000
2-15-17	275,000	3.625%	43,581	318,581		
8-15-17			38,597	38,597	357,178	1,935,000
2-15-18	285,000	3.750%	38,597	323,597		
8-15-18			33,253	33,253	356,850	1,650,000
2-15-19	300,000	3.875%	33,253	333,253		
8-15-19			27,441	27,441	360,694	1,350,000
2-15-20	315,000	4.000%	27,441	342,441		
8-15-20			21,141	21,141	363,581	1,035,000
2-15-21	330,000	4.000%	21,141	351,141		
8-15-21			14,541	14,541	365,681	705,000
2-15-22	345,000	4.125%	14,541	359,541		
8-15-22			7,425	7,425	366,966	360,000
2-15-23	360,000	4.125%	7,425	367,425	367,425	
Total Interest:		\$	2,130,580			

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2004 AND REFUNDING
PRINCIPAL - \$12,940,000**

Streets - \$1,050,000; Traffic Signals and Safety System Improvements - \$550,000;
Police Station New additon/Renovations - \$3,310,000; City Centre Building \$645,000
Park Facility Upgrades - \$150,000; Fire Station #3 Relocation - \$400,000
Drainage - \$855,000; Refund Series 1991 - \$750,000; Refund Series 1994 - \$2,750,000; Refund Series 1995 - \$2,650,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-11	1,130,000	5.00%	179,491	1,309,491		
8-15-11			151,241	151,241	1,460,733	6,710,000
2-15-12	1,135,000	5.00%	151,241	1,286,241		
8-15-12			122,866	122,866	1,409,108	5,575,000
2-15-13	895,000	4.00%	122,866	1,017,866		
8-15-13			104,966	104,966	1,122,833	4,680,000
2-15-14	550,000	4.00%	104,966	654,966		
8-15-14			93,966	93,966	748,933	4,130,000
2-15-15	335,000	4.13%	93,966	428,966		
8-15-15			87,057	87,057	516,023	3,795,000
2-15-16	350,000	4.25%	87,057	437,057		
8-15-16			79,619	79,619	516,676	3,445,000
2-15-17	365,000	4.30%	79,619	444,619		
8-15-17			71,772	71,772	516,391	3,080,000
2-15-18	380,000	4.38%	71,772	451,772		
8-15-18			63,459	63,459	515,231	2,700,000
2-15-19	400,000	4.50%	63,459	463,459		
8-15-19			54,459	54,459	517,919	2,300,000
2-15-20	420,000	4.50%	54,459	474,459		
8-15-20			45,009	45,009	519,469	1,880,000
2-15-21	435,000	4.63%	45,009	480,009		
8-15-21			34,950	34,950	514,959	1,445,000
2-15-22	460,000	4.75%	34,950	494,950		
8-15-22			24,025	24,025	518,975	985,000
2-15-23	480,000	4.75%	24,025	504,025		
8-15-23			12,625	12,625	516,650	505,000
2-15-24	505,000	5.00%	12,625	517,625		
8-15-24			0	0	517,625	0
Total Interest:		5,015,056				

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2005
PRINCIPAL - \$5,710,000**

Streets - \$2,997,000; Traffic Signals and Safety System Improvements - \$553,000;
Veteran's Park Phase II Development - \$690,000; Park Facility Upgrades - \$160,000;
Fire Station #3 Relocation - \$1,310,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	195,000	5.00%	94,206	289,206		
8-15-11			89,331	89,331	378,538	4,235,000
2-15-12	205,000	4.00%	89,331	294,331		
8-15-12			85,231	85,231	379,563	4,030,000
2-15-13	220,000	4.00%	85,231	305,231		
8-15-13			80,831	80,831	386,063	3,810,000
2-15-14	230,000	4.00%	80,831	310,831		
8-15-14			76,231	76,231	387,063	3,580,000
2-15-15	245,000	4.00%	76,231	321,231		
8-15-15			71,331	71,331	392,563	3,335,000
2-15-16	255,000	4.00%	71,331	326,331		
8-15-16			66,231	66,231	392,563	3,080,000
2-15-17	270,000	4.00%	66,231	336,231		
8-15-17			60,831	60,831	397,063	2,810,000
2-15-18	285,000	4.13%	60,831	345,831		
8-15-18			54,953	54,953	400,784	2,525,000
2-15-19	305,000	4.13%	54,953	359,953		
8-15-19			48,663	48,663	408,616	2,220,000
2-15-20	320,000	4.25%	48,663	368,663		
8-15-20			41,863	41,863	410,525	1,900,000
2-15-21	340,000	4.25%	41,863	381,863		
8-15-21			34,638	34,638	416,500	1,560,000
2-15-22	360,000	4.38%	34,638	394,638		
8-15-22			26,763	26,763	421,400	1,200,000
2-15-23	380,000	4.38%	26,763	406,763		
8-15-23			18,450	18,450	425,213	820,000
2-15-24	400,000	4.50%	18,450	418,450		
8-15-24			9,450	9,450	427,900	420,000
2-15-25	420,000	4.50%	9,450	429,450	429,450	0
Total Interest:	2,778,135					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2006
PRINCIPAL - \$7,375,000**

Streets - \$1,300,000; Traffic Signals and Safety System Improvements - \$240,000;
Veteran's Park Phase II Development - \$5,735,000; Park Facility Upgrades - \$100,000;

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>ESTIMATED INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
						7,375,000
2-15-11	240,000	6.375%	138,781	378,781		
8-15-11			131,131	131,131	509,913	5,690,000
2-15-12	250,000	6.375%	131,131	381,131		
8-15-12			123,163	123,163	504,294	5,440,000
2-15-13	265,000	4.375%	123,163	388,163		
8-15-13			117,366	117,366	505,528	5,175,000
2-15-14	280,000	4.375%	117,366	397,366		
8-15-14			111,241	111,241	508,606	4,895,000
2-15-15	295,000	4.375%	111,241	406,241		
8-15-15			104,788	104,788	511,028	4,600,000
2-15-16	315,000	4.375%	104,788	419,788		
8-15-16			97,897	97,897	517,684	4,285,000
2-15-17	330,000	4.375%	97,897	427,897		
8-15-17			90,678	90,678	518,575	3,955,000
2-15-18	350,000	4.375%	90,678	440,678		
8-15-18			83,022	83,022	523,700	3,605,000
2-15-19	370,000	4.500%	83,022	453,022		
8-15-19			74,697	74,697	527,719	3,235,000
2-15-20	390,000	4.500%	74,697	464,697		
8-15-20			65,922	65,922	530,619	2,845,000
2-15-21	410,000	4.500%	65,922	475,922		
8-15-21			56,697	56,697	532,619	2,435,000
2-15-22	435,000	4.500%	56,697	491,697		
8-15-22			46,909	46,909	538,606	2,000,000
2-15-23	460,000	4.625%	46,909	506,909		
8-15-23			36,272	36,272	543,181	1,540,000
2-15-24	485,000	4.625%	36,272	521,272		
8-15-24			25,056	25,056	546,328	1,055,000
2-15-25	515,000	4.750%	25,056	540,056		
8-15-25			12,825	12,825	552,881	540,000
2-15-26	540,000	4.750%	12,825	552,825	552,825	0
Interest	3,778,792					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. 2006 Refunding
PRINCIPAL - \$10,255,000**

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
						10,255,000
2-15-11	490,000	4.000%	215,225	705,225		
8-15-11			205,425	205,425	910,650	9,375,000
2-15-12	1,370,000	4.000%	205,425	1,575,425		
8-15-12			178,025	178,025	1,753,450	8,005,000
2-15-13	1,430,000	4.280%	178,025	1,608,025		
8-15-13			147,425	147,425	1,755,450	6,575,000
2-15-14	1,505,000	5.000%	147,425	1,652,425		
8-15-14			109,800	109,800	1,762,225	5,070,000
2-15-15	1,580,000	4.250%	109,800	1,689,800		
8-15-15			76,225	76,225	1,766,025	3,490,000
2-15-16	1,285,000	5.000%	76,225	1,361,225		
8-15-16			44,100	44,100	1,405,325	2,205,000
2-15-17	1,340,000	4.000%	44,100	1,384,100		
8-15-17			17,300	17,300	1,401,400	865,000
2-15-18	865,000	4.000%	17,300	882,300		
8-15-18			0	0	882,300	0
Interest	3,412,086					

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. Series 2007
PRINCIPAL - \$3,930,000
Streets Projects: \$2,700,000; Parks Projects: \$1,230,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						3,930,000
2-15-11	95,000	6.000%	60,391	155,391		
8-15-11			57,541	57,541	212,931	2,505,000
2-15-12	100,000	5.500%	57,541	157,541		
8-15-12			54,791	54,791	212,331	2,405,000
2-15-13	110,000	5.500%	54,791	164,791		
8-15-13			51,766	51,766	216,556	2,295,000
2-15-14	115,000	5.500%	51,766	166,766		
8-15-14			48,603	48,603	215,369	2,180,000
2-15-15	120,000	5.000%	48,603	168,603		
8-15-15			45,603	45,603	214,206	2,060,000
2-15-16	125,000	4.250%	45,603	170,603		
8-15-16			42,947	42,947	213,550	1,935,000
2-15-17	135,000	4.250%	42,947	177,947		
8-15-17			40,078	40,078	218,025	1,800,000
2-15-18	140,000	4.250%	40,078	180,078		
8-15-18			37,103	37,103	217,181	1,660,000
2-15-19	150,000	4.250%	37,103	187,103		
8-15-19			33,916	33,916	221,019	1,510,000
2-15-20	155,000	4.375%	33,916	188,916		
8-15-20			30,525	30,525	219,441	1,355,000
2-15-21	165,000	4.375%	30,525	195,525		
8-15-21			26,916	26,916	222,441	1,190,000
2-15-22	175,000	4.500%	26,916	201,916		
8-15-22			22,978	22,978	224,894	1,015,000
2-15-23	185,000	4.500%	22,978	207,978		
8-15-23			18,816	18,816	226,794	830,000
2-15-24	190,000	4.500%	18,816	208,816		
8-15-24			14,541	14,541	223,356	640,000
2-15-25	200,000	4.500%	14,541	214,541		
8-15-25			10,041	10,041	224,581	440,000
2-15-26	215,000	4.500%	10,041	225,041		
8-15-26			5,203	5,203	230,244	225,000
2-15-27	225,000	4.625%	5,203	230,203	230,203	
Interest	1,554,288					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2008
PRINCIPAL - \$9,455,000**

Streets - \$8,813,000; Traffic Signals and Safety System Improvements - \$602,000;
Park Projects \$40,000;

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						9,455,000
2-15-11	275,000	5.000%	172,534	447,534		
8-15-11			165,659	165,659	613,194	7,595,000
2-15-12	290,000	5.000%	165,659	455,659		
8-15-12			158,409	158,409	614,069	7,305,000
2-15-13	305,000	5.000%	158,409	463,409		
8-15-13			150,784	150,784	614,194	7,000,000
2-15-14	320,000	5.000%	150,784	470,784		
8-15-14			142,784	142,784	613,569	6,680,000
2-15-15	340,000	4.000%	142,784	482,784		
8-15-15			135,984	135,984	618,769	6,340,000
2-15-16	355,000	4.000%	135,984	490,984		
8-15-16			128,884	128,884	619,869	5,985,000
2-15-17	375,000	4.000%	128,884	503,884		
8-15-17			121,384	121,384	625,269	5,610,000
2-15-18	395,000	4.000%	121,384	516,384		
8-15-18			113,484	113,484	629,869	5,215,000
2-15-19	410,000	4.000%	113,484	523,484		
8-15-19			105,284	105,284	628,769	4,805,000
2-15-20	435,000	4.125%	105,284	540,284		
8-15-20			96,313	96,313	636,597	4,370,000
2-15-21	455,000	4.125%	96,313	551,313		
8-15-21			86,928	86,928	638,241	3,915,000
2-15-22	480,000	4.250%	86,928	566,928		
8-15-22			76,728	76,728	643,656	3,435,000
2-15-23	505,000	4.250%	76,728	581,728		
8-15-23			65,997	65,997	647,725	2,930,000
2-15-24	530,000	4.375%	65,997	595,997		
8-15-24			54,403	54,403	650,400	2,400,000
2-15-25	555,000	4.500%	54,403	609,403		
8-15-25			41,916	41,916	651,319	1,845,000
2-15-26	585,000	4.500%	41,916	626,916		
8-15-26			28,753	28,753	655,669	1,260,000
2-15-27	615,000	4.500%	28,753	643,753		
8-15-27			14,916	14,916	658,669	645,000
2-15-28	645,000	4.625%	14,916	659,916	659,916	0
Interest	4,273,914					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2009
PRINCIPAL - \$3,335,000**

Streets - \$595,000; Traffic Signals and Safety System Improvements - \$455,000;
Park Projects \$1,535,000; Fire Station #6 - \$750,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						3,335,000
2-15-11	105,000	4.000%	65,704	170,704		
8-15-11			63,604	63,604	234,308	3,135,000
2-15-12	110,000	3.500%	63,604	173,604		
8-15-12			61,679	61,679	235,283	3,025,000
2-15-13	120,000	3.500%	61,679	181,679		
8-15-13			59,579	59,579	241,258	2,905,000
2-15-14	120,000	3.500%	59,579	179,579		
8-15-14			57,479	57,479	237,058	2,785,000
2-15-15	130,000	3.500%	57,479	187,479		
8-15-15			55,204	55,204	242,683	2,655,000
2-15-16	130,000	3.500%	55,204	185,204		
8-15-16			52,929	52,929	238,133	2,525,000
2-15-17	140,000	3.500%	52,929	192,929		
8-15-17			50,479	50,479	243,408	2,385,000
2-15-18	155,000	3.500%	50,479	205,479		
8-15-18			47,766	47,766	253,245	2,230,000
2-15-19	155,000	3.700%	47,766	202,766		
8-15-19			44,899	44,899	247,665	2,075,000
2-15-20	160,000	3.900%	44,899	204,899		
8-15-20			41,779	41,779	246,678	1,915,000
2-15-21	175,000	4.000%	41,779	216,779		
8-15-21			38,279	38,279	255,058	1,740,000
2-15-22	180,000	4.050%	38,279	218,279		
8-15-22			34,634	34,634	252,913	1,560,000
2-15-23	195,000	4.050%	34,634	229,634		
8-15-23			30,685	30,685	260,319	1,365,000
2-15-24	200,000	4.300%	30,685	230,685		
8-15-24			26,385	26,385	257,070	1,165,000
2-15-25	210,000	4.300%	26,385	236,385		
8-15-25			21,870	21,870	258,255	955,000
2-15-26	220,000	4.500%	21,870	241,870		
8-15-26			16,920	16,920	258,790	735,000
2-15-27	225,000	4.500%	16,920	241,920		
8-15-27			11,858	11,858	253,778	510,000
2-15-28	250,000	4.650%	11,858	261,858		
8-18-28			6,045	6,045	267,903	260,000
2-15-29	260,000	4.650%	6,045	266,045	266,045	0
Interest	1,646,531					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2009 (Refunding)
PRINCIPAL - \$8,095,000**

Refunding of Series 1998 (GOB), 1999 (GOB), 2000 (GOB and CO) and 2000A (CO)

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						8,095,000
2-15-11	1,605,000	4.000%	124,925	1,729,925		
8-15-11			92,825	92,825	1,822,750	6,490,000
2-15-12	800,000	2.000%	92,825	892,825		
8-15-12			84,825	84,825	977,650	5,690,000
2-15-13	820,000	2.000%	84,825	904,825		
8-15-13			76,625	76,625	981,450	4,870,000
2-15-14	840,000	2.500%	76,625	916,625		
8-15-14			66,125	66,125	982,750	4,030,000
2-15-15	865,000	3.000%	66,125	931,125		
8-15-15			53,150	53,150	984,275	3,165,000
2-15-16	895,000	3.000%	53,150	948,150		
8-15-16			39,725	39,725	987,875	2,270,000
2-15-17	930,000	3.250%	39,725	969,725		
8-15-17			24,613	24,613	994,338	1,340,000
2-15-18	430,000	3.500%	24,613	454,613		
8-15-18			17,088	17,088	471,700	910,000
2-15-19	445,000	3.500%	17,088	462,088		
8-15-19			9,300	9,300	471,388	465,000
2-15-20	465,000	4.000%	9,300	474,300	474,300	
Interest	1,053,475					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
G.O.B. SERIES 2010 (estimated)
PRINCIPAL - \$19,635,000**

Streets - \$12,525,000; Park Projects \$870,000; Fire Station #6 - \$6,240,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						19,635,000
2-15-11	1,020,000	4.500%	348,522	1,368,522		
8-15-11			418,838	418,838	1,787,359	18,615,000
2-15-12	635,000	4.500%	418,838	1,053,838		
8-15-12			404,550	404,550	1,458,388	17,980,000
2-15-13	665,000	4.500%	404,550	1,069,550		
8-15-13			389,588	389,588	1,459,138	17,315,000
2-15-14	695,000	4.500%	389,588	1,084,588		
8-15-14			373,950	373,950	1,458,538	16,620,000
2-15-15	725,000	4.500%	373,950	1,098,950		
8-15-15			357,638	357,638	1,456,588	15,895,000
2-15-16	760,000	4.500%	357,638	1,117,638		
8-15-16			340,538	340,538	1,458,175	15,135,000
2-15-17	795,000	4.500%	340,538	1,135,538		
8-15-17			322,650	322,650	1,458,188	14,340,000
2-15-18	830,000	4.500%	322,650	1,152,650		
8-15-18			303,975	303,975	1,456,625	13,510,000
2-15-19	870,000	4.500%	303,975	1,173,975		
8-15-19			284,400	284,400	1,458,375	12,640,000
2-15-20	910,000	4.500%	284,400	1,194,400		
8-15-20			263,925	263,925	1,458,325	11,730,000
2-15-21	950,000	4.500%	263,925	1,213,925		
8-15-21			242,550	242,550	1,456,475	10,780,000
2-15-22	995,000	4.500%	242,550	1,237,550		
8-15-22			220,163	220,163	1,457,713	9,785,000
2-15-23	1,040,000	4.500%	220,163	1,260,163		
8-15-23			196,763	196,763	1,456,925	8,745,000
2-15-24	1,090,000	4.500%	196,763	1,286,763		
8-15-24			172,238	172,238	1,459,000	7,655,000
2-15-25	1,135,000	4.500%	172,238	1,307,238		
8-15-25			146,700	146,700	1,453,938	6,520,000
2-15-26	1,190,000	4.500%	146,700	1,336,700		
8-15-26			119,925	119,925	1,456,625	5,330,000
2-15-27	1,245,000	4.500%	119,925	1,364,925		
8-15-27			91,913	91,913	1,456,838	4,085,000
2-15-28	1,300,000	4.500%	91,913	1,391,913		
8-18-28			62,663	62,663	1,454,575	2,785,000
2-15-29	1,360,000	4.500%	62,663	1,422,663		
8-15-29			32,063	32,063	1,454,725	1,425,000
2-15-30	1,425,000	4.500%	32,063	1,457,063	1,457,063	0
Interest	9,838,572					

*Principal and interest payment amounts estimated prior to debt issue. Actuals received after proposed budget was submitted to Council.

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2001
August 2, 2001- \$3,650,000

Technology and Fiber Optic Projects - \$1,843,000; Business Park - \$200,000
Veterans Park - \$865,000; Neighborhood CIP - \$75,000
2nd Street - \$490,000; Debt Issuance - \$52,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-11	80,000	4.30%	25,049	105,049		
8-15-11			23,329	23,329	128,378	975,000
2-15-12	85,000	4.40%	23,329	108,329		
8-15-12			21,459	21,459	129,788	890,000
2-15-13	90,000	4.50%	21,459	111,459		
8-15-13			19,434	19,434	130,893	800,000
2-15-14	95,000	4.63%	19,434	114,434		
8-15-14			17,237	17,237	131,671	705,000
2-15-15	100,000	4.75%	17,237	117,237		
8-15-15			14,862	14,862	132,099	605,000
2-15-16	105,000	4.75%	14,862	119,862		
8-15-16			12,368	12,368	132,230	500,000
2-15-17	115,000	4.88%	12,368	127,368		
8-15-17			9,565	9,565	136,933	385,000
2-15-18	120,000	4.90%	9,565	129,565		
8-15-18			6,625	6,625	136,190	265,000
2-15-19	130,000	5.00%	6,625	136,625		
8-15-19			3,375	3,375	140,000	135,000
2-15-20	135,000	5.00%	3,375	138,375	138,375	0
Net Interest:	\$ 965,724					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2002
March 1, 2002 - Principal \$14,480,000**

Equipment and Technology - \$967,000;
City Facilities - \$2,255,000; Wolf Pen Creek - \$2,300,000
Street Projects - \$8,891,000
Debt Issuance Cost \$67,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH FISCAL YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	570,000	4.38%	177,894	747,894		
8-15-11			165,425	165,425	913,319	6,735,000
2-15-12	600,000	4.50%	165,425	765,425		
8-15-12			151,925	151,925	917,350	6,135,000
2-15-13	635,000	4.63%	151,925	786,925		
8-15-13			137,241	137,241	924,166	5,500,000
2-15-14	665,000	4.75%	137,241	802,241		
8-15-14			121,447	121,447	923,688	4,835,000
2-15-15	705,000	5.00%	121,447	826,447		
8-15-15			103,822	103,822	930,269	4,130,000
2-15-16	740,000	5.00%	103,822	843,822		
8-15-16			85,322	85,322	929,144	3,390,000
2-15-17	780,000	5.00%	85,322	865,322		
8-15-17			65,822	65,822	931,144	2,610,000
2-15-18	825,000	5.00%	65,822	890,822		
8-15-18			45,197	45,197	936,019	1,785,000
2-15-19	870,000	5.00%	45,197	915,197		
8-15-19			23,447	23,447	938,644	915,000
2-15-20	915,000	5.13%	23,447	938,447		
8-15-20			0	0	938,447	0
Net Interest:	\$ 5,926,213					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2003 A**

July 9, 2003 - Principal \$780,000

Streets Project \$750,000
Debt Issuance Cost \$30,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-11	35,000	2.900%	11,184	46,184		
8-15-11			10,676	10,676	56,860	555,000
2-15-12	35,000	3.000%	10,676	45,676		
8-15-12			10,151	10,151	55,828	520,000
2-15-13	40,000	3.200%	10,151	50,151		
8-15-13			9,511	9,511	59,663	480,000
2-15-14	40,000	3.400%	9,511	49,511		
8-15-14			8,831	8,831	58,343	440,000
2-15-15	40,000	3.600%	8,831	48,831		
8-15-15			8,111	8,111	56,943	400,000
2-15-16	40,000	3.700%	8,111	48,111		
8-15-16			7,371	7,371	55,483	360,000
2-15-17	45,000	3.900%	7,371	52,371		
8-15-17			6,494	6,494	58,865	315,000
2-15-18	45,000	4.000%	6,494	51,494		
8-15-18			5,594	5,594	57,088	270,000
2-15-19	50,000	4.000%	5,594	55,594		
8-15-19			4,594	4,594	60,188	220,000
2-15-20	50,000	4.150%	4,594	54,594		
8-15-20			3,556	3,556	58,150	170,000
2-15-21	55,000	4.150%	3,556	58,556		
8-15-21			2,415	2,415	60,971	115,000
2-15-22	55,000	4.200%	2,415	57,415		
8-15-22			1,260	1,260	58,675	60,000
2-15-23	60,000	4.200%	1,260	61,260	61,260	

Net Interest: \$ 355,196

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
CERTIFICATES OF OBLIGATION SERIES 2004
PRINCIPAL - \$9,415,000**

Electric Projects \$4,720,000; Wastewater Projects \$4,000,000 Business Park \$500,000, Debt Issuance \$195,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-11	385,000	3.75%	158,044	543,044		
8-15-11			150,826	150,826	693,870	6,780,000
2-15-12	400,000	4.00%	150,826	550,826		
8-15-12			142,826	142,826	693,651	6,380,000
2-15-13	415,000	4.00%	142,826	557,826		
8-15-13			134,526	134,526	692,351	5,965,000
2-15-14	430,000	4.00%	134,526	564,526		
8-15-14			125,926	125,926	690,451	5,535,000
2-15-15	450,000	4.13%	125,926	575,926		
8-15-15			116,644	116,644	692,570	5,085,000
2-15-16	470,000	4.25%	116,644	586,644		
8-15-16			106,657	106,657	693,301	4,615,000
2-15-17	490,000	4.30%	106,657	596,657		
8-15-17			96,122	96,122	692,779	4,125,000
2-15-18	510,000	4.38%	96,122	606,122		
8-15-18			84,966	84,966	691,088	3,615,000
2-15-19	535,000	4.50%	84,966	619,966		
8-15-19			72,928	72,928	692,894	3,080,000
2-15-20	560,000	4.50%	72,928	632,928		
8-15-20			60,328	60,328	693,256	2,520,000
2-15-21	585,000	4.63%	60,328	645,328		
8-15-21			46,800	46,800	692,128	1,935,000
2-15-22	615,000	4.75%	46,800	661,800		
8-15-22			32,194	32,194	693,994	1,320,000
2-15-23	645,000	4.75%	32,194	677,194		
8-15-23			16,875	16,875	694,069	675,000
2-15-24	675,000	5.00%	16,875	691,875	691,875	0

Interest: 4,733,745

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2005**

Principal- \$7,595,000

Street Projects \$1,150,000; Park Projects \$975,000; Northgate Projects \$625,000
Technology Projects \$950,000; Fire Ladder Truck \$850,000; Business Park \$500,000
Wolf Pen Creek Projects \$1,860,000; Cemetery Projects \$600,000; Issuance Costs \$85,000

PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH FISCAL YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-11	185,000	3.25%	63,875	248,875		
8-15-11			60,869	60,869	309,744	2,935,000
2-15-12	195,000	3.50%	60,869	255,869		
8-15-12			57,456	57,456	313,325	2,740,000
2-15-13	205,000	3.50%	57,456	262,456		
8-15-13			53,869	53,869	316,325	2,535,000
2-15-14	215,000	4.25%	53,869	268,869		
8-15-14			49,300	49,300	318,169	2,320,000
2-15-15	230,000	4.00%	49,300	279,300		
8-15-15			44,700	44,700	324,000	2,090,000
2-15-16	160,000	4.00%	44,700	204,700		
8-15-16			41,500	41,500	246,200	1,930,000
2-15-17	170,000	4.00%	41,500	211,500		
8-15-17			38,100	38,100	249,600	1,760,000
2-15-18	180,000	4.13%	38,100	218,100		
8-15-18			34,388	34,388	252,488	1,580,000
2-15-19	190,000	4.13%	34,388	224,388		
8-15-19			30,469	30,469	254,856	1,390,000
2-15-20	200,000	4.25%	30,469	230,469		
8-15-20			26,219	26,219	256,688	1,190,000
2-15-21	215,000	4.25%	26,219	241,219		
8-15-21			21,650	21,650	262,869	975,000
2-15-22	225,000	4.38%	21,650	246,650		
8-15-22			16,728	16,728	263,378	750,000
2-15-23	235,000	4.38%	16,728	251,728		
8-15-23			11,588	11,588	263,316	515,000
2-15-24	250,000	4.50%	11,588	261,588		
8-15-24			5,963	5,963	267,550	265,000
2-15-25	265,000	4.50%	5,963	270,963	270,963	0

7,595,000

Net Interest: \$ 2,129,607

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2006
PRINCIPAL - \$8,325,000**

Street Projects \$6,200,000; Park Projects \$400,000; Wolf Pen Creek Projects \$300,000;
Cemetery Projects \$1,000,000; Police Station Addition/Renovation \$300,000; Issuance Costs \$125,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	330,000	6.375%	149,916	479,916		
8-15-11			139,397	139,397	619,313	6,175,000
2-15-12	345,000	4.500%	139,397	484,397		
8-15-12			131,634	131,634	616,031	5,830,000
2-15-13	370,000	4.375%	131,634	501,634		
8-15-13			123,541	123,541	625,175	5,460,000
2-15-14	390,000	4.375%	123,541	513,541		
8-15-14			115,009	115,009	628,550	5,070,000
2-15-15	410,000	4.375%	115,009	525,009		
8-15-15			106,041	106,041	631,050	4,660,000
2-15-16	435,000	4.375%	106,041	541,041		
8-15-16			96,525	96,525	637,566	4,225,000
2-15-17	325,000	4.375%	96,525	421,525		
8-15-17			89,416	89,416	510,941	3,900,000
2-15-18	345,000	4.375%	89,416	434,416		
8-15-18			81,869	81,869	516,284	3,555,000
2-15-19	365,000	4.500%	81,869	446,869		
8-15-19			73,656	73,656	520,525	3,190,000
2-15-20	385,000	4.500%	73,656	458,656		
8-15-20			64,994	64,994	523,650	2,805,000
2-15-21	405,000	4.500%	64,994	469,994		
8-15-21			55,881	55,881	525,875	2,400,000
2-15-22	430,000	4.500%	55,881	485,881		
8-15-22			46,206	46,206	532,088	1,970,000
2-15-23	450,000	4.625%	46,206	496,206		
8-15-23			35,800	35,800	532,006	1,520,000
2-15-24	480,000	4.625%	35,800	515,800		
8-15-24			24,700	24,700	540,500	1,040,000
2-15-25	505,000	4.750%	24,700	529,700		
8-15-25			12,706	12,706	542,406	535,000
2-15-26	535,000	4.750%	12,706	547,706	547,706	0
Interest	3,967,899					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
C.O. Series 2007
PRINCIPAL - \$3,960,000**

General Government Projects: \$3,466,000; Parks Projects: \$405,000; debt issuance costs: \$89,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						3,960,000
2-15-11	100,000	6.000%	61,009	161,009		
8-15-11			58,009	58,009	219,019	2,525,000
2-15-12	105,000	5.500%	58,009	163,009		
8-15-12			55,122	55,122	218,131	2,420,000
2-15-13	110,000	5.500%	55,122	165,122		
8-15-13			52,097	52,097	217,219	2,310,000
2-15-14	115,000	5.500%	52,097	167,097		
8-15-14			48,934	48,934	216,031	2,195,000
2-15-15	120,000	5.000%	48,934	168,934		
8-15-15			45,934	45,934	214,869	2,075,000
2-15-16	130,000	4.250%	45,934	175,934		
8-15-16			43,172	43,172	219,106	1,945,000
2-15-17	135,000	4.250%	43,172	178,172		
8-15-17			40,303	40,303	218,475	1,810,000
2-15-18	140,000	4.250%	40,303	180,303		
8-15-18			37,328	37,328	217,631	1,670,000
2-15-19	150,000	4.250%	37,328	187,328		
8-15-19			34,141	34,141	221,469	1,520,000
2-15-20	155,000	4.375%	34,141	189,141		
8-15-20			30,750	30,750	219,891	1,365,000
2-15-21	165,000	4.375%	30,750	195,750		
8-15-21			27,141	27,141	222,891	1,200,000
2-15-22	175,000	4.500%	27,141	202,141		
8-15-22			23,203	23,203	225,344	1,025,000
2-15-23	185,000	4.500%	23,203	208,203		
8-15-23			19,041	19,041	227,244	840,000
2-15-24	195,000	4.500%	19,041	214,041		
8-15-24			14,653	14,653	228,694	645,000
2-15-25	205,000	4.500%	14,653	219,653		
8-15-25			10,041	10,041	229,694	440,000
2-15-26	215,000	4.500%	10,041	225,041		
8-15-26			5,203	5,203	230,244	225,000
2-15-27	225,000	4.625%	5,203	230,203	230,203	
Interest	1,566,714					

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2008
PRINCIPAL - \$26,440,000

Street Projects \$1,800,000; Park Projects \$1,427,000; Cemetery Project \$6,748,000; Municipal Facility Improvements \$250,000; Wireless Infrastructure \$200,000; Electric Projects \$6,700,000; Water Projects \$6,900,000; WW Projects \$2,200,000; Issuance Costs \$215,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
						26,440,000
2-15-11	860,000	3.250%	501,904	1,361,904		
8-15-11			487,929	487,929	1,849,833	22,855,000
2-15-12	900,000	3.500%	487,929	1,387,929		
8-15-12			472,179	472,179	1,860,108	21,955,000
2-15-13	945,000	3.500%	472,179	1,417,179		
8-15-13			455,641	455,641	1,872,820	21,010,000
2-15-14	995,000	3.500%	455,641	1,450,641		
8-15-14			438,229	438,229	1,888,870	20,015,000
2-15-15	1,045,000	4.000%	438,229	1,483,229		
8-15-15			417,329	417,329	1,900,558	18,970,000
2-15-16	1,060,000	5.000%	417,329	1,477,329		
8-15-16			390,829	390,829	1,868,158	17,910,000
2-15-17	1,115,000	4.750%	390,829	1,505,829		
8-15-17			364,348	364,348	1,870,176	16,795,000
2-15-18	1,170,000	4.000%	364,348	1,534,348		
8-15-18			340,948	340,948	1,875,295	15,625,000
2-15-19	1,235,000	4.000%	340,948	1,575,948		
8-15-19			316,248	316,248	1,892,195	14,390,000
2-15-20	1,300,000	4.125%	316,248	1,616,248		
8-15-20			289,435	289,435	1,905,683	13,090,000
2-15-21	1,360,000	4.125%	289,435	1,649,435		
8-15-21			261,385	261,385	1,910,820	11,730,000
2-15-22	1,435,000	4.250%	261,385	1,696,385		
8-15-22			230,891	230,891	1,927,276	10,295,000
2-15-23	1,510,000	4.250%	230,891	1,740,891		
8-15-23			198,804	198,804	1,939,695	8,785,000
2-15-24	1,585,000	4.375%	198,804	1,783,804		
8-15-24			164,132	164,132	1,947,936	7,200,000
2-15-25	1,670,000	4.500%	164,132	1,834,132		
8-15-25			126,557	126,557	1,960,689	5,530,000
2-15-26	1,750,000	4.500%	126,557	1,876,557		
8-15-26			87,182	87,182	1,963,739	3,780,000
2-15-27	1,845,000	4.600%	87,182	1,932,182		
8-15-27			44,747	44,747	1,976,929	1,935,000
2-15-28	1,935,000	4.625%	44,747	1,979,747	1,979,747	0
Interest	12,741,094					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2009
PRINCIPAL - \$31,315,000**

Cemetery Project - \$540,000; Technology Projects - \$2,710,000; Convention Center - \$3,200,000;
Landfill - \$10,240,000; Electric Projects - \$6,975,000; Water Projects - \$7,500,000; Debt Issuance Cost - \$150,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
						31,315,000
2-15-11	1,195,000	3.000%	556,892	1,751,892		
8-15-11			538,967	538,967	2,290,859	27,470,000
2-15-12	1,265,000	3.000%	538,967	1,803,967		
8-15-12			519,992	519,992	2,323,959	26,205,000
2-15-13	1,325,000	3.000%	519,992	1,844,992		
8-15-13			500,117	500,117	2,345,109	24,880,000
2-15-14	1,390,000	3.000%	500,117	1,890,117		
8-15-14			479,267	479,267	2,369,384	23,490,000
2-15-15	1,470,000	3.000%	479,267	1,949,267		
8-15-15			457,217	457,217	2,406,484	22,020,000
2-15-16	1,545,000	3.000%	457,217	2,002,217		
8-15-16			434,042	434,042	2,436,259	20,475,000
2-15-17	1,145,000	3.500%	434,042	1,579,042		
8-15-17			414,004	414,004	1,993,046	19,330,000
2-15-18	1,210,000	3.500%	414,004	1,624,004		
8-15-18			392,829	392,829	2,016,834	18,120,000
2-15-19	1,270,000	3.750%	392,829	1,662,829		
8-15-19			369,017	369,017	2,031,846	16,850,000
2-15-20	1,330,000	4.000%	369,017	1,699,017		
8-15-20			342,417	342,417	2,041,434	15,520,000
2-15-21	1,405,000	4.000%	342,417	1,747,417		
8-15-21			314,317	314,317	2,061,734	14,115,000
2-15-22	1,470,000	4.000%	314,317	1,784,317		
8-15-22			284,917	284,917	2,069,234	12,645,000
2-15-23	1,545,000	4.125%	284,917	1,829,917		
8-15-23			253,051	253,051	2,082,968	11,100,000
2-15-24	1,625,000	4.250%	253,051	1,878,051		
8-15-24			218,520	218,520	2,096,571	9,475,000
2-15-25	1,715,000	5.000%	218,520	1,933,520		
8-15-25			175,645	175,645	2,109,165	7,760,000
2-15-26	1,795,000	4.500%	175,645	1,970,645		
8-15-26			135,258	135,258	2,105,903	5,965,000
2-15-27	1,890,000	4.500%	135,258	2,025,258		
8-15-27			92,733	92,733	2,117,990	4,075,000
2-15-28	1,985,000	4.500%	92,733	2,077,733		
8-15-28			48,070	48,070	2,125,803	2,090,000
2-15-29	2,090,000	4.600%	48,070	2,138,070	2,138,070	0
Interest	13,681,015					

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
Certificates of Obligation, Series 2010 (estimated)*
PRINCIPAL - \$3,900,000

Arts Council of Brazos Valley Building - \$520,000; Electric Projects - \$2,530,000;
Information Technology Projects - \$410,000; Wastewater Projects - \$300,000; Debt Issuance Cost - \$140,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
						3,900,000
2-15-11	695,000	4.500%	69,225	764,225		
8-15-11			72,113	72,113	836,338	3,205,000
2-15-12	165,000	4.500%	72,113	237,113		
8-15-12			68,400	68,400	305,513	3,040,000
2-15-13	170,000	4.500%	68,400	238,400		
8-15-13			64,575	64,575	302,975	2,870,000
2-15-14	175,000	4.500%	64,575	239,575		
8-15-14			60,638	60,638	300,213	2,695,000
2-15-15	180,000	4.500%	60,638	240,638		
8-15-15			56,588	56,588	297,225	2,515,000
2-15-16	190,000	4.500%	56,588	246,588		
8-15-16			52,313	52,313	298,900	2,325,000
2-15-17	205,000	4.500%	52,313	257,313		
8-15-17			47,700	47,700	305,013	2,120,000
2-15-18	125,000	4.500%	47,700	172,700		
8-15-18			44,888	44,888	217,588	1,995,000
2-15-19	130,000	4.500%	44,888	174,888		
8-15-19			41,963	41,963	216,850	1,865,000
2-15-20	135,000	4.500%	41,963	176,963		
8-15-20			38,925	38,925	215,888	1,730,000
2-15-21	140,000	4.500%	38,925	178,925		
8-15-21			35,775	35,775	214,700	1,590,000
2-15-22	145,000	4.500%	35,775	180,775		
8-15-22			32,513	32,513	213,288	1,445,000
2-15-23	155,000	4.500%	32,513	187,513		
8-15-23			29,025	29,025	216,538	1,290,000
2-15-24	160,000	4.500%	29,025	189,025		
8-15-24			25,425	25,425	214,450	1,130,000
2-15-25	170,000	4.500%	25,425	195,425		
8-15-25			21,600	21,600	217,025	960,000
2-15-26	175,000	4.500%	21,600	196,600		
8-15-26			17,663	17,663	214,263	785,000
2-15-27	185,000	4.500%	17,663	202,663		
8-15-27			13,500	13,500	216,163	600,000
2-15-28	190,000	4.500%	13,500	203,500		
8-15-28			9,225	9,225	212,725	410,000
2-15-29	200,000	4.500%	9,225	209,225		
8-15-29			4,725	4,725	213,950	210,000
2-15-30	210,000	4.500%	4,725	214,725	214,725	0
Interest	1,544,325					

*Principal and interest payment amounts estimated prior to debt issue. Actuals received after proposed budget was submitted to Council.

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2001
August 1, 2001 - PRINCIPAL \$23,500,000**

Water Projects \$12,400,000, Wastewater Projects \$11,100,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-11	1,090,000	5.50%	387,944	1,477,944		
8-15-11			357,969	357,969	1,835,913	14,935,000
2-15-12	1,150,000	4.40%	357,969	1,507,969		
8-15-12			332,669	332,669	1,840,638	13,785,000
2-15-13	1,215,000	4.50%	332,669	1,547,669		
8-15-13			305,331	305,331	1,853,000	12,570,000
2-15-14	1,285,000	4.60%	305,331	1,590,331		
8-15-14			275,776	275,776	1,866,108	11,285,000
2-15-15	1,360,000	4.70%	275,776	1,635,776		
8-15-15			243,816	243,816	1,879,593	9,925,000
2-15-16	1,435,000	4.75%	243,816	1,678,816		
8-15-16			209,735	209,735	1,888,551	8,490,000
2-15-17	1,515,000	4.80%	209,735	1,724,735		
8-15-17			173,375	173,375	1,898,110	6,975,000
2-15-18	1,600,000	4.875%	173,375	1,773,375		
8-15-18			134,375	134,375	1,907,750	5,375,000
2-15-19	1,695,000	5.00%	134,375	1,829,375		
8-15-19			92,000	92,000	1,921,375	3,680,000
2-15-20	1,790,000	5.00%	92,000	1,882,000		
8-15-20			47,250	47,250	1,929,250	1,890,000
2-15-21	1,890,000	5.00%	47,250	1,937,250	1,937,250	0
Net Interest	13,453,949					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2002
March 1, 2002 - PRINCIPAL \$18,215,000**

Electric Projects \$4,440,000; Water Projects \$6,300,000, Wastewater Projects \$10,000,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	805,000	6.00%	336,538	1,141,538		
8-15-11			312,388	312,388	1,453,926	12,295,000
2-15-12	850,000	6.00%	312,388	1,162,388		
8-15-12			286,888	286,888	1,449,276	11,445,000
2-15-13	895,000	4.60%	286,888	1,181,888		
8-15-13			266,303	266,303	1,448,191	10,550,000
2-15-14	940,000	5.00%	266,303	1,206,303		
8-15-14			242,803	242,803	1,449,106	9,610,000
2-15-15	995,000	5.00%	242,803	1,237,803		
8-15-15			217,928	217,928	1,455,731	8,615,000
2-15-16	1,045,000	5.00%	217,928	1,262,928		
8-15-16			191,803	191,803	1,454,731	7,570,000
2-15-17	1,100,000	5.00%	191,803	1,291,803		
8-15-17			164,303	164,303	1,456,106	6,470,000
2-15-18	1,160,000	5.00%	164,303	1,324,303		
8-15-18			135,303	135,303	1,459,606	5,310,000
2-15-19	1,225,000	5.00%	135,303	1,360,303		
8-15-19			104,678	104,678	1,464,981	4,085,000
2-15-20	1,290,000	5.13%	104,678	1,394,678		
8-15-20			71,622	71,622	1,466,300	2,795,000
2-15-21	1,360,000	5.13%	71,622	1,431,622		
8-15-21			36,772	36,772	1,468,394	1,435,000
2-15-22	1,435,000	5.13%	36,772	1,471,772	1,471,772	0
Total Interest	10,778,273					

DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2003 REFUNDING
December 5, 2002 - PRINCIPAL \$11,160,000
REFUNDING URB SERIES 1993 YEARS 2004-2013, AND URB SERIES 1994 YEARS 2005-2014
 Electric Projects; Water Projects, Wastewater Projects

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	1,075,000	4.00%	80,203	1,155,203		
8-15-11			58,703	58,703	1,213,906	2,855,000
2-15-12	1,055,000	4.00%	58,703	1,113,703		
8-15-12			37,603	37,603	1,151,306	1,800,000
2-15-13	1,035,000	4.13%	37,603	1,072,603		
8-15-13			16,256	16,256	1,088,859	765,000
2-15-14	765,000	4.25%	16,256	781,256	781,256	
Total Interest	2,799,655					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2003 A
JULY 9, 2003 - PRINCIPAL \$4,850,000**

Electric Projects \$4,850,000

<u>DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	220,000	4.000%	70,216	290,216		
8-15-11			65,816	65,816	356,031	3,445,000
2-15-12	225,000	4.000%	65,816	290,816		
8-15-12			61,316	61,316	352,131	3,220,000
2-15-13	235,000	4.000%	61,316	296,316		
8-15-13			56,616	56,616	352,931	2,985,000
2-15-14	245,000	3.125%	56,616	301,616		
8-15-14			52,788	52,788	354,403	2,740,000
2-15-15	255,000	3.250%	52,788	307,788		
8-15-15			48,644	48,644	356,431	2,485,000
2-15-16	265,000	3.500%	48,644	313,644		
8-15-16			44,006	44,006	357,650	2,220,000
2-15-17	275,000	3.625%	44,006	319,006		
8-15-17			39,022	39,022	358,028	1,945,000
2-15-18	290,000	3.750%	39,022	329,022		
8-15-18			33,584	33,584	362,606	1,655,000
2-15-19	300,000	3.875%	33,584	333,584		
8-15-19			27,772	27,772	361,356	1,355,000
2-15-20	315,000	4.000%	27,772	342,772		
8-15-20			21,472	21,472	364,244	1,040,000
2-15-21	330,000	4.000%	21,472	351,472		
8-15-21			14,872	14,872	366,344	710,000
2-15-22	345,000	4.125%	14,872	359,872		
8-15-22			7,756	7,756	367,628	365,000
2-15-23	365,000	4.250%	7,756	372,756	372,756	0
Interest:	2,169,066					

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2005
PRINCIPAL - \$8,035,000**

Electric Projects 3,350,000; Water Projects \$4,600,000, Issuance Costs \$85,000

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	300,000	5.50%	151,459	451,459		
8-15-11			143,209	143,209	594,669	6,540,000
2-15-12	320,000	5.50%	143,209	463,209		
8-15-12			134,409	134,409	597,619	6,220,000
2-15-13	335,000	5.00%	134,409	469,409		
8-15-13			126,034	126,034	595,444	5,885,000
2-15-14	355,000	5.00%	126,034	481,034		
8-15-14			117,159	117,159	598,194	5,530,000
2-15-15	375,000	4.00%	117,159	492,159		
8-15-15			109,659	109,659	601,819	5,155,000
2-15-16	395,000	4.00%	109,659	504,659		
8-15-16			101,759	101,759	606,419	4,760,000
2-15-17	420,000	4.00%	101,759	521,759		
8-15-17			93,359	93,359	615,119	4,340,000
2-15-18	445,000	4.00%	93,359	538,359		
8-15-18			84,459	84,459	622,819	3,895,000
2-15-19	470,000	4.13%	84,459	554,459		
8-15-19			74,766	74,766	629,225	3,425,000
2-15-20	495,000	4.13%	74,766	569,766		
8-15-20			64,556	64,556	634,322	2,930,000
2-15-21	525,000	4.25%	64,556	589,556		
8-15-21			53,400	53,400	642,956	2,405,000
2-15-22	555,000	4.38%	53,400	608,400		
8-15-22			41,259	41,259	649,659	1,850,000
2-15-23	585,000	4.38%	41,259	626,259		
8-15-23			28,463	28,463	654,722	1,265,000
2-15-24	615,000	4.50%	28,463	643,463		
8-15-24			14,625	14,625	658,088	650,000
2-15-25	650,000	4.50%	14,625	664,625	664,625	0
Total Interest:		4,303,414				

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. REFUNDING SERIES 2005 A
PRINCIPAL - \$12,995,000**

Electric Projects \$3,196,770; Water Projects \$4,459,884; Wastewater Projects \$5,338,346

<u>PAYMENT DATE</u>	<u>PRINCIPAL AMOUNT</u>	<u>INTEREST RATE</u>	<u>INTEREST AMOUNT</u>	<u>TOTAL DUE ON PAYMENT DATE</u>	<u>TOTAL DUE EACH YEAR</u>	<u>PRINCIPAL AMOUNT OUTSTANDING</u>
2-15-11	885,000	3.50%	263,259	1,148,259		
8-15-11			247,772	247,772	1,396,031	10,240,000
2-15-12	905,000	3.63%	247,772	1,152,772		
8-15-12			231,369	231,369	1,384,141	9,335,000
2-15-13	1,615,000	5.00%	231,369	1,846,369		
8-15-13			190,994	190,994	2,037,363	7,720,000
2-15-14	1,680,000	5.00%	190,994	1,870,994		
8-15-14			148,994	148,994	2,019,988	6,040,000
2-15-15	1,755,000	5.25%	148,994	1,903,994		
8-15-15			102,925	102,925	2,006,919	4,285,000
2-15-16	1,830,000	5.00%	102,925	1,932,925		
8-15-16			57,175	57,175	1,990,100	2,455,000
2-15-17	1,615,000	5.00%	57,175	1,672,175		
8-15-17			16,800	16,800	1,688,975	840,000
2-15-18	840,000	4.00%	16,800	856,800		
8-15-18			0	0	856,800	0

Total Interest: 5,100,609

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2006
PRINCIPAL - \$16,950,000**

Electric Projects \$7,850,000; Water Projects \$6,000,000;
Wastewater Projects \$3,000,000; debt issuance costs \$100,000

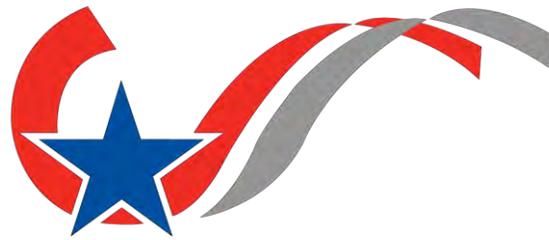
PAYMENT DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
2-15-11	595,000	6.375%	351,541	946,541		
8-15-11			332,575	332,575	1,279,116	14,280,000
2-15-12	630,000	6.375%	332,575	962,575		
8-15-12			312,494	312,494	1,275,069	13,650,000
2-15-13	665,000	5.250%	312,494	977,494		
8-15-13			295,038	295,038	1,272,531	12,985,000
2-15-14	705,000	4.375%	295,038	1,000,038		
8-15-14			279,616	279,616	1,279,653	12,280,000
2-15-15	745,000	4.375%	279,616	1,024,616		
8-15-15			263,319	263,319	1,287,934	11,535,000
2-15-16	785,000	4.375%	263,319	1,048,319		
8-15-16			246,147	246,147	1,294,466	10,750,000
2-15-17	830,000	4.375%	246,147	1,076,147		
8-15-17			227,991	227,991	1,304,138	9,920,000
2-15-18	875,000	4.500%	227,991	1,102,991		
8-15-18			208,303	208,303	1,311,294	9,045,000
2-15-19	925,000	4.500%	208,303	1,133,303		
8-15-19			187,491	187,491	1,320,794	8,120,000
2-15-20	975,000	4.500%	187,491	1,162,491		
8-15-20			165,553	165,553	1,328,044	7,145,000
2-15-21	1,035,000	4.500%	165,553	1,200,553		
8-15-21			142,266	142,266	1,342,819	6,110,000
2-15-22	1,090,000	4.500%	142,266	1,232,266		
8-15-22			117,741	117,741	1,350,006	5,020,000
2-15-23	1,155,000	4.625%	117,741	1,272,741		
8-15-23			91,031	91,031	1,363,772	3,865,000
2-15-24	1,220,000	4.625%	91,031	1,311,031		
8-15-24			62,819	62,819	1,373,850	2,645,000
2-15-25	1,285,000	4.750%	62,819	1,347,819		
8-15-25			32,300	32,300	1,380,119	1,360,000
2-15-26	1,360,000	4.750%	32,300	1,392,300	1,392,300	0

Total Interest: 9,437,445

**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
U.R.B. SERIES 2007
PRINCIPAL - \$18,665,000**

Water Projects \$10,750,000; Electric \$2,500,000; WW \$5,300,000; issuance costs: \$115,000

DATE	PRINCIPAL AMOUNT	INTEREST RATE	INTEREST AMOUNT	TOTAL DUE ON PAYMENT DATE	TOTAL DUE EACH YEAR	PRINCIPAL AMOUNT OUTSTANDING
						18,665,000
2-15-11	635,000	5.75%	391,845	1,026,845		
8-15-11			373,589	373,589	1,400,434	16,285,000
2-15-12	665,000	5.75%	373,589	1,038,589		
8-15-12			354,470	354,470	1,393,059	15,620,000
2-15-13	705,000	5.00%	354,470	1,059,470		
8-15-13			336,845	336,845	1,396,315	14,915,000
2-15-14	740,000	5.75%	336,845	1,076,845		
8-15-14			315,570	315,570	1,392,415	14,175,000
2-15-15	780,000	5.75%	315,570	1,095,570		
8-15-15			293,145	293,145	1,388,715	13,395,000
2-15-16	825,000	4.00%	293,145	1,118,145		
8-15-16			276,645	276,645	1,394,790	12,570,000
2-15-17	865,000	4.10%	276,645	1,141,645		
8-15-17			258,913	258,913	1,400,558	11,705,000
2-15-18	915,000	4.20%	258,913	1,173,913		
8-15-18			239,698	239,698	1,413,610	10,790,000
2-15-19	965,000	4.30%	239,698	1,204,698		
8-15-19			218,950	218,950	1,423,648	9,825,000
2-15-20	1,015,000	4.30%	218,950	1,233,950		
8-15-20			197,128	197,128	1,431,078	8,810,000
2-15-21	1,070,000	4.40%	197,128	1,267,128		
8-15-21			173,588	173,588	1,440,715	7,740,000
2-15-22	1,125,000	4.40%	173,588	1,298,588		
8-15-22			148,838	148,838	1,447,425	6,615,000
2-15-23	1,190,000	4.50%	148,838	1,338,838		
8-15-23			122,063	122,063	1,460,900	5,425,000
2-15-24	1,250,000	4.50%	122,063	1,372,063		
8-15-24			93,938	93,938	1,466,000	4,175,000
2-15-25	1,320,000	4.50%	93,938	1,413,938		
8-15-25			64,238	64,238	1,478,175	2,855,000
2-15-26	1,390,000	4.50%	64,238	1,454,238		
8-15-26			32,963	32,963	1,487,200	1,465,000
2-15-27	1,465,000	4.50%	32,963	1,497,963	1,497,963	0
Interest	9,822,342					



CITY OF COLLEGE STATION
Home of Texas A&M University®

General and Administrative Transfers

The General and Administrative (G&A) transfers are used to reflect the cost of two types of activities, reimbursed administration costs and cost recovery.

The first is to recover the costs of administrative services to the areas which are using those services. For example, transfers are used to reflect the cost of services received from administrative activities in the General Fund, such as accounting, purchasing, technology, and human resources services.

Costs are allocated based on the results of an annual cost allocation plan done in the early part of the budget process.

The transfers are also used as a mechanism to recover the cost of projects that may be budgeted in an operating fund, but are being funded from a different source. For example, the Parks and Recreation Department budgets for a number of activities that are funded from the Hotel Tax Fund through the General and Administrative transfer. The following page includes the schedule for the General and Administrative transfers for FY11. Most of the transfers come into the General Fund from other operating funds receiving General Fund services.

Approximately \$6.07 million is proposed to be allocated to the General Fund from various other funds. This includes \$1,113,676 for drainage operations and maintenance activities from the Drainage Utility Fund. Also included is \$102,484 for Community Development and \$347,816 for parks related projects and special events funded out of the Hotel Tax Fund.

Approximately \$2.04 million is proposed to be allocated to the Utility Customer Service Fund from the five utility funds. Funds are also transferred from the Water and Wastewater Funds to the Electric Fund for administrative services provided by the Electric Fund.

FY11 Approved General and Administrative Transfer Worksheet

	FY10 Approved Budget	FY11 Base Budget	FY11 Approved SLAs	FY11 Approved Budget
To General Fund:				
Community Development	\$ 99,216	\$ 102,484	\$ -	\$ 102,484
Traffic Safety Fund	40,207	-	-	-
Parks Xtra Education	15,661	19,214	-	19,214
Hotel Tax	250,982	347,816	-	347,816
Drainage Operations	1,114,376	1,113,676	-	1,113,676
Electric	1,085,243	1,092,346	-	1,092,346
Water	747,498	675,286	-	675,286
Wastewater	533,904	581,702	-	581,702
Sanitation	383,269	419,104	-	419,104
BVSWMA	260,370	-	-	-
Parking Enterprise	103,067	98,736	-	98,736
Police Seizure Fund	796	847	-	847
Memorial Cemetery Fund	-	2,764	-	2,764
Efficiency Time Payment Fund	9,685	-	-	-
<i>Insurance Funds</i>				
Employee Benefits	40,000	40,000	-	40,000
Fleet	-	-	-	-
Communications	-	-	-	-
<i>General Capital Projects</i>				
Street Projects	415,624	377,517	-	377,517
Parks Projects	65,665	52,759	-	52,759
General Government	91,147	92,942	-	92,942
Parks Escrow Projects	14,388	19,513	-	19,513
Project Management	652,796	657,029	-	657,029
<i>Utility Capital Projects</i>				
Electric Projects	26,210	23,215	-	23,215
Water Projects	80,487	70,269	-	70,269
Wastewater Projects	77,890	70,299	-	70,299
Drainage	214,117	212,922	-	212,922
General Fund Total	\$ 6,322,597	\$ 6,070,440	\$ -	\$ 6,070,440
To Utility Customer Service:				
Electric	\$ 1,026,527	\$ 1,014,933	\$ -	\$ 1,014,933
Water	675,012	666,426	-	666,426
Wastewater	152,156	142,612	-	142,612
Drainage	76,078	71,306	-	71,306
Sanitation	152,156	142,612	-	142,612
Utility Customer Service	\$ 2,081,928	\$ 2,037,889	\$ -	\$ 2,037,889
To Electric Fund:				
Water	\$ 313,413	\$ 323,181	\$ -	\$ 323,181
Wastewater	292,495	302,199	-	302,199
Electric Fund Total	\$ 605,908	\$ 625,380	\$ -	\$ 625,380
Total All Funds	\$ 9,010,432	\$ 8,733,709	\$ -	\$ 8,733,709

Outside Agency Funding

The City funds a number of outside agencies each fiscal year that provide services for the citizens of College Station. The amount of funding received by each agency depends on Council direction and the availability of funds. Agencies have been funded from various funds, including: General Fund, Community Development Fund, Hotel Tax Fund, Economic Development Fund and Sanitation Fund.

City Council approved a resolution adopting a new Outside Agency Funding Policy in February 2007. This policy established four categories of Outside Agencies: Contract Partners, Department Budget Agencies, non-CDBG eligible Agencies, and CDBG eligible Agencies. Contract Partners are agencies that have been identified based on their economic impact and the community services provided to the City. The Contract Partner agencies are: the Convention and Visitors Bureau (CVB), The Research Valley Partnership (RVP), and the Arts Council of Brazos Valley (ACBV).

Department Budget Agencies are Agencies whose work directly supports the goals of a City Department. The Department Budget Agencies are: College Station Noon Lions Club, Brazos Valley Veterans Memorial, and Keep Brazos Beautiful.

During the preparation of the FY09 budget, agencies that were not eligible for CDBG funding went through an application process. These applications were reviewed by the Outside Agency Funding Review Committee (OAFRC) and the Committee's recommendations were presented to Council for consideration. As of FY10, the City has not funded any new non-CDBG eligible agencies. However, the FY11 budget does include funding for agencies recommended by the OAFRC in FY09 through a phase-out funding mechanism of 50% of the original recommended amount for the second year of funding and 25% of the recommended amount for the third and final year of funding.

Community Development Block Grant (CDBG) eligible agencies go through a selection process through the Joint Relief Funding Review Committee (JRFRC). This committee is made up of members from College Station and Bryan. The JRFRC reviews all requests for CDBG Funds available for public agencies and makes recommendations to both cities on which agencies should receive funding. A total of \$164,094 is included for CDBG eligible organizations listed on the following page.

Outside Agency funding is budgeted in FY11 for three agency requests that were recommended by the OAFRC in FY09 from the General Fund in the amount of \$4,942. A comprehensive list of these agencies and their respective funding amounts is listed on the following page.

The RVP is an organization established to promote economic development in the area and is funded by the Cities of College Station and Bryan, and Brazos County. Funding for the RVP in the amount of \$300,000 is approved for FY11. The FY11 operations and maintenance funding is budgeted in the General Fund.

\$10,000 is budgeted for agency funding from the General Fund for the Noon Lions Club. This \$10,000 will be provided to the Noon Lions Club for the purpose of purchasing fireworks for the annual community 4th of July celebration. Additionally, \$75,000 is included for ACBV operations and maintenance funding from the General Fund.

Outside Agency funding from the Hotel Tax Fund is approved in the amount of \$1,346,000. \$1,057,000 in funding for the Convention and Visitors Bureau (CVB) is budgeted in FY11, and includes a \$25,000 pass-through to the George Bush Presidential Library and Museum for advertising. The FY11 Approved Budget includes \$200,000 for the Arts Council of Brazos Valley Affiliates and \$89,000 for Arts Council operations and maintenance.

Keep Brazos Beautiful funding is approved for \$50,240 from the Sanitation Fund. This funding includes \$33,240 for operations and maintenance and \$17,000 for beautification grants and sponsorships. The rationale for this funding to come from the Sanitation Fund is because Keep Brazos Beautiful promotes litter abatement and beautification programs throughout the Brazos Valley, thus supporting one of the Sanitation Department's objectives.

Other funding in the form of Interlocal Agreements is also included on the following list. The City of College Station has agreements with the Brazos Animal Shelter, Brazos County Appraisal District, and the Brazos County Health District.

**City of College Station
FY11 Approved Outside Agency Funding**

	FY08 TOTAL APPROVED	FY09 TOTAL APPROVED	FY10 TOTAL APPROVED	FY11 TOTAL APPROVED
GENERAL FUND				
RSVP	\$ 12,000	\$ -	\$ -	\$ -
DISPUTE RESOLUTION CENTER	-	10,000 **	5,000 **	2,500 **
RESEARCH VALLEY PARTNERSHIP	243,287	293,287	300,000	300,000
TAMU HORTICULTURE GARDENS	5,000	-	-	-
TEXAS COOPERATIVE WILDLIFE COLLECTION	-	4,766 **	2,383 **	1,192 **
ARTS COUNCIL OPERATIONS AND MAINTENANCE	140,000	100,000	100,000	75,000
CHILDREN'S MUSEUM OF THE BRAZOS VALLEY	30,000	15,000 **	7,500 **	-
NOON LIONS CLUB - 4TH OF JULY	10,000	10,000	10,000	10,000
SISTER CITIES	5,000	5,000 **	2,500 **	1,250 **
BRAZOS VALLEY COUNCIL OF GOVERNMENTS	-	-	-	1,000
	<u>\$ 445,287</u>	<u>\$ 438,053</u>	<u>\$ 427,383</u>	<u>\$ 390,942</u>
HOTEL TAX FUND				
ARTS COUNCIL OPERATIONS AND MAINTENANCE	\$ 100,000	\$ 140,000	\$ 108,000	\$ 89,000
ARTS COUNCIL AFFILIATE FUNDING	200,000	200,000	181,000	200,000
CONVENTION AND VISITORS BUREAU (CVB)	1,060,000	1,160,000	1,107,000	1,057,000
BUSH PRESIDENTIAL LIBRARY FOUNDATION	100,000	100,000	50,000	-
NORTHGATE DISTRICT ASSOCIATION	25,000	-	-	-
VETERANS MEMORIAL	-	100,000	10,000	-
	<u>\$ 1,485,000</u>	<u>\$ 1,700,000</u>	<u>\$ 1,456,000</u>	<u>\$ 1,346,000</u>
SANITATION FUND				
KEEP BRAZOS BEAUTIFUL	\$ 60,240	\$ 60,240	\$ 60,240	\$ 50,240
	<u>\$ 60,240</u>	<u>\$ 60,240</u>	<u>\$ 60,240</u>	<u>\$ 50,240</u>
BVSWMA FUND				
NOON LIONS CLUB-4TH OF JULY	\$ -	\$ -	\$ -	\$ -
UNITY PLAZA PUBLIC ART	-	-	-	-
UNITED WAY OF BRAZOS VALLEY BUILDING GRANT	\$ 50,000	\$ -	\$ -	\$ -
	<u>\$ 50,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
ECONOMIC DEVELOPMENT FUND				
RESEARCH VALLEY PARTNERSHIP	\$ 50,000	\$ -	\$ -	\$ -
	<u>\$ 50,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
COMMUNITY DEVELOPMENT				
BIG BROTHERS BIG SISTERS OF CENTRAL TEXAS	\$ 15,500	\$ 12,695	\$ 12,000	\$ 12,000
BRAZOS FOOD BANK	-	22,236	-	22,325
BRAZOS VALLEY REHABILITATION CENTER	25,000	14,500	14,000	-
BRAZOS MATERNAL & CHILD HEALTH CLINIC	28,000	-	22,000	25,000
CITY OF COLLEGE STATION DEPARTMENT PROGRAMS	-	38,082	34,800	38,800
ELDER AID	-	-	-	-
HEALTH FOR ALL	-	-	17,220	-
JUNCTION FIVE-O-FIVE	-	22,195	-	-
MHMR AUTHORITY OF BRAZOS VALLEY	-	16,000	2,773	29,873
RAPE CRISIS CENTER	15,000	-	18,500	12,380
SCOTTY'S HOUSE	21,907	-	17,224	-
TCM - THE BRIDGE	26,883	16,169	30,896	-
VOICES FOR CHILDREN	-	23,735	-	23,716
	<u>\$ 132,290</u>	<u>\$ 165,612</u>	<u>\$ 169,413</u>	<u>\$ 164,094</u>
INTERLOCAL AGREEMENTS				
BRAZOS ANIMAL SHELTER	\$ 65,334	\$ 71,214	\$ 71,214	\$ 169,513
BRAZOS COUNTY APPRAISAL DISTRICT	216,641	254,301	237,091	242,552 *
BRAZOS CO. HEALTH DISTRICT	211,255	340,885	351,500	351,500
	<u>\$ 493,230</u>	<u>\$ 666,400</u>	<u>\$ 659,805</u>	<u>\$ 763,565</u>
TOTAL AGENCY FUNDING	<u>\$ 2,716,047</u>	<u>\$ 3,030,305</u>	<u>\$ 2,772,841</u>	<u>\$ 2,714,841</u>

* estimate from BCAD

** Recommendations from FY09 Outside Agency Funding Review Committee (OAFRC)

Glossary of Terms

CAFR: Comprehensive Annual Financial Report

CDBG: Community Development Block Grant

CIP: Capital Improvement Program

CO: Certificates of Obligation

FTE: Full-time equivalent

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principles

GFOA: Government Finance Officers Association of the United States and Canada.

GIS: Geographical Information System

GASB: Governmental Accounting Standards Board

GOB: General Obligation Bonds

AARA: American Recovery and Reinvestment Act of 2009

SLA: Service Level Adjustment

O&M: Operations and Maintenance

A

Account: A separate financial reporting unit for budgeting, management, or accounting purposes.

Accrual Basis of Accounting: A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

Activity Center: The lowest level at which costs for operations are maintained.

Ad Valorem Tax: A tax based on the value of property.

Appropriation: A legal authorization granted by the Council to make or incur expenditures/expenses for specific purposes.

Audit: An examination, usually by an official or private accounting firm retained by the council, which reports on the accuracy of the annual financial report prepared by the accounting department.

B

Balanced Budget: A balanced budget indicates that there is no budget shortage or budget surplus present during a specific time period.

Base Budget: A budget process in which departments are provided with a maximum level for their annual budget requests. The budget office requires separate justification for proposed spending levels that exceed the target which are submitted as Service Level Adjustments (SLAs).

Bond: A promise to repay borrowed money on a particular date, often ten or twenty years into the future, generally to obtain long-term financing for capital projects.

Budget: A plan, approved by the Council, of financial operation embodying an estimate of proposed expenditures/expenses for the fiscal year and the proposed means of funding these expenditure estimates.

Budget Amendment: A revision of the adopted budget that, when approved by the council, replaces the original budget appropriation.

Budget Calendar: A timetable showing when particular tasks must be completed in order for the council to approve the spending plan before the beginning of the next fiscal year.

Budgetary Control: The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

C

Capital Budget: A spending plan for improvements to or acquisition of land, facilities, and infrastructure.

Capital Improvement Program (CIP): A multi-year program of projects that addresses repair and replacement of existing infrastructure, as well as development of new facilities to accommodate future growth.

Capital/Major Project Expenditure/Expense: An expenditure/expense that results in the acquisition or addition of a fixed asset or the improvement to an existing fixed asset. Major capital expenditures are more than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more. Minor capital expenditures are more than \$5,000 and less than \$50,000 and provide a fixed asset or equipment that has a useful life of three years or more.

Capital Outlay: A disbursement of money which results in the acquisition or addition to fixed assets.

Capital Projects Funds: Funds used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays including the acquisition or construction of capital facilities and other capital assets.

Cash Basis: Method of accounting and budgeting that recognizes revenues when received and expenditures when paid.

Certificate of Obligation (CO): Long-term debt that is authorized by the City Council and does not require prior voter approval.

Charter of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter.

City Manager: The individual appointed by City Council who is responsible for the administration of City affairs.

Comprehensive Annual Financial Report (CAFR): The published results of the City's annual audit.

Competitive bidding process: The process following Until August 31, 2007, state law requiring that for purchases of \$15,000 or more, a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder. Effective September 1, 2007, the statutory limit increased to \$50,000.

Contingency: A budgeted appropriation within a fund for unanticipated expenditure requirements.

Contract Obligation Bonds: Long-term debt that places the assets purchased or constructed as a part of the security for the issue.

Current Expense: An obligation as a result of an incurred expenditure/expense due for payment within a twelve (12) month period.

Current Revenue: The revenues or resources of a City convertible to cash within a twelve (12) month period.

D

Debt Service: The annual amount of money necessary to pay the interest and principal (or sinking fund contribution) on outstanding debt.

Deficit: The excess of expenditures over revenues during an accounting period.

Department: Separate branch of operation in the organization structure.

Division: Unit of a department.

E

Effectiveness Measure: Measure that demonstrates whether a program is accomplishing its intended results. These should show the impact of the program.

Efficiency Measure: This is a ratio of inputs to outputs. For example: cost per inspection, calls for service per officer.

Emergency: An unexpected occurrence, i.e., damaging weather conditions that require the unplanned use of City funds.

Encumbrance: Obligation to expend appropriated monies as a result of a processed purchase order or a contract for purchases legally entered on behalf of the City.

Enterprise Funds: Funds that are used to represent the economic results of activities that are maintained similar to those of private business, where revenues are recorded when earned and expenses are recorded as resources are used.

Equity: See Fund Balance.

Expenditure/Expense: Decrease in net financial resources for the purpose of acquiring goods or services. The General Fund recognizes expenditures and the Proprietary Funds recognize expenses.

F

Fiscal Year: A twelve month reporting period, for the City of College Station, the fiscal year is from October 1st through the following September 30th.

Fixed Assets: Asset of a long-term nature which is intended to continue to be held or used, such as land, building, improvements other than buildings, machinery, and equipment.

Full Time Equivalent: A position that is equivalent to a full-time 40 hour work week. This is the method by which full-time, part-time, and temporary/seasonal employees are accounted for.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance (Equity): The excess of fund assets over liabilities. Accumulated balances are the result of continual excess of revenues over expenditures/expenses. A negative fund balance is a deficit balance.

G

General and Administrative Costs: Costs associated with the administration of City services.

General Fund: The City fund used to account for all financial resource and expenditures of the City except those required to be accounted for in another fund.

General Ledger: The collection of accounts reflecting the financial position and results of operations for the City.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines to financial accounting and reporting as set forth by the Governmental Accounting Standards Board (GASB).

General Obligation (GO) Bonds: Bonds for whose payment the full faith and credit of the City has been pledged.

Governmental Accounting Standards Board (GASB): The authoritative accounting and financial reporting standard-setting body of government agencies.

Governmental Funds: Funds that are maintained on a modified accrual basis with an emphasis on when cash is expended or obligated and revenues are recorded when measurable and available.

Grant: A payment of money from one governmental unit to another or from a governmental unit to a not-for-profit agency for a specific program or purpose.

I

Interfund Borrowing: A transfer of money from a fund that has a surplus to a fund that has a temporary revenue shortfall.

Interfund Transfer: The transfer of money from one fund to another in a governmental unit.

Internal Service Funds: Generally accounted for similar to enterprise funds. These funds are used to account for enterprise types of activities for the benefit of city departments such as fleet maintenance, self insurance, and print/mail.

Implementation Plan: The specific actions that will be taken to implement a strategy within the City's strategic plan.

Investments: Securities held for the production of income, generally in the form of interest.

L

Line Item Budget: The presentation of the City's adopted budget in a format presenting each Department's approved expenditure/expense by specific account.

Long-Term Debt: Obligation of the City with a remaining maturity term of more than one (1) year.

M

Major Funds: Any governmental fund that has revenues, expenditures, assets and/or liabilities that constitute more than 10% of the revenues, expenditures, assets, or liabilities of the total governmental funds budget. Additionally, the fund must be 5% of the total revenues, expenditures, assets and/or liabilities for the combined governmental funds *and* enterprise funds budget. Any fund the government feels is of considerable importance to financial statement readers may also be designated as a major fund.

Mission Statement: Purpose of the organization; why the organization exists and whom it benefits.

Modified Accrual Basis of Accounting: The basis of accounting in which revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the goods or services are received.

N

Net Working Capital: Current Assets less Current Liabilities in an enterprise or internal service fund.

Non-Recurring Revenues: Resources recognized by the City that are unique and occur only one time or without pattern.

O

Official Budget: The budget as adopted by Council.

One-Time Revenues: See Non-Recurring Revenues.

Operating Budget: A plan, approved by the Council, of financial operations embodying an estimate of proposed expenditures/expenses for the fiscal year and the proposed means of financing them.

Output Measure: This is the quantity of work produced or generated.

P

Performance Measure: Tool to determine the levels of service are being provided by the organization.

Proprietary Funds: See Enterprise Funds.

Public Hearing: An open meeting regarding proposed operating or capital budget allocations, which provides the citizens with an opportunity to voice their views on the merits of the proposals.

R

Reserves: An account used to designate a portion of the fund balance (equity) as legally segregated for a specific future use.

Retained Earnings: The equity account reflecting the accumulated earnings of the Utility Funds.

Revenues (Resources): An increase in assets due to the performance of a service or the sale of goods. In the General Fund, revenues are recognized when earned, measurable, and reasonably assured to be received within 60 days.

Risk: The liability, either realized or potential, related to the City's daily operations.

S

Service Level: The current outcomes and services provided to citizens and customers by the City as approved in the annual budget.

Service Level Adjustment (SLA): Request for additional resources requiring a decision by management and council and justified on the basis of adding to or reducing services and/or performance improvements.

Sinking Fund: A fund which is accumulated through periodic contributions which must be placed in the sinking fund so that the total contributions plus their compounded earnings will be sufficient to redeem the sinking fund bonds when they mature.

Special Revenue Fund: A fund used to account for revenues legally earmarked for a specific purpose used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.

Strategy: A policy choice that identifies purposes, policies, programs, actions, decisions, or resource allocations that define what path the City will take to move toward the visions and why that path has been chosen.

T

Tax Levy: The total amount of taxes imposed by the City on taxable property, as determined by the Brazos County Appraisal District, within the City's corporate limits.

Transfers: A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.

User-Based Fee/Charge: A monetary fee or charge placed upon the user of services of the City.

U

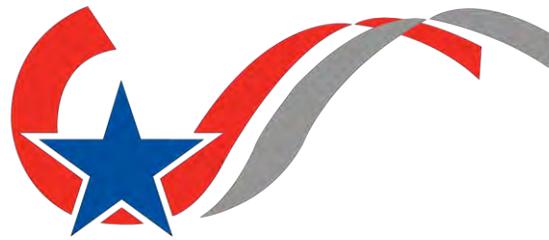
Utility Funds: The funds used to account for the operations of the City's electric, water, sanitary sewer, and solid waste disposal activities.

Undesignated Fund Balance: The portion of the fund balance that is unencumbered from any obligation of the City.

Utility Revenue Bond: Debt issued by the City and approved by the Council for which payment is secured by pledged utility revenue.

W

Working Capital: Current Assets – Current Liabilities = Working Capital.



CITY OF COLLEGE STATION
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